

Entry 1 School Information

Created: 07/26/2017 • Last updated: 07/27/2017

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (as of June 30, 2017) or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS#

SUCCESS ACADEMY CS BED STUY 1 (SUNY Trustees)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER

SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION

NYC CSD 14

d1. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
70 Tompkins Ave., 2nd Floor			

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Lauren Knobbe
Title	Associate Director of Operations
Emergency Phone Number (### ### ####)	

e. SCHOOL WEB ADDRESS (URL) www.successacademies.org

f. DATE OF INITIAL CHARTER 11/2010

g. DATE FIRST OPENED FOR 08/2011

INSTRUCTION

i. TOTAL ENROLLMENT ON JUNE 527

30, 2017

j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6
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Yes

k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Success Academy Charter Schools
PHYSICAL STREET ADDRESS	95 Pine Street, Floor 6
CITY	New York
STATE	NY
ZIP CODE	10005
EMAIL ADDRESS	

11. FACILITIES

Does the school maintain or operate multiple sites?

No, just one site.	

12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	70 Tompkins Avenue, 2nd Floor, Brooklyn, NY 11206		CSD 14	K 6	No	DOE space
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Brooke Rosenkrantz			
Operati onal Leader	Nima Farshchi			
Complia nce Contact	Vanessa Biondo			
Complai nt Contact	Vanessa Biondo			

m1. Is the school or are the school sites co-located?

Yes

m2. Please list the terms of your current co-location.

	Date school will leave current co location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1 (primar y site)						
Site 2						
Site 3						

n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions).

No

o. Name and Position ofIndividual(s) Who Completed the2016-17 Annual Report.

Yvonne Chan (Assistant General Counsel)

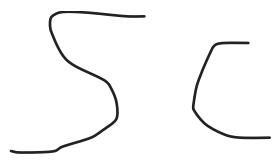
p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date 2017/07/27

Thank you.



Entry 2 NYS School Report Card Link

Last updated: 07/27/2017

1. NEW YORK STATE REPORT CARD

URL is not available

Provide a direct URL or web link to the most recent New York
State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



Entry 4 Expenditures per Child

Last updated: 07/31/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take <u>total expenditures</u> (from the unaudited 2016-17 Schedule of Functional Expenses) and <u>divide by</u> the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html

Line 1: Total Expenditures	10609224
Line 2: Year End FTE student enrollment	537
Line 3: Divide Line 1 by Line 2	19764

2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' To calculate "Administrative Expenditures per Child" first add together the following:

- 1. Take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2016 17 Schedule of Functional Expenses)
- 2. Any contracted administrative/management fee paid to other organizations or corporations
- 3. Take the total from above and <u>divide</u> it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

<u>Administrative Expenditures:</u> Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.

Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	338166
Line 2: Management and General Cost (Column)	1217382
Line 3: Sum of Line 1 and Line 2	1555548
Line 5: Divide Line 3 by the Year End FTE student enrollment	2898

Thank you.



GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list.
	>Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes:
	>Actual Enrollment data and Per Pupil Revenue for the current year
	are populated based upon input on tab "2.) Enrollment."
	>Actual FTE for current year is populated based upon input on tab
	"3.) Staffing Plan."
	>All other sources of revenue
	>All expenses
	•
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

	= Enter information into the light BLUE shaded cells.	
	= Cells labeled in ORANGE containe guidance regarding the input of information.	
1	= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.	
	Ver. 201706	06

Charter Funding Alphabetical By NYS School District
* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Charter School - Bed Stuy 1

SCHOOL

Name:	Success Academy Charter School - Bed Stuy 1
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CONTACT INFORMATION

Contact Name:	Garrick Wong			
Contact Title:	Senior Accountant			
Contact Email:				
Contact Phone:				

REPORT PERIOD

Current Academic Year:	2017-18				
Prior Academic Year:	2016-17				

SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1 2017-18

			ENR	OLLMENT	BY GRADE	S	
GRADES	K	1	2	3	4	5	6
INITIAL BUDGETED ENROLLMENT	60	90	90	102	77	132	89
TOTAL ENROLLMENT = 691							

		PRIOR YEAR	ANNUAL BUDGET PRIOR YEAR TOTAL DISTRICTS/ENROLLMENT BY QUARTER							
		ACTUAL	QUAR			TER 2	QUAR			
			Original	Revised	Original	Revised	Original	Revised		
NUMBER OF SCHOO	L DISTRICTS ENROLLED:	0	1	0	1	0	1	0		
NUMBER OF STUDEN		0	656.45	0	656.45	0	656.45	0		
			COMPLETE	ELY BLANK.	If budget revis	sions ARE mad on tabs 2, 3 al		ıbmittal lea "REVISED		
		PRIOR YEAR			AN	NUAL BUDG	ET			
		2016-17	QUAR	TER 1	QUAR	TER 2	QUAR	TER 3		
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgete Enrollme		
PRIMARY District	NYC CHANCELLOR'S OFFICE		656.45		656.45		656.45			
SECONDARY District	(Select from drop-down list) →									

	PRIOR YEAR							
	2016-17	QUAR	TER 1	QUAR	RTER 2	QUAR	TER 3	
PRIMARY/OTHER DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	

7	8	9	10	11	12
51	0	0	0	0	0
		,			

QUARTER 4					
Original	Revised				
1	0				
656.45	0				

the 'REVISED' Column(s) udget columns for the

	ACTUAL OUADTEDLY								
	ACTUAL QUARTERLY								
	TOTAL DISTRICTS/ENROLLMENT								
Q	UARTER 1	QUARTER 2	QUARTER 3	QUARTER 4					
	Actual	Actual	Actual	Actual					
	0	0	0	0					
	0	0	0	0					

QUARTER 4				
Original	Revised			
Budgeted	Budgeted			
Enrollment	Enrollment			
656.45				

ACTUA	AL ENROLLIV	IENT BY QU	ARTER
QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Actual	Actual	Actual	Actual
Enrollment	Enrollment	Enrollment	Enrollment

				IENT BY QU	
QUARTER 4		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Original	Revised				
Budgeted	Budgeted	Actual	Actual	Actual	Actual
Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
					·
-				,	
·		·	·		
		-			

SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1 2017-18

PLAN - FULL TIME EQUIVALI

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

*NOTE: Enter the number of FTE	*NOTE: Enter the number of FTE
positions in the "blue" cells.	positions in the "blue" cells.

*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Executive Management	Executive Management	
Instructional Management	Instructional Management	
Deans, Directors & Coordinators	Deans, Directors & Coordinators	
CFO / Director of Finance	CFO / Director of Finance	
Operation / Business Manager	Operation / Business Manager	
Administrative Staff	Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF	0.0

ANNUAL BUDGETED FTE							
	21	C)2	C	23	C) 4
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0		0.0		0.0		0.0	
6.0		6.0		6.0		6.0	
4.0		4.0		4.0		4.0	
0.0		0.0		0.0		0.0	
8.0		8.0		8.0		8.0	
0.0		0.0		0.0		0.0	
18.0	0.0	18.0	0.0	18.0	0.0	18.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Teachers - Regular	Teachers - Regular	
Teachers - SPED	Teachers - SPED	
Substitute Teachers	Substitute Teachers	
Teaching Assistants	Teaching Assistants	
Specialty Teachers	Specialty Teachers	
Aides	Aides	
Therapists & Counselors	Therapists & Counselors	
Other	Other	
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL	0.0

			ANNUAL BU	DGETED FTE			
C) 1	Q2)3	C	4
Original	Revised	Original	Revised	Original	Revised	Original	Revised
28.0		28.0		28.0		28.0	
22.0		22.0		22.0		22.0	
0.0		0.0		0.0		0.0	
11.0		11.0		11.0		11.0	
9.5		9.5		9.5		9.5	
0.0		0.0		0.0		0.0	
2.0		2.0		2.0		2.0	
0.0		0.0		0.0		0.0	
72.5	0.0	72.5	0.0	72.5	0.0	72.5	0.0

NON-INSTRUCTIONAL PERSONNEL F	TENON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL
	·
TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE

			ANNUAL BU	DGETED FTE			
C	Q1		Q2		Q3		4
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
90.5	0.0	90.5	0.0	90.5	0.0	90.5	0.0

PRIOR YEAR 2016-17 ACTUAL

0.0

0.0

S ACADEMY CHARTER SCHOOL 2017-18

PLAN - FULL TIME EQUIVAL

*NOTE: Enter the number of FTE	ld be input.
positions in the "blue" cells.	

*NOTE: State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE	
	Q4
	Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0

Description of Assumptions

MATRIATIONAL REPORTING TEL	
INSTRUCTIONAL PERSONNEL FTE	
	Q4
	Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0

Description of Assumptions								

NON-INSTRUCTIONAL PERSONNEL FTE							
	Actual						
Nurse							
Librarian							
Custodian							
Security							
Other							
TOTAL NON-INSTRUCTIONAL	0.0						

Description of Assumptions

0.0

SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1 **Budget / Operating Plan** 2017-18 3,110,136 3,110,136 **Total Revenue** 3,110,136 3,110,136 **Total Expenses** 3,411,060 3,411,060 3,411,060 3,411,060 Net Income (300,924)(300,924)(300,924)(300,924)Actual Student Enrollment 656 656 656 656 Prior Year Actua 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 3rd Quarter - 1/1 - 3/31 4th Quarter - 4/1 - 6/30 2016-17 Revenue Per Original Revised Original Revised Original Revised Original Revised Pupil Budget Budget Variance Budget Budget Variance Budget Budget Variance Budget Budget Variance Allocate Per *NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK. REVENUE **Pupil Revenue** If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter(s) must be completed on tabs 2, 3 and 4. by Quarter **REVENUES FROM STATE SOURCES** 2017-18 Per Pupil Rate PPR %/Qtr-> 25.0% 25.0% Per Pupil Revenue 25.0% 25.0% 25.0% 25.0% 25.0% 25.0% NYC CHANCELLOR'S OFFICE 2,384,062 14,527 2,384,062 2,384,062 2,384,062 ALL OTHER School Districts: (Weighted Avg) TOTAL Per Pupil Revenue (Weighted Average 14,527 2,384,062 2,384,062 2,384,062 2,384,062 Per Pupil Funding) Special Education Revenue 397,422 397,422 397,422 397,422 Grants Stimulus DYCD (Department of Youth and Community Development) 56,619 56,619 56,619 56,619 NYC DoE Rental Assistance Other TOTAL REVENUE FROM STATE SOURCES 2,838,103 2,838,103 2,838,103 2,838,103 **REVENUE FROM FEDERAL FUNDING** 16.073 16.073 16.073 16.073 **IDEA Special Needs** Title I 59.883 59.883 59.883 59.883 Title Funding - Other 2,075 2,075 2,075 2,075 53,466 53,466 School Food Service (Free Lunch) 53,466 53,466 Charter School Program (CSP) Planning & Implementation 92,925 92,925 92,925 92,925 Other TOTAL REVENUE FROM FEDERAL SOURCES 224,421 224,421 224,421 224,421 LOCAL and OTHER REVENUE Contributions and Donations Fundraising 16,619 16,619 16,619 16,619 Erate Reimbursement **Earnings on Investments** Interest Income Food Service (Income from meals) **Text Book** 30,992 30,992 30,992 30,992 OTHER TOTAL REVENUE FROM LOCAL and OTHER SOURCES 47,612 47,612 47,612 47,612

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		SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1 Budget / Operating Plan 2017-18											
Total Revenue	-	3,110,136	-	-	3,110,136	-	-	3,110,136	-	-	3,110,136	-	-
Total Expenses	-	3,411,060	-	-	3,411,060	-	-	3,411,060	-	-	3,411,060	-	-
Net Income	-	(300,924)	-	-	(300,924)	-	-	(300,924)	-	-	(300,924)	-	-
Actual Student Enrollment	-	656	-	-	656	-	-	656	-	-	656	-	-
	Prior Year Actua 2016-17 Revenue Per	Original	Quarter - 7/1 -		Original	Revised		Original	Quarter - 1/1 -		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
TOTAL REVENUE		3,110,136	<u>-</u>	<u>-</u>	3,110,136	<u>-</u>	_	3,110,136	<u>-</u>	<u>-</u>	3,110,136	<u>-</u>	= '

					SU	CCESS AC				ED STUY	1			
							/ Operating 2017-18	Plan						
Total Revenue		_	3,110,136		_	3,110,136		_	3,110,136			3,110,136		
		1			_			-			_		_	
Total Expenses		-	3,411,060	-	-	3,411,060	-	-	3,411,060	-	-	3,411,060	-	
Net Income Actual Student Enrollment		_	(300,924) 656	-	-	(300,924) 656		-	(300,924) 656	-	-	(300,924) 656	-	
Actual Student Enrollment		-	030	-	-	030	-	-	030	-	-	030	-	
			1st Q	uarter - 7/1 -	- 9/30	2nd Qı	uarter - 10/1 -	- 12/31	3rd C	uarter - 1/1	- 3/31	4th C	uarter - 4/1 -	- 6/30
		2016-17 Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
		Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
EXPENSES	Avg. No.													
ADMINISTRATIVE STAFF PERSONNEL COSTS	of Positions													
Executive Management	-		-		-	-		-	-		-	-		
Instructional Management	6.00		194,750		-	194,750		-	194,750		-	194,750		
Deans, Directors & Coordinators	4.00		62,500		-	62,500		-	62,500		-	62,500		
CFO / Director of Finance	-		-		_	-		-	-		_	-		
Operation / Business Manager	8.00		130,000		-	130,000		-	130,000		-	130,000		
Administrative Staff			-		=	-		=	-		=	-		
TOTAL ADMINISTRATIVE STAFF	18.00	-	387,250	-	-	387,250	-	-	387,250	-	-	387,250	-	
INSTRUCTIONAL PERSONNEL COSTS														
Teachers - Regular	28.00		428,400		-	428,400		-	428,400		-	428,400		
Teachers - SPED	22.00		376,992		-	376,992		-	376,992		-	376,992		
Substitute Teachers	-		-		-	-		-	-		-	-		
Teaching Assistants	11.00		145,962		-	145,962		-	145,962		-	145,962		
Specialty Teachers	9.50		204,026		-	204,026		-	204,026		-	204,026		
Aides	-		-		-	-		-	-		-	-		
Therapists & Counselors	2.00		32,500		-	32,500		-	32,500		-	32,500		
Other TOTAL INSTRUCTIONAL	72.50	_	1,187,880			1,187,880			1,187,880	_		1,187,880	_	
TOTAL MOTIOCHONAL	12.50		1,101,000		_	1,101,000			1,107,000			1,107,000		<u>I</u>
NON-INSTRUCTIONAL PERSONNEL COSTS														
Nurse	-		-		-	-		-	-		-	-		
Librarian	-		-		-	-		-	-		-	-		
Custodian	_		-		-	-		-	-		-	-		
Security	-		-		-	-		-	-		-	-		
Other			-		_	-		_	-		=	-		
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	90.50	-	1,575,130	-	_	1,575,130	-	-	1,575,130	-	_	1,575,130	-	
PAYROLL TAXES AND BENEFITS														
Payroll Taxes			138,844		-	138,844		-	138,844		-	138,844		
Fringe / Employee Benefits			164,333		-	164,333		-	164,333		-	164,333		
Retirement / Pension			47,254		=	47,254		=	47,254		=	47,254		
TOTAL PAYROLL TAXES AND BENEFITS		-	350,431	-		350,431	-	-	350,431	-	-	350,431	-	
TOTAL PERSONNEL SERVICE COSTS	90.50	-	1,925,561	-	-	1,925,561	-	-	1,925,561	-	-	1,925,561	-	
CONTRACTED SERVICES														
Accounting / Audit			-		-	-		-	-		-	-		
Legal			-		-	-		-	-		-	-		
Management Company Fee			357,609		-	357,609		-	357,609		-	357,609		
Nurse Services			-		-	-		-	-		-	-		
Food Service / School Lunch			-		-	-		-	-		-	-		
Payroll Services			14,341		-	14,341		-	14,341		_	14,341		
Special Ed Services			-		-	-		-	-		-	-		
Titlement Services (i.e. Title I)			- 7.050		-	-		-	-		-	-		
Other Purchased / Professional / Consulting			7,253		_	7,253			7,253		=	7,253		
TOTAL CONTRACTED SERVICES			379,203	-	Page 13 of	379,203			379,203	_		379,203	-	

SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1 **Budget / Operating Plan** 2017-18 3,110,136 3,110,136 3,110,136 3,110,136 **Total Revenue Total Expenses** 3,411,060 3,411,060 3,411,060 3,411,060 Net Income (300,924)(300,924)(300,924)(300,924)Actual Student Enrollment 656 656 656 656 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 4th Quarter - 4/1 - 6/30 Prior Year Actua 3rd Quarter - 1/1 - 3/31 2016-17 Revenue Per Original Revised Original Revised Original Revised Original Revised Pupil Budget Budget Variance Budget Budget Variance Budget Budget Variance Budget Budget Variance **SCHOOL OPERATIONS Board Expenses** 113,799 113,799 113,799 113,799 Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks 38,318 38,318 38,318 Supplies & Materials other 38,318 Equipment / Furniture 37,227 37,227 37,227 37,227 Telephone 58,625 58,625 58,625 58.625 Technology 2,813 2,813 2,813 2.813 Student Testing & Assessment Field Trips 24,139 24,139 24,139 24,139 8,712 8,712 8,712 8,712 Transportation (student) 46,293 46,293 46,293 46,293 Student Services - other 79,817 79,817 79,817 Office Expense 79,817 Staff Development 66,290 66,290 66,290 66,290 Staff Recruitment 22,745 22,745 22,745 22,745 Student Recruitment / Marketing 23,901 23,901 23,901 23,901 School Meals / Lunch 122,691 122,691 122,691 122,691 Travel (Staff) 11,256 11,256 11,256 11,256 Fundraising 2,121 2,121 2,121 2,121 Other TOTAL SCHOOL OPERATIONS 658,747 658,747 658,747 658,747 **FACILITY OPERATION & MAINTENANCE** 15,893 Insurance 15,893 15,893 15,893 Janitorial Building and Land Rent / Lease / Facility Finance Interest 17,579 17,579 17,579 17,579 Repairs & Maintenance Equipment / Furniture Security Utilities 33,472 **TOTAL FACILITY OPERATION & MAINTENANCE** 33,472 33,472 33,472 414,078 414,078 **DEPRECIATION & AMORTIZATION** 414,078 414,078 RESERVES / CONTINGENCY TOTAL EXPENSES 3,411,060 3,411,060 3,411,060 3,411,060 NET INCOME (300,924)(300,924)(300,924)(300,924)

				SU	CCESS AC	ADEMY C	HARTER S	CHOOL - B	ED STUY 1	l			
					00200710		/ Operating						
							2017-18	,					
Total Revenue	-	3,110,136	-	-	3,110,136	-	-	3,110,136	-	-	3,110,136	-	
Total Expenses	-	3,411,060	-	-	3,411,060	-	-	3,411,060	-	-	3,411,060	-	
Net Income	-	(300,924)	-	-			-	(300,924)	-	-	(300,924)	-	
Actual Student Enrollment	-1	656	-	-	656	-	-	656	-	-	656	-	
	Prior Year Actua	1st C	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1	- 12/31	3rd C	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	- 6/30
	2016-17												
	Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*													
Number of Districts:	-	1	-		1	-	-	1	-	-	1	-	
NYC CHANCELLOR'S OFFICE	-	656	-	-	656	-	-	656	-	-	656	-	
-	-	-	-		-	-	-	-	_	-	-	-	
-	-		-		-		-	-	-	_	-	-	
-		-			-		_		_				
- -		_			_		_				-		
_	_	_	_	_	_	_	_	-	_	_	-	_	
-	-	-	-	-	-	_	_	-	_	_	-	-	
-	-	-	-	-	-	-	-	-	-	_	- 1	-	
-	-	-	-	-	-	-	-	-	-	-	- 1	-	
-	-	-	-	-	-	-	-	-	-	_	-	-	
-	-	-	-	-	-	-	-	-	-	-		_	
-	-	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-		-	-	-	-	-	-		-	
-	-	-			-		_	-	_	_	 	-	
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-	-	_	-	_	
TOTAL ENROLLMENT	<u> </u>	<u>656</u>	<u> </u>	<u> </u>	<u>656</u>	<u>-</u>	_	<u>656</u>	<u> </u>	<u> </u>	<u>656</u>	=	
REVENUE PER PUPIL	<u>.</u>	4,738		=	4,738		=	4,738		=	4,738		
EXPENSES PER PUPIL	-	5,196	_	<u> </u>	5,196	_	_	5,196	-	<u> </u>	5,196	-	

			SL	JCCESS A	CADEMY	HARTER S	CHOOL - BED STUY 1
				/ Operatir	CHOOL - BLD STOT T		
			Daagot	, орогаса	.g r iaii	2017-18	
etel Berrania		40 440 540	40 440 540		40 440 540	40 440 540	
otal Revenue		12,440,543	12,440,543	-	12,440,543		
otal Expenses et Income			13,644,240 (1,203,697)	-		(13,644,240) (1,203,697)	
ctual Student Enrollment		(1,203,097)	(1,203,097)	-	(1,203,097)	(1,203,097)	
ctual ottuent Emoninent						'	
			Total Year		VARI	ANCE	
		1			Original	Revised	
		Original	Revised		Budget vs.	Budget vs.	DESCRIPTION OF ASSUMPTIONS
		Budget	Budget	Variance	PY Budget	PY Budget	
EVENUE		1				- 1	
REVENUES FROM STATE SOURCES	2017-18	1				- 1	
Per Pupil Revenue	Per Pupil Rate	1				- 1	
NYC CHANCELLOR'S OFFICE	14,527	9,536,249	9,536,249		9,536,249	9,536,249	
-				_			
-	-	-	-	-	-	-	
-	-		-	-	-		
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	_	-	-	-		
-	_		-	-	-	<u> </u>	
_	-	-	-		-		
_	_		_			<u> </u>	
-	_	_	-	_	-	_	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
ALL OTHER School Districts: (Weighted Avg)		-		-	-	
TOTAL Per Pupil Revenue (Weighted Average	14,527	9,536,249	9,536,249	_	9,536,249	9,536,249	
Per Pupil Funding) Special Education Revenue		1,589,688	1,589,688		1,589,688		
Grants		1,569,666	1,569,000	-	1,309,000	1,589,688	
Stimulus		_	_		_	-	
DYCD (Department of Youth and Community	Development)	-	-	_	-	-	
Other		226,475	226,475	-	226,475	226,475	
NYC DoE Rental Assistance		-	-	-	-	-	
Other		=	=	=	_	=	
TOTAL REVENUE FROM STATE SOURCES		11,352,412	11,352,412	-	11,352,412	11,352,412	
		1				- 1	
REVENUE FROM FEDERAL FUNDING		64 204	64 204		64.204	64 204	
IDEA Special Needs Title I		64,291 239,531	64,291 239,531		64,291 239,531	64,291 239,531	
Title Funding - Other		8,300	8,300			8,300	
School Food Service (Free Lunch)		213,863	213,863	-	213,863	213,863	
Grants			,			,	
Charter School Program (CSP) Planning & Im	plementation	371,700	371,700	-	371,700	371,700	
Other		-	-	-	-	-	
Other		<u> </u>		=		<u> </u>	
TOTAL REVENUE FROM FEDERAL SOURCES		897,685	897,685	-	897,685	897,685	
1001		1				- 1	
LOCAL and OTHER REVENUE Contributions and Donations							
Fundraising			-		_	\vdash	
Erate Reimbursement		66,476	66,476		66,476	66,476	
Earnings on Investments					- 00,470		
Interest Income		-	-	-	-	-	
Food Service (Income from meals)		-	-	-	-	-	
Text Book		-		-	-	-	
OTHER		123,970	123,970	=	123,970	123,970	
OTTEN							

		SUCCESS ACADEMY CHARTER S Budget / Operating Plan 2017-18							
Total Revenue Total Expenses Net Income Actual Student Enrollment	12,440,543 12,440,543 13,644,240 13,644,240 (1,203,697) (1,203,697)	- 12,440,543 12,440,54 - (13,644,240) (13,644,2 - (1,203,697) (1,203,69	40)						
	Total Year	VARIANCE Original Revise	_						
	Original Revised Budget Budget Va	Budget vs. Budget v ariance PY Budget PY Budge	DESCRIPTION OF ASSUMPTIONS						
TOTAL REVENUE	12,440,543 12,440,543	12,440,543 12,440,	143						

			SI	JCCESS A	CADEMY	HARTER S	CHOOL - BED STUY 1
		1	Budget	/ Operatin	- 1		
		_	-		2017-18		
Total Revenue		12,440,543	12,440,543		12 440 540	12,440,543	
		1 ' '		-	12,440,543		
Total Expenses		13,644,240		-		(13,644,240)	
Net Income Actual Student Enrollment		(1,203,697)	(1,203,697)	-	(1,203,697)	(1,203,697)	
Actual Student Enrollment						'	
			Total Year		VARI	ANCE	
		ľ			Original	Revised	
		Original	Revised		Budget vs.		DESCRIPTION OF ASSUMPTIONS
		Budget	Budget	Variance	PY Budget		
EXPENSES							
	Avg. No.						
ADMINISTRATIVE STAFF PERSONNEL COSTS	of Positions						
Executive Management	_	-	-			-	
Instructional Management	6.00	779,000	779,000	-	(779,000)	(779,000)	
Deans, Directors & Coordinators	4.00	250,000	250,000	-	(250,000)	(250,000)	
CFO / Director of Finance	-	-	-	-	-	-	
Operation / Business Manager	8.00	520,000	520,000	-	(520,000)	(520,000)	
Administrative Staff							
TOTAL ADMINISTRATIVE STAFF	18.00	1,549,000	1,549,000	-	(1,549,000)	(1,549,000)	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	28.00	1,713,600	1,713,600	-	(1,713,600)	(1,713,600)	
Teachers - SPED	22.00	1,507,968	1,507,968	-	(1,507,968)		
Substitute Teachers		-	-		-	-	
Teaching Assistants	11.00	583,849	583,849	-	(583,849)	(583,849)	
Specialty Teachers	9.50	816,102	816,102	-	(816,102)	(816,102)	
Aides	-	-	-	-	- 400 555		
Therapists & Counselors	2.00	130,000	130,000	-	(130,000)	(130,000)	
Other	70.50	1 754 540	4 754 540				
TOTAL INSTRUCTIONAL	72.50	4,751,519	4,751,519	-	(4,/51,519)	(4,751,519)	
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	_	-	-	-	-		
Librarian	-	-			-		
Custodian	-	-	-	-	-	-	
Security	_		-	-	-		
Other	=				=		
TOTAL NON-INSTRUCTIONAL	_	-	-	-	-		
SUBTOTAL PERSONNEL SERVICE COSTS	90.50	6,300,519	6,300,519	-	(6,300,519)	(6,300,519)	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		555,375	555,375	-	(555,375)	(555,375)	
Fringe / Employee Benefits		657,333	657,333	-	(657,333)		
Retirement / Pension		189,016	189,016	-	(189,016)		
TOTAL PAYROLL TAXES AND BENEFITS		1,401,724	1,401,724	-		(1,401,724)	
TOTAL PERSONNEL SERVICE COSTS	90.50	7,702,243	7,702,243	-	(7,702,243)	(7,702,243)	
CONTRACTED SERVICES							
Accounting / Audit		-	_	-	-		
Legal		-	-	-	-	-	
Management Company Fee		1,430,437	1,430,437	-	(1,430,437)	(1,430,437)	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-		
Payroll Services		57,363	57,363	-	(57,363)	(57,363)	
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		-	-	-	-		
Other Purchased / Professional / Consulting		<u>29,012</u>	<u>29,012</u>	=	(29,012)		
TOTAL CONTRACTED SERVICES		1,516,812	1,5A6g818c	f 50 -	(1,516,812)	(1,516,812)	

	SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1										
		Budget	/ Operatir	ng Plan							
					2017-18						
Total Revenue	12,440,543	12,440,543		12,440,543	12.440.543						
Total Expenses		13,644,240	_		(13,644,240)						
Net Income		(1,203,697)	_		(1,203,697)						
Actual Student Enrollment	(1,200,001,	(1,200,001)		(1,200,001)	(1,200,001)						
		Total Year		VARI	ANCE						
				Original	Revised						
	Original	Revised	Variance	Budget vs.	Budget vs.	DESCRIPTION OF ASSUMPTION					
	Budget	Budget	Variance	PY Budget	PY Budget						
SCHOOL OPERATIONS											
Board Expenses	-	-	-	-	-						
Classroom / Teaching Supplies & Materials	455,195	455,195	-	(455,195)	(455,195)						
Special Ed Supplies & Materials	-	-	-	-	-						
Textbooks / Workbooks	-	-		- (450.070)	- (450.070)						
Supplies & Materials other	153,273	153,273	-	(153,273)	(153,273)						
Equipment / Furniture	148,910	148,910	-	(148,910)	(148,910)						
Telephone	- 224 500	-		(224 500)	(224 500)						
Technology	234,500	234,500 11,252	-	(234,500)	(234,500)						
Student Testing & Assessment Field Trips	11,252 96,555	96,555		(11,252) (96,555)							
Transportation (student)	34,846	34,846		(34,846)							
Student Services - other	185,173	185,173		(185,173)							
Office Expense	319,268	319,268		(319,268)	(319,268)						
Staff Development	265,159	265,159		(265,159)							
Staff Recruitment	90,981	90,981		(90,981)							
Student Recruitment / Marketing	95,604	95,604	-	(95,604)							
School Meals / Lunch	490,763	490,763	-	(490,763)							
Travel (Staff)	45,025	45,025	-	(45,025)	(45,025)						
Fundraising	-	-	-	-	-						
Other	8,484	8,484	_	(8,484)	(8,484)						
TOTAL SCHOOL OPERATIONS	2,634,986	2,634,986	-	(2,634,986)	(2,634,986)						
FACILITY OPERATION & MAINTENANCE	63,574	63,574		(63,574)	(63,574)						
Insurance Janitorial	03,374	03,374		(03,374)	(03,374)						
Building and Land Rent / Lease / Facility Finance Interest		_		-							
Repairs & Maintenance	70,314	70,314		(70,314)	(70,314)						
Equipment / Furniture	-	-	_	-	-						
Security	-	-	-	-	-						
Utilities	-	-	-	-	-						
TOTAL FACILITY OPERATION & MAINTENANCE	133,888	133,888	-	(133,888)	(133,888)						
DEPRECIATION & AMORTIZATION	1,656,310	1,656,310	_	(1,656.310)	(1,656,310)						
RESERVES / CONTINGENCY	-	-	-	-	-						
				113 844 44	CL3 P22 72						
TOTAL EXPENSES	13,644,240	13,644,240	=	(13,644,24	(13,044,24						

(1,203,697) (1,203,697)

NET INCOME

<u>- (1,203,697) (1,203,697)</u>

	SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1							
		Budget	/ Operatin	ig Plan	0047.40			
					2017-18			
Total Revenue	12,440,543	12,440,543	-	12,440,543	12,440,543			
Total Expenses	13,644,240	13,644,240			(13,644,240)			
Net Income	(1,203,697)	(1,203,697)	-	(1,203,697)	(1,203,697)			
Actual Student Enrollment								
		Total Year		VARI	ANCE			
				Original	Revised			
	Original	Revised		Budget vs.		DESCRIPTION OF ASSUMPTIONS		
	Budget	Budget	Variance	PY Budget	PY Budget			
NYC CHANCELLOR'S OFFICE -								
-								
-								
-								
-								
-								
-								
-								
-								
-								
-								
-								
ALL OTHER School Districts: (Weighted Avg)								
TOTAL ENROLLMENT								
TOTAL EMOLEMENT								
REVENUE PER PUPIL								
EXPENSES PER PUPIL					- 1			

SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1

DO NOT ENTER BALANCE SHEET DATA ON THIS TEMPLATE

ALANCE SHEET 2017-18

Success Academy C	hould forthe Ed Corp:	Prior Year	Q1	Q2	Q3	Q4
	rter School -Harlem 3.	2016-17	As of 9/30	As of 12/31	As of 3/31	As of 6/30
•	ASSETS					
CURRENT ASSETS						
Cash and cash equivalents		-	-	-	-	-
Grants and contracts receivable		-	-	-	-	-
Accounts receivables Prepaid Expenses		-	-	-		-
Contributions and other receivable	25	-	=	<u>-</u>	=	-
Contributions and other receivable	TOTAL CURRENT ASSETS	-	-	-	-	-
PROPERTY PUM PING AND FOUR	MENT					
PROPERTY, BUILDING AND EQUIP	MEN1, net	-	-	-	-	-
OTHER ASSETS		=	=	=	=	=
	TOTAL ASSETS	_	_	_	-	-
LIABILITIES	S AND NET ASSETS					
CURRENT LIABILITIES						
Accounts payable and accrued ex	penses	-	-	-	-	-
Accrued payroll and benefits		-	-	-	-	-
Deferred Revenue Current maturities of long-term de	h t	-	-	-	-	-
Short Term Debt - Bonds, Notes F		-	-			-
Other	,	<u>-</u>	=	=	Ξ	=
	TOTAL CURRENT LIABILITIES	-	-	-	-	-
LONG-TERM DEBT and NOTES PA	VARIE net current maturities			<u>-</u>	=	Ξ.
EGNO-TERM DEDT and NOTESTA	TABLE, Het current maturities	_		-	-	
	TOTAL LIABILITIES	Ξ	Ξ	Ξ	Ξ	Ξ
NET ASSETS						
Unrestricted		-	-	-	-	-
Temporarily restricted			=	-	_	Ξ
	TOTAL NET ASSETS	=	=	=	=	Ξ
	TOTAL LIABILITIES AND NET ASSETS	-		-	-	-

T-4-1 B		1	0.440.400			0.440.400	2017	-10
Total Revenue		-	-,,	-	-	-,,	-	-
Total Expenses		-	3,411,060	-	- 3,411,060 -			-
Net Income		-	(300,924)	-	- (300,924) -			-
Actual Student Enrollment		-	656	-	-	656	-	
		1st	Quarter - 7/1 -	9/30	2nd C	Quarter - 10/1 -	12/31	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Tota								
Analysis' Section is Based on LAST ACTUAL Quarter Co	mpleted		Current			Current		
		Actual	Budget	Variance	Actual	Budget	Variance	Actual
		Actual	Duuget	Variance	Actual	Duuget	Variance	Actual
REVENUE REVENUES FROM STATE SOURCES								
Per Pupil Revenue	CY Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	14,527		2,384,062			2,384,062		
NTO CHANCELLONG OF FICE						2,304,002	-	
-	-		-			-	-	
-	-		-			-	-	
-	-		-			-	-	
- -	-		-				-	
-			_				-	
			_			_		
	_		_			_		
	_		_			_		
_	_		_			_		
-	_		_			_	-	
-	_		_	-		_	-	
_	_		_	-		_	-	
-	_		_	_		_		
ALL OTHER School Districts: (Count = 0)	_		_	-		_	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) 14,527	-	2,384,062	-	_	2,384,062	-	_
Special Education Revenue	,		397,422	-		397,422	-	
Grants			,			,		
Stimulus			-	- 1		-	-	
DYCD (Department of Youth and Community Development)			-	-		-	-	
Other			56,619	-		56,619	- 1	
NYC DoE Rental Assistance			-	-		-	-	
Other			_	=		_	<u> </u>	
TOTAL REVENUE FROM STATE SOURCES		-	2,838,103	-	-	2,838,103	-	-
DEVENUE FROM FEDERAL FUNDING								
REVENUE FROM FEDERAL FUNDING IDEA Special Needs			16 072			16 072		
Title I			16,073 59,883			16,073 59,883	-	
Title Funding - Other			2,075			2,075	-	
School Food Service (Free Lunch)			53,466			53,466	-	
Grants			55,400	- 1		33,400	- 1	
Charter School Program (CSP) Planning & Implementation			92,925	-		92,925	-	
Other			-			02,020	-	
0 4101	Pa	1gc <u>zz 01 00</u>						

Budget / Operating Pla 2017-18

						2017	-10
Total Revenue	-	3,110,136	-	-	3,110,136	-	-
Total Expenses	-	3,411,060	-	-	3,411,060	-	-
Net Income	- (300,924) -		- (300,924)			-	
Actual Student Enrollment	-	656	-	-	656	-	-
	-		0.100	0-10	40/4	40/04	0-1
	1st (Quarter - 7/1 -	9/30	2nd G	Quarter - 10/1 -	12/31	3rd (
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed							
	1	Current		l	Current	., .	
OII.	Actual	Budget	Variance	Actual	Budget	Variance	Actual
Other		_					
TOTAL REVENUE FROM FEDERAL SOURCES	-	224,421	-	-	224,421	-	
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-		-	-	
Fundraising		-	-		-	-	
Erate Reimbursement		16,619	-		16,619	-	
Earnings on Investments		-	-		-	-	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-			-	-	
OTHER		30,992	_		30,992		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	47,612	-	-	47,612	-	-
		0.440.400					
TOTAL REVENUE		<u>3,110,136</u>	<u>-</u>		<u>3,110,136</u>	=	

							2017	-18
Total Revenue			3,110,136	-	-	3,110,136	-	-
Total Expenses		-	3,411,060	-	-	3,411,060	-	-
Net Income		- (300,924) -		- (300,924)			-	
Actual Student Enrollment		-	656	-	-	656	-	-
		101	Ouarter 7/4	0/20	2nd 0	uartar 10/1	40/24	9-4
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		151	1st Quarter - 7/1 - 9/30			uarter - 10/1 -	12/31	3rd
Analysis' Section is Based on LAST ACTUAL Qu	arter Completed	Actual	Current Budget	Variance	Current Actual Budget Variance		Variance	Actual
EXPENSES	Quarter 0	Actual	Buuget	Variance	Actual	Duuget	Variance	Actual
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	NO. OF FOSILIONS			_		_		
Instructional Management	-		194,750			194,750		
Deans, Directors & Coordinators	-		62,500			62,500		
CFO / Director of Finance	-		02,000	-		02,000		
Operation / Business Manager			130,000			130,000		
Administrative Staff						,		
TOTAL ADMINISTRATIVE STAFF		_	387,250		_	387,250		
INSTRUCTIONAL PERSONNEL COSTS			,			,		
Teachers - Regular	_		428,400	-		428,400	- 1	
Teachers - SPED	_		376,992	_		376,992		
Substitute Teachers	_		-	-		-	-	
Teaching Assistants	_		145,962	-		145,962	-	
Specialty Teachers	_		204,026	-		204,026	-	
Aides	_		-	-			-	
Therapists & Counselors	_		32,500	-		32,500	-	
Other	=		-	-		-	-	
TOTAL INSTRUCTIONAL	-	-	1,187,880	-	-	1,187,880	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	-		-	-		-	- [
Librarian	-		-	- 1		-	-	
Custodian	-		-	- 1		-	-	
Security	-		-	-		-	-	
Other	=		_	- [_		
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	1,575,130	-	-	1,575,130	-	-
PAYROLL TAXES AND BENEFITS								
Payroll Taxes			138,844	-		138,844	-	
Fringe / Employee Benefits			164,333	-		164,333	-	
Retirement / Pension			47,254	-		47,254	-	
TOTAL PAYROLL TAXES AND BENEFITS		-	350,431	-	-	350,431	-	-
TOTAL PERSONNEL SERVICE COSTS	_	-	1,925,561	-	_	1,925,561	-	-
TO THE PERSONNEL DERVIOL GOOD	Pa	ge 24 of 50	.,020,001			.,020,001		

						2017	7-18
Total Revenue	-	3,110,136	-	-	3,110,136	-	-
Total Expenses	-	3,411,060	-	-	3,411,060	-	-
Net Income	-	(300,924)	-	-	(300,924)	-	-
Actual Student Enrollment	_	656	-	-	656	-	-
	1st (Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd C
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed							
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
CONTRACTED SERVICES	•						
Accounting / Audit		-	-		-	-	
Legal		-	-		-	-	
Management Company Fee		357,609	-		357,609	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		14,341	-		14,341	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		7,253	=		7,253		
TOTAL CONTRACTED SERVICES	-	379,203	-	-	379,203	_	-

						2017	-18
Total Revenue	- 3,110,136 3,110,136				-	-	
Total Expenses	-	3,411,060	-	-	3,411,060	-	
Net Income	-	- (300,924) -		- (300,924) -			
Actual Student Enrollment	-	656	-	-	656	-	
	1et (Quarter - 7/1 -	9/30	2nd C)uarter - 10/1 -	12/31	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed			3700	Ziid G			014
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
SCHOOL OPERATIONS							
Board Expenses		_	-		_	-	
Classroom / Teaching Supplies & Materials		113,799	-		113,799	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		-	-		-	-	
Supplies & Materials other		38,318	-		38,318	-	
Equipment / Furniture		37,227	-		37,227	-	
Telephone			-		-	-	
Technology		58,625	_		58,625	-	
Student Testing & Assessment		2,813	_		2,813		
Field Trips		24,139	_		24,139		
Transportation (student)		8,712	_		8,712		
Student Services - other		46,293	_		46,293		
Office Expense		79,817			79,817		
Staff Development		66,290	_		66,290		
Staff Recruitment		22,745			22,745		
Student Recruitment / Marketing		23,901			23,901		
School Meals / Lunch		122,691	-		122,691	-	
		11,256	-		11,256	-	
Travel (Staff)		11,250	-		11,250	-	
Fundraising		- 0.404	-		- 0.404	-	
Other		2,121	=		2,121	=	
TOTAL SCHOOL OPERATIONS	-	658,747	-	-	658,747	-	
FACILITY OPERATION & MAINTENANCE							
Insurance		15,893	-		15,893	-	
Janitorial			-		-	-	
Building and Land Rent / Lease / Facility Finance Interest		-	-		-	-	
Repairs & Maintenance		17,579	-		17,579	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		- 1	-		_	- 1	
TOTAL FACILITY OPERATION & MAINTENANCE	-	33,472	-	-	33,472	-	-
DEPRECIATION & AMORTIZATION		414,078	-		414,078	-	
RESERVES / CONTINGENCY		-	-		-	-	
TOTAL EXPENSES	-	3,411,060	<u>-</u>	<u>-</u>	3,411,060	-	
	age 26 of 50		-1			- 1	

					uuger, ep	oracing i i
					201	7-18
-	3,110,136	-	-	3,110,136	-	-
-	3,411,060	-	-	3,411,060	-	-
-	(300,924)	-	-	(300,924)	-	-
-	656	-	-	656	-	-
1st Q		9/30	2nd Q		12/31	3rd
	Current			Current		
Actual	Budget	Variance	Actual	Budget	Variance	Actual
						, totaui
	1st C	- 3,411,060 - (300,924) - 656 1st Quarter - 7/1 -	- 3,411,060 - (300,924) 656 1st Quarter - 7/1 - 9/30	- 3,411,060 (300,924)	- 3,110,136 3,110,136 - 3,411,060 3,411,060 - (300,924) (300,924) - 656 656 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 -	2017 - 3,110,136 3,110,136 3,411,060 3,411,060 (300,924) (556 656 656 656 Current Current Current Current Current Current

SUCCESS ACADEMY & HARTEM & PIO Budget /2010 Fritting Plan 2017-18 Total Revenue 3,110,136 3,110,136 Total Expenses 3,411,060 3,411,060 Net Income (300,924)(300,924)Actual Student Enrollment 656 656 3rd C 3rd C 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Current Budget Variance Actual Budget Actual Actual Variance ENROLLMENT - *School Districts Are Linked To Above Entries* NYC CHANCELLOR'S OFFICE 656 656 _ ALL OTHER School Districts: (Count = 0) TOTAL ENROLLMENT 656 656

4,738

5,196

4,738

5,196

REVENUE PER PUPIL

EXPENSES PER PUPIL

		OL - BED S	STUY 1			
		n				
Total Revenue		3,110,136	-	-	3,110,136	
Total Expenses		3,411,060	-	-	3,411,060	
Net Income		(300,924)	-	-	(300,924)	
Actual Student Enrollment		656	-	-	656	<u> </u>
		Quarter - 1/1 -	3/31	4th	Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total a Analysis' Section is Based on LAST ACTUAL Quarter Com		Current			Current	
		Budget	Variance	Actual	Budget	Variance
REVENUE REVENUES FROM STATE SOURCES						
	Y Per Pupil Rate				0.004.000	
NYC CHANCELLOR'S OFFICE	14,527	2,384,062	-		2,384,062	
-	-		-		-	-
-	-		-		-	
-	-		-		-	-
-	-		-		-	-
-	-		-		-	-
			-		_	
<u>-</u>					_	-
_	_		-		_	-
-	_	_	-		_	-
-	-	_	-		_	-
-	-	_	-		-	-
-	-		-		-	-
-	-	-	-		-	-
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	2,384,062	-	-	2,384,062	-
Special Education Revenue		397,422	-		397,422	-
Grants						
Stimulus			-		-	-
DYCD (Department of Youth and Community Development)		-	-		-	-
Other		56,619	-		56,619	•
NYC DoE Rental Assistance		_	-		-	-
Other			=			
TOTAL REVENUE FROM STATE SOURCES		2,838,103	-	-	2,838,103	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		16,073	-		16,073	-
Title I		59,883	-		59,883	-
Title Funding - Other		2,075	-		2,075	-
School Food Service (Free Lunch)		53,466	-		53,466	•
Grants Charter School Program (CSD) Planning & Implementation		02.025			02.025	
Charter School Program (CSP) Planning & Implementation		92,925	-		92,925	
Other	Page 29 of 50		-		-	

	OL - BED S	STUY 1				
	n					
otal Revenue	3,110,136	-1	- 3,110,136			
Total Expenses	3,411,060	-	-	3,411,060		
Net Income	(300,924)	-	- (300,924)			
Actual Student Enrollment	656	-	-	656		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	Quarter - 1/1 -	3/31	4th Quarter - 4/1 - 6/30			
Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current					
Other	Budget	Variance	Actual	Budget	Variance	
TOTAL REVENUE FROM FEDERAL SOURCES	224,421	-	-	224,421		
LOCAL and OTHER REVENUE						
Contributions and Donations	-	-		-		
Fundraising	-	-		-		
Erate Reimbursement	16,619	-		16,619		
Earnings on Investments	-	-		-		
Interest Income		-		-		
Food Service (Income from meals)		-		-		
Text Book	_	-		-		
OTHER	30,992	Ξ		30,992		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	47,612	-	-	47,612		
OTAL REVENUE	3,110,136		_	3,110,136		

		OL - BED S	TUY 1				
		n					
Total Revenue		3,110,136			3,110,136		
Total Expenses		3,411,060	.	_	3,411,060		
Net Income		(300,924)		-	(300,924)		
Actual Student Enrollment		656		-	656		
		Quarter - 1/1 -	3/31	4th Quarter - 4/1 - 6/30			
*NOTE: Enrollment, Revenue and Expediture Data IN the Analysis' Section is Based on LAST ACTUAL Quality		Current		Current			
		Budget	Variance	Actual	Budget	Variance	
EXPENSES	Quarter 0						
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions						
Executive Management	_	-	-		-		
Instructional Management	_	194,750	-		194,750		
Deans, Directors & Coordinators	-	62,500	-		62,500		
CFO / Director of Finance	_		-				
Operation / Business Manager	_	130,000	-		130,000		
Administrative Staff			= =				
TOTAL ADMINISTRATIVE STAFF	-	387,250	-	-	387,250		
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	_	428,400	-		428,400		
Teachers - SPED	-	376,992	- 1		376,992		
Substitute Teachers	_	-	-		-		
Teaching Assistants	_	145,962	-		145,962		
Specialty Teachers	-	204,026	-		204,026		
Aides	-		-		-		
Therapists & Counselors	_	32,500	-		32,500		
Other			=				
TOTAL INSTRUCTIONAL	-	1,187,880	-	-	1,187,880		
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-	-	-		-		
Librarian	-	-	-		-		
Custodian	-	-	-		-		
Security	-	-	-		-		
Other		_	<u>-</u>		Ξ		
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-		
SUBTOTAL PERSONNEL SERVICE COSTS	-	1,575,130	-	-	1,575,130		
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		138,844	-		138,844		
Fringe / Employee Benefits		164,333	-		164,333		
Retirement / Pension		47,254	=		47,254		
TOTAL PAYROLL TAXES AND BENEFITS		350,431	-	-	350,431		
	_	1,925,561	-1	-	1,925,561		
TOTAL PERSONNEL SERVICE COSTS	Page 31 of 50	1,825,501	-	-	1,823,301		

	OL - BED S	STUY 1				
	n					
Total Revenue	3,110,136	-	- 3,110,136			
otal Expenses	3,411,060	-	_	- 3,411,060		
Net Income	(300,924)	-	_			
Actual Student Enrollment	656	-	- (300,924) - 656			
	Quarter - 1/1 -	3/31	4th Quarter - 4/1 - 6/30 Current			
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	OL - BED S	STUY 1				
	Budget	Variance	Actual	Budget	Variance	
CONTRACTED SERVICES						
Accounting / Audit		-		-		
Legal	257.000	-		257.000		
Management Company Fee Nurse Services	357,609	-		357,609		
Food Service / School Lunch		-		_		
Payroll Services	14,341			14,341		
Special Ed Services	- 14,041			-		
Titlement Services (i.e. Title I)		-		-		
Other Purchased / Professional / Consulting	7,253	-		7,253		
TOTAL CONTRACTED SERVICES	379,203		_	379,203		

	OL - BED S	STUY 1				
	n					
Total Revenue	2 440 426			2 110 126		
	3,110,136	-	- 3,110,136			
Total Expenses	3,411,060	-	-	3,411,060		
Net Income	(300,924)	-	-	(300,924)		
Actual Student Enrollment	656	-	- 656			
	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget	Variance	Actual	Current Budget	Variance	
	Daugot	variance	Hotaui	Daugot	Variation	
SCHOOL OPERATIONS						
Board Expenses		-		-		
Classroom / Teaching Supplies & Materials	113,799	-		113,799		
Special Ed Supplies & Materials		-		-		
Textbooks / Workbooks		-		-		
Supplies & Materials other	38,318	-		38,318		
Equipment / Furniture	37,227	-		37,227		
Telephone		-		-		
Technology	58,625	-		58,625		
Student Testing & Assessment	2,813	-		2,813		
Field Trips	24,139	-		24,139		
Transportation (student)	8,712	-		8,712		
Student Services - other	46,293	-		46,293		
Office Expense	79,817	-		79,817		
Staff Development	66,290	-		66,290		
Staff Recruitment	22,745	-		22,745		
Student Recruitment / Marketing	23,901	-		23,901		
School Meals / Lunch	122,691	-		122,691		
Travel (Staff)	11,256	-		11,256		
Fundraising		-		-		
Other	2,121	=		<u>2,121</u>		
TOTAL SCHOOL OPERATIONS	658,747	-	-	658,747		
FACILITY OPERATION & MAINTENANCE						
Insurance	15,893	-		15,893		
Janitorial	-	-		-		
Building and Land Rent / Lease / Facility Finance Interest		-		-		
Repairs & Maintenance	17,579	-		17,579		
Equipment / Furniture	-	-		-		
Security	-	-		-		
Utilities	_	-		-		
TOTAL FACILITY OPERATION & MAINTENANCE	33,472	-	-	33,472		
DEPRECIATION & AMORTIZATION	414,078	-		414,078		
RESERVES / CONTINGENCY		-		-		
TOTAL EXPENSES	3,411,060	<u>-</u>		3,411,060	<u>:</u>	
Page 33 of 50		- 1	_			

	OL - BED STUY 1								
	NOL - BED STUY 1								
	n								
Total Revenue	3,110,136 -	- 3,110,136 -							
Total Expenses	3,411,060 -	- 3,411,060 -							
Net Income	(300,924) -	- (300,924) -							
Actual Student Enrollment	656 -	- 656 -							
	Quarter - 1/1 - 3/31	4th Quarter - 4/1 - 6/30							
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31								
	Current	Current							
	Budget Variance	Actual Budget Variance							
NET INCOME	(300,924)	<u>-</u> (300,924) <u>-</u>							

	ωρL - BED S	TUY 1			
	n				
Total Revenue	3,110,136	-		3,110,136	
Total Expenses	3,411,060	_	_	3,411,060	
Net Income	(300,924)	_	_	(300,924)	
Actual Student Enrollment	656	-	-	656	
	Quarter - 1/1 -	3/31			
	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance			4010	guartor - 4/1 -	0,00
Analysis' Section is Based on LAST ACTUAL Quarter Completed					
· · · · · · · · · · · · · · · · · · ·	Current			Current	
	Budget	Variance	Actual	Budget	Variance
NROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	656	-	_	656	
-		-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-		-	-	-	
-		-	-	-	
-		-	-	-	
-		-	-	-	
-		-	_	_	
-	-	-	-	-	
-	-	-	-	-	
-	-	-	-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-	-	
OTAL ENROLLMENT	<u>656</u>	<u>.</u>		<u>656</u>	
REVENUE PER PUPIL	<u>4,738</u>	<u>-</u>	<u>-</u>	<u>4,738</u>	
EXPENSES PER PUPIL	5,196		_	5,196	

					SUCCES	S ACADEM			L - BED
						Bud	get / Opera		
					T		2017-1	8	
Total Revenue		-	-	-	12,440,543		-	-	12,440
Total Expenses		-	-	-	13,644,240	13,644,240	-	-	13,644
Net Income		-	-	-	(1,203,697)	1,203,697	-	-	(1,203
Actual Student Enrollment		-	-	-			<u> </u>	-	
						TOTALS	AND VARIAN	ACE ANALYS	sie .
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed			Current Budget (Current	Actual vs.	Current Budget - TY	Actual vs. Current	Original Budget (Current	Actual vs. Original	Origi Budget
		Actual	Quarter)	Budget		Budget TY	Quarter)	Budget	
REVENUE REVENUES FROM STATE SOURCES									
Per Pupil Revenue	CY Per Pupil Rate	l							
NYC CHANCELLOR'S OFFICE	14,527	-	-	-	9,536,249	(9,536,249)	-	-	9,536
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-				-		-		
-	-		-	-	-		-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-			
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	_	-	
-	_	-	-	-	-	-	-	-	
-	-	_	-	-	-	-	-	-	
-	-		-	-	-	-			
	_		-	-	-	-		-	
ALL OTHER School Districts: (Count = 0)	- 14.507	_	-	-				-	2.500
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding	14,527		-	-	0,000,2.0	(9,536,249)		-	9,536
Special Education Revenue		-	-	-	1,589,688	(1,589,688)	-	-	1,589
Grants				I	Т	1 1		Т	
Stimulus DVCD (Department of Veuth and Community Development)			-	_	-	-		_	•
DYCD (Department of Youth and Community Development) Other			-	_	226 475	(226 475)	<u> </u>	_	226
			-	-	226,475	(226,475)	<u> </u>		220
NYC DoE Rental Assistance			-	-	-	-		_	•
Other			=	=		(14.050.440	=		
TOTAL REVENUE FROM STATE SOURCES		-	-	-	11,352,412	(11,352,412	-	-	11,352
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs		-	-	-	1	(64,291)		-	
Title I		-	-	-		(239,531)		-	239
Title Funding - Other		_	-	-	-,	(8,300)		-	_
School Food Service (Free Lunch)		-	-	-	213,863	(213,863)	-	-	213
Grants									
Charter School Program (CSP) Planning & Implementation			-	-	371,700	(371,700)			37
Other	1	Flage 36 of 50 -	-	-	-	-	-	-	

				SUCCES	S ACADEM'	Y CHARTE	R SCHOOL	- BED
					Bud	get / Opera	ting Plan	
						2017-18	3	
Total Revenue	-	-	-	12,440,543	(12,440,543)	-	-	12,440,
Total Expenses	-	-	-	13,644,240	13,644,240	-	-	13,644,
Net Income	-	-	-	(1,203,697)	1,203,697	-	-	(1,203,
Actual Student Enrollment	-	-	-			-	-	
						AND VARIAN		IS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual	C	Actual	Original	Actual	0-1-1
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget (Current	vs. Current	Current Budget - TY	vs. Current	Budget (Current	vs. Original	Origi
	Actual	Quarter)	Budget	Buuget - 11	Budget TY	Quarter)	Budget	Budget
Other	=			_				
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	897,685	(897,685)	-	-	897,
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	-	-	-	-	
Fundraising	-	-	-	-	-	-	-	
Erate Reimbursement	-	-	-	66,476	(66,476)	-	-	66,
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	-	-	-	_	
Food Service (Income from meals)	-	-	-	-	-	-	_	
Text Book	-	-	_	-	-	-	_	
OTHER	=	=	=	123,970	(123,970)		Ξ	123,
TOTAL REVENUE FROM LOCAL and OTHER SOURCES				190,446	(190,446)			190,

TOTAL REVENUE

<u>- 12,440,543</u>

<u>- 12,440,5</u>

		I			SUCCES	S ACADEM Bud	Y CHARTE get / Opera		L - BED
							2017-1		
Total Revenue Total Expenses Net Income Actual Student Enrollment		:	- - - -	- - - -	12,440,543 13,644,240 (1,203,697)	13,644,240	- - - -	-	12,440 13,644 (1,203
						TOTALS	AND VARIAN	NCE ANALYS	SIS .
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs.	Original Budget (Current Quarter)	Actual vs. Original Budget	Origi Budget
EXPENSES	Quarter 0								
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions								
Executive Management	-	-	-	-	-	-	-	_	
Instructional Management	-	-	-	-	779,000	779,000	-	-	779
Deans, Directors & Coordinators	-	-	-	-	250,000	250,000	-	-	250
CFO / Director of Finance	-	-	-	-		-	-	-	
Operation / Business Manager		-	-	-	520,000	520,000	-	-	520
Administrative Staff	=	=	=	_		=		_	
TOTAL ADMINISTRATIVE STAFF	-	-	-	-	1,549,000	1,549,000	-	-	1,549
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	_	_	_	_	1,713,600	1,713,600	_	-	1,713
Teachers - SPED	-	-	-	-	4 507 000	1,507,968	-	-	4 507
Substitute Teachers	-	-	-	-		-	-	-	
Teaching Assistants	-	-	-	-	583,849	583,849	-	-	583
Specialty Teachers	_	-	-	-	816,102	816,102	-	-	816
Aides		-	-	-	-	-	-	-	
Therapists & Counselors		-	-	-	130,000	130,000	-	-	130
Other		_	_	_		_	_	_ =	
TOTAL INSTRUCTIONAL	-	-	-	-	4,751,519	4,751,519	-	-	4,751
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	_	-	-	_	_	-	-	
Librarian	-	-	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	-	-	
Security	-	-	-	-	-	-	-	-	
Other	=	<u> </u>	_	_	_	_	_	=	
TOTAL NON-INSTRUCTIONAL	-	-	-	-		-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	-	-	6,300,519	6,300,519	-	-	6,300
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		-	_	_	555,375	555,375	_		555
Fringe / Employee Benefits		-	_	-	257.000	657,333	-	-	0.57
Retirement / Pension		_	=	_	189,016	189,016	_	_	189
TOTAL PAYROLL TAXES AND BENEFITS		-		-	1 101 701	1,401,724		-	4 404
				I					
TOTAL PERSONNEL SERVICE COSTS		- Page 38 of 50	-	-	7,702,243	7,702,243	-	-	7,702

				SUCCES	S ACADEM	Y CHARTE	R SCHOO	L - BED	
	_				Bud	get / Opera	ting Plan		
						2017-1	8		
Total Revenue	-	-	-	12,440,543	(12,440,543)	-	-	12,440,	
Total Expenses	-	-	_	13,644,240	13,644,240	-	-	13,644,	
Net Income	-	-	-	(1,203,697)	1,203,697	-	-	(1,203,	
Actual Student Enrollment	-	-	-			-	-		
	TOTALS AND VARIA						ANCE ANALYSIS		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual		Actual	Original	Actual		
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget	vs.	Current	vs.	Budget	vs.	Origi	
		(Current	Current	Budget - TY		(Current	Original	Budget	
	Actual	Quarter)	Budget		Budget TY	Quarter)	Budget		
CONTRACTED SERVICES									
Accounting / Audit	-	-	-	-	-	-	-		
Legal	-	-	-	-	-	-	-		
Management Company Fee	-	-	-	1,430,437	1,430,437	-	-	1,430,	
Nurse Services	-	-	-	-	-	-	_		
Food Service / School Lunch	-	-	-	-	_	-	-		
Payroll Services	-	-	-	57,363	57,363	-	-	57,	
Special Ed Services	-	-	-	-	-	-	-		
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-		
Other Purchased / Professional / Consulting	_	=	Ξ.	29,012	29,012	_	_	29	
TOTAL CONTRACTED SERVICES	_			1,516,812	1,516,812	-	_	1,516,	

SUCCESS ACADEMY CHARTER SCHOOL - BED S **Budget / Operating Plan** 2017-18 Total Revenue 12,440,543 (12,440,543) 12,440,5 Total Expenses 13,644,240 13,644,240 13,644,2 **Net Income** (1,203,697) 1,203,697 (1,203,6 Actual Student Enrollment **TOTALS AND VARIANCE ANALYSIS** Current Actual Actual Original Actual *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Budget VS. Current VS. Budget VS. Origin Analysis' Section is Based on LAST ACTUAL Quarter Completed (Current Current **Budget - TY** Current (Current Original Budget -Actual Quarter) Budget **Budget TY** Quarter) Budget SCHOOL OPERATIONS **Board Expenses** 455,195 455,195 455,1 Classroom / Teaching Supplies & Materials _ Special Ed Supplies & Materials Textbooks / Workbooks 153,273 153,273 153,2 Supplies & Materials other Equipment / Furniture 148,910 148,910 148.9 Telephone _ 234,500 234,5 Technology 234,500 -Student Testing & Assessment 11,252 11,252 11,2 Field Trips 96,555 96,555 96.5 _ 34,846 34.8 Transportation (student) 34,846 _ 185,173 185,173 185.1 Student Services - other Office Expense 319,268 319,268 319,2 265,159 265,159 265,1 Staff Development -90,981 90,981 90.9 Staff Recruitment 95,604 95,604 95,6 Student Recruitment / Marketing School Meals / Lunch 490,763 490,763 490.7 _ 45,025 Travel (Staff) 45,025 45,0 **Fundraising** 8,484 8,484 8,4 Other 2,634,986 2,634,986 2,634,9 TOTAL SCHOOL OPERATIONS **FACILITY OPERATION & MAINTENANCE** 63,574 63,574 63,5 Insurance _ Janitorial Building and Land Rent / Lease / Facility Finance Interest _ 70,314 70,314 70,3 Repairs & Maintenance Equipment / Furniture Security Utilities TOTAL FACILITY OPERATION & MAINTENANCE 133,888 133,888 133,8 1,656,3 **DEPRECIATION & AMORTIZATION** 1,656,310 1,656,310 **RESERVES / CONTINGENCY** TOTAL EXPENSES

Page 40 of 50

13,644,240

13,644,240

13,644,2

				SUCCES	SACADEM	Y CHARTE	R SCHOO	L - BED
					Bud	get / Opera	ating Plan	
	2017-18							
Total Revenue	-	-	-	12,440,543	(12,440,543)	-	-	12,440,
Total Expenses	-	_	-	13,644,240	13,644,240	-	-	13,644,
Net Income	-	_	-	(1,203,697)	1,203,697	-	-	(1,203,
Actual Student Enrollment	-	-	-			-	-	
					TOTALS	AND VARIA	NCE ANALYS	SIS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual		Actual	Original	Actual	
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget	vs.	Current	vs.	Budget	vs.	Origin
		(Current	Current	Budget - TY	Current	(Current	Original	Budget
	Actual	Quarter)	Budget		Budget TY	Quarter)	Budget	
NET INCOME	<u> </u>	_	<u>-</u>	(1,203,697)	1,203,697	<u>-</u>	_	(1,203,

				SUCCES	SACADEEM	_	_	L - BED
					Bud	get /2 0 p7en1		
						2017-1	8	
Total Revenue	-	-	-	12,440,543	(12,440,543)	-	-	12,440,
Total Expenses	-	-	-	,,	13,644,240	-	_	13,644,
Net Income	-	-	-	(1,203,697)	1,203,697	-	-	(1,203,
Actual Student Enrollment		-	-					
						AND VARIA		
						AND VARIA		SIS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual	Current	Actual	Original	Actual	0-1-1-
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget (Current	vs. Current	Budget - TY	vs. Current	Budget (Current	vs. Original	Origir Budget
	Actual	Quarter)	Budget	Duaget - 11	Budget TY	Quarter)	Budget	Duuget
ENROLLMENT - *School Districts Are Linked To Above Entries*				ual Quarter Co				
NYC CHANCELLOR'S OFFICE	Enrollmen	Data Based	on Last Acti	lai Quarter Co	mpieted		_	
-	_	_	_	_		<u> </u>	_	
-	-	-	_			_	_	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-					
-	-	-	-	_				·
-		-	_	_				
- -	-	_	_	_		-		-
_	-	_	-	_		-	-	
-	-	-	-			-	-	
-	-	-	-			-		
-		-	-	_				
<u> </u>		-	-	_				<u>.</u>
ALL OTHER School Districts: (Count = 0)		-	-	_				
TOTAL ENROLLMENT	<u> </u>		<u>-</u>			<u> </u>	<u>-</u>	:
REVENUE PER PUPIL		_	<u> </u>			<u> </u>	<u> </u>	
EXPENSES PER PUPIL				_ 				_
EXI LIBOLO I LIX TO IL		<u> </u>						

Total Revenue Total Expenses		(12,440,543) 13,644,240	-	
		-		
Net Income	1,203,697	-		
Actual Student Enrollment			-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total a Analysis' Section is Based on LAST ACTUAL Quarter Con		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
REVENUE REVENUES FROM STATE SOURCES				
	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	14,527	(0.536.240)		
NTO CHANCELLOR 3 OF FICE	14,521	(9,536,249)	-	
-	-		-	
-	-		-	
-	-		-	
-	-		-	
-	-		-	
-	-		-	
-	-		-	
-	-		-	
-	-		-	
-	-	-	-	
-	-	-	-	
-	-		-	
-	-		-	
-	-	-	-	
ALL OTHER School Districts: (Count = 0)	-	_	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	(9,536,249)	-	
Special Education Revenue		(1,589,688)	-	
Grants				
Stimulus			-	
DYCD (Department of Youth and Community Development)			-	
Other		(226,475)	-	
NYC DoE Rental Assistance			-	
Other		<u> </u>	_	
TOTAL REVENUE FROM STATE SOURCES		(11,352,412	-	
DEVENUE EDOM FEDERAL FUNDING				
REVENUE FROM FEDERAL FUNDING		(04.004)		
IDEA Special Needs		(64,291)	-	
Title I		(239,531)	-	
Title Funding - Other		(8,300)	-	
School Food Service (Free Lunch)		(213,863)	-	
Grants		(074 700)		
Charter School Program (CSP) Planning & Implementation		(371,700)	-	
Other Page 43	of 50	_	_	

JY 1

Total Revenue	(12,440,543)	-	-
Total Expenses	13,644,240	-	_
Net Income	1,203,697	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
Other			
TOTAL REVENUE FROM FEDERAL SOURCES	(897,685)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	-	-	-
Fundraising	-	-	-
Erate Reimbursement	(66,476)	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)		-	-
Text Book		-	-
OTHER	(123,970)	_	=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(190,446)	-	-
TOTAL REVENUE	(12,440,543	<u>-</u>	

Total Revenue		(12,440,543)	-	-
Total Expenses	13,644,240	-	-	
Net Income	1,203,697	-	-	
Actual Student Enrollment		-		
*NOTE: Enrollment, Revenue and Expediture Data IN th Analysis' Section is Based on LAST ACTUAL Qua		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
EXPENSES	Quarter 0			
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions			
Executive Management	-	_	_	_
Instructional Management	_	779,000	_	_
Deans, Directors & Coordinators	_	250,000	-	_
CFO / Director of Finance	_	-	-	_
Operation / Business Manager	_	520,000	-	_
Administrative Staff	_	-	-	-
TOTAL ADMINISTRATIVE STAFF		1,549,000		-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	_	1,713,600	_	
Teachers - Regular Teachers - SPED	_	1,507,968		
Substitute Teachers	_	1,007,000		
Teaching Assistants	_	583,849	_	
Specialty Teachers	_	816,102	_	_
Aides	_	-	_	-
Therapists & Counselors	_	130,000	-	-
Other	_		<u>-</u>	-
TOTAL INSTRUCTIONAL	-	4,751,519	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	_		_	
Librarian	_	_	_	
Custodian	-		-	-
Security	-		-	-
Other	-	=		-
TOTAL NON-INSTRUCTIONAL	-	_	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	6,300,519		
		5,555,510		
PAYROLL TAXES AND BENEFITS		EFF 07F		
Payroll Taxes		555,375	-	-
Fringe / Employee Benefits		657,333	-	•
Retirement / Pension		189,016	Ξ	
TOTAL PAYROLL TAXES AND BENEFITS		1,401,724	-	_
TOTAL PERSONNEL SERVICE COSTS	- Page 45 of 50	7,702,243	-	-

JY 1

Total Revenue	(12,440,543)	-	
Total Expenses	13,644,240	-	-
Net Income	1,203,697		
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual JY 1 vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	-	-	
Legal	-	-	
Management Company Fee	1,430,437	-	
Nurse Services	-	-	
Food Service / School Lunch	-	-	
Payroll Services	57,363	-	
Special Ed Services	-	-	
Titlement Services (i.e. Title I)	-	-	
Other Purchased / Professional / Consulting	29,012	=	
TOTAL CONTRACTED SERVICES	1,516,812	-	

otal Revenue	(12,440,543)	-	
otal Expenses	13,644,240	-	
let Income	1,203,697	-	
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual C' vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	-	_	
Classroom / Teaching Supplies & Materials	455,195	-	
Special Ed Supplies & Materials	- 100,100	_	
Textbooks / Workbooks		-	
Supplies & Materials other	153,273	-	
Equipment / Furniture	148,910	-	
Telephone	-	-	
Technology	234,500	-	
Student Testing & Assessment	11,252	-	
Field Trips	96,555	-	
Transportation (student)	34,846	-	
Student Services - other	185,173	-	
Office Expense	319,268	-	
Staff Development	265,159	-	
Staff Recruitment	90,981	-	
Student Recruitment / Marketing	95,604	-	
School Meals / Lunch	490,763	-	
Travel (Staff)	45,025	-	
Fundraising	-	-	
Other	8,484	=	
TOTAL SCHOOL OPERATIONS	2,634,986	-	
FACILITY OPERATION & MAINTENANCE			
Insurance	63,574	_	
Janitorial	- 05,574	_	
Building and Land Rent / Lease / Facility Finance Interest		_	
Repairs & Maintenance	70,314		
Equipment / Furniture	- 10,014	_	
Security		-	
Utilities		_	
TOTAL FACILITY OPERATION & MAINTENANCE	133,888		
DEPRECIATION & AMORTIZATION	1,656,310	-	
RESERVES / CONTINGENCY		-	
OTAL EXPENSES	13,644,240		
Page 47 of 50	10,044,240		

	JY 1				
	JY 1				
Total Revenue	(12,440,543)	_	_		
Total Expenses	13,644,240	_			
Net Income	1,203,697	-	-		
Actual Student Enrollment		-			
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	Actual	PY Actual (PY TY			
Analysis' Section is Based on LAST ACTUAL Quarter Completed	vs.	/ No. of	Actual CY		
	Original	COMPLETED	vs.		
	Budget TY	Actual CY	Actual PY		
NET INCOME	<u>1,203,697</u>	<u> </u>	<u> </u>		

JY 1

Total Revenue	(12,440,543)	-	
Total Expenses	13,644,240	-	:
Net Income	1,203,697	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	Actual	PY Actual (PY TY	
Analysis' Section is Based on LAST ACTUAL Quarter Completed	vs.	/ No. of	Actual CY
	Original	COMPLETED	VS.
	Budget TY	Actual CY	Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	-
-		-	
-		-	
-		-	-
-		-	
-		-	-
-		-	
-			
_		_	
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: (Count = 0)		-	-
		-	
TOTAL ENROLLMENT		_	

EXPENSES PER PUPIL



Annual Report Requirement

for SUNY Authorized Charter Schools

SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 1 2017-18

Administrative expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4

Trustee Name:

	an	drew stone		
		of Charter School Educ r School Name):	ation Corporation (for an unmerç	ged school, this is the
	Su	ccess Academy Charte	r Schools - NYC	
1.		all positions held on the entative).	e education corporation board (e.g	g., president, treasurer, parent
2.	ls t _□	he trustee an employee _YesNo	of any school operated by the Ed	lucation Corporation?
		for each school, please p sibilities, your salary and	provide a description of the position your start date.	(s) you hold, your
3.			or agent of the management com by the Education Corporation?	pany or institutional partner of
		for each school, please p sibilities, your salary and	provide a description of the position your start date.	(s) you hold, your
4.	immed the cha board, transac	iate family members or an arter school(s) governed and in the six-month per	ny persons who live with you in you by the Education Corporation durition prior to such service. If there he note that if you answered Yes to	information) that you or any of you ir house have held or engaged in with ing the time you have served on the has been no such financial interest o Questions 2-4 above, you need no
Da	ate(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
		Please write	"NONE" if applicable. Do not leave	below blank.

none

none none

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blan	ζ.
none	none	none	none	none

andrew Stone andrew stone (Jun 7, 2017)	Jun 7, 2017
Signature	Date

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:

	Trustee Name:
	Brian T. Levine
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
	Success Academy Charter Schools - NYC
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board Member
2.	Is the trustee an employee of any school operated by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	Please write "NONE" if applicable. Do not leave below blank.		
none none		none	none

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
none	none	none	none	none

Brian T. Levine Brian T. Levine (Jun 9, 2017)	Jun 9, 2017	
Signature	Date	

Business Telephone:	
Business Address:	
E-mail Address:	
Home Telephone:	
Home Address:	

	Trustee Name:
	Bryan Binder
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
	Success Academy Charter Schools - NYC
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice Chairman
2.	Is the trustee an employee of any school operated by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write		"NONE" if applicable. Do not leave	below blank.
	None		

disclose again your employment status, salary, etc.

the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blank	ζ.
None				
Bryan Bir Bryan Binder (Jul 10 Signature	0, 2017)		Jul 10, 2017 Date	

redacted.

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:

Trustee Name:

	Ca	therine Shainker		
		of Charter School Educ r School Name):	ation Corporation (for an unmerg	ged school, this is the
	Su	ccess Academy Charte	r Schools - NYC	
1.		entative)	e education corporation board (e.g	
2	1- 4		Academics, Talent & C	
2.		ne trustee an employee _Yes_ <mark>☑</mark> No	of any school operated by the Ed	ucation Corporation?
		for each school, please p sibilities, your salary and	provide a description of the position(your start date.	(s) you hold, your
3.			or agent of the management comp by the Education Corporation?	pany or institutional partner of
		for each school, please p sibilities, your salary and	provide a description of the position(your start date.	(s) you hold, your
4.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.			
Dá	ate(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
		Please write	"NONE" if applicable. Do not leave	below blank.
		NONE	NONE	NONE

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
	None	None	None	None

Catherine Shainker (Jun 6, 2017)	Jun 6, 2017
Signature	Date

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:

	Truste	e Name:		
	De	rrell Bradford		
		of Charter School Educ r School Name):	ation Corporation (for an unmerç	ged school, this is the
	Su	ccess Academy Charte	r Schools - NYC	
1.		all positions held on the entative). Member	e education corporation board (e.g	j., president, treasurer, parent
2.	ls t □	he trustee an employee Yes ☑ No	of any school operated by the Ed	lucation Corporation?
			provide a description of the position your start date.	(s) you hold, your
3.			or agent of the management com by the Education Corporation?	pany or institutional partner of
		for each school, please p sibilities, your salary and	provide a description of the position your start date.	(s) you hold, your
4.	immed the cha board, transac	iate family members or a arter school(s) governed and in the six-month per	ny persons who live with you in you by the Education Corporation duri iod prior to such service. If there he note that if you answered Yes to	information) that you or any of your r house have held or engaged in with ng the time you have served on the as been no such financial interest or Questions 2-4 above, you need not
Da	ate(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
		Please write	"NONE" if applicable. Do not leave	below blank

None

None None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blant	k.
None	None	None	None	None

Derrell Bradford Derrell Bradford (Jun 28, 2017)	Jun 28, 2017	
Signature	Date	

Business Telephone:	
Business Address:	
E-mail Address:	
Home Telephone:	
Home Address:	

	Trustee	Graham Of-	D.		
		of Charter School Educa r School Name):	ation Corporation (for an unmerg	ed school, this is the	
	Su	ccess Academy Charte	r Schools - NYC		
1.		t ii x	e education corporation board (e.g	., president, treasurer, parent	
2.	ls t	ne trustee an employee Yes \(\overline{\text{No}}\)	of any school operated by the Ed	ucation Corporation?	
		for each school, please p sibilities, your salary and	rovide a description of the position(your start date.	s) you hold, your	
3.	ls t	ne trustee an employee rter school(s) governed b Yes No	or agent of the management comp by the Education Corporation?	pany or institutional partner of	
		for each school, please p sibilities, your salary and	rovide a description of the position(your start date.	s) you hold, your	
4.	immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.				
Da	ate(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself	

Please write "NONE" if applicable. Do not leave below blank.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	te "NONE" if app	licable. Do not leave below blank	τ.
		NON		
Signature	20	2	7/11 Date	/17_

Business Telephone: _	
Business Address:	
E-mail Address:	
Home Telephone:	<u></u>
Home Address:	

	Truste	e Name:		
	_	Gregory	R. Sawers	
		of Charter School Educa er School Name):	ation Corporation (for an unmerg	ged school, this is the
	<u>Su</u>	iccess Academy Charte	r Schools - NYC	
1.		t all positions held on the entative).	e education corporation board (e.g	g., president, treasurer, parent
2.	ls t	the trustee an employee _YesNo	of any school operated by the Ed	ducation Corporation?
		for each school, please p sibilities, your salary and	provide a description of the position(your start date.	(s) you hold, your
3.			or agent of the management comp by the Education Corporation?	pany or institutional partner of
		for each school, please p sibilities, your salary and	provide a description of the position(your start date.	(s) you hold, your
4.	immedi the cha board, transac	iate family members or ar arter school(s) governed and in the six-month peri	ny persons who live with you in you by the Education Corporation duri riod prior to such service. If there ha e note that if you answered Yes to	information) that you or any of your in house have held or engaged in with ing the time you have served on the has been no such financial interest or Questions 2-4 above, you need not
Da	ate(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
		Please write	NONE if applicable. Do not leave .	nelou blank
	l	,	1	

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wn	ite 'NONE if app	ncable. Do not leave below brans	4
None	Wore	Nure	Nore	None

Gran 2 Saus	6/6/17
Signature	Date '

Business Telephone:	NA	
Business Address:	NIA	
E-mail Address:		
Home Telephone:		
Home Address:		

	Trustee Name:
	Isela Bahena
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
	Success Academy Charter Schools - NYC
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative). n/a
2.	Is the trustee an employee of any school operated by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4.	Identify each interest/transaction (and provide the requested information) that you or any o

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

	Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.		below blank.		
		none		

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	te "NONE" if app	licable. Do not leave below blank	ζ.
	none			
	his document is co		Jun 8, 2017 Date cord and as such, may be made available aw. Personal contact information provid	

Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:

	Trustee Name:					
	jarrett posner					
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):					
	Success Academy Charter Schools - NYC					
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board member					
_						
2.	Is the trustee an employee of any school operated by the Education Corporation? YesNo					
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.					
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo					
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.					
4.	Identify each interest/transaction (and provide the requested information) that you or any of you immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the					

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write		"NONE" if applicable. Do not leave	below blank.
	none		

disclose again your employment status, salary, etc.

board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blank	ζ.
none				
	his document is co		Jul 10, 2017 Date cord and as such, may be made available aw. Personal contact information provid	

Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:

	Trustee Name:
	Khadijah Pickél
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
	Success Academy Charter Schools - NYC
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
	Parent Representative
2.	Is the trustee an employee of any school operated by the Education Corporation? Yesv_No
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4.	Identify each interest/transaction (and provide the requested information) that you or any of you immediate family members or any persons who live with you in your house have held or engaged in with

immediate family members or any persons who live with you in your house have held or engaged in with
the charter school(s) governed by the Education Corporation during the time you have served on the
board, and in the six-month period prior to such service. If there has been no such financial interest or
transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not
disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	Please write "NONE" if applicable. Do not leave below blank.		
		None	

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blank	ζ.
			None	

K- / Lil 26, 2017)	Jul 26, 2017	
Signature	Date	

Business Telephone:	
Business Address: _	
E-mail Address:	
Home Telephone:	
Home Address:	

Da	ate(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in	Name of person holding interest or engaging in transaction and relationship to yourself	
4.	Identify each interest/transaction (and provide the requested information) that you or any of yo immediate family members or any persons who live with you in your house have held or engaged in wi the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest transaction, write None . Please note that if you answered Yes to Questions 2-4 above, you need no disclose again your employment status, salary, etc.				
	N/A				
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.					
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo				
	N/A				
		for each school, please p sibilities, your salary and	rovide a description of the position(your start date.	s) you hold, your	
2.	ls t _□	he trustee an employee _Yes_ <u>☑</u> _No	of any school operated by the Ed	ucation Corporation?	
		entative). Trustee	c caacation corporation board (c.g	ii, prosident, trousdron, puront	
1.	List	all positions held on the	e education corporation board (e.g	president treasurer parent	
	Su	ccess Academy Charte	r Schools - NYC		
		of Charter School Educ r School Name):	ation Corporation (for an unmerg	ed school, this is the	
	Lo	renzo Smith III			
	Truste	e Name:			

discussion)

None

Please write "NONE" if applicable. Do not leave below blank.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blani	Κ.
JPMC	Credit facility	\$10MM	Lorenzo Smith	Recusal from financing discussions

LOPENZO SMITH /// Lorenzo Smith III (Jun 7, 2017)	Jun 7, 2017
Signature	Date

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:
Hollie Address.

	Trustee Name:
	richard barrera
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
	Success Academy Charter Schools - NYC
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2.	Is the trustee an employee of any school operated by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4.	Identify each interest/transaction (and provide the requested information) that you or any of you

т.	racinally each interest transaction (and provide the requested information) that you or any or your
	immediate family members or any persons who live with you in your house have held or engaged in with
	the charter school(s) governed by the Education Corporation during the time you have served on the
	board, and in the six-month period prior to such service. If there has been no such financial interest or
	transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not
	disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	Please write	"NONE" if applicable. Do not leave	below blank.
	NONE	NONE	NONE

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest	
	Please write "NONE" if applicable. Do not leave below blank.				
NONE	NONE	NONE	NONE	NONE	

richard barrera richard barrera (Jul 28, 2017)	Jul 28, 2017
Signature	Date

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:

FOR INSTITUTE USE ONLY	
FILING FOR SCHOOL YEAR:	
DATE RECEIVED:	

DISCLOSURE OF FINANCIAL INTEREST BY A CHARTER SCHOOL TRUSTEE1

1.	Name of charter school: Sulless Academy Charter School Trustee's name (print): Robin Palna	1			
2.	Trustee's name (print): Robin Peln A				
3.	Position(s) on board (e.g., chair, treasurer, committee chair, etc.):				
4.	Home address:				
5.	Business Address:				
6.	Daytime phone:				
7.	E-mail:				
8.	Is Trustee an employee of the school?YesNo. If you checked yes, please provide a description of the position you hold, your salary and your start date.				
9.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the charter school during the prior				

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the charter school during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)
Please write	"N\no" & applicabl	e. Do not leave thi	s space blank.

¹ Form Revised May 24, 2006

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school and in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Entity Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the School and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
SUCCESS ACADEMY N.E MUNK Please	Charter management organizers write "None"	if applicable.	Rich Prent Do not leave this space be	ank.

Signature

Date

	Truste 	e Name:) (And d	rep Chainani	
		of Charter School Educ r School Name):	ation Corporation (for an unmerg	ed school, this is the
	<u>Su</u>	ccess Academy Charte	r Schools - NYC	
i.			e education corporation board (e.g	i., president, treasurer, parent
≥.	ls t	he trustee an employee _YesNo	of any school operated by the Ed	ucation Corporation?
		for each school, please p sibilities, your salary and	provide a description of the position(your start date.	(s) you hold, your
3.		· · ·	or agent of the management comp by the Education Corporation?	pany or institutional partner of
		for each school, please p sibilities, your salary and	provide a description of the position(your start date.	s) you hold, your
† 	immed the cha board, transac	ate family members or ar arter school(s) governed and in the six-month per	ny persons who live with you in you by the Education Corporation duri iod prior to such service. If there h note that if you answered Yes to	information) that you or any of your rhouse have held or engaged in with ng the time you have served on the as been no such financial interest or Questions 2-4 above, you need not
Dat	te(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
		Please write	"NONE" if applicable. Do not leave	below blank
		1/20		

business conducted	value of the business conducted	immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please wn	te "NONE" if app	licable. Do not leave below blan	k.
1/2	2	7/27, Date	/17
	conducted	conducted business conducted	conducted business conducted interest in the organization conducting business with the school(s) and the

Business Telephone: _		
Business Address:		
E-mail Address:		
Home Telephone:		
Home Address:		

	Trustee Name:
	Samuel Cole
	Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
	Success Academy Charter Schools - NYC
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Chairman
2.	Is the trustee an employee of any school operated by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	Please write "NONE" if applicable. Do not leave below blank.		
	None		

disclose again your employment status, salary, etc.

board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blank	ζ.
None				

Samuel Cole (Jun 14, 2017)	Jun 14, 2017
Signature	Date

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:

Trus	tee Name:				
\$	Scott J. Friedman				
	e of Charter School Educ ter School Name):	ation Corporation (for an unmerg	ged school, this is the		
5	Success Academy Charte	er Schools - NYC			
	ist all positions held on th sentative). Treasur	e education corporation board (e.g	j., president, treasurer, parent		
2. Is	the trustee an employee Yes ☑ No	of any school operated by the Ed	lucation Corporation?		
	s, for each school, please ponsibilities, your salary and	provide a description of the position your start date.	(s) you hold, your		
		or agent of the management comp by the Education Corporation?	pany or institutional partner of		
	s, for each school, please ponsibilities, your salary and	provide a description of the position your start date.	(s) you hold, your		
imme the c board trans	Identify each interest/transaction (and provide the requested information) that you or any of you immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need to disclose again your employment status, salary, etc.				
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself		
	Please write	"NONE" if applicable. Do not leave	below blank.		
	NONE	NONE	NONE		

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blank	⟨.
NONE	NONE	NONE	NONE	NONE

Scott J. Friedman Scott J. Friedman (Jun 6, 2017)	Jun 6, 2017
Signature	Date

Business Telephone:	
Business Address:	
E-mail Address:	
Home Telephone:	
Tionic Telephone.	
Home Address:	

	Trustee Name:
	Suleman E. Lunat
	Name of Charter School Education Corporation (for an unmerged school, this is the
	Charter School Name): Success Academy Charter Schools - NYC
1.	List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee
2.	Is the trustee an employee of any school operated by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3.	Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation? YesNo
	If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
4.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	Please write	"NONE" if applicable. Do not leave	below blank.
	None		

transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not

disclose again your employment status, salary, etc.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	Please wri	ite "NONE" if app	licable. Do not leave below blank	Κ.
None				

Suleman E. Lunat (Jun 26, 2017)	Jun 26, 2017
Signature	Date

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:



Entry 9 BOT Table

Last updated: 07/28/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

	Truste e Name	Email Addres s	Positio n on the Board	Commi ttee Affiliati ons	Voting Memb er Per By Laws? (Y/N)	Area of Experti se, and/or Additio nal Role at School (paren t, staff memb er, etc.)	Numbe r of Terms Served and Length of Each (Includ e electio n date and term expirat ion)	Numbe r of Board Mtgs Attend ed during 2016 17?
1	Bryan Binder		Vice Chair/ Vice Preside nt					
2	Derrell Bradfo rd							
3	Sam Chaina ni							
4	Sam Cole		Chair/ Board Preside nt					
5	Scott Friedm an		Treasu rer					
6	Sulem an Lunat							
	Graha							

7	m Officer			
8	Khadij ah Pickel	Parent Repres entativ e	No	
9	Jarrett Posner			
10	Greg Sawers	Secret ary		
11	Cate Shaink er			
12	Isela Bahen a			
13	Brian Levine			
14	Lorenz o Smith			
15	Andy Stone			
16	Robin Pzena			
17				
18				
19				
20				

2. Total Number of Members on June 30, 2016

(No response)

(No response)

3. Total Number of Members

Joining the Board 2016-17 School

Year

4. Total Number of Members (No response)Departing the Board during the2016-17 School Year

5. Number of Voting Members (No response)2016-17, as set by the by-laws,resolution or minutes

6. Number of Board Meetings bimonthly

Conducted in the 2016-17 School

Year

7. Number of Board Meetings bimonthly
Scheduled for the 2017-18
School Year

Thank you.



Entry 11 Enrollment and Retention of Special Populations

Last updated: 07/27/2017

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in district") knows about the School and its world class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets.	Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in district") knows about the School and its world class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets.
All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include:	All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include:
 Mailings and distributions to residents of the School's CSD, Mailings and distributions to residents in low income in district communities, Mailings and distributions to residents in mixed income in district communities, Targeted distribution of foreign language materials to foreign language speaking individuals and communities within the CSD, 	 Mailings and distributions to residents of the School's CSD, Mailings and distributions to residents in low income in district communities, Mailings and distributions to residents in mixed income in district communities, Targeted distribution of foreign language materials to foreign language speaking individuals and communities within the CSD,
as determined by each School,	as determined by each School,

Econom

ically

 Advertisements, flyers, and/or marketing materials posted in local newspapers,

materials posted in local newspapers,

Advertisements, flyers, and/or marketing

Disadva ntaged

supermarkets, community centers, and/or apartment complexes, and/or

 Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.

Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.

See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016 17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL

See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre school programs, and community centers that serve both special education and non special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education

supermarkets, community centers, and/or apartment complexes, and/or

 Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.

Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.

English Langua ge Learner s

students.

See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016 17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.

See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre school programs, and community centers that serve both special education and non special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education

Student s with Disabilit ies needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

Retention Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Retention Targets 2016 17)	Describe Plans Toward Meeting Retention Targets 2017 18)
Econom ically Disadva ntaged	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Langua ge Learner s	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.
Student s with Disabilit ies	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.



Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/31/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
29	5	18	3	45

Administrator Position Attrition Table

FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
3	0	0	0	3

Thank you

2017-2018 ACADEMIC CALENDAR

Success Academy

*All dates are subject to change

Thursday, June 14

Last Day of School

Date	Event	Grades				
August 2017						
Monday, August 14	First Day of School - Elementary Schools	Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens				
Friday, August 18	5th Grade Orientation - Middle Schools (First Day of School - Monday, August 21)	Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle				
Monday, August 21	First Day of School - Elementary Schools	Harlem 3, Harlem 5, Harlem 6 Bed-Stuy 1, Fort Greene				
	First Day of School - Middle Schools & High Schools	High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx				
Friday, September 8	5th Grade Orientation (First Day of School - Monday, September 11)	Hudson Yards Middle School				
Monday, September 18	First Day of School	Hudson Yards Elementary School				
September 2017						
Monday, September 4 - Tuesday, September 5	No School: Labor Day and Teacher Training	All Grades				
October 2017						
Monday, October 9	No School: Columbus Day	All Grades				
Tuesday, October 10 - Wednesday, October 11	No School: Teacher Training	Grades K - 8				
November 2017						
Monday, November 20 - Friday, November 24	No School: Thanksgiving Break and Teacher Training	All Grades				
December 2017						
Friday, December 22 - Wednesday, January 3	No School: Winter Break and Teacher Training	All Grades				
January 2018						
Monday, January 15	No School: Martin Luther King Jr. Day	All Grades				
Tuesday, January 16	No School: Teacher Training	Grades K - 8				
February 2018						
Monday, February 19 - Tuesday, February 20	No School: President's Day and Teacher Training	All Grades				
March 2018						
Monday, March 5 - Monday, March 12	No School: Spring Break and Teacher Training	All Grades				
April 2018						
Monday, April 16	No School	Grades K - 8				
May 2018						
Friday, May 4 - Monday, May 7	No School: Teacher Training	Grades K - 8				
Monday, May 28	No School: Memorial Day	All Grades				
June 2018						
Wednesday, June 13	Last Day of School - Elementary Schools	Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 3, Harlem 5, Harlem 6, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 1, Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Fort Greene, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens				
Thursday, June 14	Last Day of School - High Schools	High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx				
Friday, June 22	Graduation - 8th Grade (MS Last Day of School - Thurs, June 21)	Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle				

Hudson Yards Elementary School Hudson Yards Middle School