



Entry 1 School Information

Created: 07/28/2017 • Last updated: 08/01/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2017)** or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS# FINN ACADEMY AN ELMIRA CS (SUNY Trustees)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION Elmira

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	610 Lake Street Elmira, NY 14901	[REDACTED]		[REDACTED]

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Martina Baker
Title	Chief Operations Officer
Emergency Phone Number (### ### ####)	[REDACTED]

e. SCHOOL WEB ADDRESS (URL) www.finnacademy.com

f. DATE OF INITIAL CHARTER 10/2014

g. DATE FIRST OPENED FOR INSTRUCTION 09/2015

i. TOTAL ENROLLMENT ON JUNE 30, 2017 245

j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

Grades Served	K, 1, 2, 3, 4
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? No

11. FACILITIES

Does the school maintain or operate multiple sites?

	No, just one site.
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12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	610 Lake Street Elmira, NY 14901		ELMIRA CITY SD	K 5	No	Rent/Lease
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Katelin Woods			
Operational Leader	Martina Baker			
Compliance Contact	Aimee Ciarlo			
Complaint Contact	Kevin Murphy, Trustee			

m1. Is the school or are the school sites co-located? No

n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions). No

o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report. Martina Baker

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

Signature, Head of Charter School

Martina Baker

Signature, President of the Board of Trustees

Joe Kaskin

Date

2017/08/01

Thank you.



Entry 2 NYS School Report Card Link

Last updated: 07/31/2017

1. NEW YORK STATE REPORT CARD

<https://data.nysed.gov/profile.php?instid=800000083988>

**Provide a direct URL or web link
to the most recent New York
State School Report Card for the
charter school (See
<https://reportcards.nysed.gov/>).**

(Charter schools completing year one
will not yet have a School Report Card or
link to one. Please type "URL is not
available" in the space provided).



Entry 4 Expenditures per Child

Last updated: 08/01/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	2949663
Line 2: Year End FTE student enrollment	248
Line 3: Divide Line 1 by Line 2	11894

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016 17 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:
<http://www.p12.nysed.gov/psc/AuditGuide.html>.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	369117
Line 2: Management and General Cost (Column)	177417
Line 3: Sum of Line 1 and Line 2	546534
Line 5: Divide Line 3 by the Year End FTE student enrollment	2204

Thank you.



Charter Schools Institute
The State University of New York

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions




Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE contain guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20170606

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Finn Academy: An Elmira Charter School

SCHOOL

Name:	Finn Academy: An Elmira Charter School
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CONTACT INFORMATION

Contact Name:	Lisa M. Kirisits
Contact Title:	CFO
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
2017-18

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6
INITIAL BUDGETED ENROLLMENT	51	35	65	53	49	47	
TOTAL ENROLLMENT = 300							

ENROLLMENT BY DISTRICT

		PRIOR YEAR ACTUAL		ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER					
				QUARTER 1		QUARTER 2		QUARTER 3	
				Original	Revised	Original	Revised	Original	Revised
NUMBER OF SCHOOL DISTRICTS ENROLLED:		0		5	0	5	0	5	0
NUMBER OF STUDENTS ENROLLED:		0		299.92	0	299.92	0	299.92	0
				<i>*NOTE: If there are NO budget revisions at the time of quarterly submittal leave COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" b affected quarter(s) must be completed on tabs 2, 3 and 4.</i>					
		PRIOR YEAR 2016-17		ANNUAL BUDGET					
				QUARTER 1		QUARTER 2		QUARTER 3	
		Actual Enrollment		Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment
PRIMARY/OTHER	DISTRICT NAME(S)			283		283		283	
PRIMARY District	ELMIRA CITY SD			2		2		2	
SECONDARY District	CORNING CITY SD			4		4		4	
Other District 3	ELMIRA HEIGHTS CSD			9		9		9	
Other District 4	HORSEHEADS CSD			1.92		1.92		1.92	
Other District 5	WAVERLY CSD								
Other District 6	(Select from drop-down list) →								

[illegible]

ACADEMY: AN ELMIRA CHARTEI
2017-18

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
2017-18

PLAN - FULL TIME EQUIVALI

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter(s) must be completed on tabs 2, 3

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
1.0		1.0		1.0		1.0	
2.0		2.0		2.0		2.0	
1.0		1.0		1.0		1.0	
2.0		2.0		2.0		2.0	
6.0	0.0	6.0	0.0	6.0	0.0	6.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
22.0		22.0		22.0		22.0	
6.0		6.0		6.0		6.0	
1.0		1.0		1.0		1.0	
3.0		3.0		3.0		3.0	
6.0		6.0		6.0		6.0	
38.0	0.0	38.0	0.0	38.0	0.0	38.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
2.0		2.0		2.0		2.0	
1.0		1.0		1.0		1.0	
3.0	0.0	3.0	0.0	3.0	0.0	3.0	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE
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0.0

47.0	0.0	47.0	0.0	47.0	0.0	47.0	0.0
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**ACADEMY: AN ELMIRA CHARTER
2017-18**

PLAN - FULL TIME EQUIVALENT

<p>*NOTE: Enter the number of FTE positions in the "blue" cells.</p>		<p>Id be input.</p>	<p>*NOTE: State the assumptions that are being made for personnel FTE levels.</p>
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ADMINISTRATIVE PERSONNEL FTE		Description of Assumptions
	Q4 Actual	
Executive Management		
Instructional Management		
Deans, Directors & Coordinators		
CFO / Director of Finance		
Operation / Business Manager		
Administrative Staff		
TOTAL ADMINISTRATIVE STAFF	0.0	

INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4 Actual	
Teachers - Regular		
Teachers - SPED		
Substitute Teachers		
Teaching Assistants		
Specialty Teachers		
Aides		
Therapists & Counselors		
Other		
TOTAL INSTRUCTIONAL	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4 Actual	
Nurse		
Librarian		
Custodian		
Security		
Other		
TOTAL NON-INSTRUCTIONAL	0.0	

TOTAL PERSONNEL SERVICE FTE	0.0	
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FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-	1,150,348
Total Expenses	-	600,035	-	-	1,055,101	-	-	1,055,101
Net Income	-	(200,352)	-	-	95,247	-	-	95,247
Actual Student Enrollment	-	300	-	-	300	-	-	300
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
REVENUE	Allocate Per Pupil Revenue by Quarter	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affected						
REVENUES FROM STATE SOURCES	2017-18	PPR %/Qtr->	10.0%	25.0%	30.0%	25.0%	30.0%	
Per Pupil Revenue	Per Pupil Rate							
ELMIRA CITY SD	12,012	339,940	-	-	1,019,819	-	-	1,019,819
CORNING CITY SD	11,637	2,327	-	-	6,982	-	-	6,982
ELMIRA HEIGHTS CSD	11,136	4,454	-	-	13,363	-	-	13,363
HORSEHEADS CSD	11,188	10,069	-	-	30,208	-	-	30,208
WAVERLY CSD	10,063	1,932	-	-	5,796	-	-	5,796
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	11,961	-	358,723	-	1,076,168	-	-	1,076,168
Special Education Revenue		10,670		-	32,010		-	32,010
Grants								
Stimulus				-			-	
DYCD (Department of Youth and Community Development)				-			-	
Other				-			-	
NYC DoE Rental Assistance								
Other				-			-	
TOTAL REVENUE FROM STATE SOURCES		-	369,393	-	1,108,178	-	-	1,108,178
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs				-			-	
Title I		18,825		-	18,825		-	18,825
Title Funding - Other		2,000		-	2,000		-	2,000
School Food Service (Free Lunch)				-			-	
Grants								

	FINN ACADEMY: AN ELMIRA CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	399,683	-	-	1,150,348	-	-	1,150,348
Total Expenses	-	600,035	-	-	1,055,101	-	-	1,055,101
Net Income	-	(200,352)	-	-	95,247	-	-	95,247
Actual Student Enrollment	-	300	-	-	300	-	-	300
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Charter School Program (CSP) Planning & Implementation				-			-	
Other		1,000		-	1,000		-	1,000
Other				-			-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	21,825	-	-	21,825	-	-	21,825
LOCAL and OTHER REVENUE								
Contributions and Donations				-			-	
Fundraising		2,500		-	2,500		-	2,500
Erate Reimbursement				-			-	
Earnings on Investments				-			-	
Interest Income		25		-	25		-	25
Food Service (Income from meals)		5,940		-	17,820		-	17,820
Text Book				-			-	
OTHER				-			-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	8,465	-	-	20,345	-	-	20,345
TOTAL REVENUE	-	399,683	-	-	1,150,348	-	-	1,150,348

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL

Budget / Operating Plan

2017-18

Total Revenue			-	399,683	-	-	1,150,348	-	-	1,150,348
Total Expenses			-	600,035	-	-	1,055,101	-	-	1,055,101
Net Income			-	(200,352)	-	-	95,247	-	-	95,247
Actual Student Enrollment			-	300	-	-	300	-	-	300
			Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 10/1 - 12/31
			2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
EXPENSES										
ADMINISTRATIVE STAFF PERSONNEL COSTS			Avg. No. of Positions							
Executive Management			1.00	20,199		-	20,199		-	20,199
Instructional Management			2.00	40,398		-	40,398		-	40,398
Deans, Directors & Coordinators			1.00	15,150		-	15,150		-	15,150
CFO / Director of Finance			-			-			-	
Operation / Business Manager			-			-			-	
Administrative Staff			2.00	17,625		-	17,625		-	17,625
TOTAL ADMINISTRATIVE STAFF			6.00	-	93,372	-	93,372	-	-	93,372
INSTRUCTIONAL PERSONNEL COSTS										
Teachers - Regular			22.00	101,155		-	303,465		-	303,465
Teachers - SPED			6.00	22,350		-	67,050		-	67,050
Substitute Teachers			1.00	3,500		-	10,500		-	10,500
Teaching Assistants			3.00	7,560		-	22,680		-	22,680
Specialty Teachers			6.00	26,360		-	79,080		-	79,080
Aides			-			-			-	
Therapists & Counselors			-			-			-	
Other			-			-			-	
TOTAL INSTRUCTIONAL			38.00	-	160,925	-	482,775	-	-	482,775
NON-INSTRUCTIONAL PERSONNEL COSTS										
Nurse			-			-			-	
Librarian			-			-			-	
Custodian			2.00	15,375		-	15,375		-	15,375
Security			-			-			-	
Other			1.00	2,650		-	7,950		-	7,950
TOTAL NON-INSTRUCTIONAL			3.00	-	18,025	-	23,325	-	-	23,325
SUBTOTAL PERSONNEL SERVICE COSTS			47.00	-	272,322	-	599,472	-	-	599,472
PAYROLL TAXES AND BENEFITS										
Payroll Taxes				28,600		-	62,940		-	62,940
Fringe / Employee Benefits				40,500		-	40,500		-	40,500

		FINN ACADEMY: AN ELMIRA CHARTER SCHOOL							
		Budget / Operating Plan							
		2017-18							
Total Revenue		-	399,683	-	-	1,150,348	-	-	1,150,348
Total Expenses		-	600,035	-	-	1,055,101	-	-	1,055,101
Net Income		-	(200,352)	-	-	95,247	-	-	95,247
Actual Student Enrollment		-	300	-	-	300	-	-	300
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		2016-17							
		Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Retirement / Pension			10,350		-	10,350		-	10,350
TOTAL PAYROLL TAXES AND BENEFITS		-	79,450	-	-	113,790	-	-	113,790
TOTAL PERSONNEL SERVICE COSTS	47.00	-	351,772	-	-	713,262	-	-	713,262
CONTRACTED SERVICES									
Accounting / Audit			16,740		-	16,740		-	16,740
Legal			5,000		-	5,000		-	5,000
Management Company Fee					-			-	
Nurse Services			26		-	78		-	78
Food Service / School Lunch					-			-	
Payroll Services			1,260		-	1,260		-	1,260
Special Ed Services			1,208		-	3,624		-	3,624
Titlement Services (i.e. Title I)					-			-	
Other Purchased / Professional / Consulting			11,130		-	16,030		-	16,030
TOTAL CONTRACTED SERVICES		-	35,364	-	-	42,732	-	-	42,732

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL

Budget / Operating Plan

2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-	1,150,348
Total Expenses	-	600,035	-	-	1,055,101	-	-	1,055,101
Net Income	-	(200,352)	-	-	95,247	-	-	95,247
Actual Student Enrollment	-	300	-	-	300	-	-	300
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
SCHOOL OPERATIONS								
Board Expenses		510		-	510		-	510
Classroom / Teaching Supplies & Materials		2,530		-	7,590		-	7,590
Special Ed Supplies & Materials				-			-	
Textbooks / Workbooks		200		-	600		-	600
Supplies & Materials other		5,060		-	15,180		-	15,180
Equipment / Furniture				-			-	
Telephone		2,490		-	2,490		-	2,490
Technology		4,160		-	12,480		-	12,480
Student Testing & Assessment		2,250		-	6,750		-	6,750
Field Trips		1,500		-	4,500		-	4,500
Transportation (student)		13,000		-	39,000		-	39,000
Student Services - other		1,000		-	3,000		-	3,000
Office Expense		8,960		-	8,960		-	8,960
Staff Development		5,000		-	5,000		-	5,000
Staff Recruitment		2,500		-	2,500		-	2,500
Student Recruitment / Marketing		1,250		-	1,250		-	1,250
School Meals / Lunch		13,404		-	40,212		-	40,212
Travel (Staff)				-			-	
Fundraising		2,500		-	2,500		-	2,500
Other		3,000		-	3,000		-	3,000
TOTAL SCHOOL OPERATIONS	-	69,314	-	-	155,522	-	-	155,522
FACILITY OPERATION & MAINTENANCE								
Insurance		16,410		-	16,410		-	16,410
Janitorial		4,680		-	4,680		-	4,680
Building and Land Rent / Lease / Facility Finance Interest		66,250.00		-	66,250.00		-	66,250.00
Repairs & Maintenance		26,395		-	26,395		-	26,395
Equipment / Furniture				-			-	
Security				-			-	
Utilities		16,100		-	16,100		-	16,100
TOTAL FACILITY OPERATION & MAINTENANCE	-	129,835	-	-	129,835	-	-	129,835
DEPRECIATION & AMORTIZATION		13,750		-	13,750		-	13,750
RESERVES / CONTINGENCY				-			-	

	FINN ACADEMY: AN ELMIRA CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	399,683	-	-	1,150,348	-	-	1,150,348
Total Expenses	-	600,035	-	-	1,055,101	-	-	1,055,101
Net Income	-	(200,352)	-	-	95,247	-	-	95,247
Actual Student Enrollment	-	300	-	-	300	-	-	300
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
TOTAL EXPENSES	-	<u>600,035</u>	-	-	<u>1,055,101</u>	-	-	<u>1,055,101</u>
NET INCOME	-	<u>(200,352)</u>	-	-	<u>95,247</u>	-	-	<u>95,247</u>

	FINN ACADEMY: AN ELMIRA CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	399,683	-	-	1,150,348	-	-	1,150,348
Total Expenses	-	600,035	-	-	1,055,101	-	-	1,055,101
Net Income	-	(200,352)	-	-	95,247	-	-	95,247
Actual Student Enrollment	-	300	-	-	300	-	-	300
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 12/1 - 3/31
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	5	-	-	5	-	-	5
ELMIRA CITY SD	-	283	-	-	283	-	-	283
CORNING CITY SD	-	2	-	-	2	-	-	2
ELMIRA HEIGHTS CSD	-	4	-	-	4	-	-	4
HORSEHEADS CSD	-	9	-	-	9	-	-	9
WAVERLY CSD	-	2	-	-	2	-	-	2
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	300	-	-	300	-	-	300
REVENUE PER PUPIL	-	1,333	-	-	3,836	-	-	3,836
EXPENSES PER PUPIL	-	2,001	-	-	3,518	-	-	3,518

Total Revenue		-	-	1,150,348	-	-
Total Expenses		-	-	1,055,013	-	-
Net Income		-	-	95,335	-	-
Actual Student Enrollment		-	-	300	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		e the 'REVISED' Column(s) COMPLETELY BLANK. ected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES						
		2017-18 Per Pupil Rate		25.0%	30.0%	25.0%
Per Pupil Revenue						
ELMIRA CITY SD		12,012		-	1,019,819	-
CORNING CITY SD		11,637		-	6,982	-
ELMIRA HEIGHTS CSD		11,136		-	13,363	-
HORSEHEADS CSD		11,188		-	30,208	-
WAVERLY CSD		10,063		-	5,796	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
-		-		-	-	-
ALL OTHER School Districts: (Weighted Avg)		-		-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		11,961		-	1,076,168	-
Special Education Revenue					32,010	-
Grants						
Stimulus						-
DYCD (Department of Youth and Community Development)						-
Other						-
NYC DoE Rental Assistance						
Other						-
TOTAL REVENUE FROM STATE SOURCES				-	1,108,178	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs						-
Title I					18,825	-
Title Funding - Other					2,000	-
School Food Service (Free Lunch)						-
Grants						

Total Revenue	-	-	1,150,348	-	-
Total Expenses	-	-	1,055,013	-	-
Net Income	-	-	95,335	-	-
Actual Student Enrollment	-	-	300	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-	1,000		-
Other		-			-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	21,825	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-			-
Fundraising		-	2,500		-
Erate Reimbursement		-			-
Earnings on Investments		-			-
Interest Income		-	25		-
Food Service (Income from meals)		-	17,820		-
Text Book		-			-
OTHER		-			-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	20,345	-	-
TOTAL REVENUE	-	-	1,150,348	-	-

Total Revenue			-	-	1,150,348	-	-
Total Expenses			-	-	1,055,013	-	-
Net Income			-	-	95,335	-	-
Actual Student Enrollment			-	-	300	-	-
			Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
			Revised Budget	Variance	Original Budget	Revised Budget	Variance
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions					
Executive Management	1.00			-	20,203		-
Instructional Management	2.00			-	40,406		-
Deans, Directors & Coordinators	1.00			-	15,150		-
CFO / Director of Finance	-			-			-
Operation / Business Manager	-			-			-
Administrative Staff	2.00			-	17,625		-
TOTAL ADMINISTRATIVE STAFF	6.00		-	-	93,384	-	-
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	22.00			-	303,465		-
Teachers - SPED	6.00			-	67,050		-
Substitute Teachers	1.00			-	10,500		-
Teaching Assistants	3.00			-	22,680		-
Specialty Teachers	6.00			-	79,080		-
Aides	-			-			-
Therapists & Counselors	-			-			-
Other	-			-			-
TOTAL INSTRUCTIONAL	38.00		-	-	482,775	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-			-			-
Librarian	-			-			-
Custodian	2.00			-	15,375		-
Security	-			-			-
Other	1.00			-	7,950		-
TOTAL NON-INSTRUCTIONAL	3.00		-	-	23,325	-	-
SUBTOTAL PERSONNEL SERVICE COSTS		47.00	-	-	599,484	-	-
PAYROLL TAXES AND BENEFITS							
Payroll Taxes				-	62,920		-
Fringe / Employee Benefits				-	40,500		-

Total Revenue		-	-	1,150,348	-	-
Total Expenses		-	-	1,055,013	-	-
Net Income		-	-	95,335	-	-
Actual Student Enrollment		-	-	300	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
Retirement / Pension			-	10,350		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	113,770	-	-
TOTAL PERSONNEL SERVICE COSTS		47.00	-	713,254	-	-
CONTRACTED SERVICES						
Accounting / Audit			-	16,730		-
Legal			-	5,000		-
Management Company Fee			-			-
Nurse Services			-	78		-
Food Service / School Lunch			-			-
Payroll Services			-	1,220		-
Special Ed Services			-	3,624		-
Titlement Services (i.e. Title I)			-			-
Other Purchased / Professional / Consulting			-	16,030		-
TOTAL CONTRACTED SERVICES		-	-	42,682	-	-

Total Revenue	-	-	1,150,348	-	-
Total Expenses	-	-	1,055,013	-	-
Net Income	-	-	95,335	-	-
Actual Student Enrollment	-	-	300	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-	470		-
Classroom / Teaching Supplies & Materials		-	7,590		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	600		-
Supplies & Materials other		-	15,180		-
Equipment / Furniture		-			-
Telephone		-	2,530		-
Technology		-	12,480		-
Student Testing & Assessment		-	6,750		-
Field Trips		-	4,500		-
Transportation (student)		-	39,000		-
Student Services - other		-	3,000		-
Office Expense		-	8,920		-
Staff Development		-	5,000		-
Staff Recruitment		-	2,500		-
Student Recruitment / Marketing		-	1,250		-
School Meals / Lunch		-	40,212		-
Travel (Staff)		-			-
Fundraising		-	2,500		-
Other		-	<u>3,010</u>		-
TOTAL SCHOOL OPERATIONS	-	-	155,492	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	16,420		-
Janitorial		-	4,670		-
Building and Land Rent / Lease / Facility Finance Interest		-	66,250.00		-
Repairs & Maintenance		-	26,395		-
Equipment / Furniture		-			-
Security		-			-
Utilities		-	<u>16,100</u>		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	129,835	-	-
DEPRECIATION & AMORTIZATION		-	13,750		-
RESERVES / CONTINGENCY		-			-

Total Revenue	-	-	1,150,348	-	-	
Total Expenses	-	-	1,055,013	-	-	
Net Income	-	-	95,335	-	-	
Actual Student Enrollment	-	-	300	-	-	
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30			
	Revised Budget	Variance	Original Budget	Revised Budget	Variance	
TOTAL EXPENSES	-	-	<u>1,055,013</u>	-	-	
NET INCOME	-	-	<u>95,335</u>	-	-	

Total Revenue	-	-	1,150,348	-	-
Total Expenses	Quarter - 1/1 - 3/31	-	1,055,013	-	-
Net Income	-	-	95,335	-	-
Actual Student Enrollment	-	-	300	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	5	-	-
ELMIRA CITY SD	-	-	283	-	-
CORNING CITY SD	-	-	2	-	-
ELMIRA HEIGHTS CSD	-	-	4	-	-
HORSEHEADS CSD	-	-	9	-	-
WAVERLY CSD	-	-	2	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	-	-	300	-	-
REVENUE PER PUPIL	-	-	3,836	-	-
EXPENSES PER PUPIL	-	-	3,518	-	-

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	3,850,727	3,850,727	-	3,850,727	3,850,727
Total Expenses	3,765,250	3,765,250	-	(3,765,250)	(3,765,250)
Net Income	85,477	85,477	-	85,477	85,477
Actual Student Enrollment					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

REVENUE

REVENUES FROM STATE SOURCES

2017-18

Per Pupil Revenue

Per Pupil Rate

ELMIRA CITY SD	12,012	3,399,396	3,399,396	-	3,399,396	3,399,396
CORNING CITY SD	11,637	23,274	23,274	-	23,274	23,274
ELMIRA HEIGHTS CSD	11,136	44,544	44,544	-	44,544	44,544
HORSEHEADS CSD	11,188	100,692	100,692	-	100,692	100,692
WAVERLY CSD	10,063	19,321	19,321	-	19,321	19,321
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	11,961	3,587,227	3,587,227	-	3,587,227	3,587,227
Special Education Revenue		106,700	106,700	-	106,700	106,700
Grants						
Stimulus		-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-
Other		-	-	-	-	-
NYC DoE Rental Assistance		-	-	-	-	-
Other		-	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES		3,693,927	3,693,927	-	3,693,927	3,693,927
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		-	-	-	-	-
Title I		75,300	75,300	-	75,300	75,300
Title Funding - Other		8,000	8,000	-	8,000	8,000
School Food Service (Free Lunch)		-	-	-	-	-
Grants						

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	3,850,727	3,850,727	-	3,850,727	3,850,727
Total Expenses	3,765,250	3,765,250	-	(3,765,250)	(3,765,250)
Net Income	85,477	85,477	-	85,477	85,477
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	4,000	4,000	-	4,000	4,000
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	87,300	87,300	-	87,300	87,300
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-	-	-	-
Fundraising	10,000	10,000	-	10,000	10,000
Erate Reimbursement	-	-	-	-	-
Earnings on Investments	-	-	-	-	-
Interest Income	100	100	-	100	100
Food Service (Income from meals)	59,400	59,400	-	59,400	59,400
Text Book	-	-	-	-	-
OTHER	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	69,500	69,500	-	69,500	69,500
TOTAL REVENUE	<u>3,850,727</u>	<u>3,850,727</u>	<u>-</u>	<u>3,850,727</u>	<u>3,850,727</u>

DESCRIPTION OF ASSUMPTIONS

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	3,850,727	3,850,727	-	3,850,727	3,850,727
Total Expenses	3,765,250	3,765,250	-	(3,765,250)	(3,765,250)
Net Income	85,477	85,477	-	85,477	85,477
Actual Student Enrollment					

Total Year			VARIANCE		DESCRIPTION OF ASSUMPTIONS
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No.
of Positions

Executive Management	1.00	80,800	80,800	-	(80,800)	(80,800)
Instructional Management	2.00	161,600	161,600	-	(161,600)	(161,600)
Deans, Directors & Coordinators	1.00	60,600	60,600	-	(60,600)	(60,600)
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-	-
Administrative Staff	2.00	70,500	70,500	-	(70,500)	(70,500)
TOTAL ADMINISTRATIVE STAFF	6.00	373,500	373,500	-	(373,500)	(373,500)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	22.00	1,011,550	1,011,550	-	(1,011,550)	(1,011,550)
Teachers - SPED	6.00	223,500	223,500	-	(223,500)	(223,500)
Substitute Teachers	1.00	35,000	35,000	-	(35,000)	(35,000)
Teaching Assistants	3.00	75,600	75,600	-	(75,600)	(75,600)
Specialty Teachers	6.00	263,600	263,600	-	(263,600)	(263,600)
Aides	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	38.00	1,609,250	1,609,250	-	(1,609,250)	(1,609,250)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	2.00	61,500	61,500	-	(61,500)	(61,500)
Security	-	-	-	-	-	-
Other	1.00	26,500	26,500	-	(26,500)	(26,500)
TOTAL NON-INSTRUCTIONAL	3.00	88,000	88,000	-	(88,000)	(88,000)

SUBTOTAL PERSONNEL SERVICE COSTS

47.00	2,070,750	2,070,750	-	(2,070,750)	(2,070,750)
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	217,400	217,400	-	(217,400)	(217,400)
Fringe / Employee Benefits	162,000	162,000	-	(162,000)	(162,000)

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	3,850,727	3,850,727	-	3,850,727	3,850,727
Total Expenses	3,765,250	3,765,250	-	(3,765,250)	(3,765,250)
Net Income	85,477	85,477	-	85,477	85,477
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Retirement / Pension	41,400	41,400	-	(41,400)	(41,400)
TOTAL PAYROLL TAXES AND BENEFITS	420,800	420,800	-	(420,800)	(420,800)
TOTAL PERSONNEL SERVICE COSTS	2,491,550	2,491,550	-	(2,491,550)	(2,491,550)
CONTRACTED SERVICES					
Accounting / Audit	66,950	66,950	-	(66,950)	(66,950)
Legal	20,000	20,000	-	(20,000)	(20,000)
Management Company Fee	-	-	-	-	-
Nurse Services	260	260	-	(260)	(260)
Food Service / School Lunch	-	-	-	-	-
Payroll Services	5,000	5,000	-	(5,000)	(5,000)
Special Ed Services	12,080	12,080	-	(12,080)	(12,080)
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	59,220	59,220	-	(59,220)	(59,220)
TOTAL CONTRACTED SERVICES	163,510	163,510	-	(163,510)	(163,510)

DESCRIPTION OF ASSUMPTIONS

Copier \$20,000, HR \$9,720, Other consultants \$5,000
Instructional consultants \$24,500

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	3,850,727	3,850,727	-	3,850,727	3,850,727
Total Expenses	3,765,250	3,765,250	-	(3,765,250)	(3,765,250)
Net Income	85,477	85,477	-	85,477	85,477
Actual Student Enrollment					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses	2,000	2,000	-	(2,000)	(2,000)
Classroom / Teaching Supplies & Materials	25,300	25,300	-	(25,300)	(25,300)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	2,000	2,000	-	(2,000)	(2,000)
Supplies & Materials other	50,600	50,600	-	(50,600)	(50,600)
Equipment / Furniture	-	-	-	-	-
Telephone	10,000	10,000	-	(10,000)	(10,000)
Technology	41,600	41,600	-	(41,600)	(41,600)
Student Testing & Assessment	22,500	22,500	-	(22,500)	(22,500)
Field Trips	15,000	15,000	-	(15,000)	(15,000)
Transportation (student)	130,000	130,000	-	(130,000)	(130,000)
Student Services - other	10,000	10,000	-	(10,000)	(10,000)
Office Expense	35,800	35,800	-	(35,800)	(35,800)
Staff Development	20,000	20,000	-	(20,000)	(20,000)
Staff Recruitment	10,000	10,000	-	(10,000)	(10,000)
Student Recruitment / Marketing	5,000	5,000	-	(5,000)	(5,000)
School Meals / Lunch	134,040	134,040	-	(134,040)	(134,040)
Travel (Staff)	-	-	-	-	-
Fundraising	10,000	10,000	-	(10,000)	(10,000)
Other	12,010	12,010	-	(12,010)	(12,010)
TOTAL SCHOOL OPERATIONS	535,850	535,850	-	(535,850)	(535,850)

office supplies, postage, printing, dues &

working capital interest \$5,680, bank chgs \$550, Misc \$5,780

FACILITY OPERATION & MAINTENANCE

Insurance	65,650	65,650	-	(65,650)	(65,650)
Janitorial	18,710	18,710	-	(18,710)	(18,710)
Building and Land Rent / Lease / Facility Finance Interest	265,000	265,000	-	(265,000)	(265,000)
Repairs & Maintenance	105,580	105,580	-	(105,580)	(105,580)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	64,400	64,400	-	(64,400)	(64,400)
TOTAL FACILITY OPERATION & MAINTENANCE	519,340	519,340	-	(519,340)	(519,340)

DEPRECIATION & AMORTIZATION

	55,000	55,000	-	(55,000)	(55,000)
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RESERVES / CONTINGENCY

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	3,850,727	3,850,727	-	3,850,727	3,850,727
Total Expenses	3,765,250	3,765,250	-	(3,765,250)	(3,765,250)
Net Income	85,477	85,477	-	85,477	85,477
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	<u>3,765,250</u>	<u>3,765,250</u>	<u>-</u>	<u>(3,765,250)</u>	<u>(3,765,250)</u>
NET INCOME	<u>85,477</u>	<u>85,477</u>	<u>-</u>	<u>85,477</u>	<u>85,477</u>

DESCRIPTION OF ASSUMPTIONS

		FINN ACADEMY: AN ELMIRA CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan					
		2017-18					
Total Revenue		3,850,727	3,850,727	-	3,850,727	3,850,727	
Total Expenses		3,765,250	3,765,250	-	(3,765,250)	(3,765,250)	
Net Income		85,477	85,477	-	85,477	85,477	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
ENROLLMENT - *School Districts Are Linked To Above Entries*							
Number of Districts:							
ELMIRA CITY SD							
CORNING CITY SD							
ELMIRA HEIGHTS CSD							
HORSEHEADS CSD							
WAVERLY CSD							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
ALL OTHER School Districts: (Weighted Avg)							
TOTAL ENROLLMENT							
REVENUE PER PUPIL							
EXPENSES PER PUPIL							

FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
ALANCE SHEET
2017-18

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2016-17</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-
Total Expenses	-	600,035	-	-	1,055,101	-	-
Net Income	-	(200,352)	-	-	95,247	-	-
Actual Student Enrollment	-	300	-	-	300	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

ELMIRA CITY SD	12,012	339,940	-	1,019,819	-	
CORNING CITY SD	11,637	2,327	-	6,982	-	
ELMIRA HEIGHTS CSD	11,136	4,454	-	13,363	-	
HORSEHEADS CSD	11,188	10,069	-	30,208	-	
WAVERLY CSD	10,063	1,932	-	5,796	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	11,961	358,723	-	1,076,168	-	-
Special Education Revenue		10,670	-	32,010	-	

Grants

Stimulus	-	-	-	-	-	
DYCD (Department of Youth and Community Development)	-	-	-	-	-	
Other	-	-	-	-	-	
NYC DoE Rental Assistance	-	-	-	-	-	
Other	-	-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES	-	369,393	-	1,108,178	-	-

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs	-	-	-	-	-	
Title I	18,825	-	-	18,825	-	
Title Funding - Other	2,000	-	-	2,000	-	
School Food Service (Free Lunch)	-	-	-	-	-	
Grants						
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-	
Other	1,000	-	-	1,000	-	

2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-
Total Expenses	-	600,035	-	-	1,055,101	-	-
Net Income	-	(200,352)	-	-	95,247	-	-
Actual Student Enrollment	-	300	-	-	300	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	21,825	-	-	21,825	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-		-	-	
Fundraising		2,500	-		2,500	-	
Erate Reimbursement		-	-		-	-	
Earnings on Investments		-	-		-	-	
Interest Income		25	-		25	-	
Food Service (Income from meals)		5,940	-		17,820	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	8,465	-	-	20,345	-	-
TOTAL REVENUE	-	399,683	-	-	1,150,348	-	-

2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-
Total Expenses	-	600,035	-	-	1,055,101	-	-
Net Income	-	(200,352)	-	-	95,247	-	-
Actual Student Enrollment	-	300	-	-	300	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES

Quarter 0

No. of Positions

ADMINISTRATIVE STAFF PERSONNEL COSTS

Executive Management	-	20,199	-	20,199	-	-
Instructional Management	-	40,398	-	40,398	-	-
Deans, Directors & Coordinators	-	15,150	-	15,150	-	-
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-	-
Administrative Staff	-	17,625	-	17,625	-	-
TOTAL ADMINISTRATIVE STAFF	-	93,372	-	93,372	-	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	101,155	-	303,465	-	-
Teachers - SPED	-	22,350	-	67,050	-	-
Substitute Teachers	-	3,500	-	10,500	-	-
Teaching Assistants	-	7,560	-	22,680	-	-
Specialty Teachers	-	26,360	-	79,080	-	-
Aides	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	160,925	-	482,775	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	15,375	-	15,375	-	-
Security	-	-	-	-	-	-
Other	-	2,650	-	7,950	-	-
TOTAL NON-INSTRUCTIONAL	-	18,025	-	23,325	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

	-	272,322	-	599,472	-	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	-	28,600	-	62,940	-	-
Fringe / Employee Benefits	-	40,500	-	40,500	-	-
Retirement / Pension	-	10,350	-	10,350	-	-
TOTAL PAYROLL TAXES AND BENEFITS	-	79,450	-	113,790	-	-

TOTAL PERSONNEL SERVICE COSTS

	-	351,772	-	713,262	-	-
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2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-
Total Expenses	-	600,035	-	-	1,055,101	-	-
Net Income	-	(200,352)	-	-	95,247	-	-
Actual Student Enrollment	-	300	-	-	300	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
CONTRACTED SERVICES							
Accounting / Audit		16,740	-		16,740	-	
Legal		5,000	-		5,000	-	
Management Company Fee		-	-		-	-	
Nurse Services		26	-		78	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		1,260	-		1,260	-	
Special Ed Services		1,208	-		3,624	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		11,130	-		16,030	-	
TOTAL CONTRACTED SERVICES	-	35,364	-	-	42,732	-	-

2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-
Total Expenses	-	600,035	-	-	1,055,101	-	-
Net Income	-	(200,352)	-	-	95,247	-	-
Actual Student Enrollment	-	300	-	-	300	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
SCHOOL OPERATIONS							
Board Expenses		510	-		510	-	
Classroom / Teaching Supplies & Materials		2,530	-		7,590	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		200	-		600	-	
Supplies & Materials other		5,060	-		15,180	-	
Equipment / Furniture		-	-		-	-	
Telephone		2,490	-		2,490	-	
Technology		4,160	-		12,480	-	
Student Testing & Assessment		2,250	-		6,750	-	
Field Trips		1,500	-		4,500	-	
Transportation (student)		13,000	-		39,000	-	
Student Services - other		1,000	-		3,000	-	
Office Expense		8,960	-		8,960	-	
Staff Development		5,000	-		5,000	-	
Staff Recruitment		2,500	-		2,500	-	
Student Recruitment / Marketing		1,250	-		1,250	-	
School Meals / Lunch		13,404	-		40,212	-	
Travel (Staff)		-	-		-	-	
Fundraising		2,500	-		2,500	-	
Other		3,000	-		3,000	-	
TOTAL SCHOOL OPERATIONS	-	69,314	-	-	155,522	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		16,410	-		16,410	-	
Janitorial		4,680	-		4,680	-	
Building and Land Rent / Lease / Facility Finance Interest		66,250	-		66,250	-	
Repairs & Maintenance		26,395	-		26,395	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		16,100	-		16,100	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	129,835	-	-	129,835	-	-
DEPRECIATION & AMORTIZATION		13,750	-		13,750	-	
RESERVES / CONTINGENCY		-	-		-	-	
TOTAL EXPENSES	-	600,035	-	-	1,055,101	-	-

2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-
Total Expenses	-	600,035	-	-	1,055,101	-	-
Net Income	-	(200,352)	-	-	95,247	-	-
Actual Student Enrollment	-	300	-	-	300	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	-	(200,352)	-	-	95,247	-	-

FINN ACADEMY / ELMIRA CHARTER
 Budget / Operating Plan
 Budget 2017-18

Total Revenue	-	399,683	-	-	1,150,348	-	-
Total Expenses	-	600,035	-	-	1,055,101	-	-
Net Income	-	(200,352)	-	-	95,247	-	-
Actual Student Enrollment	-	300	-	-	300	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*

ELMIRA CITY SD	-	283	-	-	283	-	-
CORNING CITY SD	-	2	-	-	2	-	-
ELMIRA HEIGHTS CSD	-	4	-	-	4	-	-
HORSEHEADS CSD	-	9	-	-	9	-	-
WAVERLY CSD	-	2	-	-	2	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	300	-	-	300	-	-
REVENUE PER PUPIL	-	1,333	-	-	3,836	-	-
EXPENSES PER PUPIL	-	2,001	-	-	3,518	-	-

TER SCHOOL

n

Total Revenue	1,150,348	-	-	1,150,348	-
Total Expenses	1,055,101	-	-	1,055,013	-
Net Income	95,247	-	-	95,335	-
Actual Student Enrollment	300	-	-	300	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Quarter - 1/1 - 3/31

4th Quarter - 4/1 - 6/30

Current Budget	Variance	Actual	Current Budget	Variance
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REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

ELMIRA CITY SD

12,012

1,019,819

-

1,019,819

-

CORNING CITY SD

11,637

6,982

-

6,982

-

ELMIRA HEIGHTS CSD

11,136

13,363

-

13,363

-

HORSEHEADS CSD

11,188

30,208

-

30,208

-

WAVERLY CSD

10,063

5,796

-

5,796

-

-

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ALL OTHER School Districts: (Count = 0)

-

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-

-

-

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

11,961

1,076,168

-

1,076,168

-

Special Education Revenue

32,010

-

32,010

-

Grants

Stimulus

-

-

-

-

DYCD (Department of Youth and Community Development)

-

-

-

-

Other

-

-

-

-

NYC DoE Rental Assistance

-

-

-

-

Other

-

-

-

-

TOTAL REVENUE FROM STATE SOURCES

1,108,178

-

1,108,178

-

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

-

-

-

-

Title I

18,825

-

18,825

-

Title Funding - Other

2,000

-

2,000

-

School Food Service (Free Lunch)

-

-

-

-

Grants

Charter School Program (CSP) Planning & Implementation

-

-

-

-

Other

1,000

-

1,000

-

**TER SCHOOL
n**

Total Revenue	1,150,348	-	-	1,150,348	-
Total Expenses	1,055,101	-	-	1,055,013	-
Net Income	95,247	-	-	95,335	-
Actual Student Enrollment	300	-	-	300	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current Budget	Variance	Actual	Current Budget
				Variance	
Other		-	-		-
TOTAL REVENUE FROM FEDERAL SOURCES		21,825	-	-	21,825
LOCAL and OTHER REVENUE					
Contributions and Donations		-	-		-
Fundraising		2,500	-		2,500
Erate Reimbursement		-	-		-
Earnings on Investments		-	-		-
Interest Income		25	-		25
Food Service (Income from meals)		17,820	-		17,820
Text Book		-	-		-
OTHER		-	-		-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		20,345	-	-	20,345
TOTAL REVENUE		1,150,348	-	-	1,150,348

TER SCHOOL

n

Total Revenue	1,150,348	-	-	1,150,348	-
Total Expenses	1,055,101	-	-	1,055,013	-
Net Income	95,247	-	-	95,335	-
Actual Student Enrollment	300	-	-	300	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Quarter - 1/1 - 3/31

4th Quarter - 4/1 - 6/30

Current
Budget

Variance

Actual

Current
Budget

Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	-	20,199	-		20,203	-
Instructional Management	-	40,398	-		40,406	-
Deans, Directors & Coordinators	-	15,150	-		15,150	-
CFO / Director of Finance	-	-	-		-	-
Operation / Business Manager	-	-	-		-	-
Administrative Staff	-	17,625	-		17,625	-
TOTAL ADMINISTRATIVE STAFF	-	93,372	-	-	93,384	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	303,465	-		303,465	-
Teachers - SPED	-	67,050	-		67,050	-
Substitute Teachers	-	10,500	-		10,500	-
Teaching Assistants	-	22,680	-		22,680	-
Specialty Teachers	-	79,080	-		79,080	-
Aides	-	-	-		-	-
Therapists & Counselors	-	-	-		-	-
Other	-	-	-		-	-
TOTAL INSTRUCTIONAL	-	482,775	-	-	482,775	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-		-	-
Librarian	-	-	-		-	-
Custodian	-	15,375	-		15,375	-
Security	-	-	-		-	-
Other	-	7,950	-		7,950	-
TOTAL NON-INSTRUCTIONAL	-	23,325	-	-	23,325	-

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes		62,940	-		62,920	-
Fringe / Employee Benefits		40,500	-		40,500	-
Retirement / Pension		10,350	-		10,350	-
TOTAL PAYROLL TAXES AND BENEFITS		113,790	-	-	113,770	-

TOTAL PERSONNEL SERVICE COSTS

TER SCHOOL n					
Total Revenue	1,150,348	-	-	1,150,348	-
Total Expenses	1,055,101	-	-	1,055,013	-
Net Income	95,247	-	-	95,335	-
Actual Student Enrollment	300	-	-	300	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		TER SCHOOL n			
		Current Budget	Variance	Actual	Current Budget Variance
CONTRACTED SERVICES					
Accounting / Audit	16,740	-		16,730	-
Legal	5,000	-		5,000	-
Management Company Fee	-	-		-	-
Nurse Services	78	-		78	-
Food Service / School Lunch	-	-		-	-
Payroll Services	1,260	-		1,220	-
Special Ed Services	3,624	-		3,624	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	16,030	-		16,030	-
TOTAL CONTRACTED SERVICES	42,732	-	-	42,682	-

TER SCHOOL

n

Total Revenue	1,150,348	-	-	1,150,348	-
Total Expenses	1,055,101	-	-	1,055,013	-
Net Income	95,247	-	-	95,335	-
Actual Student Enrollment	300	-	-	300	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	510	-		470	-
Classroom / Teaching Supplies & Materials	7,590	-		7,590	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	600	-		600	-
Supplies & Materials other	15,180	-		15,180	-
Equipment / Furniture	-	-		-	-
Telephone	2,490	-		2,530	-
Technology	12,480	-		12,480	-
Student Testing & Assessment	6,750	-		6,750	-
Field Trips	4,500	-		4,500	-
Transportation (student)	39,000	-		39,000	-
Student Services - other	3,000	-		3,000	-
Office Expense	8,960	-		8,920	-
Staff Development	5,000	-		5,000	-
Staff Recruitment	2,500	-		2,500	-
Student Recruitment / Marketing	1,250	-		1,250	-
School Meals / Lunch	40,212	-		40,212	-
Travel (Staff)	-	-		-	-
Fundraising	2,500	-		2,500	-
Other	3,000	-		3,010	-
TOTAL SCHOOL OPERATIONS	155,522	-	-	155,492	-
FACILITY OPERATION & MAINTENANCE					
Insurance	16,410	-		16,420	-
Janitorial	4,680	-		4,670	-
Building and Land Rent / Lease / Facility Finance Interest	66,250	-		66,250	-
Repairs & Maintenance	26,395	-		26,395	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	16,100	-		16,100	-
TOTAL FACILITY OPERATION & MAINTENANCE	129,835	-	-	129,835	-
DEPRECIATION & AMORTIZATION	13,750	-		13,750	-
RESERVES / CONTINGENCY	-	-		-	-
TOTAL EXPENSES	1,055,101	-	-	1,055,013	-

TER SCHOOL					
TER SCHOOL					
n					
Total Revenue	1,150,348	-	-	1,150,348	-
Total Expenses	1,055,101	-	-	1,055,013	-
Net Income	95,247	-	-	95,335	-
Actual Student Enrollment	300	-	-	300	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Quarter - 1/1 - 3/31			
		Current Budget	Variance	Actual	Current Budget Variance
NET INCOME		95,247	-	-	95,335 -

OTHER SCHOOL n					
Total Revenue	1,150,348	-	-	1,150,348	-
Total Expenses	1,055,101	-	-	1,055,013	-
Net Income	95,247	-	-	95,335	-
Actual Student Enrollment	300	-	-	300	-
Quarter - 1/1 - 3/31					
Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
			Current Budget	Variance	Actual
				Current Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
ELMIRA CITY SD	283	-	-	283	-
CORNING CITY SD	2	-	-	2	-
ELMIRA HEIGHTS CSD	4	-	-	4	-
HORSEHEADS CSD	9	-	-	9	-
WAVERLY CSD	2	-	-	2	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	300	-	-	300	-
REVENUE PER PUPIL	3,836	-	-	3,836	-
EXPENSES PER PUPIL	3,518	-	-	3,518	-

				FINN ACADEMY: AN ELMIRA CHARTER SCHOOL							
				Budget / Operating Plan							
				2017-18							
Total Revenue				-	-	-	3,850,727	(3,850,727)	-	-	3,850,727
Total Expenses				-	-	-	3,765,250	3,765,250	-	-	3,765,250
Net Income				-	-	-	85,477	(85,477)	-	-	85,477
Actual Student Enrollment				-	-	-			-	-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS							
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
REVENUE											
REVENUES FROM STATE SOURCES											
Per Pupil Revenue		CY Per Pupil Rate									
ELMIRA CITY SD		12,012		-	-	-	3,399,396	(3,399,396)	-	-	3,399,396
CORNING CITY SD		11,637		-	-	-	23,274	(23,274)	-	-	23,274
ELMIRA HEIGHTS CSD		11,136		-	-	-	44,544	(44,544)	-	-	44,544
HORSEHEADS CSD		11,188		-	-	-	100,692	(100,692)	-	-	100,692
WAVERLY CSD		10,063		-	-	-	19,321	(19,321)	-	-	19,321
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)		-		-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		11,961		-	-	-	3,587,227	(3,587,227)	-	-	3,587,227
Special Education Revenue				-	-	-	106,700	(106,700)	-	-	106,700
Grants											
Stimulus				-	-	-	-	-	-	-	-
DYCD (Department of Youth and Community Development)				-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-
NYC DoE Rental Assistance				-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES				-	-	-	3,693,927	(3,693,927)	-	-	3,693,927
REVENUE FROM FEDERAL FUNDING											
IDEA Special Needs				-	-	-	-	-	-	-	-
Title I				-	-	-	75,300	(75,300)	-	-	75,300
Title Funding - Other				-	-	-	8,000	(8,000)	-	-	8,000
School Food Service (Free Lunch)				-	-	-	-	-	-	-	-
Grants											
Charter School Program (CSP) Planning & Implementation				-	-	-	-	-	-	-	-
Other				-	-	-	4,000	(4,000)	-	-	4,000

				FINN ACADEMY: AN ELMIRA CHARTER SCHOOL							
				Budget / Operating Plan							
				2017-18							
Total Revenue	-	-	-	3,850,727	(3,850,727)	-	-	3,850,727			
Total Expenses	-	-	-	3,765,250	3,765,250	-	-	3,765,250			
Net Income	-	-	-	85,477	(85,477)	-	-	85,477			
Actual Student Enrollment	-	-	-			-	-				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS							
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
Other				-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES				-	-	-	87,300	(87,300)	-	-	87,300
LOCAL and OTHER REVENUE											
Contributions and Donations				-	-	-	-	-	-	-	
Fundraising				-	-	-	10,000	(10,000)	-	-	10,000
Erate Reimbursement				-	-	-	-	-	-	-	-
Earnings on Investments				-	-	-	-	-	-	-	-
Interest Income				-	-	-	100	(100)	-	-	100
Food Service (Income from meals)				-	-	-	59,400	(59,400)	-	-	59,400
Text Book				-	-	-	-	-	-	-	-
OTHER				-	-	-	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES				-	-	-	69,500	(69,500)	-	-	69,500
TOTAL REVENUE	-	-	-	3,850,727	(3,850,727)	-	-	3,850,727			

				FINN ACADEMY: AN ELMIRA CHARTER SCHOOL							
				Budget / Operating Plan							
				2017-18							
Total Revenue				-	-	-	3,850,727	(3,850,727)	-	-	3,850,727
Total Expenses				-	-	-	3,765,250	3,765,250	-	-	3,765,250
Net Income				-	-	-	85,477	(85,477)	-	-	85,477
Actual Student Enrollment				-	-	-			-	-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS							
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
EXPENSES											
ADMINISTRATIVE STAFF PERSONNEL COSTS											
Executive Management				-	-	-	80,800	80,800	-	-	80,800
Instructional Management				-	-	-	161,600	161,600	-	-	161,600
Deans, Directors & Coordinators				-	-	-	60,600	60,600	-	-	60,600
CFO / Director of Finance				-	-	-	-	-	-	-	-
Operation / Business Manager				-	-	-	-	-	-	-	-
Administrative Staff				-	-	-	70,500	70,500	-	-	70,500
TOTAL ADMINISTRATIVE STAFF				-	-	-	373,500	373,500	-	-	373,500
INSTRUCTIONAL PERSONNEL COSTS											
Teachers - Regular				-	-	-	1,011,550	1,011,550	-	-	1,011,550
Teachers - SPED				-	-	-	223,500	223,500	-	-	223,500
Substitute Teachers				-	-	-	35,000	35,000	-	-	35,000
Teaching Assistants				-	-	-	75,600	75,600	-	-	75,600
Specialty Teachers				-	-	-	263,600	263,600	-	-	263,600
Aides				-	-	-	-	-	-	-	-
Therapists & Counselors				-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL				-	-	-	1,609,250	1,609,250	-	-	1,609,250
NON-INSTRUCTIONAL PERSONNEL COSTS											
Nurse				-	-	-	-	-	-	-	-
Librarian				-	-	-	-	-	-	-	-
Custodian				-	-	-	61,500	61,500	-	-	61,500
Security				-	-	-	-	-	-	-	-
Other				-	-	-	26,500	26,500	-	-	26,500
TOTAL NON-INSTRUCTIONAL				-	-	-	88,000	88,000	-	-	88,000
SUBTOTAL PERSONNEL SERVICE COSTS				-	-	-	2,070,750	2,070,750	-	-	2,070,750
PAYROLL TAXES AND BENEFITS											
Payroll Taxes				-	-	-	217,400	217,400	-	-	217,400
Fringe / Employee Benefits				-	-	-	162,000	162,000	-	-	162,000
Retirement / Pension				-	-	-	41,400	41,400	-	-	41,400
TOTAL PAYROLL TAXES AND BENEFITS				-	-	-	420,800	420,800	-	-	420,800
TOTAL PERSONNEL SERVICE COSTS				-	-	-	2,491,550	2,491,550	-	-	2,491,550

	FINN ACADEMY: AN ELMIRA CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	-	-	3,850,727	(3,850,727)	-	-	3,850,727
Total Expenses	-	-	-	3,765,250	3,765,250	-	-	3,765,250
Net Income	-	-	-	85,477	(85,477)	-	-	85,477
Actual Student Enrollment	-	-	-			-	-	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	TOTALS AND VARIANCE ANALYSIS							
	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	66,950	66,950	-	-	66,950
Legal	-	-	-	20,000	20,000	-	-	20,000
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	260	260	-	-	260
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	5,000	5,000	-	-	5,000
Special Ed Services	-	-	-	12,080	12,080	-	-	12,080
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	-	59,220	59,220	-	-	59,220
TOTAL CONTRACTED SERVICES	-	-	-	163,510	163,510	-	-	163,510

				FINN ACADEMY: AN ELMIRA CHARTER SCHOOL				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	3,850,727	(3,850,727)	-	-	3,850,727
Total Expenses	-	-	-	3,765,250	3,765,250	-	-	3,765,250
Net Income	-	-	-	85,477	(85,477)	-	-	85,477
Actual Student Enrollment	-	-	-			-	-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS				
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY
SCHOOL OPERATIONS								
Board Expenses	-	-	-	2,000	2,000	-	-	2,000
Classroom / Teaching Supplies & Materials	-	-	-	25,300	25,300	-	-	25,300
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	2,000	2,000	-	-	2,000
Supplies & Materials other	-	-	-	50,600	50,600	-	-	50,600
Equipment / Furniture	-	-	-	-	-	-	-	-
Telephone	-	-	-	10,000	10,000	-	-	10,000
Technology	-	-	-	41,600	41,600	-	-	41,600
Student Testing & Assessment	-	-	-	22,500	22,500	-	-	22,500
Field Trips	-	-	-	15,000	15,000	-	-	15,000
Transportation (student)	-	-	-	130,000	130,000	-	-	130,000
Student Services - other	-	-	-	10,000	10,000	-	-	10,000
Office Expense	-	-	-	35,800	35,800	-	-	35,800
Staff Development	-	-	-	20,000	20,000	-	-	20,000
Staff Recruitment	-	-	-	10,000	10,000	-	-	10,000
Student Recruitment / Marketing	-	-	-	5,000	5,000	-	-	5,000
School Meals / Lunch	-	-	-	134,040	134,040	-	-	134,040
Travel (Staff)	-	-	-	-	-	-	-	-
Fundraising	-	-	-	10,000	10,000	-	-	10,000
Other	-	-	-	12,010	12,010	-	-	12,010
TOTAL SCHOOL OPERATIONS	-	-	-	535,850	535,850	-	-	535,850
FACILITY OPERATION & MAINTENANCE								
Insurance	-	-	-	65,650	65,650	-	-	65,650
Janitorial	-	-	-	18,710	18,710	-	-	18,710
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	265,000	265,000	-	-	265,000
Repairs & Maintenance	-	-	-	105,580	105,580	-	-	105,580
Equipment / Furniture	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	64,400	64,400	-	-	64,400
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	519,340	519,340	-	-	519,340
DEPRECIATION & AMORTIZATION								
RESERVES / CONTINGENCY	-	-	-	-	-	-	-	-
TOTAL EXPENSES				-	-	-	-	-

				FINN ACADEMY: AN ELMIRA CHARTER SCHOOL							
				Budget / Operating Plan							
				2017-18							
Total Revenue	-	-	-	3,850,727	(3,850,727)	-	-	3,850,727			
Total Expenses	-	-	-	3,765,250	3,765,250	-	-	3,765,250			
Net Income	-	-	-	85,477	(85,477)	-	-	85,477			
Actual Student Enrollment	-	-	-			-	-				
				TOTALS AND VARIANCE ANALYSIS							
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget	Actual vs.	Current Budget - TY	Actual vs.	Original Budget	Actual vs.	Original Budget -	
				Actual	(Current Quarter)	Current Budget	Current Budget TY	(Current Quarter)	Original Budget		
NET INCOME				-	-	-	85,477	(85,477)	-	-	85,477

				FINN ACADEMY / ELMIRA CHARTER SCHOOL Budget / Operating Plan Budget 2017-18							
				2017-18							
Total Revenue	-	-	-	3,850,727	(3,850,727)	-	-	3,850,727			
Total Expenses	-	-	-	3,765,250	3,765,250	-	-	3,765,250			
Net Income	-	-	-	85,477	(85,477)	-	-	85,477			
Actual Student Enrollment	-	-	-			-	-				
				TOTALS AND VARIANCE ANALYSIS							
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS							
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
ENROLLMENT - *School Districts Are Linked To Above Entries*				* Enrollment Data Based on Last Actual Quarter Completed							
ELMIRA CITY SD				-	-	-		-	-		
CORNING CITY SD				-	-	-		-	-		
ELMIRA HEIGHTS CSD				-	-	-		-	-		
HORSEHEADS CSD				-	-	-		-	-		
WAVERLY CSD				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
-				-	-	-		-	-		
ALL OTHER School Districts: (Count = 0)				-	-	-		-	-		
TOTAL ENROLLMENT				-	-	-		-	-		
REVENUE PER PUPIL				-	-	-		-	-		
EXPENSES PER PUPIL				-	-	-		-	-		

Total Revenue	(3,850,727)	-	-
Total Expenses	3,765,250	-	-
Net Income	(85,477)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Actual CY vs. Actual PY
REVENUE			
REVENUES FROM STATE SOURCES			
Per Pupil Revenue	CY Per Pupil Rate		
ELMIRA CITY SD	12,012	(3,399,396)	-
CORNING CITY SD	11,637	(23,274)	-
ELMIRA HEIGHTS CSD	11,136	(44,544)	-
HORSEHEADS CSD	11,188	(100,692)	-
WAVERLY CSD	10,063	(19,321)	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	11,961	(3,587,227)	-
Special Education Revenue		(106,700)	-
Grants			
Stimulus		-	-
DYCD (Department of Youth and Community Development)		-	-
Other		-	-
NYC DoE Rental Assistance		-	-
Other		-	-
TOTAL REVENUE FROM STATE SOURCES		(3,693,927)	-
REVENUE FROM FEDERAL FUNDING			
IDEA Special Needs		-	-
Title I		(75,300)	-
Title Funding - Other		(8,000)	-
School Food Service (Free Lunch)		-	-
Grants			
Charter School Program (CSP) Planning & Implementation		-	-
Other		(4,000)	-

Total Revenue	(3,850,727)	-	-
Total Expenses	3,765,250	-	-
Net Income	(85,477)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY vs. Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(87,300)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	-	-	-
Fundraising	(10,000)	-	-
Erate Reimbursement	-	-	-
Earnings on Investments	-	-	-
Interest Income	(100)	-	-
Food Service (Income from meals)	(59,400)	-	-
Text Book	-	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(69,500)	-	-
TOTAL REVENUE	(3,850,727)	-	-

Total Revenue	(3,850,727)	-	-
Total Expenses	3,765,250	-	-
Net Income	(85,477)	-	-
Actual Student Enrollment		-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
---	--	--	--

EXPENSES		Quarter 0		
	No. of Positions			
ADMINISTRATIVE STAFF PERSONNEL COSTS				
Executive Management	-	80,800	-	-
Instructional Management	-	161,600	-	-
Deans, Directors & Coordinators	-	60,600	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	-	-	-
Administrative Staff	-	70,500	-	-
TOTAL ADMINISTRATIVE STAFF	-	373,500	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	1,011,550	-	-
Teachers - SPED	-	223,500	-	-
Substitute Teachers	-	35,000	-	-
Teaching Assistants	-	75,600	-	-
Specialty Teachers	-	263,600	-	-
Aides	-	-	-	-
Therapists & Counselors	-	-	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	1,609,250	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	61,500	-	-
Security	-	-	-	-
Other	-	26,500	-	-
TOTAL NON-INSTRUCTIONAL	-	88,000	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	2,070,750	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		217,400	-	-
Fringe / Employee Benefits		162,000	-	-
Retirement / Pension		41,400	-	-
TOTAL PAYROLL TAXES AND BENEFITS		420,800	-	-
TOTAL PERSONNEL SERVICE COSTS	-	2,491,550	-	-

Total Revenue	(3,850,727)	-	-
Total Expenses	3,765,250	-	-
Net Income	(85,477)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	66,950	-	-
Legal	20,000	-	-
Management Company Fee	-	-	-
Nurse Services	260	-	-
Food Service / School Lunch	-	-	-
Payroll Services	5,000	-	-
Special Ed Services	12,080	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	59,220	-	-
TOTAL CONTRACTED SERVICES	163,510	-	-

Total Revenue	(3,850,727)	-	-
Total Expenses	3,765,250	-	-
Net Income	(85,477)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	2,000	-	-
Classroom / Teaching Supplies & Materials	25,300	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	2,000	-	-
Supplies & Materials other	50,600	-	-
Equipment / Furniture	-	-	-
Telephone	10,000	-	-
Technology	41,600	-	-
Student Testing & Assessment	22,500	-	-
Field Trips	15,000	-	-
Transportation (student)	130,000	-	-
Student Services - other	10,000	-	-
Office Expense	35,800	-	-
Staff Development	20,000	-	-
Staff Recruitment	10,000	-	-
Student Recruitment / Marketing	5,000	-	-
School Meals / Lunch	134,040	-	-
Travel (Staff)	-	-	-
Fundraising	10,000	-	-
Other	12,010	-	-
TOTAL SCHOOL OPERATIONS	535,850	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	65,650	-	-
Janitorial	18,710	-	-
Building and Land Rent / Lease / Facility Finance Interest	265,000	-	-
Repairs & Maintenance	105,580	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	64,400	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	519,340	-	-
DEPRECIATION & AMORTIZATION	55,000	-	-
RESERVES / CONTINGENCY	-	-	-
TOTAL EXPENSES	3,765,250	-	-

Total Revenue	(3,850,727)	-	-
Total Expenses	3,765,250	-	-
Net Income	(85,477)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	(85,477)	-	-

				-
Total Revenue	(3,850,727)	-	-	-
Total Expenses	3,765,250	-	-	-
Net Income	(85,477)	-	-	-
Actual Student Enrollment		-		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*				
ELMIRA CITY SD			-	-
CORNING CITY SD			-	-
ELMIRA HEIGHTS CSD			-	-
HORSEHEADS CSD			-	-
WAVERLY CSD			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: (Count = 0)			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-



Annual Report Requirement
for SUNY Authorized Charter Schools
FINN ACADEMY: AN ELMIRA CHARTER SCHOOL
2017-18

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Lynn Winner

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>

Please write "None" if applicable. Do not leave this space blank.

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

[Signature]
Signature

7-31-17
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

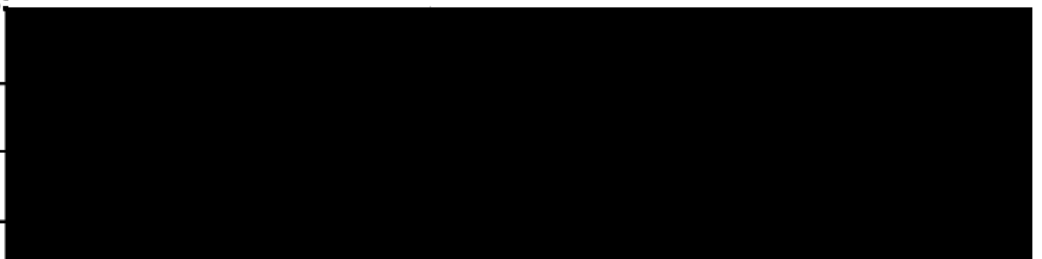
Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Kevin S. Murphy

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice President, Chair of Governance

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.


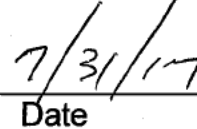
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "None" if applicable. Do not leave this space blank.			

None

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

Signature _____ Date _____

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____

<p align="center">Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</p>

Trustee Name:

A. RENÉE SUTTON

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FINN ACADEMY

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). TREASURER

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p><u>NONE</u> Please write "None" if applicable. Do not leave this space blank.</p>			

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE				

Signature *A. Bender* Date 07/10/2017

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____

**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Anna Catherine Stowell

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

The Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

trustee, Academics Comm.

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

 Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>None</u>	<u>None</u>	<u>None</u>	<u>None</u>

Please write "None" if applicable. Do not leave this space blank.

- | | | | |
|--|--|--|--|
| | | | |
|--|--|--|--|
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>

Anna C. Stowell
Signature

7-10-17
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: *N/A*

Business Address: *N/A*

E-mail Address: _____

Home Telephone: _____

Home Address: _____

**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Jill Koski

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Finca Academy - An Elmira Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). President

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Summer 2016	Paid for moving service	Did not vote or participate in negotiation or discussion	Eric Koski spouse

Please write "None" if applicable. If not applicable, leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
none				

Please write "None" if applicable. Do not leave this space blank.

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____

**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Maya Patel

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). secretary

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "None" if applicable/ Do not leave this space blank. <u>NONE</u>			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
			<i>NONE</i>	

Mary B. Baker
Signature

7/10/17
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____








Entry 9 BOT Table

Created: 07/31/2017 • Last updated: 08/01/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

	Trustee Name	Email Addresses	Position on the Board	Committee Affiliations	Voting Member Per By Laws? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)	Number of Board Mtgs Attended during 2016-17?
1	Jill Koski	[REDACTED]	Chair/ Board President	Executive, Governance, Facilities	Yes	Economic Development, Marketing, Grants ,	Elected October 2014; serving current 5 year term, expires October 2019	12
2	Kevin Murphy	[REDACTED]	Vice Chair/ Vice President	Executive, Governance	Yes	Higher Education/College Preparation, Counseling, Social Work	Elected October 2014; serving current 5 year term, expires October 2019	6
							Elected	

3	A. Renee Sutton		Treasurer	Executive, Finance	Yes	Higher Education, STEM, Finance, Legal	Elect d October 2014; serving current 3 year term, expires October 2017	12
4	Maya Patel		Secretary	Executive, Academics	Yes	Higher Education, STEM	Elect d May 2016; serving current 3 year term; expires May 2019	6
5	Lynn Winner		Trustee/Member	Governance, Academics	Yes	Education	Elect d October 2014; serving current 3 year term, expires October 2017	11
6	Anna Catherine Stowell		Trustee/Member	Governance, Academics	Yes	Education	Elect d February 2017; serving remainder of 5 year term; expires October 2019	11
	Nichol		Parent					

7	e Bocage		Representative		No	Ex Officio, Parent		11
8	Jenica Dreher		Parent Representative		No	Ex Officio, Parent		11
9	Aimee Ciarlo		Other	Governance, Academics	No	Staff Member, Ex Officio		10
10	Katelin Woods		Other	Governance, Academics	No	Staff Member, Ex Officio		10
11	Martina Baker		Other	Governance, Finance, Facilities	No	Staff Member, Ex Officio, Parent		11
12								
13								
14								
15								
16								
17								
18								
19								
20								

2. Total Number of Members on June 30, 2016 6

- | | |
|---|----------------|
| 3. Total Number of Members
Joining the Board 2016-17 School
Year | 1 |
| 4. Total Number of Members
Departing the Board during the
2016-17 School Year | 1 |
| 5. Number of Voting Members
2016-17, as set by the by-laws,
resolution or minutes | 7 total |
| 6. Number of Board Meetings
Conducted in the 2016-17 School
Year | 13 |
| 7. Number of Board Meetings
Scheduled for the <u>2017-18</u>
School Year | 12 |

Thank you.



Entry 11 Enrollment and Retention of Special Populations

Last updated: 08/01/2017

[Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
Economically Disadvantaged	In 2016 17, we continued to reach out to economically disadvantaged potential students in a variety of ways; we held enrollment sessions in all areas of Elmira, including many of the most struggling neighborhoods. Through the supports we have put into place to serve our economically disadvantaged scholars, additional families continue to enroll.	We have already met with advertising executives at our local newspaper to discuss our recruitment efforts for the next enrollment opportunities; we plan to increase our digital presence, realizing that many parents of Finn aged scholars are utilizing social media as a primary source of research and communication. We will also continue to advertise some print materials, in order to reach all demographics in the community. We continue to outreach every corner of the City of Elmira in our effort to recruit economically disadvantaged scholars; we have, and will continue to hold, informational and enrollment sessions in community centers and other areas where we can reach this demographic. We also utilize our partnership with organizations, such as EOP, to reach these populations, and inform them that Finn Academy is a free, public school choice for their children.
English Language Learners	In 2016 17, we continued to reach out to potential ELL students in a variety of ways; we held enrollment sessions in all areas of Elmira, including many of the most struggling neighborhoods where many of these students reside. We also partner with organizations, such as EOP, which often serves as a source of referrals for ELL students to our program.	Similar to other categories of students, we will utilize various recruitment tools, including but not limited to digital advertising, community outreach, parent and partner referrals to continue to recruit an ELL population to Finn Academy. We will also make resources and school communications available in languages other than English, to make families of ELL scholars feel welcomed and informed.
Students with Disabilities	Many of our students with disabilities make their way to us by word of mouth; we go above and beyond to provide services to our disabled scholars, and we believe that our service has become apparent to our families. These families then share their experiences at Finn Academy with others, which in turn leads to further enrollment of students with disabilities.	Similar to other categories of students, we will utilize various recruitment tools, including but not limited to digital advertising, community outreach, parent and partner referrals to continue to recruit students with disabilities to Finn Academy. Our strong Special Education program continues to draw new enrollment through family referrals.

Retention Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Retention Targets 2016 17)	Describe Plans Toward Meeting Retention Targets 2017 18)
Economically Disadvantaged	At Finn Academy, it is our goal to have over a 90% retention rate; this does not differentiate based on any category of scholar. To specifically retain economically disadvantaged, we continue to provide supports many of these families need such as participation in the National School Lunch Program; support for purchasing/securing school uniforms and/or school supplies; and transportation home from school due to our host district's inability to provide it to our scholars in the afternoon. We continue to provide these services as we realize they add value, and are essentials, for our economically disadvantaged parents and scholars.	Again, we will continue to provide various supports for our families that they have come to expect and know from their time at Finn Academy as mentioned previously, such as school lunches and transportation; we are also implementing new programs, such as access to in school counseling services, to our families in order to help support their scholar's emotional well being. We believe by supporting the families in the ways we do, many times going above and beyond, helps to create a strong sense of community and an essential support network, that leads to retention of this category of scholar.
English Language Learners	Through ELL services and programming, it is our goal to retain all scholars with the ELL classification.	Through our own internal assessments and interventions, as well as in partnership with the local school district, we will continue to provide all necessary ELL supports and services to our ELL population, thus, ensuring the retention of these scholars.
Students with Disabilities	To retain these scholars we aim to provide them with all of the services they need to be successful, in the least restrictive and most inclusive setting. With our small class sizes, inclusion efforts continue to be a success for many students with disabilities. We believe this is resonating with our families, who want their children with disabilities to be celebrated and included within the general population of our school.	It remains a priority in the upcoming school year to retain our students with disabilities; we will continue to provide support services many times intense services in order to get our scholars to where they should and could be academically. There is a renewed focus in investing various resources toward these scholars, i.e. purchasing low level but high interest books for our 4th grade scholars who require reading interventions; this serves to pique their interest in reading materials that appeal to their maturity levels, but are better suited to their actual reading levels. A focus on resources, both human and physical, remains a priority of ours heading in to the new academic year for our students with disabilities.



Entry 12 Classroom Teacher and Administrator Attrition

Created: 07/31/2017 • Last updated: 08/01/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

	FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
	20	2	6	6	26

Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
	7	2		1	7

Thank you



Academic Calendar | 2017-2018

Important Dates & Breaks

Aug. 28 & 29	Kindergarten First Days
Aug. 30	First Day for All Scholars
Sept. 4	Labor Day, No School
Oct. 9	Columbus Day, No School
Nov. 10	Veterans Day, No School
Nov. 20-21	Teacher Planning, No School for Scholars
Nov. 22-24	Thanksgiving Break
Dec. 23-Jan 1	Winter Break
Jan. 15	Martin Luther King, Jr. Day, No School
Feb. 19-20	Teacher Planning, No School for Scholars
Feb. 21-23	February Break
Apr. 23-27	Spring Break
May 28	Memorial Day, No School
Jun. 22	Last Day of School
Jul. 16-27	Summer Session

	No School for Scholars
	Teacher Planning, No School for Scholars
	Board Meetings
	First & Last Days of School
	State Testing for 3 rd , 4 th , and 5 th Graders

✧ Extended Year Summer Session is Mandatory for all Scholars. Please plan vacations and trips accordingly to accommodate these dates. ✧

✧ Snow Days are observed according to ECSD*
Any ECSD Give Back Days Not Necessarily Observed Due to Charter

Total Number of School Days
193 Regular School Days
10 Summer Session Days
203 Total Days

Approved May 2017

AUGUST						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SEPTEMBER						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

OCTOBER						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

NOVEMBER						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

DECEMBER						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

JANUARY						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FEBRUARY						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

MARCH						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

APRIL						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

MAY						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

JUNE						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

JULY						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				