UNCOMMON NEW YORK CITY CHARTER SCHOOLS BROOKLYN, NEW YORK

AUDITED FINANCIAL STATEMENTS

OTHER FINANCIAL INFORMATION

<u>AND</u>

INDEPENDENT AUDITOR'S REPORTS

JUNE 30, 2021 (With Comparative Totals for 2020)



Certified Public Accountants

CONTENTS

AUDITED FINANCIAL STATEMENTS	<u>PAGE</u>
Independent Auditor's Report	3
Statement of Financial Position	5
Statement of Activities and Changes in Net Assets	6
Statement of Functional Expenses	7
Statement of Cash Flows	8
Notes to Financial Statements	9
OTHER FINANCIAL INFORMATION	
Independent Auditor's Report on Other Financial Information	21
Combining Statement of Activities and Net Assets by Charter	22
Statement of Functional Expenses by Charter:	
Bedford Stuyvesant Collegiate	25
Brooklyn East Collegiate	26
Brownsville Collegiate	27
Williamsburg Collegiate	28
Ocean Hill Collegiate	29
King's Collegiate	30
Excellence Boys	31
Excellence Girls	32
Leadership Preparatory Bedford Stuyvesant	33
Leadership Preparatory Brownsville	34
Leadership Preparatory Ocean Hill	35
Leadership Preparatory Canarsie	36



INDEPENDENT AUDITOR'S REPORT

Board of Trustees Uncommon New York City Charter Schools

Report on the Financial Statements

We have audited the accompanying financial statements of Uncommon New York City Charter Schools which comprise the statement of financial position as of June 30, 2021, and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Uncommon New York City Charter Schools as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited Uncommon New York City Charter Schools' June 30, 2020 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated October 29, 2020. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2020 is consistent, in all material respects, with the financial statements from which it has been derived.

Mengel, Metzger, Barn & Co. LLP

Rochester, New York October 28, 2021

STATEMENT OF FINANCIAL POSITION

JUNE 30, 2021 (With Comparative Totals for 2020)

	June 30,			
<u>ASSETS</u>		2021	2020	
CURRENT ASSETS				
Cash		\$ 1,962,553	\$ 5,112,045	
Investments		88,100,345	63,968,846	
Grants and contracts receivables		6,726,864	3,435,428	
Accounts receivable		75,735	1,990,638	
Prepaid expenses		6,404,983	4,276,787	
	TOTAL CURRENT ASSETS	103,270,480	78,783,744	
PROPERTY AND EQUIPMENT, net		18,717,099	15,891,843	
CASH IN ESCROW		383,524	383,364	
	TOTAL ASSETS	\$ 122,371,103	\$ 95,058,951	
LIABILITIES AND NET	<u>ASSETS</u>			
CURRENT LIABILITIES				
Accounts payable and accrued expenses		\$ 6,443,735	\$ 5,336,446	
Deferred revenue		<u>-</u>	63,697	
	TOTAL LIABILITIES	6,443,735	5,400,143	
NET ASSETS Without donor restrictions:				
Undesignated		68,868,360	82,599,808	
Designated for stability fund		47,059,008	7,059,000	
	TOTAL NET ASSETS	115,927,368	89,658,808	
TOTAL LIAI	BILITIES AND NET ASSETS	\$ 122,371,103	\$ 95,058,951	

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2021 (With Comparative Totals for 2020)

Revenue, gains and other support: Public school district: Resident student enrollment \$139,315,713 \$138,375,404 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$8,726,681 \$10,513,286 \$1,209,556		Year end	ed June 30,
Public school district: Resident student enrollment \$ 139,315,713 \$ 138,375,404 Students with disabilities 10,513,286 8,726,681 Grants and contracts: Federal - Title and IDEA 5,146,873 4,657,543 Federal - Other 4,027,651 1,209,556 TOTAL REVENUE, GAINS AND OTHER SUPPORT 159,003,523 152,969,184 Expenses: Program services Regular education 111,092,161 117,948,235 Special education 8,322,556 7,493,769 TOTAL PROGRAM SERVICES EXPENSES 119,414,717 125,442,004 Management and general TOTAL OPERATING EXPENSES 134,513,441 140,073,202 SURPLUS FROM SCHOOL OPERATIONS 24,490,082 12,895,982 Support and other revenue: Contributions: Foundations 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 611,189 604,436 Interest income 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463		2021	2020
Resident student enrollment Students with disabilities \$ 139,315,713 \$ 138,375,404 Students with disabilities 10,513,286 8,726,681 Grants and contracts: 5,146,873 4,657,543 Federal - Title and IDEA 5,146,873 4,027,651 Federal - Other TOTAL REVENUE, GAINS AND OTHER SUPPORT 159,003,523 152,969,184 Expenses: Program services Regular education 111,092,161 117,948,235 Special education 8,322,556 7,493,769 7,493,769 Management and general TOTAL OPERATING EXPENSES 119,414,717 125,442,004 Management and other revenue: 24,490,082 12,895,982 Support and other revenue: 24,490,082 12,895,982 Support and other revenue: 611,189 604,436 Interest income 611,189 604,436 Interest income 70TAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 68,636 74,206,463	Revenue, gains and other support:		
Students with disabilities	Public school district:		
Grants and contracts: Federal - Title and IDEA 5,146,873 4,657,543 Federal - Other TOTAL REVENUE, GAINS AND OTHER SUPPORT 159,003,523 152,969,184 Expenses: Program services Regular education 111,092,161 117,948,235 Special education 8,322,556 7,493,769 TOTAL PROGRAM SERVICES EXPENSES 119,414,717 125,442,004 Management and general 15,098,724 14,631,198 TOTAL OPERATING EXPENSES 134,513,441 140,073,202 SURPLUS FROM SCHOOL OPERATIONS 24,490,082 12,895,982 Support and other revenue: Contributions: Foundations 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year	Resident student enrollment	\$ 139,315,713	\$ 138,375,404
Federal - Title and IDEA 5,146,873 4,657,543 Federal - Other TOTAL REVENUE, GAINS AND OTHER SUPPORT 159,003,523 152,969,184		10,513,286	8,726,681
TOTAL REVENUE, GAINS AND OTHER SUPPORT 159,003,523 152,969,184			
TOTAL REVENUE, GAINS AND OTHER SUPPORT 159,003,523 152,969,184			
AND OTHER SUPPORT 159,003,523 152,969,184			1,209,556
Expenses: Program services Regular education Special education TOTAL PROGRAM SERVICES EXPENSES TOTAL OPERATING EXPENSES Support and other revenue: Contributions: Foundations Miscellaneous income Interest income TOTAL SUPPORT AND OTHER REVENUE CHANGE IN NET ASSETS Program services Regular education 111,092,161 117,948,235 7,493,769 119,414,717 125,442,004 15,098,724 14,631,198 15,098,724 14,631,198 140,073,202 12,895,982 12,895,882 12,895,982 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12,895,882 12			
Program services Regular education 111,092,161 117,948,235 Special education 8,322,556 7,493,769 TOTAL PROGRAM SERVICES EXPENSES 119,414,717 125,442,004 Management and general 15,098,724 14,631,198 TOTAL OPERATING EXPENSES 134,513,441 140,073,202 SURPLUS FROM SCHOOL OPERATIONS 24,490,082 12,895,982 Support and other revenue: Contributions: 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	AND OTHER SUI	PPORT 159,003,523	152,969,184
Program services Regular education 111,092,161 117,948,235 Special education 8,322,556 7,493,769 TOTAL PROGRAM SERVICES EXPENSES 119,414,717 125,442,004 Management and general 15,098,724 14,631,198 TOTAL OPERATING EXPENSES 134,513,441 140,073,202 SURPLUS FROM SCHOOL OPERATIONS 24,490,082 12,895,982 Support and other revenue: Contributions: 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463			
Regular education 111,092,161 117,948,235 Special education 8,322,556 7,493,769 TOTAL PROGRAM SERVICES EXPENSES 119,414,717 125,442,004 Management and general 15,098,724 14,631,198 TOTAL OPERATING EXPENSES 134,513,441 140,073,202 SURPLUS FROM SCHOOL OPERATIONS 24,490,082 12,895,982 Support and other revenue: Contributions: 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	•		
TOTAL PROGRAM SERVICES EXPENSES 119,414,717 125,442,004 15,098,724 14,631,198 134,513,441 140,073,202 12,895,982 14,631,198 134,513,441 140,073,202 12,895,982 134,513,441 140,073,202 12,895,982 134,513,441 140,073,202 12,895,982 134,513,441 140,073,202 12,895,98			
TOTAL PROGRAM SERVICES EXPENSES 119,414,717 125,442,004 15,098,724 14,631,198 15,098,724 14,631,198 134,513,441 140,073,202 12,895,982 12,8			
Management and general 15,098,724 14,631,198 TOTAL OPERATING EXPENSES 134,513,441 140,073,202 SURPLUS FROM SCHOOL OPERATIONS 24,490,082 12,895,982 Support and other revenue: Contributions: 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	•		
TOTAL OPERATING EXPENSES 134,513,441 140,073,202 SURPLUS FROM SCHOOL OPERATIONS 24,490,082 12,895,982 Support and other revenue: Contributions: Foundations 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463		, ,	
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Support and other revenue: Contributions: 1,141,536 1,083,488 Foundations 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	TOTAL OPERATING EXPI	ENSES 134,513,441	140,073,202
Contributions: Foundations 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	SURPLUS FROM SCHOOL OPERAT	TIONS 24,490,082	12,895,982
Contributions: Foundations 1,141,536 1,083,488 Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	Support and other revenue:		
Miscellaneous income 611,189 604,436 Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463			
Interest income 25,753 868,439 TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	Foundations	1,141,536	1,083,488
TOTAL SUPPORT AND OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	Miscellaneous income	611,189	604,436
OTHER REVENUE 1,778,478 2,556,363 CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	Interest income	25,753	868,439
CHANGE IN NET ASSETS 26,268,560 15,452,345 Net assets at beginning of year 89,658,808 74,206,463	TOTAL SUPPORT	AND	
Net assets at beginning of year 89,658,808 74,206,463	OTHER REV	TENUE 1,778,478	2,556,363
<u> </u>	CHANGE IN NET A	SSETS 26,268,560	15,452,345
<u> </u>	Net assets at beginning of year	89.658.808	74,206.463

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2021 (With Comparative Totals for 2020)

Year ended June 30,

			2021							
			Program Services		Support Services					
	No. of	Regular	Special		Management					
	positions	education	education	Total	and General	Total	Total			
Personnel services costs:										
Administrative staff personnel	226	\$ 18,181,902	\$ 1,357,940	\$ 19,539,842	\$ 5,726,361	\$ 25,266,203	\$ 25,044,860			
Instructional personnel	827	48,457,971	3,647,875	52,105,846	-	52,105,846	53,557,117			
Non-instructional personnel	2	<u></u> _			97,789	97,789	166,597			
Total salaries and staff	1,055	66,639,873	5,005,815	71,645,688	5,824,150	77,469,838	78,768,574			
Fringe benefits and payroll taxes		10,832,530	817,191	11,649,721	948,328	12,598,049	12,493,830			
Retirement		1,030,732	78,932	1,109,664	-	1,109,664	1,057,260			
Management company fees		16,625,926	1,226,452	17,852,378	3,150,421	21,002,799	20,073,607			
Legal services		-	-	-	145,609	145,609	83,098			
Accounting and audit services		-	-	-	177,889	177,889	187,081			
Other professional and consulting services		2,138,953	162,450	2,301,403	364,550	2,665,953	2,786,665			
Building rent		59,262	4,958	64,220	-	64,220	36,806			
Repairs and maintenance		1,266,031	113,462	1,379,493	-	1,379,493	1,571,272			
Insurance		-	-	-	1,333,761	1,333,761	1,217,836			
Utilities		395,545	40,450	435,995	713,518	1,149,513	815,287			
Supplies and materials		1,501,700	105,259	1,606,959	-	1,606,959	3,088,795			
Equipment/Furnishings		47,580	3,651	51,231	41,073	92,304	306,699			
Staff development		2,386,619	177,811	2,564,430	-	2,564,430	4,342,236			
Marketing and recruitment		135,655	10,167	145,822	-	145,822	633,302			
Technology		1,432,522	102,276	1,534,798	784,233	2,319,031	1,786,238			
Food service		266	30	296	-	296	-			
Student services		807,054	59,070	866,124	-	866,124	2,964,754			
Office expense		931,216	70,503	1,001,719	1,400,404	2,402,123	2,993,740			
Depreciation and amortization		4,812,296	340,160	5,152,456	72,423	5,224,879	4,509,367			
Other		48,401	3,919	52,320	142,365	194,685	356,755			
		\$ 111,092,161	\$ 8,322,556	\$ 119,414,717	\$ 15,098,724	\$ 134,513,441	\$ 140,073,202			

STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2021 (With Comparative Totals for 2020)

	Year ended June 30,		
	2021	2020	
<u>CASH FLOWS - OPERATING ACTIVITIES</u>			
Change in net assets	\$ 26,268,560	\$ 15,452,345	
Adjustments to reconcile change in net assets to net cash			
provided from operating activities:			
Bad debt expense	52,320	236,579	
Depreciation and amortization	5,224,879	4,509,367	
Changes in certain assets and liabilities affecting operations:			
Grants and contracts receivable	(3,291,436)	1,062,548	
Accounts receivable	1,862,583	(1,785,674)	
Prepaid expenses and other current assets	(2,128,196)	(3,304,750)	
Accounts payable and accrued expenses	983,955	(287,196)	
Deferred revenue	(63,697)	63,697	
NET CASH PROVIDED FROM			
OPERATING ACTIVITIES	28,908,968	15,946,916	
CASH FLOWS - INVESTING ACTIVITIES Purchases of property and equipment Purchases of investments	(7,926,801) (24,131,499)	(3,569,105) (11,861,877)	
NET CASH USED FOR	<u> </u>		
INVESTING ACTIVITIES	(32,058,300)	(15,430,982)	
NET (DECREASE) INCREASE IN CASH AND RESTRICTED CASH	(3,149,332)	515,934	
Cash and restricted cash at beginning of year	5,495,409	4,979,475	
CASH AND RESTRICTED CASH AT END OF YEAR	\$ 2,346,077	\$ 5,495,409	
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION			
Purchases of property and equipment included in accounts payable	\$ (123,334)	\$ (17,975)	
Reconciliation of cash and restricted cash reported within the			
statement of financial position that sum to the total			
amounts shown in the statement of cash flows:			
Cash	\$ 1,962,553	\$ 5,112,045	
Cash in escrow	383,524	383,364	
Total cash and restricted cash shown in the statement of cash flows	\$ 2,346,077	\$ 5,495,409	

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Charter School

Uncommon New York City Charter Schools (the "Charter School"), is an educational corporation operating as a group of charter schools in the borough of Brooklyn, New York City. The Charter School's mission is to ensure academic success for children in grades K through 12. The Charter School prepares students to excel in demanding high schools and colleges and to contribute to their communities as leaders. Through educational success, students earn opportunities in life for themselves and their communities.

Financial Statement presentation

The financial statements of the Charter School have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (GAAP). The Charter School reports information regarding its financial position and activities according to two classes of net assets; net assets without donor restrictions and net assets with donor restrictions.

These classes of net assets are defined as follows:

<u>Net Assets With Donor Restrictions</u> – Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. There were no net assets with donor restrictions at June 30, 2021 and 2020.

<u>Net Assets Without Donor Restrictions</u> – The net assets over which the Governing Board has discretionary control to use in carrying on the Charter School's operations in accordance with the guidelines established by the Charter School. The Board may designate portions of the current net assets without donor restrictions for specific purposes, projects or investment.

Revenue recognition

Revenue from Exchange Transactions: The Charter School recognizes revenue in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers, as amended. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition.

The Charter School records substantially all revenues over time as follows:

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

Public school district revenue

The Charter School recognizes revenue as educational programming is provided to students throughout the year. The Charter School earns public school district revenue based on the approved per pupil tuition rate of the public school district in which the pupil resides. The amount received each year from the resident district is the product of the approved per pupil tuition rate and the full-time equivalent student enrollment of the School. Each NYS school district has a fixed per pupil tuition rate which is calculated annually by NYSED in accordance with NYS Education Law. Amounts are billed in advance every other month and payments are typically received in six installments during the year. At the end of each school year, a reconciliation of actual enrollment to billed enrollment is performed and any additional amounts due or excess funds received are agreed upon between the Charter School and the district(s) and are paid or recouped. Additional funding is available for students requiring special education services. The amount of additional funding is dependent upon the length of time and types of services provided by the Charter School to each student, subject to a maximum amount based upon a set rate for each district as calculated by NYSED.

The following table summarizes contract balances at their respective statement of financial position dates:

	June 30,					
		2021	2020		2019	
				_		
Accounts receivable	\$	7,449	\$	1,763,857	\$	80,039

Contributions

The Charter School recognizes contributions when cash, securities or other assets, an unconditional promise to give, or a notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

Contributions received are recorded in the appropriate class of net assets depending on the existence of any donor restrictions. A contribution that is received and expended in the same year for a specific purpose is classified as revenue without donor restrictions.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities and changes in net assets as net assets released from restrictions.

Cash

Cash balances are maintained at financial institutions located in New York and are insured by the Federal Deposits Insurance Corporation up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

Grant revenue

Some of the Charter School's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Charter School has incurred expenditures in compliance with specific contract or grant provisions. Certain grants are subject to audit and retroactive adjustments by its funders. Any changes resulting from these audits are recognized in the year they become known. Qualifying expenditures that have been incurred but are yet to be reimbursed are reported as grants receivable in the accompanying statement of financial position. Amounts received prior to incurring qualifying expenditures are reported as deferred revenue in the accompanying statement of financial position. There were no amounts reported as deferred revenue at June 30, 2021. Amount reported as deferred revenue at June 30, 2020 amounted to \$63,697. The Organization received cost-reimbursement grants of approximately \$122,000 and \$84,000 that have not been recognized at June 30, 2021 and 2020, respectively, because qualifying expenditures have not yet been incurred.

Investments

Investments are maintained in accordance with the Charter School's Cash Management and Investment Policy. The goals of this policy are the preservation of principal, the maintenance of liquidity, and to obtain a competitive return on investment subject to prevailing market conditions and safe and sound investment practices. The policy was adopted by the Board in March 2019 and, as of June 30, 2021 and 2020, all funds are held in a money market fund. As the policy is put into place, the funds will be separated into the following three portfolios:

- The operating portfolio will be invested in short-term instruments to fund the daily operating needs of the Charter School and fund any capital outlays anticipated in the next 2 months. This portfolio will consist of no less than two months' worth of operating expenses and shall be continuously invested in readily available funds such as money market funds or bank deposits.
- The reserve portfolio, if sufficient funds are available, will be invested in short-term instruments to fund daily operating needs and capital outlays within the next twelve months. Assets within this portfolio will be permitted to have investments maturing in one year or less.
- The strategic portfolio, if sufficient funds are available, will be invested to fund operating needs anticipated over the next three years. This portfolio allows for investments with stated maturities of up to three years from the purchase date. Maturities are to be laddered to ensure flexibility of and access to funds in this portfolio.

Grants and other receivables and accounts receivable

Grants and other receivables and accounts receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Balances that are still outstanding after management has used reasonable collection efforts are written off against the allowance for doubtful accounts. There was no allowance for doubtful accounts at June 30, 2021 or 2020.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

Property and equipment

Property and equipment are recorded at cost. Depreciation is computed using the straight-line method on a basis considered adequate to depreciate the assets over their estimated useful lives, which range from three to ten years.

Major renewals and betterments are capitalized, while repairs and maintenance are charged to operations as incurred. Upon sale or retirement, the related cost and allowances for depreciation are removed form the accounts and the related gain or loss is reflected in operations.

Cash in escrow

Cash is held by the Charter School as an escrow account in accordance with the terms of their charter agreement. The amount in escrow as of June 30, 2021 and 2020 was \$383,524 and \$383,364, respectively. The escrow account is restricted to fund legal and other costs should the Charter School cease operations and dissolve.

Tax exempt status

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School files Form 990 tax returns in the U.S. federal jurisdiction. The tax returns for the years ended June 30, 2018 through June 30, 2021 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain income tax positions and, accordingly it will not recognize any liability for unrecognized tax benefits.

Contributed services

The Charter School receives contributed services from volunteers to develop its academic program and to serve on the board of trustees. These services are not valued in the financial statements because they do not require "specialized skills" and would typically not be purchased if they were not contributed.

In-kind Contributions

Gifts and donations other than cash are recorded at fair value at the date of contribution. The Charter School received in-kind contributions of textbooks in the years ended June 30, 2021 and 2020 totaling \$569,695 and \$568,929, respectively. Such in-kind contributions are included in miscellaneous income on the accompanying statement of activities and changes in net assets for both years ended June 30, 2021 and 2020.

Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

Functional allocation of expenses

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. All expenses that are allocated to more than one program or supporting function are allocated on the basis of estimates of time and effort.

Functional allocation of expenses

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. All expenses that are allocated to more than one program or supporting function are allocated on the basis of estimates of time and effort.

New accounting pronouncements

Leases

In February 2016, the FASB issued a new standard related to leases to increase transparency and comparability among entities by requiring the recognition of right-of-use ("ROU") assets and lease liabilities on the statement of financial position. Most prominent among the changes in the standard is the recognition of ROU assets and lease liabilities by lessees for those leases classified as operating leases under current U.S. GAAP. For nonpublic entities, the FASB voted on May 20, 2020, to extend the guidance in this new standard to be effective for fiscal years beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022. The Charter School is currently evaluating the provisions of this standard to determine the impact the new standard will have on the Charter School's financial position or results of operations.

Gifts-in-kind

In September 2020, the FASB issued a new accounting update to improve transparency in the reporting of contributed nonfinancial assets, also known as gifts-in-kind. The update requires not-for-profit entities to present contributed nonfinancial assets separately on the statement of activities, apart from contributions of cash and other financial assets. In addition, the update requires not-for-profit entities to disclose in the notes to the financial statements a breakout of the different types of gifts-in-kind recognized, any donor restrictions associated with the gift, the valuation technique(s) used to arrive at the fair value measure, whether or not the gift-in-kind was monetized, and any policies on monetization. The update is effective for fiscal years beginning after June 15, 2021 and will be applied on a retrospective basis. The Charter School is currently evaluating the provisions of this update to determine the impact it will have on the Charter School's financial statements.

Subsequent events

The Charter School has conducted an evaluation of potential subsequent events occurring after the statement of financial position date through October 28, 2021 which is the date the financial statements are available to be issued. No subsequent events requiring disclosure were noted.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021
(With Comparative Totals for 2020)

NOTE B: COMMITMENTS AND RELATED PARTY TRANSACTIONS

Uncommon Schools, Inc. ("USI"), a not-for-profit organization dedicated to helping start and run charter schools, provides management and other administrative support services to the Charter School. In July 2019, the Charter School entered into a new five-year agreement with USI terminating on June 30, 2024. Under this agreement the Charter School pays USI a service fee which is calculated as 13.5% of the sum of recurring public revenue less facilities expenses. Recurring public revenue is defined as annual public entitlement aid including core and tuition which includes general, SPED and State special funding and all ESSA funding which includes Title I, Title IIA, IID, III, IV, V and IDEA funding. Facilities expense includes building expenses (leases, taxes), utilities, maintenance and furniture and fixtures, and excludes building related expenditures which are capitalized and amortized/depreciated. The fee incurred for the years ended June 30, 2021 and 2020 was approximately \$21,002,800 and \$20,073,600. Included in accounts payable and accrued expenses at June 30, 2021 and 2020 was approximately \$4,106,000 and \$3,404,000, respectively, related to this fee and other expenses incurred by USI on behalf of the Charter School, due to USI.

USI applied for and was awarded a multi-year grant from the Department of Education for the replication and expansion of high-quality charter schools. USI passed through funding of \$181,338 and \$404,247 related to this federal program to the Charter School during the years ended June 30, 2021 and 2020, respectively. There were no amounts related to this included in accounts receivable at June 30, 2021. Included in accounts receivable at June 30, 2020 was approximately \$404,000, which represented reimbursable expenditures incurred by the Charter School for which they have yet to receive payment. USI also applied for and was awarded a multi-year grant from a foundation for the growth of high schools and music programs. USI passed through funding of approximately \$999,000 and \$1,020,000 related to this grant program during the years ended June 30, 2021 and 2020, respectively, which \$27,000 and \$53,000 was included in receivables from USI at June 2021 and 2020, respectively.

In November 2013, a wholly-owned subsidiary of USI was created, Uncommon Crown Heights, LLC ("Crown Heights"), to manage a high school facility shared between an unrelated charter school and the Charter School. All schools located in the shared high school entered into an administrative costs management agreement and advanced Crown Heights funds to operate the location. The Schools will be charged an annual service fee of 0.5% of the combined facility budget by Crown Heights. The Charter School was charged approximately \$5,300 and \$4,800 related to this fee for the years ended June 30, 2021 and 2020, respectively. Actual expenses are tracked and allocated to each party based on metrics developed by management. Depending on the actual expenses incurred, a prepaid balance or payable could exist at any given time. At June 30, 2021 and 2020 approximately \$70,000 and \$71,000, respectively, were included in accounts receivable related to Crown Heights.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE C: LIQUIDITY AND AVAILABILITY

The Charter School regularly monitors liquidity required to meet its operating needs and other contractual commitments. The Charter School's main source of liquidity is its cash accounts.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Charter School considers all expenditures related to its ongoing activities of teaching, and public service, as well as the conduct of services undertaken to support those activities, to be general expenditures.

In addition to financial assets available to meet general expenditures over the next 12 months, the Charter School operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources. Refer to the statement of cash flows which identifies the sources and uses of the Charter School's cash and shows positive cash generated by operations for fiscal years 2021 and 2020.

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

	June 30,			
	2021	2020		
Cash	\$ 1,962,553	\$ 5,112,045		
Investments	88,100,345	63,968,846		
Grants and contracts receivables	6,726,864	3,435,428		
Accounts receivable	75,735	1,990,638		
	\$96,865,497	74,506,957		
Less amounts designated by the Board for the Stability Fund	(47,059,008)	(7,059,000)		
	\$ 49,806,489	\$67,447,957		

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE D: SCHOOL FACILITIES

The Charter School is located in various New York City Department of Education ("NYCDOE") facilities. The Charter School occupies approximately 479,500 square feet of space within these facilities. During the year ended June 30, 2021 the Charter School paid approximately \$3,000 to the NYCDOE for additional afterschool and weekend usage. The Charter School did not pay any fee to the NYCDOE for additional after-school and weekend usage for the year ended June 30, 2020. At June 30, 2021 and 2020, the Board of Trustees has designated \$47,059,000 and \$7,059,000, respectively, as a stability fund to meet future needs of the Charter School.

In June 2019, the Board approved approximately \$4,200,000 to be paid to NYCDOE on behalf of Excellence Academies Foundation, Inc. in October of 2019, for the extension of a lease to June 2105. The Charter School prepaid the entirety of the future lease payments in October 2019. Approximately \$49,000 and \$37,000 is included in building rent expense for the years ended June 30, 2021 and 2020, respectively, and the remaining amount is included in prepaid expenses as of June 30, 2021 and 2020.

Effective July 1, 2020, the Board approved \$1,200,000 to be paid to NYCDOE on behalf of Excellence Academies Foundation, Inc. for a lease agreement effective July 1, 2020 through June 30, 2119. The Charter School prepaid the entirety of the future lease payments in August 2020. Approximately \$12,000 is included in building rent expense for the year ended June 30, 2021 and the remaining amount is included in prepaid expenses as of June 30, 2021.

The above amounts will be expensed as follows:

Year ending June 30,	Amount	
2022	\$ 61,1	95
2023	61,1	95
2024	61,1	95
2025	61,1	95
2026	61,1	95
Thereafter	5,004,0	<u>74</u>
	\$ 5,310,04	<u> 49</u>

The Charter School's high school occupies space with a related charter school per a verbal agreement with a third party at no charge. At June 30, 2021 and 2020, the Charter School paid certain utility and maintenance services on a square footage basis amounting to approximately \$1,150,000 and \$815,000, respectively.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE E: FAIR VALUE MEASUREMENTS

Accounting principles establishes a frame work for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 Measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.
- Level 2 Inputs to the valuation methodology include:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability;
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2021 and 2020.

Mutual Funds: Valued at the daily closing price as reported by the fund. Mutual funds held by the Plan are actively traded open-end mutual funds that are registered with the U.S. Securities and Exchange Commission. These funds are required to report their daily net asset value and to transact at that price.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE E: FAIR VALUE MEASUREMENTS, Cont'd

The following table sets forth by level, within the fair value hierarchy, the Charter School's assets at fair value as of June 30, 2021 and 2020:

	Level 1	Level 2		Level 3		Total	
<u>June 30, 2021</u>							
Mutual funds:							
Money market funds	\$ 88,100,345	\$		\$		\$ 88,100,345	
Total assets at fair value	\$ 88,100,345	\$		\$		\$ 88,100,345	
June 30, 2020							
Mutual funds:							
Money market funds	\$ 63,968,846	\$	_	\$		\$ 63,968,846	
Total assets at fair value	\$ 63,968,846	\$		\$		\$ 63,968,846	

NOTE F: PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	June 30,				
	2021	2020			
Furniture and fixtures	\$ 2,966,268	\$ 2,636,422			
Computer software	20,171,834	14,887,601			
Construction in progress	410,480	417,807			
Leasehold improvements	22,284,720	19,841,337			
	45,833,302	37,783,167			
Less accumulated depreciation and amortization	27,116,203	21,891,324			
	\$ 18,717,099	\$ 15,891,843			

NOTE G: OPERATING LEASES

The Charter School leases office equipment under certain non-cancelable lease agreements expiring through June 2024. The future minimum payments on these agreements are as follows:

Year ending June 30,	 Amount
2022	\$ 623,000
2023	235,900
2024	114,300
	\$ 973,200

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021 (With Comparative Totals for 2020)

NOTE H: RETIREMENT PLAN

The Charter School participates in a defined contribution 403(b) plan covering most employees through a USI plan. For employees who have less than 2 years of service, the Charter School matches employees' contributions up to the lesser of 3% of gross payroll or \$3,500. For employees who have 2 to 3 years of service, the Charter School will match up to the lesser of 4% of gross payroll or \$4,000. For employees who have 4 years of service or more, the Charter School will match up to the lesser of 5% of gross payroll or \$5,000. The Charter School's total contribution to the Plan for the years ended June 30, 2021 and 2020 approximated \$1,110,000 and \$1,057,000, respectively.

NOTE I: CONTINGENCY

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

NOTE J: CONCENTRATIONS

At June 30, 2021 and 2020, approximately 93% and 88%, respectively, of total grants and accounts receivables are due from New York State.

During the years ended June 30, 2021 and 2020, approximately 94% and 96%, respectively, of total revenue, gains and other support came from per-pupil funding provided by New York State. The per-pupil rate is set annually by the State based on the school district in which the Charter School is located.

NOTE K: ACCOUNTING IMPACT OF COVID-19 OUTBREAK

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally. The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Charter School's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Charter School is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2022.

In response to the COVID-19 outbreak, the Federal Government passed several COVID relief acts which include funding for elementary and secondary education. The Elementary and Secondary School Emergency Relief Fund (ESSER Fund) was established to award grants to state and local educational agencies. The Charter School has recognized approximately \$2,872,000 of revenue relative to ESSER grants during the year ended June 30, 2021.

OTHER FINANCIAL INFORMATION



INDEPENDENT AUDITOR'S REPORT ON OTHER FINANCIAL INFORMATION

Board of Trustees Uncommon New York City Charter Schools

We have audited the financial statements of Uncommon New York City Charter Schools as of and for the year ended June 30, 2021, and we have issued our report thereon dated October 28, 2021, which expressed an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The 2021 financial information hereinafter is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements for the year ended June 30, 2021, as a whole.

Mongel, Metzger, Barr & Co. LLP

Rochester, New York October 28, 2021

COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER

	Bedford								King's C	Collegiate	
	Stuyvesant	Brooklyn East	Brownsville	Williamsburg						Uncommon	
	Collegiate	Collegiate	Collegiate	Collegiate		Ocean Hill Collegiate	e			Leadership	
	Middle	Middle	Middle	Middle	Elementary	Middle		Elementary	Middle	Charter High	
	School	School	School	School	School	School	Total	School	School	School	Total
Revenue, gains and other support:											
Public school district:											
Resident student enrollment	\$ 5,704,640	\$ 2,972,855	\$ 3,845,174	\$ 4,221,308	\$ 2,262,621	\$ 4,556,134	\$ 6,818,755	\$ 6,879,168	\$ 5,385,727	\$ 7,027,983	\$ 19,292,878
Students with disabilities	878,803	271,200	421,211	686,855	88,180	319,690	407,870	356,200	326,080	323,150	1,005,430
Grants and contracts:	240	4.5.0.45	217110	227.77	ć 1 5 ć 2	155.000	222 707	2== 02 (224.022	101010	710.00
Federal - Title and IDEA	260,571	156,047	245,110	225,050	64,763	175,022	239,785	377,936	236,032	104,312	718,280
Federal - Other	163,049	91,861	170,962	137,775	251,819	135,716	387,535	82,857	199,541	189,777	472,175
TOTAL REVENUE, GAINS											
AND OTHER SUPPORT	7,007,063	3,491,963	4,682,457	5,270,988	2,667,383	5,186,562	7,853,945	7,696,161	6,147,380	7,645,222	21,488,763
Personnel services costs:											
Administrative staff personnel	997,714	782,038	967,167	1,069,751	638,183	995,496	1,633,679	875,494	1,098,075	1,561,760	3,535,329
Instructional personnel	2,337,629	1,403,730	1,602,718	2,083,853	966,118	1,930,441	2,896,559	2,140,199	2,091,813	2,380,319	6,612,331
Non-instructional personnel		<u>-</u>	<u> </u>		<u>-</u>	<u>-</u>			<u>-</u>	<u>-</u>	<u>-</u>
TOTAL STAFF AND SALARIES	3,335,343	2,185,768	2,569,885	3,153,604	1,604,301	2,925,937	4,530,238	3,015,693	3,189,888	3,942,079	10,147,660
Fringe benefits and payroll taxes	562,344	390,505	408,354	533,161	255,971	470,195	726,166	469,914	564,486	637,540	1,671,940
Retirement	58,252	24,645	25,744	42,877	13,299	54,563	67,862	35,076	54,934	54,434	144,444
Management company fees	936,381	463,138	620,956	701,021	329,258	691,350	1,020,608	1,028,633	822,080	1,018,849	2,869,562
Legal services	6,010	6,010	6,010	6,010	6,009	6,010	12,019	6,010	6,010	6,010	18,030
Accounting and audit services	7,412	7,412	7,412	7,412	7,412	7,412	14,824	7,412	7,412	7,412	22,236
Other professional and consulting services	91,948	91,758	87,782	91,232	58,770	88,466	147,236	81,517	95,124	177,706	354,347
Building rent	505	944	505	505	505	505	1,010	505	505	505	1,515
Repairs and maintenance	24,126	15,464	20,586	33,716	10,525	25,976	36,501	22,493	18,294	7,019	47,806
Insurance	53,461	53,461	53,461	53,461	53,461	53,461	106,922	53,461	53,461	53,461	160,383
Utilities	31,263	27,232	34,732	11,999	22,708	31,401	54,109	37,505	39,965	33,018	110,488
Supplies and materials	55,085	31,021	26,946	37,877	44,764	46,088	90,852	99,939	55,728	90,195	245,862
Equipment/Furnishings	4,891	1,217	2,525	184	1,182	3,528	4,710	1,551	3,661	2,833	8,045
Staff development	108,917	98,719	95,523	95,308	66,978	96,416	163,394	119,045	106,950	131,622	357,617
Marketing and recruitment	6,028	6,153	6,028	6,657	6,026	6,501	12,527	6,028	6,028	6,028	18,084
Technology	74,169	49,103	69,072	85,542	97,722	75,380	173,102	149,999	75,442	103,938	329,379
Food service	-	-	-	-	-	-	-	-	-	-	-
Student services	13,403	8,214	13,094	10,390	6,501	60,961	67,462	29,104	13,380	140,828	183,312
Office expense	127,215	77,070	80,910	79,912	63,059	98,407	161,466	176,104	95,745	68,163	340,012
Depreciation and amortization	156,403	223,284	124,081	135,690	247,335	123,884	371,219	402,718	220,914	411,527	1,035,159
Other	7,533	4,180	3,912	7,410	11,436	3,977	15,413	4,133	4,486	4,196	12,815
TOTAL EXPENSES	5,660,689	3,765,298	4,257,518	5,093,968	2,907,222	4,870,418	7,777,640	5,746,840	5,434,493	6,897,363	18,078,696
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	1,346,374	(273,335)	424,939	177,020	(239,839)	316,144	76,305	1,949,321	712,887	747,859	3,410,067
Support and other revenue:											
Contributions:	2 771	2 017	2 771	2 771	04.077	20.046	112.022	2 771	2 771	244.005	251 (27
Foundations	3,771	3,816	3,771	3,771	84,077	28,846	112,923	3,771	3,771	244,085	251,627
Miscellaneous and interest income	25,106	13,818	17,587	17,843	10,020	19,088	29,108	28,418	23,791	35,231	87,440
TOTAL SUPPORT AND OTHER REVENUE	28,877	17,634	21,358	21,614	94,097	47,934	142,031	32,189	27,562	279,316	339,067
CHANGE IN NET ASSETS	\$ 1,375,251	\$ (255,701)	\$ 446,297	\$ 198,634	\$ (145,742)	\$ 364,078	\$ 218,336	\$ 1,981,510	\$ 740,449	\$ 1,027,175	\$ 3,749,134

COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER, Cont'd

			Excellence Girls Leadership Preparatory Bedford Stuyvesant						nt		
									1 1	Uncommon	
		Excellence Boys				Uncommon				Collegiate	
	Elementary	Middle		Elementary	Middle	Charter High		Elementary	Middle	Charter High	
	School	School	Total	School	School	School	Total	School	School	School	Total
Revenue, gains and other support:											
Public school district:											
Resident student enrollment	\$ 5,313,512	\$ 5,261,048	\$ 10,574,560	\$ 6,163,097	\$ 4,662,868	\$ 10,937,263	\$ 21,763,228	\$ 6,418,582	\$ 5,884,911	\$ 6,513,305	\$ 18,816,798
Students with disabilities	368,575	612,522	981,097	221,380	332,470	1,875,079	2,428,929	315,939	360,990	507,563	1,184,492
Grants and contracts:	300,373	012,322	701,077	221,300	332,470	1,075,077	2,420,727	313,737	300,770	307,303	1,104,472
Federal - Title and IDEA	326,133	114,868	441,001	274,149	33,168	431,000	738,317	366,543	28,000	208,433	602,976
	136,341	223,234	359,575	134,137	282,242	162,963	579,342	65,736	266,990		451,379
Federal - Other	130,341	223,234	339,373	134,137	262,242	102,903	379,342	03,/30	200,990	118,653	431,379
TOTAL REVENUE, GAINS											
AND OTHER SUPPORT	6,144,561	6,211,672	12,356,233	6,792,763	5,310,748	13,406,305	25,509,816	7,166,800	6,540,891	7,347,954	21,055,645
Personnel services costs:											
Administrative staff personnel	952,989	1,054,824	2,007,813	964,660	882,787	1,948,951	3,796,398	868,899	910,611	1,285,299	3,064,809
Instructional personnel	2,344,006	2,140,572	4,484,578	2,346,829	1,671,135	4,480,838	8,498,802	2,342,456	1,926,016	2,111,795	6,380,267
-	97,789	2,140,372	97,789	2,340,627	1,0/1,133	7,700,030	0,70,002	2,372,730	1,720,010	2,111,773	0,360,207
Non-instructional personnel TOTAL STAFF AND SALARIES	3,394,784	3,195,396	6,590,180	3,311,489	2,553,922	6,429,789	12,295,200	3,211,355	2,836,627	3,397,094	9,445,076
					2,333,722	0,427,707					
Fringe benefits and payroll taxes	534,728	529,217	1,063,945	546,527	395,729	1,052,616	1,994,872	536,198	416,563	578,437	1,531,198
Retirement	43,255	38,675	81,930	69,043	20,789	119,970	209,802	44,175	40,307	48,793	133,275
Management company fees	733,388	781,044	1,514,432	908,735	709,305	1,707,456	3,325,496	959,685	872,324	983,797	2,815,806
Legal services	6,010	6,010	12,020	6,010	6,010	6,010	18,030	6,013	6,010	7,377	19,400
Accounting and audit services	7,412	7,412	14,824	7,412	7,412	7,412	22,236	7,413	7,412	7,412	22,237
Other professional and consulting services	200,521	175,786	376,307	92,607	94,685	227,792	415,084	95,560	104,650	98,086	298,296
Building rent	25,042	25,042	50,084	505	505	505	1,515	505	505	3,092	4,102
Repairs and maintenance	383,467	256,036	639,503	9,589	9,983	364,947	384,519	29,921	26,226	8,107	64,254
Insurance	53,461	53,461	106,922	53,461	53,461	104,137	211,059	53,482	53,461	53,461	160,404
Utilities	134,511	99,066	233,577	34,046	36,917	315,052	386,015	26,730	24,998	26,161	77,889
Supplies and materials	88,157	70,581	158,738	56,582	41,690	88,967	187,239	61,613	112,392	51,995	226,000
Equipment/Furnishings	3,382	1,150	4,532	14,165	565	2,827	17,557	820	28,352	7,501	36,673
Staff development	117,918	102,228	220,146	134,645	102,014	117,243	353,902	124,891	113,420	100,423	338,734
Marketing and recruitment	6,028	6,028	12,056	6,028	6,969	6,028	19,025	6,884	6,060	6,262	19,206
Technology	136,394	63,297	199,691	147,720	92,196	97,778	337,694	131,950	85,063	60,527	277,540
Food service	150,571	03,277	1,7,0,1	-	296	<i>71,110</i>	296	151,550	-	-	277,510
Student services	19,273	873	20,146	13,267	1,584	191,236	206,087	17,621	35,409	122,579	175,609
Office expense	104,709	75,513	180,222	114,487	125,356	119,143	358,986	90,398	112,714	117,391	320,503
Depreciation and amortization	261,187	151,372	412,559	147,080	205,220	301,975	654,275	154,816	201,526	216,189	572,531
Other	57,912	3,612	61,524	4,994	16,024	12,017	33,035	7,903	4,274	4,435	16,612
TOTAL EXPENSES	6,311,539	5,641,799	11,953,338	5,678,392	4,480,632	11,272,900	21,431,924	5,567,933	5,088,293	5,899,119	16,555,345
TOTAL LAI LINGLO	0,311,337	3,011,755		3,070,372	1,100,032	11,272,500	21,131,721				10,555,515
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	(166,978)	569,873	402,895	1,114,371	830,116	2,133,405	4,077,892	1,598,867	1,452,598	1,448,835	4,500,300
Support and other revenue: Contributions:											
Foundations	41,919	166,393	208,312	3,771	3,771	185,448	192,990	3,772	3,771	162,270	169,813
Miscellaneous and interest income	21,913	21,707	43,620	25,604	19,633	84,856	130,093	26,420	25,084	29,993	81,497
TOTAL SUPPORT AND OTHER REVENUE	63,832	188,100	251,932	29,375	23,404	270,304	323,083	30,192	28,855	192,263	251,310
CHANGE IN NET ASSETS	\$ (103,146)	\$ 757,973	\$ 654,827	\$ 1,143,746	\$ 853,520	\$ 2,403,709	\$ 4,400,975	\$ 1,629,059	\$ 1,481,453	\$ 1,641,098	\$ 4,751,610

COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER, Cont'd

					Leadership Preparent	aratory Ocean Hill					
						Uncommon					
		ship Preparatory Bro	wnsville	F1 4	M. 111	Preparatory			ership Preparatory Ca	narsie	
	Elementary School	Middle School	Total	Elementary School	Middle School	Charter High School	Total	Elementary School	Middle School	Total	Total
Revenue, gains and other support:	School	School	Total	School	School	School	Total	School	School	Total	Total
Public school district:											
Resident student enrollment	\$ 6,884,795	\$ 4,300,697	\$ 11,185,492	\$ 6,953,947	\$ 5,405,784	\$ 8,644,830	\$ 21,004,561	\$ 7,161,933	\$ 5,953,531	\$ 13,115,464	\$ 139,315,713
Students with disabilities	245,890	388,150	634,040	348,449	279,200	474,210	1,101,859	189,410	322,090	511,500	10,513,286
Grants and contracts:							-				
Federal - Title and IDEA	261,880	178,871	440,751	436,443	83,750	154,386	674,579	262,790	141,616	404,406	5,146,873
Federal - Other	219,796	159,687	379,483	24,557	264,509	198,230	487,296	92,827	254,392	347,219	4,027,651
TOTAL REVENUE, GAINS											
AND OTHER SUPPORT	7,612,361	5,027,405	12,639,766	7,763,396	6,033,243	9,471,656	23,268,295	7,706,960	6,671,629	14,378,589	159,003,523
Personnel services costs:											
Administrative staff personnel	925,295	978,918	1,904,213	913,093	1,003,308	1,706,425	3,622,826	917,882	966,584	1,884,466	25,266,203
Instructional personnel	2,387,060	1,785,574	4,172,634	2,498,787	1,928,388	2,810,240	7,237,415	2,560,843	1,834,487	4,395,330	52,105,846
Non-instructional personnel		-									97,789
TOTAL STAFF AND SALARIES	3,312,355	2,764,492	6,076,847	3,411,880	2,931,696	4,516,665	10,860,241	3,478,725	2,801,071	6,279,796	77,469,838
F: 1 C: 1 11.	522 021	420 702	0(2(12	511 002	457.205	702 110	1 751 200	527 (55	462.000	1.001.642	12 500 040
Fringe benefits and payroll taxes	523,831	438,782	962,613 86,133	511,893	457,305	782,110	1,751,308	537,655 38,881	463,988	1,001,643 76,935	12,598,049
Retirement Management company fees	37,768 1,017,711	48,365 670,688	1,688,399	46,859 1,043,109	36,596 809,220	74,310 1,270,896	157,765 3,123,225	1,031,918	38,054 891,857	1,923,775	1,109,664 21,002,799
Legal services	6,010	6,010	12,020	6,010	6,010	6,010	18,030	6,010	6,010	12,020	145,609
Accounting and audit services	7,412	7,412	14,824	7,412	7,412	7,412	22,236	7,412	7,412	14,824	177,889
Other professional and consulting services	102,187	84,182	186,369	85,174	88,077	149,573	322,824	103,520	99,250	202,770	2,665,953
Building rent	505	505	1,010	505	505	505	1,515	505	505	1,010	64,220
Repairs and maintenance	28,679	15,977	44,656	6,960	14,251	9,518	30,729	20,897	16,736	37,633	1,379,493
Insurance	53,461	53,461	106,922	53,461	53,461	53,461	160,383	53,461	53,461	106,922	1,333,761
Utilities	30,310	30,927	61,237	25,372	19,015	28,397	72,784	27,801	20,387	48,188	1,149,513
Supplies and materials	70,492	49,036	119,528	73,541	43,551	176,888	293,980	83,127	50,704	133,831	1,606,959
Equipment/Furnishings	1,592	726	2,318	2,471	240	464	3,175	5,625	852	6,477	92,304
Staff development	138,695	102,769	241,464	114,495	81,698	104,350	300,543	108,430	81,733	190,163	2,564,430
Marketing and recruitment	6,028	3,790	9,818	6,028	6,028	6,028	18,084	6,028	6,128	12,156	145,822
Technology	153,271	77,778	231,049	122,674	58,148	88,403	269,225	144,043	79,422	223,465	2,319,031
Food service	15 005	17 222	22 127	0.000	20.610	79.207	117.004	0.220	9 127	17.266	296
Student services Office expense	15,905 108,012	17,232 119,617	33,137 227,629	9,888 104,571	29,619 65,803	78,397 109,256	117,904 279,630	9,239 94,254	8,127 74,314	17,366 168,568	866,124 2,402,123
Depreciation and amortization	189,240	217,898	407,138	163,678	151,252	452,505	767,435	218,687	146,418	365,105	5,224,879
Other	4,376	3,956	8,332	6,381	4,911	4,432	15,724	4,112	4,083	8,195	194,685
TOTAL EXPENSES	5,807,840	4,713,603	10,521,443	5,802,362	4,864,798	7,919,580	18,586,740	5,980,330	4,850,512	10,830,842	134,513,441
TOTAL EXPENSES	3,007,040	4,713,003	10,521,775	3,802,302	4,004,776	7,717,300	10,300,740	3,760,330	4,030,312	10,630,642	134,313,441
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	1,804,521	313,802	2,118,323	1,961,034	1,168,445	1,552,076	4,681,555	1,726,630	1,821,117	3,547,747	24,490,082
Support and other revenue: Contributions:											
Foundations	3,771	3,771	7,542	3,771	3,771	168,116	175,658	3,771	3,771	7,542	1,141,536
Miscellaneous and interest income	29,005	18,083	47,088	28,745	22,288	37,227	88,260	29,638	25,844	55,482	636,942
TOTAL SUPPORT AND OTHER REVENUE	32,776	21,854	54,630	32,516	26,059	205,343	263,918	33,409	29,615	63,024	1,778,478
TOTAL SUFFORT AND UTHER REVENUE	32,770			32,310	20,039	203,343		33,409	29,013	03,024	1,//0,4/0
CHANGE IN NET ASSETS	\$ 1,837,297	\$ 335,656	\$ 2,172,953	\$ 1,993,550	\$ 1,194,504	\$ 1,757,419	\$ 4,945,473	\$ 1,760,039	\$ 1,850,732	\$ 3,610,771	\$ 26,268,560

STATEMENT OF FUNCTIONAL EXPENSES – BEDFORD STUYVESANT COLLEGIATE

				Program Services				Supp	ort Services		
	No. of		Regular		pecial		m . 1		nagement		m . 1
<u> </u>	positions		education	ec	lucation		Total	an	d General		Total
Personnel services costs:		_		_		_		_		_	
Administrative staff personnel	8.08	\$	706,252	\$	105,532	\$	811,784	\$	185,930	\$	997,714
Instructional personnel	38.21		2,033,737		303,892		2,337,629		-		2,337,629
Non-instructional personnel			<u>-</u>		<u> </u>		<u> </u>				
Total salaries and staff	46.29		2,739,989		409,424		3,149,413		185,930		3,335,343
Fringe benefits and payroll taxes			459,259		68,625		527,884		34,460		562,344
Retirement			50,679		7,573		58,252		-		58,252
Management company fees			692,454		103,470		795,924		140,457		936,381
Legal services			-		_		-		6,010		6,010
Accounting and audit services			-		-		-		7,412		7,412
Other professional and consulting services			67,039		10,017		77,056		14,892		91,948
Building rent			439		66		505		-		505
Repairs and maintenance			20,990		3,136		24,126		-		24,126
Insurance			-		-		-		53,461		53,461
Utilities			6		1		7		31,256		31,263
Supplies and materials			47,924		7,161		55,085		-		55,085
Equipment/Furnishings			-		-		-		4,891		4,891
Staff development			94,758		14,159		108,917		_		108,917
Marketing and recruitment			5,244		784		6,028		-		6,028
Technology			32,879		4,913		37,792		36,377		74,169
Food service			-		_		-		_		_
Student services			11,661		1,742		13,403		-		13,403
Office expense			45,972		6,869		52,841		74,374		127,215
Depreciation and amortization			135,479		20,244		155,723		680		156,403
Other			· -		· -		-		7,533		7,533
		\$	4,404,772	\$	658,184	\$	5,062,956	\$	597,733	\$	5,660,689

STATEMENT OF FUNCTIONAL EXPENSES – BROOKLYN EAST COLLEGIATE

		Program Services							ort Services	
	No. of positions		Regular education		pecial lucation		Total		nnagement d General	Total
Personnel services costs:								'	,	
Administrative staff personnel	6.08	\$	532,295	\$	46,286	\$	578,581	\$	203,457	\$ 782,038
Instructional personnel	24.21		1,291,432		112,298		1,403,730		-	1,403,730
Non-instructional personnel	-		-		_		-		-	-
Total salaries and staff	30.29		1,823,727		158,584		1,982,311		203,457	 2,185,768
Fringe benefits and payroll taxes			323,837		28,160		351,997		38,508	390,505
Retirement			22,673		1,972		24,645		-	24,645
Management company fees			362,174		31,493		393,667		69,471	463,138
Legal services			-		-		-		6,010	6,010
Accounting and audit services			-		-		-		7,412	7,412
Other professional and consulting services			74,503		6,478		80,981		10,777	91,758
Building rent			868		76		944		-	944
Repairs and maintenance			14,227		1,237		15,464		-	15,464
Insurance			-		-		-		53,461	53,461
Utilities			6		1		7		27,225	27,232
Supplies and materials			28,539		2,482		31,021		-	31,021
Equipment/Furnishings			276		24		300		917	1,217
Staff development			90,821		7,898		98,719		-	98,719
Marketing and recruitment			5,661		492		6,153		-	6,153
Technology			26,920		2,341		29,261		19,842	49,103
Food service			-		-		-		-	-
Student services			7,557		657		8,214		-	8,214
Office expense			22,294		1,939		24,233		52,837	77,070
Depreciation and amortization			203,620		17,706		221,326		1,958	223,284
Other					<u> </u>		<u> </u>		4,180	 4,180
		\$	3,007,703	\$	261,540	\$	3,269,243	\$	496,055	\$ 3,765,298

STATEMENT OF FUNCTIONAL EXPENSES – BROWNSVILLE COLLEGIATE

		Program Services							ort Services	
	No. of positions	Regular education			Special lucation		Total		nagement d General	 Total
Personnel services costs:			_		_					 _
Administrative staff personnel	8.08	\$	647,564	\$	71,952	\$	719,516	\$	247,651	\$ 967,167
Instructional personnel	26.21		1,442,446		160,272		1,602,718		-	1,602,718
Non-instructional personnel	-		-		-		-		-	-
Total salaries and staff	34.29		2,090,010		232,224		2,322,234		247,651	 2,569,885
Fringe benefits and payroll taxes			351,462		39,051		390,513		17,841	408,354
Retirement			23,170		2,574		25,744		-	25,744
Management company fees			475,032		52,781		527,813		93,143	620,956
Legal services			-		-		-		6,010	6,010
Accounting and audit services			-		-		-		7,412	7,412
Other professional and consulting services			68,035		7,560		75,595		12,187	87,782
Building rent			454		51		505		-	505
Repairs and maintenance			18,527		2,059		20,586		-	20,586
Insurance			=		-		=		53,461	53,461
Utilities			6		1		7		34,725	34,732
Supplies and materials			24,251		2,695		26,946		-	26,946
Equipment/Furnishings			1,883		209		2,092		433	2,525
Staff development			85,971		9,552		95,523		-	95,523
Marketing and recruitment			5,425		603		6,028		-	6,028
Technology			26,449		2,939		29,388		39,684	69,072
Food service			-		-		-		-	-
Student services			11,785		1,309		13,094		-	13,094
Office expense			32,726		3,636		36,362		44,548	80,910
Depreciation and amortization			110,999		12,333		123,332		749	124,081
Other			<u>-</u>		<u>-</u>		<u>-</u>		3,912	 3,912
		\$	3,326,185	\$	369,577	\$	3,695,762	\$	561,756	\$ 4,257,518

STATEMENT OF FUNCTIONAL EXPENSES – WILLIAMSBURG COLLEGIATE

		Program Services							ort Services		
	No. of positions		Regular education		Special ducation		Total		nnagement d General		Total
Personnel services costs:	positions		eddeation		ducation	-	Total	an	a General		10111
Administrative staff personnel	8.08	\$	694,628	\$	85,853	\$	780,481	\$	289,270	\$	1,069,751
Instructional personnel	34.21	Ψ	1,854,629	Ψ	229,224	Ψ	2,083,853	Ψ	200,270	Ψ	2,083,853
Non-instructional personnel	51.21		1,031,025				2,003,033		_		2,003,033
Total salaries and staff	42.29		2,549,257	-	315,077	_	2,864,334		289,270		3,153,604
Total salaries and staff	42.29		2,349,237		313,077		2,804,334		289,270		3,133,004
Fringe benefits and payroll taxes			427,665		52,857		480,522		52,639		533,161
Retirement			38,161		4,716		42,877		-		42,877
Management company fees			530,323		65,545		595,868		105,153		701,021
Legal services			-		-		-		6,010		6,010
Accounting and audit services			-		-		-		7,412		7,412
Other professional and consulting services			68,566		8,474		77,040		14,192		91,232
Building rent			449		56		505		-		505
Repairs and maintenance			30,007		3,709		33,716		-		33,716
Insurance			-		-		-		53,461		53,461
Utilities			6		1		7		11,992		11,999
Supplies and materials			33,711		4,166		37,877		-		37,877
Equipment/Furnishings			-		-		-		184		184
Staff development			84,824		10,484		95,308		-		95,308
Marketing and recruitment			5,925		732		6,657		-		6,657
Technology			43,298		5,351		48,649		36,893		85,542
Food service			-		-		-		-		-
Student services			9,247		1,143		10,390		-		10,390
Office expense			26,430		3,267		29,697		50,215		79,912
Depreciation and amortization			119,173		14,729		133,902		1,788		135,690
Other							_		7,410		7,410
		\$	3,967,042	\$	490,307	\$	4,457,349	\$	636,619	\$	5,093,968

STATEMENT OF FUNCTIONAL EXPENSES – OCEAN HILL COLLEGIATE

		Program Services							ort Services	
	No. of		Regular		Special		m . 1		nagement	T . 1
	positions		education	<u>e</u>	ducation		Total	and	d General	 Total
Personnel services costs:										1 (00 (50
Administrative staff personnel	15.17	\$	1,147,527	\$	73,246	\$	1,220,773	\$	412,906	\$ 1,633,679
Instructional personnel	45.42		2,722,765		173,794		2,896,559		-	2,896,559
Non-instructional personnel			<u>-</u>		<u>-</u>		<u>-</u>		<u> </u>	 <u>-</u>
Total salaries and staff	60.59		3,870,292		247,040		4,117,332		412,906	4,530,238
Fringe benefits and payroll taxes			649,802		41,477		691,279		34,887	726,166
Retirement			63,790		4,072		67,862		-	67,862
Management company fees			815,465		52,051		867,516		153,092	1,020,608
Legal services			-		-		-		12,019	12,019
Accounting and audit services			-		-		-		14,824	14,824
Other professional and consulting services			118,698		7,576		126,274		20,962	147,236
Building rent			949		61		1,010		-	1,010
Repairs and maintenance			34,311		2,190		36,501		-	36,501
Insurance			-		_		-		106,922	106,922
Utilities			7		_		7		54,102	54,109
Supplies and materials			85,401		5,451		90,852		-	90,852
Equipment/Furnishings			2,445		156		2,601		2,109	4,710
Staff development			153,590		9,804		163,394		-	163,394
Marketing and recruitment			11,775		752		12,527		_	12,527
Technology			88,089		5,623		93,712		79,390	173,102
Food service			, -		_		-		_	-
Student services			63,414		4,048		67,462		_	67,462
Office expense			70,754		4,516		75,270		86,196	161,466
Depreciation and amortization			343,315		21,914		365,229		5,990	371,219
Other			5,678		362		6,040		9,373	15,413
		\$	6,377,775	\$	407,093	\$	6,784,868	\$	992,772	\$ 7,777,640

STATEMENT OF FUNCTIONAL EXPENSES – KING'S COLLEGIATE

			am Services		Sup	port Services			
	No. of	Regular		pecial				anagement	
	positions	 education	ec	lucation		Total	aı	nd General	Total
Personnel services costs:									
Administrative staff personnel	31.25	\$ 2,609,749	\$	137,355	\$	2,747,104	\$	788,225	\$ 3,535,329
Instructional personnel	113.62	6,281,714		330,617		6,612,331		-	6,612,331
Non-instructional personnel	1.00	 		_					
Total salaries and staff	145.87	8,891,463		467,972		9,359,435		788,225	10,147,660
Fringe benefits and payroll taxes		1,454,697		76,563		1,531,260		140,680	1,671,940
Retirement		137,222		7,222		144,444		-	144,444
Management company fees		2,317,172		121,956		2,439,128		430,434	2,869,562
Legal services		-		-		-		18,030	18,030
Accounting and audit services		-		-		-		22,236	22,236
Other professional and consulting services		291,206		15,327		306,533		47,814	354,347
Building rent		1,439		76		1,515		-	1,515
Repairs and maintenance		45,416		2,390		47,806		-	47,806
Insurance		-		-		-		160,383	160,383
Utilities		20		1		21		110,467	110,488
Supplies and materials		233,569		12,293		245,862		-	245,862
Equipment/Furnishings		3,020		159		3,179		4,866	8,045
Staff development		339,736		17,881		357,617		-	357,617
Marketing and recruitment		17,180		904		18,084		-	18,084
Technology		202,374		10,651		213,025		116,354	329,379
Food service		-		-		-		-	-
Student services		174,146		9,166		183,312		-	183,312
Office expense		113,721		5,985		119,706		220,306	340,012
Depreciation and amortization		970,442		51,076		1,021,518		13,641	1,035,159
Other		1,006		53		1,059		11,756	 12,815
		\$ 15,193,829	\$	799,675	\$	15,993,504	\$	2,085,192	\$ 18,078,696

STATEMENT OF FUNCTIONAL EXPENSES – EXCELLENCE BOYS

		Program Services							port Services	
	No. of positions		Regular education		Special lucation		Total		anagement nd General	 Total
Personnel services costs:										
Administrative staff personnel	18.17	\$	1,378,946	\$	119,908	\$	1,498,854	\$	508,959	\$ 2,007,813
Instructional personnel	69.42		4,125,812		358,766		4,484,578		-	4,484,578
Non-instructional personnel	1.00		-		-		-		97,789	97,789
Total salaries and staff	88.59		5,504,758		478,674		5,983,432		606,748	6,590,180
Fringe benefits and payroll taxes			896,534		77,960		974,494		89,451	1,063,945
Retirement			75,376		6,554		81,930		-	81,930
Management company fees			1,184,286		102,981		1,287,267		227,165	1,514,432
Legal services			-		-		=		12,020	12,020
Accounting and audit services			-		-		-		14,824	14,824
Other professional and consulting services			319,211		27,757		346,968		29,339	376,307
Building rent			46,077		4,007		50,084		-	50,084
Repairs and maintenance			588,343		51,160		639,503		-	639,503
Insurance			-		-		=		106,922	106,922
Utilities			144,738		12,586		157,324		76,253	233,577
Supplies and materials			146,039		12,699		158,738		-	158,738
Equipment/Furnishings			3,831		333		4,164		368	4,532
Staff development			202,534		17,612		220,146		-	220,146
Marketing and recruitment			11,092		964		12,056		-	12,056
Technology			141,741		12,325		154,066		45,625	199,691
Food service			-		-		-		-	-
Student services			18,534		1,612		20,146		-	20,146
Office expense			86,176		7,494		93,670		86,552	180,222
Depreciation and amortization			375,616		32,662		408,278		4,281	412,559
Other			37,517		3,262		40,779		20,745	61,524
		\$	9,782,403	\$	850,642	\$	10,633,045	\$	1,320,293	\$ 11,953,338

STATEMENT OF FUNCTIONAL EXPENSES – EXCELLENCE GIRLS

		Program Services							port Services	
	No. of positions		Regular education		Special education		Total		anagement nd General	 Total
Personnel services costs:										 _
Administrative staff personnel	35.25	\$	2,681,566	\$	297,952	\$	2,979,518	\$	816,880	\$ 3,796,398
Instructional personnel	142.62		7,648,922		849,880		8,498,802		-	8,498,802
Non-instructional personnel	-		-		-		-		-	-
Total salaries and staff	177.87		10,330,488		1,147,832		11,478,320		816,880	 12,295,200
Fringe benefits and payroll taxes			1,664,939		184,993		1,849,932		144,940	1,994,872
Retirement			188,822		20,980		209,802		-	209,802
Management company fees			2,544,005		282,667		2,826,672		498,824	3,325,496
Legal services			-		-		-		18,030	18,030
Accounting and audit services			-		-		-		22,236	22,236
Other professional and consulting services			323,094		35,899		358,993		56,091	415,084
Building rent			1,363		152		1,515		-	1,515
Repairs and maintenance			346,067		38,452		384,519		-	384,519
Insurance			=		-		-		211,059	211,059
Utilities			250,697		27,855		278,552		107,463	386,015
Supplies and materials			168,515		18,724		187,239		-	187,239
Equipment/Furnishings			12,926		1,436		14,362		3,195	17,557
Staff development			318,512		35,390		353,902		-	353,902
Marketing and recruitment			17,122		1,903		19,025		-	19,025
Technology			196,778		21,864		218,642		119,052	337,694
Food service			266		30		296		-	296
Student services			185,478		20,609		206,087		-	206,087
Office expense			135,521		15,058		150,579		208,407	358,986
Depreciation and amortization			563,062		62,563		625,625		28,650	654,275
Other			<u>=</u>		<u> </u>				33,035	 33,035
		\$	17,247,655	\$	1,916,407	\$	19,164,062	\$	2,267,862	\$ 21,431,924

STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY BEDFORD STUYVESANT

		Program Services							port Services	
	No. of		Regular		pecial				anagement	
	positions		education	ec	lucation		Total	ar	nd General	Total
Personnel services costs:										
Administrative staff personnel	26.25	\$	2,268,743	\$	144,813	\$	2,413,556	\$	651,253	\$ 3,064,809
Instructional personnel	115.62		5,997,451		382,816		6,380,267		-	6,380,267
Non-instructional personnel							_			 _
Total salaries and staff	141.87		8,266,194		527,629		8,793,823		651,253	9,445,076
Fringe benefits and payroll taxes			1,332,410		85,047		1,417,457		113,741	1,531,198
Retirement			125,278		7,997		133,275		-	133,275
Management company fees			2,249,828		143,606		2,393,434		422,372	2,815,806
Legal services			-		-		-		19,400	19,400
Accounting and audit services			-		-		-		22,237	22,237
Other professional and consulting services			235,033		15,002		250,035		48,261	298,296
Building rent			3,856		246		4,102		-	4,102
Repairs and maintenance			60,399		3,855		64,254		-	64,254
Insurance			=		-		=		160,404	160,404
Utilities			13		1		14		77,875	77,889
Supplies and materials			212,440		13,560		226,000		-	226,000
Equipment/Furnishings			15,099		964		16,063		20,610	36,673
Staff development			318,410		20,324		338,734		-	338,734
Marketing and recruitment			18,054		1,152		19,206		-	19,206
Technology			206,488		13,180		219,668		57,872	277,540
Food service			-		-		-		-	-
Student services			165,072		10,537		175,609		-	175,609
Office expense			129,310		8,254		137,564		182,939	320,503
Depreciation and amortization			534,501		34,117		568,618		3,913	572,531
Other			1,898		121		2,019		14,593	 16,612
		\$	13,874,283	\$	885,592	\$	14,759,875	\$	1,795,470	\$ 16,555,345

STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY BROWNSVILLE

			am Services		Sup	port Services			
	No. of positions	Regular education		Special lucation		Total		anagement nd General	Total
Personnel services costs:	_	 							
Administrative staff personnel	21.17	\$ 1,344,606	\$	70,769	\$	1,415,375	\$	488,838	\$ 1,904,213
Instructional personnel	69.42	3,964,002		208,632		4,172,634		-	4,172,634
Non-instructional personnel	-	-		-		-		-	-
Total salaries and staff	90.59	5,308,608		279,401		5,588,009		488,838	 6,076,847
Fringe benefits and payroll taxes		834,673		43,930		878,603		84,010	962,613
Retirement		81,826		4,307		86,133		-	86,133
Management company fees		1,363,382		71,757		1,435,139		253,260	1,688,399
Legal services		-		-		-		12,020	12,020
Accounting and audit services		=		-		=		14,824	14,824
Other professional and consulting services		149,035		7,844		156,879		29,490	186,369
Building rent		959		51		1,010		-	1,010
Repairs and maintenance		42,423		2,233		44,656		-	44,656
Insurance		-		-		-		106,922	106,922
Utilities		13		1		14		61,223	61,237
Supplies and materials		113,552		5,976		119,528		-	119,528
Equipment/Furnishings		725		38		763		1,555	2,318
Staff development		229,391		12,073		241,464		-	241,464
Marketing and recruitment		9,327		491		9,818		-	9,818
Technology		147,239		7,749		154,988		76,061	231,049
Food service		-		-		-		-	-
Student services		31,480		1,657		33,137		-	33,137
Office expense		82,291		4,331		86,622		141,007	227,629
Depreciation and amortization		383,929		20,207		404,136		3,002	407,138
Other		 <u>-</u>		<u>-</u>				8,332	 8,332
		\$ 8,778,853	\$	462,046	\$	9,240,899	\$	1,280,544	\$ 10,521,443

STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY OCEAN HILL

		Program Services						Support Services		
	No. of positions	Regular education		Special education		Total		Management and General		 Total
Personnel services costs:									_	
Administrative staff personnel	30.25	\$	2,783,752	\$	146,513	\$	2,930,265	\$	692,561	\$ 3,622,826
Instructional personnel	84.62		6,875,544		361,871		7,237,415		-	7,237,415
Non-instructional personnel	<u> </u>		<u>=</u>		<u>-</u>		<u>=</u>		<u>-</u>	 <u>=</u>
Total salaries and staff	114.87		9,659,296		508,384		10,167,680		692,561	10,860,241
Fringe benefits and payroll taxes			1,548,234		81,486		1,629,720		121,588	1,751,308
Retirement			149,877		7,888		157,765		-	157,765
Management company fees			2,522,005		132,737		2,654,742		468,483	3,123,225
Legal services			-		-		-		18,030	18,030
Accounting and audit services			-		-		-		22,236	22,236
Other professional and consulting services			257,868		13,572		271,440		51,384	322,824
Building rent			1,439		76		1,515		-	1,515
Repairs and maintenance			29,193		1,536		30,729		-	30,729
Insurance			-		-		-		160,383	160,383
Utilities			20		1		21		72,763	72,784
Supplies and materials			279,281		14,699		293,980		-	293,980
Equipment/Furnishings			2,226		117		2,343		832	3,175
Staff development			285,516		15,027		300,543		-	300,543
Marketing and recruitment			17,180		904		18,084		-	18,084
Technology			181,934		9,576		191,510		77,715	269,225
Food service			=		-		-		-	=
Student services			112,009		5,895		117,904		-	117,904
Office expense			127,980		6,736		134,716		144,914	279,630
Depreciation and amortization			723,753		38,092		761,845		5,590	767,435
Other			2,302		121		2,423		13,301	15,724
		\$	15,900,113	\$	836,847	\$	16,736,960	\$	1,849,780	\$ 18,586,740

STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY CANARSIE

		Program Services						Support Services		
	No. of positions	Regular education		Special education		Total		Management and General		Total
Personnel services costs:										
Administrative staff personnel	18.17	\$	1,386,274	\$	57,761	\$	1,444,035	\$	440,431	\$ 1,884,466
Instructional personnel	63.42		4,219,517		175,813		4,395,330		-	4,395,330
Non-instructional personnel	-		-		-		-		-	-
Total salaries and staff	81.59		5,605,791		233,574		5,839,365		440,431	 6,279,796
Fringe benefits and payroll taxes			889,018		37,042		926,060		75,583	1,001,643
Retirement			73,858		3,077		76,935		-	76,935
Management company fees			1,569,800		65,408		1,635,208		288,567	1,923,775
Legal services			-		-		-		12,020	12,020
Accounting and audit services			-		-		-		14,824	14,824
Other professional and consulting services			166,665		6,944		173,609		29,161	202,770
Building rent			970		40		1,010		-	1,010
Repairs and maintenance			36,128		1,505		37,633		-	37,633
Insurance			-		=		=		106,922	106,922
Utilities			13		1		14		48,174	48,188
Supplies and materials			128,478		5,353		133,831		-	133,831
Equipment/Furnishings			5,149		215		5,364		1,113	6,477
Staff development			182,556		7,607		190,163		-	190,163
Marketing and recruitment			11,670		486		12,156		-	12,156
Technology			138,333		5,764		144,097		79,368	223,465
Food service			-		-		-		-	-
Student services			16,671		695		17,366		-	17,366
Office expense			58,041		2,418		60,459		108,109	168,568
Depreciation and amortization			348,407		14,517		362,924		2,181	365,105
Other			<u> </u>		<u>-</u>				8,195	 8,195
		\$	9,231,548	\$	384,646	\$	9,616,194	\$	1,214,648	\$ 10,830,842