

Entry 1 School Information

Created: 07/26/2017 • Last updated: 07/28/2017

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (as of June 30, 2017) or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS#

SUCCESS ACADEMY CS HARLEM 2 (SUNY Trustees)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER

SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION

NYC CSD 5

d1. SCHOOL INFORMATION

| PRIMARY ADDRESS | PHONE NUMBER | FAX NUMBER | EMAIL ADDRESS |
|--------------------------------|--------------|------------|---------------|
| 144 E. 128th St., 3rd Floor | | | |

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

| Contact Name | April Beakley |
|---------------------------------------|------------------------|
| Title | Director of Operations |
| Emergency Phone Number (### ### ####) | |

e. SCHOOL WEB ADDRESS (URL) www.successacademies.org

f. DATE OF INITIAL CHARTER 01/2008

g. DATE FIRST OPENED FOR 08/2008

INSTRUCTION

i. TOTAL ENROLLMENT ON JUNE 863 30, 2017

j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

| Grades Served | K, 1, 2, 3, 4, 5, 6, 7, 8 |
|---------------|---------------------------|
|---------------|---------------------------|

Yes

k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

k2. NAME OF CMO/EMO AND ADDRESS

| NAME OF CMO/EMO | Success Academy Charter Schools |
|-------------------------|---------------------------------|
| PHYSICAL STREET ADDRESS | 95 Pine Street, Floor 6 |
| CITY | New York |
| STATE | NY |
| ZIP CODE | 10005 |
| EMAIL ADDRESS | |

11. FACILITIES

Does the school maintain or operate multiple sites?

| Yes, 2 sites |
|--------------|
| 165, 2 5165 |

12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

| | Physical Address | Phone Number | District/CSD | Grades Served at Site | School at Full Capacity at Site | Facilities Agreement |
|---|--|-----------------|--------------|-----------------------------|---------------------------------------|-------------------------|
| Site 1 (same as primary site) | 144 East 128th Street, 3rd Floor 10035 | | CSD 5 | K 4 | Yes | DOE space |
| Site 2 | 509 West 129th Street, 3rd Floor, New York 10027 | | CSD 5 | 5 8 | Yes | DOE space |
| Site 3 | | | | | | |

I2a. Please provide the contact information for Site 1.

| | Name | Work Phone | Alternate Phone | Email Address |
|---------------------------|------------------|------------|-----------------|---------------|
| School Leader | Lavinia Mackall | | | |
| Operati onal Leader | Sabrina Stavonor | | | |
| Complia nce Contact | Vanessa Biondo | | | |
| Complai nt Contact | Vanessa Biondo | | | |

13. Please provide the contact information for Site 2.

| | Name | Work Phone | Alternate Phone | Email Address |
|---------------------------|------------------|------------|-----------------|---------------|
| School Leader | Lauren Jonas | | | |
| Operati onal Leader | Meredith Hoffman | | | |
| Complia nce Contact | Vanessa Biondo | | | |
| Complai nt Contact | Vanessa Biondo | | | |

m1. Is the school or are the school sites co-located?

Yes

m2. Please list the terms of your current co-location.

| | Date school will leave current co location | Is school working with NYCDOE to expand into current space? | If so, list year expansion will occur. | Is school working with NYCDOE to move to separate space? | If so, list the proposed space and year planned for move | School at Full Capacity at Site |
|------------------------------|---|---|--|--|--|---------------------------------------|
| Site 1 (primar y site) | | | | | | |
| Site 2 | | | | | | |
| Site 3 | | | | | | |

n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions). No

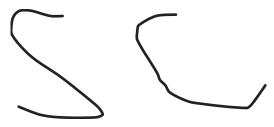
- o. Name and Position ofIndividual(s) Who Completed the2016-17 Annual Report.
- p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date 2017/07/27

Thank you.



Entry 2 NYS School Report Card Link

Last updated: 07/28/2017

1. NEW YORK STATE REPORT CARD

URL is not available

Provide a direct URL or web link to the most recent New York
State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



Entry 4 Expenditures per Child

Last updated: 07/31/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take <u>total expenditures</u> (from the unaudited 2016-17 Schedule of Functional Expenses) and <u>divide by</u> the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html

| Line 1: Total Expenditures | 14024769 |
|---|----------|
| Line 2: Year End FTE student enrollment | 759 |
| Line 3: Divide Line 1 by Line 2 | 18489 |

2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' To calculate "Administrative Expenditures per Child" first add together the following:

- 1. Take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2016 17 Schedule of Functional Expenses)
- 2. Any contracted administrative/management fee paid to other organizations or corporations
- 3. Take the total from above and <u>divide</u> it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

<u>Administrative Expenditures:</u> Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.

Employee benefit costs or expenditures should not be reported in the above calculations.

| Line 1: Relevant Personnel Services Cost (Row) | 474371 |
|--|---------|
| Line 2: Management and General Cost (Column) | 1639956 |
| Line 3: Sum of Line 1 and Line 2 | 2114327 |
| Line 5: Divide Line 3 by the Year End FTE student enrollment | 2787 |

Thank you.



GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

| Instructions | Provides description of tabs and input requirements. |
|---------------------|--|
| Funding by District | Charter School Tuition Rates |

2- BLUE tabs require input of information

| 1.) Name of School | >Select school name from list. |
|--------------------|---|
| | >Enter contact information. |
| 2.) Enrollment | Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District |
| 3.) Staffing Plan | Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter |
| 4.) Yearly Budget | Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly |
| 5.) Balance Sheet | Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. |

| 6.) Quarterly Report | Enter Actual Quarterly Report information . Includes: |
|---------------------------------|--|
| | >Actual Enrollment data and Per Pupil Revenue for the current year |
| | are populated based upon input on tab "2.) Enrollment." |
| | >Actual FTE for current year is populated based upon input on tab |
| | "3.) Staffing Plan." |
| | >All other sources of revenue |
| | >All expenses |
| 7.) Annual Report Requirement | Complete when submitting Actual Quarter 4. |
| 1.// initial report requirement | Complete mion submitting rotatil attailed 4. |

CELL COLORS & GUIDANCE COMMENTS

| | = Enter information into the light BLUE shaded cells. | |
|---|---|----|
| | = Cells labeled in ORANGE containe guidance regarding the input of information. | |
| 1 | = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment. | |
| | Ver. 201706 | 06 |

Charter Funding Alphabetical By NYS School District
* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Charter School - Harlem 2

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|----|---|--------|---|---|
| SC | п | u | u | L |

| Name: Succe | ss Academy Charter School - Harlem 2 |
|-------------|--------------------------------------|
|-------------|--------------------------------------|

CONTACT INFORMATION

| Contact Name: | Garrick Wong | |
|----------------|-------------------|--|
| Contact Title: | Senior Accountant | |
| Contact Email: | | |
| Contact Phone: | | |

REPORT PERIOD

| Current Academic Year: | 2017-18 |
|------------------------|---------|
| Prior Academic Year: | 2016-17 |

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2 2017-18

| | | | ENR | OLLMENT | BY GRADE | S | |
|-----------------------------|----|----|-----|---------|----------|----|----|
| GRADES | K | 1 | 2 | 3 | 4 | 5 | 6 |
| INITIAL BUDGETED ENROLLMENT | 90 | 90 | 102 | 90 | 88 | 99 | 72 |
| TOTAL ENROLLMENT = 765 | | | | | | | |

| | | | | ENK | OLLMENT | | | |
|--------------------|--------------------------------|----------------------|------------------------------------|-----------------------------|---|----------------------------------|------------------------------------|--------------------------------|
| | | PRIOR YEAR | | ТОТА | AN L DISTRICTS | NUAL BUDG | | RTER |
| | | ACTUAL | QUAR | | | TER 2 | QUAR | |
| | | | Original | Revised | Original | Revised | Original | Revised |
| NUMBER OF SCHOO | L DISTRICTS ENROLLED: | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| NUMBER OF STUDE | NTS ENROLLED: | 0 | 726.75 | 0 | 726.75 | 0 | 726.75 | 0 |
| | | | COMPLETE | ELY BLANK. | budget revision If budget revision be completed | sions ARE mad on tabs 2, 3 ai | de, the entire and 4. | ıbmittal lea 'REVISED' |
| | | PRIOR YEAR | | | | NUAL BUDG | | |
| | | 2016-17 | QUAR | TER 1 | QUAR | TER 2 | QUAR | TER 3 |
| PRIMARY/OTHER | DISTRICT NAME(S) | Actual Enrollment | Original Budgeted Enrollment | Revised Budgeted Enrollment | Original Budgeted Enrollment | Revised Budgeted Enrollment | Original Budgeted Enrollment | Revised Budgete Enrollme |
| PRIMARY District | NYC CHANCELLOR'S OFFICE | | 726.75 | | 726.75 | | 726.75 | |
| SECONDARY District | (Select from drop-down list) → | | | | | | | |
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| | PRIOR YEAR | | | AN | NUAL BUDG | ET | |
|--------------------------------|----------------------|------------------------------------|-----------------------------|------------------------------------|-----------------------------|------------------------------------|-----------------------------|
| | 2016-17 | QUAR | TER 1 | QUAR | RTER 2 | QUAR | TER 3 |
| PRIMARY/OTHER DISTRICT NAME(S) | Actual Enrollment | Original Budgeted Enrollment | Revised Budgeted Enrollment | Original Budgeted Enrollment | Revised Budgeted Enrollment | Original Budgeted Enrollment | Revised Budgeted Enrollment |
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| 7 | 8 | 9 | 10 | 11 | 12 |
|----|----|---|----|----|----|
| 64 | 70 | 0 | 0 | 0 | 0 |
| | | | | | |

| QUARTER 4 | | | | | | |
|-----------|---------|--|--|--|--|--|
| Original | Revised | | | | | |
| 1 | 0 | | | | | |
| 726.75 | 0 | | | | | |

the 'REVISED' Column(s)
udget columns for the

| ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT | | | | | | |
|---|--------|--------|--------|--|--|--|
| QUARTER 1 | | | | | | |
| Actual | Actual | Actual | Actual | | | |
| 0 | 0 | 0 | 0 | | | |
| 0 | 0 | 0 | 0 | | | |

| QUARTER 4 | | | | |
|------------|------------|--|--|--|
| Original | Revised | | | |
| Budgeted | Budgeted | | | |
| Enrollment | Enrollment | | | |
| 726.75 | | | | |
| | | | | |

| ACTUAL ENROLLMENT BY QUARTER | | | | | |
|------------------------------|------------------|------------------|------------------|--|--|
| QUARTER 1 | QUARTER 2 | QUARTER 3 | QUARTER 4 | | |
| | | | | | |
| Actual | Actual | Actual | Actual | | |
| Enrollment | Enrollment | Enrollment | Enrollment | | |
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|------------|------------|------------------|------------|------------------|------------|
| QUAR | TER 4 | QUARTER 1 | QUARTER 2 | QUARTER 3 | QUARTER 4 |
| Original | Revised | | | | |
| Budgeted | Budgeted | Actual | Actual | Actual | Actual |
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SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2 2017-18

PLAN - FULL TIME EQUIVALI

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

| *NOTE: Enter the number of FTE | *NOTE: Enter the number of FTE |
|--------------------------------|--------------------------------|
| positions in the "blue" cells. | positions in the "blue" cells. |

*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

| ADMINISTRATIVE PERSONNEL FTE | ADMINISTRATIVE PERSONNEL FTE | PRIOR YEAR |
|---------------------------------|---------------------------------|-------------------|
| | | 2016-17 |
| | | ACTUAL |
| Executive Management | Executive Management | |
| Instructional Management | Instructional Management | |
| Deans, Directors & Coordinators | Deans, Directors & Coordinators | |
| CFO / Director of Finance | CFO / Director of Finance | |
| Operation / Business Manager | Operation / Business Manager | |
| Administrative Staff | Administrative Staff | |
| TOTAL ADMINISTRATIVE STAFF | TOTAL ADMINISTRATIVE STAFF | 0.0 |

| ANNUAL BUDGETED FTE | | | | | | | |
|---------------------|---------|----------|---------|----------|---------|----------|------------|
| C | 21 | 0 |)2 | | 23 | C |) 4 |
| Original | Revised | Original | Revised | Original | Revised | Original | Revised |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 8.0 | | 8.0 | | 8.0 | | 8.0 | |
| 6.0 | | 6.0 | | 6.0 | | 6.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 9.0 | | 9.0 | | 9.0 | | 9.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 23.0 | 0.0 | 23.0 | 0.0 | 23.0 | 0.0 | 23.0 | 0.0 |

| INSTRUCTIONAL PERSONNEL FTE | INSTRUCTIONAL PERSONNEL FTE | PRIOR YEAR |
|-----------------------------|-----------------------------|-------------------|
| | | 2016-17 |
| | | ACTUAL |
| Teachers - Regular | Teachers - Regular | |
| Teachers - SPED | Teachers - SPED | |
| Substitute Teachers | Substitute Teachers | |
| Teaching Assistants | Teaching Assistants | |
| Specialty Teachers | Specialty Teachers | |
| Aides | Aides | |
| Therapists & Counselors | Therapists & Counselors | |
| Other | Other | |
| TOTAL INSTRUCTIONAL | TOTAL INSTRUCTIONAL | 0.0 |

| ANNUAL BUDGETED FTE | | | | | | | |
|---------------------|---------|----------|---------|----------|---------|----------|---------|
| C |)1 | Q | 2 | C | (3 | C | 4 |
| Original | Revised | Original | Revised | Original | Revised | Original | Revised |
| 38.0 | | 38.0 | | 38.0 | | 38.0 | |
| 26.0 | | 26.0 | | 26.0 | | 26.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 11.0 | | 11.0 | | 11.0 | | 11.0 | |
| 12.0 | | 12.0 | | 12.0 | | 12.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 3.5 | | 3.5 | | 3.5 | | 3.5 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 90.5 | 0.0 | 90.5 | 0.0 | 90.5 | 0.0 | 90.5 | 0.0 |

| NON INSTRUCTIONAL REPRONNEL E | TE NON-INSTRUCTIONAL PERSONNEL F |
|-------------------------------|----------------------------------|
| NON-INSTRUCTIONAL PERSONNEL P | TENON-INSTRUCTIONAL PERSONNEL P |
| | |
| Nurse | Nurse |
| Librarian | Librarian |
| Custodian | Custodian |
| Security | Security |
| Other | Other |
| TOTAL NON-INSTRUCTIONAL | TOTAL NON-INSTRUCTIONAL |
| | |
| TOTAL PERSONNEL SERVICE FTE | TOTAL PERSONNEL SERVICE FTE |

| ANNUAL BUDGETED FTE | | | | | | | |
|---------------------|---------|----------|---------|----------|---------|----------|---------|
| C |)1 | C |)2 | C |)3 | | Q4 |
| Original | Revised | Original | Revised | Original | Revised | Original | Revised |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | | | | | | | |
| 113.5 | 0.0 | 113.5 | 0.0 | 113.5 | 0.0 | 113.5 | 0.0 |

PRIOR YEAR 2016-17 ACTUAL

0.0

0.0

3S ACADEMY CHARTER SCHOOL 2017-18

PLAN - FULL TIME EQUIVALE

| *NOTE: Enter the number of FTE | ld be input. |
|--------------------------------|--------------|
| positions in the "blue" cells. | |

*NOTE: State the assumptions that are being made for personnel FTE levels.

| ADMINISTRATIVE PERSONNEL FTE | |
|---------------------------------|--------|
| | Q4 |
| | Actual |
| Executive Management | |
| Instructional Management | |
| Deans, Directors & Coordinators | |
| CFO / Director of Finance | |
| Operation / Business Manager | |
| Administrative Staff | |
| TOTAL ADMINISTRATIVE STAFF | 0.0 |

| Description of Assumptions |
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| INCTRUCTIONAL PERSONNEL ETC | |
|-----------------------------|--------|
| INSTRUCTIONAL PERSONNEL FTE | |
| | Q4 |
| | Actual |
| Teachers - Regular | |
| Teachers - SPED | |
| Substitute Teachers | |
| Teaching Assistants | |
| Specialty Teachers | |
| Aides | |
| Therapists & Counselors | |
| Other | |
| TOTAL INSTRUCTIONAL | 0.0 |

| Description of Assumptions | |
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| ION-INSTRUCTIONAL PERSONNEL FTE | | | | | | | |
|---------------------------------|--------|--|--|--|--|--|--|
| | Q4 | | | | | | |
| | Actual | | | | | | |
| Nurse | | | | | | | |
| Librarian | | | | | | | |
| Custodian | | | | | | | |
| Security | | | | | | | |
| Other | | | | | | | |
| TOTAL NON-INSTRUCTIONAL | 0.0 | | | | | | |

| Description of Assumptions |
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SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2 Budget / Operating Plan 2017-18 3,418,546 3,418,546 **Total Revenue** 3,418,546 3,418,546 **Total Expenses** 3,970,663 3,970,663 3,970,663 3,970,663 Net Income (552,117)(552,117)(552,117)(552,117) Actual Student Enrollment 727 727 727 727 Prior Year Actua 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 3rd Quarter - 1/1 - 3/31 4th Quarter - 4/1 - 6/30 2016-17 Revenue Per Original Revised Original Revised Original Revised Original Revised Pupil Budget Budget Variance Budget Budget Variance Budget Budget Variance Budget Budget Variance Allocate Per *NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK. REVENUE **Pupil Revenue** If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter(s) must be completed on tabs 2, 3 and 4. by Quarter **REVENUES FROM STATE SOURCES** 2017-18 Per Pupil Rate PPR %/Qtr-> 25.0% 25.0% 25.0% Per Pupil Revenue 25.0% 25.0% 25.0% 25.0% 25.0% NYC CHANCELLOR'S OFFICE 2,639,374 2,639,374 14,527 2,639,374 2,639,374 ALL OTHER School Districts: (Weighted Avg) TOTAL Per Pupil Revenue (Weighted Average 14,527 2,639,374 2,639,374 2,639,374 2,639,374 Per Pupil Funding) Special Education Revenue 573,684 573,684 573,684 573,684 Grants Stimulus DYCD (Department of Youth and Community Development) 62,682 62,682 62,682 62,682 NYC DoE Rental Assistance Other TOTAL REVENUE FROM STATE SOURCES 3,275,740 3,275,740 3,275,740 3,275,740 **REVENUE FROM FEDERAL FUNDING** 23,892 23.892 23.892 23.892 **IDEA Special Needs** Title I 65,936 65,936 65,936 65,936 Title Funding - Other 1,735 1,735 1,735 1,735 School Food Service (Free Lunch) Charter School Program (CSP) Planning & Implementation Other TOTAL REVENUE FROM FEDERAL SOURCES 91,563 91,563 91,563 91,563 LOCAL and OTHER REVENUE Contributions and Donations Fundraising 18,399 18,399 18,399 Erate Reimbursement 18,399 **Earnings on Investments** Interest Income Food Service (Income from meals) **Text Book** OTHER 32,844 32,844 32,844 32,844 TOTAL REVENUE FROM LOCAL and OTHER SOURCES 51,243 51,243 51,243 51,243

Page 11 of 50

| | | SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2 Budget / Operating Plan 2017-18 | | | | | | | | | | | |
|---------------------------|---|---|--------|---|-----------|----------|---|-----------|--------|--|-----------|----------|----------|
| Total Revenue | -1 | 3,418,546 | - | | 3,418,546 | - | - | 3,418,546 | - | - | 3,418,546 | - | - |
| Total Expenses | - | 3,970,663 | - | | 3,970,663 | - | - | 3,970,663 | - | - | 3,970,663 | - | - |
| Net Income | - | (552,117) | - | | (552,117) | - | - | (552,117) | - | - | (552,117) | - | - |
| Actual Student Enrollment | - | 727 | - | - | 727 | - | - | 727 | - | - | 727 | - | - ' |
| | Prior Year Actual 2016-17 Revenue Per | 1st Quarter - 7/1 - 9/30 Original Revised | | 2nd Quarter - 10/1 - 12/31 Original Revised | | - 12/31 | 3rd Quarter - 1/1 - 3/31 Original Revised | | 3/31 | 4th Quarter - 4/1 - 6/ Original Revised | | 6/30 | |
| | Pupil | Budget | Budget | Variance | Budget | Budget | Variance | Budget | Budget | Variance | Budget | Budget | Variance |
| TOTAL REVENUE | | 3,418,546 | | | 3,418,546 | <u> </u> | _ | 3,418,546 | | _ | 3,418,546 | <u> </u> | = |

| | | | | | SU | JCCESS AC | | | | HARLEM 2 | | | | |
|---|--------------|------------------------|-----------|-----------------|------------|-----------------------|---------------|---------------------|-----------|---------------|----------|-----------|--------------|---------|
| | | | | | | | | / Operating 2017-18 | ı Plan | | | | | |
| Total Revenue | | | 3,418,546 | | | 2 440 546 | | | 2 440 546 | | | 3,418,546 | | |
| | | - | | - | - | 3,418,546 | - | | 3,418,546 | - | - | | - | |
| Total Expenses | | - | 3,970,663 | - | - | 3,970,663 | - | - | 3,970,663 | - | - | 3,970,663 | - | |
| Net Income | | - | (552,117) | - | - | (,, | - | - | (552,117) | - | - | (552,117) | - | |
| Actual Student Enrollment | | - | 727 | - | - | 727 | - | - | 727 | - | - | 727 | - | |
| | | Prior Year Actua | 1st C |)uarter - 7/1 - | 9/30 | 2nd Qı | uarter - 10/1 | - 12/31 | 3rd C | Quarter - 1/1 | - 3/31 | 4th C | uarter - 4/1 | - 6/30 |
| | | | | | | | | | | | | | | 0.00 |
| | | 2016-17 Revenue Per | Original | Revised | | Original | Revised | | Original | Revised | | Original | Revised | |
| | | Pupil | Budget | Budget | Variance | Budget | Budget | Variance | Budget | Budget | Variance | Budget | Budget | Varianc |
| | | | | | | | | | | | | | | |
| EXPENSES | | | | | | | | | | | | | | |
| ADMINISTRATIVE STAFF PERSONNEL COSTS | Avg. No. | | | | | | | | | | | | | |
| | of Positions | | | | | | | | | | | | | |
| Executive Management | - | | - | | - | - | | - | - | | - | - | | |
| Instructional Management | 8.00 | | 254,406 | | - | 254,406 | | - | 254,406 | | - | 254,406 | | |
| Deans, Directors & Coordinators | 6.00 | | 93,750 | | _ | 93,750 | | _ | 93,750 | | _ | 93,750 | | |
| CFO / Director of Finance Operation / Business Manager | 9.00 | | 146,250 | | _ | 146,250 | | - | 146,250 | | - | 146,250 | | |
| | 9.00 | | 140,250 | | _ | 140,250 | | _ | 140,230 | | _ | 140,230 | | |
| Administrative Staff TOTAL ADMINISTRATIVE STAFF | 23.00 | | 494,406 | | _ = | 494,406 | | = | 494,406 | _ | | 494,406 | | - |
| TOTAL ADMINISTRATIVE STAFF | 23.00 | | 494,400 | | _ | 494,400 | | _ | 494,400 | _ | _ | 494,400 | | |
| INSTRUCTIONAL PERSONNEL COSTS | | | | | | | | | | | | | | |
| Teachers - Regular | 38.00 | | 582,624 | | - | 582,624 | | - | 582,624 | | - | 582,624 | | |
| Teachers - SPED | 26.00 | | 445,536 | | - | 445,536 | | - | 445,536 | | - | 445,536 | | |
| Substitute Teachers | - 44.00 | | - 444,000 | | - | - | | - | - | | - | - | | |
| Teaching Assistants | 11.00 | | 144,906 | | - | 144,906 | | - | 144,906 | | - | 144,906 | | |
| Specialty Teachers Aides | 12.00 | | 261,324 | | - | 261,324 | | - | 261,324 | | - | 261,324 | | |
| Therapists & Counselors | 3.50 | | 56,875 | | | 56,875 | | - | 56,875 | | | 56,875 | | |
| Other | 3.30 | | 50,075 | | | 50,075 | | _ | 50,075 | | | 50,075 | | |
| TOTAL INSTRUCTIONAL | 90.50 | - | 1,491,265 | - | | 1,491,265 | - | _ | 1,491,265 | - | _ | 1,491,265 | - | |
| | | | | | | | | | | | | | | |
| NON-INSTRUCTIONAL PERSONNEL COSTS | | | | | 1 | | | | | | | | | |
| Nurse | - | | - | | - | - | | - | - | | - | - | | |
| Librarian | - | | - | | - | - | | - | - | | - | - | | |
| Custodian Security | - | | - | | | - | | - | - | | | | | |
| Other | | | _ | | | | | | _ | | | | | |
| TOTAL NON-INSTRUCTIONAL | = = | _ | - | | | - | | | _ | _ | | _ | | - |
| TOTAL NON-INSTRUCTIONAL | _ | <u> </u> | - | | _ | - | | _ | _ | _ | _ | _ | | |
| SUBTOTAL PERSONNEL SERVICE COSTS | 113.50 | - | 1,985,672 | - | - | 1,985,672 | - | - | 1,985,672 | - | - | 1,985,672 | - | |
| PAYROLL TAXES AND BENEFITS | | | | | | | | | | | | | | |
| Payroll Taxes | | | 174,891 | | - | 174,891 | | - | 174,891 | | - | 174,891 | | |
| Fringe / Employee Benefits | | | 206,853 | | - | 206,853 | | - | 206,853 | | - | 206,853 | | |
| Retirement / Pension | | | 59,570 | | _ | 59,570 | | = | 59,570 | | = | 59,570 | | |
| TOTAL PAYROLL TAXES AND BENEFITS | | - | 441,314 | - | - | 441,314 | - | - | 441,314 | - | - | 441,314 | - | |
| TOTAL PERSONNEL SERVICE COSTS | 113.50 | - | 2,426,985 | - | - | 2,426,985 | - | - | 2,426,985 | - | - | 2,426,985 | - | |
| CONTRACTED SERVICES | | | | | | | | | | | | | | |
| Accounting / Audit | | | - | | _ | - | | - | - | | - | - | | |
| Legal | | | - | | - | - | | - | - | | | - | | |
| Management Company Fee | | | 395,906 | | - | 395,906 | | - | 395,906 | | - | 395,906 | | |
| Nurse Services | | | - | | - | - | | - | - | | - | - | | |
| Food Service / School Lunch | | | - | | _ | - | | - | - | | _ | - | | |
| Payroll Services | | | 15,876 | | - | 15,876 | | - | 15,876 | | - | 15,876 | | |
| Special Ed Services | | | - | | - | - | | - | - | | - | - | | |
| Titlement Services (i.e. Title I) | | | - 0.020 | | _ | 0.000 | | - | 0.000 | | _ | 0.000 | | |
| Other Purchased / Professional / Consulting | | | 8,030 | | = | 8,030 | | | 8,030 | | = | 8,030 | | |
| TOTAL CONTRACTED SERVICES | | _ | 419,812 | | Page 13 of | ₃₀ 419,812 | - | _ | 419,812 | - | _ | 419,812 | _ | |

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2 **Budget / Operating Plan** 2017-18 3,418,546 3,418,546 3,418,546 3,418,546 **Total Revenue** 3,970,663 **Total Expenses** 3,970,663 3,970,663 3,970,663 Net Income (552,117)(552,117)(552,117) (552,117) Actual Student Enrollment 727 727 727 727 1st Quarter - 7/1 - 9/30 4th Quarter - 4/1 - 6/30 Prior Year Actua 2nd Quarter - 10/1 - 12/31 3rd Quarter - 1/1 - 3/31 2016-17 Revenue Per Original Revised Original Revised Original Revised Original Revised Pupil Budget Budget Variance Budget Budget Variance Budget Budget Variance Budget Budget Variance **SCHOOL OPERATIONS Board Expenses** 126,582 126,582 126,582 126,582 Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks 42,558 42,558 42,558 42,558 Supplies & Materials other Equipment / Furniture 41,269 41,269 41,269 41,269 Telephone 65,000 65,000 65.000 65.000 Technology 3,111 3,111 3,111 3,111 Student Testing & Assessment Field Trips 26,771 26,771 26,771 26,771 9,664 9,664 9,664 9,664 Transportation (student) 51,419 51,419 51,419 51,419 Student Services - other 88,447 Office Expense 88,447 88,447 88,447 74,598 74,598 Staff Development 74,598 74,598 Staff Recruitment 25,330 25,330 25,330 25,330 Student Recruitment / Marketing 26,447 26,447 26,447 26,447 School Meals / Lunch 135,609 135,609 135,609 135,609 Travel (Staff) 12,438 12,438 12,438 12,438 Fundraising 2,358 2,358 2,358 2,358 Other TOTAL SCHOOL OPERATIONS 731,600 731,600 731,600 731,600 **FACILITY OPERATION & MAINTENANCE** Insurance 18,172 18,172 18,172 18,172 Janitorial Building and Land Rent / Lease / Facility Finance Interest 19,422 19,422 19,422 19,422 Repairs & Maintenance Equipment / Furniture Security Utilities **TOTAL FACILITY OPERATION & MAINTENANCE** 37,594 37,594 37,594 37,594 354,671 354,671 **DEPRECIATION & AMORTIZATION** 354,671 354,671 RESERVES / CONTINGENCY TOTAL EXPENSES 3,970,663 3,970,663 3,970,663 3,970,663 NET INCOME (552,117)(552,117)(552,117) (552,117)

| | - - - - Prior Year Actua 2016-17 Revenue Per Pupil - - - - | • | Quarter - 7/1 - Revised Budget | - - - - | 3,418,546 3,970,663 (552,117) 727 | Budget | - | 3,418,546 3,970,663 (552,117) 727 | - - - Quarter - 1/1 - Revised Budget | 3/31 Variance | 3,418,546 3,970,663 (552,117) 727 4th Q Original Budget | - - - uarter - 4/1 - Revised Budget | 6/30 Variance |
|--|---|--|--------------------------------------|-----------------------|--|---|--------------------|---|---|--------------------|---|--|------------------|
| Total Expenses Net Income Actual Student Enrollment Pr ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | rior Year Actua 2016-17 Revenue Per | 3,970,663 (552,117) 727 1st C Original Budget | - - Quarter - 7/1 - Revised | - - - - 9/30 | 3,970,663 (552,117) 727 2nd Q Original Budget | - - - uarter - 10/1 Revised | - 12/31 | 3,418,546 3,970,663 (552,117) 727 3rd C Original Budget | - Quarter - 1/1 - Revised Budget | 3/31 | 3,970,663 (552,117) 727 4th Q Original Budget | - - - uarter - 4/1 - Revised Budget | |
| Total Expenses Net Income Actual Student Enrollment Pr ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | rior Year Actua 2016-17 Revenue Per | 3,970,663 (552,117) 727 1st C Original Budget | - - Quarter - 7/1 - Revised | - - - - 9/30 | 3,970,663 (552,117) 727 2nd Q Original Budget | - - - uarter - 10/1 Revised | - - 12/31 | 3,970,663 (552,117) 727 3rd C Original Budget | - Quarter - 1/1 - Revised Budget | 3/31 | 3,970,663 (552,117) 727 4th Q Original Budget | - - - uarter - 4/1 - Revised Budget | |
| Net Income Actual Student Enrollment Pr ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | rior Year Actua 2016-17 Revenue Per | 3,970,663 (552,117) 727 1st C Original Budget | - Quarter - 7/1 - Revised | - - - 9/30 | 3,970,663 (552,117) 727 2nd Q Original Budget | - uarter - 10/1 Revised | - - 12/31 | 3,970,663 (552,117) 727 3rd C Original Budget | - Quarter - 1/1 - Revised Budget | - - 3/31 | 3,970,663 (552,117) 727 4th Q Original Budget | - Revised Budget | |
| Actual Student Enrollment Pr ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | rior Year Actua 2016-17 Revenue Per | (552,117) 727 1st C Original Budget | - Quarter - 7/1 - Revised | - 9/30 | (552,117) 727 2nd Q Original Budget | uarter - 10/1 Revised | - 12/31 | (552,117) 727 3rd C Original Budget | Quarter - 1/1 - Revised Budget | 3/31 | (552,117) 727 4th Q Original Budget | - Revised Budget | |
| Pr ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | Prior Year Actua 2016-17 Revenue Per | 1st C Original Budget | Quarter - 7/1 - Revised | - 9/30 | 2nd Q Original Budget | uarter - 10/1 Revised | - 12/31 | 3rd C Original Budget | Quarter - 1/1 - Revised Budget | 3/31 | 4th Q Original Budget | Revised Budget | |
| ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | 2016-17 Revenue Per | Original Budget | Revised | | Original Budget | Revised | | Original Budget | Revised Budget | | Original Budget | Revised Budget | |
| ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | Revenue Per | Budget 1 | | Variance | Budget 1 | | Variance - - | Budget 1 | Budget - | Variance | Budget 1 | Budget - - | Variance |
| ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: | | Budget 1 | | Variance | Budget 1 | | Variance | Budget 1 | Budget - | Variance - - | Budget 1 | Budget - - | Variance |
| Number of Districts: | | 1 | Budget | Variance | 1 | Budget - | Variance | 1 | - | Variance - - | 1 | - | Variance |
| | - - - | | - - - | - - - | | - - - | - | | | - | | - | |
| | - - - - | | - - - | - - - | | - | - | | | - | | - | - |
| NYC CHANCELLOR'S OFFICE | - - - | 727 | - - - | - - | 727 | | - | 727 | - | - | 727 | | - |
| - - - - - - - - | - - - | - | - - | - | - | _ | | | | | | | |
| - - - - - - - - | - | - | - | - | | | - | - | - | - | - | - | |
| - - - - - - | - 1 | | | | - | - | - | - | - | - | - | - | |
| - - - - | _ | | - | _ | | | _ | <u> </u> | _ | | - | _ | |
| - - - | - | - | - | - | - | _ | _ | - | - | - | - | - | |
| - - | - | - 1 | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | |
| | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | | - | - | - | - | - | - | |
| - | - | - | | - | | | _ | - | - | | - | - | |
| | _ | - | | - | _ | | _ | - | _ | _ | - | _ | |
| - | - | - | - | - | - | - | - | - | - | - | - | _ | |
| ALL OTHER School Districts: (Weighted Avg) | - | - 1 | - | - | - | - | - | - | _ | - | - | - | |
| TOTAL ENROLLMENT | <u>-</u> | <u>727</u> | <u> </u> | <u> </u> | <u>727</u> | <u> </u> | <u>-</u> | <u>727</u> | <u>-</u> | <u>-</u>] | <u>727</u> | <u>-</u> | |
| REVENUE PER PUPIL | <u> </u> | 4,704 | <u>-</u> | = | 4,704 | | = | 4,704 | <u>-</u> | = | 4,704 | <u>-</u> | : |
| EXPENSES PER PUPIL | | 5,464 | | | 5,464 | | | | | | 5,464 | _ | |

| | | I | | | | CITALLIE C | SCHOOL - HARLEM 2 |
|---|----------------|------------|-------------|------------|--------------|--|----------------------------|
| | | | Budget | / Operatir | | | |
| | | | | | | 2017-18 | |
| otal Revenue | | 13,674,185 | 13,674,185 | - | 13,674,185 | 13,674,185 | |
| otal Expenses | | 15,882,652 | 15,882,652 | - | (15,882,652) | (15,882,652) | |
| et Income | | | (2,208,467) | - | | (2,208,467) | |
| ctual Student Enrollment | | 1 | | | | | |
| | | | | | | | |
| | | | Total Year | | VARI | ANCE | |
| | | 1 | | | Original | Revised | |
| | | Original | Revised | | Budget vs. | Budget vs. | DESCRIPTION OF ASSUMPTIONS |
| | | Budget | Budget | Variance | PY Budget | PY Budget | |
| | | 1 | | | | | |
| EVENUE | | 1 | | | | | |
| REVENUES FROM STATE SOURCES | 2017-18 | 1 | | | | | |
| | Per Pupil Rate | 10.557.107 | 10 557 107 | | 10.557.407 | 10.557.407 | |
| NYC CHANCELLOR'S OFFICE | 14,527 | 10,557,497 | 10,557,497 | - | 10,557,497 | 10,557,497 | |
| - | _ | - | - | | - | - | |
| - | - | - | - | | _ | <u> </u> | |
| - | _ | - | _ | | - | | |
| - | - | - | - | _ | - | <u> </u> | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | | - | | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | | - | | |
| - | _ | - | - | | - | - | |
| - ALL OTHER School Districts: (Weighted Avg) | | - | - | | _ | | |
| TOTAL Per Pupil Revenue (Weighted Average | _ | | | | 10,557,497 | 10,557,497 | |
| Per Pupil Funding) | 14,527 | 10,557,497 | 10,557,497 | - | 10,557,497 | 10,557,497 | |
| Special Education Revenue | | 2,294,735 | 2,294,735 | _ | 2,294,735 | 2,294,735 | |
| Grants | | | , , | | , , | | |
| Stimulus | | - | - | - | - | - | |
| DYCD (Department of Youth and Community De | evelopment) | - | - | - | - | - | |
| Other | | 250,729 | 250,729 | | 250,729 | 250,729 | |
| NYC DoE Rental Assistance | | - | - | | - | | |
| Other | | = | = | | = | = | |
| TOTAL REVENUE FROM STATE SOURCES | | 13,102,961 | 13,102,961 | | 13,102,961 | 13,102,961 | |
| DEVENUE FROM FERENAL FUNDING | | 1 | | | | - 1 | |
| REVENUE FROM FEDERAL FUNDING IDEA Special Needs | | 95,568 | 95,568 | _ | 95,568 | 95,568 | |
| Title I | | 263,745 | 263,745 | | 263,745 | 263,745 | |
| Title Funding - Other | | 6,940 | 6,940 | | 6,940 | 6,940 | |
| School Food Service (Free Lunch) | | - | - | - | -,5.5 | -,5.5 | |
| Grants | | | | | | | |
| Charter School Program (CSP) Planning & Imple | ementation | - | - | | - | - | |
| Other | | - | - | - | - | - | |
| Other | | <u> </u> | | | | <u> </u> | |
| TOTAL REVENUE FROM FEDERAL SOURCES | | 366,253 | 366,253 | - | 366,253 | 366,253 | |
| | | 1 | | | | - 1 | |
| LOCAL and OTHER REVENUE | | ļ | | | | | |
| Contributions and Donations | | - | _ | - | _ | - | |
| Fundraising Erate Reimbursement | | 73,595 | 73,595 | - | 73,595 | 73,595 | |
| Erate Reimbursement Earnings on Investments | | 73,383 | 13,393 | | 73,383 | 13,385 | |
| Interest Income | | _ | _ | | - | | |
| Food Service (Income from meals) | | - | - | - | - | _ | |
| Text Book | | - | - | - | - | - | |
| OTHER | | 131,376 | 131,376 | = | 131,376 | 131,376 | |
| TOTAL REVENUE FROM LOCAL and OTHER SOU | RCES | 204,972 | 204,972 | | 204,972 | 204,972 | |
| | | ,= : == | 7-1-2 | | , | , = | |

| | SUCCESS ACADEMY CHARTEI Budget / Operating Plan 2017-18 | | | | | | | |
|--|--|------|-------------------------------|---------------------|----------------------------|--|--|--|
| Total Revenue Total Expenses Net Income Actual Student Enrollment | 13,674,185 13,674,1 15,882,652 15,882,6 (2,208,467) (2,208,4 | 52 - | | | | | | |
| | Total Ye | ar | VARIANO Original F | CE Revised | | | | |
| | Original Revise Budget Budget | | Budget vs. Bu PY Budget PY | idget vs. Budget | DESCRIPTION OF ASSUMPTIONS | | | |
| TOTAL REVENUE | 13,674,185 13,674,1 | 85 - | 10,074,100 | 3,074,185 | | | | |

| | | Т | S | UCCESS A | CADEMY | CHARTER S | SCHOOL - HARLEM 2 |
|---|--------------|-------------|---------------------|------------|---|--------------|----------------------------|
| | | | _ | / Operatin | | | SONOOL - MARLEM 2 |
| | | | Laago | , орогани | 9 | 2017-18 | |
| | | | | | | | |
| Total Revenue | | 13,674,185 | 13,674,185 | - | | 13,674,185 | |
| Total Expenses | | 15,882,652 | 15,882,652 | - | | (15,882,652) | |
| Net Income | | (2,208,467) | (2,208,467) | - | (2,208,467) | (2,208,467) | |
| Actual Student Enrollment | | | | | | ' | |
| | | | Total Year | | VARI | ANCE | |
| | | 1 | | | Original | Revised | |
| | | Original | Revised | | Budget vs. | Budget vs. | DESCRIPTION OF ASSUMPTIONS |
| | | Budget | Budget | Variance | | | |
| | | | | | | | |
| EXPENSES | | | | | | | |
| | Avg. No. | | | | | | |
| ADMINISTRATIVE STAFF PERSONNEL COSTS | of Positions | | | | | | |
| Executive Management | - | - | - | - | - | - | |
| Instructional Management | 8.00 | 1,017,625 | 1,017,625 | - | | (1,017,625) | |
| Deans, Directors & Coordinators | 6.00 | 375,000 | 375,000 | - | (375,000) | (375,000) | |
| CFO / Director of Finance | 9.00 | 585,000 | 585,000 | - | (585,000) | (585,000) | |
| Operation / Business Manager Administrative Staff | 9.00 | 363,000 | 303,000 | | (303,000) | (303,000) | |
| TOTAL ADMINISTRATIVE STAFF | 23.00 | 1,977,625 | 1,977,625 | | (1,977,625) | (1,977,625) | |
| | | ,=::,=23 | ,,523 | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,::,,:==) | |
| INSTRUCTIONAL PERSONNEL COSTS | | | 0.5 | | (0.5== :=: | (0.055.555 | |
| Teachers - Regular | 38.00 | 2,330,496 | 2,330,496 | - | | (2,330,496) | |
| Teachers - SPED | 26.00 | 1,782,144 | 1,782,144 | - | (1,782,144) | (1,782,144) | |
| Substitute Teachers Teaching Assistants | 11.00 | 579,625 | 579,625 | | (579,625) | (579,625) | |
| Specialty Teachers | 12.00 | 1,045,296 | 1,045,296 | | (1,045,296) | | |
| Aides | - | - 1,010,200 | - | - | - | - | |
| Therapists & Counselors | 3.50 | 227,500 | 227,500 | - | (227,500) | (227,500) | |
| Other | _ | _ | | = | | = | |
| TOTAL INSTRUCTIONAL | 90.50 | 5,965,061 | 5,965,061 | - | (5,965,061) | (5,965,061) | |
| NON-INSTRUCTIONAL PERSONNEL COSTS | | | | | | | |
| Nurse | _ | - | _ | - | - | | |
| Librarian | _ | - | - | - | - | - | |
| Custodian | _ | - | - | - | - | - | |
| Security | - | - | | | | - | |
| Other | = | _ | _ | _ | _ | = | |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | - | |
| SUBTOTAL PERSONNEL SERVICE COSTS | 113.50 | 7,942,686 | 7,942,686 | - | (7,942,686) | (7,942,686) | |
| DAVDOLL TAYER AND DENFEITS | | | | | | | |
| PAYROLL TAXES AND BENEFITS Payroll Taxes | | 699,562 | 699,562 | _ | (699,562) | (699,562) | |
| Fringe / Employee Benefits | | 827,413 | 827,413 | | (827,413) | | |
| Retirement / Pension | | 238,281 | 238,281 | _ | (238,281) | | |
| TOTAL PAYROLL TAXES AND BENEFITS | | 1,765,255 | 1,765,255 | | | (1,765,255) | |
| TOTAL PERSONNEL SERVICE COSTS | 113.50 | 9,707,942 | 9,707,942 | - | | (9,707,942) | |
| | | | | | | | |
| CONTRACTED SERVICES | | | | | | | |
| Accounting / Audit Legal | | _ | _ | | <u> </u> | - | |
| Management Company Fee | | 1,583,625 | 1,583,625 | | (1,583.625) | (1,583,625) | |
| Nurse Services | | | - ,555,025 | - | | - | |
| Food Service / School Lunch | | - | - | _ | - | - | |
| Payroll Services | | 63,505 | 63,505 | - | (63,505) | (63,505) | |
| Special Ed Services | | - | - | - | - | - | |
| Titlement Services (i.e. Title I) | | - | - | - | - | | |
| Other Purchased / Professional / Consulting | | 32,120 | 32,120 | | (32,120) | | |
| TOTAL CONTRACTED SERVICES | | 1,679,250 | 1,6 ₹ag250 c | | | (1,679,250) | |

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2 **Budget / Operating Plan** 2017-18 13,674,185 13,674,185 13,674,185 | 13,674,185 **Total Revenue** (15,882,652) (15,882,652) 15,882,652 15,882,652 **Total Expenses** Net Income (2,208,467) (2,208,467) (2,208,467) (2,208,467) **Actual Student Enrollment** Total Year VARIANCE Original Revised **DESCRIPTION OF ASSUMPTIONS** Original Revised Budget vs. Budget vs. PY Budget PY Budget Budget Budget Variance **SCHOOL OPERATIONS Board Expenses** 506,330 506,330 (506,330) (506,330) Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks 170,230 (170,230) Supplies & Materials other 170,230 (170,230) Equipment / Furniture 165,077 165,077 (165,077)(165,077) Telephone 260,000 260,000 (260,000) (260,000) Technology 12,444 12,444 (12,444) (12,444)Student Testing & Assessment 107,085 107,085 (107,085) (107,085) Field Trips 38,655 38,655 (38,655) (38,655) Transportation (student) (205,677) 205,677 205,677 (205,677)Student Services - other (353,787) (353,787)Office Expense 353,787 353,787 (298,394) (298,394)Staff Development 298,394 298,394 Staff Recruitment 101,320 101,320 (101,320)(101,320)Student Recruitment / Marketing 105,786 105,786 (105,786)(105,786)School Meals / Lunch 542,437 542,437 (542,437) (542,437) Travel (Staff) 49,750 49,750 (49,750)(49,750)Fundraising 9,430 9,430 (9,430)(9,430)Other 2,926,401 2,926,401 (2,926,401) (2,926,401) TOTAL SCHOOL OPERATIONS **FACILITY OPERATION & MAINTENANCE** Insurance 72,688 72,688 (72,688)(72,688)Janitorial Building and Land Rent / Lease / Facility Finance Interest 77,689 77,689 (77,689 (77,689) Repairs & Maintenance Equipment / Furniture Security Utilities **TOTAL FACILITY OPERATION & MAINTENANCE** 150,376 150,376 (150,376) (150,376)**DEPRECIATION & AMORTIZATION** 1,418,683 1,418,683 (1,418,683) (1,418,683) RESERVES / CONTINGENCY [15,882,05] [15,882,05] TOTAL EXPENSES 15,882,652 15,882,652

- (2,208,467) (2,208,467)

(2,208,467) (2,208,467)

NET INCOME

| | | | | | CHARTER | SCHOOL - HARLEM 2 |
|--|-------------|-------------|------------|--------------|--------------|----------------------------|
| | | Buaget | / Operatir | ig Flan | 2017-18 | |
| | l | | | | 2017-10 | I |
| Total Revenue | 13,674,185 | 13,674,185 | - | 13,674,185 | 13,674,185 | |
| Total Expenses | 15,882,652 | 15,882,652 | - | (15,882,652) | (15,882,652) | |
| Net Income | (2,208,467) | (2,208,467) | - | (2,208,467) | (2,208,467) | |
| Actual Student Enrollment | | | | l | | |
| | <u> </u> | Total Year | | VARI | ANCE | |
| | ľ | | | Original | Revised | |
| | Original | Revised | | Budget vs. | Budget vs. | DESCRIPTION OF ASSUMPTIONS |
| | Budget | Budget | Variance | PY Budget | PY Budget | |
| Number of Districts: NYC CHANCELLOR'S OFFICE | | | | | | |
| NYC CHANCELLOR'S OFFICE | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| ALL OTHER School Districts: (Weighted Avg) | | | | | | |
| TOTAL ENROLLMENT | | | | | | |
| REVENUE PER PUPIL | | | | | | |
| EXPENSES PER PUPIL | | | | | | |

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2

DO NOT ENTER BALANCE SHEET DATA ON THIS

ALANCE SHEET 2017-18

| TEMPLATE | 2017-18 | | | | |
|---|---------------|------------|-------------|------------|---|
| Balance sheet data should for the Ed Corp: | | | | | |
| Success Academy Charter Schools -NYC | Prior Year | Q1 | Q2 | Q3 | Q4 |
| should be entered on the template for Success Academy Charter School -Harlem 3. | | | | | |
| | 2016-17 | As of 9/30 | As of 12/31 | As of 3/31 | As of 6/30 |
| <u>ASSETS</u> | | | | | |
| | | | | | |
| CURRENT ASSETS | | | | | |
| Cash and cash equivalents | - | - | - | - | - |
| Grants and contracts receivable Accounts receivables | - | - | - | - | - |
| Prepaid Expenses | - | - | | - | - |
| | | | | | - |
| Contributions and other receivables | = | = | | | = |
| TOTAL CURRENT ASSETS | - | - | - | - | - |
| PROPERTY, BUILDING AND EQUIPMENT, net | - | | _ | - | _ |
| THOI ENTI, BOILDING AND EQUI MENT, HEL | | | | | |
| OTHER ASSETS | - | | - | - | = |
| OTHER ASSETS | | | - | - | |
| TOTAL ASSETS | | _ | _ | - | - |
| 101/12/100210 | - | | | | |
| LIABILITIES AND NET ASSETS | | | | | |
| | | | | | |
| CURRENT LIABILITIES | | | | | |
| Accounts payable and accrued expenses | - | - | - | - | - |
| Accrued payroll and benefits | - | - | - | - | - |
| Deferred Revenue | - | - | - | - | - |
| Current maturities of long-term debt | - | - | - | - | - |
| Short Term Debt - Bonds, Notes Payable | - | - | - | - | - |
| Other | = | | = | = | = |
| TOTAL CURRENT LIABILITIES | - | - | - | - | - |
| | | | | | |
| LONG-TERM DEBT and NOTES PAYABLE, net current maturities | | | | | Ξ. |
| | | | | | |
| TOTAL LIABILITIES | Ξ. | Ξ. | <u>-</u> | Ξ | Ξ |
| | | | | | |
| NET ASSETS | | | | | |
| Unrestricted | - | - | - | - | - |
| Temporarily restricted | | | | | Ξ |
| TOTAL NET ASSETS | = | = | = | = | = |
| | | | | | |
| TOTAL LIABILITIES AND NET ASSE | - <u>-</u> | - | - | - | - |

Budget / Operating Pla

| T-4-1 D | | 1 | 0.440.545 | | | 0.440.545 | 2017 | -10 | |
|--|-------------------|--------------|-------------------|----------|-----------------------------|----------------------------|----------|--------|--|
| Total Revenue | | - | -,, | - | - 3,418,546 - | | | - | |
| Total Expenses | | - | 3,970,663 | - | - | 3,970,663 | - | - | |
| Net Income | | - | (552,117) | - | - (552,117) - | | | - | |
| Actual Student Enrollment | | - 727 - | | | - | 727 | - | _ | |
| | | 1st | Quarter - 7/1 - | 9/30 | 2nd 0 | 2nd Quarter - 10/1 - 12/31 | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Co | | | quarter 771 | | 2110 Quarter - 10/1 - 12/31 | | | 3rd C | |
| , | | Actual | Current Budget | Variance | Actual | Current Budget | Variance | Actual | |
| REVENUE | | | | _ | | | _ | | |
| REVENUES FROM STATE SOURCES Per Pupil Revenue | CY Per Pupil Rate | | | | | | | | |
| NYC CHANCELLOR'S OFFICE | 14,527 | | 2,639,374 | - | | 2,639,374 | - | | |
| - | - | | - | - | | - | - | | |
| - | _ | | - | - | | - | - | | |
| - | _ | | - | _ | | - | - | | |
| - | - | | _ | - | | - | - | | |
| - | _ | | - | _ | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| - | - | | - | - | | - | - | | |
| ALL OTHER School Districts: (Count = 0) | - | | - | - | | - | - 1 | | |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding | 14,527 | - | 2,639,374 | - | - | 2,639,374 | - | - | |
| Special Education Revenue | | | 573,684 | - | | 573,684 | - | | |
| Grants | | | | _ | | | _ | | |
| Stimulus | | | - | - | | - | - | | |
| DYCD (Department of Youth and Community Development) | | | - | - | | - | - | | |
| Other | | | 62,682 | - | | 62,682 | - | | |
| NYC DoE Rental Assistance | | | - | - | | - | - | | |
| Other | | | _ | <u>-</u> | | _ | | | |
| TOTAL REVENUE FROM STATE SOURCES | | - | 3,275,740 | - | - | 3,275,740 | - | - | |
| DEVENUE FROM FEDERAL FUNDING | | | | | | | | | |
| REVENUE FROM FEDERAL FUNDING | | | 22 002 | | | 22 002 | | | |
| IDEA Special Needs Title I | | | 23,892 65,936 | | | 23,892 65,936 | - | | |
| Title Funding - Other | | | | | | 1,735 | - | | |
| School Food Service (Free Lunch) | | | 1,735 | | | 1,735 | - | | |
| · | | | - | - | | - | - 1 | | |
| Grants Charter School Program (CSP) Planning & Implementation | | | | | | | | | |
| Charter School Program (CSP) Planning & Implementation | | | - | - | | - | - | | |
| Other | Pa | 1gc 22 01 00 | - | - | | - | - | | |

| Budget | / Operating | Pla |
|--------|-------------|-----|
| -aagut | - Poracing | |

| | | | | | | 2017 | '- 1 8 |
|--|---------------|-----------------|----------|-------------|----------------------------|----------|---------------|
| Total Revenue | - | 3,418,546 | - | - | 3,418,546 | - | - |
| Total Expenses | - | 3,970,663 | - | - 3,970,663 | | | - - |
| Net Income | - (552,117) - | | | - | (552,117) | - | - |
| Actual Student Enrollment | - | 727 | - | - | 727 | - | |
| | 1st (| Quarter - 7/1 - | 9/30 | 2nd Q | 2nd Quarter - 10/1 - 12/31 | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | | | | | | | |
| | Current | | | | Current | | |
| | Actual | Budget | Variance | Actual | Budget | Variance | Actual |
| Other | | <u>-</u> | = | | = | - | |
| TOTAL REVENUE FROM FEDERAL SOURCES | - | 91,563 | - | - | 91,563 | - | - |
| LOCAL and OTHER REVENUE | | | | | | | |
| Contributions and Donations | | - | - | | - | - | |
| Fundraising | | - | - | | - | - | |
| Erate Reimbursement | | 18,399 | - | | 18,399 | - | |
| Earnings on Investments | | - | - | | - | - | |
| Interest Income | | - | - | | - | - | |
| Food Service (Income from meals) | | - | - | | - | - | |
| Text Book | | - | - | | - | - | |
| OTHER | | 32,844 | | | 32,844 | <u> </u> | |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | 51,243 | - | - | 51,243 | - | - |
| TOTAL REVENUE | | 3,418,546 | _ | - | 3,418,546 | | |

Budget / Operating Pla

| | | | | | | | 2017 | -18 |
|--|-----------------------|-----------|-----------------|----------|-------------|-----------------|----------|--------|
| Total Revenue | | - | 3,418,546 | - [| - | - [| - | |
| Total Expenses | | - | 3,970,663 | - | - 3,970,663 | | | _ |
| Net Income | | - (552,11 | | | | (552,117) | - | - |
| Actual Student Enrollment | | - | 727 | - | - | 727 | - | - |
| | | | | _ | | | _ | |
| | | 1st (| Quarter - 7/1 - | 9/30 | 2nd Q | uarter - 10/1 - | 12/31 | 3rd C |
| *NOTE: Enrollment, Revenue and Expediture Data IN th | e 'Total and Variance | | | | | | - 1 | |
| Analysis' Section is Based on LAST ACTUAL Qua | | | | | | | - 1 | |
| | | | Current | l | | Current | | |
| | | Actual | Budget | Variance | Actual | Budget | Variance | Actual |
| EXPENSES | Quarter 0 | | | | | | | |
| ADMINISTRATIVE STAFF PERSONNEL COSTS | No. of Positions | | | | | | | |
| Executive Management | _ | | - | - | | - | - | |
| Instructional Management | _ | | 254,406 | - | | 254,406 | - | |
| Deans, Directors & Coordinators | - | | 93,750 | - 1 | | 93,750 | - | |
| CFO / Director of Finance | - | | - | - | | - | - | |
| Operation / Business Manager | _ | | 146,250 | - | | 146,250 | - | |
| Administrative Staff | | | | _ | | _ | = | |
| TOTAL ADMINISTRATIVE STAFF | - | - | 494,406 | - | - | 494,406 | - | - |
| INSTRUCTIONAL PERSONNEL COSTS | | | | | | | | |
| Teachers - Regular | _ | | 582,624 | - | | 582,624 | - | |
| Teachers - SPED | _ | | 445,536 | - 1 | | 445,536 | - | |
| Substitute Teachers | _ | | - | - 1 | | - | - | |
| Teaching Assistants | _ | | 144,906 | - 1 | | 144,906 | - | |
| Specialty Teachers | _ | | 261,324 | - 1 | | 261,324 | - | |
| Aides | _ | | - | - 1 | | - | - | |
| Therapists & Counselors | - | | 56,875 | - 1 | | 56,875 | - | |
| Other | | | _ | - 1 | | _ | - | |
| TOTAL INSTRUCTIONAL | - | - | 1,491,265 | - | - | 1,491,265 | - | - |
| NON-INSTRUCTIONAL PERSONNEL COSTS | | | | | , | , | | |
| Nurse | _ | | _ | - [| | - | - 1 | |
| Librarian | _ | | _ | -1 | | _ | - | |
| Custodian | _ | | - | - | | _ | - | |
| Security | _ | | - | - | | - | - | |
| Other | _ | | _ | - 1 | | _ | _ | |
| TOTAL NON-INSTRUCTIONAL | | - | - | | - | | - | - |
| SUBTOTAL PERSONNEL SERVICE COSTS | | - | 1,985,672 | - 1 | - | 1,985,672 | - 1 | |
| | | | .,, | | | .,555,512 | | |
| PAYROLL TAXES AND BENEFITS Payroll Taxes | | | 174,891 | - 1 | | 174,891 | - 1 | |
| Fringe / Employee Benefits | | | 206,853 | | | 206,853 | | |
| Retirement / Pension | | | | - | | | - | |
| | | | <u>59,570</u> | | | <u>59,570</u> | | |
| TOTAL PAYROLL TAXES AND BENEFITS | | | 441,314 | - | - | 441,314 | - | - |
| TOTAL PERSONNEL SERVICE COSTS | _ | _ | 2,426,985 | - | - | 2,426,985 | - | _ |

Budget / Operating Pla 2017-18

| | | | | | | 201 | |
|---|--------|-----------------|----------|--------|-----------------|----------|--------|
| Total Revenue | - | 3,418,546 | - | - | 3,418,546 | - | - |
| Total Expenses | - | 3,970,663 | - | - | 3,970,663 | - | - |
| Net Income | - | (552,117) | - | - | (552,117) | - | - |
| Actual Student Enrollment | - | 727 | - | - | 727 | - | |
| | | | | | | | |
| | 1st (| Quarter - 7/1 - | 9/30 | 2nd Q | uarter - 10/1 - | 12/31 | 3rd C |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance | | | | | | | |
| Analysis' Section is Based on LAST ACTUAL Quarter Completed | | | | | | | |
| | | Current | | | Current | | |
| | Actual | Budget | Variance | Actual | Budget | Variance | Actual |
| CONTRACTED SERVICES | | | | | | | |
| Accounting / Audit | | - | - | | - | - | |
| Legal | | - | _ | | - | - | |
| Management Company Fee | | 395,906 | - | | 395,906 | - | |
| Nurse Services | | - | - | | - | - | |
| Food Service / School Lunch | | - | - | | - | - | |
| Payroll Services | | 15,876 | - | | 15,876 | - | |
| Special Ed Services | | - | - | | - | - | |
| Titlement Services (i.e. Title I) | | - | - | | - | - | |
| Other Purchased / Professional / Consulting | | 8,030 | _ | | 8,030 | _ | |
| TOTAL CONTRACTED SERVICES | - | 419,812 | - | - | 419,812 | - | - |

Budget / Operating Pla

| | | | | | | 2017 | 7-18 |
|--|---------------|-------------------|----------|---------------|-------------------|----------|--------|
| Total Revenue | - | 3,418,546 | - | - | - | | |
| Total Expenses | - 3,970,663 - | | | - | 3,970,663 | - | - |
| Net Income | - | (552,117) | - | - (552,117) - | | | - |
| Actual Student Enrollment | - | 727 | - | - | 727 | - | - |
| | | | | | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | _ 1st | Quarter - 7/1 - | 9/30 | 2nd C | Quarter - 10/1 - | 12/31 | 3rd |
| | Actual | Current Budget | Variance | Actual | Current Budget | Variance | Actual |
| SCHOOL OPERATIONS | | | | | | | |
| Board Expenses | | - | - | | _ | - | |
| Classroom / Teaching Supplies & Materials | | 126,582 | _ | | 126,582 | _ | |
| Special Ed Supplies & Materials | | - | - | | - | - | |
| Textbooks / Workbooks | | - | - | | - | - | |
| Supplies & Materials other | | 42,558 | - | | 42,558 | - | |
| Equipment / Furniture | | 41,269 | - | | 41,269 | - | |
| Telephone | | - | _ | | - | - | |
| Technology | | 65,000 | - | | 65,000 | - | |
| Student Testing & Assessment | | 3,111 | _ | | 3,111 | - | |
| Field Trips | | 26,771 | - | | 26,771 | - | |
| Transportation (student) | | 9,664 | _ | | 9,664 | - | |
| Student Services - other | | 51,419 | - | | 51,419 | - | |
| Office Expense | | 88,447 | - | | 88,447 | - | |
| Staff Development | | 74,598 | _ | | 74,598 | - | |
| Staff Recruitment | | 25,330 | _ | | 25,330 | _ | |
| Student Recruitment / Marketing | | 26,447 | - | | 26,447 | - | |
| School Meals / Lunch | | 135,609 | - | | 135,609 | - | |
| Travel (Staff) | | 12,438 | _ | | 12,438 | - | |
| Fundraising | | - | _ | | - | _ | |
| Other | | 2,358 | _ | | 2,358 | | |
| TOTAL SCHOOL OPERATIONS | _ | 731,600 | | | 731,600 | | _ |
| | | 701,000 | | | 701,000 | | |
| FACILITY OPERATION & MAINTENANCE | | | | | | | |
| Insurance | | 18,172 | | | 18,172 | - | |
| Janitorial | | - | - | | - | - | |
| Building and Land Rent / Lease / Facility Finance Interest | | - | - | | - | - | |
| Repairs & Maintenance | | 19,422 | - | | 19,422 | - | |
| Equipment / Furniture | | - | - | | - | - | |
| Security | | - | - | | - | - | |
| Utilities | | = | Ξ | | | | |
| TOTAL FACILITY OPERATION & MAINTENANCE | - | 37,594 | - | - | 37,594 | - | - |
| DEPRECIATION & AMORTIZATION | | 354,671 | - | | 354,671 | - | |
| RESERVES / CONTINGENCY | | - | - | | - | - | |
| | | 2 070 660 | | | 2 070 660 | | |
| TOTAL EXPENSES | Page 26 of 50 | 3,970,663 | = | | 3,970,663 | = | = |

Budget / Operating Plan

| | | | | | | 201 | 7-18 |
|--|-------|---------------------------|------------------|-----------------|----------------------------|-------------------|---------------|
| Total Revenue | - | 3,418,546 | - | - | 3,418,546 | - | - |
| Total Expenses | - | 3,970,663 | - | - | 3,970,663 | - | - |
| Net Income | - | (552,117) | - | - | (552,117) | - | - |
| Actual Student Enrollment | - | 727 | - | - | 727 | - | - |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | 1et (| luarter - 7/1 - | 9/30 | 2nd O | uarter - 10/1 - | 12/31 | 3rd |
| , | 1st C | uarter - 7/1 - | 9/30 | 2nd Q | uarter - 10/1 - | 12/31 | 3rd |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | 1st C | uarter - 7/1 - Current | 9/30 | 2nd Q | uarter - 10/1 - Current | 12/31 | 3rd |
| | 1st C | | 9/30 Variance | 2nd Q Actual | | 12/31 Variance | 3rd Actual |

SUCCESS ACABEMINE CHOAPETERING CHIKA

Budget /2016/2016/2019

| | | | | | | uaget ize pi | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
|---|---------------|-----------------|----------|--------------------------------|-----------------|--------------|--|
| | | | | | | 2017 | 7-18 |
| Total Revenue | - | 3,418,546 | - | - | 3,418,546 | - | _ |
| Total Expenses | - 3,970,663 - | | | - 3,970,663 - - (552,117) - | | | - |
| Net Income | - (552,117) - | | - | | | | |
| Actual Student Enrollment | - | 727 | - | - | 727 | - | _ |
| | | | | | | | 3rd |
| | 1st (| Quarter - 7/1 - | 9/30 | 2nd Q | uarter - 10/1 - | 12/31 | 3rd |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | | | | | | | |
| | | Current | | | | | |
| | Actual | Budget | Variance | Actual | Budget | Variance | Actual |
| ENROLLMENT - *School Districts Are Linked To Above Entries* | | | | | | | |
| NYC CHANCELLOR'S OFFICE | - | 727 | - | - | 727 | - | _ |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | _ |
| - | - | - | - | - | - | - | _ |
| - | - | - | - | - | - | - | _ |
| - | - | - | - | - | - | | _ |
| - | | - | - | - | - | | |
| - | - | - | | - | - | | _ |
| _ | | _ | | _ | _ | | |
| - | _ | _ | - | _ | - | - | |
| - | - | - | - | - | - | - | _ |
| - | - | - | - | - | - | - | _ |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| ALL OTHER School Districts: (Count = 0) | - | - | - | - | - | - | - |
| TOTAL ENROLLMENT | <u> </u> | <u>727</u> | <u>-</u> | <u>-</u> | <u>727</u> | <u>-</u> | <u>-</u> |
| REVENUE PER PUPIL | <u>:</u> | 4,704 | <u>-</u> | <u>-</u> | <u>4,704</u> | <u>.</u> | <u>-</u> |
| EXPENSES PER PUPIL | _ | 5.464 | | _ | 5.464 | | _ |

| | | OOL - HARI | LEM 2 | | | |
|---|-----------------|-----------------|----------|--------|-----------------|----------|
| | | n | | | | |
| | | | | | 0.440.540 | |
| Total Revenue | | 3,418,546 | - | - | 3,418,546 | - |
| Total Expenses | | 3,970,663 | - | - | 3,970,663 | - |
| Net Income Actual Student Enrollment | | (552,117) | - | - | (552,117) | - |
| Actual Student Enrollment | | 727 | - 1 | | 727 | |
| | | Quarter - 1/1 - | 3/31 | 4th (| Quarter - 4/1 - | 6/30 |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total an | | | | | | |
| Analysis' Section is Based on LAST ACTUAL Quarter Comp | leted | | | | | |
| | | Current | ., . | | Current | |
| | | Budget | Variance | Actual | Budget | Variance |
| REVENUE | | | | | | |
| REVENUES FROM STATE SOURCES | / Des Duell Det | | | | | |
| | Per Pupil Rate | | | | 0.000.07: | |
| NYC CHANCELLOR'S OFFICE | 14,527 | 2,639,374 | - | | 2,639,374 | |
| - | - | | - | | - | |
| - | - | | - | | - | |
| - | - | | - | | - | - |
| <u> </u> | - | | | | - | |
| <u> </u> | - | | - | | _ | |
| _ | | | | | _ | |
| | _ | | | | _ | |
| <u> </u> | _ | | _ | | _ | |
| <u>-</u> | - | _ | - | | - | _ |
| <u> </u> | _ | _ | - | | - | _ |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| ALL OTHER School Districts: (Count = 0) | - | - | - | | - | - |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 14,527 | 2,639,374 | - | - | 2,639,374 | _ |
| Special Education Revenue | | 573,684 | - | | 573,684 | |
| Grants | | | | | | |
| Stimulus | | | - | | - | |
| DYCD (Department of Youth and Community Development) Other | | | - | | | |
| NYC DoE Rental Assistance | | 62,682 | - | | 62,682 | |
| Other | | _ | - | | - | |
| | | 2 275 740 | = | | 2 275 740 | = |
| TOTAL REVENUE FROM STATE SOURCES | | 3,275,740 | - | - | 3,275,740 | |
| REVENUE FROM FEDERAL FUNDING | | | _ | | | |
| IDEA Special Needs | | 23,892 | - | | 23,892 | |
| Title I | | 65,936 | - | | 65,936 | - |
| Title Funding - Other | | 1,735 | - | | 1,735 | |
| School Food Service (Free Lunch) | | _ | - | | - | |
| Grants | | | | | | |
| Charter School Program (CSP) Planning & Implementation | | | - | | - | - |
| Other | Page 29 of 50 | | - | | - | |

| | OOL - HARI | LEM 2 | | | | | |
|--|-----------------|----------|-------------------------------------|-----------|----------|--|--|
| | n | | | | | | |
| Total Revenue | 3,418,546 | - | - 3,418,546 | | | | |
| Total Expenses | 3,970,663 | _ [| | | | | |
| Net Income | (552,117) | _ [| - (552,117) | | | | |
| Actual Student Enrollment | 727 | - | - | 727 | | | |
| | Quarter - 1/1 - | 3/31 | 4th Quarter - 4/1 - 6/30 Current | | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Current | | | | | | |
| | Budget | Variance | Actual | Budget | Variance | | |
| Other | | _ | | _ | | | |
| TOTAL REVENUE FROM FEDERAL SOURCES | 91,563 | - | - | 91,563 | | | |
| LOCAL and OTHER REVENUE | | | | | | | |
| Contributions and Donations | - | - | | - | | | |
| Fundraising | - | - | | - | | | |
| Erate Reimbursement | 18,399 | - | | 18,399 | | | |
| Earnings on Investments | | - | | - | | | |
| Interest Income | | - | | - | | | |
| Food Service (Income from meals) | | - | | - | | | |
| Text Book | | - | | - | | | |
| OTHER | 32,844 | = | | 32,844 | | | |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | 51,243 | - | - | 51,243 | | | |
| OTAL REVENUE | 3.418.546 | - | | 3.418.546 | | | |

| | | OOL - HARL | -EM 2 | | | | | |
|--|------------------|-----------------|-----------|-------------|-----------------|----------|--|--|
| | | n | | | | | | |
| Cotal Davisson | | 2 440 E46 | | | 2 440 546 | | | |
| Total Revenue | | 3,418,546 | - | - 3,418,546 | | | | |
| Total Expenses | | 3,970,663 | - | - | 3,970,663 | | | |
| Net Income | | (552,117) | - | - | (552,117) | | | |
| Actual Student Enrollment | | 727 | -1 | - | 727 | | | |
| | | Quarter - 1/1 - | 3/31 | 4th C | Quarter - 4/1 - | 6/30 | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the Analysis' Section is Based on LAST ACTUAL Qual | | Current | | Current | | | | |
| | | Budget | Variance | Actual | Budget | Variance | | |
| EXPENSES | Quarter 0 | | | | | | | |
| ADMINISTRATIVE STAFF PERSONNEL COSTS | No. of Positions | | | | | | | |
| Executive Management | - | | - | | - | | | |
| Instructional Management | - | 254,406 | - | | 254,406 | | | |
| Deans, Directors & Coordinators | - | 93,750 | - | | 93,750 | | | |
| CFO / Director of Finance | | _ | - | | - | | | |
| Operation / Business Manager | | 146,250 | - | | 146,250 | | | |
| Administrative Staff | | = | = | | Ξ | | | |
| TOTAL ADMINISTRATIVE STAFF | - | 494,406 | - | - | 494,406 | | | |
| INSTRUCTIONAL PERSONNEL COSTS | | | | | | | | |
| Teachers - Regular | _ | 582,624 | - | | 582,624 | | | |
| Teachers - SPED | - | 445,536 | - | | 445,536 | | | |
| Substitute Teachers | _ | - | - | | - | | | |
| Teaching Assistants | | 144,906 | - | | 144,906 | | | |
| Specialty Teachers | _ | 261,324 | - | | 261,324 | | | |
| Aides | - | | - | | - | | | |
| Therapists & Counselors | - | 56,875 | - | | 56,875 | | | |
| Other | | | | | | | | |
| TOTAL INSTRUCTIONAL | - | 1,491,265 | - | - | 1,491,265 | | | |
| NON-INSTRUCTIONAL PERSONNEL COSTS | | | | | | | | |
| Nurse | - | - | - | | - | | | |
| Librarian | | | - | | - | | | |
| Custodian | - | _ | - | | - | | | |
| Security | _ | - | - | | - | | | |
| Other | | | | | | | | |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | | | |
| SUBTOTAL PERSONNEL SERVICE COSTS | - | 1,985,672 | - | - | 1,985,672 | | | |
| PAYROLL TAXES AND BENEFITS | | | | | | | | |
| Payroll Taxes | | 174,891 | - | | 174,891 | | | |
| Fringe / Employee Benefits | | 206,853 | - | | 206,853 | | | |
| Retirement / Pension | | 59,570 | = | | 59,570 | | | |
| TOTAL PAYROLL TAXES AND BENEFITS | | 441,314 | - | - | 441,314 | | | |
| TOTAL PERSONNEL SERVICE COSTS | _ | 2,426,985 | <u>-i</u> | - | 2,426,985 | | | |
| TOTAL PERSONNEL SERVICE COSTS | Page 31 of 50 | 2,720,303 | | - | 2,720,303 | | | |

| | OOL - HARL | -EM 2 | | | | |
|--|-----------------|----------|--------------------------|-----------|----------|--|
| | n | | | | | |
| otal Revenue | 3,418,546 - | | | 3,418,546 | | |
| otal Expenses | 3,970,663 - | | | 3,970,663 | | |
| Net Income | (552,117) | | _ | (552,117) | | |
| Actual Student Enrollment | 727 | | | 727 | | |
| iotaan otaaviit Emoiniviit | | | | | | |
| | Quarter - 1/1 - | 3/31 | 4th Quarter - 4/1 - 6/30 | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | OOL - HARL | .EM 2 | Current | | | |
| | Budget | Variance | Actual | Budget | Variance | |
| CONTRACTED SERVICES | | | | | | |
| Accounting / Audit | - | - | | - | | |
| Legal | | - | | - | | |
| Management Company Fee | 395,906 | - | | 395,906 | | |
| Nurse Services | - | - | | - | | |
| Food Service / School Lunch | | - | | - | | |
| Payroll Services | 15,876 | - | | 15,876 | | |
| Special Ed Services | | - | | - | | |
| Titlement Services (i.e. Title I) | | - | | _ | | |
| Other Purchased / Professional / Consulting | 8,030 | | | 8,030 | | |
| | | | | | | |

| | OOL - HARI | LEM 2 | | | | |
|--|-------------------|----------|----------|-----------------|----------|--|
| | n | | | | | |
| | | | | | | |
| Total Revenue | 3,418,546 | - | - | 3,418,546 | | |
| Total Expenses | 3,970,663 | - | - | 3,970,663 | | |
| Net Income | (552,117) | - | - | (552,117) | | |
| Actual Student Enrollment | 727 | - | - 727 | | | |
| | Quarter - 1/1 - | 3/31 | 4th (| Quarter - 4/1 - | 6/30 | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Current Budget | Variance | Actual | Variance | | |
| | Dauget | Variance | Actual | Budget | Variance | |
| SCHOOL OPERATIONS | | | | | | |
| Board Expenses | | - | | - | | |
| Classroom / Teaching Supplies & Materials | 126,582 | - | | 126,582 | | |
| Special Ed Supplies & Materials | | - | | - | | |
| Textbooks / Workbooks | | - | | - | | |
| Supplies & Materials other | 42,558 | - | | 42,558 | | |
| Equipment / Furniture | 41,269 | - | | 41,269 | | |
| Telephone | | - | | - | | |
| Technology | 65,000 | - | | 65,000 | | |
| Student Testing & Assessment | 3,111 | - | | 3,111 | | |
| Field Trips | 26,771 | - | | 26,771 | | |
| Transportation (student) | 9,664 | - | | 9,664 | | |
| Student Services - other | 51,419 | - | | 51,419 | | |
| Office Expense | 88,447 | - | | 88,447 | | |
| Staff Development | 74,598 | - | | 74,598 | | |
| Staff Recruitment | 25,330 | - | | 25,330 | | |
| Student Recruitment / Marketing | 26,447 | - | | 26,447 | | |
| School Meals / Lunch | 135,609 | - | | 135,609 | | |
| Travel (Staff) | 12,438 | - | | 12,438 | | |
| Fundraising | - | - | | - | | |
| Other | 2,358 | = | | 2,358 | | |
| TOTAL SCHOOL OPERATIONS | 731,600 | - | - | 731,600 | | |
| FACILITY OPERATION & MAINTENANCE | | | | | | |
| Insurance | 18,172 | _ | | 18,172 | | |
| Janitorial | - 10,172 | _ | | - | | |
| Building and Land Rent / Lease / Facility Finance Interest | | _ | | _ | | |
| Repairs & Maintenance | 19,422 | _ | | 19,422 | | |
| Equipment / Furniture | | _ | | - | | |
| Security | | _ | | _ | | |
| Utilities | _ | _ | | _ | | |
| TOTAL FACILITY OPERATION & MAINTENANCE | 37,594 | - | - | 37,594 | | |
| DEPRECIATION & AMORTIZATION | 354,671 | - | | 354,671 | | |
| RESERVES / CONTINGENCY | - | - | | - | | |
| TOTAL EXPENSES | 3,970,663 | <u>-</u> | <u>-</u> | 3,970,663 | | |
| Page 33 of 50 | | - | _ | | | |

| | OOL - HARLEM 2 | | | | | | | | |
|--|----------------------|--------------------------|------|--|--|--|--|--|--|
| | DOL - HARLEM 2 | | | | | | | | |
| | n | | | | | | | | |
| Total Revenue | 3,418,546 | - 3,418,546 | - | | | | | | |
| Total Expenses | 3,970,663 | - 3,970,663 | - | | | | | | |
| Net Income | (552,117) | - (552,117) | - | | | | | | |
| Actual Student Enrollment | 727 | 727 | - | | | | | | |
| | Quarter - 1/1 - 3/31 | 4th Quarter - 4/1 - 6/30 | | | | | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Quarter - 1/1 - 3/31 | 411 Quarter - 4/1 - 0/00 | | | | | | | |
| | Current | Current | | | | | | | |
| | Budget Variance | Actual Budget Varia | ance | | | | | | |
| NET INCOME | (552,117) | <u>-</u> (552,117) | - | | | | | | |

| | 3OL - HARI | EM 2 | | | | | |
|--|-------------------|---------------------------------------|-------------|-----------------|----------|--|--|
| | n | | | | | | |
| Total Revenue | 3,418,546 | - | - 3,418,546 | | | | |
| Total Expenses | 3,970,663 | - | - 3,970,663 | | | | |
| Net Income | (552,117) | - | _ | (552,117) | | | |
| Actual Student Enrollment | 727 | - | - | 727 | | | |
| | Quarter - 1/1 - | 3/31 | | | | | |
| | Quarter - 1/1 - | 3/31 | 4th C | Quarter - 4/1 - | 6/30 | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | G | | | Current | | | |
| | Current Budget | Variance | Actual | Budget | Variance | | |
| | | · · · · · · · · · · · · · · · · · · · | 7101441 | Lugui | - Turium | | |
| ENROLLMENT - *School Districts Are Linked To Above Entries* NYC CHANCELLOR'S OFFICE | 727 | - | | 727 | | | |
| - | | | - | - | | | |
| - | | - | _ | _ | | | |
| - | - | - | - | - | | | |
| - | - | - | - | - | | | |
| - | - | - | - | - | | | |
| - | | - | - | - | | | |
| - | | - | - | - | | | |
| - | | - | - | - | | | |
| - | | - | - | - | | | |
| - - | | | _ | _ | | | |
| - | | - | - | _ | | | |
| - | - | - | - | - | | | |
| - | _ | - | - | - | | | |
| ALL OTHER School Districts: (Count = 0) | - | - | - | - | | | |
| OTAL ENROLLMENT | <u>727</u> | <u>-</u> | <u>-</u> | <u>727</u> | | | |
| REVENUE PER PUPIL | <u>4,704</u> | <u>-</u> | _ | <u>4,704</u> | | | |
| EXPENSES PER PUPIL | 5,464 | | _ | 5,464 | | | |

| | , | 1 | | | SUCCES | SS ACADEM | Y CHARTE | ER SCHOC | JL - HAF |
|--|-------------------|---------------|----------------------|-------------------|-------------|-------------------|----------------------|--------------------|-----------------------|
| | | | | | | Bud | lget / Opera | ating Plan | |
| | | | | | | | 2017-18 | | |
| Total Revenue | - | - | | - | 13,674,185 | (13,674,185) | | | - 13,674,1 |
| Total Expenses | , | - | . [| - | 15,882,652 | | 1 - ' | | - 15,882,6 |
| Net Income | , | - | . [| 1 - | (2,208,467) | | 1 - ' | - | - (2,208,4 |
| Actual Student Enrollment | | 1 | | · | | <u> </u> | 1' | - | |
| | | | | | | | | | |
| | | | | | | TOTALS | AND VARIAN | NCE ANALY! | SIS |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Co | | | Current Budget | Actual vs. | Current | Actual vs. | Original Budget | Actual vs. | Origin |
| | | Actual | (Current Quarter) | Current Budget | Budget - TY | Current Budget TY | (Current Quarter) | Original Budget | Budget - |
| REVENUE | | no.u | Quac., | Duug | | Duaget | www.c., | Duuges | |
| REVENUES FROM STATE SOURCES | , | | | | | | | | |
| Per Pupil Revenue | CY Per Pupil Rate | 1 | | | | | | | |
| NYC CHANCELLOR'S OFFICE | 14,527 | | - | - | 10,557,497 | (10,557,497 | | | - 10,557,4 |
| - | | | | ſ <u> </u> - | | - ' | - | - | |
| - | | | - | | | / | - | | |
| - | - | | - | - | | | - | | |
| - | - | - | | - | | - / | - | - | |
| - | - ' | | - | - | | | - | _ | |
| - | - | - | - | | | | - | | · |
| - | - | - | | - | | | - | - | |
| - | - | | - | | | | - | | |
| - | - | - | | - | | | - | | |
| - | - | - | | - | | | - | | |
| 1 - | - | - | | - | | | - | | |
| - | - | | · - | - | | | - | | |
| - | - ' | <u> </u> | - | - | | | - | + | |
| - ALL OTHER School Districts: (Count = 0) | | - | | - | | | - | | + |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | g) 14,527 | | | - | 40.557.407 | | | | - - 10,557, |
| Special Education Revenue | 17,021 | _ | | _ | 2,294,735 | | | . † | - 10,337, - 2,294, |
| Grants | , | | | | 2,201, | (2,201,.2-) | | | <u></u> |
| Stimulus | , | - | - | _ | | | _ | | |
| DYCD (Department of Youth and Community Development) | , | - | | - | | | - | - | - |
| Other | , | - | | - | 250,729 | (250,729) | - | - | - 250, |
| NYC DoE Rental Assistance | , | | | - | - | | ' | - | |
| Other | , | = | <u> </u> | 1 = | = = | = " | _ | = | - |
| TOTAL REVENUE FROM STATE SOURCES | , | | | _ | 13,102,961 | | | - | |
| REVENUE FROM FEDERAL FUNDING | | | | | | | | | |
| IDEA Special Needs | , | | - | - | , | | | | - 95, |
| Title I | , | - | - | - | 263,745 | (263,745) | - | - | - 263, |
| Title Funding - Other | , | - | - | - | 6,940 | (6,940) | - | - | - 6 |
| School Food Service (Free Lunch) | , | | - | - | - | - / | - | - | · 🔽 |
| Grants | , | | | | | | | | |
| Charter School Program (CSP) Planning & Implementation | , | | | - | | | ' | - | * |
| Other | | Fage 36 of 50 | - | - | - - | | | - | · |

| | | | | SUCCES | S ACADEM | IY CHARTE | R SCHOO | L - HAF |
|---|----------|----------|---------|-------------|--------------|-------------|-----------|---------|
| | | | | | Bud | get / Opera | ting Plan | |
| | | | | | | 2017-18 | 3 | |
| Total Revenue | - | - | - | 13,674,185 | (13,674,185) | - | - | 13,674 |
| Total Expenses | - | - | - | 15,882,652 | 15,882,652 | - | - | 15,882 |
| Net Income | - | - | - | (2,208,467) | 2,208,467 | - | - | (2,208 |
| Actual Student Enrollment | - | - | - | | | - | - | |
| | | | | | | | | |
| | | | | | TOTALS | AND VARIAN | | SIS |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance | | Current | Actual | | Actual | Original | Actual | |
| Analysis' Section is Based on LAST ACTUAL Quarter Completed | | Budget | vs. | Current | vs. | Budget | vs. | Origi |
| | 1 | (Current | Current | Budget - TY | | (Current | Original | Budget |
| O.U. | Actual | Quarter) | Budget | 1 | Budget TY | Quarter) | Budget | |
| Other | = | = | | | _ | | = | |
| TOTAL REVENUE FROM FEDERAL SOURCES | - | - | - | 366,253 | (366,253) | - | | 366 |
| LOCAL and OTHER REVENUE | | | | | | | | |
| Contributions and Donations | - | - | - | - | - | - | - | |
| Fundraising | - | - | - | - | - | - | - | |
| Erate Reimbursement | - | - | - | 73,595 | (73,595) | - | - | 73 |
| Earnings on Investments | - | - | - | - | - | - | - | |
| Interest Income | - | - | - | - | - | - | - | |
| Food Service (Income from meals) | - | - | - | _ | - | - | _ | |
| Text Book | - | - | _ | - | - | - | | |
| OTHER | <u>-</u> | _ | _ | 131,376 | (131,376) | | _ | 131 |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | | _ | _ | 204,972 | (204,972) | | | 204 |

TOTAL REVENUE

- 13,674,185

<u>- 13,674,1</u>

| | | | | | SUCCES | S ACADEM | | | DL - HAF |
|---|------------------|--------------------|---|------------------------------------|------------------------|---------------------------------------|--|-------------------------------------|-----------------|
| | | | | | | Bud | get / Opera | ting Plan | |
| | | | | | | | 2017-1 | 8 | |
| Total Revenue | | - | - | - | 13,674,185 | (13,674,185) | - | - | 13,674 |
| Total Expenses | | - | - | - | 15,882,652 | 15,882,652 | - | - | 15,882 |
| Net Income | | - | - | - | (2,208,467) | 2,208,467 | - | - | (2,208 |
| Actual Student Enrollment | | | - | - | | | - | - | |
| | | | | | | | AND VARIAN | | SIS |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | | Actual | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY | Actual vs. Current Budget TY | Original Budget (Current Quarter) | Actual vs. Original Budget | Origi Budget |
| EXPENSES | Quarter 0 | | | | | | | | |
| ADMINISTRATIVE STAFF PERSONNEL COSTS | No. of Positions | | | | | | | | |
| Executive Management | - | - | - | - | _ | - | - | _ | |
| Instructional Management | - | _ | - | - | 1,017,625 | 1,017,625 | - | _ | 1,017 |
| Deans, Directors & Coordinators | - | - | - | - | 075.000 | 375,000 | - | _ | 275 |
| CFO / Director of Finance | - | - | - | - | - | - | - | - | |
| Operation / Business Manager | - | - | - | - | 585,000 | 585,000 | - | _ | 585 |
| Administrative Staff | Ξ. | _ | _ | = | _ | _ | = | <u>-</u> | |
| TOTAL ADMINISTRATIVE STAFF | - | - | - | - | 1,977,625 | 1,977,625 | - | - | 1,977 |
| INSTRUCTIONAL PERSONNEL COSTS | | | | | | | | | |
| Teachers - Regular | - | - | - | - | _,, | 2,330,496 | - | _ | 2,330 |
| Teachers - SPED | | - | - | - | 1,782,144 | 1,782,144 | - | - | 1,782 |
| Substitute Teachers | - | | - | - | | | - | _ | |
| Teaching Assistants | - | - | - | - | 579,625 | 579,625 | - | - | 579 |
| Specialty Teachers | - | | - | _ | 1,045,296 | 1,045,296 | - | _ | 1,045 |
| Aides | - | | - | - | | 227 500 | - | _ | |
| Therapists & Counselors | - | | - | - | 227,500 | 227,500 | - | - | 227 |
| Other | = | = | | | - - - | | Ξ_ | = | |
| TOTAL INSTRUCTIONAL | - | | - | _ | 5,965,061 | 5,965,061 | - | _ | 5,965 |
| NON-INSTRUCTIONAL PERSONNEL COSTS | | | | | | | | | |
| Nurse | - | | - | - | - | - | - | _ | |
| Librarian | - | - | - | - | - | - | - | - | |
| Custodian | - | | - | _ | - | - | - | _ | • |
| Security | - | | - | - | - | - | - | <u>-</u> | • |
| Other | = | | | = | | _ | = | _ | |
| TOTAL NON-INSTRUCTIONAL | - | | - | - | - | - | - | - | |
| SUBTOTAL PERSONNEL SERVICE COSTS | - | - | - | - | 7,942,686 | 7,942,686 | - | _ | 7,942 |
| PAYROLL TAXES AND BENEFITS | | _ | | | | | | | |
| Payroll Taxes | | - | - | - | , | 699,562 | - | - | 000 |
| Fringe / Employee Benefits | | | - | - | , | 827,413 | _ | - | |
| Retirement / Pension | | | _ | = | 238,281 | 238,281 | = | = | 238 |
| TOTAL PAYROLL TAXES AND BENEFITS | | - | - | - | 1,765,255 | 1,765,255 | - | - | 1,765 |
| TOTAL PERSONNEL SERVICE COSTS | _ | - Page 38 of 50 | - | - | 9,707,942 | 9,707,942 | _ | _ | 9,707 |

| | \top | | | SUCCES | S ACADEM | IY CHARTE | R SCHOO | L - HAR | | |
|---|--------|----------|---------|-------------|------------------------------|-------------|-----------|----------|--|--|
| | | | | | Budg | get / Opera | ting Plan | | | |
| | Т | | | | | 2017-18 | 3 | | | |
| Total Revenue | - | - | - | 13,674,185 | (13,674,185) | - | - | 13,674,1 | | |
| Total Expenses | - ' | - | _ | 15,882,652 | 15,882,652 | - | - | 15,882,6 | | |
| Net Income | - 1 | - | - | (2,208,467) | 2,208,467 | - | - | (2,208,4 | | |
| Actual Student Enrollment | | - | - | | | - | - | | | |
| | | | | | | | | | | |
| | | | | | TOTALS AND VARIANCE ANALYSIS | | | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance | | Current | Actual | | Actual | Original | Actual | | | |
| Analysis' Section is Based on LAST ACTUAL Quarter Completed | | Budget | vs. | Current | VS. | Budget | vs. | Origin | | |
| | | (Current | Current | Budget - TY | Current | (Current | Original | Budget - | | |
| | Actual | Quarter) | Budget | | Budget TY | Quarter) | Budget | | | |
| CONTRACTED SERVICES | | | | | | | | | | |
| Accounting / Audit | - | - | - | - | - | - | - | | | |
| Legal | - | - | _ | - | - | - | - | | | |
| Management Company Fee | - | - | - | 1,583,625 | 1,583,625 | - | - | 1,583,6 | | |
| Nurse Services | - | - | - | - | - | - | - | | | |
| Food Service / School Lunch | - | - | - | - | - | - | - | | | |
| Payroll Services | - | - | - | 63,505 | 63,505 | - | | 63,5 | | |
| Special Ed Services | - | - | _ | - | - | - | _ | | | |
| Titlement Services (i.e. Title I) | - | - | - | - | - | - | - | | | |
| Other Purchased / Professional / Consulting | = 1 | ! | = | 32,120 | 32,120 | <u> </u> | Ξ | 32,1 | | |

TOTAL CONTRACTED SERVICES

1,679,250

1,679,250

1,679,2

SUCCESS ACADEMY CHARTER SCHOOL - HAR **Budget / Operating Plan** 2017-18 Total Revenue 13,674,185 (13,674,185) 13,674,1 Total Expenses 15,882,652 15,882,652 15,882,6 (2,208,467) **Net Income** 2,208,467 (2,208,4 Actual Student Enrollment **TOTALS AND VARIANCE ANALYSIS** Current Actual Actual Original Actual *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Budget VS. Current VS. Budget VS. Origin Analysis' Section is Based on LAST ACTUAL Quarter Completed (Current Current **Budget - TY** Current (Current Original Budget -Actual Quarter) Budget **Budget TY** Quarter) Budget SCHOOL OPERATIONS **Board Expenses** 506,330 506,330 506,3 Classroom / Teaching Supplies & Materials -Special Ed Supplies & Materials Textbooks / Workbooks 170,230 170,230 170,2 Supplies & Materials other 165.0 Equipment / Furniture 165,077 165,077 Telephone _ 260,000 Technology 260,000 260,0 -Student Testing & Assessment 12,444 12,444 12,4 Field Trips 107,085 107,085 107,0 _ 38,655 38.6 Transportation (student) 38,655 _ 205.677 205,677 205.6 Student Services - other Office Expense 353,787 353,787 353.7 298,394 298,394 298,3 Staff Development _ 101,320 101,320 101,3 Staff Recruitment 105,786 105,786 105,7 Student Recruitment / Marketing _ 542,437 542,437 542,4 School Meals / Lunch -Travel (Staff) 49,750 49,750 49,7 **Fundraising** _ 9,430 9,430 9,4 Other 2,926,401 2,926,401 TOTAL SCHOOL OPERATIONS 2,926,4 **FACILITY OPERATION & MAINTENANCE** 72,688 72,688 72,6 Insurance _ **Janitorial** Building and Land Rent / Lease / Facility Finance Interest _ 77,689 77,689 77,6 Repairs & Maintenance Equipment / Furniture Security _ Utilities TOTAL FACILITY OPERATION & MAINTENANCE 150,376 150,376 150,3 1,418,6 **DEPRECIATION & AMORTIZATION** 1,418,683 1.418.683 **RESERVES / CONTINGENCY** TOTAL EXPENSES 15,882,652 15,882,652 15,882,6

Page 40 of 50

| | | | | SUCCES | S ACADEN | MY CHART | ER SCHOO | L - HAF |
|---|----------|-----------|----------|-------------|--------------|-------------|------------|---------|
| | | | | | Bud | get / Opera | ting Plan | |
| | | | | | | 2017-1 | 8 | |
| Total Revenue | - | - | - | 13,674,185 | (13,674,185) | - | - | 13,674, |
| Total Expenses | - | _ | _ | 15,882,652 | 15,882,652 | - | - | 15,882, |
| Net Income | - | - | _ | (2,208,467) | 2,208,467 | - | - | (2,208, |
| Actual Student Enrollment | - | - | - | | | - | - | |
| | | | | | | | | |
| | | | | | TOTALS | AND VARIAN | NCE ANALYS | SIS |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance | | Current | Actual | | Actual | Original | Actual | |
| Analysis' Section is Based on LAST ACTUAL Quarter Completed | | Budget | vs. | Current | vs. | Budget | vs. | Origi |
| | | (Current | Current | Budget - TY | Current | (Current | Original | Budget |
| | Actual | Quarter) | Budget | | Budget TY | Quarter) | Budget | |
| NET INCOME | <u> </u> | <u> =</u> | <u>-</u> | (2,208,467) | 2,208,467 | <u>-</u> | <u> -</u> | (2,208, |

| | | | | SUCCES | S ACA DE | b)éΩHOARETE get/2 01 p7ente | _ | L - HAR |
|---|-------------|--------------|--------------|----------------|-----------------|---------------------------------------|------------|---------|
| | T | | | | Бии | | | |
| E | | | I | | | 2017-1 | 8 | T |
| Total Revenue | - | - | - | | (13,674,185) | - | - | 13,674, |
| Total Expenses | - | - | - | 15,882,652 | | - | - | 15,882, |
| Net Income | - | - | - | (2,208,467) | 2,208,467 | - | - | (2,208, |
| Actual Student Enrollment | - | - | - | | | - | - | |
| | | | | | TOTALS | AND VARIAN | ICE ANALYS | is |
| | | | | | | AND VARIAN | ICE ANALYS | IS |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance | | Current | Actual | | Actual | Original | Actual | |
| Analysis' Section is Based on LAST ACTUAL Quarter Completed | | Budget | vs. | Current | vs. | Budget | vs. | Origin |
| | 1 | (Current | Current | Budget - TY | | (Current | Original | Budget |
| | Actual | Quarter) | Budget | | Budget TY | Quarter) | Budget | |
| ENROLLMENT - *School Districts Are Linked To Above Entries* | * Enrollmen | t Data Based | on Last Actu | ıal Quarter Co | mpleted | | | |
| NYC CHANCELLOR'S OFFICE | - | - | - | | | | - | |
| - | - | - | - | | | | - | |
| - | - | - | - | _ | | | - | |
| - | | - | - | _ | | | - | |
| - | | - | _ | _ | | | _ | |
| - | - | | _ | - | | - | _ | |
| | | | _ | _ | | | _ | |
| <u>-</u> | - | _ | _ | | | - | _ | |
| _ | - | _ | - | | | - | _ | |
| - | - | - | - | 7 | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | | - | |
| - | - | - | - | | | | - | |
| - | - | - | - | _ | | | - | |
| ALL OTHER School Districts: (Count = 0) | | - | - | | | | - | |
| TOTAL ENROLLMENT | <u>-</u> | _ | <u> </u> | | | <u> </u> | <u> </u> | |
| REVENUE PER PUPIL | | | | | | | | |
| INCALUACI EN LOUIE | <u> </u> | | | _ | | | | |
| EXPENSES PER PUPIL | | _ | _ | | | | _ | |

| Total Revenue Total Expenses Net Income Actual Student Enrollment | (13,674,185) 15,882,652 2,208,467 | - - - | - - - | |
|---|---|--|--|-------------------------------|
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total ar Analysis' Section is Based on LAST ACTUAL Quarter Comp | | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |
| REVENUE REVENUES FROM STATE SOURCES | | | | |
| | Y Per Pupil Rate | | | |
| | | (10,557,497) | | |
| NYC CHANCELLOR'S OFFICE | 14,527 | <u> </u> | - | _ |
| - | - | | - | |
| - | | | - | _ |
| - | - | | - | _ |
| - | - | | - | - |
| - | - | | - | - |
| - | | | - | - |
| - | - | | - | - |
| - | - | | - | - |
| - | - | | - | - |
| - | - | | - | _ |
| - | - | | - | - |
| - | - | | - | _ |
| - | - | | - | - |
| - | | | - | |
| ALL OTHER School Districts: (Count = 0) | - | | - | _ |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 14,527 | (10,557,497 | - | - |
| Special Education Revenue | | (2,294,735) | - | - |
| Grants | | | | |
| Stimulus | | - | - | - |
| DYCD (Department of Youth and Community Development) | | - | - | - |
| Other | | (250,729) | - | - |
| NYC DoE Rental Assistance | | - | - | _ |
| Other | | _ | = | _ |
| TOTAL REVENUE FROM STATE SOURCES | | (13,102,961 | | _ |
| | | , , , , - 0 . | | |
| REVENUE FROM FEDERAL FUNDING | | | | |
| IDEA Special Needs | | (95,568) | - | - |
| Title I | | (263,745) | - | _ |
| Title Funding - Other | | (6,940) | - | |
| School Food Service (Free Lunch) | | | - | _ |
| Grants | | | | |
| Charter School Program (CSP) Planning & Implementation | | | - | - |
| Other Page 43 of | 50 | | - | |

| Total Revenue | (13,674,185) | - | - |
|--|--|---|-------------------------------|
| Total Expenses | 15,882,652 | - | _ |
| Net Income | 2,208,467 | - | - |
| Actual Student Enrollment | | - | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |
| Other | | Ξ | |
| TOTAL REVENUE FROM FEDERAL SOURCES | (366,253) | - | - |
| LOCAL and OTHER REVENUE | | | |
| Contributions and Donations | - | - | - |
| Fundraising | - | - | - |
| Erate Reimbursement | (73,595) | - | - |
| Earnings on Investments | - | - | - |
| Interest Income | - | - | - |
| Food Service (Income from meals) | - | - | _ |
| Text Book | - | - | - |
| OTHER | (131,376) | _ | = |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | (204,972) | - | - |
| TOTAL REVENUE | (13,674,185 | _ | |

| Total Revenue | | (13,674,185) | - | - |
|---|------------------|--|--|-------------------------------|
| Total Expenses | 15,882,652 | - | - | |
| Net Income | 2,208,467 | - | - | |
| Actual Student Enrollment | | - | | |
| | | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN th Analysis' Section is Based on LAST ACTUAL Qua | | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |
| EXPENSES | Quarter 0 | | | |
| ADMINISTRATIVE STAFF PERSONNEL COSTS | No. of Positions | | | |
| Executive Management | - | - | _ | - |
| Instructional Management | _ | 1,017,625 | - | _ |
| Deans, Directors & Coordinators | - | 375,000 | - | - |
| CFO / Director of Finance | _ | | - | - |
| Operation / Business Manager | - | 585,000 | - | - |
| Administrative Staff | _ | | _ | _ |
| TOTAL ADMINISTRATIVE STAFF | | 1,977,625 | | |
| INSTRUCTIONAL PERSONNEL COSTS | | , , | | |
| | | 2,330,496 | | |
| Teachers - Regular Teachers - SPED | - | 1,782,144 | | _ |
| Substitute Teachers | - | 1,702,144 | | _ |
| Teaching Assistants | | 579,625 | | _ |
| Specialty Teachers | - | 1,045,296 | | _ |
| Aides | - | 1,043,290 | | _ |
| Therapists & Counselors | | 227,500 | | |
| | | 221,500 | | _ |
| Other | | | | = |
| TOTAL INSTRUCTIONAL | - | 5,965,061 | - | - |
| NON-INSTRUCTIONAL PERSONNEL COSTS | | | | |
| Nurse | - | | - | - |
| Librarian | _ | | - | _ |
| Custodian | _ | | - | - |
| Security | - | | - | - |
| Other | _ | | Ξ. | = |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - |
| SUBTOTAL PERSONNEL SERVICE COSTS | - | 7,942,686 | - | - |
| PAYROLL TAXES AND BENEFITS | | | | |
| Payroll Taxes | | 699,562 | - | - |
| Fringe / Employee Benefits | | 827,413 | - | - |
| Retirement / Pension | | 238,281 | _ | _ |
| TOTAL PAYROLL TAXES AND BENEFITS | | 1,765,255 | = = | = |
| TOTAL PATROLL TAXES AND DENERITS | | | | _ |
| TOTAL PERSONNEL SERVICE COSTS | - Page 45 of 50 | 9,707,942 | - | |

| Total Revenue | (13,674,185) | - | - |
|--|------------------------------------|---|-------------------------------|
| Total Expenses | 15,882,652 | _ | - |
| Net Income | 2,208,467 | - | |
| Actual Student Enrollment | | - | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual VI 2 vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |
| CONTRACTED SERVICES | | | |
| Accounting / Audit | - | - | - |
| Legal | - | - | - |
| Management Company Fee | 1,583,625 | - | - |
| Nurse Services | - | - | - |
| Food Service / School Lunch | - | - | - |
| Payroll Services | 63,505 | - | _ |
| Special Ed Services | - | - | - |
| Titlement Services (i.e. Title I) | | - | - |
| Other Purchased / Professional / Consulting | 32,120 | <u>-</u> | _ |
| TOTAL CONTRACTED SERVICES | 1,679,250 | - | - |

| otal Revenue | (13,674,185) | - | |
|--|--|--|-------------------------|
| otal Expenses | 15,882,652 | - | |
| et Income | 2,208,467 | - | |
| ctual Student Enrollment | | - | |
| | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual C\ vs. Actual PY |
| SCHOOL OPERATIONS | | | |
| Board Expenses | - | - | |
| Classroom / Teaching Supplies & Materials | 506,330 | - | |
| Special Ed Supplies & Materials | - | - | |
| Textbooks / Workbooks | - | - | |
| Supplies & Materials other | 170,230 | - | |
| Equipment / Furniture | 165,077 | - | |
| Telephone | - | - | |
| Technology | 260,000 | - | |
| Student Testing & Assessment | 12,444 | - | |
| Field Trips | 107,085 | - | |
| Transportation (student) | 38,655 | - | |
| Student Services - other | 205,677 | - | |
| Office Expense | 353,787 | - | |
| Staff Development | 298,394 | - | |
| Staff Recruitment | 101,320 | - | |
| Student Recruitment / Marketing | 105,786 | - | |
| School Meals / Lunch | 542,437 | - | |
| Travel (Staff) | 49,750 | - | |
| Fundraising | - | - | |
| Other | 9,430 | - | |
| TOTAL SCHOOL OPERATIONS | 2,926,401 | | |
| FACILITY OPERATION & MAINTENANCE | | | |
| Insurance | 72,688 | - | |
| Janitorial | - | - | |
| Building and Land Rent / Lease / Facility Finance Interest | - | - | |
| Repairs & Maintenance | 77,689 | - | |
| Equipment / Furniture | - | - | |
| Security | - | - | |
| Utilities | - | - | |
| TOTAL FACILITY OPERATION & MAINTENANCE | 150,376 | - | |
| DEPRECIATION & AMORTIZATION | 1,418,683 | - | |
| RESERVES / CONTINGENCY | | - | |
| OTAL EXPENSES | 15,882,652 | <u>=</u> | |
| Page 47 of 50 | | | |

| | VI 2 | | |
|---|--------------|------------------|------------------|
| | VI 2 | | |
| | | | |
| Total Revenue | (13,674,185) | - | - |
| Total Expenses | 15,882,652 | - | - |
| Net Income | 2,208,467 | - | - |
| Actual Student Enrollment | | - | |
| | | | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance | Actual | PY Actual (PY TY | |
| Analysis' Section is Based on LAST ACTUAL Quarter Completed | vs. | / No. of | Actual CY |
| , | Original | COMPLETED | vs. |
| | Budget TY | Actual CY | Actual PY |
| NET INCOME | 2,208,467 | = | _ |

| Total Revenue | (13,674,185) | - | - |
|--|--------------|------------------------------|-----------|
| Total Expenses | 15,882,652 | - | : |
| Net Income | 2,208,467 | - | - |
| Actual Student Enrollment | | - | |
| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. | PY Actual (PY TY / No. of | Actual CY |
| | Original | COMPLETED | vs. |
| | Budget TY | Actual CY | Actual PY |
| ENROLLMENT - *School Districts Are Linked To Above Entries* | | | |
| NYC CHANCELLOR'S OFFICE | | - | |
| - | | - | |
| - | | - | - |
| - | | - | |
| - - | | | |
| - | | - | |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | |
| - | | - | |
| | | - | |
| - - | | _ | |
| ALL OTHER School Districts: (Count = 0) | | - | |
| TOTAL ENROLLMENT | | _ | |
| TOTAL LINGLEMENT | | = | |
| REVENUE PER PUPIL | | <u>-</u> | |
| | | | |

EXPENSES PER PUPIL



Annual Report Requirement

for SUNY Authorized Charter Schools

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 2 2017-18

Administrative expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4

Trustee Name:

| | an | drew stone | | |
|----|---------------------------------------|---|--|--|
| | | of Charter School Educ r School Name): | ation Corporation (for an unmerç | ged school, this is the |
| | Su | ccess Academy Charte | r Schools - NYC | |
| 1. | | all positions held on the entative). | e education corporation board (e.g | g., president, treasurer, parent |
| 2. | ls t _□ | he trustee an employee _YesNo | of any school operated by the Ed | lucation Corporation? |
| | | for each school, please p sibilities, your salary and | provide a description of the position your start date. | (s) you hold, your |
| 3. | | | or agent of the management com by the Education Corporation? | pany or institutional partner of |
| | | for each school, please p sibilities, your salary and | provide a description of the position your start date. | (s) you hold, your |
| 4. | immed the cha board, transac | iate family members or an arter school(s) governed and in the six-month per | ny persons who live with you in you by the Education Corporation durition prior to such service. If there he note that if you answered Yes to | information) that you or any of you ir house have held or engaged in with ing the time you have served on the has been no such financial interest o Questions 2-4 above, you need no |
| Da | ate(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
| | | Please write | "NONE" if applicable. Do not leave | below blank. |

none

none none

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blan | ζ. |
| none | none | none | none | none |

| andrew Stone andrew stone (Jun 7, 2017) | Jun 7, 2017 |
|---|-------------|
| Signature | Date |

| Business Telephone: |
|---------------------|
| Business Address: |
| E-mail Address: |
| Home Telephone: |
| Home Address: |

| | Trustee Name: |
|----|--|
| | Brian T. Levine |
| | |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): |
| | Success Academy Charter Schools - NYC |
| | |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board Member |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. |

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|-----------|--|---|---|
| | Please write "NONE" if applicable. Do not leave below blank. | | |
| none none | | none | none |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blanl | ζ. |
| none | none | none | none | none |

| Brian T. Levine Brian T. Levine (Jun 9, 2017) | Jun 9, 2017 | |
|---|-------------|--|
| Signature | Date | |

| Business Telephone: | |
|---------------------|--|
| Business Address: | |
| E-mail Address: | |
| Home Telephone: | |
| | |
| Home Address: | |

| | Trustee Name: |
|----|---|
| | Bryan Binder |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): |
| | Success Academy Charter Schools - NYC |
| | |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice Chairman |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with |

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|--------------|---|---|---|
| Please write | | "NONE" if applicable. Do not leave | below blank. |
| | None | | |

disclose again your employment status, salary, etc.

the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blant | ζ. |
| None | | | | |
| Bryan Bir Bryan Binder (Jul 10 Signature | 0, 2017) | | Jul 10, 2017 Date | |

redacted.

| Business Telephone: |
|---------------------|
| Business Address: |
| -mail Address: |
| |
| lome Telephone: |
| lome Address: |

Trustee Name:

| | Ca | therine Shainker | | |
|----|---|--|---|---|
| | | of Charter School Educ r School Name): | ation Corporation (for an unmerg | ed school, this is the |
| | Su | ccess Academy Charte | r Schools - NYC | |
| 1. | | entative) | e education corporation board (e.g | |
| | | Head of A | Academics, Talent & C | ulture committee |
| 2. | _ls t _□ | he trustee an employee _YesNo | of any school operated by the Ed | ucation Corporation? |
| | | for each school, please p sibilities, your salary and | rovide a description of the position(your start date. | s) you hold, your |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? ☐ Yes No | | | pany or institutional partner of |
| | | for each school, please p sibilities, your salary and | rovide a description of the position(your start date. | s) you hold, your |
| 4. | I. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. | | | |
| Dá | ate(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
| | | Please write | "NONE" if applicable. Do not leave | below blank. |
| | | NONE | NONE | NONE |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| Please write "NONE" if applicable. Do not leave below blank. | | | | |
| | None | None | None | None |

| Catherine Shainker Catherine Shainker (Jun 6, 2017) | Jun 6, 2017 |
|---|-------------|
| Signature | Date |

| Business Telephone: |
|---------------------|
| |
| Business Address: |
| |
| E-mail Address: |
| |
| Home Telephone: |
| |
| Home Address: |

| | Truste | e Name: | | |
|----|---------------------------------------|--|---|--|
| | De | rrell Bradford | | |
| | | of Charter School Educ r School Name): | ation Corporation (for an unmerç | ged school, this is the |
| | Su | ccess Academy Charte | r Schools - NYC | |
| 1. | | all positions held on the entative). Member | e education corporation board (e.g | j., president, treasurer, parent |
| 2. | ls t □ | he trustee an employee Yes ☑ No | of any school operated by the Ed | lucation Corporation? |
| | | | provide a description of the position your start date. | (s) you hold, your |
| 3. | | | or agent of the management comp by the Education Corporation? | pany or institutional partner of |
| | | for each school, please p sibilities, your salary and | provide a description of the position your start date. | (s) you hold, your |
| 4. | immed the cha board, transac | iate family members or a arter school(s) governed and in the six-month per | ny persons who live with you in you by the Education Corporation duri iod prior to such service. If there he note that if you answered Yes to | information) that you or any of your r house have held or engaged in with ng the time you have served on the as been no such financial interest or Questions 2-4 above, you need not |
| Da | ate(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
| | | Please write | "NONE" if applicable. Do not leave | below blank |

None

None None

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blant | k. |
| None | None | None | None | None |

| Derrell Bradford Derrell Bradford (Jun 28, 2017) | Jun 28, 2017 | |
|--|--------------|--|
| Signature | Date | |

| Business Telephone: | |
|---------------------|--|
| | |
| Business Address: | |
| | |
| E-mail Address: | |
| Home Telephone: | |
| | |
| Home Address: | |

| | Trustee | Graham Of- | D. | |
|----|--|--|--|---|
| | | of Charter School Educa r School Name): | ation Corporation (for an unmerg | ed school, this is the |
| | Su | ccess Academy Charte | r Schools - NYC | |
| 1. | | t ii x | e education corporation board (e.g | ., president, treasurer, parent |
| 2. | ls t | ne trustee an employee Yes \(\overline{\text{No}}\) | of any school operated by the Ed | ucation Corporation? |
| | | for each school, please p sibilities, your salary and | rovide a description of the position(your start date. | s) you hold, your |
| 3. | ls to | ne trustee an employee rter school(s) governed b Yes No | or agent of the management comp by the Education Corporation? | pany or institutional partner of |
| | | for each school, please p sibilities, your salary and | rovide a description of the position(your start date. | s) you hold, your |
| 4. | immedi the cha board, transac | ate family members or ar arter school(s) governed and in the six-month per | ny persons who live with you in you by the Education Corporation duri iod prior to such service. If there h note that if you answered Yes to | information) that you or any of your rhouse have held or engaged in with ng the time you have served on the as been no such financial interest or Questions 2-4 above, you need not |
| Da | ate(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |

Please write "NONE" if applicable. Do not leave below blank.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | te "NONE" if app | licable. Do not leave below blank | t. |
| | | NON | | |
| Signature | M | 2 | 7/11 Date | 117_ |

| Business Telephone: _ | |
|-----------------------|--|
| Business Address: | |
| E-mail Address: | |
| Home Telephone: | |
| Home Address: | |

| | Truste | e Name: | | |
|----|--|--|--|---|
| | _ | Gregory | R. Sawers | |
| | | of Charter School Educa er School Name): | ation Corporation (for an unmerg | ged school, this is the |
| | <u>Su</u> | iccess Academy Charte | r Schools - NYC | |
| 1. | | t all positions held on the entative). | e education corporation board (e.g | g., president, treasurer, parent |
| 2. | ls t | the trustee an employee _YesNo | of any school operated by the Ed | ducation Corporation? |
| | | for each school, please p sibilities, your salary and | provide a description of the position(your start date. | (s) you hold, your |
| 3. | | | or agent of the management comp by the Education Corporation? | pany or institutional partner of |
| | | for each school, please p sibilities, your salary and | provide a description of the position(your start date. | (s) you hold, your |
| 4. | immedi the cha board, transac | iate family members or ar arter school(s) governed and in the six-month peri | ny persons who live with you in you by the Education Corporation duri riod prior to such service. If there ha e note that if you answered Yes to | information) that you or any of your in house have held or engaged in with ing the time you have served on the has been no such financial interest or Questions 2-4 above, you need not |
| Da | ate(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
| | | Please write | NONE if applicable. Do not leave . | nelou blank |
| | l | , | 1 | |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------|---|---|--|
| | Please wn | ite 'NONE if app | ucable. Do not leave below brank | 4 |
| None | Wore | Nure | Nore | None |

| Gran 2 Sales | 6/6/17 |
|--------------|--------|
| Signature | Date ' |

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

MIL

| Business Telephone: | 70/7 | |
|---------------------|------|------|
| Business Address: | NIA | |
| E-mail Address: | | |
| Home Telephone: | | |
| Home Address: _ | | |
| | | |
| | · | |

| | Trustee Name: |
|----|--|
| | Isela Bahena |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): |
| | Success Academy Charter Schools - NYC |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). n/a |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any o |

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|---|---|
| | Please write | "NONE" if applicable. Do not leave | below blank. |
| | none | | |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | te "NONE" if app | licable. Do not leave below blank | ζ. |
| | none | | | |
| | his document is co | | Jun 8, 2017 Date cord and as such, may be made available aw. Personal contact information provid | |

Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:

| | Trustee Name: | | | | | |
|----|---|--|--|--|--|--|
| | jarrett posner | | | | | |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): | | | | | |
| | Success Academy Charter Schools - NYC | | | | | |
| | | | | | | |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board member | | | | | |
| _ | | | | | | |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? YesNo | | | | | |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. | | | | | |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo | | | | | |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. | | | | | |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any of you immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the | | | | | |

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|---|---|
| | Please write | "NONE" if applicable. Do not leave | below blank. |
| | none | | |

disclose again your employment status, salary, etc.

board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blank | ζ. |
| none | | | | |
| | his document is co | | Jul 10, 2017 Date cord and as such, may be made availab aw. Personal contact information provid | |

Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:

| | Trustee Name: |
|----|--|
| | Khadijah Pickél |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): |
| | Success Academy Charter Schools - NYC |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). |
| | Parent Representative |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any of you immediate family members or any persons who live with you in your house have held or engaged in with |

| immediate family members or any persons who live with you in your house have held or engaged in with |
|---|
| the charter school(s) governed by the Education Corporation during the time you have served on the |
| board, and in the six-month period prior to such service. If there has been no such financial interest or |
| transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not |
| disclose again your employment status, salary, etc. |
| |
| |

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|--|---|---|---|
| Please write "NONE" if applicable. Do not leave below bl | | | below blank. |
| | | None | |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blank | ζ. |
| | | | None | |

| Ka Pail Jul 26, 2017) | Jul 26, 2017 |
|-----------------------|--------------|
| Signature | Date |

| Business Telephone: _ | |
|-----------------------|--|
| Business Address: | |
| E-mail Address: | |
| Home Telephone: | |
| Home Address: | |

| Da | ate(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in | Name of person holding interest or engaging in transaction and relationship to yourself |
|----|---------------------------------------|--|--|---|
| 4. | immed the cha board, transac | ate family members or an arter school(s) governed and in the six-month per ction, write None . Please e again your employment | by the Education Corporation duri iod prior to such service. If there he note that if you answered Yes to | information) that you or any of your rhouse have held or engaged in with ng the time you have served on the as been no such financial interest or Questions 2-4 above, you need not |
| | N/A | | | |
| | | for each school, please p sibilities, your salary and | rovide a description of the position(your start date. | s) you hold, your |
| 3. | | | or agent of the management comp by the Education Corporation? | pany or institutional partner of |
| | N/A | | | |
| | | for each school, please p sibilities, your salary and | rovide a description of the position(your start date. | s) you hold, your |
| 2. | ls t _□ | he trustee an employee _Yes_ <u>☑</u> _No | of any school operated by the Ed | ucation Corporation? |
| | | entative). Trustee | c caacation corporation board (c.g | ii, prosident, trousdron, paront |
| 1. | List | all positions held on the | e education corporation board (e.g | president treasurer parent |
| | Su | ccess Academy Charte | r Schools - NYC | |
| | | of Charter School Educ r School Name): | ation Corporation (for an unmerg | ed school, this is the |
| | | | | |
| | Lo | renzo Smith III | | |
| | Truste | e Name: | | |

discussion)

None

Please write "NONE" if applicable. Do not leave below blank.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blani | k. |
| JPMC | Credit facility | \$10MM | Lorenzo Smith | Recusal from financing discussions |

| LOPENZO SMITH /// Lorenzo Smith III (Jun 7, 2017) | Jun 7, 2017 | |
|---|-------------|--|
| Signature | Date | |

| Business Telephone: |
|---------------------|
| Business Address: |
| E-mail Address: |
| Home Telephone: |
| Home Address: |
| Hollie Address. |

| | Trustee Name: | | | | |
|----|--|--|--|--|--|
| | richard barrera | | | | |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): | | | | |
| | Success Academy Charter Schools - NYC | | | | |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). | | | | |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? YesNo | | | | |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. | | | | |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? | | | | |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. | | | | |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any of you | | | | |

| т. | racinally each interest transaction (and provide the requested information) that you or any or your |
|----|---|
| | immediate family members or any persons who live with you in your house have held or engaged in with |
| | the charter school(s) governed by the Education Corporation during the time you have served on the |
| | board, and in the six-month period prior to such service. If there has been no such financial interest or |
| | transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not |
| | disclose again your employment status, salary, etc. |
| | |

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|---|---|
| | Please write | "NONE" if applicable. Do not leave | below blank. |
| | NONE | NONE | NONE |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | te "NONE" if app | licable. Do not leave below blank | ζ. |
| NONE | NONE | NONE | NONE | NONE |

| richard barrera richard barrera (Jul 28, 2017) | Jul 28, 2017 | |
|---|--------------|--|
| Signature | Date | |

| Business Telephone: |
|---------------------|
| Business Address: |
| E-mail Address: |
| Home Telephone: |
| Home Address: |

| FOR INSTITUTE USE ONLY | |
|-------------------------|--|
| FILING FOR SCHOOL YEAR: | |
| DATE RECEIVED: | |
| | |

DISCLOSURE OF FINANCIAL INTEREST BY A CHARTER SCHOOL TRUSTEE1

| 1. | Name of charter school: Success Academy Charter School |
|----|---|
| 2. | Trustee's name (print): Robin Palna |
| 3. | Position(s) on board (e.g., chair, treasurer, committee chair, etc.): |
| 4. | Home address: |
| 5. | Business Address: |
| 6. | Daytime phone: |
| 7. | E-mail: |
| 8. | Is Trustee an employee of the school?YesNo. If you checked yes, please provide a description of the position you hold, your salary and your start date. |
| | |

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the charter school during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name) |
|--------------|---|--|---|
| Please write | "Niko" D' applicabi | e. Do not leave thi | s space blank. |
| | | | |

¹ Form Revised May 24, 2006

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school and in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

| Entity Conducting Business with the School | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the School and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|--|--|---|
| SUCCESS ACADEMY N.E MUNK Please | Charter management organizers write "None" | if applicable. | Rich Prent Do not leave this space be | ank. |
| | | | | |

Signature

Date

| | Truste | e Name:) (And d | rep Chainani | |
|-------------|---------------------------------------|--|--|--|
| | | of Charter School Educ r School Name): | ation Corporation (for an unmerg | ed school, this is the |
| | <u>Su</u> | ccess Academy Charte | r Schools - NYC | |
| i. | | | e education corporation board (e.g | i., president, treasurer, parent |
| ≥. | ls t | he trustee an employee _YesNo | of any school operated by the Ed | ucation Corporation? |
| | | for each school, please p sibilities, your salary and | provide a description of the position(your start date. | (s) you hold, your |
| 3. | | · · · | or agent of the management comp by the Education Corporation? | pany or institutional partner of |
| | | for each school, please p sibilities, your salary and | provide a description of the position(your start date. | s) you hold, your |
| † ! † | immed the cha board, transac | ate family members or ar arter school(s) governed and in the six-month per | ny persons who live with you in you by the Education Corporation duri iod prior to such service. If there h note that if you answered Yes to | information) that you or any of your r house have held or engaged in with ng the time you have served on the as been no such financial interest or Questions 2-4 above, you need not |
| Dat | te(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
| | | Please write | "NONE" if applicable. Do not leave | below blank |
| | | 1/20 | | |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wn | te "NONE" if app | licable. Do not leave below blant | K, |
| None | | | | |
| Signature | 1 | | 7/27, Date | (17 |

| Business Telephone: | | | |
|---------------------|--|--|--|
| Business Address: | | | |
| E-mail Address: | | | |
| Home Telephone: | | | |
| Home Address: | | | |

| | Trustee Name: |
|----|---|
| | Samuel Cole |
| | |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): |
| | Success Academy Charter Schools - NYC |
| | |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Chairman |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any of you immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the |

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|---|---|
| | Please write | "NONE" if applicable. Do not leave | below blank. |
| | None | | |

disclose again your employment status, salary, etc.

board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blank | ζ. |
| None | | | | |

| Samuel Cole (Jun 14, 2017) | Jun 14, 2017 |
|----------------------------|--------------|
| Signature | Date |

| Business Telephone: |
|---------------------|
| Business Address: |
| E-mail Address: |
| Home Telephone: |
| |
| Home Address: |

| Trus | stee Name: | | |
|----------------------------|--|--|---|
| | Scott J. Friedman | | |
| | | | |
| | ne of Charter School Educ rter School Name): | ation Corporation (for an unmerg | ged school, this is the |
| | Success Academy Charte | er Schools - NYC | |
| | | | |
| | List all positions held on th esentative). Treasure | e education corporation board (e.g | j., president, treasurer, parent |
| 2 | s the trustee an employee Yes <mark>☑</mark> _No | of any school operated by the Ed | lucation Corporation? |
| | es, for each school, please ponsibilities, your salary and | provide a description of the position your start date. | (s) you hold, your |
| | | or agent of the management comp by the Education Corporation? | pany or institutional partner of |
| | es, for each school, please ponsibilities, your salary and | provide a description of the position your start date. | (s) you hold, your |
| imm the boai tran | ediate family members or a charter school(s) governed rd, and in the six-month per | ny persons who live with you in you by the Education Corporation duri riod prior to such service. If there he note that if you answered Yes to | information) that you or any of you r house have held or engaged in with ng the time you have served on the as been no such financial interest o Questions 2-4 above, you need no |
| Date(s | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
| | Please write | "NONE" if applicable. Do not leave | below blank. |
| | NONE | NONE | NONE |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blank | k. |
| NONE | NONE | NONE | NONE | NONE |

| Scott J. Friedman Scott J. Friedman (Jun 6, 2017) | Jun 6, 2017 |
|---|-------------|
| Signature | Date |

| Business Telephone: | |
|---------------------|--|
| Business Address: | |
| E-mail Address: | |
| Home Telephone: | |
| Tionic relephone. | |
| Home Address: | |

| | Trustee Name: |
|----|--|
| | Suleman E. Lunat |
| | Name of Charter School Education Corporation (for an unmerged school, this is the |
| | Charter School Name): |
| | Success Academy Charter Schools - NYC |
| | |
| 1. | List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee |
| 2. | Is the trustee an employee of any school operated by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 3. | Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo |
| | If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. |
| 4. | Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or |

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|---|---|
| | Please write | "NONE" if applicable. Do not leave | below blank. |
| | None | | |

transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not

disclose again your employment status, salary, etc.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| | Please wri | ite "NONE" if app | licable. Do not leave below blank | Κ. |
| None | | | | |

| Suleman E. Lunat (Jun 26, 2017) | Jun 26, 2017 |
|---------------------------------|--------------|
| Signature | Date |

| Business Telephone: |
|---------------------|
| Business Address: |
| E-mail Address: |
| Home Telephone: |
| Home Address: |



Entry 9 BOT Table

Created: 07/26/2017 • Last updated: 07/27/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

| | Truste e Name | Email Addres s | Positio n on the Board | Commi ttee Affiliati ons | Voting Memb er Per By Laws? (Y/N) | Area of Experti se, and/or Additio nal Role at School (paren t, staff memb er, etc.) | Numbe r of Terms Served and Length of Each (Includ e electio n date and term expirat ion) | Numbe r of Board Mtgs Attend ed during 2016 17? |
|---|-------------------------|----------------------|---|-----------------------------------|--|--|---|---|
| 1 | Robin Pzena | | | | | | | |
| 2 | Bryan Binder | | Vice Chair/ Vice Preside nt | | | | | |
| 3 | Derrell Bradfo rd | | | | | | | |
| 4 | Sam Chaina ni | | | | | | | |
| 5 | Sam Cole | | Chair/ Board Preside nt | | | | | |
| 6 | Scott Friedm an | | Treasu rer | | | | | |
| 7 | Sulem | | | | | | | |

| | Lunat | | | | |
|----|------------------------|----------------------------------|----|--|--|
| 8 | Graha m Officer | | | | |
| 9 | Khadij ah Pickel | Parent Repres entativ e | No | | |
| 10 | Jarrett Posner | | | | |
| 11 | Greg Sawers | Secret ary | | | |
| 12 | Cate Shaink er | | | | |
| 13 | Isela Bahen a | | | | |
| 14 | Brian Levine | | | | |
| 15 | Lorenz o Smith | | | | |
| 16 | Andy Stone | | | | |
| 17 | | | | | |
| 18 | | | | | |
| 19 | | | | | |
| 20 | | | | | |

2. Total Number of Members on (No response)
June 30, 2016

3. Total Number of Members (No response)

Joining the Board 2016-17 School

Year

4. Total Number of Members (No response)Departing the Board during the2016-17 School Year

5. Number of Voting Members (No response)2016-17, as set by the by-laws,resolution or minutes

6. Number of Board Meetings bimonthly

Conducted in the 2016-17 School

Year

7. Number of Board Meetings bimonthly
Scheduled for the 2017-18
School Year

Thank you.



Entry 11 Enrollment and Retention of Special Populations

Last updated: 07/31/2017

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

| Recruitment/Attraction Efforts Toward Meeting | Targets |
|---|---|
| Describe Efforts Toward Meeting Recruitment Targets 2016 17) | Describe Plans Toward Meeting Recruitment Targets 2017 18) |
| "Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in district") knows about the School and its world class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. | "Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in district") knows about the School and its world class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. |
| All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low income in district communities, • Mailings and distributions to residents in mixed income in district communities, • Targeted distribution of foreign language materials to foreign language speaking individuals and communities within the CSD, | All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low income in district communities, • Mailings and distributions to residents in mixed income in district communities, • Targeted distribution of foreign language materials to foreign language speaking individuals and communities within the CSD, |

Econom ically

 Advertisements, flyers, and/or marketing materials posted in local newspapers,

as determined by each School,

 Advertisements, flyers, and/or marketing materials posted in local newspapers,

as determined by each School,

Disadva ntaged

supermarkets, community centers, and/or apartment complexes, and/or

 Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.

Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools."

supermarkets, community centers, and/or apartment complexes, and/or

• Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.

Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools."

English Langua ge Learner

See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016 17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.

See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016 17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.

Student s with Disabilit ies

See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre school programs, and community centers that serve both special education and non special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education

See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre school programs, and community centers that serve both special education and non special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education

needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

Retention Efforts Toward Meeting Targets

| | Describe Efforts Toward Meeting Retention Targets 2016 17) | Describe Plans Toward Meeting Retention Targets 2017 18) |
|---|---|---|
| Econom ically Disadva ntaged | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools. | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools. |
| English Langua ge Learner s | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students. | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students. |
| Student s with Disabilit ies | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled. | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled. |



Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/31/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

| FTE Classroom Teachers on June 30, 2016 | FTE Classroom Teachers Departed 7/1/16 6/30/17 | FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17 | FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17 | FTE of Classroom Teachers on June 30, 2017 |
|---|---|---|---|---|
| 82 | 9 | 4 | 0 | 77 |

Administrator Position Attrition Table

| | nistrative ons on June 016 | FTE Administrators Departed 7/1/16 6/30/17 | FTE Administrators Filling Vacant Positions 7/1/16 6/30/17 | FTE Administrators Added in New Positions 7/1/16 6/30/17 | FTE Administrative Positions on June 30, 2017 |
|---|----------------------------------|---|--|--|--|
| 8 | | 3 | 2 | 0 | 7 |

Thank you

2017-2018 ACADEMIC CALENDAR

Success Academy

*All dates are subject to change

Thursday, June 14

Last Day of School

| Date | Event | Grades | | | | |
|---|---|---|--|--|--|--|
| August 2017 | August 2017 | | | | | |
| Monday, August 14 | First Day of School - Elementary Schools | Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens | | | | |
| Friday, August 18 | 5th Grade Orientation - Middle Schools (First Day of School - Monday, August 21) | Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle | | | | |
| Monday, August 21 | First Day of School - Elementary Schools | Harlem 3, Harlem 5, Harlem 6 Bed-Stuy 1, Fort Greene | | | | |
| | First Day of School - Middle Schools & High Schools | High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx | | | | |
| Friday, September 8 | 5th Grade Orientation (First Day of School - Monday, September 11) | Hudson Yards Middle School | | | | |
| Monday, September 18 | First Day of School | Hudson Yards Elementary School | | | | |
| September 2017 | | | | | | |
| Monday, September 4 - Tuesday, September 5 | No School: Labor Day and Teacher Training | All Grades | | | | |
| October 2017 | | | | | | |
| Monday, October 9 | No School: Columbus Day | All Grades | | | | |
| Tuesday, October 10 - Wednesday, October 11 | No School: Teacher Training | Grades K - 8 | | | | |
| November 2017 | | | | | | |
| Monday, November 20 - Friday, November 24 | No School: Thanksgiving Break and Teacher Training | All Grades | | | | |
| December 2017 | | | | | | |
| Friday, December 22 - Wednesday, January 3 | No School: Winter Break and Teacher Training | All Grades | | | | |
| January 2018 | | | | | | |
| Monday, January 15 | No School: Martin Luther King Jr. Day | All Grades | | | | |
| Tuesday, January 16 | No School: Teacher Training | Grades K - 8 | | | | |
| February 2018 | | | | | | |
| Monday, February 19 - Tuesday, February 20 | No School: President's Day and Teacher Training | All Grades | | | | |
| March 2018 | | | | | | |
| Monday, March 5 - Monday, March 12 | No School: Spring Break and Teacher Training | All Grades | | | | |
| April 2018 | | | | | | |
| Monday, April 16 | No School | Grades K - 8 | | | | |
| May 2018 | | | | | | |
| Friday, May 4 - Monday, May 7 | No School: Teacher Training | Grades K - 8 | | | | |
| Monday, May 28 | No School: Memorial Day | All Grades | | | | |
| June 2018 | | | | | | |
| Wednesday, June 13 | Last Day of School - Elementary Schools | Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 3, Harlem 5, Harlem 6, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 1, Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Fort Greene, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens | | | | |
| Thursday, June 14 | Last Day of School - High Schools | High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx | | | | |
| Friday, June 22 | Graduation - 8th Grade (MS Last Day of School - Thurs, June 21) | Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle | | | | |
| | | | | | | |

Hudson Yards Elementary School Hudson Yards Middle School