



Entry 1 School Information

Created: 07/13/2017 • Last updated: 07/17/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2017)** or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS# CENTRAL QUEENS ACADEMY CS (SUNY Trustees)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 24

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	55 30 Junction Blvd. Elmhurst, NY 11373	[REDACTED]	[REDACTED]	[REDACTED]

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Ashish Kapadia
Title	School Director/Principal
Emergency Phone Number (### ### ####)	[REDACTED]

e. SCHOOL WEB ADDRESS (URL) www.centralqueensacademy.org

f. DATE OF INITIAL CHARTER 09/2011

g. DATE FIRST OPENED FOR INSTRUCTION 08/2012

i. TOTAL ENROLLMENT ON JUNE 30, 2017 390

j. GRADES SERVED IN SCHOOL YEAR 2016-17
Check all that apply

Grades Served	5, 6, 7, 8
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? No



11. FACILITIES

Does the school maintain or operate multiple sites?

	Yes, 2 sites
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12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	55 30 Junction Blvd. Elmhurst NY 11373		CSD 24	5,6	Yes	Rent/Lease
Site 2	88 24 Myrtle Avenue Glendale, NY 11373		CSD 24	7,8	Yes	Rent/Lease
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Ashish Kapadia	[REDACTED]	[REDACTED]	[REDACTED]
Operational Leader	Ashish Kapadia	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Therese Paskoff	[REDACTED]	[REDACTED]	[REDACTED]
Complaint Contact	Suyin So	[REDACTED]	[REDACTED]	[REDACTED]

I3. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Ashish Kapadia	[REDACTED]	[REDACTED]	[REDACTED]
Operational Leader	Ashish Kapadia	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Therese Paskoff	[REDACTED]	[REDACTED]	[REDACTED]
Complaint Contact	Suyin So	[REDACTED]	[REDACTED]	[REDACTED]

m1. Is the school or are the school sites co-located? No

n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions). No

o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report. Therse Paskoff, Dir. of Ops; Michelle Dalpiaz, CFO; Ashish Kapadia, School Director/Principal

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

Signature, Head of Charter School

A handwritten signature in black ink that reads "Ashish Kapadia". The signature is fluid and cursive, with the first name "Ashish" and the last name "Kapadia" clearly legible.

Signature, President of the Board of Trustees

Date (No response)

Thank you.



Entry 2 NYS School Report Card Link

Last updated: 07/14/2017

1. NEW YORK STATE REPORT CARD

<https://data.nysed.gov/profile.php?instid=800000071161>

**Provide a direct URL or web link
to the most recent New York
State School Report Card for the
charter school (See
<https://reportcards.nysed.gov/>).**

(Charter schools completing year one
will not yet have a School Report Card or
link to one. Please type "URL is not
available" in the space provided).



Entry 4 Expenditures per Child

Created: 07/13/2017 • Last updated: 07/21/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	6454430
Line 2: Year End FTE student enrollment	392
Line 3: Divide Line 1 by Line 2	16465

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016 17 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:
<http://www.p12.nysed.gov/psc/AuditGuide.html>.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	594625
Line 2: Management and General Cost (Column)	222024
Line 3: Sum of Line 1 and Line 2	816649
Line 5: Divide Line 3 by the Year End FTE student enrollment	2084

Thank you.



Charter Schools Institute
The State University of New York

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions




Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20170606

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Central Queens Academy Charter School

SCHOOL

Name:	Central Queens Academy Charter School
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CONTACT INFORMATION

Contact Name:	Michelle Dalpiaz
Contact Title:	CFO
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17

CENTRAL QUEENS ACADEMY CHARTER SCHOOL
2017-18

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6
INITIAL BUDGETED ENROLLMENT						105	100
TOTAL ENROLLMENT = 405							

ENROLLMENT BY DISTRICT

[illegible]

[illegible]

7	8	9	10	11	12
105	95				

PLAN - FULL TIME EQUIVALI

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

***N**

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR
2016-17
ACTUAL
1.0
3.0
4.0
1.0
1.0
5.0
15.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
1.0		1.0		1.0		1.0	
3.0		3.0		3.0		3.0	
4.0		4.0		4.0		4.0	
1.0		1.0		1.0		1.0	
1.0		1.0		1.0		1.0	
5.0		5.0		5.0		5.0	
15.0	0.0	15.0	0.0	15.0	0.0	15.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
29.0
5.0
1.0
1.5
2.0
38.5

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
22.0		22.0		22.0		22.0	
7.0		7.0		7.0		7.0	
1.0		1.0		1.0		1.0	
10.0		10.0		10.0		10.0	
2.0		2.0		2.0		2.0	
42.0	0.0	42.0	0.0	42.0	0.0	42.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE
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53.5

57.0	0.0	57.0	0.0	57.0	0.0	57.0	0.0
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RAL QUEENS ACADEMY CHARTE **2017-18**

PLAN - FULL TIME EQUIVALE

*NOTE: Enter the number of FTE positions in the "blue" cells.		Id be input.	*NOTE: State the assumptions that are being made for personnel FTE levels.	
ADMINISTRATIVE PERSONNEL FTE			Description of Assumptions	
	Q4			
	Actual			
Executive Management				
Instructional Management			Principal & AP's	
Deans, Directors & Coordinators			Deans & Dev Dir, Data Coord	
CFO / Director of Finance				
Operation / Business Manager				
Administrative Staff			Admin Staff	
TOTAL ADMINISTRATIVE STAFF	0.0			
INSTRUCTIONAL PERSONNEL FTE			Description of Assumptions	
	Q4			
	Actual			
Teachers - Regular				
Teachers - SPED				
Substitute Teachers				
Teaching Assistants				
Specialty Teachers				
Aides				
Therapists & Counselors				
Other				
TOTAL INSTRUCTIONAL	0.0			
NON-INSTRUCTIONAL PERSONNEL FTE			Description of Assumptions	
	Q4			
	Actual			
Nurse				
Librarian				
Custodian				
Security				
Other				
TOTAL NON-INSTRUCTIONAL	0.0			
TOTAL PERSONNEL SERVICE FTE	0.0			

		CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue		7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses		6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
Net Income		311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
Actual Student Enrollment		392	405	-	-	405	-	-	405
		Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
			Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
REVENUE		Allocate Per Pupil Revenue by Quarter	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter will be revised.						
REVENUES FROM STATE SOURCES		2017-18 Per Pupil Rate	PPR %/Qtr->	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Per Pupil Revenue									
NYC CHANCELLOR'S OFFICE		14,527	5,498,584	1,470,859	-	1,470,859	-	-	1,470,859
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)		-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		14,527	5,498,584	1,470,859	-	1,470,859	-	-	1,470,859
Special Education Revenue			660,564	171,440	-	171,440	-	-	171,440
Grants									
Stimulus					-			-	
DYCD (Department of Youth and Community Development)					-			-	
Other					-			-	
NYC DoE Rental Assistance			545,000	136,250		136,250			136,250
Other			198,935		-			-	
TOTAL REVENUE FROM STATE SOURCES			6,903,083	1,778,549	-	1,778,549	-	-	1,778,549
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs			47,555		-			-	
Title I			100,000	29,970	-	29,970		-	29,970
Title Funding - Other			6,010	1,765	-	1,765		-	1,765
School Food Service (Free Lunch)					-			-	
Grants									

CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18								
Total Revenue	7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses	6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
Net Income	311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
Actual Student Enrollment	392	405	-	-	405	-	-	405
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
TOTAL REVENUE FROM FEDERAL SOURCES	153,565	31,735	-	-	31,735	-	-	31,735
LOCAL and OTHER REVENUE								
Contributions and Donations	164,363	15,000		-	15,000		-	15,000
Fundraising	61,339			-			-	
Erate Reimbursement				-			-	
Earnings on Investments				-			-	
Interest Income	9,243			-			-	
Food Service (Income from meals)				-			-	
Text Book				-			-	
OTHER				-	50,000		-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	234,945	15,000	-	-	65,000	-	-	15,000
TOTAL REVENUE	7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284

		CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue		7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
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		Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
			Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
EXPENSES									
ADMINISTRATIVE STAFF PERSONNEL COSTS									
	Avg. No. of Positions								
Executive Management	1.00	140,608	35,726		-	35,726		-	35,726
Instructional Management	3.00	432,361	107,640		-	107,640		-	107,640
Deans, Directors & Coordinators	4.00	234,979	100,588		-	100,588		-	100,588
CFO / Director of Finance	1.00	118,101	30,262		-	30,262		-	30,262
Operation / Business Manager	1.00	120,523	30,926		-	30,926		-	30,926
Administrative Staff	5.00	258,629	70,476		-	70,476		-	70,476
TOTAL ADMINISTRATIVE STAFF	15.00	1,305,201	375,617	-	-	375,617	-	-	375,617
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	22.00	1,687,805	419,300		-	419,300		-	419,300
Teachers - SPED	7.00	381,011	127,920		-	127,920		-	127,920
Substitute Teachers	1.00	46,789	12,220		-	12,220		-	12,220
Teaching Assistants	-				-			-	
Specialty Teachers	10.00	477,029	126,796		-	126,796		-	126,796
Aides	-				-			-	
Therapists & Counselors	2.00	131,529	33,930		-	33,930		-	33,930
Other	-				-			-	
TOTAL INSTRUCTIONAL	42.00	2,724,163	720,166	-	-	720,166	-	-	720,166
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-				-			-	
Librarian	-				-			-	
Custodian	-				-			-	
Security	-				-			-	
Other	-				-			-	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS		57.00	4,029,364	1,095,783	-	1,095,783	-	-	1,095,783
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		348,254	93,142		-	93,142		-	93,142
Fringe / Employee Benefits		345,824	102,358		-	102,358		-	102,358

		CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue		7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses		6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
Net Income		311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
Actual Student Enrollment		392	405	-	-	405	-	-	405
		Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
			Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Retirement / Pension		<u>110,863</u>	<u>32,874</u>		-	<u>32,874</u>		-	<u>32,874</u>
TOTAL PAYROLL TAXES AND BENEFITS		804,941	228,373	-	-	228,373	-	-	228,373
TOTAL PERSONNEL SERVICE COSTS	57.00	4,834,305	1,324,156	-	-	1,324,156	-	-	1,324,156
CONTRACTED SERVICES									
Accounting / Audit		32,960	6308 3/4		-	6308 3/4		-	6308 3/4
Legal		10,000	2,500		-	2,500		-	2,500
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch					-			-	
Payroll Services		73,200	18,480		-	18,480		-	18,480
Special Ed Services					-			-	
Titlement Services (i.e. Title I)					-			-	
Other Purchased / Professional / Consulting		<u>45,918</u>	<u>16,181</u>		-	<u>16,181</u>		-	<u>16,181</u>
TOTAL CONTRACTED SERVICES		162,078	43,469	-	-	43,469	-	-	43,469

CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18								
Total Revenue	7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses	6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
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	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
SCHOOL OPERATIONS								
Board Expenses	3,000	750		-	750		-	750
Classroom / Teaching Supplies & Materials	50,000	35,000		-	10,000		-	10,000
Special Ed Supplies & Materials	5,000	1,250		-	1,250		-	1,250
Textbooks / Workbooks	50,375	10,000		-	5,000		-	5,000
Supplies & Materials other	25,000	6,250		-	6,250		-	6,250
Equipment / Furniture	6,000	1,500		-	1,500		-	1,500
Telephone	24,608	6,250		-	6,250		-	6,250
Technology	40,433	11,259		-	11,259		-	11,259
Student Testing & Assessment	22,459	6,281		-	6,281		-	6,281
Field Trips	25,000	6,328		-	6,328		-	6,328
Transportation (student)	10,000	2,500		-	2,500		-	2,500
Student Services - other	66,000	22,500		-	22,500		-	22,500
Office Expense	28,468	10,500		-	10,500		-	10,500
Staff Development	18,000	4,500		-	4,500		-	4,500
Staff Recruitment	10,000	5,000		-	5,000		-	5,000
Student Recruitment / Marketing	20,000	5,000		-	5,000		-	5,000
School Meals / Lunch	5,483	1,250		-	1,250		-	1,250
Travel (Staff)	6,000	1,500		-	1,500		-	1,500
Fundraising	15,400	5,000		-	5,000		-	5,000
Other	24,530	7,125		-	7,125		-	7,125
TOTAL SCHOOL OPERATIONS	455,756	149,743	-	-	119,743	-	-	119,743
FACILITY OPERATION & MAINTENANCE								
Insurance	71,525	24,299		-	24,299		-	24,299
Janitorial	107,398	27,492		-	27,492		-	27,492
Building and Land Rent / Lease / Facility Finance Interest	941,983	235,496.00		-	235,496.00		-	235,496.00
Repairs & Maintenance	30,000	10,000		-	10,000		-	10,000
Equipment / Furniture	67,418	7,500		-	7,500		-	7,500
Security	10,400	2,662		-	2,662		-	2,662
Utilities	38,773	9,168		-	9,168		-	9,168
TOTAL FACILITY OPERATION & MAINTENANCE	1,267,497	316,617	-	-	316,617	-	-	316,617
DEPRECIATION & AMORTIZATION	260,127	65,032		-	65,032		-	65,032
RESERVES / CONTINGENCY				-	25,000		-	

CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18								
Total Revenue	7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses	6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
Net Income	311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
Actual Student Enrollment	392	405	-	-	405	-	-	405
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
TOTAL EXPENSES	<u>6,979,763</u>	<u>1,899,017</u>	-	-	<u>1,894,017</u>	-	-	<u>1,869,017</u>
NET INCOME	<u>311,830</u>	<u>(73,733)</u>	-	-	<u>(18,733)</u>	-	-	<u>(43,733)</u>

		CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue		7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses		6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
Net Income		311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
Actual Student Enrollment		392	405	-	-	405	-	-	405
		Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
			Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*									
Number of Districts:		1	1	-	-	1	-	-	1
NYC CHANCELLOR'S OFFICE		392	405	-	-	405	-	-	405
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)		-	-	-	-	-	-	-	-
TOTAL ENROLLMENT		392	405	-	-	405	-	-	405
REVENUE PER PUPIL		18,601	4,507	-	-	4,630	-	-	4,507
EXPENSES PER PUPIL		17,806	4,689	-	-	4,677	-	-	4,615

Total Revenue		-	-	2,074,020	-	-
Total Expenses		-	-	1,914,394	-	-
Net Income		-	-	159,626	-	-
Actual Student Enrollment		-	-	405	-	-
		3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		If the 'REVISED' Column(s) COMPLETELY BLANK, the selected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	2017-18 Per Pupil Rate	25.0%		25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	14,527	-	-	1,470,859	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	-	1,470,859	-	-
Special Education Revenue			-	171,440		-
Grants						
Stimulus			-			-
DYCD (Department of Youth and Community Development)			-			-
Other			-			-
NYC DoE Rental Assistance				136,250		
Other			-	151,875		-
TOTAL REVENUE FROM STATE SOURCES		-	-	1,930,424	-	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			-	46,861		-
Title I			-	29,970		-
Title Funding - Other			-	1,765		-
School Food Service (Free Lunch)			-			-
Grants						

Total Revenue	-	-	2,074,020	-	-
Total Expenses	-	-	1,914,394	-	-
Net Income	-	-	159,626	-	-
Actual Student Enrollment	-	-	405	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		-			-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	78,596	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	15,000		-
Fundraising		-			-
Erate Reimbursement		-			-
Earnings on Investments		-			-
Interest Income		-			-
Food Service (Income from meals)		-			-
Text Book		-			-
OTHER		-	<u>50,000</u>		-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	65,000	-	-
TOTAL REVENUE	-	-	<u>2,074,020</u>	-	-

Total Revenue			-	-	2,074,020	-	-
Total Expenses			-	-	1,914,394	-	-
Net Income			-	-	159,626	-	-
Actual Student Enrollment			-	-	405	-	-
			Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
			Revised Budget	Variance	Original Budget	Revised Budget	Variance
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions					
Executive Management	1.00			-	35,726		-
Instructional Management	3.00			-	107,640		-
Deans, Directors & Coordinators	4.00			-	100,588		-
CFO / Director of Finance	1.00			-	30,262		-
Operation / Business Manager	1.00			-	30,926		-
Administrative Staff	5.00			-	70,476		-
TOTAL ADMINISTRATIVE STAFF	15.00		-	-	375,617	-	-
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	22.00			-	419,300		-
Teachers - SPED	7.00			-	127,920		-
Substitute Teachers	1.00			-	12,220		-
Teaching Assistants	-			-			-
Specialty Teachers	10.00			-	126,796		-
Aides	-			-			-
Therapists & Counselors	2.00			-	33,930		-
Other	-			-			-
TOTAL INSTRUCTIONAL	42.00		-	-	720,166	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-			-			-
Librarian	-			-			-
Custodian	-			-			-
Security	-			-			-
Other	-			-			-
TOTAL NON-INSTRUCTIONAL	-		-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS		57.00	-	-	1,095,783	-	-
PAYROLL TAXES AND BENEFITS							
Payroll Taxes				-	93,142		-
Fringe / Employee Benefits				-	102,358		-

Total Revenue		-	-	2,074,020	-	-
Total Expenses		-	-	1,914,394	-	-
Net Income		-	-	159,626	-	-
Actual Student Enrollment		-	-	405	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
Retirement / Pension			-	<u>32,874</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	228,373	-	-
TOTAL PERSONNEL SERVICE COSTS		-	-	1,324,156	-	-
CONTRACTED SERVICES			-	6308 3/4		-
Accounting / Audit			-	2,500		-
Legal			-			-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	18,480		-
Special Ed Services			-			-
Titlement Services (i.e. Title I)			-			-
Other Purchased / Professional / Consulting			-	<u>16,183</u>		-
TOTAL CONTRACTED SERVICES		-	-	43,471	-	-

Total Revenue	-	-	2,074,020	-	-
Total Expenses	-	-	1,914,394	-	-
Net Income	-	-	159,626	-	-
Actual Student Enrollment	-	-	405	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-	750		-
Classroom / Teaching Supplies & Materials		-	5,000		-
Special Ed Supplies & Materials		-	1,250		-
Textbooks / Workbooks		-	30,375		-
Supplies & Materials other		-	6,250		-
Equipment / Furniture		-	1,500		-
Telephone		-	6,250		-
Technology		-	11,259		-
Student Testing & Assessment		-	6,281		-
Field Trips		-	6,328		-
Transportation (student)		-	2,500		-
Student Services - other		-	22,500		-
Office Expense		-	10,500		-
Staff Development		-	4,500		-
Staff Recruitment		-	5,000		-
Student Recruitment / Marketing		-	5,000		-
School Meals / Lunch		-	1,250		-
Travel (Staff)		-	1,500		-
Fundraising		-	5,000		-
Other		-	<u>7,125</u>		-
TOTAL SCHOOL OPERATIONS	-	-	140,118	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	24,299		-
Janitorial		-	27,492		-
Building and Land Rent / Lease / Facility Finance Interest		-	235,496.00		-
Repairs & Maintenance		-	10,000		-
Equipment / Furniture		-	7,500		-
Security		-	2,662		-
Utilities		-	<u>9,168</u>		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	316,617	-	-
DEPRECIATION & AMORTIZATION		-	65,032		-
RESERVES / CONTINGENCY		-	25,000		-

Total Revenue	-	-	2,074,020	-	-
Total Expenses	-	-	1,914,394	-	-
Net Income	-	-	159,626	-	-
Actual Student Enrollment	-	-	405	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
TOTAL EXPENSES	-	-	<u>1,914,394</u>	-	-
NET INCOME	-	-	<u>159,626</u>	-	-

Total Revenue	-	-	2,074,020	-	-
Total Expenses	-	-	1,914,394	-	-
Net Income	Quarter - 1/1 - 3/31	-	159,626	-	-
Actual Student Enrollment	-	-	405	-	-
	Quarter - 1/1 - 3/31	4th Quarter - 4/1 - 6/30			
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	405	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	=	=	405	=	=
REVENUE PER PUPIL	=	=	5,121	=	=
EXPENSES PER PUPIL	-	-	4,727	-	-

		CENTRAL QUEENS ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan					
		2017-18					
Total Revenue		7,599,870	7,599,870	-	308,277	308,277	
Total Expenses		7,576,444	7,576,444	-	(596,681)	(596,681)	
Net Income		23,426	23,426	-	(288,404)	(288,404)	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
REVENUE							
REVENUES FROM STATE SOURCES							
Per Pupil Revenue	2017-18 Per Pupil Rate						
NYC CHANCELLOR'S OFFICE	14,527	5,883,435	5,883,435	-	384,851	384,851	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	5,883,435	5,883,435	-	384,851	384,851	
Special Education Revenue		685,760	685,760	-	25,196	25,196	
Grants							
Stimulus		-	-	-	-	-	
DYCD (Department of Youth and Community Development)		-	-	-	-	-	
Other		-	-	-	-	-	
NYC DoE Rental Assistance		545,000	545,000	-	-	-	NYC DoE Rental Assistance
Other		151,875	151,875	-	(47,060)	(47,060)	Special Appropriation, NYSTL
TOTAL REVENUE FROM STATE SOURCES		7,266,070	7,266,070	-	362,987	362,987	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		46,861	46,861	-	(694)	(694)	
Title I		119,880	119,880	-	19,880	19,880	
Title Funding - Other		7,059	7,059	-	1,049	1,049	
School Food Service (Free Lunch)		-	-	-	-	-	
Grants							

CENTRAL QUEENS ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	7,599,870	7,599,870	-	308,277	308,277
Total Expenses	7,576,444	7,576,444	-	(596,681)	(596,681)
Net Income	23,426	23,426	-	(288,404)	(288,404)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	173,800	173,800	-	20,235	20,235
LOCAL and OTHER REVENUE					
Contributions and Donations	60,000	60,000	-	(104,363)	(104,363)
Fundraising	-	-	-	(61,339)	(61,339)
Erate Reimbursement	-	-	-	-	-
Earnings on Investments	-	-	-	-	-
Interest Income	-	-	-	(9,243)	(9,243)
Food Service (Income from meals)	-	-	-	-	-
Text Book	-	-	-	-	-
OTHER	<u>100,000</u>	<u>100,000</u>	-	<u>100,000</u>	<u>100,000</u>
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	160,000	160,000	-	(74,945)	(74,945)
TOTAL REVENUE	<u>7,599,870</u>	<u>7,599,870</u>	-	<u>308,277</u>	<u>308,277</u>

DESCRIPTION OF ASSUMPTIONS

Foundation Grants - released from restriction

CENTRAL QUEENS ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	7,599,870	7,599,870	-	308,277	308,277
Total Expenses	7,576,444	7,576,444	-	(596,681)	(596,681)
Net Income	23,426	23,426	-	(288,404)	(288,404)
Actual Student Enrollment					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No.
of Positions

Executive Management	1.00	142,902	142,902	-	(2,294)	(2,294)
Instructional Management	3.00	430,560	430,560	-	1,801	1,801
Deans, Directors & Coordinators	4.00	402,350	402,350	-	(167,371)	(167,371)
CFO / Director of Finance	1.00	121,046	121,046	-	(2,945)	(2,945)
Operation / Business Manager	1.00	123,705	123,705	-	(3,182)	(3,182)
Administrative Staff	5.00	281,905	281,905	-	(23,276)	(23,276)
TOTAL ADMINISTRATIVE STAFF	15.00	1,502,468	1,502,468	-	(197,267)	(197,267)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	22.00	1,677,200	1,677,200	-	10,605	10,605
Teachers - SPED	7.00	511,680	511,680	-	(130,669)	(130,669)
Substitute Teachers	1.00	48,880	48,880	-	(2,091)	(2,091)
Teaching Assistants	-	-	-	-	-	-
Specialty Teachers	10.00	507,182	507,182	-	(30,153)	(30,153)
Aides	-	-	-	-	-	-
Therapists & Counselors	2.00	135,720	135,720	-	(4,191)	(4,191)
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	42.00	2,880,662	2,880,662	-	(156,499)	(156,499)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

57.00

4,383,130	4,383,130	-	(353,766)	(353,766)
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	372,566	372,566	-	(24,312)	(24,312)
Fringe / Employee Benefits	409,432	409,432	-	(63,608)	(63,608)

CENTRAL QUEENS ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	7,599,870	7,599,870	-	308,277	308,277
Total Expenses	7,576,444	7,576,444	-	(596,681)	(596,681)
Net Income	23,426	23,426	-	(288,404)	(288,404)
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Retirement / Pension	131,494	131,494	-	(20,631)	(20,631)
TOTAL PAYROLL TAXES AND BENEFITS	913,492	913,492	-	(108,551)	(108,551)
TOTAL PERSONNEL SERVICE COSTS	5,296,622	5,296,622	-	(462,317)	(462,317)
CONTRACTED SERVICES					
Accounting / Audit	25,235	25,235	-	7,725	7,725
Legal	10,000	10,000	-	-	-
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-
Payroll Services	73,920	73,920	-	(720)	(720)
Special Ed Services	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	64,724	64,724	-	(18,806)	(18,806)
TOTAL CONTRACTED SERVICES	173,879	173,879	-	(11,801)	(11,801)

DESCRIPTION OF ASSUMPTIONS

Academic Consultants, Prof Services/Consultants

CENTRAL QUEENS ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	7,599,870	7,599,870	-	308,277	308,277
Total Expenses	7,576,444	7,576,444	-	(596,681)	(596,681)
Net Income	23,426	23,426	-	(288,404)	(288,404)
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses	3,000	3,000	-	-	-
Classroom / Teaching Supplies & Materials	60,000	60,000	-	(10,000)	(10,000)
Special Ed Supplies & Materials	5,000	5,000	-	-	-
Textbooks / Workbooks	50,375	50,375	-	-	-
Supplies & Materials other	25,000	25,000	-	-	-
Equipment / Furniture	6,000	6,000	-	-	-
Telephone	25,000	25,000	-	(392)	(392)
Technology	45,034	45,034	-	(4,601)	(4,601)
Student Testing & Assessment	25,125	25,125	-	(2,666)	(2,666)
Field Trips	25,313	25,313	-	(313)	(313)
Transportation (student)	10,000	10,000	-	-	-
Student Services - other	90,000	90,000	-	(24,000)	(24,000)
Office Expense	42,000	42,000	-	(13,532)	(13,532)
Staff Development	18,000	18,000	-	-	-
Staff Recruitment	20,000	20,000	-	(10,000)	(10,000)
Student Recruitment / Marketing	20,000	20,000	-	-	-
School Meals / Lunch	5,000	5,000	-	483	483
Travel (Staff)	6,000	6,000	-	-	-
Fundraising	20,000	20,000	-	(4,600)	(4,600)
Other	28,500	28,500	-	(3,970)	(3,970)
TOTAL SCHOOL OPERATIONS	529,347	529,347	-	(73,591)	(73,591)

Textbooks & Workbooks, NYSTL
Classroom Library

Uniform, Assemblies Programs, Ext Dat, Family Eng
Office Supplies & Postage

FACILITY OPERATION & MAINTENANCE

Insurance	97,196	97,196	-	(25,671)	(25,671)
Janitorial	109,968	109,968	-	(2,570)	(2,570)
Building and Land Rent / Lease / Facility Finance Interest	941,984	941,984	-	(1)	(1)
Repairs & Maintenance	40,000	40,000	-	(10,000)	(10,000)
Equipment / Furniture	30,000	30,000	-	37,418	37,418
Security	10,648	10,648	-	(248)	(248)
Utilities	36,673	36,673	-	2,100	2,100
TOTAL FACILITY OPERATION & MAINTENANCE	1,266,469	1,266,469	-	1,028	1,028

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	50,000	50,000	-	(50,000)	(50,000)
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CENTRAL QUEENS ACADEMY CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	7,599,870	7,599,870	-	308,277	308,277
Total Expenses	7,576,444	7,576,444	-	(596,681)	(596,681)
Net Income	23,426	23,426	-	(288,404)	(288,404)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	7,576,444	7,576,444	-	(596,681)	(596,681)
NET INCOME	23,426	23,426	-	(288,404)	(288,404)

DESCRIPTION OF ASSUMPTIONS

		CENTRAL QUEENS ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan					
		2017-18					
Total Revenue		7,599,870	7,599,870	-	308,277	308,277	
Total Expenses		7,576,444	7,576,444	-	(596,681)	(596,681)	
Net Income		23,426	23,426	-	(288,404)	(288,404)	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
ENROLLMENT - *School Districts Are Linked To Above Entries*							
Number of Districts:							
NYC CHANCELLOR'S OFFICE							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
ALL OTHER School Districts: (Weighted Avg)							
TOTAL ENROLLMENT							
REVENUE PER PUPIL							
EXPENSES PER PUPIL							

**CENTRAL QUEENS ACADEMY CHARTER SCHOOL
BALANCE SHEET
2017-18**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2016-17</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

CENTRAL QUEENS ACADEMY CHAF

Budget / Operating Plan

2017-18

Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE

14,527

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ALL OTHER School Districts: (Count = 0)

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) 14,527

Special Education Revenue

Grants

Stimulus

DYCD (Department of Youth and Community Development)

Other

NYC DoE Rental Assistance

Other

TOTAL REVENUE FROM STATE SOURCES

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

Title I

Title Funding - Other

School Food Service (Free Lunch)

Grants

Charter School Program (CSP) Planning & Implementation

Other

2017-18

Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	31,735	-	-	31,735	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		15,000	-		15,000	-	
Fundraising		-	-		-	-	
Erate Reimbursement		-	-		-	-	
Earnings on Investments		-	-		-	-	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		50,000	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	15,000	-	-	65,000	-	-
TOTAL REVENUE	-	1,825,284	-	-	1,875,284	-	-

CENTRAL QUEENS ACADEMY CHAF

Budget / Operating Plan

2017-18

Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

EXPENSES

Quarter 0

No. of Positions

ADMINISTRATIVE STAFF PERSONNEL COSTS

Executive Management	-	35,726	-	35,726	-	-
Instructional Management	-	107,640	-	107,640	-	-
Deans, Directors & Coordinators	-	100,588	-	100,588	-	-
CFO / Director of Finance	-	30,262	-	30,262	-	-
Operation / Business Manager	-	30,926	-	30,926	-	-
Administrative Staff	-	70,476	-	70,476	-	-
TOTAL ADMINISTRATIVE STAFF	-	375,617	-	375,617	-	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	419,300	-	419,300	-	-
Teachers - SPED	-	127,920	-	127,920	-	-
Substitute Teachers	-	12,220	-	12,220	-	-
Teaching Assistants	-	-	-	-	-	-
Specialty Teachers	-	126,796	-	126,796	-	-
Aides	-	-	-	-	-	-
Therapists & Counselors	-	33,930	-	33,930	-	-
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	720,166	-	720,166	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

	-	1,095,783	-	1,095,783	-	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	-	93,142	-	93,142	-	-
Fringe / Employee Benefits	-	102,358	-	102,358	-	-
Retirement / Pension	-	32,874	-	32,874	-	-
TOTAL PAYROLL TAXES AND BENEFITS	-	228,373	-	228,373	-	-

TOTAL PERSONNEL SERVICE COSTS

	-	1,324,156	-	1,324,156	-	-
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CENTRAL QUEENS ACADEMY CHAF

Budget / Operating Plan

2017-18

Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
CONTRACTED SERVICES							
Accounting / Audit		6,309	-		6,309	-	
Legal		2,500	-		2,500	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		18,480	-		18,480	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		16,181	-		16,181	-	
TOTAL CONTRACTED SERVICES	-	43,469	-	-	43,469	-	-

CENTRAL QUEENS ACADEMY CHAF

Budget / Operating Plan

2017-18

Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
SCHOOL OPERATIONS							
Board Expenses		750	-		750	-	
Classroom / Teaching Supplies & Materials		35,000	-		10,000	-	
Special Ed Supplies & Materials		1,250	-		1,250	-	
Textbooks / Workbooks		10,000	-		5,000	-	
Supplies & Materials other		6,250	-		6,250	-	
Equipment / Furniture		1,500	-		1,500	-	
Telephone		6,250	-		6,250	-	
Technology		11,259	-		11,259	-	
Student Testing & Assessment		6,281	-		6,281	-	
Field Trips		6,328	-		6,328	-	
Transportation (student)		2,500	-		2,500	-	
Student Services - other		22,500	-		22,500	-	
Office Expense		10,500	-		10,500	-	
Staff Development		4,500	-		4,500	-	
Staff Recruitment		5,000	-		5,000	-	
Student Recruitment / Marketing		5,000	-		5,000	-	
School Meals / Lunch		1,250	-		1,250	-	
Travel (Staff)		1,500	-		1,500	-	
Fundraising		5,000	-		5,000	-	
Other		7,125	-		7,125	-	
TOTAL SCHOOL OPERATIONS	-	149,743	-	-	119,743	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		24,299	-		24,299	-	
Janitorial		27,492	-		27,492	-	
Building and Land Rent / Lease / Facility Finance Interest		235,496	-		235,496	-	
Repairs & Maintenance		10,000	-		10,000	-	
Equipment / Furniture		7,500	-		7,500	-	
Security		2,662	-		2,662	-	
Utilities		9,168	-		9,168	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	316,617	-	-	316,617	-	-
DEPRECIATION & AMORTIZATION		65,032	-		65,032	-	
RESERVES / CONTINGENCY		-	-		25,000	-	
TOTAL EXPENSES	-	1,899,017	-	-	1,894,017	-	-

CENTRAL QUEENS ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	-	(73,733)	-	-	(18,733)	-	-

CENTRAL QUEENS ACADEMY CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	-	405	-	-	405	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	405	-	-	405	-	-
REVENUE PER PUPIL	-	4,507	-	-	4,630	-	-
EXPENSES PER PUPIL	-	4,689	-	-	4,677	-	-

RTER SCHOOL

n

Total Revenue	1,825,284	-	-	2,074,020	-
Total Expenses	1,869,017	-	-	1,914,394	-
Net Income	(43,733)	-	-	159,626	-
Actual Student Enrollment	405	-	-	405	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE

14,527

1,470,859 - 1,470,859 -

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ALL OTHER School Districts: (Count = 0)

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- - -

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

14,527

1,470,859 - 1,470,859 -

Special Education Revenue

171,440 - 171,440 -

Grants

Stimulus

- - -

DYCD (Department of Youth and Community Development)

- - -

Other

- - -

NYC DoE Rental Assistance

136,250 - 136,250 -

Other

- - 151,875 -

TOTAL REVENUE FROM STATE SOURCES

1,778,549 - 1,930,424 -

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

- - 46,861 -

Title I

29,970 - 29,970 -

Title Funding - Other

1,765 - 1,765 -

School Food Service (Free Lunch)

- - -

Grants

Charter School Program (CSP) Planning & Implementation

- - -

Other

- - -

RTER SCHOOL n					
Total Revenue	1,825,284	-	-	2,074,020	-
Total Expenses	1,869,017	-	-	1,914,394	-
Net Income	(43,733)	-	-	159,626	-
Actual Student Enrollment	405	-	-	405	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current Budget	Variance	Actual	Current Budget Variance
Other		-	-		- -
TOTAL REVENUE FROM FEDERAL SOURCES		31,735	-	-	78,596 -
LOCAL and OTHER REVENUE					
Contributions and Donations		15,000	-		15,000 -
Fundraising		-	-		- -
Erate Reimbursement		-	-		- -
Earnings on Investments		-	-		- -
Interest Income		-	-		- -
Food Service (Income from meals)		-	-		- -
Text Book		-	-		- -
OTHER		-	-		50,000 -
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		15,000	-	-	65,000 -
TOTAL REVENUE		1,825,284	-	-	2,074,020 -

RTER SCHOOL

n

Total Revenue	1,825,284	-	-	2,074,020	-
Total Expenses	1,869,017	-	-	1,914,394	-
Net Income	(43,733)	-	-	159,626	-
Actual Student Enrollment	405	-	-	405	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions				
Executive Management	-	35,726	-	35,726	-
Instructional Management	-	107,640	-	107,640	-
Deans, Directors & Coordinators	-	100,588	-	100,588	-
CFO / Director of Finance	-	30,262	-	30,262	-
Operation / Business Manager	-	30,926	-	30,926	-
Administrative Staff	-	<u>70,476</u>	-	<u>70,476</u>	-
TOTAL ADMINISTRATIVE STAFF	-	375,617	-	375,617	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	419,300	-	419,300	-
Teachers - SPED	-	127,920	-	127,920	-
Substitute Teachers	-	12,220	-	12,220	-
Teaching Assistants	-	-	-	-	-
Specialty Teachers	-	126,796	-	126,796	-
Aides	-	-	-	-	-
Therapists & Counselors	-	33,930	-	33,930	-
Other	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	720,166	-	720,166	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	-	-	-	-
Security	-	-	-	-	-
Other	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes		93,142	-	93,142	-
Fringe / Employee Benefits		102,358	-	102,358	-
Retirement / Pension		<u>32,874</u>	-	<u>32,874</u>	-
TOTAL PAYROLL TAXES AND BENEFITS		228,373	-	228,373	-

TOTAL PERSONNEL SERVICE COSTS

	-	1,324,156	-	1,324,156	-
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RTER SCHOOL n					
Total Revenue	1,825,284	-	-	2,074,020	-
Total Expenses	1,869,017	-	-	1,914,394	-
Net Income	(43,733)	-	-	159,626	-
Actual Student Enrollment	405	-	-	405	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		RTER SCHOOL n			
		Current Budget	Variance	Actual	Current Budget Variance
CONTRACTED SERVICES					
Accounting / Audit	6,309	-		6,309	-
Legal	2,500	-		2,500	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	18,480	-		18,480	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	16,181	-		16,183	-
TOTAL CONTRACTED SERVICES	43,469	-	-	43,471	-

RTER SCHOOL

n

Total Revenue	1,825,284	-	-	2,074,020	-
Total Expenses	1,869,017	-	-	1,914,394	-
Net Income	(43,733)	-	-	159,626	-
Actual Student Enrollment	405	-	-	405	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	750	-		750	-
Classroom / Teaching Supplies & Materials	10,000	-		5,000	-
Special Ed Supplies & Materials	1,250	-		1,250	-
Textbooks / Workbooks	5,000	-		30,375	-
Supplies & Materials other	6,250	-		6,250	-
Equipment / Furniture	1,500	-		1,500	-
Telephone	6,250	-		6,250	-
Technology	11,259	-		11,259	-
Student Testing & Assessment	6,281	-		6,281	-
Field Trips	6,328	-		6,328	-
Transportation (student)	2,500	-		2,500	-
Student Services - other	22,500	-		22,500	-
Office Expense	10,500	-		10,500	-
Staff Development	4,500	-		4,500	-
Staff Recruitment	5,000	-		5,000	-
Student Recruitment / Marketing	5,000	-		5,000	-
School Meals / Lunch	1,250	-		1,250	-
Travel (Staff)	1,500	-		1,500	-
Fundraising	5,000	-		5,000	-
Other	7,125	-		7,125	-
TOTAL SCHOOL OPERATIONS	119,743	-	-	140,118	-
FACILITY OPERATION & MAINTENANCE					
Insurance	24,299	-		24,299	-
Janitorial	27,492	-		27,492	-
Building and Land Rent / Lease / Facility Finance Interest	235,496	-		235,496	-
Repairs & Maintenance	10,000	-		10,000	-
Equipment / Furniture	7,500	-		7,500	-
Security	2,662	-		2,662	-
Utilities	9,168	-		9,168	-
TOTAL FACILITY OPERATION & MAINTENANCE	316,617	-	-	316,617	-
DEPRECIATION & AMORTIZATION	65,032	-		65,032	-
RESERVES / CONTINGENCY	-	-		25,000	-
TOTAL EXPENSES	1,869,017	-	-	1,914,394	-

RTER SCHOOL RTER SCHOOL					
n					
Total Revenue	1,825,284	-	-	2,074,020	-
Total Expenses	1,869,017	-	-	1,914,394	-
Net Income	(43,733)	-	-	159,626	-
Actual Student Enrollment	405	-	-	405	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Quarter - 1/1 - 3/31			
		Current Budget	Variance	Actual	Current Budget Variance
NET INCOME	(43,733)	-	-	-	159,626 -

INTER SCHOOL n					
Total Revenue	1,825,284	-	-	2,074,020	-
Total Expenses	1,869,017	-	-	1,914,394	-
Net Income	(43,733)	-	-	159,626	-
Actual Student Enrollment	405	-	-	405	-
Quarter - 1/1 - 3/31					
Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
			Current Budget	Variance	Actual
				Current Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE			405	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
ALL OTHER School Districts: (Count = 0)			-	-	-
TOTAL ENROLLMENT			405	-	-
REVENUE PER PUPIL			4,507	-	-
EXPENSES PER PUPIL			4,615	-	-

2017-18

Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599,870
Total Expenses	-	-	-	7,576,444	7,576,444	-	-	7,576,444
Net Income	-	-	-	23,426	(23,426)	-	-	23,426
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
REVENUE									
REVENUES FROM STATE SOURCES									
Per Pupil Revenue	CY Per Pupil Rate								
NYC CHANCELLOR'S OFFICE	14,527	-	-	-	5,883,435	(5,883,435)	-	-	5,883,435
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	-	-	5,883,435	(5,883,435)	-	-	5,883,435
Special Education Revenue		-	-	-	685,760	(685,760)	-	-	685,760
Grants									
Stimulus		-	-	-	-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-
NYC DoE Rental Assistance		-	-	-	545,000	(545,000)	-	-	545,000
Other		-	-	-	151,875	(151,875)	-	-	151,875
TOTAL REVENUE FROM STATE SOURCES		-	-	-	7,266,070	(7,266,070)	-	-	7,266,070
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs		-	-	-	46,861	(46,861)	-	-	46,861
Title I		-	-	-	119,880	(119,880)	-	-	119,880
Title Funding - Other		-	-	-	7,059	(7,059)	-	-	7,059
School Food Service (Free Lunch)		-	-	-	-	-	-	-	-
Grants									
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-

				CENTRAL QUEENS ACADEMY CHARTER SCHOOL				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599,870
Total Expenses	-	-	-	7,576,444	7,576,444	-	-	7,576,444
Net Income	-	-	-	23,426	(23,426)	-	-	23,426
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current	Actual	Current	Actual	Original
				Budget	vs.	Budget	vs.	Budget
				(Current	Current	Current	Current	(Current
				Quarter)	Budget	Budget - TY	Budget TY	Quarter)
				Actual				Original
								Budget -
Other				-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES				-	-	173,800	(173,800)	-
LOCAL and OTHER REVENUE								
Contributions and Donations				-	-	60,000	(60,000)	-
Fundraising				-	-	-	-	-
Erate Reimbursement				-	-	-	-	-
Earnings on Investments				-	-	-	-	-
Interest Income				-	-	-	-	-
Food Service (Income from meals)				-	-	-	-	-
Text Book				-	-	-	-	-
OTHER				-	-	100,000	(100,000)	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES				-	-	160,000	(160,000)	-
TOTAL REVENUE				-	-	7,599,870	(7,599,870)	-

				CENTRAL QUEENS ACADEMY CHARTER SCHOOL							
				Budget / Operating Plan							
				2017-18							
Total Revenue				-	-	-	7,599,870	(7,599,870)	-	-	7,599,870
Total Expenses				-	-	-	7,576,444	7,576,444	-	-	7,576,444
Net Income				-	-	-	23,426	(23,426)	-	-	23,426
Actual Student Enrollment				-	-	-			-	-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS							
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
EXPENSES											
ADMINISTRATIVE STAFF PERSONNEL COSTS				Quarter 0 No. of Positions							
Executive Management				-	-	-	142,902	142,902	-	-	142,902
Instructional Management				-	-	-	430,560	430,560	-	-	430,560
Deans, Directors & Coordinators				-	-	-	402,350	402,350	-	-	402,350
CFO / Director of Finance				-	-	-	121,046	121,046	-	-	121,046
Operation / Business Manager				-	-	-	123,705	123,705	-	-	123,705
Administrative Staff				-	-	-	281,905	281,905	-	-	281,905
TOTAL ADMINISTRATIVE STAFF				-	-	-	1,502,468	1,502,468	-	-	1,502,468
INSTRUCTIONAL PERSONNEL COSTS											
Teachers - Regular				-	-	-	1,677,200	1,677,200	-	-	1,677,200
Teachers - SPED				-	-	-	511,680	511,680	-	-	511,680
Substitute Teachers				-	-	-	48,880	48,880	-	-	48,880
Teaching Assistants				-	-	-	-	-	-	-	-
Specialty Teachers				-	-	-	507,182	507,182	-	-	507,182
Aides				-	-	-	-	-	-	-	-
Therapists & Counselors				-	-	-	135,720	135,720	-	-	135,720
Other				-	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL				-	-	-	2,880,662	2,880,662	-	-	2,880,662
NON-INSTRUCTIONAL PERSONNEL COSTS											
Nurse				-	-	-	-	-	-	-	-
Librarian				-	-	-	-	-	-	-	-
Custodian				-	-	-	-	-	-	-	-
Security				-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL				-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS				-	-	-	4,383,130	4,383,130	-	-	4,383,130
PAYROLL TAXES AND BENEFITS											
Payroll Taxes				-	-	-	372,566	372,566	-	-	372,566
Fringe / Employee Benefits				-	-	-	409,432	409,432	-	-	409,432
Retirement / Pension				-	-	-	131,494	131,494	-	-	131,494
TOTAL PAYROLL TAXES AND BENEFITS				-	-	-	913,492	913,492	-	-	913,492
TOTAL PERSONNEL SERVICE COSTS				-	-	-	5,296,622	5,296,622	-	-	5,296,622

				CENTRAL QUEENS ACADEMY CHARTER SCHOOL				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599,870
Total Expenses	-	-	-	7,576,444	7,576,444	-	-	7,576,444
Net Income	-	-	-	23,426	(23,426)	-	-	23,426
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current	Actual	Current	Actual	Original
				Budget	vs.	Budget	vs.	Budget
				(Current	Current	Budget - TY	Current	(Current
				Quarter)	Budget		Budget TY	Quarter)
				Actual				Original
CONTRACTED SERVICES								Budget -
Accounting / Audit	-	-	-	25,235	25,235	-	-	25,235
Legal	-	-	-	10,000	10,000	-	-	10,000
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	73,920	73,920	-	-	73,920
Special Ed Services	-	-	-	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	-	64,724	64,724	-	-	64,724
TOTAL CONTRACTED SERVICES	-	-	-	173,879	173,879	-	-	173,879

				CENTRAL QUEENS ACADEMY CHARTER SCHOOL				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599,870
Total Expenses	-	-	-	7,576,444	7,576,444	-	-	7,576,444
Net Income	-	-	-	23,426	(23,426)	-	-	23,426
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)
				Actual	Actual vs. Current Budget	Actual	Actual vs. Current Budget	Original Budget
SCHOOL OPERATIONS								
Board Expenses	-	-	-	3,000	3,000	-	-	3,000
Classroom / Teaching Supplies & Materials	-	-	-	60,000	60,000	-	-	60,000
Special Ed Supplies & Materials	-	-	-	5,000	5,000	-	-	5,000
Textbooks / Workbooks	-	-	-	50,375	50,375	-	-	50,375
Supplies & Materials other	-	-	-	25,000	25,000	-	-	25,000
Equipment / Furniture	-	-	-	6,000	6,000	-	-	6,000
Telephone	-	-	-	25,000	25,000	-	-	25,000
Technology	-	-	-	45,034	45,034	-	-	45,034
Student Testing & Assessment	-	-	-	25,125	25,125	-	-	25,125
Field Trips	-	-	-	25,313	25,313	-	-	25,313
Transportation (student)	-	-	-	10,000	10,000	-	-	10,000
Student Services - other	-	-	-	90,000	90,000	-	-	90,000
Office Expense	-	-	-	42,000	42,000	-	-	42,000
Staff Development	-	-	-	18,000	18,000	-	-	18,000
Staff Recruitment	-	-	-	20,000	20,000	-	-	20,000
Student Recruitment / Marketing	-	-	-	20,000	20,000	-	-	20,000
School Meals / Lunch	-	-	-	5,000	5,000	-	-	5,000
Travel (Staff)	-	-	-	6,000	6,000	-	-	6,000
Fundraising	-	-	-	20,000	20,000	-	-	20,000
Other	-	-	-	28,500	28,500	-	-	28,500
TOTAL SCHOOL OPERATIONS	-	-	-	529,347	529,347	-	-	529,347
FACILITY OPERATION & MAINTENANCE								
Insurance	-	-	-	97,196	97,196	-	-	97,196
Janitorial	-	-	-	109,968	109,968	-	-	109,968
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	941,984	941,984	-	-	941,984
Repairs & Maintenance	-	-	-	40,000	40,000	-	-	40,000
Equipment / Furniture	-	-	-	30,000	30,000	-	-	30,000
Security	-	-	-	10,648	10,648	-	-	10,648
Utilities	-	-	-	36,673	36,673	-	-	36,673
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	1,266,469	1,266,469	-	-	1,266,469
DEPRECIATION & AMORTIZATION				-	-	-	-	-
RESERVES / CONTINGENCY				-	-	-	-	-
TOTAL EXPENSES	-	-	-	7,576,444	7,576,444	-	-	7,576,444

				CENTRAL QUEENS ACADEMY CHARTER SCHOOL							
				Budget / Operating Plan							
				2017-18							
Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599,870			
Total Expenses	-	-	-	7,576,444	7,576,444	-	-	7,576,444			
Net Income	-	-	-	23,426	(23,426)	-	-	23,426			
Actual Student Enrollment	-	-	-			-	-				
				TOTALS AND VARIANCE ANALYSIS							
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget	Actual vs.	Current Budget - TY	Actual vs.	Original Budget	Actual vs.	Original Budget -	
				Actual	(Current Quarter)	Current Budget	Current Budget TY	(Current Quarter)	Original Budget		
NET INCOME				-	-	-	23,426	(23,426)	-	-	23,426

				CENTRAL QUEENS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2017-18							
Total Revenue				-	-	-	7,599,870	(7,599,870)	-	-	7,599,870
Total Expenses				-	-	-	7,576,444	7,576,444	-	-	7,576,444
Net Income				-	-	-	23,426	(23,426)	-	-	23,426
Actual Student Enrollment				-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS							
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS							
					Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
				Actual							
ENROLLMENT - *School Districts Are Linked To Above Entries*				* Enrollment Data Based on Last Actual Quarter Completed							
NYC CHANCELLOR'S OFFICE				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
-				-	-	-			-	-	
ALL OTHER School Districts: (Count = 0)				-	-	-			-	-	
TOTAL ENROLLMENT				-	-	-			-	-	
REVENUE PER PUPIL				-	-	-			-	-	
EXPENSES PER PUPIL				-	-	-			-	-	

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	-
Net Income	(23,426)	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY
			Actual CY vs. Actual PY
REVENUE			
REVENUES FROM STATE SOURCES			
Per Pupil Revenue	CY Per Pupil Rate		
NYC CHANCELLOR'S OFFICE	14,527	(5,883,435)	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	(5,883,435)	-
Special Education Revenue		(685,760)	-
Grants			
Stimulus		-	-
DYCD (Department of Youth and Community Development)		-	-
Other		-	-
NYC DoE Rental Assistance		(545,000)	-
Other		(151,875)	-
TOTAL REVENUE FROM STATE SOURCES		(7,266,070)	-
REVENUE FROM FEDERAL FUNDING			
IDEA Special Needs		(46,861)	-
Title I		(119,880)	-
Title Funding - Other		(7,059)	-
School Food Service (Free Lunch)		-	-
Grants			
Charter School Program (CSP) Planning & Implementation		-	-
Other		-	-

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	-
Net Income	(23,426)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(173,800)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	(60,000)	-	-
Fundraising	-	-	-
Erate Reimbursement	-	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	(100,000)	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(160,000)	-	-
TOTAL REVENUE	(7,599,870)	-	-

Total Revenue		(7,599,870)	-	-
Total Expenses		7,576,444	-	-
Net Income		(23,426)	-	-
Actual Student Enrollment			-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
EXPENSES	Quarter 0			
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions			
Executive Management	-	142,902	-	-
Instructional Management	-	430,560	-	-
Deans, Directors & Coordinators	-	402,350	-	-
CFO / Director of Finance	-	121,046	-	-
Operation / Business Manager	-	123,705	-	-
Administrative Staff	-	281,905	-	-
TOTAL ADMINISTRATIVE STAFF	-	1,502,468	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	1,677,200	-	-
Teachers - SPED	-	511,680	-	-
Substitute Teachers	-	48,880	-	-
Teaching Assistants	-	-	-	-
Specialty Teachers	-	507,182	-	-
Aides	-	-	-	-
Therapists & Counselors	-	135,720	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	2,880,662	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	4,383,130	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		372,566	-	-
Fringe / Employee Benefits		409,432	-	-
Retirement / Pension		131,494	-	-
TOTAL PAYROLL TAXES AND BENEFITS		913,492	-	-
TOTAL PERSONNEL SERVICE COSTS	-	5,296,622	-	-

L

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	-
Net Income	(23,426)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	L	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	25,235	-	-
Legal	10,000	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	73,920	-	-
Special Ed Services	-	-	-
Titllement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	64,724	-	-
TOTAL CONTRACTED SERVICES	173,879	-	-

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	-
Net Income	(23,426)	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	3,000	-	-
Classroom / Teaching Supplies & Materials	60,000	-	-
Special Ed Supplies & Materials	5,000	-	-
Textbooks / Workbooks	50,375	-	-
Supplies & Materials other	25,000	-	-
Equipment / Furniture	6,000	-	-
Telephone	25,000	-	-
Technology	45,034	-	-
Student Testing & Assessment	25,125	-	-
Field Trips	25,313	-	-
Transportation (student)	10,000	-	-
Student Services - other	90,000	-	-
Office Expense	42,000	-	-
Staff Development	18,000	-	-
Staff Recruitment	20,000	-	-
Student Recruitment / Marketing	20,000	-	-
School Meals / Lunch	5,000	-	-
Travel (Staff)	6,000	-	-
Fundraising	20,000	-	-
Other	28,500	-	-
TOTAL SCHOOL OPERATIONS	529,347	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	97,196	-	-
Janitorial	109,968	-	-
Building and Land Rent / Lease / Facility Finance Interest	941,984	-	-
Repairs & Maintenance	40,000	-	-
Equipment / Furniture	30,000	-	-
Security	10,648	-	-
Utilities	36,673	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	1,266,469	-	-
DEPRECIATION & AMORTIZATION	260,127	-	-
RESERVES / CONTINGENCY	50,000	-	-
TOTAL EXPENSES	7,576,444	-	-

	L
	L

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	-
Net Income	(23,426)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	(23,426)	-	-

L			
Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	-
Net Income	(23,426)	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: (Count = 0)		-	-
TOTAL ENROLLMENT		-	-
REVENUE PER PUPIL		-	-
EXPENSES PER PUPIL		-	-



Annual Report Requirement
for SUNY Authorized Charter Schools
CENTRAL QUEENS ACADEMY CHARTER SCHOOL
2017-18

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**

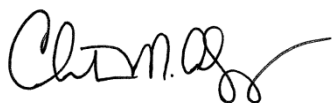
1. Name of education corporation: _____ **Central Queens Academy** _____
2. Trustee's name (print): _____ **Christine Algozo** _____
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): _____
_____ **Education Committee Chair** _____
4. Home address: _____ [REDACTED] _____
5. Business Address: _____ [REDACTED] _____
[REDACTED] _____
6. Daytime phone: _____ [REDACTED] _____
7. E-mail: _____ [REDACTED] _____
8. Is Trustee an employee of the education corporation? ____Yes. **X**No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
NONE			
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write "None."*

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
NONE				
<i>Please write "None" if applicable. Do not leave this space blank.</i>				



Signature

_____**7/14/17**_____
Date



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: Central Queens Academy
2. Trustee's name (print): Jonathan D. Blattmachr
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Secretary
4. Home address: [REDACTED]
5. Business Address: [REDACTED]
6. Daytime phone: [REDACTED]
7. E-mail: [REDACTED]
8. Is Trustee an employee of the education corporation? ____Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

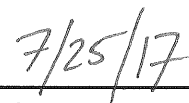
Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
NONE			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write "None."*

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
NONE				



Signature



Date



Charter Schools Institute
The State University of New York

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL
YEAR: _____

DATE RECEIVED: _____

**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: Central Queens Academy
2. Trustee's name (print): Grace Chao
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): _____
4. Home address: _____
5. Business Address: _____
6. Daytime phone: _____
7. E-mail: _____
8. Is Trustee an employee of the education corporation? ____ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>NONE</p>				


Signature

7/14/17
Date



**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**


1. Name of education corporation: Central Queens Academy Charter School
2. Trustee's name (print): Pei Pei Cheng- de Castro
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):
Member / Trustee
4. Home address: _____
5. Business Address: _____
6. Daytime phone: _____
7. E-mail: _____
8. Is Trustee an employee of the education corporation? ____ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	<u>None</u>		

Please write "None" if applicable. Do not leave this space blank.

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
<div style="text-align: center;">  Please write "None" if applicable. Do not leave this space blank. </div>				



Signature

7/25/17

Date



**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: CENTRAL QUEENS ACADEMY
2. Trustee's name (print): ANNÉE Y. KIM
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): CHAIR

4. Home address: _____

5. Business Address: _____

6. Daytime phone: _____

7. E-mail: _____

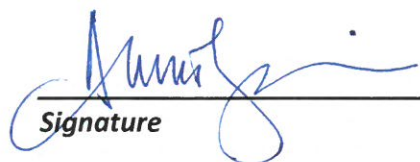
8. Is Trustee an employee of the education corporation? ____ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
<u>N</u>	<u>N</u>	<u>N</u>	<u>N</u>
Please write "None" if applicable. Do not leave this space blank.			
<u>A</u>	<u>A</u>	<u>A</u>	<u>A</u>

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
N A	N A	N A	N A	N A


Signature

7/14/17
Date



**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: Central Queens Academy Charter School
2. Trustee's name (print): RANDY NG
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): _____

4. Home address: _____
5. Business Address: _____
6. Daytime phone: _____
7. E-mail: _____

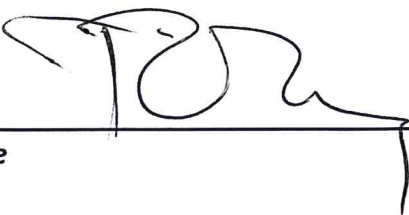
8. Is Trustee an employee of the education corporation? Yes ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
None <i>Please write "None" if applicable. Do not leave this space blank.</i>			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
		NONE		


 Signature

7/25/2017
 Date



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The State University of New York

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FILING FOR SCHOOL
YEAR: _____

DATE RECEIVED: _____

**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: CENTRAL QUEENS ACADEMY
2. Trustee's name (print): FREDERICK JON ROVKUN
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): _____
TREASURER

4. Home address: _____
5. Business Address: _____
6. Daytime phone: _____
7. E-mail: _____

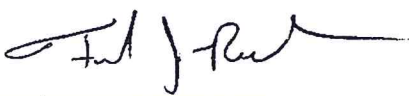
8. Is Trustee an employee of the education corporation? ____ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	NONE		
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				



Signature

JULY 19, 2017

Date



**DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: Central Queens Academy
2. Trustee's name (print): Nora B Tandon
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): MEMBER

4. Home address: _____

5. Business Address: _____

6. Daytime phone: _____

7. E-mail: _____


8. Is Trustee an employee of the education corporation? ____ Yes. X No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
None			
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
<p><i>None</i></p> <p><i>Please write "None" if applicable. Do not leave this space blank.</i></p>				



 Signature

7/17/12

 Date






Entry 9 BOT Table

Last updated: 07/14/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

	Trustee Name	Email Addresses	Position on the Board	Committee Affiliations	Voting Member Per By Laws? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)	Number of Board Mtgs Attended during 2016-17?
1	Annee Kim	[REDACTED]	Chair/Board President	Finance	Yes			
2	Christine Algozo	[REDACTED]	Secretary	Education committee	Yes			
3	Rick Ruvkun	[REDACTED]	Treasurer	Finance Committee	Yes			
4	Jon Blattmach	[REDACTED]	Trustee/Member		Yes			
5	Pei Pei Cheng de Castro	[REDACTED]	Trustee/Member		Yes			
		[REDACTED]	Trustee	Finance				

6	Grace Chao		e/Mem ber	e Commi ttee	Yes			
7	Rany Ng		Truste e/Mem ber	Educat ion Commi ttee	Yes			
8	Vipul Tandon		Truste e/Mem ber		Yes			
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								

2. Total Number of Members on June 30, 2016 8

3. Total Number of Members Joining the Board 2016-17 School Year 2

4. Total Number of Members Departing the Board during the 2016-17 School Year 2

5. Number of Voting Members 8
**2016-17, as set by the by-laws,
resolution or minutes**

6. Number of Board Meetings 11
**Conducted in the 2016-17 School
Year**

7. Number of Board Meetings 12
**Scheduled for the [2017-18](#)
School Year**

Thank you.



Entry 11 Enrollment and Retention of Special Populations

Created: 07/13/2017 • Last updated: 07/17/2017

[Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
Economically Disadvantaged	<p>In order to attract higher numbers of students who are eligible for free and reduced priced lunch, for the 2016 17 school year:</p> <p>We used a strong presence of “tuition free” language on major advertisements. We Increased reach within low income housing projects</p> <p>We utilized the Vanguard mass mailing service to reach a greater percentage of eligible students.</p>	<p>As we saw an increase in applications across all categories, we will continue our efforts and attempt to increase our spending on the mass mailing to reach a greater number and therefore yield a higher number of applications.</p>
English Language Learners	<p>In order to attract higher numbers of students who are English Language Learners for the 2016 17 school year:</p> <p>We translated our application and flyer into multiple languages, including Spanish, Chinese, Tibetan, Hindi, and Bengali.</p> <p>We utilized the Vanguard mass mailing service to reach a greater percentage of eligible students.</p> <p>We utilized SchoolMint to translate online information We strategically selected family council members from different home languages to help us recruit.</p>	<p>As we saw an increase in applications across all categories, we will continue our efforts and attempt to increase our spending on the mass mailing to reach a greater number and therefore yield a higher number of applications.</p>
Students with Disabilities	<p>In order to attract higher numbers of students with disabilities for the 2016 17 school year:</p> <p>We target community based organizations, doctors offices and apt. building lobbies.</p> <p>We utilized the Vanguard mass mailing service to reach a greater percentage of eligible students.</p>	<p>As we saw an increase in applications across all categories, we will continue our efforts and attempt to increase our spending on the mass mailing to reach a greater number and therefore yield a higher number of applications.</p>

Retention Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Retention Targets 2016 17)	Describe Plans Toward Meeting Retention Targets 2017 18)
Economically Disadvantaged	In 2016 17 we participated in the NSFLP and are a USM site. Students also received bus transportation provided by the NYC DOE, books, and tutoring for no additional price at the school.	In 2017 18, students will again receive free breakfast/lunch and snack, books, bus transportation provided by the NYC DOE, and tutoring for no additional price at the school. Providing highly subsidized programs and services will allow us to continually service a higher percentage of students from low income communities.
English Language Learners	For ELL students, we provided both push in and pull out services to students needing extra ESL support and we worked with parents to better understand how to support their students learning or strengthening English speaking, literacy, and comprehension skills. In 2016 2017, 30% of our team spoke Spanish as a second or first language and 20% of our staff spoke Chinese languages, which are our most predominant languages spoken in the school. This has supported us as we work with families to support student needs.	We will continue work with community partner and continue to offer an afterschool enrichment program with SAYA! and to provide homework help and enrichment at no charge to our students.
Students with Disabilities	For all students with an IEP, we worked closely with parents and served as a liaison with CSE to provide student support in order to meet their IEP goals. We work closely with the case worker to provide a schedule to allow for speech and physical therapy, and we provided push in and pull out Special Education services.	We will maintain a SPED coordinator at each site to ensure all services are met and our students are tracking toward their IEP goals



Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/17/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

	FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
	31	7	8	3	35

Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
	15	3	1	3	16

Thank you

CENTRAL QUEENS ACADEMY CHARTER SCHOOL 2017-2018 CALENDAR

- 21 First day for all teachers
- 29 First day for 5th grade and 7th grade
- 30 First day for 6th grade and 8th grade

AUGUST '17						
S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FEBRUARY '18						
S	M	T	W	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

- 16 No School for Lunar New Year
- 19-23 No School for Midwinter Recess

- 4 No School for Labor Day
- 7 First day of yellow busing for grades 5 & 6
- 18 Back to School Night for grades 5 & 7
- 19 Back to School Night for grades 6 & 8
- 21-22 No School for Rosh Hashanah

SEPTEMBER '17						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

MARCH '18						
S	M	T	W	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

- 30 No School for Spring Break

- 9 No School for Columbus Day

OCTOBER '17						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

APRIL '18						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

- 2-6 No School for Spring Break
- 11-13 NYS Exam for ELA
- 13 Last Day of 3rd Marking Period

- 7 School is in session with 2:00pm Dismissal on Election Day
- 9 End of 1st Marking Period
- 10 No School for Veterans Day
- 20 2:00pm Dismissal and Parent-Teacher Conferences for Grades 5 & 7
- 21 2:00pm and Dismissal Parent-Teacher Conferences for Grades 6 & 8
- 22 2:00pm Dismissal
- 23-24 No School for Thanksgiving

NOVEMBER '17						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

MAY '18						
S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

- 1-3 NYS Exam for Math
- 28 No School for Memorial Day

- 25-29 No School for Winter Recess

DECEMBER '17						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

JUNE '18						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

- 7 No School for Staff Development Day
- 15 No School for Eid-al-Fitr
- 22 Last Day of School (early dismissal)

- 1 No School for New Year's Day
- 15 No School for MLK Day
- 26 Last Day of 2nd Marking Period

JANUARY '18						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

JULY '18						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

- 5 Summer School Begins and goes through August 1

There are 185 instructional days in the 2017-2018 academic year.

Student or family vacations on instructional days are NOT permitted or excused. All student absences must be accompanied by a note from a parent or doctor upon return to the school.

CQA reserves the right to make changes to the academic calendar at any time.