



# Entry 1 School Information

Last updated: 06/27/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2017)** or you may not be assigned the correct tasks.

**a. SCHOOL NAME AND BEDS#** HEKETI COMMUNITY CS (SUNY Trustees)

(Select name from the drop down menu)

**b. CHARTER AUTHORIZER** SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

**c. DISTRICT / CSD OF LOCATION** NYC CSD 7

## d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	403 Concord Ave	[REDACTED]	[REDACTED]	[REDACTED]

## d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	David R. Rosas
Title	Assistant Principal
Emergency Phone Number (### ### ####)	[REDACTED]

**e. SCHOOL WEB ADDRESS (URL)** [www.heketi.org](http://www.heketi.org)

**f. DATE OF INITIAL CHARTER** 12/2014

**g. DATE FIRST OPENED FOR INSTRUCTION** 09/2001

**h1. APPROVED SCHOOL MISSION (Regents, NYCDOE, and Buffalo BOE authorized schools only)**

MISSION STATEMENT

Our mission is to provide an exceptional educational solution through an integrated educational design with high expectations, extensive academic and social emotional support, and a high level of family and community engagement.

**h2. KEY DESIGN ELEMENTS (Regents, NYCDOE, and Buffalo BOE authorized schools only)**

KEY DESIGN ELEMENTS (Brief description of Key design elements are those general aspects of the school that are innovative or unique to the school’s mission and goals, are core to the school’s overall design, and are critical to its success. The design elements may include a specific content area focus; unique student populations to be served; specific educational programs or pedagogical approaches; unique calendar, schedule, or configurations of students and staff; and/or innovative organizational structures and systems.

Variable 1	(No response)
Variable 2	(No response)
Variable 3	(No response)
Variable 4	(No response)
Variable 5	(No response)
Variable 6	(No response)
Variable 7	(No response)
Variable 8	(No response)
Variable 9	(No response)
Variable 10	(No response)

**i. TOTAL ENROLLMENT ON JUNE 30, 2017** 270

**j. GRADES SERVED IN SCHOOL YEAR 2016-17**

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5
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k1. DOES THE SCHOOL

No

CONTRACT WITH A CHARTER OR

EDUCATIONAL MANAGEMENT

ORGANIZATION?

I1. FACILITIES

Does the school maintain or operate multiple sites?

	(No response)
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I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)						
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader				
Operational Leader				
Compliance Contact				
Complaint Contact				

**I3. Please provide the contact information for Site 2.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader				
Operational Leader				
Compliance Contact				
Complaint Contact				

**I4. Please provide the contact information for Site 3.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader				
Operational Leader				
Compliance Contact				
Complaint Contact				

**m1. Is the school or are the school sites co-located?** No

**n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions).** No



**o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report.** Cynthia Rosario

**p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

A handwritten signature in black ink, appearing to read 'Cynthia Rosario', written in a cursive style.

**Signature, President of the Board of Trustees**

**Date** 2017/06/27

**Thank you.**



# Entry 2 NYS School Report Card Link

Last updated: 06/27/2017

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## **1. NEW YORK STATE REPORT CARD**

<https://data.nysed.gov/profile.php?instid=800000070177>

**Provide a direct URL or web link  
to the most recent New York  
State School Report Card for the  
charter school (See  
<https://reportcards.nysed.gov/>).**

(Charter schools completing year one  
will not yet have a School Report Card or  
link to one. Please type "URL is not  
available" in the space provided).



# Entry 4 Expenditures per Child

Last updated: 07/24/2017

## Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	5489865
Line 2: Year End FTE student enrollment	270
Line 3: Divide Line 1 by Line 2	20297

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016 17 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

### Notes:

***The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:***

***<http://www.p12.nysed.gov/psc/AuditGuide.html>.***

**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	362534
Line 2: Management and General Cost (Column)	466079
Line 3: Sum of Line 1 and Line 2	828613
Line 5: Divide Line 3 by the Year End FTE student enrollment	3063

***Thank you.***



**Charter Schools Institute**  
The State University of New York

## GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

### TEMPLATE TABS

#### 1- GRAY tab contains the Instructions




<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

#### 2- BLUE tabs require input of information

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

#### CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE contain guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20170606

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



## ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

### Heketi Community Charter School

#### SCHOOL

Name:	Heketi Community Charter School
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#### CONTACT INFORMATION

Contact Name:	Cynthia Rosario
Contact Title:	School Director
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

#### REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17



**HEKETI COMMUNITY CHARTER SCHOOL**  
**2017-18**

## ENROLLMENT BY GRADES

<b>GRADES</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
<b>INITIAL BUDGETED ENROLLMENT</b>	50	48	48	47	47	44	
<b>TOTAL ENROLLMENT = 284</b>							

## ENROLLMENT BY DISTRICT

[illegible]

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[illegible]



PLAN - FULL TIME EQUIVALENT

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

**\*NOTE:**

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
1.0		1.0		1.0		1.0	
3.0		3.0		3.0		3.0	
2.0		2.0		2.0		2.0	
0.0		0.0		0.0		0.0	
1.0		1.0		1.0		1.0	
1.0		1.0		1.0		1.0	
8.0	0.0	8.0	0.0	8.0	0.0	8.0	0.0

A

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
12.0		12.0		12.0		12.0	
7.0		7.0		7.0		7.0	
0.0		0.0		0.0		0.0	
6.0		6.0		6.0		6.0	
7.0		7.0		7.0		7.0	
0.0		0.0		0.0		0.0	
4.0		4.0		4.0		4.0	
4.0		4.0		4.0		4.0	
40.0	0.0	40.0	0.0	40.0	0.0	40.0	0.0

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NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
2.0		2.0		2.0		2.0	
1.0		1.0		1.0		1.0	
4.5		4.5		4.5		4.5	
7.5	0.0	7.5	0.0	7.5	0.0	7.5	0.0

A

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE
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0.0
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55.5	0.0	55.5	0.0	55.5	0.0	55.5	0.0
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**EKETI COMMUNITY CHARTER SC  
2017-18**

**PLAN - FULL TIME EQUIVALENT**

<b>*NOTE:</b> Enter the number of FTE positions in the "blue" cells.		Id be input.	<b>*NOTE:</b> State the assumptions that are being made for personnel FTE levels.	
<b>ADMINISTRATIVE PERSONNEL FTE</b>			<b>Description of Assumptions</b>	
	<b>Q4</b>			
	<b>Actual</b>			
Executive Management			School Leader	
Instructional Management			Instructional Specialists - Math, ELA, Curriculum	
Deans, Directors & Coordinators			Director of Operations & Development Director	
CFO / Director of Finance				
Operation / Business Manager			Finance Associate	
Administrative Staff				
TOTAL ADMINISTRATIVE STAFF		0.0		
<b>INSTRUCTIONAL PERSONNEL FTE</b>			<b>Description of Assumptions</b>	
	<b>Q4</b>			
	<b>Actual</b>			
Teachers - Regular				
Teachers - SPED				
Substitute Teachers				
Teaching Assistants				
Specialty Teachers				
Aides				
Therapists & Counselors				
Other			Part time After School Teachers	
TOTAL INSTRUCTIONAL		0.0		
<b>NON-INSTRUCTIONAL PERSONNEL FTE</b>			<b>Description of Assumptions</b>	
	<b>Q4</b>			
	<b>Actual</b>			
Nurse				
Librarian				
Custodian				
Security				
Other			Food Service Providers & Non instructional	
TOTAL NON-INSTRUCTIONAL		0.0		
<b>TOTAL PERSONNEL SERVICE FTE</b>		0.0		

		HEKETI COMMUNITY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue		-	1,446,446	-	-	1,446,446	-	-	1,446,446
Total Expenses		-	1,514,513	-	-	1,514,513	-	-	1,514,513
Net Income		-	(68,067)	-	-	(68,067)	-	-	(68,067)
Actual Student Enrollment		-	284	-	-	284	-	-	284
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 10/1 - 12/31
		2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
REVENUE		Allocate Per Pupil Revenue by Quarter	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter will be zeroed out.						
REVENUES FROM STATE SOURCES		2017-18 Per Pupil Rate	PPR %/Qtr->	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Per Pupil Revenue									
NYC CHANCELLOR'S OFFICE	14,527		1,031,417	-	-	1,031,417	-	-	1,031,417
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-		-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	1,031,417	-	-	1,031,417	-	-	1,031,417
Special Education Revenue			107,800		-	107,800		-	107,800
Grants									
Stimulus					-			-	
DYCD (Department of Youth and Community Development)					-			-	
Other					-			-	
NYC DoE Rental Assistance			147,086			147,086			147,086
Other			27,264		-	27,264		-	27,264
TOTAL REVENUE FROM STATE SOURCES		-	1,313,567	-	-	1,313,567	-	-	1,313,567
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs			4,644		-	4,644		-	4,644
Title I			34,582		-	34,582		-	34,582
Title Funding - Other			1,557		-	1,557		-	1,557

	HEKETI COMMUNITY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	1,446,446	-	-	1,446,446	-	-	1,446,446
Total Expenses	-	1,514,513	-	-	1,514,513	-	-	1,514,513
Net Income	-	(68,067)	-	-	(68,067)	-	-	(68,067)
Actual Student Enrollment	-	284	-	-	284	-	-	284
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
School Food Service (Free Lunch)				-			-	
Grants								
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	40,783	-	-	40,783	-	-	40,783
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations		25,000		-	25,000		-	25,000
Fundraising		3,750		-	3,750		-	3,750
Erate Reimbursement		2,741		-	2,741		-	2,741
Earnings on Investments				-			-	
Interest Income		25		-	25		-	25
Food Service (Income from meals)		56,830		-	56,830		-	56,830
Text Book				-			-	
OTHER		3,750		-	3,750		-	3,750
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	92,096	-	-	92,096	-	-	92,096
<b>TOTAL REVENUE</b>	-	<b>1,446,446</b>	-	-	<b>1,446,446</b>	-	-	<b>1,446,446</b>



			HEKETI COMMUNITY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue			-	1,446,446	-	-	1,446,446	-	-	1,446,446
Total Expenses			-	1,514,513	-	-	1,514,513	-	-	1,514,513
Net Income			-	(68,067)	-	-	(68,067)	-	-	(68,067)
Actual Student Enrollment			-	284	-	-	284	-	-	284
			Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 10/1 - 12/31 Original Budget
				Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
<b>EXPENSES</b>										
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions								
Executive Management		1.00		32,918		-	32,918		-	32,918
Instructional Management		3.00		69,000		-	69,000		-	69,000
Deans, Directors & Coordinators		2.00		48,000		-	48,000		-	48,000
CFO / Director of Finance		-				-			-	
Operation / Business Manager		1.00		15,000		-	15,000		-	15,000
Administrative Staff		1.00		13,750		-	13,750		-	13,750
TOTAL ADMINISTRATIVE STAFF		8.00	-	178,668	-	-	178,668	-	-	178,668
<b>INSTRUCTIONAL PERSONNEL COSTS</b>										
Teachers - Regular		12.00		198,216		-	198,216		-	198,216
Teachers - SPED		7.00		119,584		-	119,584		-	119,584
Substitute Teachers		-				-			-	
Teaching Assistants		6.00		62,781		-	62,781		-	62,781
Specialty Teachers		7.00		106,637		-	106,637		-	106,637
Aides		-				-			-	
Therapists & Counselors		4.00		59,568		-	59,568		-	59,568
Other		4.00		26,000		-	26,000		-	26,000
TOTAL INSTRUCTIONAL		40.00	-	572,785	-	-	572,785	-	-	572,785
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>										
Nurse		-				-			-	
Librarian		-				-			-	
Custodian		2.00		24,190		-	24,190		-	24,190
Security		1.00		8,000		-	8,000		-	8,000
Other		4.50		35,250		-	35,250		-	35,250
TOTAL NON-INSTRUCTIONAL		7.50	-	67,440	-	-	67,440	-	-	67,440
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>		55.50	-	818,893	-	-	818,893	-	-	818,893
<b>PAYROLL TAXES AND BENEFITS</b>										
Payroll Taxes				70,834		-	70,834		-	70,834
Fringe / Employee Benefits				79,396		-	79,396		-	79,396

		HEKETI COMMUNITY CHARTER SCHOOL Budget / Operating Plan 2017-18							
<b>Total Revenue</b>		-	1,446,446	-	-	1,446,446	-	-	1,446,446
<b>Total Expenses</b>		-	1,514,513	-	-	1,514,513	-	-	1,514,513
<b>Net Income</b>		-	(68,067)	-	-	(68,067)	-	-	(68,067)
<b>Actual Student Enrollment</b>		-	284	-	-	284	-	-	284
		Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
			Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Retirement / Pension			9,044		-	9,044		-	9,044
TOTAL PAYROLL TAXES AND BENEFITS		-	159,274	-	-	159,274	-	-	159,274
<b>TOTAL PERSONNEL SERVICE COSTS</b>	55.50	-	978,167	-	-	978,167	-	-	978,167
<b>CONTRACTED SERVICES</b>									
Accounting / Audit			5,688		-	5,688		-	5,688
Legal					-			-	
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch					-			-	
Payroll Services			1,641		-	1,641		-	1,641
Special Ed Services					-			-	
Titlement Services (i.e. Title I)					-			-	
Other Purchased / Professional / Consulting			21,625		-	21,625		-	21,625
<b>TOTAL CONTRACTED SERVICES</b>		-	28,953	-	-	28,953	-	-	28,953

	HEKETI COMMUNITY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	1,446,446	-	-	1,446,446	-	-	1,446,446
Total Expenses	-	1,514,513	-	-	1,514,513	-	-	1,514,513
Net Income	-	(68,067)	-	-	(68,067)	-	-	(68,067)
Actual Student Enrollment	-	284	-	-	284	-	-	284
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
<b>SCHOOL OPERATIONS</b>								
Board Expenses		1,400		-	1,400		-	1,400
Classroom / Teaching Supplies & Materials		10,500		-	10,500		-	10,500
Special Ed Supplies & Materials		125		-	125		-	125
Textbooks / Workbooks		6,874		-	6,874		-	6,874
Supplies & Materials other				-			-	
Equipment / Furniture		875		-	875		-	875
Telephone		1,866		-	1,866		-	1,866
Technology		6,509		-	6,509		-	6,509
Student Testing & Assessment		5,250		-	5,250		-	5,250
Field Trips		2,500		-	2,500		-	2,500
Transportation (student)				-			-	
Student Services - other		4,800		-	4,800		-	4,800
Office Expense		5,979		-	5,979		-	5,979
Staff Development		3,250		-	3,250		-	3,250
Staff Recruitment		2,125		-	2,125		-	2,125
Student Recruitment / Marketing		1,500		-	1,500		-	1,500
School Meals / Lunch		54,028		-	54,028		-	54,028
Travel (Staff)		125		-	125		-	125
Fundraising		4,250		-	4,250		-	4,250
Other		1,388		-	1,388		-	1,388
TOTAL SCHOOL OPERATIONS	-	113,342	-	-	113,342	-	-	113,342
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance		10,336		-	10,336		-	10,336
Janitorial		14,250		-	14,250		-	14,250
Building and Land Rent / Lease / Facility Finance Interest		308,359		-	308,359		-	308,359
Repairs & Maintenance		8,750		-	8,750		-	8,750
Equipment / Furniture				-			-	
Security		2,500		-	2,500		-	2,500
Utilities		37,773		-	37,773		-	37,773
TOTAL FACILITY OPERATION & MAINTENANCE	-	381,968	-	-	381,968	-	-	381,968
<b>DEPRECIATION &amp; AMORTIZATION</b>		12,084		-	12,084		-	12,084
<b>RESERVES / CONTINGENCY</b>				-			-	

	HEKETI COMMUNITY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	1,446,446	-	-	1,446,446	-	-	1,446,446
Total Expenses	-	1,514,513	-	-	1,514,513	-	-	1,514,513
Net Income	-	(68,067)	-	-	(68,067)	-	-	(68,067)
Actual Student Enrollment	-	284	-	-	284	-	-	284
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
TOTAL EXPENSES	-	<u>1,514,513</u>	-	-	<u>1,514,513</u>	-	-	<u>1,514,513</u>
NET INCOME	-	<u>(68,067)</u>	-	-	<u>(68,067)</u>	-	-	<u>(68,067)</u>

	HEKETI COMMUNITY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue	-	1,446,446	-	-	1,446,446	-	-	1,446,446
Total Expenses	-	1,514,513	-	-	1,514,513	-	-	1,514,513
Net Income	-	(68,067)	-	-	(68,067)	-	-	(68,067)
Actual Student Enrollment	-	284	-	-	284	-	-	284
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE - ALL OTHER School Districts: ( Weighted Avg )	-	1	-	-	1	-	-	1
	-	284	-	-	284	-	-	284
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	284	-	-	284	-	-	284
REVENUE PER PUPIL	-	5,093	-	-	5,093	-	-	5,093
EXPENSES PER PUPIL	-	5,333	-	-	5,333	-	-	5,333

Total Revenue		-	-	1,446,446	-	-
Total Expenses		-	-	1,514,513	-	-
Net Income		-	-	(68,067)	-	-
Actual Student Enrollment		-	-	284	-	-
		3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		Use the 'REVISED' Column(s) COMPLETELY BLANK. Selected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES		2017-18				
Per Pupil Revenue		Per Pupil Rate				
NYC CHANCELLOR'S OFFICE		14,527				
-		-	-	1,031,417	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
-		-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )		-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		14,527				
Special Education Revenue			-	107,800		-
Grants						
Stimulus			-			-
DYCD (Department of Youth and Community Development)			-			-
Other			-			-
NYC DoE Rental Assistance				147,086		
Other			-	27,264		-
TOTAL REVENUE FROM STATE SOURCES		-	-	1,313,567	-	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			-	4,644		-
Title I			-	34,582		-
Title Funding - Other			-	1,557		-

<b>Total Revenue</b>	-	-	<b>1,446,446</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,514,513</b>	-	-
<b>Net Income</b>	-	-	<b>(68,067)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>284</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
School Food Service (Free Lunch)		-			-
Grants					
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		-			-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	<b>40,783</b>	-	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations		-	<b>25,000</b>		-
Fundraising		-	<b>3,750</b>		-
Erate Reimbursement		-	<b>2,741</b>		-
Earnings on Investments		-			-
Interest Income		-	<b>25</b>		-
Food Service (Income from meals)		-	<b>56,830</b>		-
Text Book		-			-
OTHER		-	<b>3,750</b>		-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	<b>92,096</b>	-	-
<b>TOTAL REVENUE</b>	-	-	<b>1,446,446</b>	-	-

<b>Total Revenue</b>			-	-	1,446,446
<b>Total Expenses</b>			-	-	1,514,513
<b>Net Income</b>			-	-	(68,067)
<b>Actual Student Enrollment</b>			-	-	284
			<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>
			<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
					<b>Revised Budget</b>
					<b>Variance</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions			
Executive Management	1.00		-	32,918	-
Instructional Management	3.00		-	69,000	-
Deans, Directors & Coordinators	2.00		-	48,000	-
CFO / Director of Finance	-		-		-
Operation / Business Manager	1.00		-	15,000	-
Administrative Staff	1.00		-	13,750	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	8.00		-	178,668	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>					
Teachers - Regular	12.00		-	198,216	-
Teachers - SPED	7.00		-	119,584	-
Substitute Teachers	-		-		-
Teaching Assistants	6.00		-	62,781	-
Specialty Teachers	7.00		-	106,637	-
Aides	-		-		-
Therapists & Counselors	4.00		-	59,568	-
Other	4.00		-	26,000	-
<b>TOTAL INSTRUCTIONAL</b>	40.00		-	572,785	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>					
Nurse	-		-		-
Librarian	-		-		-
Custodian	2.00		-	24,190	-
Security	1.00		-	8,000	-
Other	4.50		-	35,250	-
<b>TOTAL NON-INSTRUCTIONAL</b>	7.50		-	67,440	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>		55.50	-	818,893	-
<b>PAYROLL TAXES AND BENEFITS</b>					
Payroll Taxes			-	70,834	-
Fringe / Employee Benefits			-	79,396	-



<b>Total Revenue</b>		-	-	1,446,446	- -
<b>Total Expenses</b>		-	-	1,514,513	- -
<b>Net Income</b>		-	-	(68,067)	- -
<b>Actual Student Enrollment</b>		-	-	284	- -
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget      Variance</b>
Retirement / Pension			=	9,044	=
TOTAL PAYROLL TAXES AND BENEFITS		-	-	159,274	- -
<b>TOTAL PERSONNEL SERVICE COSTS</b>		-	-	978,167	- -
<b>CONTRACTED SERVICES</b>					
Accounting / Audit			-	5,688	-
Legal			-		-
Management Company Fee			-		-
Nurse Services			-		-
Food Service / School Lunch			-		-
Payroll Services			-	1,641	-
Special Ed Services			-		-
Titlement Services (i.e. Title I)			-		-
Other Purchased / Professional / Consulting			=	21,625	=
TOTAL CONTRACTED SERVICES		-	-	28,953	- -

<b>Total Revenue</b>	-	-	<b>1,446,446</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,514,513</b>	-	-
<b>Net Income</b>	-	-	<b>(68,067)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>284</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses		-	1,400		-
Classroom / Teaching Supplies & Materials		-	10,500		-
Special Ed Supplies & Materials		-	125		-
Textbooks / Workbooks		-	6,874		-
Supplies & Materials other		-			-
Equipment / Furniture		-	875		-
Telephone		-	1,866		-
Technology		-	6,509		-
Student Testing & Assessment		-	5,250		-
Field Trips		-	2,500		-
Transportation (student)		-			-
Student Services - other		-	4,800		-
Office Expense		-	5,979		-
Staff Development		-	3,250		-
Staff Recruitment		-	2,125		-
Student Recruitment / Marketing		-	1,500		-
School Meals / Lunch		-	54,028		-
Travel (Staff)		-	125		-
Fundraising		-	4,250		-
Other		-	<u>1,388</u>		-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	<b>113,342</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		-	10,336		-
Janitorial		-	14,250		-
Building and Land Rent / Lease / Facility Finance Interest		-	308,359		-
Repairs & Maintenance		-	8,750		-
Equipment / Furniture		-			-
Security		-	2,500		-
Utilities		-	<u>37,773</u>		-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	<b>381,968</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		-	<b>12,084</b>		-
<b>RESERVES / CONTINGENCY</b>		-			-

<b>Total Revenue</b>	-	-	<b>1,446,446</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,514,513</b>	-	-
<b>Net Income</b>	-	-	<b>(68,067)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>284</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>TOTAL EXPENSES</b>	-	-	<u><b>1,514,513</b></u>	-	-
<b>NET INCOME</b>	-	-	<u><b>(68,067)</b></u>	-	-

Total Revenue	-	-	1,446,446	-	-
Total Expenses	-	-	1,514,513	-	-
Net Income	Quarter - 1/1 - 3/31	-	(68,067)	-	-
Actual Student Enrollment	-	-	284	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	284	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	-	<b>284</b>	-	-
<b>REVENUE PER PUPIL</b>	-	-	<b>5,093</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	-	<b>5,333</b>	-	-

			HEKETI COMMUNITY CHARTER SCHOOL				
			Budget / Operating Plan				
			2017-18				
Total Revenue			5,785,783	5,785,783	-	5,785,783	5,785,783
Total Expenses			6,058,050	6,058,050	-	(6,058,050)	(6,058,050)
Net Income			(272,267)	(272,267)	-	(272,267)	(272,267)
Actual Student Enrollment							
			Total Year			VARIANCE	
			Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>REVENUE</b>							
<b>REVENUES FROM STATE SOURCES</b>							
Per Pupil Revenue	2017-18	Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	14,527		4,125,668	4,125,668	-	4,125,668	4,125,668
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-		-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527		4,125,668	4,125,668	-	4,125,668	4,125,668
Special Education Revenue			431,199	431,199	-	431,199	431,199
Grants							
Stimulus			-	-	-	-	-
DYCD (Department of Youth and Community Development)			-	-	-	-	-
Other			-	-	-	-	-
NYC DoE Rental Assistance			588,344	588,344	-	588,344	588,344
Other			109,055	109,055	-	109,055	109,055
TOTAL REVENUE FROM STATE SOURCES			5,254,266	5,254,266	-	5,254,266	5,254,266
<b>REVENUE FROM FEDERAL FUNDING</b>							
IDEA Special Needs			18,577	18,577	-	18,577	18,577
Title I			138,329	138,329	-	138,329	138,329
Title Funding - Other			6,226	6,226	-	6,226	6,226

**DESCRIPTION OF ASSUMPTIONS**

(\$10,390) -3 students & above 60 (\$19,049) categories - 21 students.

Includes Per Pupil General Education One Time funding, NYSTL/NYSSL/NYSLIB Allocations

HEKETI COMMUNITY CHARTER SCHOOL					
Budget / Operating Plan					
2017-18					
Total Revenue	5,785,783	5,785,783	-	5,785,783	5,785,783
Total Expenses	6,058,050	6,058,050	-	(6,058,050)	(6,058,050)
Net Income	(272,267)	(272,267)	-	(272,267)	(272,267)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
School Food Service (Free Lunch)	-	-	-	-	-
Grants					
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	163,132	163,132	-	163,132	163,132
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	100,000	100,000	-	100,000	100,000
Fundraising	15,000	15,000	-	15,000	15,000
Erate Reimbursement	10,965	10,965	-	10,965	10,965
Earnings on Investments	-	-	-	-	-
Interest Income	100	100	-	100	100
Food Service (Income from meals)	227,320	227,320	-	227,320	227,320
Text Book	-	-	-	-	-
OTHER	15,000	15,000	-	15,000	15,000
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	368,385	368,385	-	368,385	368,385
<b>TOTAL REVENUE</b>	<b>5,785,783</b>	<b>5,785,783</b>	<b>-</b>	<b>5,785,783</b>	<b>5,785,783</b>

# DESCRIPTION OF ASSUMPTIONS

Based on weekly family donations, parent fundraisers & rental income from local Church.

			HEKETI COMMUNITY CHARTER SCHOOL						
			Budget / Operating Plan			2017-18			
Total Revenue			5,785,783	5,785,783	-	5,785,783	5,785,783		
Total Expenses			6,058,050	6,058,050	-	(6,058,050)	(6,058,050)		
Net Income			(272,267)	(272,267)	-	(272,267)	(272,267)		
Actual Student Enrollment									
			Total Year			VARIANCE			
			Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS	
EXPENSES									
ADMINISTRATIVE STAFF PERSONNEL COSTS									
Avg. No. of Positions									
Executive Management			1.00	131,671	131,671	-	(131,671)	(131,671)	School Leader
Instructional Management			3.00	276,000	276,000	-	(276,000)	(276,000)	Instructional Specialists - Math, ELA, Curriculum
Deans, Directors & Coordinators			2.00	192,000	192,000	-	(192,000)	(192,000)	Director of Operations & Development Director
CFO / Director of Finance			-	-	-	-	-	-	
Operation / Business Manager			1.00	60,000	60,000	-	(60,000)	(60,000)	Finance Associate
Administrative Staff			1.00	55,000	55,000	-	(55,000)	(55,000)	
TOTAL ADMINISTRATIVE STAFF			8.00	714,671	714,671	-	(714,671)	(714,671)	
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular			12.00	792,864	792,864	-	(792,864)	(792,864)	
Teachers - SPED			7.00	478,336	478,336	-	(478,336)	(478,336)	
Substitute Teachers			-	-	-	-	-	-	
Teaching Assistants			6.00	251,125	251,125	-	(251,125)	(251,125)	
Specialty Teachers			7.00	426,546	426,546	-	(426,546)	(426,546)	
Aides			-	-	-	-	-	-	
Therapists & Counselors			4.00	238,270	238,270	-	(238,270)	(238,270)	
Other			4.00	104,000	104,000	-	(104,000)	(104,000)	Part time Afterschool Teachers
TOTAL INSTRUCTIONAL			40.00	2,291,141	2,291,141	-	(2,291,141)	(2,291,141)	
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse			-	-	-	-	-	-	
Librarian			-	-	-	-	-	-	
Custodian			2.00	96,760	96,760	-	(96,760)	(96,760)	
Security			1.00	32,000	32,000	-	(32,000)	(32,000)	
Other			4.50	141,000	141,000	-	(141,000)	(141,000)	Aides
TOTAL NON-INSTRUCTIONAL			7.50	269,760	269,760	-	(269,760)	(269,760)	
SUBTOTAL PERSONNEL SERVICE COSTS			55.50	3,275,572	3,275,572	-	(3,275,572)	(3,275,572)	
PAYROLL TAXES AND BENEFITS									
Payroll Taxes				283,337	283,337	-	(283,337)	(283,337)	
Fringe / Employee Benefits				317,582	317,582	-	(317,582)	(317,582)	

**HEKETI COMMUNITY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	<b>5,785,783</b>	<b>5,785,783</b>	<b>-</b>	<b>5,785,783</b>	<b>5,785,783</b>
<b>Total Expenses</b>	<b>6,058,050</b>	<b>6,058,050</b>	<b>-</b>	<b>(6,058,050)</b>	<b>(6,058,050)</b>
<b>Net Income</b>	<b>(272,267)</b>	<b>(272,267)</b>	<b>-</b>	<b>(272,267)</b>	<b>(272,267)</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
Retirement / Pension	<u>36,176</u>	<u>36,176</u>	-	<u>(36,176)</u>	<u>(36,176)</u>
TOTAL PAYROLL TAXES AND BENEFITS	637,095	637,095	-	(637,095)	(637,095)
<b>TOTAL PERSONNEL SERVICE COSTS</b>	3,912,667	3,912,667	-	(3,912,667)	(3,912,667)
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	22,750	22,750	-	(22,750)	(22,750)
Legal	-	-	-	-	-
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-
Payroll Services	6,562	6,562	-	(6,562)	(6,562)
Special Ed Services	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	86,500	86,500	-	(86,500)	(86,500)
<b>TOTAL CONTRACTED SERVICES</b>	115,812	115,812	-	(115,812)	(115,812)

**DESCRIPTION OF ASSUMPTIONS**



**HEKETI COMMUNITY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	<b>5,785,783</b>	<b>5,785,783</b>	<b>-</b>	<b>5,785,783</b>	<b>5,785,783</b>
<b>Total Expenses</b>	<b>6,058,050</b>	<b>6,058,050</b>	<b>-</b>	<b>(6,058,050)</b>	<b>(6,058,050)</b>
<b>Net Income</b>	<b>(272,267)</b>	<b>(272,267)</b>	<b>-</b>	<b>(272,267)</b>	<b>(272,267)</b>
<b>Actual Student Enrollment</b>					

<b>Total Year</b>			<b>VARIANCE</b>	
<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

Board Expenses	5,600	5,600	-	(5,600)	(5,600)
Classroom / Teaching Supplies & Materials	41,998	41,998	-	(41,998)	(41,998)
Special Ed Supplies & Materials	500	500	-	(500)	(500)
Textbooks / Workbooks	27,494	27,494	-	(27,494)	(27,494)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	3,500	3,500	-	(3,500)	(3,500)
Telephone	7,465	7,465	-	(7,465)	(7,465)
Technology	26,036	26,036	-	(26,036)	(26,036)
Student Testing & Assessment	21,000	21,000	-	(21,000)	(21,000)
Field Trips	10,000	10,000	-	(10,000)	(10,000)
Transportation (student)	-	-	-	-	-
Student Services - other	19,200	19,200	-	(19,200)	(19,200)
Office Expense	23,914	23,914	-	(23,914)	(23,914)
Staff Development	13,000	13,000	-	(13,000)	(13,000)
Staff Recruitment	8,500	8,500	-	(8,500)	(8,500)
Student Recruitment / Marketing	6,000	6,000	-	(6,000)	(6,000)
School Meals / Lunch	216,110	216,110	-	(216,110)	(216,110)
Travel (Staff)	500	500	-	(500)	(500)
Fundraising	17,000	17,000	-	(17,000)	(17,000)
Other	5,550	5,550	-	(5,550)	(5,550)
<b>TOTAL SCHOOL OPERATIONS</b>	<b>453,367</b>	<b>453,367</b>	<b>-</b>	<b>(453,367)</b>	<b>(453,367)</b>

**FACILITY OPERATION & MAINTENANCE**

Insurance	41,345	41,345	-	(41,345)	(41,345)
Janitorial	57,000	57,000	-	(57,000)	(57,000)
Building and Land Rent / Lease / Facility Finance Interest	1,233,434	1,233,434	-	(1,233,434)	(1,233,434)
Repairs & Maintenance	35,000	35,000	-	(35,000)	(35,000)
Equipment / Furniture	-	-	-	-	-
Security	10,000	10,000	-	(10,000)	(10,000)
Utilities	151,091	151,091	-	(151,091)	(151,091)
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>1,527,870</b>	<b>1,527,870</b>	<b>-</b>	<b>(1,527,870)</b>	<b>(1,527,870)</b>

Based on lease and deferred rent adjustment

Utilities and Property Taxes

**DEPRECIATION & AMORTIZATION**

<b>RESERVES / CONTINGENCY</b>	48,334	48,334	-	(48,334)	(48,334)
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**HEKETI COMMUNITY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2017-18**

<b>Total Revenue</b>	<b>5,785,783</b>	<b>5,785,783</b>	<b>-</b>	<b>5,785,783</b>	<b>5,785,783</b>
<b>Total Expenses</b>	<b>6,058,050</b>	<b>6,058,050</b>	<b>-</b>	<b>(6,058,050)</b>	<b>(6,058,050)</b>
<b>Net Income</b>	<b>(272,267)</b>	<b>(272,267)</b>	<b>-</b>	<b>(272,267)</b>	<b>(272,267)</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>TOTAL EXPENSES</b>	<u><b>6,058,050</b></u>	<u><b>6,058,050</b></u>	<b>-</b>	<u><b>(6,058,050)</b></u>	<u><b>(6,058,050)</b></u>
<b>NET INCOME</b>	<u><b>(272,267)</b></u>	<u><b>(272,267)</b></u>	<b>-</b>	<u><b>(272,267)</b></u>	<u><b>(272,267)</b></u>

**DESCRIPTION OF ASSUMPTIONS**

		HEKETI COMMUNITY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2017-18		
Total Revenue	5,785,783	5,785,783	-	5,785,783	5,785,783		
Total Expenses	6,058,050	6,058,050	-	(6,058,050)	(6,058,050)		
Net Income	(272,267)	(272,267)	-	(272,267)	(272,267)		
Actual Student Enrollment							
		Total Year			VARIANCE		DESCRIPTION OF ASSUMPTIONS
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
ENROLLMENT - *School Districts Are Linked To Above Entries*							
Number of Districts:							
NYC CHANCELLOR'S OFFICE							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
ALL OTHER School Districts: ( Weighted Avg )							
TOTAL ENROLLMENT							
REVENUE PER PUPIL							
EXPENSES PER PUPIL							

**HEKETI COMMUNITY CHARTER SCHOOL  
BALANCE SHEET  
2017-18**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2016-17</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-

## 2017-18

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

### CY Per Pupil Rate

## HEKETI COMMUNITY CHARTER

## Budget / Operating Plan

2017-18

Total Revenue	-	1,446,446	-	-	1,446,446	-	-
Total Expenses	-	1,514,513	-	-	1,514,513	-	-
Net Income	-	(68,067)	-	-	(68,067)	-	-
Actual Student Enrollment	-	284	-	-	284	-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	40,783	-	-	40,783	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		25,000	-		25,000	-	
Fundraising		3,750	-		3,750	-	
Erate Reimbursement		2,741	-		2,741	-	
Earnings on Investments		-	-		-	-	
Interest Income		25	-		25	-	
Food Service (Income from meals)		56,830	-		56,830	-	
Text Book		-	-		-	-	
OTHER		3,750	-		3,750	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	92,096	-	-	92,096	-	-
TOTAL REVENUE	-	1,446,446	-	-	1,446,446	-	-

## HEKETI COMMUNITY CHARTER

## Budget / Operating Plan

2017-18

Total Revenue	-	1,446,446	-	-	1,446,446	-	-
Total Expenses	-	1,514,513	-	-	1,514,513	-	-
Net Income	-	(68,067)	-	-	(68,067)	-	-
Actual Student Enrollment	-	284	-	-	284	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

## EXPENSES

Quarter 0

No. of Positions

## ADMINISTRATIVE STAFF PERSONNEL COSTS

Executive Management	-	32,918	-	32,918	-	-
Instructional Management	-	69,000	-	69,000	-	-
Deans, Directors & Coordinators	-	48,000	-	48,000	-	-
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	15,000	-	15,000	-	-
Administrative Staff	-	13,750	-	13,750	-	-
TOTAL ADMINISTRATIVE STAFF	-	178,668	-	178,668	-	-

## INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	198,216	-	198,216	-	-
Teachers - SPED	-	119,584	-	119,584	-	-
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	-	62,781	-	62,781	-	-
Specialty Teachers	-	106,637	-	106,637	-	-
Aides	-	-	-	-	-	-
Therapists & Counselors	-	59,568	-	59,568	-	-
Other	-	26,000	-	26,000	-	-
TOTAL INSTRUCTIONAL	-	572,785	-	572,785	-	-

## NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	24,190	-	24,190	-	-
Security	-	8,000	-	8,000	-	-
Other	-	35,250	-	35,250	-	-
TOTAL NON-INSTRUCTIONAL	-	67,440	-	67,440	-	-

## SUBTOTAL PERSONNEL SERVICE COSTS

-	-	818,893	-	818,893	-	-
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## PAYROLL TAXES AND BENEFITS

Payroll Taxes	-	70,834	-	70,834	-	-
Fringe / Employee Benefits	-	79,396	-	79,396	-	-
Retirement / Pension	-	9,044	-	9,044	-	-
TOTAL PAYROLL TAXES AND BENEFITS	-	159,274	-	159,274	-	-

## TOTAL PERSONNEL SERVICE COSTS

-	-	978,167	-	978,167	-	-
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HEKETI COMMUNITY CHARTER

Budget / Operating Plan

2017-18

Total Revenue	-	1,446,446	-	-	1,446,446	-	-
Total Expenses	-	1,514,513	-	-	1,514,513	-	-
Net Income	-	(68,067)	-	-	(68,067)	-	-
Actual Student Enrollment	-	284	-	-	284	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>CONTRACTED SERVICES</b>							
Accounting / Audit		5,688	-		5,688	-	
Legal		-	-		-	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		1,641	-		1,641	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		21,625	-		21,625	-	
<b>TOTAL CONTRACTED SERVICES</b>	-	28,953	-	-	28,953	-	-



**HEKETI COMMUNITY CHARTER**

**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	1,446,446	-	-	1,446,446	-	-
<b>Total Expenses</b>	-	1,514,513	-	-	1,514,513	-	-
<b>Net Income</b>	-	(68,067)	-	-	(68,067)	-	-
<b>Actual Student Enrollment</b>	-	284	-	-	284	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>SCHOOL OPERATIONS</b>							
Board Expenses		1,400	-		1,400	-	
Classroom / Teaching Supplies & Materials		10,500	-		10,500	-	
Special Ed Supplies & Materials		125	-		125	-	
Textbooks / Workbooks		6,874	-		6,874	-	
Supplies & Materials other		-	-		-	-	
Equipment / Furniture		875	-		875	-	
Telephone		1,866	-		1,866	-	
Technology		6,509	-		6,509	-	
Student Testing & Assessment		5,250	-		5,250	-	
Field Trips		2,500	-		2,500	-	
Transportation (student)		-	-		-	-	
Student Services - other		4,800	-		4,800	-	
Office Expense		5,979	-		5,979	-	
Staff Development		3,250	-		3,250	-	
Staff Recruitment		2,125	-		2,125	-	
Student Recruitment / Marketing		1,500	-		1,500	-	
School Meals / Lunch		54,028	-		54,028	-	
Travel (Staff)		125	-		125	-	
Fundraising		4,250	-		4,250	-	
Other		1,388	-		1,388	-	
<b>TOTAL SCHOOL OPERATIONS</b>	-	113,342	-	-	113,342	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>							
Insurance		10,336	-		10,336	-	
Janitorial		14,250	-		14,250	-	
Building and Land Rent / Lease / Facility Finance Interest		308,359	-		308,359	-	
Repairs & Maintenance		8,750	-		8,750	-	
Equipment / Furniture		-	-		-	-	
Security		2,500	-		2,500	-	
Utilities		37,773	-		37,773	-	
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	381,968	-	-	381,968	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		12,084	-		12,084	-	
<b>RESERVES / CONTINGENCY</b>		-	-		-	-	
<b>TOTAL EXPENSES</b>	-	1,514,513	-	-	1,514,513	-	-

HEKETI COMMUNITY CHARTER

Budget / Operating Plan

2017-18

Total Revenue	-	1,446,446	-	-	1,446,446	-	-
Total Expenses	-	1,514,513	-	-	1,514,513	-	-
Net Income	-	(68,067)	-	-	(68,067)	-	-
Actual Student Enrollment	-	284	-	-	284	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	-	(68,067)	-	-	(68,067)	-	-

<b>Total Revenue</b>	-	<b>1,446,446</b>	-	-	<b>1,446,446</b>	-	-
<b>Total Expenses</b>	-	<b>1,514,513</b>	-	-	<b>1,514,513</b>	-	-
<b>Net Income</b>	-	<b>(68,067)</b>	-	-	<b>(68,067)</b>	-	-
<b>Actual Student Enrollment</b>	-	<b>284</b>	-	-	<b>284</b>	-	-

[illegible]

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>						
<b>NYC CHANCELLOR'S OFFICE</b>	-	284	-	-	284	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
<b>ALL OTHER School Districts: ( Count = 0 )</b>	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	284	-	-	284	-
<b>REVENUE PER PUPIL</b>	-	5,093	-	-	5,093	-
<b>EXPENSES PER PUPIL</b>	-	5,333	-	-	5,333	-

## 2 SCHOOL

<b>Total Revenue</b>	<b>1,446,446</b>	<b>-</b>	<b>-</b>	<b>1,446,446</b>	<b>-</b>
<b>Total Expenses</b>	<b>1,514,513</b>	<b>-</b>	<b>-</b>	<b>1,514,513</b>	<b>-</b>
<b>Net Income</b>	<b>(68,067)</b>	<b>-</b>	<b>-</b>	<b>(68,067)</b>	<b>-</b>
<b>Actual Student Enrollment</b>	<b>284</b>	<b>-</b>	<b>-</b>	<b>284</b>	<b>-</b>

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Current Budget	Variance	Actual	Current Budget	Variance
REVENUE						
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	CY Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	14,527	1,031,417	-		1,031,417	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-		-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	1,031,417	-	-	1,031,417	-
Special Education Revenue		107,800	-		107,800	-
Grants						
Stimulus		-	-		-	-
DYCD (Department of Youth and Community Development)		-	-		-	-
Other		-	-		-	-
NYC DoE Rental Assistance		147,086	-		147,086	-
Other		27,264	-		27,264	-
TOTAL REVENUE FROM STATE SOURCES		1,313,567	-	-	1,313,567	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		4,644	-		4,644	-
Title I		34,582	-		34,582	-
Title Funding - Other		1,557	-		1,557	-
School Food Service (Free Lunch)		-	-		-	-
Grants						
Charter School Program (CSP) Planning & Implementation		-	-		-	-
Other		-	-		-	-

SCHOOL n					
Total Revenue	1,446,446	-	-	1,446,446	-
Total Expenses	1,514,513	-	-	1,514,513	-
Net Income	(68,067)	-	-	(68,067)	-
Actual Student Enrollment	284	-	-	284	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	40,783	-	-	40,783	-
LOCAL and OTHER REVENUE					
Contributions and Donations	25,000	-		25,000	-
Fundraising	3,750	-		3,750	-
Erate Reimbursement	2,741	-		2,741	-
Earnings on Investments	-	-		-	-
Interest Income	25	-		25	-
Food Service (Income from meals)	56,830	-		56,830	-
Text Book	-	-		-	-
OTHER	3,750	-		3,750	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	92,096	-	-	92,096	-
TOTAL REVENUE					
	1,446,446	-	-	1,446,446	-

# SCHOOL

n

Total Revenue	1,446,446	-	-	1,446,446	-
Total Expenses	1,514,513	-	-	1,514,513	-
Net Income	(68,067)	-	-	(68,067)	-
Actual Student Enrollment	284	-	-	284	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

## EXPENSES

### ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions					
Executive Management	-	32,918	-		32,918	-
Instructional Management	-	69,000	-		69,000	-
Deans, Directors & Coordinators	-	48,000	-		48,000	-
CFO / Director of Finance	-	-	-		-	-
Operation / Business Manager	-	15,000	-		15,000	-
Administrative Staff	-	13,750	-		13,750	-
TOTAL ADMINISTRATIVE STAFF	-	178,668	-	-	178,668	-

### INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	198,216	-		198,216	-
Teachers - SPED	-	119,584	-		119,584	-
Substitute Teachers	-	-	-		-	-
Teaching Assistants	-	62,781	-		62,781	-
Specialty Teachers	-	106,637	-		106,637	-
Aides	-	-	-		-	-
Therapists & Counselors	-	59,568	-		59,568	-
Other	-	26,000	-		26,000	-
TOTAL INSTRUCTIONAL	-	572,785	-	-	572,785	-

### NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-		-	-
Librarian	-	-	-		-	-
Custodian	-	24,190	-		24,190	-
Security	-	8,000	-		8,000	-
Other	-	35,250	-		35,250	-
TOTAL NON-INSTRUCTIONAL	-	67,440	-	-	67,440	-

### SUBTOTAL PERSONNEL SERVICE COSTS

	-	818,893	-	-	818,893	-
--	---	---------	---	---	---------	---

### PAYROLL TAXES AND BENEFITS

Payroll Taxes		70,834	-		70,834	-
Fringe / Employee Benefits		79,396	-		79,396	-
Retirement / Pension		9,044	-		9,044	-
TOTAL PAYROLL TAXES AND BENEFITS		159,274	-	-	159,274	-

### TOTAL PERSONNEL SERVICE COSTS

	-	978,167	-	-	978,167	-
--	---	---------	---	---	---------	---

SCHOOL n					
Total Revenue	1,446,446	-	-	1,446,446	-
Total Expenses	1,514,513	-	-	1,514,513	-
Net Income	(68,067)	-	-	(68,067)	-
Actual Student Enrollment	284	-	-	284	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		SCHOOL n			
		Current Budget	Variance	Actual	Current Budget      Variance
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	5,688	-		5,688	-
Legal	-	-		-	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	1,641	-		1,641	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	21,625	-		21,625	-
TOTAL CONTRACTED SERVICES	28,953	-		-	28,953      -

## SCHOOL

n

<b>Total Revenue</b>	<b>1,446,446</b>	-	-	<b>1,446,446</b>	-
<b>Total Expenses</b>	<b>1,514,513</b>	-	-	<b>1,514,513</b>	-
<b>Net Income</b>	<b>(68,067)</b>	-	-	<b>(68,067)</b>	-
<b>Actual Student Enrollment</b>	<b>284</b>	-	-	<b>284</b>	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>					
<b>SCHOOL OPERATIONS</b>					
Board Expenses	1,400	-		1,400	-
Classroom / Teaching Supplies & Materials	10,500	-		10,500	-
Special Ed Supplies & Materials	125	-		125	-
Textbooks / Workbooks	6,874	-		6,874	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	875	-		875	-
Telephone	1,866	-		1,866	-
Technology	6,509	-		6,509	-
Student Testing & Assessment	5,250	-		5,250	-
Field Trips	2,500	-		2,500	-
Transportation (student)	-	-		-	-
Student Services - other	4,800	-		4,800	-
Office Expense	5,979	-		5,979	-
Staff Development	3,250	-		3,250	-
Staff Recruitment	2,125	-		2,125	-
Student Recruitment / Marketing	1,500	-		1,500	-
School Meals / Lunch	54,028	-		54,028	-
Travel (Staff)	125	-		125	-
Fundraising	4,250	-		4,250	-
Other	1,388	-		1,388	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>113,342</b>	-	-	<b>113,342</b>	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	10,336	-		10,336	-
Janitorial	14,250	-		14,250	-
Building and Land Rent / Lease / Facility Finance Interest	308,359	-		308,359	-
Repairs & Maintenance	8,750	-		8,750	-
Equipment / Furniture	-	-		-	-
Security	2,500	-		2,500	-
Utilities	37,773	-		37,773	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>381,968</b>	-	-	<b>381,968</b>	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>12,084</b>	-		<b>12,084</b>	-
<b>RESERVES / CONTINGENCY</b>	-	-		-	-
<b>TOTAL EXPENSES</b>	<b>1,514,513</b>	-	-	<b>1,514,513</b>	-



SCHOOL					
SCHOOL					
n					
Total Revenue	1,446,446	-	-	1,446,446	-
Total Expenses	1,514,513	-	-	1,514,513	-
Net Income	(68,067)	-	-	(68,067)	-
Actual Student Enrollment	284	-	-	284	-
			Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30
			Quarter - 1/1 - 3/31		
			Current		
			Budget	Variance	
					Actual
					Current
					Budget
					Variance
NET INCOME	(68,067)	-	-	(68,067)	-

hSCHOOL n					
Total Revenue	1,446,446	-	-	1,446,446	-
Total Expenses	1,514,513	-	-	1,514,513	-
Net Income	(68,067)	-	-	(68,067)	-
Actual Student Enrollment	284	-	-	284	-
Quarter - 1/1 - 3/31					
Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
			Actual	Current Budget	Variance
			Current Budget	Variance	
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE			284	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
ALL OTHER School Districts: ( Count = 0 )			-	-	-
TOTAL ENROLLMENT			284	-	-
REVENUE PER PUPIL			5,093	-	-
EXPENSES PER PUPIL			5,333	-	-

## 2017-18

<b>Total Revenue</b>	-	-	-	5,785,783	(5,785,783)	-	-	5,785,7
<b>Total Expenses</b>	-	-	-	6,058,050	6,058,050	-	-	6,058,0
<b>Net Income</b>	-	-	-	(272,267)	272,267	-	-	(272,2
<b>Actual Student Enrollment</b>	-	-	-			-	-	

### TOTALS AND VARIANCE ANALYSIS

	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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### CY Per Pupil Rate

<b>NYC CHANCELLOR'S OFFICE</b>	<b>14,527</b>
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: ( Count = 0 )	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	<b>14,527</b>

-	-	-	4,125,668	(4,125,668)	-	-	4,125,668
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	4,125,668	(4,125,668)	-	-	4,125,668
-	-	-	431,199	(431,199)	-	-	431,199

Other

-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	588,344	(588,344)	-	-	-	588,344	(588,344)
-	-	-	109,055	(109,055)	-	-	-	109,055	(109,055)
-	-	-	5,254,266	(5,254,266)	-	-	-	5,254,266	(5,254,266)

Other

-	-	-	18,577	(18,577)	-	-	18,5
-	-	-	138,329	(138,329)	-	-	138,3
-	-	-	6,226	(6,226)	-	-	6,2
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	

				HEKETI COMMUNITY CHARTER SCHOOL				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	5,785,783	(5,785,783)	-	-	5,785,7
Total Expenses	-	-	-	6,058,050	6,058,050	-	-	6,058,0
Net Income	-	-	-	(272,267)	272,267	-	-	(272,2
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current	Actual	Current	Actual	Original
				Budget	vs.	Budget	vs.	Budget
				(Current	Current	Budget - TY	Current	(Current
				Quarter)	Budget		Budget TY	Quarter)
				Actual				Original
Other				-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES				-	-	163,132	(163,132)	-
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations				-	-	100,000	(100,000)	-
Fundraising				-	-	15,000	(15,000)	-
Erate Reimbursement				-	-	10,965	(10,965)	-
Earnings on Investments				-	-	-	-	-
Interest Income				-	-	100	(100)	-
Food Service (Income from meals)				-	-	227,320	(227,320)	-
Text Book				-	-	-	-	-
OTHER				-	-	15,000	(15,000)	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES				-	-	368,385	(368,385)	-
<b>TOTAL REVENUE</b>				-	-	<b>5,785,783</b>	<b>(5,785,783)</b>	-

				HEKETI COMMUNITY CHARTER SCHOOL							
				Budget / Operating Plan							
				2017-18							
Total Revenue				-	-	-	5,785,783	(5,785,783)	-	-	5,785,783
Total Expenses				-	-	-	6,058,050	6,058,050	-	-	6,058,050
Net Income				-	-	-	(272,267)	272,267	-	-	(272,267)
Actual Student Enrollment				-	-	-			-	-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS							
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
EXPENSES											
			Quarter 0								
ADMINISTRATIVE STAFF PERSONNEL COSTS			No. of Positions								
Executive Management			-	-	-	131,671	131,671	-	-	131,671	
Instructional Management			-	-	-	276,000	276,000	-	-	276,000	
Deans, Directors & Coordinators			-	-	-	192,000	192,000	-	-	192,000	
CFO / Director of Finance			-	-	-	-	-	-	-	-	
Operation / Business Manager			-	-	-	60,000	60,000	-	-	60,000	
Administrative Staff			-	-	-	55,000	55,000	-	-	55,000	
TOTAL ADMINISTRATIVE STAFF			-	-	-	714,671	714,671	-	-	714,671	
INSTRUCTIONAL PERSONNEL COSTS											
Teachers - Regular			-	-	-	792,864	792,864	-	-	792,864	
Teachers - SPED			-	-	-	478,336	478,336	-	-	478,336	
Substitute Teachers			-	-	-	-	-	-	-	-	
Teaching Assistants			-	-	-	251,125	251,125	-	-	251,125	
Specialty Teachers			-	-	-	426,546	426,546	-	-	426,546	
Aides			-	-	-	-	-	-	-	-	
Therapists & Counselors			-	-	-	238,270	238,270	-	-	238,270	
Other			-	-	-	104,000	104,000	-	-	104,000	
TOTAL INSTRUCTIONAL			-	-	-	2,291,141	2,291,141	-	-	2,291,141	
NON-INSTRUCTIONAL PERSONNEL COSTS											
Nurse			-	-	-	-	-	-	-	-	
Librarian			-	-	-	-	-	-	-	-	
Custodian			-	-	-	96,760	96,760	-	-	96,760	
Security			-	-	-	32,000	32,000	-	-	32,000	
Other			-	-	-	141,000	141,000	-	-	141,000	
TOTAL NON-INSTRUCTIONAL			-	-	-	269,760	269,760	-	-	269,760	
SUBTOTAL PERSONNEL SERVICE COSTS			-	-	-	3,275,572	3,275,572	-	-	3,275,572	
PAYROLL TAXES AND BENEFITS											
Payroll Taxes				-	-	283,337	283,337	-	-	283,337	
Fringe / Employee Benefits				-	-	317,582	317,582	-	-	317,582	
Retirement / Pension				-	-	36,176	36,176	-	-	36,176	
TOTAL PAYROLL TAXES AND BENEFITS				-	-	637,095	637,095	-	-	637,095	
TOTAL PERSONNEL SERVICE COSTS			-	-	-	3,912,667	3,912,667	-	-	3,912,667	

	<b>HEKETI COMMUNITY CHARTER SCHOOL</b> <b>Budget / Operating Plan</b> <b>2017-18</b>							
Total Revenue	-	-	-	5,785,783	(5,785,783)	-	-	5,785,7
Total Expenses	-	-	-	6,058,050	6,058,050	-	-	6,058,0
Net Income	-	-	-	(272,267)	272,267	-	-	(272,2
Actual Student Enrollment	-	-	-			-	-	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	TOTALS AND VARIANCE ANALYSIS							
	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
<b>CONTRACTED SERVICES</b>								
Accounting / Audit	-	-	-	22,750	22,750	-	-	22,7
Legal	-	-	-	-	-	-	-	
Management Company Fee	-	-	-	-	-	-	-	
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	6,562	6,562	-	-	6,5
Special Ed Services	-	-	-	-	-	-	-	
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	86,500	86,500	-	-	86,5
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	115,812	115,812	-	-	115,8

				HEKETI COMMUNITY CHARTER SCHOOL				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	5,785,783	(5,785,783)	-	-	5,785,783
Total Expenses	-	-	-	6,058,050	6,058,050	-	-	6,058,050
Net Income	-	-	-	(272,267)	272,267	-	-	(272,267)
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current	Actual	Current	Actual	Original
				Budget	vs.	Budget	vs.	Budget
				(Current	Current	- TY	Current	(Current
				Quarter)	Budget		Budget TY	Quarter)
				Actual				Original
								Budget -
<b>SCHOOL OPERATIONS</b>								
Board Expenses	-	-	-	5,600	5,600	-	-	5,600
Classroom / Teaching Supplies & Materials	-	-	-	41,998	41,998	-	-	41,998
Special Ed Supplies & Materials	-	-	-	500	500	-	-	500
Textbooks / Workbooks	-	-	-	27,494	27,494	-	-	27,494
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	3,500	3,500	-	-	3,500
Telephone	-	-	-	7,465	7,465	-	-	7,465
Technology	-	-	-	26,036	26,036	-	-	26,036
Student Testing & Assessment	-	-	-	21,000	21,000	-	-	21,000
Field Trips	-	-	-	10,000	10,000	-	-	10,000
Transportation (student)	-	-	-	-	-	-	-	-
Student Services - other	-	-	-	19,200	19,200	-	-	19,200
Office Expense	-	-	-	23,914	23,914	-	-	23,914
Staff Development	-	-	-	13,000	13,000	-	-	13,000
Staff Recruitment	-	-	-	8,500	8,500	-	-	8,500
Student Recruitment / Marketing	-	-	-	6,000	6,000	-	-	6,000
School Meals / Lunch	-	-	-	216,110	216,110	-	-	216,110
Travel (Staff)	-	-	-	500	500	-	-	500
Fundraising	-	-	-	17,000	17,000	-	-	17,000
Other	-	-	-	5,550	5,550	-	-	5,550
TOTAL SCHOOL OPERATIONS	-	-	-	453,367	453,367	-	-	453,367
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance	-	-	-	41,345	41,345	-	-	41,345
Janitorial	-	-	-	57,000	57,000	-	-	57,000
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	1,233,434	1,233,434	-	-	1,233,434
Repairs & Maintenance	-	-	-	35,000	35,000	-	-	35,000
Equipment / Furniture	-	-	-	-	-	-	-	-
Security	-	-	-	10,000	10,000	-	-	10,000
Utilities	-	-	-	151,091	151,091	-	-	151,091
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	1,527,870	1,527,870	-	-	1,527,870
<b>DEPRECIATION &amp; AMORTIZATION</b>				-	-	-	-	-
<b>RESERVES / CONTINGENCY</b>				-	-	-	-	-
<b>TOTAL EXPENSES</b>	-	-	-	<b>6,058,050</b>	<b>6,058,050</b>	-	-	<b>6,058,050</b>

				HEKETI COMMUNITY CHARTER SCHOOL				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	5,785,783	(5,785,783)	-	-	5,785,7
Total Expenses	-	-	-	6,058,050	6,058,050	-	-	6,058,0
Net Income	-	-	-	(272,267)	272,267	-	-	(272,2
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)
				Actual				Original Budget
NET INCOME	-	-	-	(272,267)	272,267	-	-	(272,2



				HEKETI COMMUNITY CHARTER SCHOOL College of the Holy Spirit Operating Plan Budget 2017-18						
				2017-18						
Total Revenue	-	-	-	5,785,783	(5,785,783)	-	-	5,785,783		
Total Expenses	-	-	-	6,058,050	6,058,050	-	-	6,058,050		
Net Income	-	-	-	(272,267)	272,267	-	-	(272,267)		
Actual Student Enrollment	-	-	-			-	-			
				TOTALS AND VARIANCE ANALYSIS						
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS						
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*				* Enrollment Data Based on Last Actual Quarter Completed						
NYC CHANCELLOR'S OFFICE				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
-				-	-	-		-	-	
ALL OTHER School Districts: ( Count = 0 )				-	-	-		-	-	
TOTAL ENROLLMENT				-	-	-		-	-	
REVENUE PER PUPIL				-	-	-		-	-	
EXPENSES PER PUPIL				-	-	-		-	-	

<b>Total Revenue</b>		(5,785,783)	-	-
<b>Total Expenses</b>		6,058,050	-	-
<b>Net Income</b>		272,267	-	-
<b>Actual Student Enrollment</b>			-	-
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>		<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>REVENUE</b>				
<b>REVENUES FROM STATE SOURCES</b>				
Per Pupil Revenue	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	14,527	(4,125,668)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	(4,125,668)	-	-
Special Education Revenue		(431,199)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		(588,344)	-	-
Other		(109,055)	-	-
TOTAL REVENUE FROM STATE SOURCES		(5,254,266)	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs		(18,577)	-	-
Title I		(138,329)	-	-
Title Funding - Other		(6,226)	-	-
School Food Service (Free Lunch)		-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-

<b>Total Revenue</b>	<b>(5,785,783)</b>	-	-
<b>Total Expenses</b>	<b>6,058,050</b>	-	-
<b>Net Income</b>	<b>272,267</b>	-	-
<b>Actual Student Enrollment</b>		-	
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(163,132)	-	-
<b>LOCAL and OTHER REVENUE</b>			
Contributions and Donations	(100,000)	-	-
Fundraising	(15,000)	-	-
Erate Reimbursement	(10,965)	-	-
Earnings on Investments	-	-	-
Interest Income	(100)	-	-
Food Service (Income from meals)	(227,320)	-	-
Text Book	-	-	-
OTHER	(15,000)	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(368,385)	-	-
<b>TOTAL REVENUE</b>	<b>(5,785,783)</b>	-	-

<b>Total Revenue</b>	<b>(5,785,783)</b>	-	-
<b>Total Expenses</b>	<b>6,058,050</b>	-	-
<b>Net Income</b>	<b>272,267</b>	-	-
<b>Actual Student Enrollment</b>		-	-

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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#### EXPENSES

##### ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions			
Executive Management	-	131,671	-	-
Instructional Management	-	276,000	-	-
Deans, Directors & Coordinators	-	192,000	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	60,000	-	-
Administrative Staff	-	55,000	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>714,671</b>	-	-

##### INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	792,864	-	-
Teachers - SPED	-	478,336	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	251,125	-	-
Specialty Teachers	-	426,546	-	-
Aides	-	-	-	-
Therapists & Counselors	-	238,270	-	-
Other	-	104,000	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>2,291,141</b>	-	-

##### NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	96,760	-	-
Security	-	32,000	-	-
Other	-	141,000	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	<b>269,760</b>	-	-

##### SUBTOTAL PERSONNEL SERVICE COSTS

##### PAYROLL TAXES AND BENEFITS

Payroll Taxes		283,337	-	-
Fringe / Employee Benefits		317,582	-	-
Retirement / Pension		36,176	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>637,095</b>	-	-

##### TOTAL PERSONNEL SERVICE COSTS

	-	3,912,667	-	-
--	---	-----------	---	---

<b>Total Revenue</b>	<b>(5,785,783)</b>	-	-
<b>Total Expenses</b>	<b>6,058,050</b>	-	-
<b>Net Income</b>	<b>272,267</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>		<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY vs. Actual PY</b>
<b>CONTRACTED SERVICES</b>			
Accounting / Audit	22,750	-	-
Legal	-	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	6,562	-	-
Special Ed Services	-	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	86,500	-	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>115,812</b>	-	-

<b>Total Revenue</b>	<b>(5,785,783)</b>	-	-
<b>Total Expenses</b>	<b>6,058,050</b>	-	-
<b>Net Income</b>	<b>272,267</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>SCHOOL OPERATIONS</b>			
Board Expenses	5,600	-	-
Classroom / Teaching Supplies & Materials	41,998	-	-
Special Ed Supplies & Materials	500	-	-
Textbooks / Workbooks	27,494	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	3,500	-	-
Telephone	7,465	-	-
Technology	26,036	-	-
Student Testing & Assessment	21,000	-	-
Field Trips	10,000	-	-
Transportation (student)	-	-	-
Student Services - other	19,200	-	-
Office Expense	23,914	-	-
Staff Development	13,000	-	-
Staff Recruitment	8,500	-	-
Student Recruitment / Marketing	6,000	-	-
School Meals / Lunch	216,110	-	-
Travel (Staff)	500	-	-
Fundraising	17,000	-	-
Other	5,550	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>453,367</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>			
Insurance	41,345	-	-
Janitorial	57,000	-	-
Building and Land Rent / Lease / Facility Finance Interest	1,233,434	-	-
Repairs & Maintenance	35,000	-	-
Equipment / Furniture	-	-	-
Security	10,000	-	-
Utilities	151,091	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>1,527,870</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>48,334</b>	-	-
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	-	-
<b>TOTAL EXPENSES</b>	<b>6,058,050</b>	-	-

Total Revenue	(5,785,783)	-	-
Total Expenses	6,058,050	-	-
Net Income	272,267	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	272,267	-	-

				-
Total Revenue	(5,785,783)	-	-	-
Total Expenses	6,058,050	-	-	-
Net Income	272,267	-	-	-
Actual Student Enrollment		-	-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: ( Count = 0 )			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-





**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**HEKETI COMMUNITY CHARTER SCHOOL**  
**2017-18**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Yvette Pérez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Heketi Community Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Parent representative

2. Is the trustee an employee of any school operated by the Education Corporation?  
     Yes   X   No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

     Yes   X   No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write " <u>None</u> " if applicable. Do not leave this space blank.			

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
	None			


7-11-17  
 Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: 

Business Address: 

E-mail Address: 

Home Telephone: 

Home Address: 

**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Tina Perez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Heleli Community Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "None" if applicable. Do not leave this space blank.			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
CSBM Please write "None" if applicable. Do not leave this space blank.	Financial Consultancy Services	\$90K	Tina Perez, employee of CSBM	abstain from votes on CSBM contract discussions/decisions.

Signature Tina Perez Date 7/17/17

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: \_\_\_\_\_

Business Address: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Janie Knox

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Heketi Community Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Chair

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 \_\_\_ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>None</u> <i>write "None" if applicable. Do not leave this space blank.</i>			

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None <i>Please write "None" if applicable. Do not leave this space blank.</i>				

*Jim King*  
Signature

*7/17/17*  
Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: [REDACTED]

Business Address: [REDACTED]

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]

Home Address: [REDACTED]

<p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b></p>
---

Trustee Name:

Gloria Carrion-Gomes

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Heketi Community Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			



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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				



Signature

7/17/17

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone:

Business Address:

E-mail Address:

Home Telephone

Home Address:

<p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b></p>
---

Trustee Name:

EDWIN CESPEDES

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

HEKETI

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

SECRETARY

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_ Yes X No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_ Yes X No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>NONE</u>	write "None" if applicable. Do not leave this space blank.		

--	--	--	--

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE				

EDWIN CESPEDES

JULY 17 / 17

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: \_\_\_\_\_

Business Address: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_






# Entry 9 BOT Table

Created: 06/27/2017 • Last updated: 07/12/2017

(tab across or use scroll bar at bottom of table)

## 1. Current Board Member Information

	Trustee Name	Email Addresses	Position on the Board	Committee Affiliations	Voting Member Per By Laws? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)	Number of Board Mtgs Attended during 2016 17?
1	Jamie Knox	[REDACTED]	Chair/ Board President	Executive Committee	Yes	Attorney	6 (July 2016 July 2017)	12
2	Tina Perez	[REDACTED]	Trustee/Member	Executive Committee	Yes	Operations	5 (July 2016 July 2017)	11
3	Edwin Cespedes	[REDACTED]	Secretary	Executive Committee	Yes	Branding	3 (July 2016 July 2017)	11
4	Glory Carrion Gomes	[REDACTED]	Trustee/Member	Education Committee	Yes	Academic	1 (October 2016 July 2017)	10
5	Yvette Perez	[REDACTED]	Parent Representative	Education Committee	No	Parent	1 (September 2016 July 2017)	8

							2017)	
6	Niki Simon eaux		Treasurer	Finance Committee	Yes	Finance	5 (July 2016 November 2016)	5 or less
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								

**2. Total Number of Members on June 30, 2016** 5

**3. Total Number of Members Joining the Board 2016-17 School Year** 2

**4. Total Number of Members Departing the Board during the 2016-17 School Year** 1

**5. Number of Voting Members** 4  
**2016-17, as set by the by-laws,  
resolution or minutes**

**6. Number of Board Meetings** 12  
**Conducted in the 2016-17 School  
Year**

**7. Number of Board Meetings** 12  
**Scheduled for the [2017-18](#)  
School Year**

**Thank you.**



# Entry 11 Enrollment and Retention of Special Populations

Created: 06/27/2017 • Last updated: 07/13/2017

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## [Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

## Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
Economically Disadvantaged	Student recruitment efforts are primarily focused in Heketi's immediate neighborhood, which is the Mott Haven section of the South Bronx. Therefore, the majority of Heketi's applications are from families that live below the poverty line.	During the 2016 17, 91% of registered students were economically disadvantaged. The school will continue with previous recruitment efforts. Additionally, in May, a bus shelter ad was prominently placed across the street from a NYC housing complex.
English Language Learners	Our best recruitment tool continues to be our satisfied parents of ELLs. They have burgeoning families of their own and also sing our praises to neighbors and extended family members. During the student recruitment process, we canvass the neighborhood distributing flyers and speaking with neighbors about our program designed for ELLs. We use only Spanish speaking staff during canvassing in order to build trust and relationships with Latino families. The recruitment materials and student application are translated into Spanish. Our Director of Operations and Dual Language Coordinator visit local Headstart and Pre K programs with bilingual programs. The presentations are done in Spanish with English translation available if necessary. Finally, as per the charter, the school give Priority Status in our lottery to students who self identify as speaking another language at home.	During the 2016 17, 22% of registered students were English Language Learners. The school will continue with previous recruitment efforts, as well as fostering relationships with local middle schools with dual language programs.
Students with Disabilities	As in past years, during student recruitment the services that Heketi provides for students with disabilities are publicized in our recruitment materials. During our presentations at local pre K and early intervention programs, special education teachers and the school director present services available to students with disabilities. Students that apply to the school for admission to kindergarten who self identify as having an Individualized Education Plan [IEP] are given the same opportunities for admittance as other students. In 2015 16, the school enrolled 15% students with disabilities.	During the 2016 17, 14% of registered students had IEPs. The school will continue with previous recruitment efforts, as well as strengthening relationships with CSE and local agencies servicing students with disabilities.

## Retention Efforts Toward Meeting Targets



Describe Efforts Toward Meeting Retention Targets 2016 17)

Describe Plans Toward Meeting Retention Targets 2017 18)

Given its location in District 7, a comparison of at risk student performance between district students and Heketi students shows Heketi is demonstrably effective in helping students who are struggling academically. Its commitment to remediation and other supports for students with disabilities, English language learners, and children receiving free and reduced lunch is extensive, several specific initiatives in addition to the approaches the leadership team and teachers take in regular instruction:

**After School Program** The two hour program provides homework assistance, snacks, and the arts. Seventy five of our students, representing 33% of the total enrollment attend the program.

**Saturday Academy** Students may attend the Heketi Saturday Academy ELA or Mathematics Program. The program provides seventeen to nineteen weeks of intensive test preparation in ELA and seven weeks in Mathematics, from 9:00 AM to 12:00 noon. Attendance is carefully monitored with parents/guardians of absent children receiving a telephone call by 9:15AM to question the absence.

**Guidance Program** Designated students participate in sessions with our full time social worker. Selection is determined by identifying children with significant academic deficiencies: low self esteem, troubled family situations, homelessness, and behavioral issues. Specifically, the social worker provides the following:

Ensuring homework is completed each night  
Monitoring attendance and lateness  
Monitoring class work, tests and behavior  
Serving as liaison to parents/guardians  
Articulating with classroom teachers regarding progress/problems  
Meeting with students at a minimum of one time per week, however, in most cases, met daily.

Econom  
ically  
Disadva  
ntaged

We will stay the course, as it has proven successful for us in the past.

	<p>Additionally, our strong social emotional curriculum creates a sense of unity and ONEness amongst students and families. Our strongest retention tool is parent word of mouth. Students report feeling safe, accepted, and appreciate our bully free culture.</p>	
English Language Learners	<p>Heketi has a good history of retaining ELLs because of our support services and Dual Language program. During the 2015 16 school year, the school enrolled 22% English Language Learners.</p>	<p>We intend to strengthen awareness of the Dual Language program through our newly appointed Family Advocate.</p>
Students with Disabilities	<p>In order to ensure that our highest need students are being served, we have increased our number of ICT classes, added additional in house service providers, and hired a full time special education coordinator who also provides SETSS services. Our individualized approach to student learning and the UDL model teachers employ, ensure that parents are satisfied with their students' growth which results in student retention.</p>	<p>Families of students with disabilities have always been satisfied with our services. In fact, once they're at Heketi, they don't want to leave for more restrictive environments.</p>



# Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/13/2017

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

### Classroom Teacher Attrition Table

	FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
	20	7	4	4	26

### Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
	4	0	0	0	4

Thank you

# HEKETI COMMUNITY CHARTER SCHOOL

## 2017-18 School Year DRAFT

### Important Dates

#### July 2017

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

#### August 2017

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

#### September 2017

S	M	T	W	T	F	S
					1*	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

8

#### October 2017

Summer Institute (PD for new staff)	Aug. 18-24
Summer Institute (PD for ALL staff)	Aug. 25-31
Family Back to School BBQ & Block Party (1:1/2 Day for Kindergarten (8:30-11:30))	Sep. 1 Sep. 1*
First Official Day for Staff	Sep. 1

First Full Day for All Students	Sep. 6
Labor Day Holiday	Sep. 4
Eid Al-Adha (School Closed)	Sep. 5
Beginning-of-Year Staff Check-In Meetings	Sep. 11-Oct. 6
Beginning-of-Year Assessments begin	Sep. 13
Back to School Night (6:00pm)	Sep. 20

First Friday Celebrations	Oct. 6
Indigenous Peoples' Holiday (No School)	Oct. 9
Beginning-of-Year Assessment Data Due (4:00pm)	Oct. 13
Beginning-of-Year Assessment Data Reflecti	Oct. 20
Beginning-of-Year PE, Art, & Music narrative	Oct. 27

Fall Progress Reports/Narratives Due (4:00pm)	Nov. 3
First Friday Celebrations	Nov. 3
Election Day - PD for Teachers (No Students)	Nov. 7
ONE learning progress meetings (evening)	Nov. 15
ONE learning progress meetings (1/2 day)	Nov. 16*
ONE Thanksgiving Feast	Nov. 17
Thanksgiving Holiday (No School)	Nov. 23-24

#### January 2018

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

20

#### February 2018

S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

15

#### March 2018

S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15*	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

20.5

#### April 2018

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

21

### November 2017

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16*	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

###

### December 2017

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

16

Key	
	First & Last Day of School
	Family Event/Celebration
	Government Holiday/Day Off
	One Learning Progress Meeting
	Teacher Professional Development
	Assessment, Data, Observation
	NYS Tests
*	Half Day for Students (12pm di

First Friday Celebrations	Dec. 1
ONE Learning Celebration (2:00-3:00 and 5:	Dec. 13
Winter Recess/ Holiday (No School)	Dec. 25-Jan 1

School Resumes	Jan. 3
Middle-of-Year Assessments begin	Jan. 3
Middle-of-Year Staff Check-In Meetings	Jan. 3-30
Martin L. King, Jr. Day Holiday (No School)	Jan. 15

First Friday Celebrations	Feb. 2
Middle-of-Year Assessment Data Due (4:00p	Feb. 2
Annual International Festival	Feb. 3
Middle-of-Year Assessment Data Reflections	Feb. 9
First Semester PE, Art, & Music grades due t	Feb. 16
Midwinter Recess	Feb. 19-23
School Resumes	Feb. 26

First Friday Celebrations	Mar. 2
First Semester Report Cards Due (4:00pm)	Mar. 2
ONE learning progress meetings (evening)	Mar. 14
ONE learning progress meetings (1/2 day)	Mar. 15*
Spring Recess	Mar. 30-Apr. 6

School Resumes	Apr. 9
NYS ELA Exams	Apr. 11-13

NYS Math Exams	May 1-3
First Friday Celebrations	May 4
End-of-Year Staff Check-In Meetings	May 14-Jun. 8
ONE Celebration of Learning (2:00-3:00 and	May 16
End-of-Year Assessments begin	May 7
Memorial Day	May 28
NYS 4th Grade Science Performance Exam	May 29-31

First Friday Celebrations	Jun. 1
End-of-Year Assessment Data Due (4:00pm)	Jun. 1
Annual Walk-a-thon	Jun. 3

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

16

### May 2018

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

22

### June 2018

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

5

**182**  
total school

<b>NYS 4th Grade Science Written Exam</b>	<b>Jun. 4</b>
<b>Final PE, Art, &amp; Music grades due to teacher:</b>	<b>Jun. 8</b>
<b>End-of-Year Assessment Data &amp; Reflections</b>	<b>Jun. 8</b>
<b>Second Semester Report Cards Due (4:00pm</b>	<b>Jun. 14</b>
<b>Field Day</b>	<b>Jun. 14</b>
<b>Eid Al-Fitr</b>	<b>Jun. 15</b>
<b>5th Grade Graduation Ceremony</b>	<b>Jun. 20</b>
<b>Kindergarten Moving Up Ceremony</b>	<b>Jun. 22</b>
<b>Last Day of School for Students (1/2 Day)</b>	<b>Jun. 22</b>



**days**