



**Atmosphere Academy Public  
Charter School**

**2020-21 ACCOUNTABILITY PLAN  
PROGRESS REPORT**

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## 2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT

Colin Greene, Founder and Principal, prepared this 2020-21 Accountability Progress Report on behalf of the school's board of trustees:

Trustee's Name	Board Position	
	Office (e.g. chair, treasurer, secretary)	committees (e.g. finance, executive)
Dr. Michael Lagas	Chairperson	Finance; Accountability
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Alan Dillon	Member	Accountability; Governance
M. James Spitzer, Esq.	Member	Accountability; Governance

**Colin Greene has served as the Principal since 2015.**

## SCHOOL OVERVIEW

Atmosphere Academy Public Charter School opened its doors for its first year of operation on August 25, 2016 serving 140 students in 6th Grade from NYC CSD 10 and surrounding neighborhoods. In 2020-2021, the school served 592 6<sup>th</sup>-8<sup>th</sup> Grade students. Of these students, 21.5% were students with IEP's, 12.2% were English Language Learners, and 99.0% were from economically disadvantaged families. The students were primarily Hispanic/Latino (77.5%) and African-American (18.9%). The remaining students were Asian (0.68%), White (2.03%), American Indian/Alaskan (0.38%) and Multi-racial (0.51%).

Through the creation of a highly engaging school setting, Atmosphere strives to not only prepare students to be ready for college, career, and life, but to succeed once they get there. By actively contributing to the school's shared learning community, Atmosphere students will acquire the character, skills, and knowledge they need to think, collaborate, and lead.

In order to build an engaged and self-directed community of stakeholders, many elements of the school model focus on empowering students to take ownership of the learning process, involving parents in their children's education, and helping faculty and staff continuously improve their professional practice. Further reflecting this foundational belief, Atmosphere Academy has adopted the following key design elements that allow the school to accomplish its mission and remain true to its vision:

- **School Culture:** The school has created an atmosphere that is supportive, innovative, collaborative, inspired, inspiring and rigorous.
- **Atmosphere Academy's Academic Program** is intended to improve student skills, build content knowledge, develop critical and creative thinkers, and achieve mastery of standards. While all students are challenged with rigorous instruction that is on or above grade level, the approach is differentiated based on the needs of the academic team. Atmosphere provides all students with 10 courses per year that are designed to remediate and accelerate students' knowledge and skills in a variety of content areas with a strong emphasis on English and math. Atmosphere scholars are given 500 minutes of English (ten 50 minute class periods), 500 minutes of math (ten 50 minute class periods), 250 minutes of science (five 50 minute class periods), 250 minutes of social studies (five 50 minute class periods), and 480 minutes of test preparation per week (two 50 minute class periods, one 100 minute assembly period, and two 90 minute after school sessions). In addition to physical education (two 50 minutes class periods) and health (one 50 minute class period), students also have electives (one 50 minute class period).
- In addition to our Academic Program, Atmosphere addresses social emotional learning through weekly Advisory and Restorative Justice classes (one 50-minute class period per course). These classes are designed to build students' ability to identify emotions, resolve conflicts, communicate openly, and familiarity with other important life skills. RJ and Advisory meet once per week. Advisory is facilitated by Atmosphere teachers. RJ is facilitated by the Culture Associate and/or Social Worker/Counselor.

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- **Extended School Day and School Year:** In order to provide the time needed for students to take advantage of all of these unique learning opportunities without cannibalizing core courses to make room for them, Atmosphere employs an extended school day (7:30 am to 4:00 pm), school year (190-day school year), and afterschool achievement classes twice per week until 5:30.
- **21st Century Learning:** Atmosphere students are further prepared for success in college and career through the development of 21st century skills. To this end, all of Atmosphere's classes incorporate practices, assignments, routines, and other structures that ask students to develop 21st century skills, including Creative and Critical Thinking; Innovation and Entrepreneurship; Collaboration and Leadership; Digital Literacy; and College, Career and Life Skills.
- **Key Partners and Supporters:** Atmosphere enjoys close working relationships with the following organizations (among others): Westmoreland Sanctuary; Westchester Land Trust; and Westhab.
- **Student-Centered and Differentiated Instruction:** Atmosphere's instructional philosophy aligns most closely with the Gradual Release of Responsibility (GRR) approach. GRR reflects the importance Atmosphere places on student-led exploration and discovery throughout the proposed school. Atmosphere's instructional philosophy is also informed by the Sheltered Instruction and Observation Protocol (SIOP) model. The decision to use SIOP was made because it incorporates GRR principles, directly addresses the needs of Atmosphere's ELL population, and provides a broad and sound base of pedagogical practice. Within the SIOP model, GRR is often referred to as the "gradual increase in student responsibility."
- **Special Education Program:** Atmosphere offers general education classes, integrated co-teaching (ICT) classes, and self-contained classes that serve students with a range of needs. The self-contained classes are taught by a Learning Specialist and a Teaching Assistant present at all times. The ICT classes include a content area teacher during all classes and a Learning Specialist during math, English instruction, Science and Social Studies. Academic Intervention Services (AIS) provide additional academic support during lunch, electives and after school.
- **English Language Learner Program:** English language learners (ELLs) receive additional support through instruction from ELL Specialists that is provided during the electives period. This structure allows for an additional 100 minutes of targeted intervention per week. Additional intervention time is achieved by pulling students out of Technology class or Spanish class on an as needed basis.

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- Core Values: All of Atmosphere's stakeholder groups are expected to follow a set of shared core values that help the proposed school realize its mission and vision. Focused on Mindful Leadership, the core values will encourage our students to be:
  - Persistent – Atmosphere students will be supported to continue firmly in a course of action despite difficulty or opposition.
  - Curious – Atmosphere students are expected to be eager to know and learn new things in and out of the classroom.
  - Collaborative – Atmosphere students will work with other students and groups to achieve excellence.
  - Ethical – Atmosphere students will be encouraged to be concerned with right and wrong of human character
  - Reflective – Atmosphere students will gain a better grasp of their own identity through prescribed investigation of the stories and histories that define who they are.
  - Multicultural – Atmosphere students will be exposed to and gain an intimate understanding of and appreciation for their own cultures as well as various other cultures both locally and internationally
  - Empathetic – Atmosphere students will learn to leverage peer dynamics and the nested learning that occurs in social circles in order to enhance their academic outcomes.
  - Civic – Atmosphere students will gain greater insight into the structure of the socioeconomic ladder and the tangible steps that most often result in upward movement.
- Rapid Response to Intervention: Atmosphere's Rapid Response to Intervention (RRTI) system is driven and accelerated by data that help faculty, staff, and school leaders provide targeted and timely academic and behavioral interventions. The goal is to provide such services to the students who most need them and in a time frame that makes those interventions most effective. Atmosphere provides a range of interventions that include emotional, social, behavioral, psychological, physical, intellectual, and academic support and security.
- Restorative Justice: Atmosphere's discipline system and policies are rooted in the principles of restorative justice. This philosophy sees behavioral infractions as injurious to the larger school community and seeks to repair them through interventions that involve all relevant stakeholders (students, parents, teachers, and administrators).
- Data Driven Decision Making: Atmosphere sees real-time data acquisition, warehousing, interpretation, and visualization as the fuel that drives good decision-making. Therefore, Atmosphere implements strong data systems throughout the school (curriculum, assessment, discipline, etc.) that provide staff, students, and parents with actionable results.

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- **Distributed Leadership:** To increase organizational capacity, Atmosphere has based its instructional leadership structure on a distributed leadership model.
- **Governance:** Atmosphere is governed by a strong, experienced Board of Trustees that provides scrupulous oversight without micromanaging the organization. The Board sets goals for the proposed school and leadership team that align with the Accountability Plan established in the proposed charter application and expect regular reports of academic, financial and organizational data with which to monitor progress towards goals and achievement of the proposed school's mission.

The 2020-21 school year began with scholars attending remotely and quickly transitioned to a blended instruction model with scholars attending in person and remotely by the late fall. During the hybrid model, the schedule was altered to provide rigorous instruction and best accommodate the needs of the students. English and Math Lab classes were reduced to 2 times a week and Science and Social Studies classes were reduced to 4 times a week. This reduction was implemented in order to ensure adequate time was given to educate the whole child through physical education, health, restorative justice and advisory. The missed class sessions were made up through these additional time included in each class period. Classes were 70 minutes, which allowed teachers an additional 20 minutes to provide Academic Intervention for struggling scholars and extend the learning. As in the spring of 2020, instruction continued to be implemented through synchronous classes utilizing digital platforms for support and providing targeted feedback in real time. Early in 2021, all scholars were encouraged to return to in person instruction. Remote instruction continued to be offered through a waiver process. The influx of scholars in the building allowed teachers to directly target skill deficits that resulted from the remote environment. This shift also encouraged scholars to complete assignments and request the support needed to fully grasp concepts taught. As a result, in person scholars improved their grades through a significant increase of work submission and extra help from their teachers. Despite the shift to the majority of scholars attending in person by the late spring, teachers continued to instruct classes through a hybrid model, continuing to educate scholars attending remotely and in person with the same demands for engagement and academic rigor. Finally, in recognition of the tremendous efforts schools continue to make to sustain students' and families' social, mental, and emotional health, please include an overview of these supports that the school put in place during the year.

Atmosphere continues to support scholars and families' social, mental and emotional health/ learning through instruction, programs and resources. The school culture team provides weekly advisory and Restorative Justice classes to all grade levels. These classes addressed social and developmental issues for adolescents, providing them the tools to advocate for themselves, remediate conflicts, build their student skills and social emotional intelligence. Further support is offered through availability to the grade level social workers, guidance counselors and culture associates. The social emotional team maintains contact with families, intervenes with scholars in crisis and offers support through community resources.

## ENROLLMENT SUMMARY

School Enrollment by Grade Level and School Year														
School Year	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
2016-17							128	130						258
2017-18							154	142	125					421
2018-19							126	152	127					405
2019-20							137	135	139					410
2020-21							209	209	168					586

## GOAL 1: ENGLISH LANGUAGE ARTS

### ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS

#### Goal 1: English Language Arts

Students will demonstrate high levels of achievement in English Language Arts.

#### BACKGROUND

Atmosphere Academy brings a sense of urgency to developing skilled and talented critical thinkers, readers, and writers as well as fluent communicators. This prioritization of and focus on literacy is exemplified by Atmosphere's decision to provide two separate yet synergistic English courses (English and English Lab) that ensures every Atmosphere student receives over 500 minutes of ELA instruction per week in grades 6-8. The gains achieved by this structure are augmented and enhanced by the emphasis on reading, writing, speaking, and listening that exists across the entire curriculum.

Atmosphere ELA teachers plan lessons based on students' reading and writing abilities as measured by quantitative and qualitative data generated by ELA assessments (formative, interim, and summative), ELA coursework, and other sources or observations. During class, ELA teachers use a blend of direct instruction, guided practice, and independent practice. In particular, ELA instruction incorporates review and generation of exemplars and models, Socratic questioning, student-led discussions, reading and writing small group work, and technology-aided editing and annotating that is interactive and engaging. Software applications (for tablets and computers) as well as other technological tools are an integral part of each facet and stage of instruction. ELA classes benefit from the support of the Learning Specialists, ELL Specialists, Instructional Leaders, Directors, Teaching Assistants, and Achievement Coaches, who help teachers to differentiate lessons to meet the needs of all learners. Each of these elements correlates with the Shelter Instruction Observation Protocol (SIOP) model and Gradual Release of Responsibility.

In the summer of 2019, Academy updated the English curriculum to reflect the New York State Next Generation Learning Standards for English Language Arts. Atmosphere adds on to and enhances these standards by extending literacy to the math classroom as well. For instance, in the math classroom, Atmosphere's math teachers work to help students "read" math and "write" math by scaffolding student acquisition of math vocabulary, giving students the tools they need to decode word problems, and mandating that students fully explain and show their work verbally and in writing.

Moreover, Atmosphere seeks to increase the sophistication and rigor of its ELA curriculum beyond what is mandated by state standards. In this manner, Atmosphere's ELA courses not only strive to increase student fluency and facility with reading and writing a variety of texts that span multiple genres and levels of sophistication, but to also engage students in the generation of original work product that is intended for purposeful publication both within the school and the larger community. Student engagement is maximized by infusing the acquisition of reading, writing, listening, speaking, and language skills with direction and intention. Students are asked to ameliorate deficits and master new skills in order to share their story, engage in the ideation process, and change outcomes.

In order to realize this goal, Atmosphere uses an ELA program that is comprised of research-based curricular choices as well as instructional methods that have been shown to be effective for middle school literacy development.

The English course is designed to improve scholars' ability to effectively read and interpret texts that span a range of Lexile levels and genres. In accordance with the **New York** State Next Generation Learning **Standards for English** Language Arts, the content is a mix of fiction and literary texts as well as nonfiction and informational texts. Specific reading domain standards addressed include:

- Key ideas and details
- Craft and structure
- Integration of knowledge and ideas
- Range of reading and level of text complexity

These standards are addressed by providing instruction in and opportunities for:

- Close reading and annotation
- Content comprehension and understanding
- Background knowledge and context
- Literary analysis
- Information interpretation and inference
- Reader response and discussion
- Vocabulary (drawing meaning from context and putting meaning in context)

The English lab courses are assigned by section to address students' needs. The *Remediation Lab* serves students who are not proficient. Here, *READ180* is utilized to assess areas of weakness and



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provide targeted instruction in deficit areas. The *Enrichment Lab* serves students who are at or above proficiency. These Honors scholars are presented the College Board's Pre-AP Springboard framework to facilitate further advancement. Our goal is for scholars successfully completing this course to be adequately prepared to challenge themselves by enrolling in AP courses in high school.

As discussed in the School Overview section, the school year began with a brief remote period followed by a blended instruction model. This model continued throughout the school year with the majority of scholars returning to school by the spring. As a result of the evolving setting for instruction, English classes were facilitated through digital learning platforms. Students were engaged in critical discussion, close reading and text annotation using digital versions of the text and approved platforms such as the Kami app and Newsela. Feedback was provided in real time as scholars worked on their assignments. The English course was facilitated each day through synchronous instruction. The English Lab course was switched to two days a week in the Spring of 2020 and remained with that frequency in the schedule. In many cases, classes were taught by two teachers to support small group instruction and academic intervention. As discussed in the Action Plan, English Achievement courses continued throughout the year.

### METHOD

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in ELA: **Internally developed**

During the school year, Atmosphere administered an internal Midline Exam and Achievement Sprints to assess students' growth in ELA and allow us to make NYS Exam predictions for each grade level. The midline exam was administered in February to measure student growth and achievement at the mid-point in the year. Following the exam, any deficits were retaught using spiraling and reassessed using additional "sprints" (quizzes) in the time between the midline and the state exam.

As seen below, Atmosphere's midline exam has been extremely accurate in predicting student outcomes on the state test. There is a direct correlation between increases in a cohort's percent correct on multiple choice (MC) and constructed response (CR) on the midline and their percent proficient on the state exam. Moreover, there is an even stronger correlation between the percent of students scoring over 60% (>60%) on midline MC and CR and their state exam results.

Below is just an example of 6th grade English scores on the midline and state exam over time. The same trends are present on all grade levels for both math and English.

MIDLINE ENGLISH EXAM DATA vs. NYS ENGLISH EXAM								
Class	Grade	Year	MIDLINE MC% Correct	MIDLINE MC% >60%	MIDLINE CR% Correct	MIDLINE CR% >60%	NYS % Proficient	Result Type
Class of 2019	6	2017	39.0%	15.3%	18.8%	3.1%	14.5%	Actual

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Class of 2020	6	2018	45.7%	36.1%	35.1%	20.8%	24.2%	Actual
Class of 2021	6	2019	57.3%	65.5%	46.6%	51.8%	58.5%	Actual
Class of 2022	6	2020	57.6%	64.3%	39.1%	35.0%	45.0%	Predicted
Class of 2023	6	2021	56.8%	64.6%	32.9%	26.3%	40.0%	Predicted

Atmosphere's "sprints" are quizzes administered throughout the year that consist of released NYS Exam passages and questions. They are used as practice to help the students actively improve throughout the year. Results of sprints administered after the Midline are used to adjust prior state exam predictions based through a comparison to results from prior years.

The procedure below was used to determine the Predicted NYS ELA Levels for students:

1. Calculated Baseline and Midline Scores
2. Calculated 2019 and 2021 Achieved Potential Growth measured from Baseline to Midline
3. Calculated the Difference between Achieved Baseline to Midline Growth 2019 vs 2021
4. Calculated 2020 Achieved Potential Growth from Midline to NYS Exam 2019
5. Calculated 2021 Potential Growth Boost Calculated for Midline to NYS Exam
6. Calculated Predicted NYS Score
7. Converted Individual Students' Midline Scores to Predicted NYS Score
8. Incorporated Post Midline English Sprints
9. Assigned Student Predicted NYS Level

In order to calculate each student's 2021 Predicted NYS Levels, student data from completed assessments was used. The student data sets include:

- Baseline and Midline results from the 2018-2019 and 2020-2021 school year
- Achieved Growth measured from Baseline to Midline
- Difference between Baseline to Midline Achieved growth 2018-2019 vs 2020-2021
- NYS results and levels from the 2018-2019 school year
- Growth measured from Midline to NYS Exam during the 2018-2019 school year

### RESULTS AND EVALUATION

**8<sup>th</sup> Grade:** Based off the Midline results administered on January 27 and 28, the prediction for Class of 2021 NYS Proficiency was 40%.

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Class	English Midline Grade	English Midline Year	English Midline MC %	English Midline MC % >= 60%	English Midline CR %	English Midline CR % >= 60%	NYS English % Proficient	NYS English % Proficient Type
Class of 2018	8	2018	50.4%	29.3%	66.2%	68.1%	50.0%	Actual
Class of 2019	8	2019	52.9%	43.0%	67.6%	60.5%	49.2%	Actual
Class of 2020	8	2020	51.6%	37.5%	69.4%	73.2%	50.0%	Prediction
Class of 2021	8	2021	53.0%	37.1%	55.5%	51.5%	40.0%	Prediction
C2021 vs. C2018			2.6%	7.8%	-10.7%	-16.6%	-10.0%	
C2021 vs. C2019			0.2%	-5.9%	-12.1%	-9.0%	-9.2%	
C2021 vs. C2020			1.4%	-0.4%	-13.9%	-21.7%	-10.0%	

As shown in the chart above, the Class of 2021 averaged 53.0% on the English Midline Multiple Choice (MC), which is a 1.4% increase from the prior year. The Midline MC Proficiency was 37.1%, which is 0.4% lower from 8th grade last year. The Midline Constructed Response (CR) Average was 13.9% lower than 8th grade last year, and the CR Midline Proficiency was 21.7% lower than 8th grade last year.

**7<sup>th</sup> Grade:** Based off the Midline results administered, the prediction for Class of 2021 NYS Proficiency was 30%.

Class	English Midline Grade	English Midline Year	English Midline MC %	English Midline MC % >= 60%	English Midline CR %	English Midline CR % >= 60%	NYS English % Proficient	NYS English % Proficient Type
Class of 2018	7	2017	43.0%	9.4%	50.5%	39.8%	28.3%	Actual
Class of 2019	7	2018	48.6%	30.0%	55.4%	43.1%	30.1%	Actual
Class of 2020	7	2019	55.4%	45.8%	72.6%	79.2%	41.0%	Actual
Class of 2021	7	2020	57.6%	51.5%	74.5%	78.2%	45.0%	Prediction
Class of 2022	7	2021	49.3%	31.1%	52.6%	38.5%	30.0%	Prediction
C2022 vs. C2018			6.3%	21.7%	2.1%	-1.3%	1.7%	
C2022 vs. C2019			0.7%	1.1%	-2.8%	-4.6%	-0.1%	
C2022 vs. C2020			-6.1%	-14.7%	-20.0%	-40.7%	-11.0%	
C2022 vs. C2021			-8.3%	-20.4%	-21.9%	-39.7%	-15.0%	

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As shown in the chart above, the Class of 2022 averaged 49.3% on the English Midline Multiple Choice, which is an 8.3% decrease from the prior year. Midline MC Proficiency was 31.1%, which is 20.4% lower from 7th grade last year. The Midline Constructed Response Average was 52.6%, which is a 21.9% increase from 7th grade last year. The Midline Proficiency was 38.5%, which is a 39.7% decrease from 7th grade last year.

**6<sup>th</sup> Grade:** Based off the Midline results administered, the prediction for Class of 2023 NYS Proficiency was 38%.

Class	English Midline Grade	English Midline Year	English Midline MC %	English Midline MC % >= 60%	English Midline CR %	English Midline CR % >= 60%	NYS English % Proficient	NYS English % Proficient Type
Class of 2018	6	2016	41.4%	8.6%			8.5%	Actual
Class of 2019	6	2017	41.6%	7.3%	45.8%	31.1%	16.1%	Actual
Class of 2020	6	2018	44.8%	18.1%	55.9%	43.1%	35.7%	Actual
Class of 2021	6	2019	48.4%	25.9%	63.6%	56.1%	41.5%	Actual
Class of 2022	6	2020	51.7%	35.7%	65.6%	64.3%	50.0%	Prediction
Class of 2023	6	2021	48.6%	25.8%	53.8%	42.6%	38.0%	Prediction
C2023 vs. C2018			7.2%	17.2%			29.5%	
C2023 vs. C2019			7.0%	18.5%	8.0%	11.5%	21.9%	
C2023 vs. C2020			3.8%	7.7%	-2.1%	-0.5%	2.3%	
C2023 vs. C2021			0.2%	-0.1%	-9.8%	-13.5%	-3.5%	
C2023 vs. C2022			-3.1%	-9.9%	-11.8%	-21.7%	-12.0%	

As shown in the chart above, the Class of 2023 averaged 48.6% on the English Midline Multiple Choice, which is a 3.1% decrease from the prior year. Midline MC Proficiency was 25.8%, which is a 9.9% decrease from 6th grade last year. The Midline Constructed Response average was 53.8%, which is an 11.8% decrease from 6th grade last year. Midline CR Proficiency was 42.6%, which is a 21.7% decrease from 6th grade last year.

### ADDITIONAL CONTEXT AND EVIDENCE

The results shown in the previous section were predicting approximately 31.2% schoolwide proficiency in English for 2021, a projected decrease of 22.4 percentage points over 53.6% on the 2020 predicted scores. The chart below shows projected or actual scores over time by grade level and overall.

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Cohort	2021 Projected English % Proficient	2020 Projected English % Proficient	2019 Actual English % Proficient	2018 Actual English % Proficient	2017 Actual English % Proficient	2016 Actual English % Proficient
6th Grade	36.4%	60.4%	41.5%	35.7%	16.1%	8.7%
7th Grade	26.7%	50%	41.0%	30.1%	28.3%	N/A
8th Grade	30.7%	50.4%	49.2%	50.0%	N/A	N/A
All	31.2%	53.6%	43.9%	38.0%	22.3%	8.7%

The chart below shows projected 2021 proficiency rates for subgroups.

	English NYS Predicted Proficiency 2021 (8th Grade)	English NYS Predicted Proficiency 2021 (7th Grade)	English NYS Predicted Proficiency 2021 (6th Grade)
Overall	30.7%	26.7%	36.4%
IEPS	7.4%	4.3%	22.5%
ELL	10.5%	0.0%	18.5%
Female	30.8%	36.8%	40.4%
Male	29.2%	17.4%	33.6%
Hispanic	31.2%	26.0%	34.3%
Black	30.3%	23.9%	38.6%

### SUMMARY OF THE ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS GOAL

Based on our projected levels of proficiency on the NYS ELA exams, we would not have met the absolute goal of 75 percent of all students in at least their 2<sup>nd</sup> year at the school reaching proficiency. It is also unlikely that we would have met other Absolute and Growth Goals outlined in the Accountability Plan. However, with no district data available, we are unable to gauge whether we would have met our Comparative goals.

### ACTION PLAN

Atmosphere Academy's Leadership Team has continued to make key improvements to the academic program to foster increased student achievement in the upcoming years. These changes are focused on continued professional development of highly qualified practitioners, a consistent use of data and achievement systems to target and remediate student deficiencies, strategic reallocation of staffing to better support students, increased expectations of both students and staff, and continued tight supervision and evaluation of teachers.

- Highly Effective Teachers
  - Staff Selection- In addition to systems previously put in place, the leadership team closely evaluated staff performance data to determine who would be invited to return for the 2021 - 2022 academic year. Despite other schools suspending evaluation during remote instruction, Atmosphere continued to evaluate staff. Using a portfolio based model that included multiple observations and evaluation matrix, teachers' performance was measured against a customized rubric created by the school that incorporates school values and systems with the Charlotte Danielson framework. As a result of our comprehensive coaching schedule, all but two English teachers showed growth in their development and were invited to return. The recruitment and hiring of the staff continues to be a rigorous process, with the competition of multiple high-quality candidates for any given opening. These candidates were filtered according to a strict criteria that aligns with Atmosphere's goals. Demonstration tasks were developed to closely mirror their work responsibilities. Interviews and demonstrations were evaluated against a specific rubric and point system for the position. The selection process was modified to appropriately adapt to a virtual environment. Additional support for new hires was provided by the Instructional Leader for the department in order to insure the readiness for these new staff members.
  - Professional Development - The school has continued its investment in coaching and professional development. All of these practices are designed to promote professional reflection and growth. This year, the school focused on building Reasoning Across All Content Areas (RAACA). The RAACA initiative promoted the use of reading strategies and the application of logic and evidence to solve a problem. Scholars were taught to closely read the story, build vocabulary and identify the organization of the text. Once developed, scholars were encouraged to apply these skills when answering multiple choice questions. The RAACA initiative was designed for use in all courses in order to maintain consistent reading expectations across all content areas. Workshops were offered during the winter to teachers in all content areas to create assignments that would effectively develop scholars in this area. The school hopes to further develop teachers during the 2021-2022 school year on RAACA instructional strategies. The leadership team has also agreed to support staff in their professional learning through the Center for Educational Leadership, the Association for Middle-Level Education, the College Board and Blue Engine. As teachers continued to provide targeted instruction through digital platforms, it became clear that these methods of assessment should remain when in a full in person setting. This practice will be enhanced in the 2021 - 2022 school year through the use of additional digital platforms that will enhance student capability to text annotate when close reading and responding to multiple choice questions.
  - Blue Engine Coaching - During the 2019-2020 school year, the Mathematics Department piloted the use of Blue Engine, an outside vendor to coach three 8th grade teachers in the math department. A dedicated Blue Engine coach was assigned to observe and provide support to the teachers through regular weekly

meetings. Teacher development focused specifically on data driven instructional interventions. The program was successful and was expanded for the 2020 - 2021 school year. Due to the continued success of the program Blue Engine has now been expanded to 3 pairs of teachers in the English department for this coming 2021-2022 school year. The selected pair is made up of one English teacher and one special education teacher that co-teach in each grade level. In addition to teacher development, Blue Engine will also be coaching three leaders in order to better support the program.

- Peer Coaching - During the 2019-2020 school year, the English Department piloted a peer coaching model. A master teacher who had received distinguished ratings for multiple years coached two novice teachers in the department. The peer coach observed the teachers during lessons and offered non-evaluative feedback. The feedback built the novice teachers repertoire of instructional strategies and strengthened the quality of the critical questions asked of students. These observations were conducted virtually using a Portal device, as the teachers are assigned to different grade levels. The program was successful and was expanded for the 2020 - 2021 school year to include two master teachers who are mentoring two novice teachers each. The program continued to be such a success that the role has evolved to Teacher Mentors assigned to each grade level (serving all content areas). Teacher Mentors will facilitate orientation and year long professional development for teachers who are new to Atmosphere. They will also use the peer coaching model described above to support struggling teachers.
- Curricular and Instructional Systems – In 2021 - 2022, instruction at Atmosphere Academy will continue to focus on growth of students in alignment with the standards and AAPCS systems. Curriculum maps for all courses have been developed to provide adherence to the standards while providing connection to real life situations and adequate time for assessment and revisiting of content. The maps for grade level ELA courses have been aligned to the New York State Next Generation Learning Standards and EngageNY. This work allows us to utilize this resource to measure teacher effectiveness and student growth against a standard on multiple occasions. It also better supports the full instructional cycle (teach, assess, investigate data, identify areas of need, reteach and reassess).
  - As the Read 180 program must be facilitated in a prescribed manner in order for it to support student growth, the English department has discontinued use of the program. Instead, the department has adopted Freckle to support scholars' acquisition of literacy skills. Freckle is a differentiated instruction resource that will empower English teachers to reach each student at their own level. The progress of the students will be assessed each quarter. Atmosphere believes the content-aligned assessments, worksheets, and progress analytics, will prove to be a valuable resource to promote skills mastery through practice.
  - In order to support proficiency in the comprehension and analysis of informational text, all content areas will utilize our LUCK reading system when assigning a reading prompt. The system promotes strategic text annotation in order to fully understand



key components of what the scholar is reading and better respond to what is being asked. This year, the LUCK system will be conducted digitally using the Kami app in connection with Google Classroom. This change to digital submission will better facilitate this work in a Blended model and also enhance 21st century skills. LUCK in connection with RAACA (discussed above) will be completed in all content areas.

- The grading policy has been modified for the school's return to the full in-person environment. The policy continues to set a standard for the minimum number of assessments required so that student grades are a compilation of multiple types of tasks. This includes pre and post assessments developed by the department to measure growth over the course of the year. Entries will be closely monitored by Instructional Leaders to ensure adherence to this policy.
- As the school returns to the full in-person model, all students in grades 6 and 7 will receive 500 minutes of Humanities instruction per week plus 500 minutes per week of STEM instruction per week and an additional 780 minutes of Achievement instruction per week. Students on honors teams in the 8th grade will receive 500 minutes of Humanities instruction per week plus 1000 minutes per week of STEM instruction per week and an additional 280 minutes of Achievement instruction per week. The additional 500 minutes is allocated for Algebra 1 Regents and Earth Science Regents courses. Students in all other 8th grade teams will receive the same allocations listed above for the 6th and 7th grades. The English and math lab courses have been discontinued to make room for English and Math Achievement classes to remediate learning loss in these areas and better support student performance. Students in all grades and teams will also receive 50 minutes of Advisory instruction and 50 minutes of Restorative Justice Instruction. Furthermore, special school days have been added to the calendar and during breaks to provide even more time on task related to Achievement instruction. These special days add additional school days.
- Intervention Systems – All special education instruction and academic intervention services is data-driven. Beyond the full group setting, all students who are not performing at grade level in their core academic classes will receive increased supplemental services under the school's Rapid Response to Intervention framework. Students identified through this process are provided with a variety of supports. These supports include but are not limited to: small group support, Behavior Intervention Plans, and Academic Intervention Services. The Grade Leaders, in coordination with the Chief Learning Officer, oversee student data and placement in collaboration with an individualized team of teachers and staff members. These decisions are made at RTI team meetings on a cyclic basis to review student progress and determine if goals are being met. The Literacy Specialist works directly with students by collaboratively providing instruction with teachers within the classroom and via small group pull-out sessions for students with deficits in reading and writing. Learning Specialists will continue to work with special education students in ICT, SETSS, and Self-Contained settings. ELL Specialists will work with students via push-in, pull-out, and English as a New Language (ENL) classes. Achievement intervention services are



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provided in alignment with NYS test data. Student grouping is individualized as determined by identified areas of need, and student growth and placement is progress monitored throughout the year.

- Data and Achievement Systems – As it has since the school’s inception, Atmosphere will continue to enhance its ability to leverage data, target interventions, and develop curriculum that helps meet the needs of all students through the identification and remediation of skill and standard deficiencies.

To help maximize student achievement, Atmosphere has:

- allocated even more time to its achievement program and achievement curriculum, which teach students specific systems and strategies they can use to improve
- these systems and strategies are designed and embedded with mnemonic devices, exemplars, rubrics, step-by-step instructions, and countless best practices
- these systems and strategies are taught across all related classrooms on a consistent manner (for example, Atmosphere's English systems are taught in English, English Achievement, Social Studies, Health, and Science)

To properly deliver these systems and strategies, Atmosphere will continue to improve, perfect, and expedite its:

- customization of interventions
  - creation student micro-groupings
  - sharing of data with key stakeholders
  - development of new and improved English and math systems and strategies
  - use of a data dashboard to create a central clearing house for student assessment, academic, and behavioral data that inform data-driven decisions and instruction
  - dissemination of itemized data analysis by question type, standard, demographics, and other criteria
  - administration of ongoing progress monitoring through the implementation and timely review of sprints measuring distinct skills and standards
  - creation of curricula and selection of appropriate resources that closely mirror test structures so as to familiarize students with those structures
- Culture - Atmosphere will continue to implement cultural norms and stringent classroom management procedures. Continuing our Merit and Demerit system will support the school’s restorative justice framework and adherence to policies. The school will hold a restorative justice council that provides students with opportunities to reflect and address negative behaviors (one day per week). Opportunities to be recognized as STAR students have been created to celebrate exemplary behavior and scholarship. Rewards including field trips and purchases at the school “swag” store will also promote positive school culture. The school life team has been expanded to include grade level deans, a guidance

counselor, social worker and school aides. Atmosphere will provide professional development workshops for teachers in Classroom Management and the restorative justice model. Ongoing coaching to further support the proper management techniques and best practices will be given as needed.

## GOAL 2: MATHEMATICS

### ELEMENTARY AND MIDDLE MATHEMATICS

#### Goal 2: Mathematics

Students will demonstrate high levels of achievement in mathematics.

#### BACKGROUND

Atmosphere's two course math structure offers students and teachers additional time on task (500 minutes of math instruction per week) and operates in alignment with state standards for Mathematical Practice.

The majority of content for the Mathematics Course is aligned to the grade-level standards. However, the curriculum includes the overlap of multiple related standards. For example, when teaching number sense in 6th grade, teachers will extend the learning to further develop understanding using content later covered in 7th grade. Whenever possible, instruction is spiraled to double back to previous standards. This allows us to measure teacher effectiveness and student growth against a standard on multiple occasions. It also better supports the full instructional cycle. Teachers focus on math literacy by providing multiple representations of a problem to differentiate instruction and build conceptual understanding. In order to increase students' familiarity and proficiency with problem-solving, all Math teachers focus on "Standards for Mathematical Practices" as well as teaching students to respond to questions using Atmosphere's Math Systems. These systems are consistently used in math classes to build students' problem solving and critical thinking and application skills.

Atmosphere scholars model mathematical concepts with manipulatives and participate in activities that lead to the development of skills. We aim for students to communicate their mathematical thinking, reach consensus, and draw conclusions around key ideas together. Teachers follow the developmental learning process through concrete, representational, and abstract (CRA) interventions. This way, scholars develop their mathematical understanding and reasoning abilities. Building both conceptual understanding and procedural fluency are primary goals of instruction while fostering scholars' communication skills, both verbally and in writing, while they employ proper language to describe their thinking processes. Our goal is for these strategies to work in concert to promote multiple literacies (English literacy, math literacy, and visual literacy).

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The Mathematics Lab courses are assigned by section to address scholars' needs. The enrichment sections serve scholars whose performance is at or above proficiency. The Enrichment Lab is designed to prepare scholars for the Algebra I Regents Exam in 8th grade. As a result, the curriculum for 6th grade Honors classes has been scaffolded to include 7th-grade content and the 7th grade Honors curriculum includes 8th grade Pre-Algebra content and resources. We have remediation sections that serve scholars whose performance is below proficiency. To best support these students, teachers utilize assessment data to formulate plans for the reinstruction and practice of deficit skill areas. In 2017-2019, the school utilized the Math 180 program to address these needs. However, the leadership team has determined that this resource was not completely effective as teachers were not able to connect content to the math course. As a result, the math lab was restructured. Through station teaching, mini workshops, tiered and differentiated instructional methods and technology based resources, teachers in the lab course provide the support needed to master the content.

As discussed in the School Overview section, the school year began with a brief remote period followed by a blended instruction model. This model continued throughout the school year with the majority of scholars returning to school by the spring. As a result of the evolving setting mathematics classes were facilitated through digital learning platforms. Instruction including mathematical modeling and practice was implemented using digital platforms such as GoFormative, Kami, Khan Academy and Delta Math. Feedback was provided in real time as scholars worked on their assignments. The Math course was facilitated each day through synchronous instruction. The Math Lab course was switched to two days a week in the Spring of 2020 and remained with that frequency in the schedule. In many cases, classes were taught by two teachers to support small group instruction and academic intervention. As discussed in the Action Plan, Math Achievement courses continued throughout the year.

### METHOD

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in mathematics: **Internally developed**

During the school year, Atmosphere administered an internal Midline Exam and Achievement Sprints to assess students' growth in Math and allow us to make NYS Exam predictions for each grade level. The midline exam was administered in February to measure student growth and achievement at the mid-point in the year. Following the exam, any deficits were retaught using spiraling and reassessed using additional "sprints" (quizzes) in the time between the midline and the state exam.

Atmosphere's midline exam has been extremely accurate in predicting student outcomes on the state test. There is a direct correlation between increases in a cohort's percent correct on multiple choice (MC) and constructed response (CR) on the midline and their percent proficient on the state exam. Moreover, there is an even stronger correlation between the percent of students scoring over 60% (>60%) on midline MC and CR and their state exam results.

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Atmosphere's "sprints" are quizzes administered throughout the year that consist of released NYS Exam questions. They are used as practice to help the students actively improve throughout the year. Results of sprints administered after the Midline are used to adjust prior state exam predictions based through a comparison to results from prior years.

The procedure below was used to determine the Predicted NYS ELA Levels for students:

1. Calculated Baseline and Midline Scores
2. Calculated 2019 and 2021 Achieved Potential Growth measured from Baseline to Midline
3. Calculated the Difference between Achieved Baseline to Midline Growth 2019 vs 2021
4. Calculated 2020 Achieved Potential Growth from Midline to NYS Exam 2019
5. Calculated 2021 Potential Growth Boost Calculated for Midline to NYS Exam
6. Calculated Predicted NYS Score
7. Converted Individual Students' Midline Scores to Predicted NYS Score
8. Incorporated Post Midline English Sprints
9. Assigned Student Predicted NYS Level

In order to calculate each student's 2021 Predicted NYS Levels, student data from completed assessments was used. The student data sets include:

- Baseline and Midline results from the 2018-2019 and 2020-2021 school year
- Achieved Growth measured from Baseline to Midline
- Difference between Baseline to Midline Achieved growth 2018-2019 vs 2020-2021
- NYS results and levels from the 2018-2019 school year
- Growth measured from Midline to NYS Exam during the 2018-2019 school year

## RESULTS AND EVALUATION

**8<sup>th</sup> Grade:** Based off the Midline results administered, the prediction for Class of 2021 NYS Proficiency was 55%.

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Class	Math Midline Year	Math Midline MC %	Math Midline MC % $\geq 50\%$	Math Midline CR %	Math Midline CR % $\geq 50\%$	NYS Math % Proficient	NYS Math % Proficient Type
Class of 2018	2018	40.8%	24.4%	29.0%	15.4%	22.2%	Actual
Class of 2019	2019	51.3%	55.2%	26.9%	13.0%	45.9%	Actual
Class of 2020	2020	60.0%	72.0%	44.0%	44.0%	65.0%	Predicted
Class of 2021	2021	61.2%	64.7%	36.2%	32.3%	55.0%	Predicted
C2021 vs. C2018		20.4%	40.3%	7.2%	16.9%	32.8%	
C2021 vs. C2019		9.9%	9.5%	9.3%	19.3%	9.1%	
C2021 vs. C2020		1.2%	-7.3%	-7.8%	-11.7%	-10.0%	

As shown in the chart above, Class of 2021 averaged 61.2% on the Math Midline Multiple Choice, which is a 1.2% increase from the prior year. Midline MC Proficiency was 64.7%, which is 7.3% lower from 8th grade last year. The CR Midline Average was 7.8% lower than 8th grade last year. 2021 CR Midline Proficiency was 11.7% lower than 8th grade last year.

**7<sup>th</sup> Grade:** Based off the Midline results administered, the prediction for Class of 2022 NYS Proficiency was 40%.

Class	Math Midline Grade Level	Math Midline Year	Math Midline MC %	Math Midline MC % $\geq 50\%$	Math Midline CR %	Math Midline CR % $\geq 50\%$	NYS Math % Proficient	NYS Math % Proficient Type
Class of 2018	7	2017	38.4%	20.3%	26.0%	16.3%	20.6%	Actual
Class of 2019	7	2018	35.9%	16.2%	35.3%	23.8%	27.0%	Actual
Class of 2020	7	2019	43.4%	33.7%	32.8%	17.4%	39.6%	Actual
Class of 2021	7	2020	62.4%	68.9%	45.3%	43.2%	65.0%	Predicted
Class of 2022	7	2021	52.8%	49.8%	22.0%	12.5%	40.0%	Predicted
C2022 vs. C2018			14.4%	29.5%	-4.0%	-3.8%	19.4%	
C2022 vs. C2019			16.9%	33.6%	-13.3%	-11.3%	13.0%	
C2022 vs. C2020			9.4%	16.1%	-10.8%	-4.9%	0.4%	
C2022 vs. C2021			-9.6%	-19.1%	-23.3%	-30.7%	-25.0%	

As shown in the table above, the Class of 2022 averaged 52.8% on the Math Midline Multiple Choice, which is a 9.6% decrease from the prior year. Midline MC Proficiency was 49.8%, which is a 19.1% decrease from 7th grade last year. The CR Midline Average was 23.3% lower than 7th grade last year. CR Midline Proficiency was 30.7% lower than 7th grade last year.

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**6<sup>th</sup> Grade:** Based off the Midline results administered, the prediction for Class of 2023 NYS Proficiency was 40%.

Class	Math Midline Grade Level	Math Midline Year	Math Midline MC %	Math Midline MC % >= 50%	Math Midline CR %	Math Midline CR % >= 50%	NYS Math % Proficient	NYS Math % Proficient Type
Class of 2018	6	2016	34.0%	7.9%			8.5%	Actual
Class of 2019	6	2017	39.0%	15.3%	18.8%	3.1%	14.5%	Actual
Class of 2020	6	2018	45.7%	36.1%	35.1%	20.8%	24.2%	Actual
Class of 2021	6	2019	57.3%	65.5%	46.6%	51.8%	58.5%	Actual
Class of 2022	6	2020	57.6%	64.3%	39.1%	35.0%	45.0%	Predicted
Class of 2023	6	2021	56.8%	64.6%	32.9%	26.3%	40.0%	Predicted
C2023 vs. C2018			22.8%	56.7%			31.5%	
C2023 vs. C2019			17.8%	49.3%	14.1%	23.2%	25.5%	
C2023 vs. C2020			11.1%	28.5%	-2.2%	5.5%	15.8%	
C2023 vs. C2021			-0.5%	-0.9%	-13.7%	-25.5%	-18.5%	
C2023 vs. C2022			-0.8%	0.3%	-6.2%	-8.7%	-5.0%	

As shown in the table above, the Class of 2023 averaged 56.8% on the Math Midline Multiple Choice, which is a 0.8% decrease from the prior year. Midline MC Proficiency was 64.6%, which is a 0.3% increase from 6th grade last year. The CR Midline Average was 6.2% lower than 6th grade last year. CR Midline Proficiency was 8.7% lower than 6th grade last year.

### ADDITIONAL CONTEXT AND EVIDENCE

The results shown in the previous section were predicting approximately 47.5% schoolwide proficiency in Math for 2021, a projected decrease of 7.3 percentage points over 54.8% on the 2020 predicted scores. The chart below shows the growth in scores over time by grade level and overall.

Cohort	2021 Projected Math % Proficient	2020 Projected Math % Proficient	2019 Actual Math % Proficient	2018 Actual Math % Proficient	2017 Actual Math % Proficient	2016 Actual Math % Proficient
6th Grade	43.5%	40.7%	58.5%	24.2%	14.5%	8.0%
7th Grade	44.1%	61.2%	39.6%	27.0%	20.6%	N/A
8th Grade	55.2%	62.4%	45.9%	22.2%	N/A	N/A
All	47.5	54.8%	47.9%	24.6%	17.6%	8.0%

The chart below shows projected 2021 proficiency rates for subgroups.

	Math NYS Predicted Proficiency 2021 (8th Grade)	Math NYS Predicted Proficiency 2021 (7th Grade)	Math NYS Predicted Proficiency 2021 (6th Grade)
Overall	55.2%	44.1%	43.5%

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IEPS	18.5%	10.9%	17.5%
ELL	26.3%	17.6%	25.9%
Female	53.8%	52.6%	50.0%
Male	53.9%	37.9%	38.9%
Hispanic	56.0%	42.5%	41.6%
Black	48.5%	45.7%	43.2%

### Algebra Regents:

This year, 92.3% of the scholars tested were proficient on the Algebra 1 Regents exam. This number is in alignment with results earned in 2019.

The data presented illustrates that Atmosphere continues to build its Algebra Achievement program and refine the collection and use of internal assessments. The baseline exam was added in the 2019-2020 school year and has been moved to capture data earlier in the year. The midline was also administered earlier this year, allowing supports to be adjusted as needed. In March, many of the students had just started to return to in-person instruction. As a result, additional support was needed to acclimate them to paper testing and using their calculators. Additional Algebra Achievement sessions and staff were added to accomplish this need while also addressing content and skill deficits identified on the midline. Despite the challenges of remote and hybrid instruction, Atmosphere once again obtained its proficiency target of 90-95%.

Further, this process strengthens Atmosphere's belief that our internal assessments are accurate predictors of student performance on the state exam.

Date	Exam	Proficiency
2018-2019		
May 2019	Midline	93%
June 2019	Regents	93%
2019-2020		
January 2020	Baseline	79%
June 2020	Midline/ Final Exam (Remote MC Only)	82%
June 2020	Regents	cancelled Prediction 90-95%



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2020 - 2021		
September 2020	Baseline	29%
March 2021	Midline	82%
June 2021	Regents	92.30%

As illustrated below, 30.7% of the scholars tested earned an advance proficient level \*4 or 5 on the Algebra 1 Regents exam. This result illustrates a decrease in advanced proficiency from the class of 2019, but significantly above our inaugural class of 2018.

Algebra 1 Regents	2018	2019	2020	2021
Total Proficient	72%	93%	N/A	92.30%
Total Level 4 & 5	11%	39.50%	N/A	30.70%

In reviewing student responses during the scoring process, many scholars did not complete the majority of the constructed response questions. The scholars ran out of time and were unable to finish the exam within the time allotted. This coupled with a decrease in performance illustrated in the midline results presented on the previous slide, show that scholars needed more practice taking the timed exam, especially returning to a paper based in-person setting.

Atmosphere will continue to set a goal of above 50% advanced proficiency in order to align with our academic goals for the high school. In order to achieve this goal, we will be refining our Algebra Achievement program by increasing practice on constructed response questions and timed responses.

### SUMMARY OF THE ELEMENTARY AND MIDDLE MATHEMATICS GOAL

Based on our projected levels of proficiency on the NYS Math exams, we would not have met the absolute goal of 75 percent of all students in at least their 2<sup>nd</sup> year at the school reaching proficiency. It is also unlikely that we would have met other Absolute and Growth Goals outlined in the Accountability Plan. However, with no district data available, we are unable to gauge whether we would have met our Comparative goals.

### ACTION PLAN

Atmosphere Academy's Leadership Team has continued to make key improvements to the academic program to foster increased student achievement in the upcoming years. These changes are focused on continued professional development of highly qualified practitioners, a consistent use of data and achievement systems to target and remediate student deficiencies, strategic reallocation of staffing to better support students, increased expectations of both students and staff, and continued tight supervision and evaluation of teachers.



- Highly Effective Teachers
  - Staff Selection- In addition to systems previously put in place, the leadership team closely evaluated staff performance data to determine who would be invited to return for the 2021 - 2022 academic year. Despite other schools suspending evaluation during remote instruction, Atmosphere continued to evaluate staff. Using a portfolio based model that included multiple observations and evaluation matrix, teachers' performance was measured against a customized rubric created by the school that incorporates school values and systems with the Charlotte Danielson framework. As a result of our comprehensive coaching schedule, all but one math teacher showed growth in their development and were invited to return. The recruitment and hiring of the staff continues to be a rigorous process, with the competition of multiple high-quality candidates for any given opening. These candidates were filtered according to a strict criteria that aligns with Atmosphere's goals. Demonstration tasks were developed to closely mirror their work responsibilities. Interviews and demonstrations were evaluated against a specific rubric and point system for the position. The selection process was modified to appropriately adapt to a virtual environment. Additional support for new hires was provided by the Instructional Leader for the department in order to insure the readiness for these new staff members.
  - Professional Development - The school has continued its investment in coaching and professional development. All of these practices are designed to promote professional reflection and growth. This year, the school focused on building Reasoning Across All Content Areas (RAACA). The RAACA initiative promoted the use of reading strategies and the application of logic and evidence to solve a problem. Similar to it's application in English, scholars were taught to closely read the math problem, build vocabulary and identify the steps required to answer the question. Once developed, scholars were encouraged to apply these skills when answering multiple choice questions. The RAACA initiative was designed for use in all courses in order to maintain consistent reading expectations across all content areas. Workshops were offered during the winter to teachers in all content areas to create assignments that would effectively develop scholars in this area. The school hopes to further develop teachers during the 2021-2022 school year on RAACA instructional strategies. The leadership team has also agreed to support staff in their professional learning through the Center for Educational Leadership, the National Council of Teachers of Mathematics, the Association for Middle-Level Education, The College Board and Blue Engine. As teachers continued to provide targeted instruction through digital platforms, it became clear that these methods of assessment should remain when in a full in person setting. This practice will be enhanced in the 2021 - 2022 school year through the use of additional digital platforms that will enhance student capability to text annotate when close reading and responding to multiple choice questions.

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- Blue Engine Coaching - During the 2019-2020 school year, the Mathematics Department piloted the use of Blue Engine, an outside vendor to coach three 8th grade teachers in the math department. A dedicated Blue Engine coach was assigned to observe and provide support to the teachers through regular weekly meetings. Teacher development focused specifically on data driven instructional interventions. The program was successful and was expanded for the 2020 - 2021 school year. Due to the continued success of the program Blue Engine has now been expanded to all teachers in the math department for this coming 2021-2022 school year. In addition to teacher development, Blue Engine will also be coaching three leaders in order to better support the program.
- Peer Coaching - During the 2019-2020 school year, the English Department piloted a peer coaching model. A master teacher who had received distinguished ratings for multiple years coached two novice teachers in the department. The peer coach observed the teachers during lessons and offered non-evaluative feedback. The feedback built the novice teachers repertoire of instructional strategies and strengthened the quality of the critical questions asked of students. These observations were conducted virtually using a Portal device, as the teachers are assigned to different grade levels. The program was successful and was expanded for the 2020 - 2021 school year to include two master teachers who are mentoring two novice teachers each. The program continued to be such a success that the role has evolved to Teacher Mentors assigned to each grade level (serving all content areas). Teacher Mentors will facilitate orientation and year long professional development for teachers who are new to Atmosphere. They will also use the peer coaching model described above to support struggling teachers.
- Curricular and Instructional Systems – In 2021 - 2022, instruction at Atmosphere Academy will continue to focus on growth of students in alignment with the standards and AAPCS systems. Curriculum maps for all courses have been developed to provide adherence to the standards while providing connection to real life situations and adequate time for assessment and revisiting of content. The maps for grade level Math courses have been aligned to the New York State Next Generation Learning Standards. This work allows us to utilize this resource to measure teacher effectiveness and student growth against a standard on multiple occasions. It also better supports the full instructional cycle (teach, assess, investigate data, identify areas of need, reteach and reassess). All Math teachers will address Mathematical Practices and focus on teaching students to respond to questions using the SOLVE method (Study the problem, Organize the information, Line up your plan, Verify your plan, Examine your result). Additional systems (such as SPACE and MATH) are also used to better connect mathematics problem solving strategies to specific question types.
  - In order to improve instructional delivery and assessment, the math department has begun creating its own learning materials. The department discontinued use of GoMath and has constructed engaging learning activities and strategic checks for understanding using GoFormative. In addition, the teacher made Formatives provide

a progression of skills, step by step examples and stronger alignment to our math systems. This shift allows the Mathematics Instructional Leader greater oversight in the quality of the materials.

- The grading policy has been modified for the school's return to the full in-person environment. The policy continues to set a standard for the minimum number of assessments required so that student grades are a compilation of multiple types of tasks. This includes pre and post assessments developed by the department to measure growth over the course of the year. Entries will be closely monitored by Instructional Leaders to ensure adherence to this policy.
- As the school returns to the full in-person model, all students in grades 6 and 7 will receive 500 minutes of Humanities instruction per week plus 500 minutes per week of STEM instruction per week and an additional 780 minutes of Achievement instruction per week. Students on honors teams in the 8th grade will receive 500 minutes of Humanities instruction per week plus 1000 minutes per week of STEM instruction per week and an additional 280 minutes of Achievement instruction per week. The additional 500 minutes is allocated for Algebra 1 Regents and Earth Science Regents courses. Students in all other 8th grade teams will receive the same allocations listed above for the 6th and 7th grades. The English and math lab courses have been discontinued to make room for English and Math Achievement classes to remediate learning loss in these areas and better support student performance. Students in all grades and teams will also receive 50 minutes of Advisory instruction and 50 minutes of Restorative Justice Instruction. Furthermore, special school days have been added to the calendar and during breaks to provide even more time on task related to Achievement instruction. These special days add additional school days.
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by identified areas of need, and student growth and placement is progress monitored throughout the year.

- Data and Achievement Systems— As it has since the school's inception, Atmosphere will continue to enhance its ability to leverage data, target interventions, and develop curriculum that helps meet the needs of all students through the identification and remediation of skill and standard deficiencies.

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- allocated even more time to its achievement program and achievement curriculum, which teach students specific systems and strategies they can use to improve
- these systems and strategies are designed and embedded with mnemonic devices, exemplars, rubrics, step-by-step instructions, and countless best practices
- these systems and strategies are taught across all related classrooms on a consistent manner (for example, Atmosphere's English systems are taught in English, English Achievement, Social Studies, Health and Science)

To properly deliver these systems and strategies, Atmosphere will continue to improve, perfect, and expedite its:

- customization of interventions
  - creation student micro-groupings
  - sharing of data with key stakeholders
  - development of new and improved English and math systems and strategies
  - use of a data dashboard to create a central clearing house for student assessment, academic, and behavioral data that inform data-driven decisions and instruction
  - dissemination of itemized data analysis by question type, standard, demographics, and other criteria
  - administration of ongoing progress monitoring through the implementation and timely review of sprints measuring distinct skills and standards
  - creation of curricula and selection of appropriate resources that closely mirror test structures so as to familiarize students with those structures
- Culture - Atmosphere will continue to implement cultural norms and stringent classroom management procedures. Continuing our Merit and Demerit system will support the school's restorative justice framework and adherence to policies. The school will hold a restorative justice council that provides students with opportunities to reflect and address negative behaviors (one day per week). Opportunities to be recognized as STAR students have been created to celebrate exemplary behavior and scholarship. Rewards including field trips and purchases at the school "swag" store will also promote positive school culture. The school life team has been expanded to include grade level deans, a guidance counselor, social worker and school aides. Atmosphere will provide professional

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development workshops for teachers in Classroom Management and the restorative justice model. Ongoing coaching to further support the proper management techniques and best practices will be given as needed.

### GOAL 3: SCIENCE

#### ELEMENTARY AND MIDDLE SCIENCE

##### Goal 3: Science

Students will demonstrate high levels of achievement in Science.

#### BACKGROUND

Since the opening of AAPCS, the Science Department followed a discipline specific model: 6th grade Physical Science, 7th grade Life Science, and 8th grade Earth Science with a heavy spiral review to prepare students for the NYS 8th grade science exam. During the use of this model, NYS was under the old Science Learning Standards. During the 2019-2020 school year, the 6th grade curriculum was adjusted to meet the new New York State P-12 Science Learning Standards. The 7<sup>th</sup> Grade curriculum was adjusted during the 2020-2021 school year to address these standards.

To address these new standards, Atmosphere has adopted the Amplify curriculum in these new courses. Atmosphere chose these curricula because of their emphasis on inquiry-based learning, multimodal learning, and science application, which helps to facilitate the kind of creative thinking, critical thinking, and collaborative leadership skills that are central to Atmosphere's mission and vision. In keeping with its blended approach to learning, Atmosphere supplements the science curriculum with web-based applications and supplemental resources that give students the chance to engage in inquiry-based scientific discovery.

Our science program also consists of Science Achievement in grade 8. This program is designed to prepare scholars for the NYS exam. The content is spiraled to include the three middle school disciplines (Earth Science, Life Science, and Physical Science) covered as well as some 5th grade content. The program is facilitated several times throughout the year and consists of intensive workshops on labs and performance tasks, reading charts and data, content based vocabulary and critical reading skills, as well as test taking strategies. Whenever possible, the program utilizes Atmosphere's English systems to help scholars respond to multiple choice (RAIN) and constructed response questions (BRACECES). The program begins with a Baseline to assess student needs and revise the program as needed. A Midline exam is given in the spring in order to measure student growth and identify areas that need improvement.

As discussed in the School Overview section, the school year began with a brief remote period followed by a blended instruction model. This model continued throughout the school year with the

majority of scholars returning to school by the spring. As a result of the evolving setting science classes were facilitated through digital learning platforms. Instruction including mathematical modeling and practice was implemented using digital platforms such as Amplify, GoFormative, Kami, Edpuzzle and Flocabulary. Feedback was provided in real time as scholars worked on their assignments. The Math course was facilitated each day through synchronous instruction. Science courses were taught four days a week in the Spring of 2020 and remained with that frequency in the schedule. In many cases, classes were taught by two teachers to support small group instruction and academic intervention. As discussed in the Action Plan, Science Achievement courses continued throughout the year and a more robust program was adopted with the Baseline assessment given earlier in the year to better align the course with the needs of the scholars.

### METHOD

Provide narrative discussing how the school assessed and evaluated student achievement in science during the 2020-21 school year. For example, a school might have administered an external, nationally norm-referenced exam, or an internally developed assessment aligned to the New York State standards.

Atmosphere 8th grade scholars participated in the NYS Science Exam in June of 2021. As a result of the exams resuming, the school utilized its proven Achievement Program to prepare students for success on the exam.

A Baseline exam was administered in the fall in order to determine scholars' proficiency and identify areas that needed improvement. The Science Achievement Program was then developed and tailored specifically to the needs of the scholars in this cohort using the data to target areas in need of growth. A Midline exam was administered closer to the exam to act as a predictor of student achievement. The data for this assessment was also utilized to make further adjustments to the Achievement Program.

### RESULTS AND EVALUATION

To date the results of the NYS Science Exam have not been shared. In lieu of those results, we are presenting our internal data as a means of measuring student achievement.

#### Assessment Information:

- A Baseline exam constructed of released state exam questions was given November 2020.
  - The proficiency rate was 32%
  - It is important to note that at the time of assessment, only 30% of the content tested was covered.
- A Midline exam was given in May with a proficiency rate of 55%
- Proficiency rates grew an average of 23% between the Baseline and Midline Assessment.

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- Based on the data from the Baseline and the Midline Assessment we predict 60% of our 8th grade scholars to be proficient on the NYS Science exam.

Internal Assessment	% of scholars passing	% passing NY State Exam
No Baseline 2018		37% June 2018
May 2019 (Baseline)	23%	49% June 2019
May 4, 2020 (Midline)	Exam Cancelled	2020 Exam Cancelled
November 2019 - March 2020 Unit Tests	59 - 77%	60% PREDICTION Exam Cancelled
Baseline November 2020	32%	60% PREDICTION
Midline May 2021	55%	% June 2021

### ADDITIONAL CONTEXT AND EVIDENCE

The predicted 60% rate for the 2021 NYS Science exam represents an even score with the prediction for 2020, which was an increase of 8.6 percentage points from 2019 and an increase of 23 percentage points from 2018, the first year Atmosphere students took the exam.

### SUMMARY OF THE ELEMENTARY AND MIDDLE SCIENCE GOAL

Given the predicted 60% proficiency rate, we most likely did not meet the Absolute Goal for Science. In addition, we are unable to determine if the Comparative Goal will be met, as there are no district scores available for comparison.

### ACTION PLAN

Atmosphere updated its Science program in the summer of 2020 to consist of three integrated grade level courses.

- Integrated Science 6
- Integrated Science 7
- Integrated Science 8 (starting Fall of 2021)

This new course sequence began implementation in the fall of 2020 in order to align with the New York State P-12 Science Learning Standards, which requires students to develop a deeper



understanding of the three middle school disciplines (Earth Science, Life Science, and Physical Science). Our decision to implement an integrated approach was made in order to better expose students to a combination of the three disciplines at each grade level. We believe this integrated approach will help prepare our students for this new exam (administered in 2022) and is more closely aligned with the English and Mathematics standards for each grade level. Prior to this change, the Science Department followed a discipline specific model to align with the old Science Learning Standards.

In the fall of 2020, the department increased its leadership team by training two apprentice administrators. Two science teachers were identified for this transitional program, which prepared them to serve as future leaders of the department in the event of expansion or other strategic changes. The teachers received mentoring around special projects such as curriculum updates, the creation of common benchmark assessments and vertical alignment of performance expectations for labs. The Apprentice Administrators also supported the science achievement program and the indoctrination of new teachers in the department. The Apprentice Administrators proved to be successful in their development and were assets to the department in supporting new teachers and developing curriculum. As a result, they will continue in this capacity for the 2021-2022 school year. With the expansion of the school, Atmosphere hopes to promote these individuals to managers in the late spring of 2022.

Additional improvements and revisions made to the school's science program mirror those presented above in the English Language Arts and Mathematics action plan. These changes are focused on continued professional development of highly qualified practitioners, a significant reallocation of staffing resources to better support students with the greatest level of need, a consistent use of data and achievement systems to target and remediate student deficiencies, increased expectations of both students and staff, and continued tight supervision and evaluation of teachers.

In addition, these improvements, the achievement course scope and sequence was reallocated to provide more time to target areas identified by benchmark assessments as well as provide more time to prepare students for the written and performance sections of the state science exam. The school has continued its investment in coaching and professional development in science. This year, the leadership team has agreed to send staff for professional learning through the Middle School Science Administrator Institute, the Association for Middle-Level Education, Amplify Science, Urban Advantage, and The College Board.

### GOAL 4: ESSA

Due to COVID-19 and the subsequent changes to the state's testing, accountability, and federal reporting requirements, the 2020-21 school accountability statuses are the same as those assigned



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for the 2019-20 school year. The 2019-20 accountability statuses were based on 2018-19 exam results. Assigned accountability designations and further context can be found [here](#).

### Goal 7: Absolute Measure

Under the state's ESSA accountability system, the school is in good standing: the state has not identified the school for comprehensive or targeted improvement.

### METHOD

Because *all* students are expected to meet the state's performance standards, the federal statute stipulates that various sub-populations and demographic categories of students among all tested students must meet the state standard in and of themselves aside from the overall school results. As New York State, like all states, is required to establish a specific system for making these determinations for its public schools, charter schools do not have latitude in establishing their own performance levels or criteria of success for meeting the ESSA accountability requirements. Each year, the state issues School Report Cards that indicate a school's status under the state accountability system.

### RESULTS AND EVALUATION

Atmosphere Academy has been deemed to be in Good Standing this year.

### ADDITIONAL EVIDENCE

AAPCS has maintained an accountability status of Good Standing in all years of operation.

Accountability Status by Year

Year	Status
2018-19	Good Standing
2019-20	Good Standing
2020-21	Good Standing