

Entry 1 School Information

Created: 07/26/2016 Last updated: 08/01/2016

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

Page 1

a. SCHOOL NAME AND BEDS#

(Select name from the drop down menu)

SUCCESS ACADEMY CS - WASHINGTON HEIGHTS (SUNY TRUSTEES) 310200861073

b. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

c. DISTRICT / CSD OF LOCATION

NYC CSD 6

d1. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
701 Fort Washington Ave. New York, NY 10040	646-558-0027	646-219-4756	

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Adam Schaefer

Title	Associate Director of Operations
Emergency Phone Number (###-#####)	

e. SCHOOL WEB ADDRESS (URL)

http://www.successacademies.org/

f. DATE OF INITIAL CHARTER

11/2013

g. DATE FIRST OPENED FOR INSTRUCTION

08/2014

i. TOTAL ENROLLMENT ON JUNE 30, 2016

232

j. GRADES SERVED IN SCHOOL YEAR 2015-16

Check all that apply

Grades Served K, 1, 2	
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Success Academy Charter Schools
PHYSICAL STREET ADDRESS	95 Pine Street
CITY	New York

STATE	NY
ZIP CODE	10005
EMAIL ADDRESS	

Page 2

I1. FACILITIES

Does the school maintain or operate multiple sites?

	No, just one site.
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12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	701 Fort Washington Avenue New York, NY 10040	646-558- 0027	CSD 6	K-2	No	Rent/Lease
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Kelsey DePalo			
Operational Leader	Ariana Ames			
Compliance Contact	Emily Kim			
Complaint Contact	Emily Kim			

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n1. Were there any revisions to the school's charter during the 2015-16 school year? (Please include approved or pending material and non-material charter revisions).

|--|

n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in admissions/enrollm ent policy	An amendment was made to include lottery preferences for English Language Learners and children of employees in the school's admissions policy.	1/12/16	
2	Change in Bylaws	Amendments were made to update the Education Corporation's Code of Ethics and Bylaws.	6/6/16	
3				
4				
5				

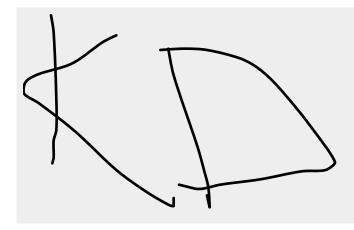
o. Name and Position of Individual(s) Who Completed the 2015-16 Annual Report.

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

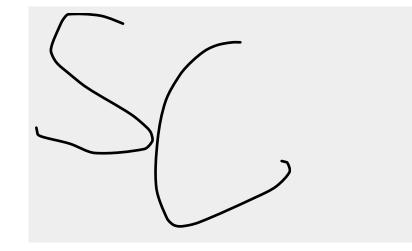
Responses Selected:

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date

2016/08/01

Thank you.



Created: 07/28/2016

Last updated: 08/01/2016

Page 1

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

URL is not available



Entry 4 Expenditures per Child

Last updated: 08/01/2016

Page 1

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take <u>total expenditures</u> (from the unaudited 2015-16 Schedule of Functional Expenses) and <u>divide by</u> the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html

Line 1: Total Expenditures	3823203
Line 2: Year End FTE student enrollment	238
Line 3: Divide Line 1 by Line 2	16064

2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' To calculate "Administrative Expenditures per Child" first add together the following:

- 1. Take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2015-16 Schedule of Functional Expenses)
- 2. Any contracted administrative/management fee paid to other organizations or corporations
- 3. Take the total from above and <u>divide</u> it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.

Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	213619
Line 2: Management and General Cost (Column)	475942
Line 3: Sum of Line 1 and Line 2	689562
Line 5: Divide Line 3 by the Year End FTE student enrollment	2897

Thank you.



GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

	TEMPLATE TABS
RAY tab contains the Instructi	ions
<u>Instructions</u>	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates
LUE tabs require input of info	rmation
1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary dat and adjusted with Annual Audited data when the Quarter 2 Actuals being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current y are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on ta "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and approved by the school's Boa of Directors, should be submitted when submitting Quarterly Actuals
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data and adjusted with Annual Audited data when the Quarter 2 Actuals a being submitted.
6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses

CELL COLORS & GUIDANCE COMMENTS

Complete when submitting Actual Quarter 4.

7.) Annual Report Requirement

	Ver. 20160603
= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular lir Please "mouse-over" the triangle to reveal each comment.	ie item.
= Cells labeled in ORANGE containe guidance regarding the input of information.	
= Enter information into the light BLOE shaded cells.	

Charter Funding Alphabetical By NYS School District * (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)

District		Final 2015-16	Final 2016-17
Code	School District Name	Basic Tuition*	Basic Tuition*



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Charter School - Washington Heights

SCHOOL

Name:	Success Academy Charter School - Washington Heights
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CONTACT INFORMATION

Contact Name:	Scott Sobelman
Contact Title:	Director of Finance
Contact Email:	
Contact Phone:	

REPORT PERIOD

Current Academic Year:	2016-17
Prior Academic Year:	Err:508

						ENROLL	MENT BY C	GRADES
GRADES	К	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	90	90	120	90	0	0	0	0
#NAME2								

					1				
GRADES		K	1	2	3	4	5	6	7
INITIAL BUDGETED I	ENROLLMENT	90	90	120	90	0	0	0	0
#NAME1	?								
							ENROLLI	MENT BY C	ISTRICT
			_						
							BUDGET		
		PRIOR YEAR				TRICTS/ENR			
		ACTUAL		TER 1		TER 2		TER 3	QUAR
			Original	Revised	Original	Revised	Original	Revised	Original
	L DISTRICTS ENROLLED:	0	1	0	1	0	1	0	1
NUMBER OF STUDE	NTS ENROLLED:	0	386.75	0	386.75	0	386.75	0	386.75
			*NOTE: If t	here are NO b	oudget revision	ns at the time	of quarterly su	ıbmittal leave	the 'REVISED
			COMPLETE	ELY BLANK.	If budget revis	ions ARE mad	de, the entire '		idget columns
			affected qua	arter(s) must b		on tabs 2, 3 ar			
		PRIOR YEAR				NROLLMENT			
		Err:508	QUAF	TER 1	QUAF	TER 2	QUAR	TER 3	QUAR
			Original	Revised	Original	Revised	Original	Revised	Original
		Actual	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted
PRIMARY/OTHER	DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
1 PRIMARY District	NYC CHANCELLOR'S OFFICE		386.75		386.75		386.75		386.75
2 SECONDARY District	(Select from drop-down list) →								
Other District 3	(Select from drop-down list) →								
Other District 4	(Select from drop-down list) →								
Other District 5	(Select from drop-down list) →								
Other District 6	(Select from drop-down list) \rightarrow								
Other District 7	(Select from drop-down list) \rightarrow								
Other District 8	(Select from drop-down list) \rightarrow								
Other District 9	(Select from drop-down list) \rightarrow								
Other District 10	(Select from drop-down list) \rightarrow								
Other District 11	(Select from drop-down list) →								
Other District 12	(Select from drop-down list) \rightarrow								
Other District 13	(Select from drop-down list) \rightarrow								
Other District 14	(Select from drop-down list) \rightarrow								
Other District 15	(Select from drop-down list) \rightarrow								
Other District 16	(Select from drop-down list) \rightarrow								
Other District 17	(Select from drop-down list) \rightarrow								
Other District 18	(Select from drop-down list) \rightarrow								
Other District 19	(Select from drop-down list) \rightarrow								
Other District 20	(Select from drop-down list) \rightarrow								
Other District 21	(Select from drop-down list) \rightarrow								
Other District 22	(Select from drop-down list) \rightarrow								
Other District 23	(Select from drop-down list) \rightarrow								
Other District 24	(Select from drop-down list) \rightarrow								
Other District 25	(Select from drop-down list) \rightarrow								
Other District 26	(Select from drop-down list) \rightarrow								
Other District 27	(Select from drop-down list) \rightarrow								
Other District 28	(Select from drop-down list) \rightarrow								
Other District 29	(Select from drop-down list) \rightarrow								
Other District 30	(Select from drop-down list) \rightarrow								
Other District 31	(Select from drop-down list) \rightarrow								
Other District 32	(Select from drop-down list) \rightarrow								
Other District 33	(Select from drop-down list) \rightarrow								
Other District 34	(Select from drop-down list) \rightarrow								
Other District 35	(Select from drop-down list) →								
Other District 36	(Select from drop-down list) →								
Other District 37	(Select from drop-down list) →								
Other District 38	(Select from dron-down list) -								

Other District 38

Other District 39

Other District 40

Other District 41

Other District 42

Other District 43

Other District 44 Other District 45

Other District 46

Other District 47

Other District 48

Other District 49

Other District 50

(Select from drop-down list) \rightarrow

(Select from drop-down list) →

(Select from drop-down list) \rightarrow

(Select from drop-down list) →

(Select from drop-down list) →

(Select from drop-down list) \rightarrow (Select from drop-down list) \rightarrow

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(Select from drop-down list) →

(Select from drop-down list) \rightarrow

(Select from drop-down list) \rightarrow

(Select from drop-down list) \rightarrow

NGTON HEIGHTS

8	9	10	11	12
0	0	0	0	#NAME?

	тот		UARTERLY S/ENROLLN	IENT
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0
' Column(s) for the				
	-			
			IENT BY QU	
TER 4			IENT BY QU QUARTER 3	
TER 4 Revised Budgeted Enrollment				
Revised Budgeted	QUARTER 1 Actual	QUARTER 2 Actual	QUARTER 3 Actual	QUARTER 4 Actual
Revised Budgeted	QUARTER 1 Actual	QUARTER 2 Actual	QUARTER 3 Actual	QUARTER 4 Actual

STAFFING PLAN - F

*NOTE: Enter the number of FTE positions in the "blue" cells.

*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the fluorest leaves of the submittal leave that the submittal leave the submittal leave the fluorest leavest leaves of the submittal leave the fluorest leavest leavest leaves the fluorest leavest l

ADMINISTRATIVE PERSONNEL FTE
Executive Management
Instructional Management
Deans, Directors & Coordinators
CFO / Director of Finance
Operation / Business Manager
Administrative Staff
TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR Err:508 ACTUAL

0.0

PRIOR YEAR Err:508 ACTUAL

0.0

ANNUAL BUDGETED FTE					
Q1		Q2		Ç	
Original	Revised	Original	Revised	Original	
		0.0		0.0	
3.0		3.0		3.0	
2.0		2.0		2.0	
		0.0		0.0	
4.0		4.0		4.0	
		0.0		0.0	
9.0	0.0	9.0	0.0	9.0	

INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular
Teachers - SPED
Substitute Teachers
Teaching Assistants
Specialty Teachers
Aides
Therapists & Counselors
Other
TOTAL INSTRUCTIONAL

			ANNUAL BUI	DGETED FTE
)1	Q	2	Q
Original	Revised	Original	Revised	Original
17.0		17.0		17.0
1.0		1.0		1.0
		0.0		0.0
7.0		7.0		7.0
7.5		7.5		7.5
		0.0		0.0
1.0		1.0		1.0
		0.0		0.0
33.5	0.0	33.5	0.0	33.5

ION-INSTRUCTIONAL PERSONNEL FI	
	A
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	

OR YEAR				ANNUAL BU	DGETED FTE
rr:508	Ç	1	Q	2	Q
CTUAL	Original	Revised	Original	Revised	Original
0.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE

0.0 42.5 0.0 42.5 0.0 42.5						
	0.0	42.5	0.0	42.5	0.0	42.5

TER SCHOOL - WASHINGTON HEIGHTS 2016-17

ULL TIME EQUIVALENT ("FTE")

*NOTE: Enter the number of FTE positions in the "blue" cells.

ne 'REVISED' Column(s) COMPLETELY BLANK. ted quarter(s) must be completed on tabs 2, 3

*NOTE: Each quarter, the actual FTE should be input.

ADMINISTRATIVE PERSONNEL FTE			
	3	Q)4
	Revised	Original	Revised
Executive Management		0.0	
Instructional Management		3.0	
Deans, Directors & Coordinators		2.0	
CFO / Director of Finance		0.0	
Operation / Business Manager		4.0	
Administrative Staff		0.0	
TOTAL ADMINISTRATIVE STAFF	0.0	9.0	0.0

ACTUAL QUARTERLY FTE					
Q1	Q2	Q3	Q4		
Actual	Actual	Actual	Actual		
0.0	0.0	0.0	0.0		

INSTRUCTIONAL PERSONNEL FTE			
	3	Q	14
	Revised	Original	Revised
Teachers - Regular		17.0	
Teachers - SPED		1.0	
Substitute Teachers		0.0	
Teaching Assistants		7.0	
Specialty Teachers		7.5	
Aides		0.0	
Therapists & Counselors		1.0	
Other		0.0	
TOTAL INSTRUCTIONAL	0.0	33.5	0.0

ACTUAL QUARTERLY FTE				
Q1	Q2	Q3	Q4	
Actual	Actual	Actual	Actual	
0.0	0.0	0.0	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE								
	3	Ç)4					
	Revised	Original	Revised					
Nurse								
Librarian								
Custodian								
Security								
Other								
TOTAL NON-INSTRUCTIONAL	0.0	0.0	0.0					
	•							

ACTUAL QUARTERLY FTE									
Q1	Q2	Q3	Q4						
Actual	Actual	Actual	Actual						
0.0	0.0	0.0	0.0						

				_					
TOTAL PERSONNEL SERVICE FTE	0.0	42.5	0.0		0.0	0.0	0.0	0.0	

*NOTE: Enter the number of FTE	*NOTE: State the assumptions that are being
positions in the "blue" cells.	made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE	Description of Assumptions
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	

INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	

NON-INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	

TOTAL PERSONNEL SERVICE FTE	

					SUCCES	S ACADEM		R SCHOOL Operating	
							_	2016-17	
Total Revenue Total Expenses Net Income Actual Student Enrollment		- - - -	#NAME? 1,461,614 #NAME? 387	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,461,614 #NAME? 387	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,461,614 #NAME? 387
		Prior Year Actual	1st Q	uarter - 7/1 -	9/30	2nd Qu	ıarter - 10/1 -	12/31	3rd (
		Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
		Allocate Per	Zuugot						
REVENUE		Pupil Revenue by Quarter				budget revision ade, the entire			
REVENUES FROM STATE SOURCES	2016-17								
	er Pupil Rate	PPR %/Qtr->	25.0%	25.0%	#1444	25.0%	25.0%	#11414 50	25.0%
NYC CHANCELLOR'S OFFICE	#NAME?		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
	#N/A #N/A		#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A
- -	#N/A		#N/A #N/A	#N/A	#NAME?	#N/A #N/A	#N/A #N/A	#NAME?	#N/A
_	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
ALL OTHER School Districts: (Weighted Avg)	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue			128,658		#NAME?	128,658		#NAME?	128,658
Grants					//NIAN4EO			//NIAN4EO	
Stimulus DYCD (Department of Youth and Community Dev	olonmont)		-		#NAME? #NAME?			#NAME? #NAME?	
Other	elopinent)		41,576		#NAME?	41,576		#NAME?	41,576
Other			41,570		#NAME?	41,570		#NAME?	41,570
TOTAL REVENUE FROM STATE SOURCES			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
TOTAL REVENUE FROM STATE SOURCES			#INAIVIL:	#INAIVIL :	#INAIVIL :	#INAIVIL:	#INAIVIL :	#INAIVIL:	#INAIVIL:
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs			5,082		#NAME?	5,082		#NAME?	5,082
Title I			22,741		#NAME?	22,741		#NAME?	22,741
Title Funding - Other			1,875		#NAME?	1,875		#NAME?	1,875
School Food Service (Free Lunch)			-		#NAME?	-		#NAME?	-
Grants (2007) Plusia and I					//k			//k.j	
Charter School Program (CSP) Planning & Impler	nentation		-		#NAME?	-		#NAME?	-
Other			-		#NAME?	-		#NAME?	-
Other			- 20,000		#NAME?			#NAME?	
TOTAL REVENUE FROM FEDERAL SOURCES			29,699	-	#NAME?	29,699	-	#NAME?	29,699
LOCAL and OTHER REVENUE									
Contributions and Donations			-		#NAME?	-		#NAME?	-
Fundraising			-		#NAME?	-		#NAME?	-
Erate Reimbursement			4,070		#NAME?	4,070		#NAME?	4,070
Earnings on Investments			-		#NAME?	-		#NAME?	-
Interest Income			-		#NAME?	-		#NAME?	-
Food Service (Income from meals)			-		#NAME?	-		#NAME?	-
Text Book			-		#NAME?	-		#NAME?	-
OTHER			_		#NAME?	<u>-</u>		#NAME?	-
TOTAL REVENUE FROM LOCAL and OTHER SOUR	CES	-	4,070	-	#NAME?	4,070	-	#NAME?	4,070
TOTAL REVENUE			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

					SUCCES	S ACADEM	Budget	ER SCHOOL / Operating 2016-17	
Fotal Revenue		-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses			1,461,614	#NAME?	#NAME?	1,461,614	#NAME?	#NAME?	1,461,614
Net Income			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	387	#IN/AIVIL:	#IVAIVIL:	387	#IVAIVIL:	#IVAIVIL:	387
			1st Q	uarter - 7/1	- 9/30	2nd Qu	uarter - 10/1	- 12/31	3rd
		Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
EXPENSES	Aug No of								
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions								
Executive Management	-		-		#NAME?	-		#NAME?	
Instructional Management	3.00		75,467		#NAME?	75,467		#NAME?	75,46
Deans, Directors & Coordinators	2.00		31,274		#NAME?	31,274		#NAME?	31,27
CFO / Director of Finance	-		-		#NAME?	-		#NAME?	
Operation / Business Manager	4.00		61,272		#NAME?	61,272		#NAME?	61,27
Administrative Staff	_		_		#NAME?	_		#NAME?	
TOTAL ADMINISTRATIVE STAFF	9.00	-	168,012	-	#NAME?	168,012	-	#NAME?	168,01
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	17.00		293,505		#NAME?	293,505		#NAME?	293.50
Teachers - SPED	1.00		17,265		#NAME?	17,265		#NAME?	17,20
Substitute Teachers	-		-		#NAME?	-		#NAME?	
Teaching Assistants	7.00		92,907		#NAME?	92,907		#NAME?	92,90
Specialty Teachers	7.50		123,957		#NAME?	123,957		#NAME?	123,95
Aides	-		-		#NAME?	-		#NAME?	
Therapists & Counselors	1.00		13,224		#NAME?	13,224		#NAME?	13,22
Other			<u>-</u>		#NAME?	<u>-</u>		#NAME?	
TOTAL INSTRUCTIONAL	33.50	-	540,857	-	#NAME?	540,857	-	#NAME?	540,85
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	_		-		#NAME?	-		#NAME?	
Librarian	_		-		#NAME?	-		#NAME?	
Custodian	-		-		#NAME?	-		#NAME?	
Security	-		-		#NAME?	-		#NAME?	
Other	_		_		#NAME?	_		#NAME?	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	#NAME?	-	-	#NAME?	
SUBTOTAL PERSONNEL SERVICE COSTS	42.50	-	708,870	-	#NAME?	708,870	-	#NAME?	708,8
						,			
PAYROLL TAXES AND BENEFITS									
Payroll Taxes			57,854		#NAME?	57,854		#NAME?	57,85
Fringe / Employee Benefits Retirement / Pension			83,824		#NAME?	83,824		#NAME?	83,82
			15,950		#NAME?	15,950		#NAME?	15,95
TOTAL PAYROLL TAXES AND BENEFITS		-	157,628	-	#NAME?	157,628	-	#NAME?	157,62
TOTAL PERSONNEL SERVICE COSTS	42.50	-	866,498	-	#NAME?	866,498	-	#NAME?	866,49
CONTRACTED SERVICES									
Accounting / Audit			1,067		#NAME?	1,067		#NAME?	1,0
Legal			-		#NAME?	-		#NAME?	
Management Company Fee			209,672		#NAME?	209,672		#NAME?	209,6
Nurse Services			-		#NAME?	-		#NAME?	
Food Service / School Lunch			-		#NAME?	-		#NAME?	
Payroll Services			3,453		#NAME?	3,453		#NAME?	3,4
Special Ed Services			-		#NAME?	-		#NAME?	
Titlement Services (i.e. Title I)			-		#NAME?	-		#NAME?	
Other Purchased / Professional / Consulting			2,500		#NAME?	2,500		#NAME?	2,5
TOTAL CONTRACTED SERVICES		-	216,692		#NAME?	216,692		#NAME?	216,6

				SUCCESS	SACADEM	Y CHARTE	R SCHOOL	- WASHI
				300023	J ACADEM	Budget /	Operating 2016-17	
Total Revenue Total Expenses Net Income Actual Student Enrollment	- - - -	#NAME? 1,461,614 #NAME? 387	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,461,614 #NAME? 387	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,461,614 #NAME? 387
	Prior Year Actua	1st Q	uarter - 7/1 -	9/30	2nd Qu	ıarter - 10/1 -	12/31	3rd
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
COLLOGI, ODEDATIONS								
SCHOOL OPERATIONS				//NIAN4E0			//NIAN4EO	
Board Expenses		- 00.770		#NAME?			#NAME?	20.77
Classroom / Teaching Supplies & Materials		39,770		#NAME?	39,770		#NAME?	39,770
Special Ed Supplies & Materials		-		#NAME?	-		#NAME?	
Textbooks / Workbooks		-		#NAME?	-		#NAME?	
Supplies & Materials other		33,714		#NAME?	33,714		#NAME?	33,71
Equipment / Furniture		15,453		#NAME?	15,453		#NAME?	15,45
Telephone		-		#NAME?			#NAME?	
Technology		25,423		#NAME?	25,423		#NAME?	25,42
Student Testing & Assessment		2,125		#NAME?	2,125		#NAME?	2,12
Field Trips		9,750		#NAME?	9,750		#NAME?	9,75
Transportation (student)		3,818		#NAME?	3,818		#NAME?	3,81
Student Services - other		28,275		#NAME?	28,275		#NAME?	28,27
Office Expense		34,031		#NAME?	34,031		#NAME?	34,03
Staff Development		22,897		#NAME?	22,897		#NAME?	22,89
Staff Recruitment		6,503		#NAME?	6,503		#NAME?	6,50
Student Recruitment / Marketing		17,181		#NAME?	17,181		#NAME?	17,18
School Meals / Lunch		26,911		#NAME?	26,911		#NAME?	26,91
Travel (Staff)		3,688		#NAME?	3,688		#NAME?	3,68
Fundraising		-		#NAME?	-		#NAME?	
Other		<u>5,512</u>		#NAME?	<u>5,512</u>		#NAME?	<u>5,51</u>
TOTAL SCHOOL OPERATIONS	-	275,051	-	#NAME?	275,051	-	#NAME?	275,05
FACILITY OPERATION & MAINTENANCE								
Insurance		11,167		#NAME?	11,167		#NAME?	11,16
Janitorial		-		#NAME?	-		#NAME?	
Building and Land Rent / Lease / Facility Finance Interest		-		#NAME?	-		#NAME?	
Repairs & Maintenance		12,994		#NAME?	12,994		#NAME?	12,99
Equipment / Furniture		-		#NAME?	-		#NAME?	
Security		-		#NAME?	-		#NAME?	
Utilities		_		#NAME?			#NAME?	
TOTAL FACILITY OPERATION & MAINTENANCE	-	24,160	-	#NAME?	24,160	-	#NAME?	24,16
DEDDECLATION & AMODELIZATION		70.044		//NIAN450	70.064		//NIANAEO	70.01
DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY		79,214		#NAME? #NAME?	79,214		#NAME? #NAME?	79,21
TOTAL EXPENSES		1 464 64 1		#N/ A D #E O	1 464 64 1		#N1444E0	1 404 04
FOTAL EXPENSES	-	1,461,614		#NAME?	1,461,614	-	#NAME?	1,461,61
NET INCOME	_	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME

Total Revenue Total Expenses Net Income Actual Student Enrollment		Budget	RTER SCHOOL - WASH et / Operating Plan 2016-17					
	- - - - -	#NAME? 1,461,614 #NAME? 387	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,461,614 #NAME? 387	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,461,614 #NAME? 387
	Prior Year Actual	1st Ç)uarter - 7/1 -	9/30	2nd Qu	uarter - 10/1	- 12/31	3rd (
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:		1	_		1	_		1
NYC CHANCELLOR'S OFFICE		387	_		387	_		387
-		- 307	_		307	_	_	307
-		-	-		-	-	-	
-	_	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-		-	-	-	
-	-	-	-	-		-	-	
	-		-			-	-	
ALL OTHER School Districts: (Weighted Avg)		-	-		-	-	-	
TOTAL ENROLLMENT		<u>387</u>	<u>-</u>		<u>387</u>	<u>-</u>	<u> </u>	<u>387</u>
REVENUE PER PUPIL	<u> </u>	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
REVENUE PER POPIL					// I TO GIVIL .			

		IGTON HEI	GHTS			
Fotal Revenue Fotal Expenses Net Income Actual Student Enrollment		#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,461,614 #NAME? 387	#NAME? #NAME? #NAME?	#NAME #NAME?
		Quarter - 1/1 -	3/31	4th Q	uarter - 4/1 -	6/30
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		the 'REVISEL	D' Column(s)	COMPLETELY	Y BLANK.	
REVENUES FROM STATE SOURCES	2016 17	cted quarter(s)				
	2016-17	25.004		25.00/	05.00/	
•	Per Pupil Rate	25.0%	//2142450	25.0%	25.0%	//5.1.5.5.4.5
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Special Education Revenue			#NAME?	128,658		#NAME
Grants						
Stimulus			#NAME?			#NAME
DYCD (Department of Youth and Community Dev	relopment)		#NAME?	-		#NAME
Other			#NAME?	41,576		#NAME
Other			#NAME?			#NAME
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			#NAME?	5,082		#NAME
•			#NAME?	22,741		#NAME
Title I Title Funding - Other			#NAME?	1,875		#NAME
School Food Service (Free Lunch)			#NAME?	-		#NAME
Grants						
Charter School Program (CSP) Planning & Implei	mentation		#NAME?	-		#NAME
Other			#NAME?	-		#NAME
Other			#NAME?	_		#NAME
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	29,699	-	#NAME
LOCAL and OTHER REVENUE		1				
Contributions and Donations			#NAME?	_		#NAME
Fundraising			#NAME?	-		#NAME
Erate Reimbursement			#NAME?	4,070		#NAME
Earnings on Investments			#NAME?	-		#NAME
Interest Income			#NAME?	-		#NAME
Food Service (Income from meals)			#NAME?	-		#NAME
Text Book			#NAME?	-		#NAME
OTHER			#NAME?	_		#NAME
TOTAL REVENUE FROM LOCAL and OTHER SOUR	CES	-	#NAME?	4,070	-	#NAME
TOTAL REVENUE		#NIAME2	#NAME?	#NIAME?	#NAME?	#NIAN#E
I Y I ALI NEVENUE		#NAME?	#INAIVIE!	#NAME?	#INAIVIE ?	#NAME

		IGTON HEI	GHTS			
Total Revenue		#NAME?	#NAME?		#NAME?	#NAME1
Total Expenses		#NAME?	#NAME?	_,,	#NAME?	#NAME?
Net Income Actual Student Enrollment		#NAME?	#NAME?	#NAME? 387	#NAME?	#NAME?
		Quarter - 1/1 -	3/31	4th Q)uarter - 4/1 -	6/30
		Revised		Original	Revised	
_		Budget	Variance	Budget	Budget	Variance
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-		#NAME?	-		#NAME?
Instructional Management	3.00		#NAME?			#NAME
Deans, Directors & Coordinators	2.00		#NAME?	31,274		#NAME
CFO / Director of Finance			#NAME?	-		#NAME
Operation / Business Manager	4.00		#NAME?	61,272		#NAME
Administrative Staff	-		#NAME?	-		#NAME
TOTAL ADMINISTRATIVE STAFF	9.00	-	#NAME?	168,012	-	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	17.00		#NAME?			#NAME
Teachers - SPED	1.00		#NAME?	7		#NAME
Substitute Teachers	-		#NAME?			#NAME
Teaching Assistants	7.00		#NAME?	- 1		#NAME
Specialty Teachers	7.50		#NAME?			#NAME
Aides	- 100		#NAME?			#NAME
Therapists & Counselors	1.00		#NAME?	-7		#NAME
Other TOTAL INSTRUCTIONAL	33.50	-	#NAME?			#NAME′ #NAME′
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	_		#NAME?	_		#NAME
Librarian	-		#NAME?	-		#NAME
Custodian	-		#NAME?	-		#NAME
Security	_		#NAME?	-		#NAME
Other			#NAME?			#NAME
TOTAL NON-INSTRUCTIONAL	-	-	#NAME?		-	#NAME
SUBTOTAL PERSONNEL SERVICE COSTS	42.50	<u> </u>	#NAME?	708,870	-	#NAME
PAYROLL TAXES AND BENEFITS			'			
Payroll Taxes Payroll Taxes			#NAME?	57,854		#NAME?
Fringe / Employee Benefits			#NAME?			#NAME
Retirement / Pension			#NAME?	-		#NAME
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?		-	#NAME
TOTAL PERSONNEL SERVICE COSTS	42.50	-	#NAME?	866,498	-	#NAME?
CONTRACTED SERVICES						
Accounting / Audit			#NAME?	1,067		#NAME
Legal			#NAME?	-		#NAME
Management Company Fee			#NAME?	209,672		#NAME
Nurse Services			#NAME?			#NAME
Food Service / School Lunch			#NAME?			#NAME
Payroll Services			#NAME?			#NAME
Special Ed Services			#NAME?			#NAME
Titlement Services (i.e. Title I)			#NAME?			#NAME?
Other Purchased / Professional / Consulting			#NAME?			#NAME
TOTAL CONTRACTED SERVICES			#NAME?	216,692	-	#NAME

	IGTON HEIGHTS				
Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?		#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?
	Quarter - 1/1 -	3/31	4th Q	uarter - 4/1 -	6/30
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		#NAME?	_		#NAME?
Classroom / Teaching Supplies & Materials		#NAME?	39.770		#NAME?
Special Ed Supplies & Materials		#NAME?	33,770		#NAME?
Textbooks / Workbooks		#NAME?	_		#NAME?
Supplies & Materials other		#NAME?	33,714		#NAME?
Equipment / Furniture		#NAME?	15,453		#NAME?
Telephone		#NAME?	13,433		#NAME?
Technology		#NAME?	25,423		#NAME?
Student Testing & Assessment		#NAME?	2,125		#NAME?
Field Trips		#NAME?	9,750		#NAME?
Transportation (student)		#NAME?	3,818		#NAME?
Student Services - other		#NAME?	28,275		#NAME?
Office Expense		#NAME?	34,031		#NAME?
Staff Development		#NAME?	22.897		#NAME?
Staff Recruitment		#NAME?	6,503		#NAME?
Student Recruitment / Marketing		#NAME?	17,181		#NAME?
School Meals / Lunch		#NAME?	26,911		#NAME?
Travel (Staff)		#NAME?	3,688		#NAME?
Fundraising		#NAME?	-		#NAME?
Other		#NAME?	5,512		#NAME?
TOTAL SCHOOL OPERATIONS		#NAME?	275,051	-	#NAME?
TOTAL SCHOOL OF LIVATIONS		#INAIVIL:	273,031	-	#INAIVIL:
FACILITY OPERATION & MAINTENANCE					
Insurance		#NAME?	11,167		#NAME?
Janitorial		#NAME?			#NAME?
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?
Repairs & Maintenance		#NAME?	12,994		#NAME?
Equipment / Furniture		#NAME?	-		#NAME?
Security		#NAME?	-		#NAME?
Utilities		#NAME?	_		#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE		#NAME?	24,160		#NAME?
TOTAL FACILITY OF LIVATION & WAINTENANCE		#INAIVIE!	24,100	-	#INAIVIE!
DEPRECIATION & AMORTIZATION		#NAME?	79,214		#NAME?
RESERVES / CONTINGENCY		#NAME?	13,214		#NAME?
		# I V/NIVIL !			WALKINIE :
TOTAL EXPENSES		#NAME?	1,461,614	<u>-</u>	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

	IGTON HE	IGHTS			
Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	1,461,614 #NAME?	#NAME? #NAME? #NAME?	#NAME' #NAME' #NAME?
	Quarter - 1/1 -	3/31	4th Ç	Quarter - 4/1 -	6/30
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts:			1	_	
Number of Districts: NYC CHANCELLOR'S OFFICE		-	387	-	
NTC CHANCELLOR'S OFFICE		-	301	-	
_	<u> </u>				
_	_	-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-		-		-	
- -	_	-		_	
-	-	-	-	-	
	-	-	-	-	
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	
TOTAL ENROLLMENT	<u>-</u>		<u>387</u>	<u>.</u>	
REVENUE PER PUPIL		#NAME?	#NAME?	·	#NAME
EXPENSES PER PUPIL		#NAME?	3,779	_	#NAME

		I	SUCCES	SS ACADE	MY CHART	ER SCHO
			Budget	/ Operatin	g Plan	
						2016-17
otal Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
otal Expenses		5,846,457	#NAME?	#NAME?	(5,846,457)	#NAME?
et Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
ctual Student Enrollment						
			Total Year		VARI	ANCE
			Total Teal		Original	Revised
		Original Budget	Revised Budget	Variance	Budget vs. PY Budget	Budget vs PY Budget
EVENUE						
REVENUES FROM STATE SOURCES	2016 17					
	2016-17 Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
-	#N/A #N/A	#N/A	#NAME?	#NAME?	#N/A #N/A	#NAME
-	#N/A #N/A	#N/A #N/A	#NAME?	#NAME?	#N/A #N/A	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
- -	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAMI
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAMI
Special Education Revenue		514,632	#NAME?	#NAME?	514,632	#NAME
Grants						
Stimulus	(alanmont)	-	#NAME?	#NAME? #NAME?	-	#NAME
DYCD (Department of Youth and Community Dev Other	reiopinent)	166,303	#NAME?	#NAME?	166,303	#NAME
Other		100,505	#NAME?	#NAME?	100,303	#NAMI
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME
REVENUE FROM FEDERAL FUNDING		20,220	#NIAN4E0	#NIAMEO	20.220	481884
IDEA Special Needs Title I		20,330 90,965	#NAME?	#NAME? #NAME?	20,330 90,965	#NAME
Title Funding - Other		7,500	#NAME?	#NAME?	7,500	#NAME
School Food Service (Free Lunch)		-	#NAME?	#NAME?	- 1,550	#NAMI
Grants						
Charter School Program (CSP) Planning & Impler	mentation	-	#NAME?	#NAME?	-	#NAMI
Other		-	#NAME?	#NAME?	-	#NAMI
Other			#NAME?	#NAME?		#NAMI
TOTAL REVENUE FROM FEDERAL SOURCES		118,795	#NAME?	#NAME?	118,795	#NAME
LOCAL and OTHER REVENUE						
Contributions and Donations		-	#NAME?	#NAME?	-	#NAMI
Fundraising		-	#NAME?	#NAME?	-	#NAMI
Erate Reimbursement		16,279	#NAME?	#NAME?	16,279	#NAMI
Earnings on Investments		-	#NAME?	#NAME?	-	#NAMI
Interest Income		-	#NAME?	#NAME?	-	#NAME
Food Service (Income from meals)		-	#NAME?	#NAME? #NAME?	-	#NAMI
Text Book OTHER		-	#NAME?	#NAME? #NAME?	-	#NAME
TOTAL REVENUE FROM LOCAL and OTHER SOUR	CES	16,279	#NAME?	#NAME?	16,279	#NAME #NAME
. S E NEVEROE I NOM EOCAL and OTHER SOON		10,219	## ALMANIE :	"TA\ZIVI⊏ !	10,219	"INCIVIL
OTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME

			SUCCES	SS ACADE	MY CHART	ER SCHO
			Budget	/ Operatin	g Plan	
						2016-17
otal Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
otal Expenses		5,846,457	#NAME?	#NAME?		#NAME?
otal Expenses let Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
ctual Student Enrollment		#IVAIVIL:	#IVAIVIL:	#INAIVIL:	#IVAIVIL:	#IVAIVIL:
					ı	
			Total Year		VARI	ANCE
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs PY Budget
		Buuget	Buuget	variance	P i Buuget	PT Buugei
XPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-	-	#NAME?	#NAME?		#NAME
Instructional Management	3.00	301,867	#NAME?	#NAME?		
Deans, Directors & Coordinators	2.00	125,095	#NAME?	#NAME?	(125,095)	
CFO / Director of Finance	4.00	245.087	#NAME?	#NAME?	(245.007)	#NAME
Operation / Business Manager	4.00	245,087	#NAME?	#NAME?		
Administrative Staff			#NAME?	#NAME?		#NAME
TOTAL ADMINISTRATIVE STAFF	9.00	672,050	#NAME?	#NAME?	(672,050)	#NAME
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	17.00	1,174,018	#NAME?	#NAME?	(, , , , , , , , , , , , , , , , , , ,	
Teachers - SPED	1.00	69,060	#NAME?	#NAME?	(69,060)	
Substitute Teachers	7.00	371,629	#NAME? #NAME?	#NAME? #NAME?		#NAME
Teaching Assistants Specialty Teachers	7.50	495,828	#NAME?	#NAME?	(371,629) (495,828)	
Aides	7.30	493,020	#NAME?	#NAME?	(493,020)	#NAME
Therapists & Counselors	1.00	52.895	#NAME?	#NAME?	(52,895)	
Other	1.00	32,033	#NAME?	#NAME?		#NAME
TOTAL INSTRUCTIONAL	33.50	2,163,430	#NAME?	#NAME?		
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	#NAME?	#NAME?	_	#NAME
Librarian	_	-	#NAME?	#NAME?	-	#NAME
Custodian	_	-	#NAME?	#NAME?	-	#NAME
Security	-	-	#NAME?	#NAME?	-	#NAME
Other	_	-	#NAME?	#NAME?	-	#NAME
TOTAL NON-INSTRUCTIONAL		-	#NAME?	#NAME?	-	#NAME
SUBTOTAL PERSONNEL SERVICE COSTS	42.50	2,835,480	#NAME?	#NAME?	(2,835,480)	#NAME
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		231,417	#NAME?	#NAME?	(231,417)	#NAME
Fringe / Employee Benefits		335,295	#NAME?	#NAME?	(- , ,	
Retirement / Pension		63,798	#NAME?	#NAME?		
TOTAL PAYROLL TAXES AND BENEFITS		630,511	#NAME?	#NAME?	(630,511)	#NAME
TOTAL PERSONNEL SERVICE COSTS	42.50	3,465,991	#NAME?	#NAME?	(3,465,991)	#NAME
CONTRACTED SERVICES						
Accounting / Audit		4,268	#NAME?	#NAME?		
Legal		-	#NAME?	#NAME?		#NAME
Management Company Fee		838,687	#NAME?	#NAME?	(838,687)	
Nurse Services		-	#NAME?	#NAME?	-	#NAMI
Food Service / School Lunch		-	#NAME?	#NAME?		#NAMI
Payroll Services		13,813	#NAME?	#NAME?	(13,813)	
Special Ed Services		-	#NAME?	#NAME?		#NAME
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	/4 = == ::	#NAME
Other Purchased / Professional / Consulting		10,000	#NAME?			
TOTAL CONTRACTED SERVICES		866,768	#NAME?	#NAME?	(866,768)	#NAME

		SUCCES	SS ACADE	MY CHART	ER SCHO
		Budget	/ Operatin	g Plan	
					2016-17
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	5,846,457	#NAME?	#NAME?	(5,846,457)	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	"""				
			'	'	
		Total Year		VARI	ANCE
				Original	Revised
	Original Budget	Revised Budget	Variance	Budget vs. PY Budget	Budget vs. PY Budget
CCHOOL OPERATIONS					
SCHOOL OPERATIONS Board Expenses		#NAME?	#NAME?	_	#NAME
Classroom / Teaching Supplies & Materials	159.079	#NAME?	#NAME?	(159,079)	#NAME
Special Ed Supplies & Materials	155,075	#NAME?	#NAME?	(100,079)	#NAME
Textbooks / Workbooks		#NAME?	#NAME?		#NAME
Supplies & Materials other	134,857	#NAME?	#NAME?	(134,857)	#NAME
Equipment / Furniture	61.812	#NAME?	#NAME?	(61,812)	#NAME
Telephone	- 01,012	#NAME?	#NAME?	(01,012)	#NAME
Technology	101,691	#NAME?	#NAME?	(101,691)	#NAME
Student Testing & Assessment	8,500	#NAME?	#NAME?	(8,500)	#NAME
Field Trips	39.000	#NAME?	#NAME?	(39,000)	#NAME
Transportation (student)	15,272	#NAME?	#NAME?		#NAME
Student Services - other	113,100	#NAME?	#NAME?	(-, ,	#NAME
Office Expense	136.125	#NAME?	#NAME?	(136,125)	#NAME
Staff Development	91,588	#NAME?	#NAME?	(91,588)	#NAME
Staff Recruitment	26,013	#NAME?	#NAME?	(26,013)	#NAME
Student Recruitment / Marketing	68,724	#NAME?	#NAME?	(68,724)	#NAME
School Meals / Lunch	107,644	#NAME?	#NAME?		#NAME
Travel (Staff)	14.750	#NAME?	#NAME?	(14,750)	#NAME
Fundraising	-	#NAME?	#NAME?	-	#NAME
Other	22,049	#NAME?	#NAME?	(22,049)	#NAME
TOTAL SCHOOL OPERATIONS	1,100,203	#NAME?	#NAME?		#NAME
FACILITY OPERATION & MAINTENANCE					
Insurance	44,666	#NAME?	#NAME?	(44,666)	#NAME
Janitorial		#NAME?	#NAME?	(44,000)	#NAME
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	#NAME?	-	#NAME
Repairs & Maintenance	51,975	#NAME?	#NAME?	(51,975)	#NAME
Equipment / Furniture	-	#NAME?	#NAME?	(==,=.0)	#NAME
Security	-	#NAME?	#NAME?	-	#NAME
Utilities	-	#NAME?	#NAME?	_	#NAME
TOTAL FACILITY OPERATION & MAINTENANCE	96,641	#NAME?	#NAME?	(96,641)	#NAME
DEPRECIATION & AMORTIZATION	316,855	#NAME?	#NAME?	(316,855)	#NAME
RESERVES / CONTINGENCY	-	#NAME?	#NAME?		#NAME
TOTAL EXPENSES	5,846,457	#NAME?	#NAME?	(5,846,457)	#NAME
NET INCOME	40100450	#NIAN#50	#NIAN#EO	#NIANETO	401004
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAMI

		SUCCE	SS ACADE	MY CHART	ER SCHO
		Budget	t / Operatin	g Plan	
			-		2016-17
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	5,846,457	#NAME?	#NAME?	(-,,,	
Net Income Actual Student Enrollment	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment				I	I
		Total Year		VARI	ANCE
				Original	Revised
	Original Budget	Revised Budget	Variance	Budget vs. PY Budget	
	Buuget	Duuget	variance	Produget	Prouuge
NYC CHANCELLOR'S OFFICE					
- -					
-					
-					
-					
-					
-					
-					
-					
- ALL OTHER School Districts: (Weighted Avg)					
FOTAL ENROLLMENT					
OTAL LINGLEMENT					
REVENUE PER PUPIL					
EXPENSES PER PUPIL					

		_	
		þL -	WASHINGTON HEIGHTS
Total Revenue			
Total Expenses			
Net Income			
Actual Student Enrollment			
			DESCRIPTION OF ASSUMPTIONS
			DESCRIPTION OF ACCOUNT FICHS
		V	
REVENUE		1	
REVENUES FROM STATE SOURCES	2016-17		
Per Pupil Revenue	Per Pupil Rate		
NYC CHANCELLOR'S OFFICE	#NAME?		
	#N/A		
l ·	#N/A		
· ·	#N/A	1	
· ·	#N/A	1	
·	#N/A	1	
l ·	#N/A	1	
-	#N/A		
•	#N/A		
	#N/A #N/A		
<u>:</u>	#N/A		
_	#N/A		
_	#N/A		
-	#N/A		
ALL OTHER School Districts: (Weighted Avg)	#N/A		
TOTAL Per Pupil Revenue (Weighted Average	#NAME?		
Per Pupil Funding)			
Special Education Revenue			
Grants Stimulus			
DYCD (Department of Youth and Community De	velonment)		
Other	velopinent)		
Other			
TOTAL REVENUE FROM STATE SOURCES			
REVENUE FROM FEDERAL FUNDING			
IDEA Special Needs			
Title I		1	
Title Funding - Other		1	
School Food Service (Free Lunch)		1	
Grants Charter School Brogrom (CSB) Blanning & Imple	montation	1	
Charter School Program (CSP) Planning & Imple Other	тепіаноп	1	
Other			
TOTAL REVENUE FROM FEDERAL SOURCES			
TOTAL REVENUE PROW PEDERAL SOURCES			
LOCAL and OTHER REVENUE			
Contributions and Donations			
Fundraising			
Erate Reimbursement			
Earnings on Investments			
Interest Income			
Food Service (Income from meals)		1	
Text Book		1	
OTHER		1	
TOTAL REVENUE FROM LOCAL and OTHER SOUR	RCES	1	
L		1	
TOTAL REVENUE			

		DL - WASHINGTON HEIGHTS
		I
Total Revenue		
Total Expenses		
Net Income		
Actual Student Enrollment		
		DESCRIPTION OF ASSUMPTIONS
EXPENSES		
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of	
Executive Management	Positions	l .
Instructional Management	3.00	l .
Deans, Directors & Coordinators	2.00	l .
CFO / Directors & Coordinators	2.00	l .
Operation / Business Manager	4.00	l .
Administrative Staff	4.00	l .
TOTAL ADMINISTRATIVE STAFF	9.00	
INSTRUCTIONAL PERSONNEL COSTS		
Teachers - Regular	17.00	l .
Teachers - SPED	1.00	
Substitute Teachers	1.00	
Teaching Assistants	7.00	
Specialty Teachers	7.50	
Aides	- 1.50	
Therapists & Counselors	1.00	
Other		
TOTAL INSTRUCTIONAL	33.50	
NON-INSTRUCTIONAL PERSONNEL COSTS		
Nurse	-	l .
Librarian	-	
Custodian	-	
Security	-	
Other	_	
TOTAL NON-INSTRUCTIONAL	-	
SUBTOTAL PERSONNEL SERVICE COSTS	42.50	
PAYROLL TAXES AND BENEFITS		
Payroll Taxes		l .
Fringe / Employee Benefits		l .
Retirement / Pension		
TOTAL PAYROLL TAXES AND BENEFITS		
TOTAL PERSONNEL SERVICE COSTS	42.50	
CONTRACTED SERVICES		l
Accounting / Audit		l .
Legal		l .
Management Company Fee		l .
Nurse Services		l .
Food Service / School Lunch		l .
Payroll Services		l .
Special Ed Services		l .
Titlement Services (i.e. Title I)		l .
		l .
Other Purchased / Professional / Consulting		I

)L - WASHINGTON HEIGHTS
Total Revenue	
Fotal Expenses Net Income	
Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
SCHOOL OPERATIONS	-
Board Expenses	
Classroom / Teaching Supplies & Materials	
Special Ed Supplies & Materials Textbooks / Workbooks	
Supplies & Materials other	
Equipment / Furniture	
Telephone Technology	
Student Testing & Assessment	
Field Trips	
Transportation (student)	
Student Services - other Office Expense	
Staff Development	
Staff Recruitment	
Student Recruitment / Marketing	
School Meals / Lunch Travel (Staff)	
Fundraising	
Other TOTAL SCHOOL OPERATIONS	
FACILITY OPERATION & MAINTENANCE	
Insurance	
Janitorial	
Building and Land Rent / Lease / Facility Finance Interest	
Repairs & Maintenance Equipment / Furniture	
Security	
Utilities	
TOTAL FACILITY OPERATION & MAINTENANCE	
DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY	
TOTAL EXPENSES	

Total Revenue Total Expenses Net Income Actual Student Enrollment)L - WASHINGTON HEIGHTS
	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE	
TOTAL ENROLLMENT	
REVENUE PER PUPIL	
EXPENSES PER PUPIL	

SUCCESS ACADEMY CHARTER SCHOOL - WASHINGTON HEIGHTS BALANCE SHEET 2016-17

		Prior Year	Q1	Q2	Q3	Q4
		Err:508	As of 9/30	As of 12/31	As of 3/31	As of 6/30
ASS	<u>SETS</u>					
CURRENT ASSETS						
Cash and cash equivalents		-	-	-	-	-
Grants and contracts receivable		-	-	-	-	-
Accounts receivables		-	-	-	-	-
Prepaid Expenses		-	-	-	-	-
Contributions and other receivables		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
т	OTAL CURRENT ASSETS	-	-	-	-	-
PROPERTY, BUILDING AND EQUIPME	NT net	-	-	-	-	-
THOI ENTI, BOILDING AND EQUILINE	i tti net					
OTHER ASSETS		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
т	OTAL ASSETS	-	-	-	-	-
LIABILITIES AN	ND NET ASSETS					
CURRENT LIABILITIES						
Accounts payable and accrued expens	ses	_	-	-	-	-
Accrued payroll and benefits	565	-	-	-	-	-
Deferred Revenue		-	-	-	-	-
Current maturities of long-term debt		-	-	-	-	-
Short Term Debt - Bonds, Notes Payable		-	-	-	-	-
Other		<u>-</u>	-	-	-	<u>-</u>
Т	OTAL CURRENT LIABILITIES	-	-	-	-	-
LONG-TERM DEBT and NOTES PAYAE	BLE, net current maturities	<u>-</u>	_	-	<u>-</u>	<u>-</u>
т	OTAL LIABILITIES	<u>-</u>	÷	÷	-	<u>-</u>
NET ASSETS						
Unrestricted		-	-	-	-	-
Temporarily restricted			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	OTAL NET ASSETS	<u>-</u>	<u>-</u>		<u>-</u>	<u>-</u>
т	OTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

SUCCESS ACADEMY CHARTER SCHOOL - W Budget / Operating Pla 2016-17 Total Revenue #NAME? #NAME? Total Expenses #NAME? #NAME? #NAME? #NAME? Net Income Actual Student Enrollment #NAME? #NAME? 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 3rd (*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Current Actual Budget Variance Actual Budget Variance Actual REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue CY Per Pupil Rate NYC CHANCELLOR'S OFFICE #NAME? #NAME? #NAME? #N/A #NAME? #NAME? #N/A #NAME? #NAME? #N/A #NAME? #NAME? #N/A #NAME? #NAME? #NAME? #NAME? #N/A #NAME? #N/A #NAME? #N/A #NAME? #NAME? #N/A #NAME? #NAME? #N/A #NAME? #NAME? #NAME? #NAME? #N/A #NAME? #NAME? #N/A #NAME? #NAME? #N/A #N/A #NAME? #NAME? #N/A #NAME? #NAME? ALL OTHER School Districts: (Count = 0) #N/A #NAME? #NAME? TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) #NAME? #NAME? #NAME? Special Education Revenue #NAME? #NAME? Grants Stimulus #NAME? #NAME? DYCD (Department of Youth and Community Development) #NAME? #NAME? Other #NAME? #NAME? Other #NAME? #NAME? TOTAL REVENUE FROM STATE SOURCES #NAME? #NAME? REVENUE FROM FEDERAL FUNDING IDEA Special Needs #NAME? #NAME? Title I #NAME? #NAME? Title Funding - Other #NAME? #NAME? School Food Service (Free Lunch) #NAME? #NAME? Grants

#NAME?

Charter School Program (CSP) Planning & Implementation

TOTAL REVENUE FROM FEDERAL SOURCES

TOTAL REVENUE FROM LOCAL and OTHER SOURCES

LOCAL and OTHER REVENUE

Erate Reimbursement

Earnings on Investments

Contributions and Donations

Food Service (Income from meals)

Other

Fundraising

Interest Income

Text Book

OTHER

TOTAL REVENUE

SUCCESS ACADEMY CHARTER SCHOOL - W Budget / Operating Pla 2016-17 Total Revenue #NAME? #NAME? Total Expenses #NAME? #NAME? #NAME? #NAME? Net Income Actual Student Enrollment #NAME? #NAME? 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 3rd (*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Current Actual Budget Variance Actual Budget Variance Actual EXPENSES Quarter 0 No. of Positions #NAME? ADMINISTRATIVE STAFF PERSONNEL COSTS #NAME? #NAME? **Executive Management** Instructional Management #NAME? #NAME? #NAME? Deans, Directors & Coordinators #NAME? #NAME? #NAME? CFO / Director of Finance #NAME? #NAME? #NAME? Operation / Business Manager #NAME? #NAME? #NAME? Administrative Staff #NAME? #NAME? #NAME? TOTAL ADMINISTRATIVE STAFF #NAME? #NAME? #NAME? INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular #NAME? #NAME? #NAME? Teachers - SPED #NAME? #NAME? #NAME? Substitute Teachers #NAME? #NAME? #NAME? Teaching Assistants #NAME? #NAME? #NAME? Specialty Teachers #NAME? #NAME? #NAME? #NAME? #NAME? Aides #NAME? Therapists & Counselors #NAME? #NAME? #NAME? Other #NAME? #NAME? #NAME? TOTAL INSTRUCTIONAL #NAME? #NAME? #NAME? NON-INSTRUCTIONAL PERSONNEL COSTS #NAME? #NAME? #NAME? Nurse Librarian #NAME? #NAME? #NAME? Custodian #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? Security Other #NAME? #NAME? #NAME? TOTAL NON-INSTRUCTIONAL #NAME? #NAME? #NAME? SUBTOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? PAYROLL TAXES AND BENEFITS Payroll Taxes #NAME? #NAME? Fringe / Employee Benefits #NAME? #NAME? Retirement / Pension #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? CONTRACTED SERVICES Accounting / Audit #NAME? #NAME? Legal #NAME? #NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

Management Company Fee

Food Service / School Lunch

Titlement Services (i.e. Title I)

TOTAL CONTRACTED SERVICES

Other Purchased / Professional / Consulting

Nurse Services

Payroll Services Special Ed Services

SUCCESS ACADEMY CHARTER SCHOOL - W Budget / Operating Pla

							2016	5- 1 7
Total Revenue	-		#NAME?	-	-	#NAME?	-	-
Total Expenses			#NAME?	-	_	#NAME?	-	-
Net Income	-		#NAME?	-	_	#NAME?	-	-
Actual Student Enrollment	-		#NAME?	-	-	#NAME?	-	-
	•							
		1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd (
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		•						
Analysis' Section is Based on LAST ACTUAL Quarter Completed								
			Current			Current		
	Actu	ıal	Budget	Variance	Actual	Budget	Variance	Actual
SCHOOL OPERATIONS								
Board Expenses			#NAME?	-		#NAME?	-	
Classroom / Teaching Supplies & Materials			#NAME?	-		#NAME?	-	
Special Ed Supplies & Materials			#NAME?	-		#NAME?	-	
Textbooks / Workbooks			#NAME?	-		#NAME?	-	
Supplies & Materials other			#NAME?	-		#NAME?	-	
Equipment / Furniture			#NAME?			#NAME?		
Telephone			#NAME?			#NAME?	-	
Technology			#NAME?			#NAME?	_	
Student Testing & Assessment			#NAME?			#NAME?		
Field Trips			#NAME?			#NAME?		
Transportation (student)			#NAME?	-		#NAME?	-	
Student Services - other			#NAME?	-		#NAME?	-	
			#NAME?				-	
Office Expense				-		#NAME?	-	
Staff Development			#NAME?	-		#NAME?	-	
Staff Recruitment			#NAME?	-		#NAME?	-	
Student Recruitment / Marketing			#NAME?	-		#NAME?	-	
School Meals / Lunch			#NAME?	-		#NAME?	-	
Travel (Staff)			#NAME?	-		#NAME?	-	
Fundraising			#NAME?	-		#NAME?	-	
Other			#NAME?	-		#NAME?		
TOTAL SCHOOL OPERATIONS		-	#NAME?	-	-	#NAME?	-	-
FACILITY OPERATION & MAINTENANCE								
Insurance			#NAME?	-		#NAME?	- 1	
Janitorial			#NAME?			#NAME?	-	
Building and Land Rent / Lease / Facility Finance Interest			#NAME?			#NAME?	-	
Repairs & Maintenance			#NAME?			#NAME?	-	
Equipment / Furniture			#NAME?	_		#NAME?	_	
Security			#NAME?			#NAME?		
·							-	
Utilities TOTAL FACILITY OPERATION & MAINTENANCE			#NAME?			#NAME?		
TOTAL FACILITY OPERATION & MAINTENANCE			#NAME?	-	_	#NAME?	-	
DEPRECIATION & AMORTIZATION			#NAME?	-		#NAME?	-	
RESERVES / CONTINGENCY			#NAME?	-		#NAME?	-	
TOTAL EXPENSES		_	#NAME?		_	#NAME?		<u>-</u>
NET INCOME			#NIANATO			#NIAN#=0		
NET INCOME			#NAME?			#NAME?		

			S	UCCESS A	CADEMY C B	HARTER So sudget / Ope	
						2016	
Fotal Revenue	-	#NAME?	-1	-	#NAME?	-1	-
Total Expenses		#NAME?	-	_	#NAME?	-1	_
Net Income	_	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-
	4	210	2/20	010	404	40/04	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st C	Quarter - 7/1 - 9	9/30	2na Q	uarter - 10/1 -	12/31	3rd
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
•	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
•	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
•	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
ALL OTHER School Districts: (Count = 0)	-	#NAME?	-	-	#NAME?	-	
OTAL ENROLLMENT		#NAME?			#NAME?		
REVENUE PER PUPIL		#NAME?			#NAME?		-

#NAME?

#NAME?

EXPENSES PER PUPIL

		/ASHINGTO	N HEICHT	2				
		/ASHINGTON HEIGHTS n						
Total Revenue		#NAME?	-	-	#NAME?			
Total Expenses		#NAME?	-	-	#NAME?			
Net Income		#NAME?	-	-	#NAME?	-		
Actual Student Enrollment		#NAME?	-	-	#NAME?	-		
		Quarter - 1/1 -	3/31	4th	Quarter - 4/1 -	6/30		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Co								
Analysis Section is based on EAST ACTUAL Quarter Con	Inpicted	Cummant			Cumant			
		Current Budget	Variance	Actual	Current Budget	Variance		
REVENUE								
REVENUES FROM STATE SOURCES								
Per Pupil Revenue	CY Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	-		#NAME?			
-	#N/A	#NAME?	-		#NAME?			
-	#N/A	#NAME?	-		#NAME?			
-	#N/A	#NAME?	-		#NAME?			
-	#N/A	#NAME?	-		#NAME?			
-	#N/A	#NAME?	-		#NAME?			
-	#N/A #N/A	#NAME?	-		#NAME? #NAME?	•		
-	#N/A	#NAME?	-		#NAME?			
-	#N/A	#NAME?			#NAME?			
- -	#N/A	#NAME?	-		#NAME?			
- -	#N/A	#NAME?	-		#NAME?			
_	#N/A	#NAME?	-		#NAME?			
-	#N/A	#NAME?	-		#NAME?			
-	#N/A	#NAME?	-		#NAME?			
ALL OTHER School Districts: (Count = 0)	#N/A	#NAME?	-		#NAME?			
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	-	-	#NAME?	-		
Special Education Revenue		#NAME?	-		#NAME?			
Grants								
Stimulus		#NAME?	-		#NAME?	-		
DYCD (Department of Youth and Community Development)		#NAME?	-		#NAME?	-		
Other		#NAME?	-		#NAME?			
Other		#NAME?			#NAME?			
TOTAL REVENUE FROM STATE SOURCES		#NAME?	-	-	#NAME?			
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs		#NAME?	-1		#NAME?			
Title I		#NAME?	-		#NAME?			
Title Funding - Other		#NAME?	-		#NAME?			
School Food Service (Free Lunch)		#NAME?	-		#NAME?			
Grants								
Charter School Program (CSP) Planning & Implementation		#NAME?	-		#NAME?			
Other		#NAME?	-		#NAME?			
Other		#NAME?	_		#NAME?			
TOTAL REVENUE FROM FEDERAL SOURCES		#NAME?	-	-	#NAME?			
LOCAL and OTHER REVENUE								
Contributions and Donations		#NAME?	-1		#NAME?			
Fundraising		#NAME?	-		#NAME?			
Erate Reimbursement		#NAME?	-		#NAME?			
Earnings on Investments		#NAME?	-		#NAME?			
Interest Income		#NAME?	-		#NAME?			
Food Service (Income from meals)		#NAME?	-		#NAME?			
Text Book		#NAME?			#NAME?			
OTHER		#NAME?	_		#NAME?			
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		#NAME?	-	-	#NAME?			
TOTAL REVENUE		#NAME?	_	_	#NAME?			

		/ASHINGTO	N HEIGHTS	S		
J						
Total Revenue		#NAME?	-	-	#NAME?	-
Total Expenses		#NAME?	-	-	#NAME?	-
Net Income		#NAME?	-	-	#NAME?	-
Actual Student Enrollment		#NAME?	-	-	#NAME?	-
			0.04			0100
*NOTE: Enrollment, Revenue and Expediture Data IN the 'T	otal and Variance	Quarter - 1/1 -	3/31	4tn Ç)uarter - 4/1 -	6/30
Analysis' Section is Based on LAST ACTUAL Quarter						
		Current			Current	
		Budget	Variance	Actual	Budget	Variance
EXPENSES	Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions					
Executive Management	#NAME?	#NAME?	-		#NAME?	-
Instructional Management	#NAME?	#NAME?	-		#NAME?	-
Deans, Directors & Coordinators CFO / Director of Finance	#NAME?	#NAME?	-		#NAME? #NAME?	-
Operation / Business Manager	#NAME?	#NAME?			#NAME?	
Administrative Staff	#NAME?	#NAME?			#NAME?	
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?		_	#NAME?	
	#INAIVIL:	#INAIVIL:	- 1	-1	#INAIVIL:	
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	#NAME?	#NAME?	-		#NAME?	-
Teachers - SPED	#NAME?	#NAME?	-		#NAME?	-
Substitute Teachers	#NAME?	#NAME?	-		#NAME?	-
Teaching Assistants	#NAME?	#NAME?	-		#NAME?	-
Specialty Teachers	#NAME?	#NAME?	-		#NAME?	-
Aides	#NAME?	#NAME?	-		#NAME?	-
Therapists & Counselors	#NAME?	#NAME?	-		#NAME?	-
Other	#NAME?	#NAME?			#NAME?	<u>-</u>
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	-	-	#NAME?	-
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	#NAME?	#NAME?	-1		#NAME?	-
Librarian	#NAME?	#NAME?	-		#NAME?	_
Custodian	#NAME?	#NAME?	-		#NAME?	_
Security	#NAME?	#NAME?	-		#NAME?	-
Other	#NAME?	#NAME?			#NAME?	_
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?		-	#NAME?	
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	-	-	#NAME?	-
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		#NAME?	-		#NAME?	-
Fringe / Employee Benefits		#NAME?	-		#NAME?	-
Retirement / Pension		#NAME?			#NAME?	<u>-</u>
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	-	-	#NAME?	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	-	-	#NAME?	-
CONTRACTED SERVICES						
Accounting / Audit		#NAME?	-		#NAME?	_
Legal		#NAME?	-		#NAME?	
Management Company Fee		#NAME?			#NAME?	
Nurse Services		#NAME?	-		#NAME?	
Food Services Food Service / School Lunch		#NAME?	-		#NAME?	
Payroll Services		#NAME?	-		#NAME?	
Special Ed Services		#NAME?	-		#NAME?	-
Titlement Services (i.e. Title I)		#NAME?	-		#NAME?	-
· · · · · ·						-
Other Purchased / Professional / Consulting		#NAME?			#NAME?	-
TOTAL CONTRACTED SERVICES		#NAME?	-	-	#NAME?	-

	/ACLUNICTO	NULLEIGHT			
	/ASHINGTO	NHEIGHT	5		
	n				
Total Revenue	#NAME?	-	-	#NAME?	
Total Expenses	#NAME?	-	_	#NAME?	
Net Income	#NAME?	.	_	-	
Actual Student Enrollment	#NAME?	-	_	#NAME? #NAME?	-
	Quarter - 1/1 -	3/31	4th (Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 -	TI GOT THE GUARTER			0/30
	Current Budget	Variance	Actual	Current Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	#NAME?	-		#NAME?	
Classroom / Teaching Supplies & Materials	#NAME?	-		#NAME?	
Special Ed Supplies & Materials	#NAME?	-		#NAME?	-
Textbooks / Workbooks	#NAME?	-		#NAME?	-
Supplies & Materials other	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Telephone	#NAME?	-		#NAME?	-
Technology	#NAME?	-		#NAME?	-
Student Testing & Assessment	#NAME?	-		#NAME?	-
Field Trips	#NAME?	-		#NAME?	-
Transportation (student)	#NAME?	-		#NAME?	-
Student Services - other	#NAME?	-		#NAME?	
Office Expense	#NAME?	-		#NAME?	-
Staff Development	#NAME?	-		#NAME?	
Staff Recruitment	#NAME?	-		#NAME?	
Student Recruitment / Marketing	#NAME?	-		#NAME?	-
School Meals / Lunch	#NAME?	-		#NAME?	-
Travel (Staff)	#NAME?	-		#NAME?	-
Fundraising	#NAME?	-		#NAME?	-
Other	#NAME?	-		#NAME?	
TOTAL SCHOOL OPERATIONS	#NAME?	-	-	#NAME?	
FACILITY OPERATION & MAINTENANCE					
Insurance	#NAME?	-		#NAME?	-
Janitorial	#NAME?	-		#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	-		#NAME?	
Repairs & Maintenance	#NAME?	-		#NAME?	
Equipment / Furniture	#NAME?	-		#NAME?	-
Security	#NAME?	-		#NAME?	
Utilities	#NAME?	_		#NAME?	_
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	-	-	#NAME?	-
DEPRECIATION & AMORTIZATION	#NAME?	-		#NAME?	-
RESERVES / CONTINGENCY	#NAME?	-		#NAME?	-
TOTAL EXPENSES	#NAME?	_		#NAME?	
NET INCOME	#NAME?		_	#NAME?	

	/ASHINGTO	N HEIGHT	s		
	n				
Total Revenue	#NAME?	-	-	#NAME?	
Total Expenses	#NAME?	-	_	#NAME?	
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
	Quarter - 1/1 -	3/31	4th 0	Quarter - 4/1 - (6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
	Current Budget	Variance	Actual	Current Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*	'				
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
ALL OTHER School Districts: (Count = 0)	#NAME?	-	-	#NAME?	
OTAL ENROLLMENT	#NAME?	<u>-</u>	<u>.</u>	#NAME?	
REVENUE PER PUPIL	#NAME?	÷	·	#NAME?	
EXPENSES PER PUPIL	#NAME?	_	_	#NAME?	_

				SUC	CESS ACA	DEMY CHA	RTER SCH	OOL - WAS
						Bud	get / Opera	_
							2016-17	7
Total Revenue			-	-	#NAME?	#NAME?	-	-
Total Expenses		-	-	-	#NAME?	#NAME?	-	-
Net Income		-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment		-	-	-			-	-
						TOTALS	AND VARIAN	CE ANALYSIS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total a	nd Variance			Actual				
Analysis' Section is Based on LAST ACTUAL Quarter Com			Current	vs.		Actual		Actual
	.		Budget (Current	Current	Current	vs. Current	Budget (Current	vs. Original
		Actual	Quarter)	Budget	Budget - TY		Quarter)	Budget
REVENUE REVENUES FROM STATE SOURCES DES PUBLICACIONES	CV Day Dunil Data							
· · · · · · · · · · · · · · · · · · ·	CY Per Pupil Rate			1	//NIAN4E0	//NIAN4EO		
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A		-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME? #NAME?	-	-
-	#N/A	-	-	-	#NAME?		-	
-	#N/A #N/A		-		#NAME?	#NAME? #NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	
-	#N/A		-	-	#NAME?	#NAME?	_	<u>-</u>
	#N/A		-	-	#NAME?	#NAME?		
	#N/A		-	_	#NAME?	#NAME?		
_	#N/A		_	_	#NAME?	#NAME?	_	
ALL OTHER School Districts: (Count = 0)	#N/A	-	_	-	#NAME?	#NAME?	_	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?		-	_	#NAME?	#NAME?	_	_
Special Education Revenue	#TO UVIE.	-	-	-	#NAME?	#NAME?	-	-
Grants					((5) 5 5 5 5 5	//NIAN4EO		
Stimulus		-	-	-	#NAME?	#NAME?	-	
DYCD (Department of Youth and Community Development)		-	-	-	#NAME?	#NAME?	-	
Other			-	-	#NAME?	#NAME?	-	
Other		<u>-</u>			#NAME?	#NAME?		
TOTAL REVENUE FROM STATE SOURCES		-	-	-	#NAME?	#NAME?	-	-
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs		-	-	-	#NAME?	#NAME?	-	-
Title I		-	-	-	#NAME?	#NAME?	-	
Title Funding - Other		-	-	-	#NAME?	#NAME?	-	-
School Food Service (Free Lunch)		-	-	-	#NAME?	#NAME?	-	
Grants Charter School Brogram (CSR) Blanning & Implementation				1	#NIANEO	#NIAMEO		
Charter School Program (CSP) Planning & Implementation		-	-	-	#NAME?	#NAME? #NAME?	-	-
Other			-	-	#NAME?		-	
Other		<u> </u>			#NAME?	#NAME?		
TOTAL REVENUE FROM FEDERAL SOURCES	1		-	-	#INAIVIE?	#NAME?	-	
LOCAL and OTHER REVENUE								
Contributions and Donations			-	-	#NAME?	#NAME?	-	-
Fundraising		-	-	-	#NAME?	#NAME?	-	-
Erate Reimbursement		-	-	-	#NAME?	#NAME?	-	-
Earnings on Investments			-	-	#NAME?	#NAME?	-	-
Interest Income			-	-	#NAME?	#NAME?	-	-
Food Service (Income from meals)		-	-	-	#NAME?	#NAME?	-	-
Text Book			-	-	#NAME?	#NAME?	-	-
OTHER						#NAME?		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	-	#NAME?	#NAME?	-	
TOTAL REVENUE	1		_	_	#NAME?	#NAME?	_	
· • · · · · · · · · · · · · · · · · · ·						" I A POINTE !		

		SUCCESS ACADEMY CHARTER SCHOOL - WA							
						Bud		ating Plan	
T-4-1 B					#NIAN4E0	#NIANEO	2016-1	.7	
Total Revenue		-	-	-	#NAME?	#NAME?	-	-	
Total Expenses		-	-	-	#NAME?	#NAME?	-	-	
Net Income Actual Student Enrollment		-	-	-	#NAME?	#NAME?	-	-	
Actual Student Enrollment		-	-	-			-	-	
						TOTALS	AND VARIA	NCE ANALYSI	
*NOTE: Enrollment, Revenue and Expediture Data IN th	ne 'Total and Variance			Actual					
Analysis' Section is Based on LAST ACTUAL Qua			Current Budget	vs.		Actual vs.	Original Budget	Actual vs.	
			(Current	Current	Current	Current	(Current	Original	
		Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	
EXPENSES	Quarter 0								
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions								
Executive Management	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Instructional Management	#NAME?	_	_	_	#NAME?	#NAME?	_	_	
Deans, Directors & Coordinators	#NAME?	-	_	_	#NAME?	#NAME?		_	
CFO / Director of Finance	#NAME?	-	-	-		#NAME?	-	_	
Operation / Business Manager	#NAME?	-	-	-	#NAME?	#NAME?			
Administrative Staff	#NAME?					#NAME?			
				_					
TOTAL ADMINISTRATIVE STAFF	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
INSTRUCTIONAL PERSONNEL COSTS								1	
Teachers - Regular	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Teachers - SPED	#NAME?	-	-	-	77 TO UVICE !	#NAME?		-	
Substitute Teachers	#NAME?	-	-	-		#NAME?	-	-	
Teaching Assistants	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Specialty Teachers	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Aides	#NAME?	-	-	-		#NAME?	-	-	
Therapists & Counselors	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Other	#NAME?				#NAME?	#NAME?	_		
TOTAL INSTRUCTIONAL	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Librarian	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Custodian	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Security	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
Other	#NAME?				#NAME?	#NAME?		_	
TOTAL NON-INSTRUCTIONAL	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	-	-	-	#NAME?	#NAME?	_	-	
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		- 1	-	-	#NAME?	#NAME?		1 -	
Fringe / Employee Benefits				_		#NAME?			
Retirement / Pension						#NAME?			
TOTAL PAYROLL TAXES AND BENEFITS			-	-		#NAME?			
TOTAL PERSONNEL SERVICE COSTS	#NAME?	-	-	-	#NAME?	#NAME?	-	-	
CONTRACTED SERVICES	_								
Accounting / Audit	ı	-	-	-	#NAME?	#NAME?	-	-	
Legal		-	-	-	#NAME?	#NAME?	-	-	
Management Company Fee		-	-	-	#NAME?	#NAME?	-	-	
Nurse Services			-	-	#NAME?	#NAME?	-	-	
Food Service / School Lunch		-	-	-		#NAME?	-	-	
Payroll Services		-	-	-	#NAME?	#NAME?	-	-	
Special Ed Services		-	-	_	#NAME?	#NAME?	-	-	
Titlement Services (i.e. Title I)		-	-	-	#NAME?	#NAME?	-	-	
Other Purchased / Professional / Consulting			-			#NAME?	-	_	
TOTAL CONTRACTED SERVICES			_		#NAME?	#NAME?		_	

			SUC	CCESS ACA	DEMY CHA	RTER SCH	OOL - WAS
	-				Bud	get / Opera	ting Plan
						2016-1	7
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Fotal Expenses		_	-	#NAME?	#NAME?	_	_
Net Income		_	-	#NAME?	#NAME?	_	_
Actual Student Enrollment		-	-			-	-
			Actual		TOTALS	AND VARIAN	CE ANALYSI
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	vs.		Actual	Original	Actual
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget			vs.	Budget	vs.
		(Current	Current	Current	Current	(Current	Original
	Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget
SCHOOL OPERATIONS							
Board Expenses	-	-	-	#NAME?	#NAME?	-	-
Classroom / Teaching Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Special Ed Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Textbooks / Workbooks	-	-	-	#NAME?	#NAME?	-	-
Supplies & Materials other	-	-	-	#NAME?	#NAME?	-	-
Equipment / Furniture	-	-	-	#NAME?	#NAME?	-	-
Telephone	-	-	-	#NAME?	#NAME?	-	-
Technology	-	-	-	#NAME?	#NAME?	-	-
Student Testing & Assessment		-	-	#NAME?	#NAME?	-	-
Field Trips		-	-	#NAME?	#NAME?	-	-
Transportation (student)		-	-	#NAME?	#NAME?	-	-
Student Services - other	-	-	-	#NAME?	#NAME?	-	-
Office Expense		-	-	#NAME?	#NAME?	-	-
Staff Development		-	-	#NAME?	#NAME?	-	-
Staff Recruitment	-	-				-	-
Student Recruitment / Marketing		-	-			-	-
School Meals / Lunch	-	-	-	#NAME?	#NAME?	-	-
Travel (Staff)	-	-		#NAME?	#NAME?	-	-
Fundraising	-	-	-	#NAME?	#NAME?	-	-
Other	_		_			-	-
TOTAL SCHOOL OPERATIONS							
				, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	### WILL		
FACILITY OPERATION & MAINTENANCE							
Insurance	-	-		77 T T T T T T T T T T T T T T T T T T		-	-
Janitorial	-	-	-			-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-		min dviL.		-	-
Repairs & Maintenance		-	-			-	-
Equipment / Furniture		-	-			-	-
Security	-	-		// WILL:		-	-
Utilities							
TOTAL FACILITY OPERATION & MAINTENANCE	-	-		#NAME?	#NAME?	-	-
DEPRECIATION & AMORTIZATION		-1		#NAME?	#NAME?		
RESERVES / CONTINGENCY		-					
TOTAL EXPENSES		<u>-</u>		#NAME?	#NAME?		
NET INCOME		-	_	#NAME?	#NAME?	-	_

	1		SUC	CESS ACA	DEMY CHA	RTER SCH	IOOL - WAS
	_				Bud	get / Opera	ating Plan
	1					2016-1	.7
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses		-	-	#NAME?	#NAME?	-	-
Net Income	l -	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
					TOTALS	AND VARIA	NCE ANALYSIS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	1	Current	ACTUAI VS.		Actual	Original	Actual
Analysis' Section is Based on LAST ACTUAL Quarter Completed	1	Budget	• • • •		vs.	Budget	vs.
		(Current	Current	Current	Current	(Current	Original
	Actual	Quarter)	Budget	Budget - TY	Budget 1 Y	Quarter)	Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment	Data Based o	on Last Actua	l Quarter Cor	npleted		
NYC CHANCELLOR'S OFFICE	-	-	-	-		-	-
•	<u> </u>	-	-	-		-	-
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ALL OTHER School Districts: (Count = 0)		-	-	-			-
TOTAL ENROLLMENT		<u>-</u>	<u>-</u>	_			
REVENUE PER PUPIL	Ŀ	_					<u>-</u>
EXPENSES PER PUPIL	<u>.</u>					_ <u>-</u>	

HINGTON HEIGHTS

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE	#NAME? 5,846,457 #NAME? Original Budget - TY #NAME? #N/A #N/A #N/A #N/A #N/A #N/A #N/A	#NAME? 5,846,457 #NAME? Actual vs. Original Budget TY #NAME? #N/A #N/A #N/A	PY ACTUAL (PY TY / No. of COMPLETED ACTUAL CY Quarters	Actual CY VS. Actual PY
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE **NAME?*	#NAME? Original Budget - TY #NAME? #NAME? #N/A #N/A #N/A #N/A #N/A #N/A #N/A	#NAME? Actual Vs. Original Budget TY #NAME? #N/A #N/A #N/A #N/A	TY / No. of COMPLETED Actual CY Quarters	vs.
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE	Original Budget - TY #NAME? #N/A #N/A #N/A #N/A #N/A #N/A	Actual vs. Original Budget TY #NAME? #NIA #NIA #NIA #NIA #NIA	TY / No. of COMPLETED Actual CY Quarters	vs.
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE	Original Budget - TY #NAME? #N/A #N/A #N/A #N/A #N/A #N/A	vs. Original Budget TY #NAME? #N/A #N/A #N/A #N/A	TY / No. of COMPLETED Actual CY Quarters	vs.
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE	Original Budget - TY #NAME? #N/A #N/A #N/A #N/A #N/A #N/A	vs. Original Budget TY #NAME? #N/A #N/A #N/A #N/A	TY / No. of COMPLETED Actual CY Quarters	vs.
REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE	#NAME? #N/A #N/A #N/A #N/A #N/A #N/A #N/A	vs. Original Budget TY #NAME? #N/A #N/A #N/A #N/A	COMPLETED Actual CY Quarters	vs.
REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE	#NAME? #N/A #N/A #N/A #N/A #N/A #N/A	#NAME? #N/A #N/A #N/A	- -	Actual PY
REVENUES FROM STATE SOURCES Per Pupil Revenue NYC CHANCELLOR'S OFFICE	#N/A #N/A #N/A #N/A #N/A #N/A	#N/A #N/A #N/A #N/A	-	
NYC CHANCELLOR'S OFFICE #NAME? - #NI/A	#N/A #N/A #N/A #N/A #N/A #N/A	#N/A #N/A #N/A #N/A	-	
#N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	#N/A #N/A #N/A #N/A #N/A #N/A	#N/A #N/A #N/A #N/A	-	
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- #N/A - #N/A	#N/A	#N/A		
- #N/A	#N/A	#N/A		
	#N/A	#N/A		
ALL OTHER School Districts: (Count = 0) #N/A	#N/A	#N/A		-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) #NAME?	#NAME?	#NAME?	-	
Special Education Revenue	514,632	(514,632)		
Grants	314,032	(314,032)		
Stimulus	-		-	T
DYCD (Department of Youth and Community Development)				-
Other	166,303	(166,303)		
·	100,303	(100,303)		
Other				
TOTAL REVENUE FROM STATE SOURCES	#NAME?	#NAME?	-	
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs	20,330	(20,330)	-	
Title I	90,965	(90,965)	-	
Title Funding - Other	7,500	(7,500)	-	
School Food Service (Free Lunch)	-	-	-	
Grants		-		
Charter School Program (CSP) Planning & Implementation	-	-	-	
Other	-	-	-	
Other		-		
TOTAL REVENUE FROM FEDERAL SOURCES	118,795	(118,795)		
	110,793	(110,733)		
LOCAL and OTHER REVENUE				
Contributions and Donations	-	-	-	
Fundraising	-	-	-	
Erate Reimbursement	16,279	(16,279)	-	
Earnings on Investments	-	-	-	
Interest Income	-	-	-	
Food Service (Income from meals)	-	-	-	
Text Book	-	-	-	
OTHER	_		<u>-</u>	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	16,279	(16,279)		
	, -	, -, -,		
TOTAL REVENUE	#NAME?			

HINGTON HEIGHTS

Total Revenue		#NAME?	#NAME?	-	-
Total Expenses		5,846,457	5,846,457	-	-
Net Income		#NAME?	#NAME?	-	-
Actual Student Enrollment				-	l .
*NOTE: Enrollment, Revenue and Expediture Data IN the 'To Analysis' Section is Based on LAST ACTUAL Quarter (S Original	Actual vs. Original	PY ACTUAL (PY TY / No. of COMPLETED Actual CY	Actual CY vs.
		Budget - TY	Budget TY	Quarters	Actual PY
EXPENSES	Quarter 0				
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions				
Executive Management	#NAME?		-	-	-
Instructional Management	#NAME?	301,867	301,867	-	-
Deans, Directors & Coordinators	#NAME?	125,095	125,095	-	-
CFO / Director of Finance Operation / Business Manager	#NAME?	245.087	245,087	-	-
Administrative Staff	#NAME?	245,067	245,067	-	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	672,050	672,050		
TOTAL ADMINISTRATIVE STAFF	#INAIVIE?	672,050	072,050	-	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	#NAME?	1,174,018	1,174,018	-	-
Teachers - SPED	#NAME?	69,060	69,060	-	-
Substitute Teachers	#NAME?	271 620	271 620	-	-
Teaching Assistants Specialty Teachers	#NAME?	371,629 495,828	371,629 495,828	-	-
Aides	#NAME?	495,828	495,828	-	-
Therapists & Counselors	#NAME?	52,895	52,895		_
Other	#NAME?	-			_
TOTAL INSTRUCTIONAL	#NAME?	2,163,430	2,163,430		
	u	2,200,100	2,200,100		
NON-INSTRUCTIONAL PERSONNEL COSTS	(/NIAN4EO				
Nurse Librarian	#NAME?	-	-	-	-
Custodian	#NAME?				_
Security	#NAME?		-	-	-
Other	#NAME?		_		_
TOTAL NON-INSTRUCTIONAL	#NAME?				
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	2,835,480	2,835,480	-	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes		231,417	231,417	-	-
Fringe / Employee Benefits		335,295	335,295	-	-
Retirement / Pension		63,798	63,798		
TOTAL PAYROLL TAXES AND BENEFITS		630,511	630,511	-	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	3,465,991	3,465,991	-	-
CONTRACTED SERVICES					
CONTRACTED SERVICES Accounting / Audit		4,268	4,268	-	
Legal		4,200	4,200		_
Management Company Fee		838,687	838,687	-	_
Nurse Services		-	-	-	-
Food Service / School Lunch		-	-	-	-
Payroll Services		13,813	13,813	-	-
Special Ed Services		-	-	-	-
Titlement Services (i.e. Title I)		-	-	-	-
Other Purchased / Professional / Consulting		10,000	10,000		
TOTAL CONTRACTED SERVICES		866,768	866,768		-

HINGTON HEIGHTS

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	5,846,457	5,846,457	-	
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
	5			
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	7		PY ACTUAL (PY	
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs.	TY / No. of COMPLETED	Actual CY
	Original	Original	Actual CY	VS.
	Budget - TY		Quarters	Actual PY
SCHOOL OPERATIONS				
Board Expenses				1
Classroom / Teaching Supplies & Materials	159,079	159,079	-	
Special Ed Supplies & Materials	100,010	100,010		
Textbooks / Workbooks		_	-	
Supplies & Materials other	134,857	134,857	-	
Equipment / Furniture	61,812	61,812	-	
Telephone	- 02,022	- 01,012	-	
Technology	101,691	101,691	-	
Student Testing & Assessment	8,500	8,500	-	
Field Trips	39.000	39.000	-	
Transportation (student)	15,272	15,272	-	
Student Services - other	113,100	113,100	-	
Office Expense	136.125	136,125	-	
Staff Development	91,588	91,588	-	
Staff Recruitment	26.013	26,013	-	
Student Recruitment / Marketing	68,724	68,724	-	
School Meals / Lunch	107,644	107,644	-	
Travel (Staff)	14,750	14,750	-	
Fundraising	-	-	-	
Other	22,049	22,049	<u>-</u>	
TOTAL SCHOOL OPERATIONS	1.100.203	1.100.203		-
		_,,,		
FACILITY OPERATION & MAINTENANCE				
Insurance	44,666	44,666	-	
Janitorial		-	-	
Building and Land Rent / Lease / Facility Finance Interest			-	
Repairs & Maintenance	51,975	51,975	-	
Equipment / Furniture		-	-	
Security		-	-	
Utilities		-		
TOTAL FACILITY OPERATION & MAINTENANCE	96,641	96,641	-	
DEPRECIATION & AMORTIZATION	316,855	316,855	-	
RESERVES / CONTINGENCY	-		-	
TOTAL EXPENSES	5,846,457	5,846,457		
NET INCOME	#NAME?	#NAME?	<u>-</u>	

	HINGTON	HEIGHTS		
Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	5,846,457	5,846,457	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
	3			
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Actual	PY ACTUAL (PY TY / No. of	
Analysis' Section is Based on LAST ACTUAL Quarter Completed		vs.	COMPLETED	Actual CY
	Original	Original	Actual CY	vs.
	Budget - TY	Budget I Y	Quarters	Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*			_	
NYC CHANCELLOR'S OFFICE			-	-
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ALL OTHER School Districts: (Count = 0)			-	-
TOTAL ENROLLMENT			<u> </u>	
REVENUE PER PUPIL				
			-	-
EXPENSES PER PUPIL			<u>-</u>	<u> </u>



Annual Report Requirement

for SUNY Authorized Charter Schools

SUCCESS ACADEMY CHARTER SCHOOL - WASHINGTON HEIGHTS 2016-17

Administrative expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4

2			
3		TOTAL	1H01
			Success
			Academy Charter School
4			- Harlem 1
5			
6			
7	Total Revenue		
8	Total Expenses		
	Net Income		
10	Actual Student Enrollment		
11			
12			
13			
14			
	REVENUE		
16	REVENUES FROM STATE SOURCES		
17	Per Pupil Revenue NYC CHANCELLOR'S OFFICE	104 400 650	46 266 222
18 19	INTO CHAINCELLOR'S OFFICE	184,489,650	16,266,332
20			
21			
22	_		
23	_		
24	-		
25	-		
26	_		
27	-		
28	-		
29	-		
30	-		
31	-		
32	-		
33	ALL OTHER School Districts: (Weighted Avg)		
.	TOTAL Per Pupil Revenue (Weighted Average	404 400 050	10.000.000
34	Per Pupil Funding)	184,489,650	16,266,332
0.5	Special Education Devenue	00.000.040	0.004.474
35	Special Education Revenue Grants	22,293,912	2,091,174
36	Stimulus		
37 38	DYCD (Department of Youth and Community Deve	E49.2E0	
39	Other	548,250 5,655,561	498,647
40	Other	5,055,561	490,047
41	TOTAL REVENUE FROM STATE SOURCES	212,987,373	18,856,153
74	10 // LINE VERTOE I NOM OTHER GOORGEO		10,000,100

42	DEVENUE EDOM EEDEDAL EUNDING		
43	REVENUE FROM FEDERAL FUNDING	222.222	
44	IDEA Special Needs Title I	683,389	62,762
45		4,766,619	334,200
46	Title Funding - Other	217,500	7,500
47	School Food Service (Free Lunch) Grants		-
48	Charter School Program (CSP) Planning & Implem	3,808,000	200.000
49 50	Other	3,606,000	300,000
51	Other		
52	TOTAL REVENUE FROM FEDERAL SOURCES	9,475,508	704,462
53	TO THE REVENUE TROWN EDERAL SOURCES	3,413,300	704,402
54	LOCAL and OTHER REVENUE		
55	Contributions and Donations		
56	Fundraising		
57	Erate Reimbursement	700,000	48,837
58	Earnings on Investments	·	,
59	Interest Income		
60	Food Service (Income from meals)		
61	Text Book		
62	OTHER		
63	TOTAL REVENUE FROM LOCAL and OTHER SOURC	700,000	48,837
~ 4			
64	l , ,		
64 65	TOTAL REVENUE	223,162,881	19,609,452
	TOTAL REVENUE	223,162,881	19,609,452
65	TOTAL REVENUE	223,162,881	19,609,452
65 66	TOTAL REVENUE EXPENSES	223,162,881	19,609,452
65 66 67		223,162,881	19,609,452
65 66 67 68	EXPENSES	223,162,881	19,609,452
65 66 67 68 69	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management	223,162,881 14,707,852	19,609,452 2,199,130
65 66 67 68 69 70	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators		
65 66 67 68 69 70 71 72 73	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance	14,707,852 5,083,349	2,199,130 475,985 -
65 66 67 68 69 70 71 72 73	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager	14,707,852	2,199,130
65 66 67 68 69 70 71 72 73 74 75	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff	14,707,852 5,083,349 9,775,433	2,199,130 475,985 - 801,227
65 66 67 68 69 70 71 72 73 74 75 76	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager	14,707,852 5,083,349	2,199,130 475,985 -
65 66 67 68 69 70 71 72 73 74 75 76 77	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF	14,707,852 5,083,349 9,775,433	2,199,130 475,985 - 801,227
65 66 67 68 69 70 71 72 73 74 75 76 77	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS	14,707,852 5,083,349 9,775,433 29,566,633	2,199,130 475,985 - 801,227 3,476,342
65 66 67 68 69 70 71 72 73 74 75 76 77 78	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	14,707,852 5,083,349 9,775,433 29,566,633	2,199,130 475,985 - 801,227 3,476,342
65 66 67 68 69 70 71 72 73 74 75 76 77 78 79	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED	14,707,852 5,083,349 9,775,433 29,566,633	2,199,130 475,985 - 801,227 3,476,342
65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Substitute Teachers	14,707,852 5,083,349 9,775,433 29,566,633 46,038,618 4,702,339	2,199,130 475,985 - 801,227 3,476,342 4,726,180 552,277
65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Substitute Teachers Teaching Assistants	14,707,852 5,083,349 9,775,433 29,566,633 46,038,618 4,702,339 11,880,235	2,199,130 475,985 - 801,227 3,476,342 4,726,180 552,277 - 744,948
65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Substitute Teachers Teaching Assistants Specialty Teachers	14,707,852 5,083,349 9,775,433 29,566,633 46,038,618 4,702,339	2,199,130 475,985 - 801,227 3,476,342 4,726,180 552,277
65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Substitute Teachers Teaching Assistants Specialty Teachers Aides	14,707,852 5,083,349 9,775,433 29,566,633 46,038,618 4,702,339 11,880,235 18,455,802	2,199,130 475,985 - 801,227 3,476,342 4,726,180 552,277 - 744,948 2,020,287
65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83	EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Substitute Teachers Teaching Assistants Specialty Teachers	14,707,852 5,083,349 9,775,433 29,566,633 46,038,618 4,702,339 11,880,235	2,199,130 475,985 - 801,227 3,476,342 4,726,180 552,277 - 744,948

87	TOTAL INSTRUCTIONAL	83,285,874	8,237,503
88	NON INCTRUCTIONAL PERCONNEL COCTO		
89	NON-INSTRUCTIONAL PERSONNEL COSTS Nurse		
90 91	Librarian		
92	Custodian		
93	Security		
93	Other		
95	TOTAL NON-INSTRUCTIONAL		
96	TOTAL NON-INSTRUCTIONAL		
97	SUBTOTAL PERSONNEL SERVICE COSTS	112,852,508	11,713,845
98	COBTOTAL FERGONNEL CERVICE COCTO	112,032,300	11,713,043
99	PAYROLL TAXES AND BENEFITS		
100	Payroll Taxes	9,197,986	951,050
101	Fringe / Employee Benefits	13,344,809	1,385,162
102	Retirement / Pension	2,539,181	263,562
102	TOTAL PAYROLL TAXES AND BENEFITS	25,081,976	2,599,774
104	101/121/MODE 1/MES/MB BENEFITS	20,001,010	2,000,114
105	TOTAL PERSONNEL SERVICE COSTS	137,934,484	14,313,619
106		107,004,404	14,010,010
107	CONTRACTED SERVICES		
108	Accounting / Audit	170,732	12,805
109	Legal	,	-
110	Management Company Fee	28,521,782	2,514,747
111	Nurse Services	-,- , -	-
112	Food Service / School Lunch		-
113	Payroll Services	537,875	52,325
114	Special Ed Services		- ·
115	Titlement Services (i.e. Title I)		-
116	Other Purchased / Professional / Consulting	435,000	50,000
117	TOTAL CONTRACTED SERVICES	29,665,388	2,629,877
118		Ť	
119	SCHOOL OPERATIONS		
120	Board Expenses		
121	Classroom / Teaching Supplies & Materials	5,507,689	487,194
122	Special Ed Supplies & Materials		-
123	Textbooks / Workbooks		-
124	Supplies & Materials other	5,315,783	425,607
125	Equipment / Furniture	2,328,252	164,832
126	Telephone		-
127	Technology	3,959,731	334,297
128	Student Testing & Assessment	365,500	25,500
129	Field Trips	2,236,072	433,765
130	Transportation (student)	767,861	51,937
131	Student Services - other	5,095,830	753,025
132	Office Expense	5,029,362	467,644

133	Staff Development	3,507,772	342,371
134	Staff Recruitment	1,011,102	98,319
135	Student Recruitment / Marketing	1,822,500	68,418
136	School Meals / Lunch	5,155,410	418,172
137	Travel (Staff)	995,830	87,720
138	Fundraising		-
139	Other	874,598	66,146
140	TOTAL SCHOOL OPERATIONS	43,973,291	4,224,948
141			
142	FACILITY OPERATION & MAINTENANCE		
143	Insurance	1,676,343	162,522
144	Janitorial		-
145	Building and Land Rent / Lease / Facility Finance Inte		35,000
146	Repairs & Maintenance	1,925,625	174,164
147	Equipment / Furniture		-
148	Security		-
149	Utilities		-
150	TOTAL FACILITY OPERATION & MAINTENANCE	3,636,968	371,686
151	DEDDEOLATION & AMODELEATION		
152	DEPRECIATION & AMORTIZATION	13,558,571	1,657,375
153	RESERVES / CONTINGENCY		
154	TOTAL EVENIES	200 700 700	00 407 505
	TOTAL EXPENSES	228,768,703	23,197,505
156	NET INCOME		
157	NET INCOME		
157 158			
157 158 159	ENROLLMENT - *School Districts Are Linked To Above	e Entries*	
157 158 159 160	ENROLLMENT - *School Districts Are Linked To Above Number of Districts:		
157 158 159 160 161	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE	13,152	1,160
157 158 159 160 161 162	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE		
157 158 159 160 161 162 163	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount	13,152 13,832	1,244
157 158 159 160 161 162 163 164	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K	13,152 13,832 2,414	1,244
157 158 159 160 161 162 163 164 165	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1	13,152 13,832 2,414 2,454	1,244 126 90
157 158 159 160 161 162 163 164 165 166	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2	13,152 13,832 2,414 2,454 2,270	1,244 126 90 102
157 158 159 160 161 162 163 164 165 166	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3	13,152 13,832 2,414 2,454 2,270 2,346	1,244 126 90 102 132
157 158 159 160 161 162 163 164 165 166 167 168	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4	13,152 13,832 2,414 2,454 2,270 2,346 1,510	1,244 126 90 102 132 130
157 158 159 160 161 162 163 164 165 166 167 168	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975	1,244 126 90 102 132 130 96
157 158 159 160 161 162 163 164 165 166 167 168 169 170	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670	1,244 126 90 102 132 130 96 83
157 158 159 160 161 162 163 164 165 166 167 168 169 170	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6 7	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670 579	1,244 126 90 102 132 130 96 83 121
157 158 159 160 161 162 163 164 165 166 167 168 169 170 171	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6 7 8	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670 579 330	1,244 126 90 102 132 130 96 83 121 77
157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6 7 8 9	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670 579 330 223	1,244 126 90 102 132 130 96 83 121 77 223
157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6 7 8 9 10	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670 579 330 223 44	1,244 126 90 102 132 130 96 83 121 77 223 44
157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6 7 8 9 10 11	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670 579 330 223	1,244 126 90 102 132 130 96 83 121 77 223
157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6 7 8 9 10	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670 579 330 223 44 21	1,244 126 90 102 132 130 96 83 121 77 223 44 21
157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174	ENROLLMENT - *School Districts Are Linked To Above Number of Districts: NYC CHANCELLOR'S OFFICE Headcount K 1 2 3 4 5 6 7 8 9 10 11	13,152 13,832 2,414 2,454 2,270 2,346 1,510 975 670 579 330 223 44	1,244 126 90 102 132 130 96 83 121 77 223 44

179	Instructional Management	147	22
180	Deans, Directors & Coordinators	79	7
181	Operation / Business Manager	 157	13
	Teachers - Regular	662	65
	Teachers - SPED	68	8
	Therapists & Counselors	43	4
	Teaching Assistants	224	14
	Specialty Teachers	276	29
		1,655	161
		-228,768,703	(3,588,052)

1H02 Success Academy Charter School - Harlem 2	Academy Charter School -	1H04 Success Academy Charter School - Harlem 4	Success Academy Charter School -	Success Academy Charter	1X02 Success Academy Charter School - Bronx 2
11,679,217	11,542,681	8,368,413	9,352,014	9,507,943	9,689,227
11,679,217	11,542,681	8,368,413	9,352,014	9,507,943	9,689,227
1,564,018	1,465,409	1,653,892	1,411,439	996,202	1,514,992
-	050.040	-	-	-	-
358,028					
13,601,263	13,361,933	10,278,840	11,050,140	10,795,613	11,501,244

	43,958	43,510	30,504	34,580	36,020	36,581
	327,982	296,005	195,783	208,243	353,173	427,314
	7,500	7,500	7,500	7,500	7,500	7,500
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r	270 440	247.015	222 707	250 224	200,000	471 205
L	379,440	347,015	233,787	250,324	396,693	471,395
	32,558	48,837	32,558	32,558	32,558	32,558
r	22 550	40.027	22.550	22 550	22 550	22 550
L	32,558	48,837	32,558	32,558	32,558	32,558
i i						
	14,013,261	13,757,785	10,545,185	11,333,022	11,224,864	12,005,196
	14,013,261	13,757,785	10,545,185	11,333,022	11,224,864	12,005,196
	14,013,261	13,757,785	10,545,185	11,333,022	11,224,864	12,005,196
	14,013,261	13,757,785	10,545,185	11,333,022	11,224,864	12,005,196
	14,013,261	13,757,785	10,545,185	11,333,022	11,224,864	12,005,196
	14,013,261	13,757,785	10,545,185	11,333,022	11,224,864	12,005,196
	869,029	959,585	781,526	871,204	782,379	781,539
	869,029 321,606 -	959,585 322,641 -	781,526 250,799 -	871,204 251,296 -	782,379 251,143 -	781,539 250,893 -
	869,029	959,585	781,526	871,204	782,379	781,539
	869,029 321,606 -	959,585 322,641 -	781,526 250,799 - 491,369 -	871,204 251,296 -	782,379 251,143 -	781,539 250,893 - 491,552 -
	869,029 321,606 -	959,585 322,641 -	781,526 250,799 -	871,204 251,296 -	782,379 251,143 -	781,539 250,893 -
	869,029 321,606 - 549,556 -	959,585 322,641 - 633,484	781,526 250,799 - 491,369 -	871,204 251,296 - 492,341 -	782,379 251,143 - 492,042 -	781,539 250,893 - 491,552 -
	869,029 321,606 - 549,556 -	959,585 322,641 - 633,484	781,526 250,799 - 491,369 -	871,204 251,296 - 492,341 -	782,379 251,143 - 492,042 -	781,539 250,893 - 491,552 -
	869,029 321,606 - 549,556 -	959,585 322,641 - 633,484	781,526 250,799 - 491,369 -	871,204 251,296 - 492,341 -	782,379 251,143 - 492,042 -	781,539 250,893 - 491,552 -
	869,029 321,606 - 549,556 - 1,740,192	959,585 322,641 - 633,484 1,915,709	781,526 250,799 - 491,369 - 1,523,694	871,204 251,296 - 492,341 - 1,614,841	782,379 251,143 - 492,042 - 1,525,564	781,539 250,893 - 491,552 - 1,523,984
	869,029 321,606 - 549,556 - 1,740,192	959,585 322,641 - 633,484 1,915,709	781,526 250,799 - 491,369 - 1,523,694	871,204 251,296 - 492,341 - 1,614,841	782,379 251,143 - 492,042 - 1,525,564	781,539 250,893 - 491,552 - 1,523,984
	869,029 321,606 - 549,556 - 1,740,192 3,215,187 276,397 -	959,585 322,641 - 633,484 1,915,709 3,186,380 207,945 -	781,526 250,799 - 491,369 - 1,523,694 2,248,400 553,769 -	871,204 251,296 - 492,341 - 1,614,841 2,635,178 208,211	782,379 251,143 - 492,042 - 1,525,564 2,495,202 138,504 -	781,539 250,893 - 491,552 - 1,523,984 2,700,240 207,477
	869,029 321,606 - 549,556 - 1,740,192 3,215,187 276,397 - 632,799	959,585 322,641 - 633,484 1,915,709 3,186,380 207,945 - 528,189	781,526 250,799 - 491,369 - 1,523,694 2,248,400 553,769 - 528,342	871,204 251,296 - 492,341 - 1,614,841 2,635,178 208,211 - 528,979	782,379 251,143 - 492,042 - 1,525,564 2,495,202 138,504 - 528,799	781,539 250,893 - 491,552 - 1,523,984 2,700,240 207,477 - 528,197
	869,029 321,606 - 549,556 - 1,740,192 3,215,187 276,397 -	959,585 322,641 - 633,484 1,915,709 3,186,380 207,945 -	781,526 250,799 - 491,369 - 1,523,694 2,248,400 553,769 -	871,204 251,296 - 492,341 - 1,614,841 2,635,178 208,211	782,379 251,143 - 492,042 - 1,525,564 2,495,202 138,504 -	781,539 250,893 - 491,552 - 1,523,984 2,700,240 207,477
	869,029 321,606 - 549,556 - 1,740,192 3,215,187 276,397 - 632,799 1,095,548	959,585 322,641 - 633,484 1,915,709 3,186,380 207,945 - 528,189 934,407 -	781,526 250,799 - 491,369 - 1,523,694 2,248,400 553,769 - 528,342 1,063,342 -	871,204 251,296 - 492,341 - 1,614,841 2,635,178 208,211 - 528,979 933,926 -	782,379 251,143 - 492,042 - 1,525,564 2,495,202 138,504 - 528,799 901,568 -	781,539 250,893 - 491,552 - 1,523,984 2,700,240 207,477 - 528,197 964,368 -
	869,029 321,606 - 549,556 - 1,740,192 3,215,187 276,397 - 632,799	959,585 322,641 - 633,484 1,915,709 3,186,380 207,945 - 528,189	781,526 250,799 - 491,369 - 1,523,694 2,248,400 553,769 - 528,342	871,204 251,296 - 492,341 - 1,614,841 2,635,178 208,211 - 528,979	782,379 251,143 - 492,042 - 1,525,564 2,495,202 138,504 - 528,799	781,539 250,893 - 491,552 - 1,523,984 2,700,240 207,477 - 528,197

5,378,845	5,016,303	4,526,418	4,412,552	4,196,788	4,506,370
7,119,037	6,932,012	6,050,113	6,027,393	5,722,352	6,030,354
7,119,037	0,932,012	0,030,113	0,027,393	5,722,552	0,000,004
580,438	564,936	493,205	491,126	466,425	491,523
841,826	819,710	715,426	712,739	676,668	713,089
160,178	155,970	136,128	135,616	128,753	135,683
1,582,442	1,540,616	1,344,758	1,339,481	1,271,846	1,340,295
8,701,479	8,472,629	7,394,871	7,366,874	6,994,198	7,370,649
8,537	8,537	8,537	8,537	8,537	8,537
-	-	-	-	-	-
1,805,587	1,784,479	1,293,742	1,445,805	1,469,912	1,497,938
-	-	-	-	-	-
34,125	32,988	28,925	28,600	27,300	28,763
-	-	-	-	-	-
_	_	_	_	_	_
20,000	25,000	20,000	20,000	20,000	20,000
1,868,248		1,351,204	1,502,942	1,525,748	1,555,237
	· · · · · · · · · · · · · · · · · · ·	·	·	·	
316,025	373,746	235,408	242,984	250,122	257,455
-	-	-	-	-	-
-	-	-	-	-	-
265,085	348,660	210,279	203,745	222,288	228,769
123,624	164,832	103,020	123,624	103,020	103,020
219,225	216,969	207,469	206,728	173,703	206,997
17,000	25,500	17,000	17,000	17,000	17,000
170,734	191,376	120,465	134,234	123,447	126,921
36,104	34,724	26,077	27,638	57,348	59,049
360,209	392,632	248,083	288,641	274,941	281,726
302,946	336,575	257,853	256,671	255,619	264,094

217,440	223,756	188,138	182,444	177,006	186,300
56,908	65,769	54,160	47,867	50,479	52,969
60,918	68,418	60,918	60,918	60,918	60,918
182,693	379,769	132,200	305,658	312,039	146,703
37,500	38,080	32,180	32,860	31,080	122,070
-	-	-	-	-	-
46,598	50,146	44,098	46,598	44,098	44,098
2,413,008	2,910,952	1,937,346	2,177,609	2,153,108	2,158,087
106,747	102,626	83,984	85,960	84,523	88,071
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125,827	121,363	93,974	98,017	98,323	102,077
125,021	121,000	33,374	30,017	30,323	102,011
-	-	-	-	-	-
-	_	-	-	_	
-	-	-	-	-	-
232,574	223,989	177,958	183,977	182,845	190,148
871,033	970,522	782,556	775,106	793,241	585,754
14,086,343	14,429,095	11,643,935	12,006,507	11,649,141	11,859,875
000	000	507	007	070	004
833	823	597	667	678	691
889	844	643	679	693	714
90	60	84	60	90	90
120	90	84	90	90	90
120	90	84	90	90	90
120	90	84	90	120	120
112	86	83	84	87	102
85	132	-	118	90	78
80	98	73	82	65	74
84	100	75	66	62	71
78	98	77	_	_	_
_	_	_		_	
_	_	_		_	
889	844	643	679	693	714
009	044	043	0/9	093	7 14

9	10	8	9	8	8
5	5	4	4	4	4
9	10	8	8	8	8
47	46	33	38	36	39
4	3	8	3	2	3
3	4	3	2	3	2
12	10	10	10	10	10
17	14	16	14	14	15
105	102	89	88	84	89
(73,082)	(671,310)	(1,098,750)	(673,485)	(424,277)	145,322

	1X04		1M02	1M03	1M04
1X03 Success Academy Charter School - Bronx 3	1X04 Success Academy Charter School - Bronx 4	1M01 Success Academy Charter School - Upper West	1M02 Success Academy Charter School - Hell's Kitchen	1M03 Success Academy Charter School - Union Square	1M04 Academy Charter School - Washington Heights
5,764,179	5,621,374	8,401,762	5,405,798	6,207,681	5,424,942
5,764,179	5,621,374	8,401,762	5,405,798	6,207,681	5,424,942
522,989	557,569	1,292,783	514,160	762,503	514,632
176,702	172,324	257,557	165,716	190,297	166,303
6,463,870	6,351,267	9,952,102	6,085,674	7,160,482	6,105,876

	04 707	00.055	22.722	40,000	00.400	00.000
	21,737 253,652	20,955 205,596	30,730 64,315	19,320 68,644	22,186 39,789	20,330 90,965
	7,500	7,500	7,500	7,500	7,500	7,500
	,,,,,,	,,,,,,	1,555	,,,,,,	1,555	,,,,,
	-	-	354,000	-	-	-
Г	282,889	234,052	456,545	95,464	69,475	118,795
٦	202,000	20 1,002	100,010	33,131	33,113	220,100
	20.550	40.070	22.550	40.070	40.070	40.070
	32,558	16,279	32,558	16,279	16,279	16,279
r	22.550	10.070	22.550	10 270	10.070	10.070
H	32,558	16,279	32,558	16,279	16,279	16,279
_						
ı	6,779,317	6,601,598	10,441,205	6,197,417	7,246,236	6,240,950
	6,779,317	<u>6,601,598</u>	10,441,205	<u>6,197,417</u>	<u>7,246,236</u>	<u>6,240,950</u>
	6,779,317	<u>6,601,598</u> -	10,441,205	<u>6,197,417</u> -	7,246,236 -	<u>6,240,950</u> -
	6,779,317	<u>6,601,598</u> -	10,441,205	<u>6,197,417</u> -	<u>7,246,236</u> -	<u>6,240,950</u> -
	6,779,317	<u>6,601,598</u> -	10,441,205	<u>6,197,417</u> -	7,246,236 -	<u>6,240,950</u> -
		-		-	-	-
	518,684	- 301,770	783,243	301,788	- 389,844	301,867
		-		-	-	-
	518,684	- 301,770	783,243	301,788	- 389,844	301,867
	518,684 197,106 - 396,823 -	301,770 125,055 245,009	783,243 251,514 - 444,600 -	301,788 125,062 245,023	- 389,844 125,111 245,118	301,867 125,095 245,087
	518,684 197,106 -	- 301,770 125,055	783,243 251,514 -	301,788 125,062	- 389,844 125,111	301,867 125,095
	518,684 197,106 - 396,823 -	301,770 125,055 245,009	783,243 251,514 - 444,600 -	301,788 125,062 245,023	- 389,844 125,111 245,118	301,867 125,095 245,087
	518,684 197,106 - 396,823 -	301,770 125,055 245,009	783,243 251,514 - 444,600 -	301,788 125,062 245,023	- 389,844 125,111 245,118	301,867 125,095 245,087
	518,684 197,106 - 396,823 - 1,112,612	301,770 125,055 245,009 671,833	783,243 251,514 - 444,600 - 1,479,356	301,788 125,062 245,023 671,873	- 389,844 125,111 245,118 760,073	301,867 125,095 245,087 672,050
	518,684 197,106 - 396,823 - 1,112,612 1,250,036 138,898 -	301,770 125,055 245,009 671,833 1,035,565 207,113	783,243 251,514 - 444,600 - 1,479,356 2,288,995 208,461 -	301,788 125,062 245,023 671,873 1,242,752 69,042	389,844 125,111 245,118 760,073 1,312,303 241,740	301,867 125,095 245,087 672,050 1,174,018 69,060
	518,684 197,106 - 396,823 - 1,112,612 1,250,036 138,898 - 427,076	301,770 125,055 245,009 671,833 1,035,565 207,113 477,654	783,243 251,514 - 444,600 - 1,479,356 2,288,995 208,461 - 477,013	301,788 125,062 245,023 671,873 1,242,752 69,042 371,531	389,844 125,111 245,118 760,073 1,312,303 241,740 424,772	301,867 125,095 245,087 672,050 1,174,018 69,060 371,629
	518,684 197,106 - 396,823 - 1,112,612 1,250,036 138,898 -	301,770 125,055 245,009 671,833 1,035,565 207,113	783,243 251,514 - 444,600 - 1,479,356 2,288,995 208,461 -	301,788 125,062 245,023 671,873 1,242,752 69,042	389,844 125,111 245,118 760,073 1,312,303 241,740	301,867 125,095 245,087 672,050 1,174,018 69,060
	518,684 197,106 - 396,823 - 1,112,612 1,250,036 138,898 - 427,076	301,770 125,055 245,009 671,833 1,035,565 207,113 477,654	783,243 251,514 - 444,600 - 1,479,356 2,288,995 208,461 - 477,013	301,788 125,062 245,023 671,873 1,242,752 69,042 371,531	389,844 125,111 245,118 760,073 1,312,303 241,740 424,772	301,867 125,095 245,087 672,050 1,174,018 69,060 371,629
	518,684 197,106 - 396,823 - 1,112,612 1,250,036 138,898 - 427,076 632,603	301,770 125,055 245,009 671,833 1,035,565 207,113 477,654 398,045	783,243 251,514 - 444,600 - 1,479,356 2,288,995 208,461 - 477,013 801,840 -	301,788 125,062 245,023 671,873 1,242,752 69,042 371,531 467,111	389,844 125,111 245,118 760,073 1,312,303 241,740 424,772 564,959	301,867 125,095 245,087 672,050 1,174,018 69,060 371,629 495,828

2,501,806	2,171,255	3,909,177	2,203,316	2,596,676	2,163,430
	-		-	-	-
3,614,419	2,843,088	5,388,533	2,875,190	3,356,748	2,835,480
294,248	232,170	439,011	234,626	273,854	231,417
427,405		637,194	339,991	396,935	335,295
81,324		121,242	64,692	75,527	63,798
802,977	632,335	1,197,447	639,309	746,316	630,511
4,417,396	3,475,423	6,585,980	3,514,498	4,103,064	3,465,991
4,268	4,268	8,537	4,268	4,268	4,268
4,200	7,200	-	4,200	4,200	4,200
891,132	869,055	1,298,898	835,727	959,697	838,687
_		-			
-		-			
16,900	13,975	25,513	13,975	16,250	13,813
-		-			
- 45.000	10,000	-	10,000	10,000	10,000
15,000 927,300		20,000 1,352,947	10,000 863,970	10,000 990,215	10,000 866,768
921,300	097,290	1,552,547	003,370	990,213	000,700
227,226	163,973	276,797	123,982	142,373	159,079
-		-			
-	400,000	-	404.070	400.005	404.057
278,039		308,167	104,678	120,205	134,857
82,416	61,812	103,020	61,812	61,812	61,812
138,578	102,053	184,528	87,053	107,128	101,691
17,000		17,000	8,500	8,500	8,500
41,700		111,173	39,100	44,900	39,000
33,443	32,240	24,584	14,594	16,759	15,272
108,930		238,500	113,390	130,210	113,100
172,788	138,300	220,212	127,150	142,400	136,125

117,863	92,665	165,544	86,538	100,625	91,588
43,342	26,319	50,525	21,215	24,668	26,013
60,918	68,724	60,918	53,418	53,418	68,724
187,650	180,900	234,325	107,920	164,450	107,644
109,765	14,860	23,925	11,850	13,800	14,750
-	11,000	-	11,000	10,000	11,100
33,098	22,049	38,098	24,549	24,549	22,049
1,652,756	1,208,182	2,057,315	985,748	1,155,798	1,100,203
52,128	45,443	78,801	45,024	52,116	44,666
-		-			
-	-	-	-	-	-
56,070	55,350	90,548	55,020	62,970	51,975
-		-			
-		-			
-		-			
108,198	100,793	169,349	100,044	115,086	96,641
498,274	274,774	603,483	453,292	531,748	316,855
7,603,925	5,956,470	10,769,074	5,917,553	6,895,911	5,846,457
411	401	599	385	443	387
417	402	640	391	449	390
90	90	84	84	102	90
90	90	84	84	84	90
60	120	84	84	84	120
90	102	112	84	96	90
87	-	87	55	83	-
-		129			-
-		60			
-					
-	-	-	_	_	-
-	-	-	-	-	-
417	402	640	391	449	390

5	3	8	3	4	3
3	2	4	2	2	2
6	4	7	4	4	4
18	15	33	18	19	17
2	3	3	1	4	1
1	1	3	1	1	1
8	9	9	7	8	7
10	6	12	7	9	8
52	43	79	43	50	43
(824,607)	645,128	(327,869)	279,864	350,325	394,494

	1K02			1K05	1K06
1K01 Success Academy Charter School - Bed Stuy 1	1K02 Success Academy Charter School - Bed Stuy 2	Charter School -	1K04 Success Academy Charter School - Williamsburg	1K05 Academy Charter School - Crown Heights	1K06 Success Academy Charter School - Fort Greene
7,582,222	4,829,715	6,262,918	7,045,136	5,589,165	4,476,749
7,582,222	4,829,715	6,262,918	7,045,136	5,589,165	4,476,749
986,857	499,967	344,786	1,106,968	518,677	491,271
232,434	148,056	191,991	215,970	171,337	137,235
8,801,513	5,477,738	6,799,696	8,368,074	6,279,179	5,105,256

27.024	16 975	22 944	27 242	20.722	16 021
27,021 360,751	16,875 137,577	23,844 101,297	27,243 171,694	20,732 188,612	16,831 177,846
9,127	5,873	7,500	7,500	7,500	7,500
354,000	-	400,000	400,000	-	-
750,899	160,325	532,641	606,438	216,844	202,177
21,000		, .	1111, 111	-,-	- ,
22 550	16 270	22.550	22 550	16 270	16,279
32,558	16,279	32,558	32,558	16,279	16,279
32,558	16,279	32,558	32,558	16,279	16 270
32,556	10,279	32,330	32,330	10,279	16,279
9,584,970	<u>5,654,342</u>	7,364,895	9,007,070	6,512,302	5,323,712
9,584,970	<u>5,654,342</u> -	<u>7,364,895</u>	9,007,070	<u>6,512,302</u> -	<u>5,323,712</u> -
9,584,970	<u>5,654,342</u> -	<u>7,364,895</u>	9,007,070	<u>6,512,302</u> -	<u>5,323,712</u> -
9,584,970	<u>5,654,342</u> -	<u>7,364,895</u>	9,007,070	<u>6,512,302</u> -	<u>5,323,712</u> -
<u>9,584,970</u>	<u>5,654,342</u> -	<u>7,364,895</u>	9,007,070	<u>6,512,302</u> -	<u>5,323,712</u> -
	-			-	-
9,584,970 606,134 251,184	<u>5,654,342</u> - 301,871 125,097	7,364,895 606,690 197,192	9,007,070 428,296 204,713	6,512,302 - 301,658 125,008	5,323,712 - 390,991 125,479
606,134	- 301,871	606,690	428,296	- 301,658	- 390,991
606,134	- 301,871	606,690	428,296	- 301,658	- 390,991
606,134 251,184 - 443,909 -	301,871 125,097 245,091	606,690 197,192 - 304,964 -	428,296 204,713 - 303,373 -	301,658 125,008 244,917	390,991 125,479 255,106
606,134 251,184 -	- 301,871 125,097	606,690 197,192 - 304,964 -	428,296 204,713 -	- 301,658 125,008	- 390,991 125,479
606,134 251,184 - 443,909 -	301,871 125,097 245,091	606,690 197,192 - 304,964 -	428,296 204,713 - 303,373 -	301,658 125,008 244,917	390,991 125,479 255,106
606,134 251,184 - 443,909 -	301,871 125,097 245,091	606,690 197,192 - 304,964 -	428,296 204,713 - 303,373 -	301,658 125,008 244,917	390,991 125,479 255,106
606,134 251,184 - 443,909 - 1,301,227	301,871 125,097 245,091 672,059	606,690 197,192 - 304,964 - 1,108,846	428,296 204,713 - 303,373 - 936,382	301,658 125,008 244,917 671,583	390,991 125,479 255,106 771,576
606,134 251,184 - 443,909 - 1,301,227 2,007,620 277,337	301,871 125,097 245,091 672,059 1,174,034 103,591	606,690 197,192 - 304,964 - 1,108,846 1,526,439 138,574	428,296 204,713 - 303,373 - 936,382 1,656,043 413,030	301,658 125,008 244,917 671,583 1,242,216 69,012	390,991 125,479 255,106 771,576 1,177,622 69,272
606,134 251,184 - 443,909 - 1,301,227 2,007,620 277,337 - 422,742	301,871 125,097 245,091 672,059 1,174,034 103,591 318,543	606,690 197,192 - 304,964 - 1,108,846 1,526,439 138,574 - 585,007	428,296 204,713 - 303,373 - 936,382 1,656,043 413,030 - 422,801	301,658 125,008 244,917 671,583 1,242,216 69,012 424,424	390,991 125,479 255,106 771,576 1,177,622 69,272 372,769
606,134 251,184 - 443,909 - 1,301,227 2,007,620 277,337	301,871 125,097 245,091 672,059 1,174,034 103,591	606,690 197,192 - 304,964 - 1,108,846 1,526,439 138,574	428,296 204,713 - 303,373 - 936,382 1,656,043 413,030	301,658 125,008 244,917 671,583 1,242,216 69,012	390,991 125,479 255,106 771,576 1,177,622 69,272
606,134 251,184 - 443,909 - 1,301,227 2,007,620 277,337 - 422,742	301,871 125,097 245,091 672,059 1,174,034 103,591 318,543	606,690 197,192 - 304,964 - 1,108,846 1,526,439 138,574 - 585,007	428,296 204,713 - 303,373 - 936,382 1,656,043 413,030 - 422,801	301,658 125,008 244,917 671,583 1,242,216 69,012 424,424	390,991 125,479 255,106 771,576 1,177,622 69,272 372,769
606,134 251,184 - 443,909 - 1,301,227 2,007,620 277,337 - 422,742 767,159	301,871 125,097 245,091 672,059 1,174,034 103,591 318,543 531,984	606,690 197,192 - 304,964 - 1,108,846 1,526,439 138,574 - 585,007 568,588	428,296 204,713 - 303,373 - 936,382 1,656,043 413,030 - 422,801 698,928 -	301,658 125,008 244,917 671,583 1,242,216 69,012 424,424 466,909	390,991 125,479 255,106 771,576 1,177,622 69,272 372,769 468,668

	3,581,070	2,181,048	2,898,414	3,270,265	2,255,419	2,141,388
		-			-	-
	4,882,297	2,853,106	4,007,261	4,206,647	2,927,002	2,912,964
	397,895	232,766	326,860	343,137	238,931	237,515
	577,332	337,380	473,859	497,436	346,118	344,458
	109,852	64,195	90,163	94,650	65,858	65,542
	1,085,078	634,340	890,882	935,222	650,906	647,515
	5,967,375	3,487,447	4,898,142	5,141,869	3,577,909	3,560,479
	8,537	4,268	6,402	6,402	4,268	4,268
	-	4,200	-	-	4,200	4,200
	1,172,198	746,666	968,236	1,089,166	864,075	692,098
	-		-	-		
	-		-	-		
	23,238	13,813	19,338	20,313	14,300	13,975
	-		-	-		
	-	10,000	- 17 500	- 17 500	10,000	10,000
r	20,000 1,223,972	10,000 774,746	17,500 1,011,476	17,500 1,133,381	10,000 892,644	10,000 720,341
-	1,220,512	774,740	1,011,470	1,100,001	032,044	720,541
	254,094	120,177	186,406	202,148	131,592	119,860
	-		-	-		
	-	101 465	- 190 656	106 709	111 102	101 107
	284,305 103,020	101,465 61,812	180,656 103,020	196,708 103,020	111,103 61,812	101,197 61,812
	-	01,012	-	-	01,012	01,012
	164,422	101,691	134,783	136,958	102,778	102,053
	17,000	8,500	17,000	17,000	8,500	8,500
	102,508	37,900	66,250	72,100	41,500	37,800
	37,043	23,377	32,129	20,557	25,597	13,812
	229,134	109,910	167,254	182,694	120,350	109,620
	205,686	125,275	193,064	201,361	130,900	125,850

151,181	85,531	125,729	131,766	88,550	86,538
46,642	20,968	33,859	35,339	21,708	21,215
60,918	53,418	60,918	60,918	53,418	53,418
119,752	104,608	215,689	287,717	228,250	207,900
26,080	14,750	22,090	20,950	15,080	15,760
-		-	-		
38,098	24,549	38,098	38,098	24,549	24,549
1,839,883	993,931	1,576,944	1,707,335	1,165,687	1,089,884
71,590	44,138	60,954	64,910	46,853	44,527
-		-	-		
-	-	-	-	-	-
82,631	51,645	71,235	75,555	55,770	51,630
-		-	-		
-		-	-		
-		-	-		
154,221	95,783	132,189	140,465	102,623	96,157
570.005	405.000	540.040	505 400	405.005	400.000
579,335	435,239	512,946	505,429	495,265	422,002
9,764,788	5,787,146	8,131,698	8,628,479	6,234,127	5,888,863
9,704,700	5,767,140	0,131,090	0,020,479	0,234,127	5,000,003
E 4.4	244	446	F00	200	240
541	344		502 556	398	319
583	379	515	556	415	378
60	60	102	108	60	60
90	60	84	90	120	90
90	90	84	90	90	90
90	90	84	102	90	90
76	79	102	100	55	48
122		59	66		-
55	-	-	-	-	_
-	-	-	-	-	_
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
583	379	515	556	415	378

6	3	6	4	3	4
4	2	3	3	2	2
7	4	5	5	4	4
29	17	22	24	18	17
4	2	2	6	1	1
2	1	2	2	1	1
8	6	11	8	8	7
12	8	9	11	7	7
72	43	60	63	44	43
(179,818)	(132,804)	(766,803)	378,591	278,175	(565,151)

1K07	1K08	1K09	1K10	1K11	1K12
1K07 Academy Charter School - Prospect Heights	1K08 Success Academy Charter School - Bensonhurst	Success Academy Charter	1K10 Success Academy Charter School - Bed Stuy 3	1K11 Success Academy Charter School - Bushwick	1K12 Success Academy Charter School - Flatbush
5,312,601	5,223,778	4,912,957	1,908,494	1,908,494	1,908,494
5,312,601	5,223,778	4,912,957	1,908,494	1,908,494	1,908,494
511,864	414,431	406,773	237,509	237,509	237,509
-	-	-	,	109,650	109,650
162,859	160,136	150,608	58,505	58,505	58,505
5,987,323	5,798,344	5,470,337	2,314,158	2,314,158	2,314,158

10 492	10.670	17 700	6 670	6.670	7 224
19,483 122,934	18,678 84,424	17,789 107,276	6,679 72,633	6,679 72,633	7,331 72,633
7,500	7,500	7,500	7,500	7,500	7,500
,	·	ŕ	ŕ		,
-	-	-	300,000	300,000	300,000
149,917	110,602	132,565	386,812	386,812	387,464
143,317	110,002	132,303	300,012	300,012	307,404
16,279	16,279	16,279	16,279	16,279	16,279
16,279	16,279	16,279	16,279	16,279	16,279
C 450 500	E 00E 00E	F 640 404	0.747.040	2 747 240	0.747.004
6,153,520	<u>5,925,225</u>	5,619,181	2,717,249	2,717,249	2,717,901
<u>6,153,520</u>	<u>5,925,225</u> -	<u>5,619,181</u> -	<u>2,717,249</u>	<u>2,717,249</u>	<u>2,717,901</u> -
<u>6,153,520</u>	<u>5,925,225</u> -	<u>5,619,181</u> -	<u>2,717,249</u> -	<u>2,717,249</u> -	<u>2,717,901</u> -
<u>6,153,520</u> -	<u>5,925,225</u> -	<u>5,619,181</u> -	<u>2,717,249</u> -	<u>2,717,249</u> -	<u>2,717,901</u> -
<u>6,153,520</u> -	<u>5,925,225</u> -	<u>5,619,181</u> -	<u>2,717,249</u> -	<u>2,717,249</u> -	<u>2,717,901</u> -
<u>6,153,520</u> - 301,539	<u>5,925,225</u> - 302,201	5,619,181 - 302,266	2,717,249 - 126,152	<u>2,717,249</u> - 126,262	2,717,901 - 126,262
-	-	-	-	-	-
301,539 124,959	- 302,201 125,233	302,266 125,260	- 126,152 70,986	- 126,262 71,048	- 126,262 71,048
301,539	- 302,201	302,266	- 126,152	- 126,262	- 126,262
301,539 124,959 234,191	302,201 125,233 245,359	302,266 125,260 245,411	- 126,152 70,986 197,520	- 126,262 71,048 197,691	- 126,262 71,048 197,691
301,539 124,959	- 302,201 125,233	302,266 125,260	- 126,152 70,986	- 126,262 71,048	- 126,262 71,048
301,539 124,959 234,191	302,201 125,233 245,359	302,266 125,260 245,411	- 126,152 70,986 197,520	- 126,262 71,048 197,691	- 126,262 71,048 197,691
301,539 124,959 234,191 660,690	302,201 125,233 245,359 672,793	302,266 125,260 245,411 672,937	- 126,152 70,986 197,520	- 126,262 71,048 197,691	- 126,262 71,048 197,691
301,539 124,959 234,191 660,690	302,201 125,233 245,359 672,793	302,266 125,260 245,411 672,937	126,152 70,986 197,520 394,658	- 126,262 71,048 197,691 395,001	126,262 71,048 197,691 395,001
301,539 124,959 234,191 660,690 1,241,728 137,970	302,201 125,233 245,359 672,793 1,037,045 69,136	302,266 125,260 245,411 672,937 1,037,266 69,151	126,152 70,986 197,520 394,658 483,957	- 126,262 71,048 197,691 395,001 484,378 -	126,262 71,048 197,691 395,001 484,378
301,539 124,959 234,191 660,690 1,241,728 137,970 371,225	302,201 125,233 245,359 672,793 1,037,045 69,136 372,040	302,266 125,260 245,411 672,937 1,037,266 69,151 372,119	126,152 70,986 197,520 394,658 483,957 -	- 126,262 71,048 197,691 395,001 484,378 - 159,585	126,262 71,048 197,691 395,001 484,378 -
301,539 124,959 234,191 660,690 1,241,728 137,970	302,201 125,233 245,359 672,793 1,037,045 69,136	302,266 125,260 245,411 672,937 1,037,266 69,151	126,152 70,986 197,520 394,658 483,957	- 126,262 71,048 197,691 395,001 484,378 -	126,262 71,048 197,691 395,001 484,378
301,539 124,959 234,191 660,690 1,241,728 137,970 371,225	302,201 125,233 245,359 672,793 1,037,045 69,136 372,040	302,266 125,260 245,411 672,937 1,037,266 69,151 372,119	126,152 70,986 197,520 394,658 483,957 -	- 126,262 71,048 197,691 395,001 484,378 - 159,585	126,262 71,048 197,691 395,001 484,378 -

2,335,160	1,994,604	1,963,155	999,361	935,357	935,357
		-			
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				-	
2,995,850	2,667,397	2,636,092	1,394,019	1,330,358	1,330,358
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244,539	217,706	215,140	113,638	108,427	108,427
354,259	315,420	311,718	164,843	157,315	157,315
67,407	60,016	59,312	31,365	29,933	29,933
666,205	593,142	586,170	309,846	295,675	295,675
3,662,055	3,260,539	3,222,262	1,703,865	1,626,032	1,626,032
4.269	4 269	4.269	4.269	4 269	4.269
4,268	4,268	4,268	4,268	4,268	4,268
821,319	807,587	759,535	295,050	295,050	295,050
021,010	001,001	. 55,555	200,000	200,000	200,000
14,625	13,000	12,838	6,663	6,338	6,338
10,000	10,000	10,000	10,000	10,000	10,000
850,212	834,855	786,640	315,981	315,656	315,656
123,665	154,184	146,842	102,756	102,756	102,756
123,003	154, 164	140,042	102,730	102,730	102,730
104,410	130,707	124,483	147,649	147,649	147,649
61,812	61,812	61,812	41,208	41,208	41,208
103,503	99,878	99,516	85,741	85,016	85,016
8,500	8,500	8,500	8,500	8,500	8,500
39,000	37,800	36,000	15,000	15,000	15,000
14,251	22,706	21,625	9,252	9,252	9,252
113,100	109,620	104,400	43,500	43,500	43,500
129,750	131,250	128,325	64,275	62,925	62,925

390	378	360	150	150	150
-	-	-	-	-	<u>-</u>
-		_			
-	-	-	-	-	_
-	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	-
-	-	-	-	-	_
-	_	_	-	-	_
140 54	- 90				
56 140	90 90	120 60			
84	90	90	60	60	60
56	108	90	90	90	90
390	378	360	150	150	150
379	372	350	136	136	136
6,195,229	5,532,534	5,460,009	2,815,081	2,730,911	2,730,911
463,521	269,468	271,722	-	-	-
100,919	91,225	89,356	39,570	39,063	39,063
55,050	48,540	47,985	20,115	20,085	20,085
45,009	42,000	41,371	19,400		10,976
45,869	42,685	41,371	19,455	18,978	18,978
1,118,521	1,076,445	1,090,029	755,665	750,160	750,160
24,549	22,049	22,049	13,549	13,549	13,549
15,300	14,200	59,090	7,210	6,990	6,990
214,500	104,332	99,364	82,500	82,500	82,500
53,418	68,724	68,724	68,724	68,724	68,724
22,202	24,483	24,176	18,907	17,985	17,985
90,563	86,200	85,123	46,894	44,606	44,606

3	3	3	1	1	1
2	2	2	1	1	1
4	4	4	3	3	3
18	15	15	7	7	7
2	1	1	-	-	-
1	1	1	1	1	1
7	7	7	3	3	3
8	7	7	5	4	4
45	40	40	21	20	20
(41,709)	392,692	159,172	(97,832)	(13,662)	(13,010)

1Q01	1Q02	1Q03	1Q04
1Q01 Success Academy Charter School - Rosedale	1Q02 1Q02 Academy Charter School - Springfield Gardens	1Q03 Success Academy Charter School - Far Rockaway	1Q04 Academy Charter School - South Jamaica
5,113,140	5,027,627	2,078,297	2,078,297
545,048	409,598	241,692	241,692
- 156,744	- 154,123	109,650 63,711	109,650 63,711
5,814,932	5,591,348	2,493,350	2,493,350

18,988	17,789	6,923	7,331
83,346	80,055	33,623	33,623
7,500	7,500	7,500	7,500
250,000	250,000	300,000	200.000
250,000	250,000	300,000	300,000
359,833	355,344	348,046	348,453
16,279	16,279	16,279	16,279
10.070	10.070	10.070	10.070
16,279	16,279	16,279	16,279
6,191,044	<u>5,962,971</u>	2,857,675	2,858,082
<u>6,191,044</u> -	<u>5,962,971</u> -	<u>2,857,675</u> -	<u>2,858,082</u> -
6,191,044 -	<u>5,962,971</u> -	<u>2,857,675</u> -	<u>2,858,082</u>
<u>6,191,044</u> -	<u>5,962,971</u> -	<u>2,857,675</u> -	<u>2,858,082</u> -
<u>6,191,044</u> -	<u>5,962,971</u>	<u>2,857,675</u> -	<u>2,858,082</u> -
6,191,044 - 301,977	<u>5,962,971</u> - 302,114	2,857,675 - 215,589	
-	-	-	-
- 301,977 125,140	- 302,114 125,197	- 215,589 71,454	- 126,262 71,048
- 301,977	302,114	- 215,589	- 126,262
- 301,977 125,140	- 302,114 125,197	- 215,589 71,454	- 126,262 71,048
- 301,977 125,140 245,177	302,114 125,197 245,288	- 215,589 71,454 198,821	- 126,262 71,048 197,691
301,977 125,140 245,177 672,294	302,114 125,197 245,288 672,600	215,589 71,454 198,821 485,863	126,262 71,048 197,691 395,001
- 301,977 125,140 245,177	302,114 125,197 245,288	- 215,589 71,454 198,821	- 126,262 71,048 197,691
301,977 125,140 245,177 672,294	302,114 125,197 245,288 672,600	215,589 71,454 198,821 485,863	126,262 71,048 197,691 395,001
301,977 125,140 245,177 672,294 967,190 207,255 424,873	302,114 125,197 245,288 672,600 1,036,746 69,116 425,066	215,589 71,454 198,821 485,863 487,146 -	126,262 71,048 197,691 395,001 484,378 -
301,977 125,140 245,177 672,294 967,190 207,255	302,114 125,197 245,288 672,600 1,036,746 69,116	215,589 71,454 198,821 485,863 487,146	- 126,262 71,048 197,691 395,001 484,378 -
- 301,977 125,140 245,177 672,294 967,190 207,255 424,873 431,242	302,114 125,197 245,288 672,600 1,036,746 69,116 425,066 431,438	215,589 71,454 198,821 485,863 487,146 - 160,497 266,408	126,262 71,048 197,691 395,001 484,378 - 159,585 264,894
301,977 125,140 245,177 672,294 967,190 207,255 424,873	302,114 125,197 245,288 672,600 1,036,746 69,116 425,066	215,589 71,454 198,821 485,863 487,146 -	126,262 71,048 197,691 395,001 484,378 -

2,083,474	2,015,305	940,702	935,357
-	-	-	-
2,755,768	2,687,904	1,426,565	1,330,358
2,733,700	2,007,904	1,420,303	1,000,000
224,978	219,445	116,128	108,427
325,870	317,845	168,691	157,315
62,005	60,478	32,098	29,933
612,852	597,768	316,917	295,675
0.000.000	0.005.070	4.740.400	4 000 000
3,368,620	3,285,672	1,743,482	1,626,032
4,268	4,268	4,268	4,268
.,=55	.,	.,	.,
790,483	777,263	321,301	321,301
13,488	13,163	6,663	6,338
10,000	10,000	10,000	10,000
818,238	804,693	342,232	341,907
			· · · · · ·
151,736	146,842	102,756	102,756
128,633	124,483	147,649	147,649
61,812	61,812	41,208	41,208
01,012	31,012	11,200	71,200
100,966	100,241	85,741	85,016
8,500	8,500	8,500	8,500
37,200	36,000	15,000	15,000
35,772	34,618	14,424	14,424
107,880	104,400	43,500	43,500
132,525	129,675	64,275	62,925

89,433	87,278	46,894	44,606
25,401	24,789	18,907	17,985
68,724	68,724	68,724	68,724
102,676	198,000	82,500	82,500
67,000	66,600	11,800	55,500
22,049	22,049	13,549	13,549
1,140,305	1,214,009	765,427	803,842
1,110,000	1,211,000	1 33, 121	000,012
42,988	41,759	19,699	18,978
-	-	-	-
51,405	48,015	20,115	20,085
94,393	89,774	39,814	39,063
257,509	232,122	-	-
5,679,066	5,626,271	2,890,955	2,810,844
365	358	148	148
372	360	150	150
5.2	333		.00
60	60	90	90
90	90	60	60
132	120		
90	90		
90	90		_
	-	_	
<u>-</u>	-		-
-	-	-	-
<u>-</u>	-	-	-
_	-	_	-
_	_	_	_
_	_	_	_
_			
372	360	150	150
372	300	150	150

3	3	2	1
2	2	1	1
4	4	3	3
14	15	7	7
3	1	-	-
1	1	1	1
8	8	3	3
7	7	4	4
42	41	21	20
511,978	336,700	(33,280)	47,238

	ustee Name: samuel Cole					
	me of Charter Charter Scho	School Education Corp ol Name):	oration (for an unmerge	ed school, this is		
	Success A	cademy Charter Schools	s- NYC	:		
1.	List all position parent represent Chairpe	•	corporation board (e.g.,	president, treasurer,		
2.	. Is the trustee an employee of any school operated by the Education Corporation? YesNo					
	•	h school, please provide s s, your salary and your st	•	ion(s) you hold, your		
3.		an employee or agent charter school(s) governe No				
		h school, please provide s, your salary and your st		ion(s) you hold, your		
4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.					
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself		

Please writ	e "None" if applicat	ple. Do not leave th	is space blank.
None	None	None	None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	write "No	ne" if applica	ble. Do not leave this s	ace blank.
None	None	None	None	None

Sanuel A. Cole	
Samuel A. Cole (Jul 29, 2016)	

Jul 29, 2016

Signature

Date

Tri	Trustee Name:						
Е	Bryan Binder						
	nme of Charter e Charter Scho	School Education Corp	oration (for an unmerg	ed school, this is			
		cademy Charter Schools	s NYC				
1.	parent represe	ns held on the education entative). hair person	corporation board (e.g.,	president, treasurer,			
2.		an employee of any sch	nool operated by the Ed	ucation Corporation?			
	•	h school, please provide s s, your salary and your st	•	ion(s) you hold, your			
3.		an employee or agent charter school(s) governe _No	·	= '			
	·	h school, please provide s, your salary and your st	•	ion(s) you hold, your			
4.	any of your in house have he Corporation d period prior transaction, w	nterest/transaction (and particular family membered or engaged in with the uring the time you have to such service. If the write None . Please note the ed not disclose again you	rs or any persons who e charter school(s) gover e served on the board, re has been no such that if you answered Y	live with you in your med by the Education and in the six-month financial interest or 'es to Questions 2-4			
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in	Name of person holding interest or engaging in transaction and relationship to			

yourself

Please writ	e "None" if applical	ole. Do not leave th	is space blank.
None	None	None	None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please None	write "No.	ne" if applica None	ble. Do not leave this s _t	ace blank. None

Bryan Binder Bryan Binder (Jul 27, 2016)	Jul 27, 2016
Signature	Date

Trı	Trustee Name:						
G	Gregory Saw	ers					
	me of Charter Charter Scho	School Education Corp ol Name):	oration (for an unmerg	ed school, this is			
****	Success A	cademy Charter Schools	s- NYC				
4	List all position parent represenses Secreta	•	corporation board (e.g.,	president, treasurer,			
2.		an employee of any sch	nool operated by the Ed	ucation Corporation?			
	•	h school, please provide a s, your salary and your sta	•	ion(s) you hold, your			
3.		an employee or agent charter school(s) governe No					
		h school, please provide s, your salary and your st		ion(s) you hold, your			
4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.						
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to			

 Please writ	e "None" if applicat	ble. Do not leave th	is space blank.	
None	None	None	None	

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	e write "No	ne" if applica	ble. Do not leave this s	ace blank.
None	None	None	None	None

Gregory Sawer (Jul 26, 2016)	Jul 26, 2016
Signature	Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

provided below will be redacted

	Trustee Name:						
S	cott J. Friedm	nan					
Nar the	ne of Charter S Charter Schoo	School Education Corpo ol Name):	ration (for an unmerged	I school, this is			
	Success Ac	ademy Charter Schools-	– NYC				
	parent represer	er					
2.	Is the trustee a	an employee of any scho . No	ool operated by the Edu	cation Corporation?			
	If Yes, for each responsibilities	school, please provide a , your salary and your sta	description of the position that date.	on(s) you hold, your			
3.	Is the trustee partner of the c	an employee or agent on Charter school(s) governe No	of the management com d by the Education Corpo	pany or institutional pration?			
	If Yes , for each responsibilities	n school, please provide a s, your salary and your sta	a description of the position art date.	on(s) you hold, your			
4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.						
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself			

Please writ	e "None" if applica	 	is space blank.
NONE	NONE	NONE	NONE

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
		ne" if applica	ble. Do not leave this sp	ace blank.
NONE	NONE	NONE	NONE	NONE

Scott J. Friedman Scott J. Modman (Jul 20, 2010)	Jul 26, 2016
Signature	Date

	stee Name: ian T Levine				
Nar		chool Education Corpoi l Name):	ration (for an unmerged	school, this is	
	Success Ac	ademy Charter Schools-	NYC	and the second s	
1.	List all positions parent represen	s held on the education o tative).	orporation board (e.g., p	resident, treasurer,	
2.	Is the trustee a	n employee of any scho	ool operated by the Educ	cation Corporation?	
	If Yes, for each responsibilities,	school, please provide a your salary and your sta	description of the positiont date.	n(s) you hold, your	
3.	Is the trustee partner of the c	an employee or agent o harter school(s) governed No	of the management comed by the Education Corpo	pany or institutional oration?	
	If Yes , for each responsibilities	n school, please provide a , your salary and your sta	a description of the position at the description of the position of the positi	on(s) you hold, your	
4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.				
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself	

Please writ	e "None" if applicat	ple. Do not leave th	is space blank.
None	None	None	None

Organization conducting business business with the school(s)		Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please None	write "No None	ne" if applica None	ble. Do not leave this sp	ace blank. None

Br	i	an	7	-	ei	in.	<u>e</u>
Brian	ŝ	Levis	ia (J	u) 2	7, 3	2016)

Jul 27, 2016

Signature

Date

	ustee Name:					
a	ndrew stone					
	nme of Charter e Charter Scho	School Education Corp ol Name):	oration (for an unmerg	ed school, this is		
	Success A	cademy Charter Schools	s— NYC			
1.	List all position parent represe	ns held on the education entative).	corporation board (e.g.,	president, treasurer,		
2.	Is the trustee	an employee of any sch _ No	nool operated by the Ed	ucation Corporation?		
	*	h school, please provide s, your salary and your st		ion(s) you hold, your		
3.		an employee or agent charter school(s) governe _No				
	·	h school, please provide s, your salary and your st	•	ion(s) you hold, your		
4.	I. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.					
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to		

Please writ	e "None" if applica	ole. Do not leave th	is space blank.
none	none	none	none

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	e write "No	ne" if applica	ble. Do not leave this s _t	ace blank.
none	none	none	none	none

ander.	4	57	one
andew distone	(111)	27,	2016)

Jul 27, 2016

Signature

Date

	ustee Name: Catherine Sha	ainker			
	nme of Charter e Charter Scho	School Education Corp ool Name):	oration (for an unmerg	ed school, this is	
•	Success A	cademy Charter Schools	s – NYC		
1.	List all position parent represe	ns held on the education entative).	corporation board (e.g.,	president, treasurer,	
2.	Is the trustee	an employee of any sch _No	nool operated by the Ed	ucation Corporation?	
	*	h school, please provide s, your salary and your st	•	ion(s) you hold, your	
3.		an employee or agent charter school(s) governe _No			
	·	h school, please provide s, your salary and your st		ion(s) you hold, your	
4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.				
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to	

Please writ	e "None" if applica	ple. Do not leave th	is space blank.
None	None	None	None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	e write "No	ne" if applica	ble. Do not leave this s	ace blank.
none	None	None	None	None

Carterine Shainker	
Catherine Shainker (Jul 28, 2016)	

Jul 28, 2016

Signature

Date

	Trustee Name: Derrell Bradford						
	me of Charter Charter Scho	School Education Corpol Name):	oration (for an unmerge	ed school, this is			
	Success A	cademy Charter Schools	S- NYC	- And the state of			
1.	List all position parent represe	ns held on the education entative).	corporation board (e.g.,	president, treasurer,			
2.	Is the trustee	an employee of any sch _ No	nool operated by the Ed	ucation Corporation?			
	•	h school, please provide a s, your salary and your sta		on(s) you hold, your			
3.		an employee or agent c charter school(s) governe No					
		h school, please provide s s, your salary and your st		ion(s) you hold, your			
4.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.						
Interest/Transaction a conflict of interest, holding inte (e.g., did not vote, did not participate in discussion) relationsh				Name of person holding interest or engaging in transaction and relationship to yourself			

Please writ	e "None" if applical	ole. Do not leave th	is space blank.
none	none	none	none

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	write "No	ne" if applica	ble. Do not leave this s	ace blank.
none	none	none	none	none

DERREL	L Bra	dford
Destell Bradford		

Jul 27, 2016

Signature

Date

	Trustee Name: Isela Bahena						
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	ime of Charter e Charter Scho	School Education Corp ol Name):	oration (for an unmerg	ed school, this is			
	Success A	cademy Charter Schools	s— NYC				
1.	List all position parent represe	ns held on the education entative).	corporation board (e.g.,	president, treasurer,			
2.	Is the trustee Yes	an employee of any sch _No	nool operated by the Ed	ucation Corporation?			
	-	h school, please provide a s, your salary and your st	•	ion(s) you hold, your			
3.		an employee or agent charter school(s) governe No	-	· · · · · · · · · · · · · · · · · · ·			
		h school, please provide s, your salary and your st		ion(s) you hold, your			
4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.						
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself			

Please writ	e "None" if applical	ole. Do not leave th	is space blank.
none	none	none	none

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please none	write "No	ne" if applica none	ble. Do not leave this sp	none

Isela	Bahena
Isela Bahena (

Jul 31, 2016

Signature

Date

Tru	Trustee Name:						
ja	rrett posner						
	me of Charter S	School Education Corpo ol Name):	oration (for an unmerge	d school, this is			
	Success Ac	cademy Charter Schools	- NYC				
1.	List all position parent represe	s held on the education ntative).	corporation board (e.g.,	president, treasurer,			
2.	Is the trustee	an employee of any sch _ No	ool operated by the Edu	ication Corporation?			
	If Yes, for each responsibilities	n school, please provide a , your salary and your sta	a description of the position art date.	on(s) you hold, your			
3.	Is the trustee partner of the	an employee or agent of charter school(s) governe	of the management comed by the Education Corp	npany or institutional oration?			
	If Yes, for each	h school, please provide a s, your salary and your st	a description of the positi art date.	on(s) you hold, your			
. 4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.						
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to			

Please writ	e "None" if applicat	ple. Do not leave th	is space blank.
none	none	none	none

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please none	e write "Noi none	ne" if applica	ble. Do not leave this s _t	ace blank. none

	<i>jakkett</i> jarreit posner (J	posner
_	janett posner (J	ul 29, 2016)

Jul 29, 2016

Signature

Date



	ustee Name: (hadijah Pick	el		
	ime of Charter e Charter Scho	School Education Corp ol Name):	oration (for an unmerg	ed school, this is
	Success A	cademy Charter Schools	s— NYC	
1.	parent represe	ns held on the education entative). Represents t		president, treasurer,
2.		an employee of any sch		ucation Corporation?
	•	h school, please provide a s, your salary and your sta	•	on(s) you hold, your
3.		an employee or agent charter school(s) governe No		
		h school, please provide s, your salary and your st		ion(s) you hold, your
4.	any of your in house have he Corporation d period prior transaction, w	interest/transaction (and promediate family membered or engaged in with the furing the time you have to such service. If the prite None . Please note the ed not disclose again you	rs or any persons who e charter school(s) gover e served on the board, re has been no such that if you answered Y	live with you in your med by the Education and in the six-month financial interest or 'es to Questions 2-4
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to

Please writ	e "None" if applical	ole. Do not leave th	is space blank.
None	None	None	None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	e write "No	ne" if applica	ble. Do not leave this s _t	ace blank.
None	None	None	None	None

12 h la Arello Knadijah Pilkel (AS 1, 2816)

Aug 1, 2016

Signature

Date

		ı III					
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): Success Academy Charter Schools— NYC 1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). 2. Is the trustee an employee of any school operated by the Education Corporation? Yes No If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. 3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? Yes No If Yes, for each school, please provide a description of the position(s) you hold, your						
	Success A	cademy Charter Schools	- NYC				
1.			corporation board (e.g.,	president, treasurer,			
2.			ool operated by the Edu	ication Corporation?			
				on(s) you hold, your			
3.	partner of the	charter school(s) governe	of the management comed by the Education Corp	npany or institutional oration?			
		h school, please provide as, your salary and your st		on(s) you hold, your			
4.	any of your in house have he Corporation diperiod prior transaction, w	nterest/transaction (and particular family membered or engaged in with the uring the time you have to such service. If the prite None . Please note the ed not disclose again you	rs or any persons who be charter school(s) governesserved on the board, are has been no such that if you answered Y	live with you in your ned by the Education and in the six-month financial interest or es to Questions 2-4			
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to			

Please writ	e "None" if applicat	ole. Do not leave th	is space blank.
None	None	None	None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please JP Morgan	write "No	ne" if applica \$7MM credit facility	ble. Do not leave this sp	As an employee of JPM, I recuse myself from discussions and voting on this transaction.

Lorenzo Smith III

Jul 27, 2016

Signature

Date

	ustee Name: chard barrer	stee Name: chard barrera					
	ime of Charter e Charter Scho	School Education Corp ol Name):	oration (for an unmerge	ed school, this is			
	Success A	cademy Charter Schools	s— NYC				
1.	List all position parent represe	ns held on the education entative).	corporation board (e.g.,	president, treasurer,			
2.	Is the trustee	an employee of any sch _ No	nool operated by the Ed	ucation Corporation?			
		h school, please provide a s, your salary and your sta		ion(s) you hold, your			
3.		an employee or agent charter school(s) governe No					
		h school, please provide s, your salary and your st		ion(s) you hold, your			
4.	any of your in house have he Corporation d period prior transaction, w	nterest/transaction (and particular family membered or engaged in with the uring the time you have to such service. If the partice None . Please note the ed not disclose again you	rs or any persons who e charter school(s) gover e served on the board, re has been no such that if you answered Y	live with you in your ned by the Education and in the six-month financial interest or 'es to Questions 2-4			
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself			

Please writ	e "None" if applical	ole. Do not leave th	is space blank.
none	none	none	none

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	write "No	ne" if applica	ble. Do not leave this s _t	ace blank.
none	none	none	none	none

richard barrera
KICHAKA BUKKEKU
richard barrera (Jul 27, 2016)

wided helow will he redacted

Jul 27, 2016

Signature

Date

	ustee Name: Sandeep Cha	andeep Chainani					
	me of Charter e Charter Scho	School Education Corp ol Name):	oration (for an unmerge	ed school, this is			
	Success A	cademy Charter Schools	s- NYC				
4.	List all position parent represe	ns held on the education ntative).	corporation board (e.g.,	president, treasurer,			
2.	Is the trustee	an employee of any sch _ No	nool operated by the Ed	ucation Corporation?			
	•	n school, please provide , your salary and your st		on(s) you hold, your			
3.		an employee or agent charter school(s) governe No	——————————————————————————————————————				
	· ·	n school, please provide s, your salary and your st	•	ion(s) you hold, your			
4.	any of your in house have he Corporation do period prior to transaction, w	nterest/transaction (and particular particul	rs or any persons who e charter school(s) gover e served on the board, a re has been no such that if you answered Y	live with you in your ned by the Education and in the six-month financial interest or es to Questions 2-4			
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to			

Please w	rite "None" if app	licaple. Do not lec	ave this space blank.	
None	none	none	none	

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	write "No	ne" if applica	ble. Do not leave this s	ace blank.
none	none	none	none	none

Sandeep Chainani Sandeep Chahani (Jul 31, 2016)	Jul 31, 2016
Signature	Date

		unat	Trustee Name: Suleman E. Lunat							
	me of Charter c Charter Scho	School Education Corp ol Name):	oration (for an unmerg	ed school, this is						
	Success A	cademy Charter Schools	s— NYC							
1.	List all position parent represe	ns held on the education entative).	corporation board (e.g.,	president, treasurer,						
2.	Is the trustee Yes	an employee of any sch _No	nool operated by the Ed	ucation Corporation?						
	•	h school, please provide s, your salary and your st	,	ion(s) you hold, your						
3.		an employee or agent charter school(s) governe _No								
	•	h school, please provide s, your salary and your st		ion(s) you hold, your						
4.	4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.									
	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself						

***************************************	Please writ	e "None" if applical	ole. Do not leave th	is space blank.
***************************************	None	None	None	None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please	e write "No	ne" if applica	ble. Do not leave this s	ace blank.
None	Noen	None	None	None

Suleman Lunat Suleman Lunat (Jul 27, 2016)	Jul 27, 2016
Signature	Date



Entry 9 BOT Table

Created: 07/28/2016 Last updated: 08/01/2016

Page 1

1. Current Board Member Information

	Trustee Name	Email Address	Position on the Board	Committee Affiliations	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Rich Barrera				Yes		
2	Bryan Binder		Vice Chair/Vice President		Yes		
3	Derrell Bradford				Yes		
4	Sam Chainani				Yes		
5	Sam Cole		Chair/Boar d President		Yes		
6	Scott Friedman		Treasurer		Yes		
7	Suleman Lunat				Yes		
8	Graham Officer				Yes		
9	Khadijah Pickel		Parent Representa tive		No		
10	Jarrett Posner				Yes		

11	Greg Sawers	Secretary	Yes	
12	Cate Shainker		Yes	
13	Isela Bahena		Yes	
14	Brian Levine		Yes	
15	Lorenzo Smith		Yes	
16	Andy Stone		Yes	
17				
18				
19				
20				

2. Total Number of Members on	June 30, 2015
-------------------------------	---------------

(No response)

3. Total Number of Members Joining the Board 2015-16 School Year

(No response)

4. Total Number of Members Departing the Board during the 2015-16 School Year

(No response)

5. Number of Voting Members 2015-16, as set by the by-laws, resolution or minutes

(No response)

6. Number of Board Meetings Conducted in the 2015-16 School Year

bi-monthly

7. Number of Board Meetings Scheduled for the 2016-17 School Year

bi-montly

Thank you.

Entry 11: Enrollment and Retention Efforts

Success Academy Charter Schools undertake numerous strategies for recruiting and retaining students eligible for the Free and Reduced Price Lunch program ("FRPL"), English Language Learners ("ELL"), and students with special education needs. For the 2015-16 school year, strategies included extensive outreach, including but not limited to:

- Mailings and distributions to residents of the CSD of a school's location ("in-district residents"), including residents in low-income in-district communities;
- Written applications in five languages (English, Spanish, Chinese, French, and Russian);
- Bilingual flyers dropped in public housing complexes, supermarkets, preschools, and community centers;
- Advertisements and marketing materials (including bilingual advertisements and materials) posted in local newspapers, supermarkets, preschools, community centers, and public housing apartment complexes;
- Tours of existing Success Academy schools; and/or
- Information sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy Charter Schools will continue these extensive outreach efforts for the 2016-17 school year, with a focus on reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. Success Academy Charter Schools has also reinstated a lottery preference for ELL students in its admissions policy. Additionally, Success Academy Charter Schools works to ensure student retention through strong programs that serve special education, ELL, and FRPL students at a very high level. Further information about our programs and outreach efforts is available in our charter.



Entry 12 Teacher and Administrator Attrition

Last updated: 08/01/2016

Report changes in teacher and administrator staffing.

Page 1

Instructions for completing the Teacher and Administrator Attrition Tables

The following tables reflect formatting in the online portal required for Regents authorized charter schools. Schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2015; the FTE for added staff from July 1, 2015 through June 30, 2016; and the FTE for any departed staff from July 1, 2015 through June 30, 2016 using the two tables provided.

2015-16 Teacher Attrition Table

FTE Teachers on June 30, 2015	FTE Teachers Departed 7/1/15 - 6/30/16	FTE Teachers Filling Vacant Positions 7/1/15 - 6/30/16	FTE Teachers Added in New Positions 7/1/15-6/30/16	FTE of Teachers on June 30, 2016
18	5	5	1.5	23.5

2015-16 Administrator Position Attrition Table

FTE Administrative Positions on June 30, 2015	FTE Administrators Departed 7/1/15 - 6/30/16	FTE Administrators Filling Vacant Positions 7/1/15 - 6/30/16	FTE Administrators Added in New Positions 7/1/15-6/30/16	FTE Administrative Positions on June 30, 2016
1	0	0	0	1

Thank you

2016-2017 ACADEMIC CALENDAR

Success Academy

*All dates are subject to change

Date	Event	Grades
August 2016		
Monday, August 15 & Wednesday, August 17	First Day of School	Harlem 2, Harlem 3 (Lower & Upper), Harlem 4, Harlem 5, Hell's Kitchen, Union Square, Upper West, Washington Heights, Bed-Stuy 1, Bed-Stuy 2, Bensonhurst, Bergen Beach, Cobble Hill, Crown Heights, Fort Greene, Prospect Heights, Williamsburg, Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Rosedal, Springfield Gardens
Wednesday, August 17	First Day of School	Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West
Monday, August 22 & Wednesday, August 24	First Day of School	Harlem 1, Bed-Stuy 3, Bushwick, Flatbush, Far Rockaway, South Jamaica Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West, Bed- Stuy Middle School, Bronx 1 Middle School, Bronx 2 Middle School,
Wednesday, August 24	First Day of School	High School of the Liberal Arts
September 2016		
Friday, September 2 - Tuesday, September 6	No School: Labor Day and Teacher Training	All Grades
October 2016		
Monday, October 10 - Wednesday, October 12	No School: Columbus Day and Teacher Training	All Grades
November 2016		
Monday, November 21 - Friday, November 25	No School: Thanksgiving Break and Teacher Training	All Grades
December 2016		
Thursday, December 22 - Wednesday, January 4	No School: Winter Break and Teacher Training	All Grades
January 2017		
Monday, January 16 - Tuesday, January 17	No School: Martin Luther King Jr. Day and Teacher Training	All Grades
February 2017		
Monday, February 20 - Tuesday, February 21	No School: President's Day and Teacher Training	All Grades
April 2017		
Monday, April 3 - Friday, April 7	No School: Spring Break	All Grades
May 2017		
Friday, May 5 - Monday, May 8	No School: Teacher Training	All Grades
Monday, May 29	No School: Memorial Day	All Grades
June 2017		
Wednesday, June 14	Last Day of School	All Grades