# UNCOMMON NEW YORK CITY CHARTER SCHOOLS <br> BROOKLYN, NEW YORK 

## AUDITED FINANCIAL STATEMENTS

OTHER FINANCIAL INFORMATION

AND
INDEPENDENT AUDITOR'S REPORTS
JUNE 30, 2021
(With Comparative Totals for 2020)

MIMB

## Mengel Metzger Barr \& Co. up <br> Certifled Public Accountants

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## Mengel Metzger Barr \& Co. up

 Certified Public Accountants
## INDEPENDENT AUDITOR'S REPORT

Board of Trustees
Uncommon New York City Charter Schools

## Report on the Financial Statements

We have audited the accompanying financial statements of Uncommon New York City Charter Schools which comprise the statement of financial position as of June 30, 2021, and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Uncommon New York City Charter Schools as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

## Report on Summarized Comparative Information

We have previously audited Uncommon New York City Charter Schools' June 30, 2020 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated October 29, 2020. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2020 is consistent, in all material respects, with the financial statements from which it has been derived.

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Rochester, New York
October 28, 2021

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

STATEMENT OF FINANCIAL POSITION
JUNE 30, 2021
(With Comparative Totals for 2020)


The accompanying notes are an integral part of the financial statements.

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2021
(With Comparative Totals for 2020)

|  | Year ended June 30, |  |
| :---: | :---: | :---: |
|  | 2021 | 2020 |
| Revenue, gains and other support: Public school district: |  |  |
|  |  |  |
| Resident student enrollment | \$ 139,315,713 | \$ 138,375,404 |
| Students with disabilities | 10,513,286 | 8,726,681 |
| Grants and contracts: |  |  |
| Federal - Title and IDEA | 5,146,873 | 4,657,543 |
| Federal - Other | 4,027,651 | 1,209,556 |
| TOTAL REVENUE, GAINS <br> AND OTHER SUPPORT | 159,003,523 | 152,969,184 |
| Expenses: |  |  |
| Program services |  |  |
| Regular education | 111,092,161 | 117,948,235 |
| Special education | 8,322,556 | 7,493,769 |
| TOTAL PROGRAM SERVICES EXPENSES | 119,414,717 | 125,442,004 |
| Management and general | 15,098,724 | 14,631,198 |
| TOTAL OPERATING EXPENSES | 134,513,441 | 140,073,202 |
| SURPLUS FROM SCHOOL OPERATIONS | 24,490,082 | 12,895,982 |
| Support and other revenue: |  |  |
| Contributions: |  |  |
| Foundations | 1,141,536 | 1,083,488 |
| Miscellaneous income | 611,189 | 604,436 |
| Interest income | 25,753 | 868,439 |
| TOTAL SUPPORT AND OTHER REVENUE | 1,778,478 | 2,556,363 |
| CHANGE IN NET ASSETS | 26,268,560 | 15,452,345 |
| Net assets at beginning of year | 89,658,808 | 74,206,463 |
| NET ASSETS AT END OF YEAR | \$ 115,927,368 | \$ 89,658,808 |

The accompanying notes are an integral part of the financial statements.

UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2021
(With Comparative Totals for 2020)

|  | No. of positions | Year ended June 30, |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2021 |  |  |  |  |  |  |  |  |  | 2020 |  |
|  |  | Program Services |  |  |  |  |  | Support Services |  |  |  | Total |  |
|  |  |  | Regular education | Special education |  | Total |  | Management and General |  | Total |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 226 | \$ | 18,181,902 | \$ | 1,357,940 | \$ | 19,539,842 | \$ | 5,726,361 | \$ | 25,266,203 | \$ | 25,044,860 |
| Instructional personnel | 827 |  | 48,457,971 |  | 3,647,875 |  | 52,105,846 |  | - |  | 52,105,846 |  | 53,557,117 |
| Non-instructional personnel | 2 |  | - |  | - |  | - |  | 97,789 |  | 97,789 |  | 166,597 |
| Total salaries and staff | 1,055 |  | 66,639,873 |  | 5,005,815 |  | 71,645,688 |  | 5,824,150 |  | 77,469,838 |  | 78,768,574 |
| Fringe benefits and payroll taxes |  |  | 10,832,530 |  | 817,191 |  | 11,649,721 |  | 948,328 |  | 12,598,049 |  | 12,493,830 |
| Retirement |  |  | 1,030,732 |  | 78,932 |  | 1,109,664 |  | - |  | 1,109,664 |  | 1,057,260 |
| Management company fees |  |  | 16,625,926 |  | 1,226,452 |  | 17,852,378 |  | 3,150,421 |  | 21,002,799 |  | 20,073,607 |
| Legal services |  |  | - |  | - |  | - |  | 145,609 |  | 145,609 |  | 83,098 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 177,889 |  | 177,889 |  | 187,081 |
| Other professional and consulting services |  |  | 2,138,953 |  | 162,450 |  | 2,301,403 |  | 364,550 |  | 2,665,953 |  | 2,786,665 |
| Building rent |  |  | 59,262 |  | 4,958 |  | 64,220 |  | , |  | 64,220 |  | 36,806 |
| Repairs and maintenance |  |  | 1,266,031 |  | 113,462 |  | 1,379,493 |  | - |  | 1,379,493 |  | 1,571,272 |
| Insurance |  |  | - |  | - |  | - |  | 1,333,761 |  | 1,333,761 |  | 1,217,836 |
| Utilities |  |  | 395,545 |  | 40,450 |  | 435,995 |  | 713,518 |  | 1,149,513 |  | 815,287 |
| Supplies and materials |  |  | 1,501,700 |  | 105,259 |  | 1,606,959 |  | - |  | 1,606,959 |  | 3,088,795 |
| Equipment/Furnishings |  |  | 47,580 |  | 3,651 |  | 51,231 |  | 41,073 |  | 92,304 |  | 306,699 |
| Staff development |  |  | 2,386,619 |  | 177,811 |  | 2,564,430 |  | - |  | 2,564,430 |  | 4,342,236 |
| Marketing and recruitment |  |  | 135,655 |  | 10,167 |  | 145,822 |  | - |  | 145,822 |  | 633,302 |
| Technology |  |  | 1,432,522 |  | 102,276 |  | 1,534,798 |  | 784,233 |  | 2,319,031 |  | 1,786,238 |
| Food service |  |  | 266 |  | 30 |  | 296 |  | - |  | 296 |  | - |
| Student services |  |  | 807,054 |  | 59,070 |  | 866,124 |  | - |  | 866,124 |  | 2,964,754 |
| Office expense |  |  | 931,216 |  | 70,503 |  | 1,001,719 |  | 1,400,404 |  | 2,402,123 |  | 2,993,740 |
| Depreciation and amortization |  |  | 4,812,296 |  | 340,160 |  | 5,152,456 |  | 72,423 |  | 5,224,879 |  | 4,509,367 |
| Other |  |  | 48,401 |  | 3,919 |  | 52,320 |  | 142,365 |  | 194,685 |  | 356,755 |
|  |  | \$ | 111,092,161 | \$ | 8,322,556 | \$ | 119,414,717 | \$ | 15,098,724 | \$ | 134,513,441 | \$ | 140,073,202 |

The accompanying notes are an integral part of the financial statements.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

## STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2021
(With Comparative Totals for 2020)

|  | Year ended June 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |
| CASH FLOWS - OPERATING ACTIVITIES |  |  |  |
| Change in net assets | \$ 26,268,560 | \$ | 15,452,345 |
| Adjustments to reconcile change in net assets to net cash provided from operating activities: |  |  |  |
| Bad debt expense | 52,320 |  | 236,579 |
| Depreciation and amortization | 5,224,879 |  | 4,509,367 |
| Changes in certain assets and liabilities affecting operations: |  |  |  |
| Grants and contracts receivable | $(3,291,436)$ |  | 1,062,548 |
| Accounts receivable | 1,862,583 |  | $(1,785,674)$ |
| Prepaid expenses and other current assets | $(2,128,196)$ |  | $(3,304,750)$ |
| Accounts payable and accrued expenses | 983,955 |  | $(287,196)$ |
| Deferred revenue | $(63,697)$ |  | 63,697 |
| NET CASH PROVIDED FROM OPERATING ACTIVITIES | 28,908,968 |  | 15,946,916 |
| CASH FLOWS - INVESTING ACTIVITIES |  |  |  |
| Purchases of property and equipment | (7,926,801) |  | (3,569,105) |
| Purchases of investments | $(24,131,499)$ |  | $(11,861,877)$ |
| NET CASH USED FOR INVESTING ACTIVITIES | $(32,058,300)$ |  | $(15,430,982)$ |
| NET (DECREASE) INCREASE IN CASH AND RESTRICTED CASH | $(3,149,332)$ |  | 515,934 |
| Cash and restricted cash at beginning of year | 5,495,409 |  | 4,979,475 |
| CASH AND RESTRICTED CASH AT END OF YEAR | \$ 2,346,077 | \$ | 5,495,409 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION |  |  |  |
| Purchases of property and equipment included in accounts payable | \$ (123,334) | \$ | $(17,975)$ |
| Reconciliation of cash and restricted cash reported within the statement of financial position that sum to the total amounts shown in the statement of cash flows: |  |  |  |
| Cash | \$ 1,962,553 | \$ | 5,112,045 |
| Cash in escrow | 383,524 |  | 383,364 |
| Total cash and restricted cash shown in the statement of cash flows | \$ 2,346,077 | \$ | 5,495,409 |

The accompanying notes are an integral part of the financial statements.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## The Charter School

Uncommon New York City Charter Schools (the "Charter School"), is an educational corporation operating as a group of charter schools in the borough of Brooklyn, New York City. The Charter School's mission is to ensure academic success for children in grades K through 12. The Charter School prepares students to excel in demanding high schools and colleges and to contribute to their communities as leaders. Through educational success, students earn opportunities in life for themselves and their communities.

## Financial Statement presentation

The financial statements of the Charter School have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (GAAP). The Charter School reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

These classes of net assets are defined as follows:
Net Assets With Donor Restrictions - Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. There were no net assets with donor restrictions at June 30, 2021 and 2020.

Net Assets Without Donor Restrictions - The net assets over which the Governing Board has discretionary control to use in carrying on the Charter School's operations in accordance with the guidelines established by the Charter School. The Board may designate portions of the current net assets without donor restrictions for specific purposes, projects or investment.

## Revenue recognition

Revenue from Exchange Transactions: The Charter School recognizes revenue in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers, as amended. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition.

The Charter School records substantially all revenues over time as follows:

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

## NOTES TO FINANCIAL STATEMENTS, Cont’d

JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

## Public school district revenue

The Charter School recognizes revenue as educational programming is provided to students throughout the year. The Charter School earns public school district revenue based on the approved per pupil tuition rate of the public school district in which the pupil resides. The amount received each year from the resident district is the product of the approved per pupil tuition rate and the full-time equivalent student enrollment of the School. Each NYS school district has a fixed per pupil tuition rate which is calculated annually by NYSED in accordance with NYS Education Law. Amounts are billed in advance every other month and payments are typically received in six installments during the year. At the end of each school year, a reconciliation of actual enrollment to billed enrollment is performed and any additional amounts due or excess funds received are agreed upon between the Charter School and the district(s) and are paid or recouped. Additional funding is available for students requiring special education services. The amount of additional funding is dependent upon the length of time and types of services provided by the Charter School to each student, subject to a maximum amount based upon a set rate for each district as calculated by NYSED.

The following table summarizes contract balances at their respective statement of financial position dates:


## Contributions

The Charter School recognizes contributions when cash, securities or other assets, an unconditional promise to give, or a notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

Contributions received are recorded in the appropriate class of net assets depending on the existence of any donor restrictions. A contribution that is received and expended in the same year for a specific purpose is classified as revenue without donor restrictions.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities and changes in net assets as net assets released from restrictions.

## Cash

Cash balances are maintained at financial institutions located in New York and are insured by the Federal Deposits Insurance Corporation up to $\$ 250,000$ at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

## NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

## Grant revenue

Some of the Charter School's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Charter School has incurred expenditures in compliance with specific contract or grant provisions. Certain grants are subject to audit and retroactive adjustments by its funders. Any changes resulting from these audits are recognized in the year they become known. Qualifying expenditures that have been incurred but are yet to be reimbursed are reported as grants receivable in the accompanying statement of financial position. Amounts received prior to incurring qualifying expenditures are reported as deferred revenue in the accompanying statement of financial position. There were no amounts reported as deferred revenue at June 30, 2021. Amount reported as deferred revenue at June 30, 2020 amounted to $\$ 63,697$. The Organization received cost-reimbursement grants of approximately $\$ 122,000$ and $\$ 84,000$ that have not been recognized at June 30, 2021 and 2020, respectively, because qualifying expenditures have not yet been incurred.

## Investments

Investments are maintained in accordance with the Charter School's Cash Management and Investment Policy. The goals of this policy are the preservation of principal, the maintenance of liquidity, and to obtain a competitive return on investment subject to prevailing market conditions and safe and sound investment practices. The policy was adopted by the Board in March 2019 and, as of June 30, 2021 and 2020, all funds are held in a money market fund. As the policy is put into place, the funds will be separated into the following three portfolios:

- The operating portfolio will be invested in short-term instruments to fund the daily operating needs of the Charter School and fund any capital outlays anticipated in the next 2 months. This portfolio will consist of no less than two months' worth of operating expenses and shall be continuously invested in readily available funds such as money market funds or bank deposits.
- The reserve portfolio, if sufficient funds are available, will be invested in short-term instruments to fund daily operating needs and capital outlays within the next twelve months. Assets within this portfolio will be permitted to have investments maturing in one year or less.
- The strategic portfolio, if sufficient funds are available, will be invested to fund operating needs anticipated over the next three years. This portfolio allows for investments with stated maturities of up to three years from the purchase date. Maturities are to be laddered to ensure flexibility of and access to funds in this portfolio.

Grants and other receivables and accounts receivable
Grants and other receivables and accounts receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Balances that are still outstanding after management has used reasonable collection efforts are written off against the allowance for doubtful accounts. There was no allowance for doubtful accounts at June 30, 2021 or 2020.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

NOTES TO FINANCIAL STATEMENTS, Cont'd
JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

## Property and equipment

Property and equipment are recorded at cost. Depreciation is computed using the straight-line method on a basis considered adequate to depreciate the assets over their estimated useful lives, which range from three to ten years.

Major renewals and betterments are capitalized, while repairs and maintenance are charged to operations as incurred. Upon sale or retirement, the related cost and allowances for depreciation are removed form the accounts and the related gain or loss is reflected in operations.

## Cash in escrow

Cash is held by the Charter School as an escrow account in accordance with the terms of their charter agreement. The amount in escrow as of June 30, 2021 and 2020 was $\$ 383,524$ and $\$ 383,364$, respectively. The escrow account is restricted to fund legal and other costs should the Charter School cease operations and dissolve.

## Tax exempt status

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School files Form 990 tax returns in the U.S. federal jurisdiction. The tax returns for the years ended June 30, 2018 through June 30, 2021 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain income tax positions and, accordingly it will not recognize any liability for unrecognized tax benefits.

## Contributed services

The Charter School receives contributed services from volunteers to develop its academic program and to serve on the board of trustees. These services are not valued in the financial statements because they do not require "specialized skills" and would typically not be purchased if they were not contributed.

## In-kind Contributions

Gifts and donations other than cash are recorded at fair value at the date of contribution. The Charter School received in-kind contributions of textbooks in the years ended June 30, 2021 and 2020 totaling $\$ 569,695$ and $\$ 568,929$, respectively. Such in-kind contributions are included in miscellaneous income on the accompanying statement of activities and changes in net assets for both years ended June 30, 2021 and 2020.

## Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

NOTES TO FINANCIAL STATEMENTS, Cont'd
JUNE 30, 2021
(With Comparative Totals for 2020)

# NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd 

## Functional allocation of expenses

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. All expenses that are allocated to more than one program or supporting function are allocated on the basis of estimates of time and effort.

## Functional allocation of expenses

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. All expenses that are allocated to more than one program or supporting function are allocated on the basis of estimates of time and effort.

## New accounting pronouncements

## $\underline{\text { Leases }}$

In February 2016, the FASB issued a new standard related to leases to increase transparency and comparability among entities by requiring the recognition of right-of-use ("ROU") assets and lease liabilities on the statement of financial position. Most prominent among the changes in the standard is the recognition of ROU assets and lease liabilities by lessees for those leases classified as operating leases under current U.S. GAAP. For nonpublic entities, the FASB voted on May 20, 2020, to extend the guidance in this new standard to be effective for fiscal years beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022. The Charter School is currently evaluating the provisions of this standard to determine the impact the new standard will have on the Charter School's financial position or results of operations.

## Gifts-in-kind

In September 2020, the FASB issued a new accounting update to improve transparency in the reporting of contributed nonfinancial assets, also known as gifts-in-kind. The update requires not-for-profit entities to present contributed nonfinancial assets separately on the statement of activities, apart from contributions of cash and other financial assets. In addition, the update requires not-for-profit entities to disclose in the notes to the financial statements a breakout of the different types of gifts-in-kind recognized, any donor restrictions associated with the gift, the valuation technique(s) used to arrive at the fair value measure, whether or not the gift-in-kind was monetized, and any policies on monetization. The update is effective for fiscal years beginning after June 15, 2021 and will be applied on a retrospective basis. The Charter School is currently evaluating the provisions of this update to determine the impact it will have on the Charter School's financial statements.

## Subsequent events

The Charter School has conducted an evaluation of potential subsequent events occurring after the statement of financial position date through October 28, 2021 which is the date the financial statements are available to be issued. No subsequent events requiring disclosure were noted.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

## NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021<br>(With Comparative Totals for 2020)

## NOTE B: COMMITMENTS AND RELATED PARTY TRANSACTIONS

Uncommon Schools, Inc. ("USI"), a not-for-profit organization dedicated to helping start and run charter schools, provides management and other administrative support services to the Charter School. In July 2019, the Charter School entered into a new five-year agreement with USI terminating on June 30, 2024. Under this agreement the Charter School pays USI a service fee which is calculated as $13.5 \%$ of the sum of recurring public revenue less facilities expenses. Recurring public revenue is defined as annual public entitlement aid including core and tuition which includes general, SPED and State special funding and all ESSA funding which includes Title I, Title IIA, IID, III, IV, V and IDEA funding. Facilities expense includes building expenses (leases, taxes), utilities, maintenance and furniture and fixtures, and excludes building related expenditures which are capitalized and amortized/depreciated. The fee incurred for the years ended June 30, 2021 and 2020 was approximately $\$ 21,002,800$ and $\$ 20,073,600$. Included in accounts payable and accrued expenses at June 30, 2021 and 2020 was approximately $\$ 4,106,000$ and $\$ 3,404,000$, respectively, related to this fee and other expenses incurred by USI on behalf of the Charter School, due to USI.

USI applied for and was awarded a multi-year grant from the Department of Education for the replication and expansion of high-quality charter schools. USI passed through funding of $\$ 181,338$ and $\$ 404,247$ related to this federal program to the Charter School during the years ended June 30, 2021 and 2020, respectively. There were no amounts related to this included in accounts receivable at June 30, 2021. Included in accounts receivable at June 30,2020 was approximately $\$ 404,000$, which represented reimbursable expenditures incurred by the Charter School for which they have yet to receive payment. USI also applied for and was awarded a multi-year grant from a foundation for the growth of high schools and music programs. USI passed through funding of approximately $\$ 999,000$ and $\$ 1,020,000$ related to this grant program during the years ended June 30, 2021 and 2020, respectively, which $\$ 27,000$ and $\$ 53,000$ was included in receivables from USI at June 2021 and 2020, respectively.

In November 2013, a wholly-owned subsidiary of USI was created, Uncommon Crown Heights, LLC ("Crown Heights"), to manage a high school facility shared between an unrelated charter school and the Charter School. All schools located in the shared high school entered into an administrative costs management agreement and advanced Crown Heights funds to operate the location. The Schools will be charged an annual service fee of $0.5 \%$ of the combined facility budget by Crown Heights. The Charter School was charged approximately $\$ 5,300$ and $\$ 4,800$ related to this fee for the years ended June 30,2021 and 2020, respectively. Actual expenses are tracked and allocated to each party based on metrics developed by management. Depending on the actual expenses incurred, a prepaid balance or payable could exist at any given time. At June 30, 2021 and 2020 approximately $\$ 70,000$ and $\$ 71,000$, respectively, were included in accounts receivable related to Crown Heights.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

NOTES TO FINANCIAL STATEMENTS, Cont'd
JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE C: LIQUIDITY AND AVAILABILITY

The Charter School regularly monitors liquidity required to meet its operating needs and other contractual commitments. The Charter School's main source of liquidity is its cash accounts.

For purposes of analyzing resources available to meet general expenditures over a 12 -month period, the Charter School considers all expenditures related to its ongoing activities of teaching, and public service, as well as the conduct of services undertaken to support those activities, to be general expenditures.

In addition to financial assets available to meet general expenditures over the next 12 months, the Charter School operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources. Refer to the statement of cash flows which identifies the sources and uses of the Charter School's cash and shows positive cash generated by operations for fiscal years 2021 and 2020.

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

|  | June 30, |  |
| :---: | :---: | :---: |
|  | 2021 | 2020 |
| Cash | \$ 1,962,553 | \$ 5,112,045 |
| Investments | 88,100,345 | 63,968,846 |
| Grants and contracts receivables | 6,726,864 | 3,435,428 |
| Accounts receivable | 75,735 | 1,990,638 |
|  | \$96,865,497 | 74,506,957 |
| Less amounts designated by the Board for the Stability Fund | $(47,059,008)$ | (7,059,000) |
|  | \$ 49,806,489 | \$67,447,957 |

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

NOTES TO FINANCIAL STATEMENTS, Cont'd
JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE D: SCHOOL FACILITIES

The Charter School is located in various New York City Department of Education ("NYCDOE") facilities. The Charter School occupies approximately 479,500 square feet of space within these facilities. During the year ended June 30, 2021 the Charter School paid approximately $\$ 3,000$ to the NYCDOE for additional afterschool and weekend usage. The Charter School did not pay any fee to the NYCDOE for additional after-school and weekend usage for the year ended June 30, 2020. At June 30, 2021 and 2020, the Board of Trustees has designated $\$ 47,059,000$ and $\$ 7,059,000$, respectively, as a stability fund to meet future needs of the Charter School.

In June 2019, the Board approved approximately $\$ 4,200,000$ to be paid to NYCDOE on behalf of Excellence Academies Foundation, Inc. in October of 2019, for the extension of a lease to June 2105. The Charter School prepaid the entirety of the future lease payments in October 2019. Approximately $\$ 49,000$ and $\$ 37,000$ is included in building rent expense for the years ended June 30, 2021 and 2020, respectively, and the remaining amount is included in prepaid expenses as of June 30, 2021 and 2020.

Effective July 1, 2020, the Board approved $\$ 1,200,000$ to be paid to NYCDOE on behalf of Excellence Academies Foundation, Inc. for a lease agreement effective July 1, 2020 through June 30, 2119. The Charter School prepaid the entirety of the future lease payments in August 2020. Approximately $\$ 12,000$ is included in building rent expense for the year ended June 30, 2021 and the remaining amount is included in prepaid expenses as of June 30, 2021.

The above amounts will be expensed as follows:


The Charter School's high school occupies space with a related charter school per a verbal agreement with a third party at no charge. At June 30, 2021 and 2020, the Charter School paid certain utility and maintenance services on a square footage basis amounting to approximately $\$ 1,150,000$ and $\$ 815,000$, respectively.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

NOTES TO FINANCIAL STATEMENTS, Cont'd
JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE E: FAIR VALUE MEASUREMENTS

Accounting principles establishes a frame work for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 Measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.

Level 2 - Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2021 and 2020.

Mutual Funds: Valued at the daily closing price as reported by the fund. Mutual funds held by the Plan are actively traded open-end mutual funds that are registered with the U.S. Securities and Exchange Commission. These funds are required to report their daily net asset value and to transact at that price.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

NOTES TO FINANCIAL STATEMENTS, Cont’d
JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE E: FAIR VALUE MEASUREMENTS, Cont'd

The following table sets forth by level, within the fair value hierarchy, the Charter School's assets at fair value as of June 30, 2021 and 2020:

|  | Level 1 | Level 2 |  | Level 3 |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| June 30, 2021 |  |  |  |  |  |  |
| Mutual funds: |  |  |  |  |  |  |
| Money market funds | \$88,100,345 | \$ | - | \$ | - | \$88,100,345 |
| Total assets at fair value | \$88,100,345 | \$ | - | \$ | - | \$88,100,345 |

June 30, 2020
Mutual funds:

| Money market funds | $\underline{\$ 63,968,846}$ | $\$$ | - | $\$$ | - | $\underline{\$ 63,968,846}$ |
| :---: | :--- | :--- | :--- | :--- | :--- | :--- |
| Total assets at fair value | $\underline{\$ 63,968,846}$ | $\underline{\$}$ | $\underline{\$}$ | $\underline{\underline{\$ 63,968,846}}$ |  |  |

## NOTE F: PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

|  | June 30, |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2021 |  |  | 2020 |
| Furniture and fixtures | $\$ 2,966,268$ |  | $\$ 2,636,422$ |  |
| Computer software | $20,171,834$ |  | $14,887,601$ |  |
| Construction in progress | 410,480 |  | 417,807 |  |
| Leasehold improvements | $22,284,720$ |  | $19,841,337$ |  |
|  | $45,833,302$ |  | $37,783,167$ |  |
| Less accumulated depreciation and amortization | $\underline{27,116,203}$ | $\underline{21,891,324}$ |  |  |
|  | $\underline{\$ 18,717,099}$ | $\underline{\$ 15,891,843}$ |  |  |

## NOTE G: OPERATING LEASES

The Charter School leases office equipment under certain non-cancelable lease agreements expiring through June 2024. The future minimum payments on these agreements are as follows:

Year ending June 30,
2022
2023
2024

| Amount |  |
| :--- | ---: |
| $\$$ | 623,000 |
| 235,900 |  |
|  | 114,300 |
| $\$ \quad 973,200$ |  |

# UNCOMMON NEW YORK CITY CHARTER SCHOOLS 

## NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2021
(With Comparative Totals for 2020)

## NOTE H: RETIREMENT PLAN

The Charter School participates in a defined contribution 403(b) plan covering most employees through a USI plan. For employees who have less than 2 years of service, the Charter School matches employees' contributions up to the lesser of $3 \%$ of gross payroll or $\$ 3,500$. For employees who have 2 to 3 years of service, the Charter School will match up to the lesser of $4 \%$ of gross payroll or $\$ 4,000$. For employees who have 4 years of service or more, the Charter School will match up to the lesser of $5 \%$ of gross payroll or $\$ 5,000$. The Charter School's total contribution to the Plan for the years ended June 30, 2021 and 2020 approximated $\$ 1,110,000$ and $\$ 1,057,000$, respectively.

## NOTE I: CONTINGENCY

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

## NOTE J: CONCENTRATIONS

At June 30, 2021 and 2020, approximately $93 \%$ and $88 \%$, respectively, of total grants and accounts receivables are due from New York State.

During the years ended June 30, 2021 and 2020, approximately $94 \%$ and $96 \%$, respectively, of total revenue, gains and other support came from per-pupil funding provided by New York State. The per-pupil rate is set annually by the State based on the school district in which the Charter School is located.

## NOTE K: ACCOUNTING IMPACT OF COVID-19 OUTBREAK

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally. The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Charter School's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Charter School is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2022.

In response to the COVID-19 outbreak, the Federal Government passed several COVID relief acts which include funding for elementary and secondary education. The Elementary and Secondary School Emergency Relief Fund (ESSER Fund) was established to award grants to state and local educational agencies. The Charter School has recognized approximately $\$ 2,872,000$ of revenue relative to ESSER grants during the year ended June 30, 2021.

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## OTHER FINANCIAL INFORMATION

## M|M|B

## Mengel Metzger Barr \& Co. ur

Certified Public Accountants

## INDEPENDENT AUDITOR'S REPORT ON OTHER FINANCIAL INFORMATION

Board of Trustees<br>Uncommon New York City Charter Schools

We have audited the financial statements of Uncommon New York City Charter Schools as of and for the year ended June 30, 2021, and we have issued our report thereon dated October 28, 2021, which expressed an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The 2021 financial information hereinafter is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements for the year ended June 30, 2021, as a whole.

## Merged, Metzged, Bans Co. LAP

Rochester, New York
October 28, 2021

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER
YEAR ENDED JUNE 30, 2021

|  | Bedford <br> Stuyvesant <br> Collegiate <br> Middle <br> School |  | Brooklyn East <br> Collegiate <br> $\left.\begin{array}{c}\text { Middle } \\ \text { School } \\ \hline\end{array}\right]$ |  | Brownsville <br> Collegiate <br> Middle <br> School |  | Williamsburg <br> Collegiate <br> Middle <br> School |  | Ocean Hill Collegiate |  |  |  |  |  | King's Collegiate |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { Elementary } \\ \text { School } \\ \hline \end{gathered}$ |  |  |  | Middle School |  |  |  |  |  |  |  | Uncommon Leadership |  | Total |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Elementary School | Middle <br> School |  | Total |  | Charter High <br> School |  |  |  |  |  |
| Revenue, gains and other support: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Public school district: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Resident student enrollment | \$ | 5,704,640 | \$ | 2,972,855 |  |  | \$ | 3,845,174 | \$ | 4,221,308 | \$ | 2,262,621 | \$ | 4,556,134 | \$ | 6,818,755 | \$ | 6,879,168 | \$ | 5,385,727 | \$ | 7,027,983 | \$ | 9,292,878 |
| Students with disabilities |  | 878,803 |  | 271,200 |  | 421,211 |  | 686,855 |  | 88,180 |  | 319,690 |  | 407,870 |  | 356,200 |  | 326,080 |  | 323,150 |  | 1,005,430 |
| Grants and contracts: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal - Title and IDEA |  | 260,571 |  | 156,047 |  | 245,110 |  | 225,050 |  | 64,763 |  | 175,022 |  | 239,785 |  | 377,936 |  | 236,032 |  | 104,312 |  | 718,280 |
| Federal - Other |  | 163,049 |  | 91,861 |  | 170,962 |  | 137,775 |  | 251,819 |  | 135,716 |  | 387,535 |  | 82,857 |  | 199,541 |  | 189,777 |  | 472,175 |
| TOTAL REVENUE, GAINS AND OTHER SUPPORT |  | 7,007,063 |  | 3,491,963 |  | 4,682,457 |  | 5,270,988 |  | 2,667,383 |  | 5,186,562 |  | 7,853,945 |  | 7,696,161 |  | 6,147,380 |  | 7,645,222 |  | 21,488,763 |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnelInstructional personnel |  | 997,714 |  | 782,038 |  | 967,167 |  | 1,069,751 |  | 638,183 |  | 995,496 |  | 1,633,679 |  | 875,494 |  | 1,098,075 |  | 1,561,760 |  | 3,535,329 |
|  |  | 2,337,629 |  | 1,403,730 |  | 1,602,718 |  | 2,083,853 |  | 966,118 |  | 1,930,441 |  | 2,896,559 |  | 2,140,199 |  | 2,091,813 |  | 2,380,319 |  | 6,612,331 |
| Non-instructional personnel |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL STAFF AND SALARIES |  | 3,335,343 |  | 2,185,768 |  | 2,569,885 |  | 3,153,604 |  | 1,604,301 |  | 2,925,937 |  | 4,530,238 |  | 3,015,693 |  | 3,189,888 |  | 3,942,079 |  | 10,147,660 |
| Fringe benefits and payroll taxes |  | 562,344 |  | 390,505 |  | 408,354 |  | 533,161 |  | 255,971 |  | 470,195 |  | 726,166 |  | 469,914 |  | 564,486 |  | 637,540 |  | 1,671,940 |
| Retirement |  | 58,252 |  | 24,645 |  | 25,744 |  | 42,877 |  | 13,299 |  | 54,563 |  | 67,862 |  | 35,076 |  | 54,934 |  | 54,434 |  | 144,444 |
| Management company fees |  | 936,381 |  | 463,138 |  | 620,956 |  | 701,021 |  | 329,258 |  | 691,350 |  | 1,020,608 |  | 1,028,633 |  | 822,080 |  | 1,018,849 |  | 2,869,562 |
| Legal services |  | 6,010 |  | 6,010 |  | 6,010 |  | 6,010 |  | 6,009 |  | 6,010 |  | 12,019 |  | 6,010 |  | 6,010 |  | 6,010 |  | 18,030 |
| Accounting and audit services |  | 7,412 |  | 7,412 |  | 7,412 |  | 7,412 |  | 7,412 |  | 7,412 |  | 14,824 |  | 7,412 |  | 7,412 |  | 7,412 |  | 22,236 |
| Other professional and consulting services |  | 91,948 |  | 91,758 |  | 87,782 |  | 91,232 |  | 58,770 |  | 88,466 |  | 147,236 |  | 81,517 |  | 95,124 |  | 177,706 |  | 354,347 |
| Building rent |  | 505 |  | 944 |  | 505 |  | 505 |  | 505 |  | 505 |  | 1,010 |  | 505 |  | 505 |  | 505 |  | 1,515 |
| Repairs and maintenance |  | 24,126 |  | 15,464 |  | 20,586 |  | 33,716 |  | 10,525 |  | 25,976 |  | 36,501 |  | 22,493 |  | 18,294 |  | 7,019 |  | 47,806 |
| Insurance |  | 53,461 |  | 53,461 |  | 53,461 |  | 53,461 |  | 53,461 |  | 53,461 |  | 106,922 |  | 53,461 |  | 53,461 |  | 53,461 |  | 160,383 |
| Utilities |  | 31,263 |  | 27,232 |  | 34,732 |  | 11,999 |  | 22,708 |  | 31,401 |  | 54,109 |  | 37,505 |  | 39,965 |  | 33,018 |  | 110,488 |
| Supplies and materials |  | 55,085 |  | 31,021 |  | 26,946 |  | 37,877 |  | 44,764 |  | 46,088 |  | 90,852 |  | 99,939 |  | 55,728 |  | 90,195 |  | 245,862 |
| Equipment/Furnishings |  | 4,891 |  | 1,217 |  | 2,525 |  | 184 |  | 1,182 |  | 3,528 |  | 4,710 |  | 1,551 |  | 3,661 |  | 2,833 |  | 8,045 |
| Staff development |  | 108,917 |  | 98,719 |  | 95,523 |  | 95,308 |  | 66,978 |  | 96,416 |  | 163,394 |  | 119,045 |  | 106,950 |  | 131,622 |  | 357,617 |
| Marketing and recruitment |  | 6,028 |  | 6,153 |  | 6,028 |  | 6,657 |  | 6,026 |  | 6,501 |  | 12,527 |  | 6,028 |  | 6,028 |  | 6,028 |  | 18,084 |
| Technology |  | 74,169 |  | 49,103 |  | 69,072 |  | 85,542 |  | 97,722 |  | 75,380 |  | 173,102 |  | 149,999 |  | 75,442 |  | 103,938 |  | 329,379 |
| Food service |  |  |  |  |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  | - |  |  |
| Student services |  | 13,403 |  | 8,214 |  | 13,094 |  | 10,390 |  | 6,501 |  | 60,961 |  | 67,462 |  | 29,104 |  | 13,380 |  | 140,828 |  | 183,312 |
| Office expense |  | 127,215 |  | 77,070 |  | 80,910 |  | 79,912 |  | 63,059 |  | 98,407 |  | 161,466 |  | 176,104 |  | 95,745 |  | 68,163 |  | 340,012 |
| Depreciation and amortization |  | 156,403 |  | 223,284 |  | 124,081 |  | 135,690 |  | 247,335 |  | 123,884 |  | 371,219 |  | 402,718 |  | 220,914 |  | 411,527 |  | 1,035,159 |
| Other |  | 7,533 |  | 4,180 |  | 3,912 |  | 7,410 |  | 11,436 |  | 3,977 |  | 15,413 |  | 4,133 |  | 4,486 |  | 4,196 |  | 12,815 |
| TOTAL EXPENSES |  | 5,660,689 |  | 3,765,298 |  | 4,257,518 |  | 5,093,968 |  | 2,907,222 |  | 4,870,418 |  | 7,777,640 |  | 5,746,840 |  | 5,434,493 |  | 6,897,363 |  | 18,078,696 |
| SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS |  | 1,346,374 |  | $(273,335)$ |  | 424,939 |  | 177,020 |  | $(239,839)$ |  | 316,144 |  | 76,305 |  | 1,949,321 |  | 712,887 |  | 747,859 |  | 3,410,067 |
| Support and other revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Foundations |  | 3,771 |  | 3,816 |  | 3,771 |  | 3,771 |  | 84,077 |  | 28,846 |  | 112,923 |  | 3,771 |  | 3,771 |  | 244,085 |  | 251,627 |
| Miscellaneous and interest income |  | 25,106 |  | 13,818 |  | 17,587 |  | 17,843 |  | 10,020 |  | 19,088 |  | 29,108 |  | 28,418 |  | 23,791 |  | 35,231 |  | 87,440 |
| TOTAL SUPPORT AND OTHER REVENUE |  | 28,877 |  | 17,634 |  | 21,358 |  | 21,614 |  | 94,097 |  | 47,934 |  | 142,031 |  | 32,189 |  | 27,562 |  | 279,316 |  | 339,067 |
| CHANGE IN NET ASSETS | \$ | 1,375,251 | \$ | $(255,701)$ | \$ | 446,297 | \$ | 198,634 | \$ | $(145,742)$ | \$ | 364,078 | \$ | 218,336 | \$ | 1,981,510 | \$ | 740,449 | \$ | 1,027,175 | \$ | 3,749,134 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER, Cont'd

YEAR ENDED JUNE 30, 2021

|  | Excellence Boys |  |  |  |  |  | Excellence Girls |  |  |  |  |  |  |  | Leadership Preparatory Bedford Stuyvesant |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Uncommon |  |  |  |  |  |  |  | Elementary |  | Middle <br> School |  | Uncommon Collegiate Charter High School |  | Total |  |
|  | Elementary School |  | MiddleSchool |  | Total |  | Elementary School |  | Middle <br> School |  | $\begin{gathered} \text { Charter High } \\ \text { School } \\ \hline \end{gathered}$ |  | Total |  |  |  |  |  |  |  |  |  |
| Revenue, gains and other support: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Public school district: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Resident student enrollment | \$ | 5,313,512 | \$ | 5,261,048 | \$ | 10,574,560 | \$ | 6,163,097 | \$ | 4,662,868 | \$ | 10,937,263 | \$ | 21,763,228 | \$ | 6,418,582 | \$ | 5,884,911 | \$ | 6,513,305 | \$ | 18,816,798 |
| Students with disabilities |  | 368,575 |  | 612,522 |  | 981,097 |  | 221,380 |  | 332,470 |  | 1,875,079 |  | 2,428,929 |  | 315,939 |  | 360,990 |  | 507,563 |  | 1,184,492 |
| Grants and contracts: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal - Title and IDEA |  | 326,133 |  | 114,868 |  | 441,001 |  | 274,149 |  | 33,168 |  | 431,000 |  | 738,317 |  | 366,543 |  | 28,000 |  | 208,433 |  | 602,976 |
| Federal - Other |  | 136,341 |  | 223,234 |  | 359,575 |  | 134,137 |  | 282,242 |  | 162,963 |  | 579,342 |  | 65,736 |  | 266,990 |  | 118,653 |  | 451,379 |
| TOTAL REVENUE, GAINS AND OTHER SUPPORT |  | 6,144,561 |  | 6,211,672 |  | 12,356,233 |  | 6,792,763 |  | 5,310,748 |  | 13,406,305 |  | 25,509,816 |  | 7,166,800 |  | 6,540,891 |  | 7,347,954 |  | 21,055,645 |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel |  | 952,989 |  | 1,054,824 |  | 2,007,813 |  | 964,660 |  | 882,787 |  | 1,948,951 |  | 3,796,398 |  | 868,899 |  | 910,611 |  | 1,285,299 |  | 3,064,809 |
| Instructional personnel |  | 2,344,006 |  | 2,140,572 |  | 4,484,578 |  | 2,346,829 |  | 1,671,135 |  | 4,480,838 |  | 8,498,802 |  | 2,342,456 |  | 1,926,016 |  | 2,111,795 |  | 6,380,267 |
| Non-instructional personnel |  | 97,789 |  | - |  | 97,789 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total Staff and salaries |  | 3,394,784 |  | 3,195,396 |  | 6,590,180 |  | 3,311,489 |  | 2,553,922 |  | 6,429,789 |  | 12,295,200 |  | 3,211,355 |  | 2,836,627 |  | 3,397,094 |  | 9,445,076 |
| Fringe benefits and payroll taxes |  | 534,728 |  | 529,217 |  | 1,063,945 |  | 546,527 |  | 395,729 |  | 1,052,616 |  | 1,994,872 |  | 536,198 |  | 416,563 |  | 578,437 |  | 1,531,198 |
| Retirement |  | 43,255 |  | 38,675 |  | 81,930 |  | 69,043 |  | 20,789 |  | 119,970 |  | 209,802 |  | 44,175 |  | 40,307 |  | 48,793 |  | 133,275 |
| Management company fees |  | 733,388 |  | 781,044 |  | 1,514,432 |  | 908,735 |  | 709,305 |  | 1,707,456 |  | 3,325,496 |  | 959,685 |  | 872,324 |  | 983,797 |  | 2,815,806 |
| Legal services |  | 6,010 |  | 6,010 |  | 12,020 |  | 6,010 |  | 6,010 |  | 6,010 |  | 18,030 |  | 6,013 |  | 6,010 |  | 7,377 |  | 19,400 |
| Accounting and audit services |  | 7,412 |  | 7,412 |  | 14,824 |  | 7,412 |  | 7,412 |  | 7,412 |  | 22,236 |  | 7,413 |  | 7,412 |  | 7,412 |  | 22,237 |
| Other professional and consulting services |  | 200,521 |  | 175,786 |  | 376,307 |  | 92,607 |  | 94,685 |  | 227,792 |  | 415,084 |  | 95,560 |  | 104,650 |  | 98,086 |  | 298,296 |
| Building rent |  | 25,042 |  | 25,042 |  | 50,084 |  | 505 |  | 505 |  | 505 |  | 1,515 |  | 505 |  | 505 |  | 3,092 |  | 4,102 |
| Repairs and maintenance |  | 383,467 |  | 256,036 |  | 639,503 |  | 9,589 |  | 9,983 |  | 364,947 |  | 384,519 |  | 29,921 |  | 26,226 |  | 8,107 |  | 64,254 |
| Insurance |  | 53,461 |  | 53,461 |  | 106,922 |  | 53,461 |  | 53,461 |  | 104,137 |  | 211,059 |  | 53,482 |  | 53,461 |  | 53,461 |  | 160,404 |
| Utilities |  | 134,511 |  | 99,066 |  | 233,577 |  | 34,046 |  | 36,917 |  | 315,052 |  | 386,015 |  | 26,730 |  | 24,998 |  | 26,161 |  | 77,889 |
| Supplies and materials |  | 88,157 |  | 70,581 |  | 158,738 |  | 56,582 |  | 41,690 |  | 88,967 |  | 187,239 |  | 61,613 |  | 112,392 |  | 51,995 |  | 226,000 |
| Equipment/Furnishings |  | 3,382 |  | 1,150 |  | 4,532 |  | 14,165 |  | 565 |  | 2,827 |  | 17,557 |  | 820 |  | 28,352 |  | 7,501 |  | 36,673 |
| Staff development |  | 117,918 |  | 102,228 |  | 220,146 |  | 134,645 |  | 102,014 |  | 117,243 |  | 353,902 |  | 124,891 |  | 113,420 |  | 100,423 |  | 338,734 |
| Marketing and recruitment |  | 6,028 |  | 6,028 |  | 12,056 |  | 6,028 |  | 6,969 |  | 6,028 |  | 19,025 |  | 6,884 |  | 6,060 |  | 6,262 |  | 19,206 |
| Technology |  | 136,394 |  | 63,297 |  | 199,691 |  | 147,720 |  | 92,196 |  | 97,778 |  | 337,694 |  | 131,950 |  | 85,063 |  | 60,527 |  | 277,540 |
| Food service |  |  |  |  |  |  |  |  |  | 296 |  |  |  | 296 |  |  |  |  |  |  |  |  |
| Student services |  | 19,273 |  | 873 |  | 20,146 |  | 13,267 |  | 1,584 |  | 191,236 |  | 206,087 |  | 17,621 |  | 35,409 |  | 122,579 |  | 175,609 |
| Office expense |  | 104,709 |  | 75,513 |  | 180,222 |  | 114,487 |  | 125,356 |  | 119,143 |  | 358,986 |  | 90,398 |  | 112,714 |  | 117,391 |  | 320,503 |
| Depreciation and amortization |  | 261,187 |  | 151,372 |  | 412,559 |  | 147,080 |  | 205,220 |  | 301,975 |  | 654,275 |  | 154,816 |  | 201,526 |  | 216,189 |  | 572,531 |
| Other |  | 57,912 |  | 3,612 |  | 61,524 |  | 4,994 |  | 16,024 |  | 12,017 |  | 33,035 |  | 7,903 |  | 4,274 |  | 4,435 |  | 16,612 |
| TOTAL EXPENSES |  | 6,311,539 |  | 5,641,799 |  | 11,953,338 |  | 5,678,392 |  | 4,480,632 |  | 11,272,900 |  | 21,431,924 |  | 5,567,933 |  | 5,088,293 |  | 5,899,119 |  | 16,555,345 |
| SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS |  | $(166,978)$ |  | 569,873 |  | 402,895 |  | 1,114,371 |  | 830,116 |  | 2,133,405 |  | 4,077,892 |  | 1,598,867 |  | 1,452,598 |  | 1,448,835 |  | 4,500,300 |
| Support and other revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Foundations |  | 41,919 |  | 166,393 |  | 208,312 |  | 3,771 |  | 3,771 |  | 185,448 |  | 192,990 |  | 3,772 |  | 3,771 |  | 162,270 |  | 169,813 |
| Miscellaneous and interest income |  | 21,913 |  | 21,707 |  | 43,620 |  | 25,604 |  | 19,633 |  | 84,856 |  | 130,093 |  | 26,420 |  | 25,084 |  | 29,993 |  | 81,497 |
| TOTAL SUPPORT AND OTHER REVENUE |  | 63,832 |  | 188,100 |  | 251,932 |  | 29,375 |  | 23,404 |  | 270,304 |  | 323,083 |  | 30,192 |  | 28,855 |  | 192,263 |  | 251,310 |
| CHANGE IN NET ASSETS | \$ | (103,146) | \$ | 757,973 | \$ | 654,827 | S | 1,143,746 | \$ | 853,520 | \$ | 2,403,709 | s | 4,400,975 | S | 1,629,059 | \$ | 1,481,453 | \$ | 1,641,098 | s | 4,751,610 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER, Cont'd
YEAR ENDED JUNE 30, 2021

|  | Leadership Preparatory Brownsville |  |  |  |  |  | Leadership Preparatory Ocean Hill |  |  |  |  |  |  |  | Leadership Preparatory Canarsie |  |  |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Uncommon <br> Preparatory |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Elementary School |  | Middle <br> School |  | Total |  | Elementary School |  | Middle School |  | Charter High School |  | Total |  | Elementary School |  | Middle <br> School |  | Total |  |  |  |
| Revenue, gains and other support: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Public school district: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Resident student enrollment | \$ | 6,884,795 | \$ | 4,300,697 | \$ | 11,185,492 | \$ | 6,953,947 | \$ | 5,405,784 | \$ | 8,644,830 | \$ | 21,004,561 | \$ | 7,161,933 | \$ | 5,953,531 | \$ | 13,115,464 | \$ | 139,315,713 |
| Students with disabilities |  | 245,890 |  | 388,150 |  | 634,040 |  | 348,449 |  | 279,200 |  | 474,210 |  | 1,101,859 |  | 189,410 |  | 322,090 |  | 511,500 |  | 10,513,286 |
| Grants and contracts: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal - Title and IDEA |  | 261,880 |  | 178,871 |  | 440,751 |  | 436,443 |  | 83,750 |  | 154,386 |  | 674,579 |  | 262,790 |  | 141,616 |  | 404,406 |  | 5,146,873 |
| Federal - Other |  | 219,796 |  | 159,687 |  | 379,483 |  | 24,557 |  | 264,509 |  | 198,230 |  | 487,296 |  | 92,827 |  | 254,392 |  | 347,219 |  | 4,027,651 |
| TOTAL REVENUE, GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| AND OTHER SUPPORT |  | 7,612,361 |  | 5,027,405 |  | 12,639,766 |  | 7,763,396 |  | 6,033,243 |  | 9,471,656 |  | 23,268,295 |  | 7,706,960 |  | 6,671,629 |  | 14,378,589 |  | 159,003,523 |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel |  | 925,295 |  | 978,918 |  | 1,904,213 |  | 913,093 |  | 1,003,308 |  | 1,706,425 |  | 3,622,826 |  | 917,882 |  | 966,584 |  | 1,884,466 |  | 25,266,203 |
| Instructional personnel |  | 2,387,060 |  | 1,785,574 |  | 4,172,634 |  | 2,498,787 |  | 1,928,388 |  | 2,810,240 |  | 7,237,415 |  | 2,560,843 |  | 1,834,487 |  | 4,395,330 |  | 52,105,846 |
| Non-instructional personnel |  | - |  | - |  | - |  | - |  |  |  | - |  | - |  |  |  |  |  |  |  | 97,789 |
| total staff and salaries |  | 3,312,355 |  | 2,764,492 |  | 6,076,847 |  | 3,411,880 |  | 2,931,696 |  | 4,516,665 |  | 10,860,241 |  | 3,478,725 |  | 2,801,071 |  | 6,279,796 |  | 77,469,838 |
| Fringe benefits and payroll taxes |  | 523,831 |  | 438,782 |  | 962,613 |  | 511,893 |  | 457,305 |  | 782,110 |  | 1,751,308 |  | 537,655 |  | 463,988 |  | 1,001,643 |  | 12,598,049 |
| Retirement |  | 37,768 |  | 48,365 |  | 86,133 |  | 46,859 |  | 36,596 |  | 74,310 |  | 157,765 |  | 38,881 |  | 38,054 |  | 76,935 |  | 1,109,664 |
| Management company fees |  | 1,017,711 |  | 670,688 |  | 1,688,399 |  | 1,043,109 |  | 809,220 |  | 1,270,896 |  | 3,123,225 |  | 1,031,918 |  | 891,857 |  | 1,923,775 |  | 21,002,799 |
| Legal services |  | 6,010 |  | 6,010 |  | 12,020 |  | 6,010 |  | 6,010 |  | 6,010 |  | 18,030 |  | 6,010 |  | 6,010 |  | 12,020 |  | 145,609 |
| Accounting and audit services |  | 7,412 |  | 7,412 |  | 14,824 |  | 7,412 |  | 7,412 |  | 7,412 |  | 22,236 |  | 7,412 |  | 7,412 |  | 14,824 |  | 177,889 |
| Other professional and consulting services |  | 102,187 |  | 84,182 |  | 186,369 |  | 85,174 |  | 88,077 |  | 149,573 |  | 322,824 |  | 103,520 |  | 99,250 |  | 202,770 |  | 2,665,953 |
| Building rent |  | 505 |  | 505 |  | 1,010 |  | 505 |  | 505 |  | 505 |  | 1,515 |  | 505 |  | 505 |  | 1,010 |  | 64,220 |
| Repairs and maintenance |  | 28,679 |  | 15,977 |  | 44,656 |  | 6,960 |  | 14,251 |  | 9,518 |  | 30,729 |  | 20,897 |  | 16,736 |  | 37,633 |  | 1,379,493 |
| Insurance |  | 53,461 |  | 53,461 |  | 106,922 |  | 53,461 |  | 53,461 |  | 53,461 |  | 160,383 |  | 53,461 |  | 53,461 |  | 106,922 |  | 1,333,761 |
| Utilities |  | 30,310 |  | 30,927 |  | 61,237 |  | 25,372 |  | 19,015 |  | 28,397 |  | 72,784 |  | 27,801 |  | 20,387 |  | 48,188 |  | 1,149,513 |
| Supplies and materials |  | 70,492 |  | 49,036 |  | 119,528 |  | 73,541 |  | 43,551 |  | 176,888 |  | 293,980 |  | 83,127 |  | 50,704 |  | 133,831 |  | 1,606,959 |
| Equipment/Furnishings |  | 1,592 |  | 726 |  | 2,318 |  | 2,471 |  | 240 |  | 464 |  | 3,175 |  | 5,625 |  | 852 |  | 6,477 |  | 92,304 |
| Staff development |  | 138,695 |  | 102,769 |  | 241,464 |  | 114,495 |  | 81,698 |  | 104,350 |  | 300,543 |  | 108,430 |  | 81,733 |  | 190,163 |  | 2,564,430 |
| Marketing and recruitment |  | 6,028 |  | 3,790 |  | 9,818 |  | 6,028 |  | 6,028 |  | 6,028 |  | 18,084 |  | 6,028 |  | 6,128 |  | 12,156 |  | 145,822 |
| Technology |  | 153,271 |  | 77,778 |  | 231,049 |  | 122,674 |  | 58,148 |  | 88,403 |  | 269,225 |  | 144,043 |  | 79,422 |  | 223,465 |  | 2,319,031 |
| Food service |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 296 |
| Student services |  | 15,905 |  | 17,232 |  | 33,137 |  | 9,888 |  | 29,619 |  | 78,397 |  | 117,904 |  | 9,239 |  | 8,127 |  | 17,366 |  | 866,124 |
| Office expense |  | 108,012 |  | 119,617 |  | 227,629 |  | 104,571 |  | 65,803 |  | 109,256 |  | 279,630 |  | 94,254 |  | 74,314 |  | 168,568 |  | 2,402,123 |
| Depreciation and amortization |  | 189,240 |  | 217,898 |  | 407,138 |  | 163,678 |  | 151,252 |  | 452,505 |  | 767,435 |  | 218,687 |  | 146,418 |  | 365,105 |  | 5,224,879 |
| Other |  | 4,376 |  | 3,956 |  | 8,332 |  | 6,381 |  | 4,911 |  | 4,432 |  | 15,724 |  | 4,112 |  | 4,083 |  | 8,195 |  | 194,685 |
| TOTAL EXPENSES |  | 5,807,840 |  | 4,713,603 |  | 10,521,443 |  | 5,802,362 |  | 4,864,798 |  | 7,919,580 |  | 18,586,740 |  | 5,980,330 |  | 4,850,512 |  | 10,830,842 |  | 134,513,441 |
| SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS |  | 1,804,521 |  | 313,802 |  | 2,118,323 |  | 1,961,034 |  | 1,168,445 |  | 1,552,076 |  | 4,681,555 |  | 1,726,630 |  | 1,821,117 |  | 3,547,747 |  | 24,490,082 |
| Support and other revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contributions: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Foundations |  | 3,771 |  | 3,771 |  | 7,542 |  | 3,771 |  | 3,771 |  | 168,116 |  | 175,658 |  | 3,771 |  | 3,771 |  | 7,542 |  | 1,141,536 |
| Miscellaneous and interest income |  | 29,005 |  | 18,083 |  | 47,088 |  | 28,745 |  | 22,288 |  | 37,227 |  | 88,260 |  | 29,638 |  | 25,844 |  | 55,482 |  | 636,942 |
| TOTAL SUPPORT AND OTHER REVENUE |  | 32,776 |  | 21,854 |  | 54,630 |  | 32,516 |  | 26,059 |  | 205,343 |  | 263,918 |  | 33,409 |  | 29,615 |  | 63,024 |  | 1,778,478 |
| CHANGE IN NET ASSETS | \$ | 1,837,297 | \$ | 335,656 | \$ | 2,172,953 | \$ | 1,993,550 | \$ | 1,194,504 | \$ | 1,757,419 | \$ | 4,945,473 | \$ | 1,760,039 | \$ | 1,850,732 | \$ | 3,610,771 | \$ | 26,268,560 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - BEDFORD STUYVESANT COLLEGIATE

YEAR ENDED JUNE 30, 2021

|  |  | Program Services |  |  |  |  |  | Support Services <br> Management and General |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of positions | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 8.08 | \$ | 706,252 | \$ | 105,532 | \$ | 811,784 | \$ | 185,930 | \$ | 997,714 |
| Instructional personnel | 38.21 |  | 2,033,737 |  | 303,892 |  | 2,337,629 |  | - |  | 2,337,629 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 46.29 |  | 2,739,989 |  | 409,424 |  | 3,149,413 |  | 185,930 |  | 3,335,343 |
| Fringe benefits and payroll taxes |  |  | 459,259 |  | 68,625 |  | 527,884 |  | 34,460 |  | 562,344 |
| Retirement |  |  | 50,679 |  | 7,573 |  | 58,252 |  | - |  | 58,252 |
| Management company fees |  |  | 692,454 |  | 103,470 |  | 795,924 |  | 140,457 |  | 936,381 |
| Legal services |  |  | - |  | - |  | - |  | 6,010 |  | 6,010 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 7,412 |  | 7,412 |
| Other professional and consulting services |  |  | 67,039 |  | 10,017 |  | 77,056 |  | 14,892 |  | 91,948 |
| Building rent |  |  | 439 |  | 66 |  | 505 |  | - |  | 505 |
| Repairs and maintenance |  |  | 20,990 |  | 3,136 |  | 24,126 |  | - |  | 24,126 |
| Insurance |  |  | - |  | - |  | - |  | 53,461 |  | 53,461 |
| Utilities |  |  | 6 |  | 1 |  | 7 |  | 31,256 |  | 31,263 |
| Supplies and materials |  |  | 47,924 |  | 7,161 |  | 55,085 |  | - |  | 55,085 |
| Equipment/Furnishings |  |  | - |  | - |  | - |  | 4,891 |  | 4,891 |
| Staff development |  |  | 94,758 |  | 14,159 |  | 108,917 |  | - |  | 108,917 |
| Marketing and recruitment |  |  | 5,244 |  | 784 |  | 6,028 |  | - |  | 6,028 |
| Technology |  |  | 32,879 |  | 4,913 |  | 37,792 |  | 36,377 |  | 74,169 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 11,661 |  | 1,742 |  | 13,403 |  | - |  | 13,403 |
| Office expense |  |  | 45,972 |  | 6,869 |  | 52,841 |  | 74,374 |  | 127,215 |
| Depreciation and amortization |  |  | 135,479 |  | 20,244 |  | 155,723 |  | 680 |  | 156,403 |
| Other |  |  | - |  | - |  | - |  | 7,533 |  | 7,533 |
|  |  | \$ | 4,404,772 | \$ | 658,184 | \$ | 5,062,956 | \$ | 597,733 | \$ | 5,660,689 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - BROOKLYN EAST COLLEGIATE

## YEAR ENDED JUNE 30, 2021

|  |  | Program Services |  |  |  |  |  | $\begin{gathered} \text { Support Services } \\ \hline \text { Management } \\ \text { and General } \end{gathered}$ |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of positions | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 6.08 | \$ | 532,295 | \$ | 46,286 | \$ | 578,581 | \$ | 203,457 | \$ | 782,038 |
| Instructional personnel | 24.21 |  | 1,291,432 |  | 112,298 |  | 1,403,730 |  | - |  | 1,403,730 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 30.29 |  | 1,823,727 |  | 158,584 |  | 1,982,311 |  | 203,457 |  | 2,185,768 |
| Fringe benefits and payroll taxes |  |  | 323,837 |  | 28,160 |  | 351,997 |  | 38,508 |  | 390,505 |
| Retirement |  |  | 22,673 |  | 1,972 |  | 24,645 |  | - |  | 24,645 |
| Management company fees |  |  | 362,174 |  | 31,493 |  | 393,667 |  | 69,471 |  | 463,138 |
| Legal services |  |  | - |  | - |  |  |  | 6,010 |  | 6,010 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 7,412 |  | 7,412 |
| Other professional and consulting services |  |  | 74,503 |  | 6,478 |  | 80,981 |  | 10,777 |  | 91,758 |
| Building rent |  |  | 868 |  | 76 |  | 944 |  | - |  | 944 |
| Repairs and maintenance |  |  | 14,227 |  | 1,237 |  | 15,464 |  | - |  | 15,464 |
| Insurance |  |  | - |  | - |  | - |  | 53,461 |  | 53,461 |
| Utilities |  |  | 6 |  | 1 |  | 7 |  | 27,225 |  | 27,232 |
| Supplies and materials |  |  | 28,539 |  | 2,482 |  | 31,021 |  | - |  | 31,021 |
| Equipment/Furnishings |  |  | 276 |  | 24 |  | 300 |  | 917 |  | 1,217 |
| Staff development |  |  | 90,821 |  | 7,898 |  | 98,719 |  | - |  | 98,719 |
| Marketing and recruitment |  |  | 5,661 |  | 492 |  | 6,153 |  | - |  | 6,153 |
| Technology |  |  | 26,920 |  | 2,341 |  | 29,261 |  | 19,842 |  | 49,103 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 7,557 |  | 657 |  | 8,214 |  | - |  | 8,214 |
| Office expense |  |  | 22,294 |  | 1,939 |  | 24,233 |  | 52,837 |  | 77,070 |
| Depreciation and amortization |  |  | 203,620 |  | 17,706 |  | 221,326 |  | 1,958 |  | 223,284 |
| Other |  |  | - |  | - |  | - |  | 4,180 |  | 4,180 |
|  |  | \$ | 3,007,703 | \$ | 261,540 | \$ | 3,269,243 | \$ | 496,055 | \$ | 3,765,298 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - BROWNSVILLE COLLEGIATE

YEAR ENDED JUNE 30, 2021

|  |  | Program Services |  |  |  |  |  | Support Services <br> Management and General |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of positions | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 8.08 | \$ | 647,564 | \$ | 71,952 | \$ | 719,516 | \$ | 247,651 | \$ | 967,167 |
| Instructional personnel | 26.21 |  | 1,442,446 |  | 160,272 |  | 1,602,718 |  | - |  | 1,602,718 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 34.29 |  | 2,090,010 |  | 232,224 |  | 2,322,234 |  | 247,651 |  | 2,569,885 |
| Fringe benefits and payroll taxes |  |  | 351,462 |  | 39,051 |  | 390,513 |  | 17,841 |  | 408,354 |
| Retirement |  |  | 23,170 |  | 2,574 |  | 25,744 |  | - |  | 25,744 |
| Management company fees |  |  | 475,032 |  | 52,781 |  | 527,813 |  | 93,143 |  | 620,956 |
| Legal services |  |  | - |  | - |  |  |  | 6,010 |  | 6,010 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 7,412 |  | 7,412 |
| Other professional and consulting services |  |  | 68,035 |  | 7,560 |  | 75,595 |  | 12,187 |  | 87,782 |
| Building rent |  |  | 454 |  | 51 |  | 505 |  | - |  | 505 |
| Repairs and maintenance |  |  | 18,527 |  | 2,059 |  | 20,586 |  | - |  | 20,586 |
| Insurance |  |  | - |  | - |  | - |  | 53,461 |  | 53,461 |
| Utilities |  |  | 6 |  | 1 |  | 7 |  | 34,725 |  | 34,732 |
| Supplies and materials |  |  | 24,251 |  | 2,695 |  | 26,946 |  | - |  | 26,946 |
| Equipment/Furnishings |  |  | 1,883 |  | 209 |  | 2,092 |  | 433 |  | 2,525 |
| Staff development |  |  | 85,971 |  | 9,552 |  | 95,523 |  | - |  | 95,523 |
| Marketing and recruitment |  |  | 5,425 |  | 603 |  | 6,028 |  | - |  | 6,028 |
| Technology |  |  | 26,449 |  | 2,939 |  | 29,388 |  | 39,684 |  | 69,072 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 11,785 |  | 1,309 |  | 13,094 |  | - |  | 13,094 |
| Office expense |  |  | 32,726 |  | 3,636 |  | 36,362 |  | 44,548 |  | 80,910 |
| Depreciation and amortization |  |  | 110,999 |  | 12,333 |  | 123,332 |  | 749 |  | 124,081 |
| Other |  |  | - |  | - |  | - |  | 3,912 |  | 3,912 |
|  |  | \$ | 3,326,185 | \$ | 369,577 | \$ | 3,695,762 | \$ | 561,756 | \$ | 4,257,518 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - WILLIAMSBURG COLLEGIATE

## YEAR ENDED JUNE 30, 2021

|  |  | Program Services |  |  |  |  |  | $\begin{gathered} \text { Support Services } \\ \hline \text { Management } \\ \text { and General } \end{gathered}$ |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of positions | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 8.08 | \$ | 694,628 | \$ | 85,853 | \$ | 780,481 | \$ | 289,270 | \$ | 1,069,751 |
| Instructional personnel | 34.21 |  | 1,854,629 |  | 229,224 |  | 2,083,853 |  | - |  | 2,083,853 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 42.29 |  | 2,549,257 |  | 315,077 |  | 2,864,334 |  | 289,270 |  | 3,153,604 |
| Fringe benefits and payroll taxes |  |  | 427,665 |  | 52,857 |  | 480,522 |  | 52,639 |  | 533,161 |
| Retirement |  |  | 38,161 |  | 4,716 |  | 42,877 |  | - |  | 42,877 |
| Management company fees |  |  | 530,323 |  | 65,545 |  | 595,868 |  | 105,153 |  | 701,021 |
| Legal services |  |  | - |  | - |  |  |  | 6,010 |  | 6,010 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 7,412 |  | 7,412 |
| Other professional and consulting services |  |  | 68,566 |  | 8,474 |  | 77,040 |  | 14,192 |  | 91,232 |
| Building rent |  |  | 449 |  | 56 |  | 505 |  | - |  | 505 |
| Repairs and maintenance |  |  | 30,007 |  | 3,709 |  | 33,716 |  | - |  | 33,716 |
| Insurance |  |  | - |  | - |  | - |  | 53,461 |  | 53,461 |
| Utilities |  |  | 6 |  | 1 |  | 7 |  | 11,992 |  | 11,999 |
| Supplies and materials |  |  | 33,711 |  | 4,166 |  | 37,877 |  | - |  | 37,877 |
| Equipment/Furnishings |  |  | - |  | - |  | - |  | 184 |  | 184 |
| Staff development |  |  | 84,824 |  | 10,484 |  | 95,308 |  | - |  | 95,308 |
| Marketing and recruitment |  |  | 5,925 |  | 732 |  | 6,657 |  | - |  | 6,657 |
| Technology |  |  | 43,298 |  | 5,351 |  | 48,649 |  | 36,893 |  | 85,542 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 9,247 |  | 1,143 |  | 10,390 |  | - |  | 10,390 |
| Office expense |  |  | 26,430 |  | 3,267 |  | 29,697 |  | 50,215 |  | 79,912 |
| Depreciation and amortization |  |  | 119,173 |  | 14,729 |  | 133,902 |  | 1,788 |  | 135,690 |
| Other |  |  | - |  | - |  | - |  | 7,410 |  | 7,410 |
|  |  | \$ | 3,967,042 | \$ | 490,307 | \$ | 4,457,349 | \$ | 636,619 | \$ | 5,093,968 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - OCEAN HILL COLLEGIATE

## YEAR ENDED JUNE 30, 2021

|  | No. of positions | Program Services |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular education |  | Special education |  | Total |  | Management and General |  | Total |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 15.17 | \$ | 1,147,527 | \$ | 73,246 | \$ | 1,220,773 | \$ | 412,906 | \$ | 1,633,679 |
| Instructional personnel | 45.42 |  | 2,722,765 |  | 173,794 |  | 2,896,559 |  | - |  | 2,896,559 |
| Non-instructional personnel | - |  | - |  | - |  | - |  |  |  | - |
| Total salaries and staff | 60.59 |  | 3,870,292 |  | 247,040 |  | 4,117,332 |  | 412,906 |  | 4,530,238 |
| Fringe benefits and payroll taxes |  |  | 649,802 |  | 41,477 |  | 691,279 |  | 34,887 |  | 726,166 |
| Retirement |  |  | 63,790 |  | 4,072 |  | 67,862 |  | - |  | 67,862 |
| Management company fees |  |  | 815,465 |  | 52,051 |  | 867,516 |  | 153,092 |  | 1,020,608 |
| Legal services |  |  | - |  | - |  |  |  | 12,019 |  | 12,019 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 14,824 |  | 14,824 |
| Other professional and consulting services |  |  | 118,698 |  | 7,576 |  | 126,274 |  | 20,962 |  | 147,236 |
| Building rent |  |  | 949 |  | 61 |  | 1,010 |  | - |  | 1,010 |
| Repairs and maintenance |  |  | 34,311 |  | 2,190 |  | 36,501 |  | - |  | 36,501 |
| Insurance |  |  | - |  | - |  | - |  | 106,922 |  | 106,922 |
| Utilities |  |  | 7 |  | - |  | 7 |  | 54,102 |  | 54,109 |
| Supplies and materials |  |  | 85,401 |  | 5,451 |  | 90,852 |  | - |  | 90,852 |
| Equipment/Furnishings |  |  | 2,445 |  | 156 |  | 2,601 |  | 2,109 |  | 4,710 |
| Staff development |  |  | 153,590 |  | 9,804 |  | 163,394 |  | - |  | 163,394 |
| Marketing and recruitment |  |  | 11,775 |  | 752 |  | 12,527 |  | - |  | 12,527 |
| Technology |  |  | 88,089 |  | 5,623 |  | 93,712 |  | 79,390 |  | 173,102 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 63,414 |  | 4,048 |  | 67,462 |  | - |  | 67,462 |
| Office expense |  |  | 70,754 |  | 4,516 |  | 75,270 |  | 86,196 |  | 161,466 |
| Depreciation and amortization |  |  | 343,315 |  | 21,914 |  | 365,229 |  | 5,990 |  | 371,219 |
| Other |  |  | 5,678 |  | 362 |  | 6,040 |  | 9,373 |  | 15,413 |
|  |  | \$ | 6,377,775 | \$ | 407,093 | \$ | 6,784,868 | \$ | 992,772 | \$ | 7,777,640 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - KING'S COLLEGIATE

## YEAR ENDED JUNE 30, 2021

|  | No. of positions | Program Services |  |  |  |  |  | Support Services <br> Management and General |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 31.25 | \$ | 2,609,749 | \$ | 137,355 | \$ | 2,747,104 | \$ | 788,225 | \$ | 3,535,329 |
| Instructional personnel | 113.62 |  | 6,281,714 |  | 330,617 |  | 6,612,331 |  | - |  | 6,612,331 |
| Non-instructional personnel | 1.00 |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 145.87 |  | 8,891,463 |  | 467,972 |  | 9,359,435 |  | 788,225 |  | 10,147,660 |
| Fringe benefits and payroll taxes |  |  | 1,454,697 |  | 76,563 |  | 1,531,260 |  | 140,680 |  | 1,671,940 |
| Retirement |  |  | 137,222 |  | 7,222 |  | 144,444 |  |  |  | 144,444 |
| Management company fees |  |  | 2,317,172 |  | 121,956 |  | 2,439,128 |  | 430,434 |  | 2,869,562 |
| Legal services |  |  | - |  | - |  | - |  | 18,030 |  | 18,030 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 22,236 |  | 22,236 |
| Other professional and consulting services |  |  | 291,206 |  | 15,327 |  | 306,533 |  | 47,814 |  | 354,347 |
| Building rent |  |  | 1,439 |  | 76 |  | 1,515 |  | - |  | 1,515 |
| Repairs and maintenance |  |  | 45,416 |  | 2,390 |  | 47,806 |  | - |  | 47,806 |
| Insurance |  |  | - |  | - |  | - |  | 160,383 |  | 160,383 |
| Utilities |  |  | 20 |  | 1 |  | 21 |  | 110,467 |  | 110,488 |
| Supplies and materials |  |  | 233,569 |  | 12,293 |  | 245,862 |  | - |  | 245,862 |
| Equipment/Furnishings |  |  | 3,020 |  | 159 |  | 3,179 |  | 4,866 |  | 8,045 |
| Staff development |  |  | 339,736 |  | 17,881 |  | 357,617 |  | - |  | 357,617 |
| Marketing and recruitment |  |  | 17,180 |  | 904 |  | 18,084 |  | - |  | 18,084 |
| Technology |  |  | 202,374 |  | 10,651 |  | 213,025 |  | 116,354 |  | 329,379 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 174,146 |  | 9,166 |  | 183,312 |  | - |  | 183,312 |
| Office expense |  |  | 113,721 |  | 5,985 |  | 119,706 |  | 220,306 |  | 340,012 |
| Depreciation and amortization |  |  | 970,442 |  | 51,076 |  | 1,021,518 |  | 13,641 |  | 1,035,159 |
| Other |  |  | 1,006 |  | 53 |  | 1,059 |  | 11,756 |  | 12,815 |
|  |  | \$ | 15,193,829 | \$ | 799,675 | \$ | 15,993,504 | \$ | 2,085,192 | \$ | 18,078,696 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - EXCELLENCE BOYS

## YEAR ENDED JUNE 30, 2021

|  |  | Program Services |  |  |  |  |  | Support Services <br> Management and General |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of positions | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 18.17 | \$ | 1,378,946 | \$ | 119,908 | \$ | 1,498,854 | \$ | 508,959 | \$ | 2,007,813 |
| Instructional personnel | 69.42 |  | 4,125,812 |  | 358,766 |  | 4,484,578 |  | - |  | 4,484,578 |
| Non-instructional personnel | 1.00 |  | - |  | - |  | - |  | 97,789 |  | 97,789 |
| Total salaries and staff | 88.59 |  | 5,504,758 |  | 478,674 |  | 5,983,432 |  | 606,748 |  | 6,590,180 |
| Fringe benefits and payroll taxes |  |  | 896,534 |  | 77,960 |  | 974,494 |  | 89,451 |  | 1,063,945 |
| Retirement |  |  | 75,376 |  | 6,554 |  | 81,930 |  | - |  | 81,930 |
| Management company fees |  |  | 1,184,286 |  | 102,981 |  | 1,287,267 |  | 227,165 |  | 1,514,432 |
| Legal services |  |  | - |  | - |  | - |  | 12,020 |  | 12,020 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 14,824 |  | 14,824 |
| Other professional and consulting services |  |  | 319,211 |  | 27,757 |  | 346,968 |  | 29,339 |  | 376,307 |
| Building rent |  |  | 46,077 |  | 4,007 |  | 50,084 |  | - |  | 50,084 |
| Repairs and maintenance |  |  | 588,343 |  | 51,160 |  | 639,503 |  | - |  | 639,503 |
| Insurance |  |  | - |  | - |  | - |  | 106,922 |  | 106,922 |
| Utilities |  |  | 144,738 |  | 12,586 |  | 157,324 |  | 76,253 |  | 233,577 |
| Supplies and materials |  |  | 146,039 |  | 12,699 |  | 158,738 |  | - |  | 158,738 |
| Equipment/Furnishings |  |  | 3,831 |  | 333 |  | 4,164 |  | 368 |  | 4,532 |
| Staff development |  |  | 202,534 |  | 17,612 |  | 220,146 |  | - |  | 220,146 |
| Marketing and recruitment |  |  | 11,092 |  | 964 |  | 12,056 |  | - |  | 12,056 |
| Technology |  |  | 141,741 |  | 12,325 |  | 154,066 |  | 45,625 |  | 199,691 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 18,534 |  | 1,612 |  | 20,146 |  | - |  | 20,146 |
| Office expense |  |  | 86,176 |  | 7,494 |  | 93,670 |  | 86,552 |  | 180,222 |
| Depreciation and amortization |  |  | 375,616 |  | 32,662 |  | 408,278 |  | 4,281 |  | 412,559 |
| Other |  |  | 37,517 |  | 3,262 |  | 40,779 |  | 20,745 |  | 61,524 |
|  |  | \$ | 9,782,403 | \$ | 850,642 | \$ | 10,633,045 | \$ | 1,320,293 | \$ | 11,953,338 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - EXCELLENCE GIRLS

## YEAR ENDED JUNE 30, 2021

|  | No. of positions | Program Services |  |  |  |  |  | Support Services <br> Management and General |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 35.25 | \$ | 2,681,566 | \$ | 297,952 | \$ | 2,979,518 | \$ | 816,880 | \$ | 3,796,398 |
| Instructional personnel | 142.62 |  | 7,648,922 |  | 849,880 |  | 8,498,802 |  | - |  | 8,498,802 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 177.87 |  | 10,330,488 |  | 1,147,832 |  | 11,478,320 |  | 816,880 |  | 12,295,200 |
| Fringe benefits and payroll taxes |  |  | 1,664,939 |  | 184,993 |  | 1,849,932 |  | 144,940 |  | 1,994,872 |
| Retirement |  |  | 188,822 |  | 20,980 |  | 209,802 |  | - |  | 209,802 |
| Management company fees |  |  | 2,544,005 |  | 282,667 |  | 2,826,672 |  | 498,824 |  | 3,325,496 |
| Legal services |  |  | - |  | - |  | - |  | 18,030 |  | 18,030 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 22,236 |  | 22,236 |
| Other professional and consulting services |  |  | 323,094 |  | 35,899 |  | 358,993 |  | 56,091 |  | 415,084 |
| Building rent |  |  | 1,363 |  | 152 |  | 1,515 |  | - |  | 1,515 |
| Repairs and maintenance |  |  | 346,067 |  | 38,452 |  | 384,519 |  | - |  | 384,519 |
| Insurance |  |  | - |  | - |  | - |  | 211,059 |  | 211,059 |
| Utilities |  |  | 250,697 |  | 27,855 |  | 278,552 |  | 107,463 |  | 386,015 |
| Supplies and materials |  |  | 168,515 |  | 18,724 |  | 187,239 |  | - |  | 187,239 |
| Equipment/Furnishings |  |  | 12,926 |  | 1,436 |  | 14,362 |  | 3,195 |  | 17,557 |
| Staff development |  |  | 318,512 |  | 35,390 |  | 353,902 |  | - |  | 353,902 |
| Marketing and recruitment |  |  | 17,122 |  | 1,903 |  | 19,025 |  | - |  | 19,025 |
| Technology |  |  | 196,778 |  | 21,864 |  | 218,642 |  | 119,052 |  | 337,694 |
| Food service |  |  | 266 |  | 30 |  | 296 |  | - |  | 296 |
| Student services |  |  | 185,478 |  | 20,609 |  | 206,087 |  | - |  | 206,087 |
| Office expense |  |  | 135,521 |  | 15,058 |  | 150,579 |  | 208,407 |  | 358,986 |
| Depreciation and amortization |  |  | 563,062 |  | 62,563 |  | 625,625 |  | 28,650 |  | 654,275 |
| Other |  |  | - |  | - |  | - |  | 33,035 |  | 33,035 |
|  |  | \$ | 17,247,655 | \$ | 1,916,407 | \$ | 19,164,062 | \$ | 2,267,862 | \$ | 21,431,924 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - LEADERSHIP PREPARATORY BEDFORD STUYVESANT

## YEAR ENDED JUNE 30, 2021

|  | No. of positions | Program Services |  |  |  |  |  | Support Services |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular education |  | Special education |  | Total |  | Management and General |  | Total |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 26.25 | \$ | 2,268,743 | \$ | 144,813 | \$ | 2,413,556 | \$ | 651,253 | \$ | 3,064,809 |
| Instructional personnel | 115.62 |  | 5,997,451 |  | 382,816 |  | 6,380,267 |  | - |  | 6,380,267 |
| Non-instructional personnel | - |  | - |  | - |  | - |  |  |  | - |
| Total salaries and staff | 141.87 |  | 8,266,194 |  | 527,629 |  | 8,793,823 |  | 651,253 |  | 9,445,076 |
| Fringe benefits and payroll taxes |  |  | 1,332,410 |  | 85,047 |  | 1,417,457 |  | 113,741 |  | 1,531,198 |
| Retirement |  |  | 125,278 |  | 7,997 |  | 133,275 |  | - |  | 133,275 |
| Management company fees |  |  | 2,249,828 |  | 143,606 |  | 2,393,434 |  | 422,372 |  | 2,815,806 |
| Legal services |  |  | - |  | - |  |  |  | 19,400 |  | 19,400 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 22,237 |  | 22,237 |
| Other professional and consulting services |  |  | 235,033 |  | 15,002 |  | 250,035 |  | 48,261 |  | 298,296 |
| Building rent |  |  | 3,856 |  | 246 |  | 4,102 |  | - |  | 4,102 |
| Repairs and maintenance |  |  | 60,399 |  | 3,855 |  | 64,254 |  | - |  | 64,254 |
| Insurance |  |  | - |  | - |  | - |  | 160,404 |  | 160,404 |
| Utilities |  |  | 13 |  | 1 |  | 14 |  | 77,875 |  | 77,889 |
| Supplies and materials |  |  | 212,440 |  | 13,560 |  | 226,000 |  | - |  | 226,000 |
| Equipment/Furnishings |  |  | 15,099 |  | 964 |  | 16,063 |  | 20,610 |  | 36,673 |
| Staff development |  |  | 318,410 |  | 20,324 |  | 338,734 |  | - |  | 338,734 |
| Marketing and recruitment |  |  | 18,054 |  | 1,152 |  | 19,206 |  | - |  | 19,206 |
| Technology |  |  | 206,488 |  | 13,180 |  | 219,668 |  | 57,872 |  | 277,540 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 165,072 |  | 10,537 |  | 175,609 |  | - |  | 175,609 |
| Office expense |  |  | 129,310 |  | 8,254 |  | 137,564 |  | 182,939 |  | 320,503 |
| Depreciation and amortization |  |  | 534,501 |  | 34,117 |  | 568,618 |  | 3,913 |  | 572,531 |
| Other |  |  | 1,898 |  | 121 |  | 2,019 |  | 14,593 |  | 16,612 |
|  |  | \$ | 13,874,283 | \$ | 885,592 | \$ | 14,759,875 | \$ | 1,795,470 | \$ | 16,555,345 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - LEADERSHIP PREPARATORY BROWNSVILLE

## YEAR ENDED JUNE 30, 2021

|  | No. of positions | Program Services |  |  |  |  |  | Support Services <br> $\begin{array}{c}\text { Management } \\ \text { and General }\end{array}$ |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular education |  | Special education |  | Total |  |  |  |  |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 21.17 | \$ | 1,344,606 | \$ | 70,769 | \$ | 1,415,375 | \$ | 488,838 | \$ | 1,904,213 |
| Instructional personnel | 69.42 |  | 3,964,002 |  | 208,632 |  | 4,172,634 |  | - |  | 4,172,634 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 90.59 |  | 5,308,608 |  | 279,401 |  | 5,588,009 |  | 488,838 |  | 6,076,847 |
| Fringe benefits and payroll taxes |  |  | 834,673 |  | 43,930 |  | 878,603 |  | 84,010 |  | 962,613 |
| Retirement |  |  | 81,826 |  | 4,307 |  | 86,133 |  | - |  | 86,133 |
| Management company fees |  |  | 1,363,382 |  | 71,757 |  | 1,435,139 |  | 253,260 |  | 1,688,399 |
| Legal services |  |  | - |  | - |  |  |  | 12,020 |  | 12,020 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 14,824 |  | 14,824 |
| Other professional and consulting services |  |  | 149,035 |  | 7,844 |  | 156,879 |  | 29,490 |  | 186,369 |
| Building rent |  |  | 959 |  | 51 |  | 1,010 |  | - |  | 1,010 |
| Repairs and maintenance |  |  | 42,423 |  | 2,233 |  | 44,656 |  | - |  | 44,656 |
| Insurance |  |  | - |  | - |  | - |  | 106,922 |  | 106,922 |
| Utilities |  |  | 13 |  | 1 |  | 14 |  | 61,223 |  | 61,237 |
| Supplies and materials |  |  | 113,552 |  | 5,976 |  | 119,528 |  | - |  | 119,528 |
| Equipment/Furnishings |  |  | 725 |  | 38 |  | 763 |  | 1,555 |  | 2,318 |
| Staff development |  |  | 229,391 |  | 12,073 |  | 241,464 |  | - |  | 241,464 |
| Marketing and recruitment |  |  | 9,327 |  | 491 |  | 9,818 |  | - |  | 9,818 |
| Technology |  |  | 147,239 |  | 7,749 |  | 154,988 |  | 76,061 |  | 231,049 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 31,480 |  | 1,657 |  | 33,137 |  | - |  | 33,137 |
| Office expense |  |  | 82,291 |  | 4,331 |  | 86,622 |  | 141,007 |  | 227,629 |
| Depreciation and amortization |  |  | 383,929 |  | 20,207 |  | 404,136 |  | 3,002 |  | 407,138 |
| Other |  |  | - |  | - |  | - |  | 8,332 |  | 8,332 |
|  |  | \$ | 8,778,853 | \$ | 462,046 | \$ | 9,240,899 | \$ | 1,280,544 | \$ | 10,521,443 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - LEADERSHIP PREPARATORY OCEAN HILL

## YEAR ENDED JUNE 30, 2021

|  | No. of positions | Program Services |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular education |  | Special education |  | Total |  | Management and General |  | Total |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 30.25 | \$ | 2,783,752 | \$ | 146,513 | \$ | 2,930,265 | \$ | 692,561 | \$ | 3,622,826 |
| Instructional personnel | 84.62 |  | 6,875,544 |  | 361,871 |  | 7,237,415 |  | - |  | 7,237,415 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 114.87 |  | 9,659,296 |  | 508,384 |  | 10,167,680 |  | 692,561 |  | 10,860,241 |
| Fringe benefits and payroll taxes |  |  | 1,548,234 |  | 81,486 |  | 1,629,720 |  | 121,588 |  | 1,751,308 |
| Retirement |  |  | 149,877 |  | 7,888 |  | 157,765 |  | - |  | 157,765 |
| Management company fees |  |  | 2,522,005 |  | 132,737 |  | 2,654,742 |  | 468,483 |  | 3,123,225 |
| Legal services |  |  | - |  | - |  |  |  | 18,030 |  | 18,030 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 22,236 |  | 22,236 |
| Other professional and consulting services |  |  | 257,868 |  | 13,572 |  | 271,440 |  | 51,384 |  | 322,824 |
| Building rent |  |  | 1,439 |  | 76 |  | 1,515 |  | - |  | 1,515 |
| Repairs and maintenance |  |  | 29,193 |  | 1,536 |  | 30,729 |  | - |  | 30,729 |
| Insurance |  |  | - |  | - |  | - |  | 160,383 |  | 160,383 |
| Utilities |  |  | 20 |  | 1 |  | 21 |  | 72,763 |  | 72,784 |
| Supplies and materials |  |  | 279,281 |  | 14,699 |  | 293,980 |  | - |  | 293,980 |
| Equipment/Furnishings |  |  | 2,226 |  | 117 |  | 2,343 |  | 832 |  | 3,175 |
| Staff development |  |  | 285,516 |  | 15,027 |  | 300,543 |  | - |  | 300,543 |
| Marketing and recruitment |  |  | 17,180 |  | 904 |  | 18,084 |  | - |  | 18,084 |
| Technology |  |  | 181,934 |  | 9,576 |  | 191,510 |  | 77,715 |  | 269,225 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 112,009 |  | 5,895 |  | 117,904 |  | - |  | 117,904 |
| Office expense |  |  | 127,980 |  | 6,736 |  | 134,716 |  | 144,914 |  | 279,630 |
| Depreciation and amortization |  |  | 723,753 |  | 38,092 |  | 761,845 |  | 5,590 |  | 767,435 |
| Other |  |  | 2,302 |  | 121 |  | 2,423 |  | 13,301 |  | 15,724 |
|  |  | \$ | 15,900,113 | \$ | 836,847 | \$ | 16,736,960 | \$ | 1,849,780 | \$ | 18,586,740 |

## UNCOMMON NEW YORK CITY CHARTER SCHOOLS

## STATEMENT OF FUNCTIONAL EXPENSES - LEADERSHIP PREPARATORY CANARSIE

## YEAR ENDED JUNE 30, 2021

|  | No. of positions | Program Services |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular education |  | Special education |  | Total |  | Management and General |  | Total |  |
| Personnel services costs: |  |  |  |  |  |  |  |  |  |  |  |
| Administrative staff personnel | 18.17 | \$ | 1,386,274 | \$ | 57,761 | \$ | 1,444,035 | \$ | 440,431 | \$ | 1,884,466 |
| Instructional personnel | 63.42 |  | 4,219,517 |  | 175,813 |  | 4,395,330 |  | - |  | 4,395,330 |
| Non-instructional personnel | - |  | - |  | - |  | - |  | - |  | - |
| Total salaries and staff | 81.59 |  | 5,605,791 |  | 233,574 |  | 5,839,365 |  | 440,431 |  | 6,279,796 |
| Fringe benefits and payroll taxes |  |  | 889,018 |  | 37,042 |  | 926,060 |  | 75,583 |  | 1,001,643 |
| Retirement |  |  | 73,858 |  | 3,077 |  | 76,935 |  | - |  | 76,935 |
| Management company fees |  |  | 1,569,800 |  | 65,408 |  | 1,635,208 |  | 288,567 |  | 1,923,775 |
| Legal services |  |  | - |  | - |  |  |  | 12,020 |  | 12,020 |
| Accounting and audit services |  |  | - |  | - |  | - |  | 14,824 |  | 14,824 |
| Other professional and consulting services |  |  | 166,665 |  | 6,944 |  | 173,609 |  | 29,161 |  | 202,770 |
| Building rent |  |  | 970 |  | 40 |  | 1,010 |  | - |  | 1,010 |
| Repairs and maintenance |  |  | 36,128 |  | 1,505 |  | 37,633 |  | - |  | 37,633 |
| Insurance |  |  | - |  | - |  | - |  | 106,922 |  | 106,922 |
| Utilities |  |  | 13 |  | 1 |  | 14 |  | 48,174 |  | 48,188 |
| Supplies and materials |  |  | 128,478 |  | 5,353 |  | 133,831 |  | - |  | 133,831 |
| Equipment/Furnishings |  |  | 5,149 |  | 215 |  | 5,364 |  | 1,113 |  | 6,477 |
| Staff development |  |  | 182,556 |  | 7,607 |  | 190,163 |  | - |  | 190,163 |
| Marketing and recruitment |  |  | 11,670 |  | 486 |  | 12,156 |  | - |  | 12,156 |
| Technology |  |  | 138,333 |  | 5,764 |  | 144,097 |  | 79,368 |  | 223,465 |
| Food service |  |  | - |  | - |  | - |  | - |  | - |
| Student services |  |  | 16,671 |  | 695 |  | 17,366 |  | - |  | 17,366 |
| Office expense |  |  | 58,041 |  | 2,418 |  | 60,459 |  | 108,109 |  | 168,568 |
| Depreciation and amortization |  |  | 348,407 |  | 14,517 |  | 362,924 |  | 2,181 |  | 365,105 |
| Other |  |  | - |  | - |  | - |  | 8,195 |  | 8,195 |
|  |  | \$ | 9,231,548 | \$ | 384,646 | \$ | 9,616,194 | \$ | 1,214,648 | \$ | 10,830,842 |

