

### **Entry 1 School Information**

Created: 07/13/2017 • Last updated: 07/17/2017

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (as of June 30, 2017) or you may not be assigned the correct tasks.

#### a. SCHOOL NAME AND BEDS#

CENTRAL QUEENS ACADEMY CS (SUNY Trustees)

(Select name from the drop down menu)

### **b. CHARTER AUTHORIZER**

**SUNY Authorized Charter School** 

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION

NYC CSD 24

### d1. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
55 30 Junction Blvd. Elmhurst, NY 11373			

### d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Ashish Kapadia
Title	School Director/Principal
Emergency Phone Number (### ### ####)	

e. SCHOOL WEB ADDRESS (URL) www.centralqueensacademy.org

f. DATE OF INITIAL CHARTER 09/2011

g. DATE FIRST OPENED FOR 08/2012

INSTRUCTION

### i. TOTAL ENROLLMENT ON JUNE 390 30, 2017

### j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

Grades Served	5, 6, 7, 8
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# k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

### **11. FACILITIES**

Does the school maintain or operate multiple sites?

	Yes, 2 sites
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### **12. SCHOOL SITES**

Please list the sites where the school will operate for the upcoming school year.

No

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	55 30 Junction Blvd. Elmhurst NY 11373		CSD 24	5,6	Yes	Rent/Lease
Site 2	88 24 Myrtle Avenue Glendale, NY 11373		CSD 24	7,8	Yes	Rent/Lease
Site 3						

12a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Ashish Kapadia			
Operati onal Leader	Ashish Kapadia			
Complia nce Contact	Therese Paskoff			
Complai nt Contact	Suyin So			

### 13. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Ashish Kapadia			
Operati onal Leader	Ashish Kapadia			
Complia nce Contact	Therese Paskoff			
Complai nt Contact	Suyin So			

No

m1. Is the school or are the school sites co-located?

n1. Were there any revisions to
the school's charter during the
2016-17 school year? (Please
include approved or pending
material and non-material
charter revisions).

o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report. Therse Paskoff, Dir. of Ops; Michelle Dalpiaz, CFO; Ashish Kapadia, School Director/Principal

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School

Signature, President of the Board of Trustees

**Date** (No response)

Thank you.



### **Entry 2 NYS School Report Card Link**

Last updated: 07/14/2017

# 1. NEW YORK STATE REPORT CARD

https://data.nysed.gov/profile.php?instid=800000071161

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



### **Entry 4 Expenditures per Child**

Created: 07/13/2017 • Last updated: 07/21/2017

#### **Financial Information**

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take <u>total expenditures</u> (from the unaudited 2016-17 Schedule of Functional Expenses) and <u>divide by</u> the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <a href="http://www.p12.nysed.gov/psc/AuditGuide.html">http://www.p12.nysed.gov/psc/AuditGuide.html</a>

Line 1: Total Expenditures	6454430
Line 2: Year End FTE student enrollment	392
Line 3: Divide Line 1 by Line 2	16465

### 2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' To calculate "Administrative Expenditures per Child" first add together the following:

- 1. Take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2016 17 Schedule of Functional Expenses)
- 2. Any contracted administrative/management fee paid to other organizations or corporations
- 3. Take the total from above and <u>divide</u> it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

<u>Administrative Expenditures:</u> Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

#### Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <a href="http://www.p12.nysed.gov/psc/AuditGuide.html">http://www.p12.nysed.gov/psc/AuditGuide.html</a>.

Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	594625
Line 2: Management and General Cost (Column)	222024
Line 3: Sum of Line 1 and Line 2	816649
Line 5: Divide Line 3 by the Year End FTE student enrollment	2084

### Thank you.



### GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

### TEMPLATE TABS

#### 1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

### 2- BLUE tabs require input of information

1.) Name of School	>Select school name from list.
	>Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes:  >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set)  >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment."  >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan."  >All other sources of revenue  >All expenses  >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes:
	>Actual Enrollment data and Per Pupil Revenue for the current year
	are populated based upon input on tab "2.) Enrollment."
	>Actual FTE for current year is populated based upon input on tab
	"3.) Staffing Plan."
	>All other sources of revenue
	>All expenses
	•
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

### **CELL COLORS & GUIDANCE COMMENTS**

= Enter information into the light BLUE shaded cells.	
= Cells labeled in ORANGE containe guidance regarding the input of information.	
= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.	
Ver. 20170	)606

Charter Funding Alphabetical By NYS School District
\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)



### **ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

### **Central Queens Academy Charter School**

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Name: Centra	Queens Academy Charter School
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#### **CONTACT INFORMATION**

Contact Name:	Michelle Dalpiaz
Contact Title:	CFO
Contact Email:	
Contact Phone:	

#### REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17

### CENTRAL QUEENS ACADEMY CHARTER SCHOOL 2017-18

ENROLLMENT BY GRADES								
GRADES		K	1	2	3	4	5	6
INITIAL BUDGETED ENROLLMENT							105	100
TOTAL ENROLLMENT = 405					-	-		

PRIOR YEAR ACTUAL  QUARTER 1 QUARTER 1 Original Revised Original 1 0 1 1 0 1 405 0 405  *NOTE: If there are NO budget revised QUARTELY BLANK. If budget revised quarter(s) must be completed.	T BY DISTR	RICT	
ACTUAL Original Revised Original 1 0 1 1 0 0 1 1 0 1 1 0 0 1 1	ANNUAL BUI		ARTER
NUMBER OF SCHOOL DISTRICTS ENROLLED:  NUMBER OF STUDENTS ENROLLED:  1 392  405 0 405  *NOTE: If there are NO budget revised affected quarter(s) must be completed affected quarter(s) affected quarter(s) must be completed affected quarter(s) must be completed affected quarter(s) affected quarter(s) must be completed affected quarter(s) af	ARTER 2		RTER 3
NUMBER OF STUDENTS ENROLLED:  392  405  NOTE: If there are NO budget revision of the completed of the comple	Revised	Original	Revised
*NOTE: If there are NO budget revised COMPLETELY BLANK. If budget revised affected quarter(s) must be completed affected affected affected affected affected affected quarter(s) must be completed affected affected affected affected quarter(s) must be completed affected affe	0	1	0
PRIOR YEAR 2016-17  QUARTER 1 QUARTER 1 Original Revised Original Budgeted Budgeted Budgeted Budgeted Budgeted Budgeted Enrollment PRIMARY District NYC CHANCELLOR'S OFFICE  OCMPLETELY BLANK. If budget or affected quarter(s) must be completed  QUARTER 1 Original Revised Budgeted Budgeted Budgeted Enrollment Enrollment Surgician Surgici	0	405	0
PRIOR YEAR 2016-17  QUARTER 1 QUIA Original Revised Budgeted Budgeted Budgeted Enrollment Enrollment Enrollment Enrollment 2016-17  RIMARY District NYC CHANCELLOR'S OFFICE 392  PRIOR YEAR 2016-17  Original Budgeted Budgeted Enrollment Enrollment Enrollment Enrollment Enrollment 2016-17	visions ARE m	nade, the entire	
2016-17   QUARTER 1 QUAR	ANNUAL BUD		
PRIMARY/OTHER DISTRICT NAME(S)  PRIMARY District NYC CHANCELLOR'S OFFICE  Original Budgeted Budgeted Enrollment Enrollment Sudgeted Enrollment Sudgeted Enrollment Sudgeted Enrollment Sudgeted Enrollment Sudgeted Enrollment Sudgeted Sudge	ARTER 2		RTER 3
PRIMARY/OTHER DISTRICT NAME(S) PRIMARY District NYC CHANCELLOR'S OFFICE Actual Enrollment Enrollment Enrollment Enrollment Enrollment 292 Actual Budgeted Budgeted Enrollment Enrollment Enrollment 292 Actual Budgeted Enrollment Enrollment Enrollment 292 Actual Budgeted Enrollment 292 Actual Budgeted Enrollment 292 Actual Enrollment 292 Actual Budgeted Enrollment 292 Actual		_	Revise
PRIMARY/OTHER         DISTRICT NAME(S)         Enrollment         Enrollment <t< td=""><td></td><td></td><td>Budgete</td></t<>			Budgete
PRIMARY District NYC CHANCELLOR'S OFFICE 392 405 405			
		405	

	PRIOR YEAR	OR YEAR ANNUAL BUDGET					
	2016-17	QUAR	RTER 1	QUAR	TER 2	QUAR	RTER 3
	Actual	Original Budgeted	Revised Budgeted	Original Budgeted	Revised Budgeted	Original Budgeted	Revised Budgeted
PRIMARY/OTHER DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
					,		
					,		
	_						

7	8	9	10	11	12
105	95				

QUARTER 4					
Original <b>Revised</b>					
1	0				
405	0				

the 'REVISED' Column(s) udget columns for the

ACTUAL QUARTERLY							
TOTAL DISTRICTS/ENROLLMENT							
<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	<b>QUARTER 4</b>				
Actual	Actual	Actual	Actual				
0	0	0	0				
0	0	0	0				

QUAR	TER 4
Original	Revised
Budgeted	Budgeted
Enrollment	Enrollment
405	

ACTUAL ENROLLMENT BY QUARTER					
<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	<b>QUARTER 4</b>		
Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment		

		ACTUAL ENROLLMENT BY QUARTER				
QUAR	TER 4	<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	QUARTER 4	
Original	Revised					
Budgeted	Budgeted	Actual	Actual	Actual	Actual	
Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	
		•				
				,		
				,		
		•		,	,	

### CENTRAL QUEENS ACADEMY CHARTER SCHOOL 2017-18

### PLAN - FULL TIME EQUIVALI

### STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

*NOTE: Enter the number of FTE	*NOTE: Enter the number of FTE
positions in the "blue" cells.	positions in the "blue" cells.

\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

<b>PRIOR YEAR</b>	
2016-17	
ACTUAL	
1.0	
3.0	
4.0	
1.0	
1.0	
5.0	
15.0	

PRIOR YEAR 2016-17

ACTUAL

0.0

53.5

ANNUAL BUDGETED FTE							
C	Q1	Q	2	C	)3	Q	4
Original	Revised	Original	Revised	Original	Revised	Original	Revised
1.0		1.0		1.0		1.0	
3.0		3.0		3.0		3.0	
4.0		4.0		4.0		4.0	
1.0		1.0		1.0		1.0	
1.0		1.0		1.0		1.0	
5.0		5.0		5.0		5.0	
15.0	0.0	15.0	0.0	15.0	0.0	15.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE	<b>PRIOR YEAR</b>
		2016-17
		ACTUAL
Teachers - Regular	Teachers - Regular	29.0
Teachers - SPED	Teachers - SPED	5.0
Substitute Teachers	Substitute Teachers	1.0
Teaching Assistants	Teaching Assistants	
Specialty Teachers	Specialty Teachers	1.5
Aides	Aides	
Therapists & Counselors	Therapists & Counselors	2.0
Other	Other	
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL	38.5

	ANNUAL BUDGETED FTE						
C	<b>)</b> 1	C	)2	0	23	C	<b>Q4</b>
Original	Revised	Original	Revised	Original	Revised	Original	Revised
22.0		22.0		22.0		22.0	
7.0		7.0		7.0		7.0	
1.0		1.0		1.0		1.0	
10.0		10.0		10.0		10.0	
2.0		2.0		2.0		2.0	
42.0	0.0	42.0	0.0	42.0	0.0	42.0	0.0

Q4

Revised

0.0

0.0

Original

0.0

57.0

Revised

0.0

0.0

NON-INSTRUCTIONAL PERSONNEL FTI	ENON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL
TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE

ANNUAL BUDGETED FTE					
C	21	C	2	C	13
Original	Revised	Original	Revised	Original	
0.0	0.0	0.0	0.0	0.0	
57.0	0.0	57.0	0.0	57.0	

## RAL QUEENS ACADEMY CHARTE 2017-18

### PLAN - FULL TIME EQUIVALE

*NOTE: Enter the number of FTE	ld be input.
positions in the "blue" cells.	

\*NOTE: State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE	
	Q4
	Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0

Description of Assumptions
Principal & AP's
Deans & Dev Dir, Data Coord
Admin Staff

INSTRUCTIONAL PERSONNEL FTE	
	Q4
	Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0

Description of Assumptions						

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE						
	Q4						
	Actual						
Nurse							
Librarian							
Custodian							
Security							
Other							
TOTAL NON-INSTRUCTIONAL	0.0						

Description of Assumptions							

TOTAL PERSONNEL SERVICE FTE	0.0
TOTAL PERSONNEL SERVICE FIE	0.0

			C	ENTRAL (	Budget	CADEMY C Operating 2017-18		SCHOOL	
Total Revenue		7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses		6,979,763	1,899,017	_	-	1,894,017	_	-	1,869,017
Net Income		311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
Actual Student Enrollment		392	405	-	-	405	-	-	405
		Prior Year Actua	1st C	uarter - 7/1 -	9/30	2nd Qu	uarter - 10/1 -	12/31	3rd (
		2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
REVENUE REVENUES FROM STATE SOURCES	2017-18	Allocate Per Pupil Revenue by Quarter				budget revision			
	er Pupil Rate	PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%
NYC CHANCELLOR'S OFFICE	14,527	5,498,584	1,470,859	-	-	1,470,859	-	-	1,470,859
<del>-</del>	-		-	-		-	_	-	_
-			-	-		-	-		-
-			_	-					
_	_		_	_		_			
_	_		_	_		_	_	_	_
-	_		_	_	_	-	_	-	_
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-	-		-	-	-	-	-	-	-
-	_		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-		-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	5,498,584	1,470,859	-	-	1,470,859	-	-	1,470,859
Special Education Revenue		660,564	171,440		-	171,440		-	171,440
Grants									
Stimulus					-			-	
DYCD (Department of Youth and Community De	velopment)				-			-	
Other		545.000	400.055		-	400.050		-	400.050
NYC DoE Rental Assistance		545,000	136,250			136,250			136,250
Other		198,935	4 770 540			4 770 540			4 770 540
TOTAL REVENUE FROM STATE SOURCES		6,903,083	1,778,549	-	-	1,778,549	-	-	1,778,549
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs		47,555			_			-	
Title I		100,000	29,970		-	29,970		-	29,970
Title Funding - Other		6,010	1,765		-	1,765		-	1,765
School Food Service (Free Lunch)					-			-	
Grants		Pag	e 11 of 61						

#### CENTRAL QUEENS ACADEMY CHARTER SCHOOL **Budget / Operating Plan** 2017-18 Total Revenue 7,291,593 1,825,284 1,875,284 1,825,284 Total Expenses 6,979,763 1,899,017 1,894,017 1,869,017 Net Income 311,830 (73,733)(18,733)(43,733)**Actual Student Enrollment** 392 405 405 405 Prior Year Actua 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 3rd C 2016-17 Original Revenue Per Original Revised Original Revised Pupil **Budget Budget** Variance Budget **Budget** Variance **Budget** Charter School Program (CSP) Planning & Implementation Other Other 31,735 31,735 153,565 31,735 TOTAL REVENUE FROM FEDERAL SOURCES LOCAL and OTHER REVENUE Contributions and Donations 164,363 15,000 15,000 15,000 **Fundraising** 61,339 **Erate Reimbursement Earnings on Investments** Interest Income 9,243 Food Service (Income from meals) **Text Book OTHER** 50,000 234,945 15,000 65,000 15,000 TOTAL REVENUE FROM LOCAL and OTHER SOURCES TOTAL REVENUE 7,291,593 1,825,284 1,875,284 - 1,825,284

			C	ENTRAL	QUEENS A	CADEMY C	HARTER S	SCHOOL	
						Operating			
					_	2017-18	· Iuii		
otal Revenue		7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
otal Expenses		6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
et Income ctual Student Enrollment		311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
		392	405	-	-	405	-	-	405
		Prior Year Actua	1st Q	uarter - 7/1	- 9/30	2nd Qu	uarter - 10/1	- 12/31	3rd (
		2016-17							
		Revenue Per	Original	Revised		Original	Revised		Original
-		Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
XPENSES	A N								
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions								
Executive Management	1.00	140,608	35,726		-	35,726		-	35,726
Instructional Management	3.00	432,361	107,640		-	107,640		-	107,640
Deans, Directors & Coordinators	4.00	234,979	100,588		-	100,588		-	100,588
CFO / Director of Finance	1.00	118,101	30,262		-	30,262		-	30,262
Operation / Business Manager	1.00	120,523	30,926		-	30,926		-	30,926
Administrative Staff	5.00	258,629	70,476		_	70,476		_	70,476
TOTAL ADMINISTRATIVE STAFF	15.00	1,305,201	375,617	-	-	375,617	-	-	375,617
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	22.00	1,687,805	419,300		_	419,300		-	419,300
Teachers - SPED	7.00	381,011	127,920		_	127,920		-	127,920
Substitute Teachers	1.00	46,789	12,220		-	12,220		-	12,220
Teaching Assistants	-				-			-	
Specialty Teachers	10.00	477,029	126,796		-	126,796		-	126,796
Aides	-				_			-	
Therapists & Counselors	2.00	131,529	33,930		-	33,930		-	33,930
Other					=				
TOTAL INSTRUCTIONAL	42.00	2,724,163	720,166	-	-	720,166	-	-	720,166
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-				-			-	
Librarian	-				-			-	
Custodian	-				-			-	
Security	_				-			-	
Other	_				_			_	
TOTAL NON-INSTRUCTIONAL	-	- 1	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	57.00	4,029,364	1,095,783	-	-	1,095,783	-	-	1,095,783
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		348,254	93,142		-	93,142		-	93,142
Fringe / Employee Benefits		345,824	102,358		_	102,358		_	102,358

			C	ENTRAL (	QUEENS A	CADEMY C	HARTER S	SCHOOL		
					Budget	/ Operating	Plan			
	2017-18									
Total Revenue		7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284	
Total Expenses		6,979,763	1,899,017	_	-	1,894,017	_	-	1,869,017	
Net Income		311,830	(73,733)	-	-	(18,733)	-	-	(43,733)	
Actual Student Enrollment		392	405	-	-	405	-	-	405	
		Prior Year Actua 1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd (		
		2016-17 Revenue Per	Original	Revised	Variance	Original	Revised	Varianaa	Original	
Retirement / Pension		Pupil 110.863	32,874	Budget	Variance	Budget	Budget	Variance	Budget	
					=	32,874		Ξ	32,874	
TOTAL PAYROLL TAXES AND BENEFITS		804,941	228,373	-	-	228,373	-	-	228,373	
TOTAL PERSONNEL SERVICE COSTS	57.00	4,834,305	1,324,156	-	-	1,324,156	-	-	1,324,156	
CONTRACTED SERVICES										
Accounting / Audit		32,960	6308 3/4		-	6308 3/4		-	6308 3/4	
Legal		10,000	2,500		-	2,500		-	2,500	
Management Company Fee					-			-		
Nurse Services					_			-		
Food Service / School Lunch					-			-		
Payroll Services		73,200	18,480		-	18,480		-	18,480	
Special Ed Services					-			-		
Titlement Services (i.e. Title I)					-			-		
Other Purchased / Professional / Consulting		<u>45,918</u>	<u>16,181</u>			<u>16,181</u>		=	<u>16,181</u>	
TOTAL CONTRACTED SERVICES		162,078	43,469	-	-	43,469	-	-	43,469	

	CENTRAL QUEENS ACADEMY CHARTER SCHOOL  Budget / Operating Plan  2017-18									
otal Revenue	7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284		
otal Expenses	6,979,763	1,899,017	_	-	1,894,017	_	-	1,869,017		
Vet Income	311,830	(73,733)	_	-	(18,733)	_	-	(43,733)		
Actual Student Enrollment	392		-	-	405	-	-	405		
	Prior Year Actua	Prior Year Actua 1st Quarter - 7/1 - 9/30			2nd Qu	ıarter - 10/1 -	12/31	3rd		
	2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget		
SCHOOL OPERATIONS										
Board Expenses	3,000	750		_	750		_	750		
Classroom / Teaching Supplies & Materials	50,000	35,000		_	10,000		_	10,000		
Special Ed Supplies & Materials	5,000	1,250		_	1,250		_	1,250		
Textbooks / Workbooks	50,375	10,000		_	5,000		_	5,000		
Supplies & Materials other	25,000	6,250		_	6,250		_	6,250		
Equipment / Furniture	6,000	1,500		_	1,500		-	1,500		
Telephone	24,608	6,250		_	6,250		-	6,250		
Technology	40,433	11,259		_	11,259		_	11,259		
Student Testing & Assessment	22,459	6,281		_	6,281		_	6,281		
Field Trips	25,000	6,328		_	6,328		_	6,328		
Transportation (student)	10,000	2,500		-	2,500		-	2,500		
Student Services - other	66,000	22,500		-	22,500		_	22,500		
Office Expense	28,468	10,500		_	10,500		_	10,500		
Staff Development	18,000	4,500		_	4,500		_	4,500		
Staff Recruitment	10,000	5,000		-	5,000		-	5,000		
Student Recruitment / Marketing	20,000	5,000		-	5,000		-	5,000		
School Meals / Lunch	5,483	1,250		-	1,250		-	1,250		
Travel (Staff)	6,000	1,500		-	1,500		-	1,500		
Fundraising	15,400	5,000		-	5,000		-	5,000		
Other	24,530	7,125		_	7,125		<u>-</u>	7,125		
TOTAL SCHOOL OPERATIONS	455,756	149,743	-	-	119,743	-	-	119,743		
FACILITY OPERATION & MAINTENANCE										
Insurance	71,525	24,299		-	24,299		-	24,299		
Janitorial	107,398	27,492		-	27,492		-	27,492		
Building and Land Rent / Lease / Facility Finance Interest	941,983	235,496.00		-	235,496.00		-	235,496.0		
Repairs & Maintenance	30,000	10,000		-	10,000		-	10,000		
Equipment / Furniture	67,418	7,500		-	7,500		-	7,500		
Security	10,400	2,662		-	2,662		-	2,662		
Utilities	38,773	9,168		-	9,168		<u>-</u>	9,168		
TOTAL FACILITY OPERATION & MAINTENANCE	1,267,497	316,617	-	-	316,617	-	-	316,617		
DEPRECIATION & AMORTIZATION	260,127	65,032		-	65,032		-	65,032		
RESERVES / CONTINGENCY				-	25,000		-			

		C	ENTRAL	Budget /	CADEMY C Operating 2017-18		SCHOOL	
Total Revenue	7,291,593	1,825,284	-	-	1,875,284	-	-	1,825,284
Total Expenses	6,979,763	1,899,017	-	-	1,894,017	-	-	1,869,017
Net Income	311,830	(73,733)	-	-	(18,733)	-	-	(43,733)
Actual Student Enrollment	392	405	-	-	405	-	-	405
	Prior Year Actua	1st Q	uarter - 7/1 -	9/30	2nd Qu	ıarter - 10/1 -	12/31	3rd C
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per     Pupil	Original Budget	Budget	Variance	Original Budget	Budget	Variance	Original Budget
TOTAL EXPENSES	6,979,763	1,899,017	<u>:</u>	<u>-</u>	1,894,017	=	<u>-</u>	1,869,017
NET INCOME	<u>311,830</u>	(73,733)		<u>-</u>	<u>(18,733)</u>	<u> </u>	<u>-</u>	(43,733)

#### CENTRAL QUEENS ACADEMY CHARTER SCHOOL **Budget / Operating Plan** 2017-18 Total Revenue 7,291,593 1,825,284 1,875,284 1,825,284 Total Expenses 6,979,763 1,899,017 1,894,017 1,869,017 $(43,753)^{C}$ Net Income 311,830 (73,733)(18,733)Actual Student Enrollment 392 405 405 405 Prior Year Actua 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 3rd C 2016-17 Original Revenue Per Original Revised Original Revised **Budget** Pupil **Budget** Budget Variance Budget Variance Budget ENROLLMENT - \*School Districts Are Linked To Above Entries\* **Number of Districts:** 392 NYC CHANCELLOR'S OFFICE 405 405 405 ALL OTHER School Districts: (Weighted Avg) TOTAL ENROLLMENT 392 405 405 405 REVENUE PER PUPIL 18,601 4,507 4,630 4,507 EXPENSES PER PUPIL 17,806 4,677 4,689 4,615

otal Revenue		-	-	2,074,020		
otal Expenses		_	-	1,914,394	_	
let Income		-	-	159,626	-	
ctual Student Enrollment		-	-	405	-	
		)uarter - 1/1 -	3/31	4th C	)uarter - 4/1 -	6/30
		Revised	Wasian an	Original	Revised	V
		Budget	Variance	Budget	Budget	Variance
EVENUE		the 'REVISE				
REVENUES FROM STATE SOURCES	2017-18	cted quarter(s	) must be com	ipieted on tabs	5 2, 3 and 4.	
	er Pupil Rate	25.0%		25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	14,527	-	-	1,470,859	-	
-	_	-	-	-	-	
-	_		-	-	_	
-	_	-	-	-	-	
-	-	-	-	-	-	
_	-	-		_		
-	_	_	_	_	_	
-	_	_	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	_	-	-	-	-	
-	_	-	-	-	_	
-	-	-	-	-	-	
- ALL OTHER School Districts: ( Weighted Avg.)	-	-	-	-		
ALL OTHER School Districts: ( Weighted Avg ) TOTAL Per Pupil Revenue (Weighted Average	_		-			
Per Pupil Funding)	14,527	-	-	1,470,859	-	
Special Education Revenue			-	171,440		
Grants						
Stimulus			-			
DYCD (Department of Youth and Community De-	velopment)		-			
Other			-	400.050		
NYC DoE Rental Assistance				136,250		
Other				<u>151,875</u>		
TOTAL REVENUE FROM STATE SOURCES		-	-	1,930,424	-	
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			-	46,861		
Title I			-	29,970		
Title Funding - Other			-	1,765		
School Food Service (Free Lunch)			_			

	_				
Total Revenue		-	2,074,020		
		_		_	
Total Expenses Net Income			1,914,394 159,626	-	_
Actual Student Enrollment		-	405		_
Actual Otudent Emolinent		- 1	400		
	Quarter - 1/1	- 3/31	4th C	)uarter - 4/1 -	6/30
	Revised		Original	Revised	
	Budget	Variance	Original Budget	Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		_			_
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	78,596	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	15,000		_
Fundraising		-			
Erate Reimbursement		-			-
Earnings on Investments		-			-
Interest Income		-			_
Food Service (Income from meals)		-			-
Text Book		-	E0.000		-
OTHER		_	50,000		=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	65,000	-	_
TOTAL REVENUE	<u>-</u>	_	2,074,020		

otal Revenue			.1	2,074,020		
otal Expenses		l .	-	1,914,394	_	
let Income		1	-	159,626	_	
Actual Student Enrollment		:		405	_	-
		Quarter - 1/1 -	2/24	4th O	uarter - 4/1 -	6/30
		guarter - 1/1 -	3/31	4010	darter - 4/1 -	0/30
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	1.00		-	35,726		
Instructional Management	3.00		-	107,640		
Deans, Directors & Coordinators	4.00		-	100,588		
CFO / Director of Finance	1.00		-	30,262		
Operation / Business Manager	1.00		-	30,926		
Administrative Staff	<u>5.00</u>		=	70,476		
TOTAL ADMINISTRATIVE STAFF	15.00	-	-	375,617	-	
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	22.00		-	419,300		
Teachers - SPED	7.00		-	127,920		
Substitute Teachers	1.00		-	12,220		
Teaching Assistants	-		-			
Specialty Teachers	10.00		-	126,796		
Aides	-		-			
Therapists & Counselors	2.00		-	33,930		
Other						
TOTAL INSTRUCTIONAL	42.00	-	-	720,166	-	
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-		-			
Librarian	_		-			
Custodian	_		-			
Security	-		-			
Other						
TOTAL NON-INSTRUCTIONAL	_	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	57.00	-	-	1,095,783		
PAYROLL TAXES AND BENEFITS						
Payroll Taxes			- 1	93,142		

		1					
		1					
		1					
Total Revenue		-	-	2,074,020	-	-	
Total Expenses		-	-	1,914,394	-	-	
Net Income		-	-	159,626	-	-	
Actual Student Enrollment		-	-	405	-	-	
		Quarter - 1/1	- 3/31	4th Q	uarter - 4/1 -	6/30	
		1					
		Revised		Original	Revised		
		Budget	Variance	Budget	Budget	Variance	
Retirement / Pension			_	32,874			
TOTAL PAYROLL TAXES AND BENEFITS		_	-	228,373	-	-	
	57.00			4.004.450			
TOTAL PERSONNEL SERVICE COSTS	57.00		-	1,324,156	-	-	
CONTRACTED SERVICES		1					
Accounting / Audit			_	6308 3/4		_	
Legal			_	2,500		_	
Management Company Fee			-	,		_	
Nurse Services			-			-	
Food Service / School Lunch			-			-	
Payroll Services			-	18,480		-	
Special Ed Services			-			-	
Titlement Services (i.e. Title I)			-			-	
Other Purchased / Professional / Consulting			_	<u>16,183</u>		_	
TOTAL CONTRACTED SERVICES		-	-	43,471	-	-	

otal Revenue		-	2,074,020			
otal Expenses	.	-	1,914,394	_		
let Income		-	159,626	_		
ctual Student Enrollment	_	-	405	-		
	Quarter - 1/1 -	- 3/31	4th Q	uarter - 4/1 -	6/30	
	Davised		-			
	Revised Budget	Variance	Original Budget	Revised Budget	Variance	
SCHOOL OPERATIONS						
Board Expenses		-	750			
Classroom / Teaching Supplies & Materials		-	5,000			
Special Ed Supplies & Materials		-	1,250			
Textbooks / Workbooks		-	30,375			
Supplies & Materials other		-	6,250			
Equipment / Furniture		-	1,500			
Telephone		-	6,250			
Technology		-	11,259			
Student Testing & Assessment		-	6,281			
Field Trips		-	6,328			
Transportation (student)		-	2,500			
Student Services - other		-	22,500			
Office Expense		-	10,500			
Staff Development		-	4,500			
Staff Recruitment		-	5,000			
Student Recruitment / Marketing		-	5,000			
School Meals / Lunch		-	1,250			
Travel (Staff)		-	1,500			
Fundraising		-	5,000			
Other		-	7,125			
TOTAL SCHOOL OPERATIONS	-	-	140,118	-		
FACILITY OPERATION & MAINTENANCE						
Insurance		-	24,299			
Janitorial		-	27,492			
Building and Land Rent / Lease / Facility Finance Interest		-	235,496.00			
Repairs & Maintenance		-	10,000			
Equipment / Furniture		-	7,500			
Security		-	2,662			
Utilities		_	9,168			
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	316,617	-		
DEPRECIATION & AMORTIZATION		-	65,032			
RESERVES / CONTINGENCY		-	25,000			

Total Revenue			2,074,020	-	-
Total Expenses			1,914,394	_	-
Net Income		-	159,626	-	-
Actual Student Enrollment		-	405	-	-
	Quarter - 1/1	- 3/31	4th C	Quarter - 4/1 -	6/30
	Revised		Original	Revised	
	), u <i>a</i> litelget/1	- 3/gariance	Budget	Budget	Variance
TOTAL EXPENSES		<u> </u>	<u>1,914,394</u>	<u>-</u>	<u>-</u>
NET INCOME		<u> </u>	159,626	<u>-</u>	<u>-</u>

Total Revenue Total Expenses Net Income Actual Student Enrollment	- Quarter - 1/1 -	-   - - 3/31 _ -	2,074,020 1,914,394 159,626 405	- - - -	- - - -
	Quarter - 1/1 -	3/31	4th C	6/30	
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENDOLLMENT TO LOCAL Districts Associated To 61					
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts:	<u> </u>	_	1	_	_
NYC CHANCELLOR'S OFFICE		-	405		
-	-	_	403		
_		_	_	_	_
-	_	-	-	_	-
-	-	-	-	-	_
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
		-	-		
_	_	_	-	_	_
ALL OTHER School Districts: ( Weighted Avg )	_	-	_	_	_
FOTAL ENROLLMENT		_	405	_	_
TOTAL ENROLLINE	<del>-</del>		<del>-100</del>	<u>=</u>	=
REVENUE PER PUPIL	<u>:</u>	<u>-</u>	<u>5,121</u>	<u>:</u>	
EXPENSES PER PUPIL		=	4,727		_

				05NTD 41	OUEENIO		ALLADTED AGUAGA
		1				ACADEMY	CHARTER SCHOOL
		1	Budget	/ Operatin	ıg Plan		
		1				2017-18	
Total Revenue		7,599,870	7,599,870	-	308,277	308,277	
Total Expenses		7,576,444	7,576,444	-	(596,681)	(596,681)	
Net Income		23,426	23,426	-	(288,404)	(288,404)	
Actual Student Enrollment		1					
		1	Total Year		VARI	ANCE	
		1			Original	Revised	l
		Original	Revised		Budget vs.	Budget vs.	DESCRIPTION OF ASSUMPTIONS
		Budget	Budget	Variance	PY Budget	PY Budget	
		1					
REVENUE		I					
REVENUES FROM STATE SOURCES	2017-18	1					
	er Pupil Rate						
NYC CHANCELLOR'S OFFICE	14,527	5,883,435	5,883,435	-	384,851	384,851	
-	_	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	_	-	-	_	-	-	
·	_	-	-		-	-	
-	-	_	-	-	-	-	
	_	_			<del></del>	<u> </u>	
_	_	_	_		_		
_	_	-	-	_	-	-	
_	_	-	-	_	-	-	
-	_	-	-	_	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
ALL OTHER School Districts: ( Weighted Avg )	_	-	-	-	-	-	
TOTAL Per Pupil Revenue (Weighted Average	14,527	5,883,435	5,883,435	_	384,851	384,851	
Per Pupil Funding)	11,021						
Special Education Revenue		685,760	685,760	-	25,196	25,196	
Grants							
Stimulus	lanmant\	-	-	_	-	-	
DYCD (Department of Youth and Community De	veiopment)	-	-		-	-	
Other NYC DoE Rental Assistance		545,000	545,000		-	-	NYC DoE Rental Assistance
Other		151,875	151,875		(47.060)	(47,060)	1
					(47,060)		Special Appropriation, NYSTL
TOTAL REVENUE FROM STATE SOURCES		7,266,070	7,266,070	-	362,987	362,987	
REVENUE FROM FEDERAL FUNDING		1					
IDEA Special Needs		46,861	46,861		(694)	(694)	
Title I		119,880	119,880	_	19,880	19,880	
Title Funding - Other		7,059	7,059	-	1,049	1,049	
School Food Service (Free Lunch)		-	-	-		-,576	
Grants			Page 25 of 61				
1			age 20 01 01				•

	CENTRAL QUEENS ACADEMY CHARTER SCHOOL							
	1		/ Operatin					
		g		. <b>.</b>	2017-18			
otal Revenue	7,599,870	7,599,870		308,277	308,277			
otal Expenses	7,576,444	7,576,444	_	(596,681)				
let Income	23,426	23,426	_	(288,404)				
Actual Student Enrollment	,			(200,101,	(===, := :,			
		Total Year		VARI	ANCE			
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS		
Charter School Program (CSP) Planning & Implementation Other		-	-	-	-			
Other	_	_	_	-	-			
TOTAL REVENUE FROM FEDERAL SOURCES	173,800	173,800	-	20,235	20,235			
LOCAL and OTHER REVENUE								
Contributions and Donations	60,000	60,000	-	(104,363)	(104,363)			
Fundraising	-	-	-	(61,339)	(61,339)			
Erate Reimbursement	-	-	-	-	-			
Earnings on Investments	-	-	-	-	-			
Interest Income	-	-	-	(9,243)	(9,243)			
Food Service (Income from meals)	-	-	-	-	-			
Text Book	-	-	-	-	-			
OTHER	<u>100,000</u>	100,000	Ξ	<u>100,000</u>	100,000	Foundation Grants - released from restriction		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	160,000	160,000	-	(74,945)	(74,945)			
OTAL REVENUE	7,599,870	7,599,870	=	308,277	308,277			

				CENTRAL	QUEENS	ACADEMY	CHARTER SCHOOL
	1		/ Operatir		.3/201111		
		1	Buugei	Operatii	ig Flali	0047.40	
		1				2017-18	
Total Revenue		7,599,870	7,599,870		308,277	308,277	
				_			
Total Expenses Net Income		7,576,444	7,576,444		(596,681)	(596,681)	
Actual Student Enrollment		23,426	23,426	-	(288,404)	(288,404)	
Actual Student Enrollment						' I	
			Total Year		VARI	ANCE	
		1			Original	Revised	
		Original	Revised		Budget vs.	Budget vs.	DESCRIPTION OF ASSUMPTIONS
		Budget	Budget	Variance	PY Budget		
		1				- 1	
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No.					- 1	
	of Positions 1.00	142 002	142 002		(2.204)	(2.204)	
Executive Management	3.00	142,902 430,560	142,902 430,560		(2,294) 1,801	(2,294) 1,801	
Instructional Management Deans, Directors & Coordinators	4.00	402,350	402,350		(167,371)	(167,371)	
CFO / Director of Finance	1.00	121,046	121,046		(2,945)	(2,945)	
Operation / Business Manager	1.00	123,705	123,705		(3,182)	(3,182)	
Administrative Staff	5.00	281,905	281,905		(23,276)	(23,276)	
TOTAL ADMINISTRATIVE STAFF	15.00	1,502,468	1,502,468		(197,267)	(197,267)	
1017L/DMMOTOTTVL 01741	10.00	1,002,100	1,002,100		(101,201)	(101,201)	
INSTRUCTIONAL PERSONNEL COSTS		1				- 1	
Teachers - Regular	22.00	1,677,200	1,677,200	-	10,605	10,605	
Teachers - SPED	7.00	511,680	511,680	-	(130,669)	(130,669)	
Substitute Teachers	1.00	48,880	48,880	-	(2,091)	(2,091)	
Teaching Assistants	_	-	-	-	-	-	
Specialty Teachers	10.00	507,182	507,182		(30,153)	(30,153)	
Aides	-	- 405 700	- 405 700	-	-	-	
Therapists & Counselors	2.00	135,720	135,720	_	(4,191)	(4,191)	
Other	-		-		- (450 400)	- (450,400)	
TOTAL INSTRUCTIONAL	42.00	2,880,662	2,880,662	-	(156,499)	(156,499)	
NON-INSTRUCTIONAL PERSONNEL COSTS						- 1	
Nurse	_	_	_		_		
Librarian	-	-	-	_	-	_	
Custodian	-	-	-	-	-	-	
Security	-	-	-	-	-	-	
Other	=	_	_		-	-	
TOTAL NON-INSTRUCTIONAL	_	-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	57.00	4,383,130	4,383,130	-	(353,766)	(353,766)	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		372,566	372,566		(24,312)	(24,312)	
Fringe / Employee Benefits			Page 1079 of 332		(63,608)		

				CENTRAL	QUEENS /	ACADEMY	CHARTER SCHOOL
		1	Budget	/ Operatin			
		1			9	2017-18	
	<i>!</i>	1				2017-10	I
Total Revenue		7,599,870	7,599,870	-	308,277	308,277	
Total Expenses		7,576,444	7,576,444	_ /	(596,681)	(596,681)	
Net Income		23,426	23,426	_ '	(288,404)		
Actual Student Enrollment			,	,	(	(===, := :,	
		1		,		' I	
	, , , , , , , , , , , , , , , , , , ,		Total Year		VARIA	ANCE	
		1		,	Original	Revised	
		Original	Revised	,	Budget vs.	Budget vs.	DESCRIPTION OF ASSUMPTIONS
		Budget	Budget	Variance	PY Budget	PY Budget	
Retirement / Pension		131,494	131,494	= '	(20,631)	(20,631)	
TOTAL PAYROLL TAXES AND BENEFITS	, , , , , , , , , , , , , , , , , , ,	913,492	913,492		(108,551)	(108,551)	
TOTAL PERSONNEL SERVICE COSTS	57.00	5,296,622	5,296,622		(462,317)	(462,317)	
		1					
CONTRACTED SERVICES		05.005	05.005		7 705	7.705	
Accounting / Audit	<i>!</i>	25,235	25,235		7,725	7,725	
Legal Management Company Fee	<i>!</i>	10,000	10,000		-	-	
Management Company Fee Nurse Services		-			-		
Food Services / School Lunch	<i>!</i>	1			_		
Payroll Services	<i>!</i>	73,920	73,920		(720)	(720)	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)	<i>!</i>	-	-		-	-	
Other Purchased / Professional / Consulting	<i>!</i>	64,724	64,724		(18,806)	(18,806)	Academic Consultants, Prof Services/Consultants
	, , , , , , , , , , , , , , , , , , ,	470.070	470.070		(44.004)	(44.004)	, ·

173,879

(11,801)

(11,801)

173,879

TOTAL CONTRACTED SERVICES

			CENTRAL	QUEENS	ACADEMY	CHARTER SCHOOL
		Budget	/ Operatin	ıg Plan	I	
			•	<b>3</b>	2017-18	
Total Revenue	7,599,870	7,599,870		308,277	308,277	
			_			
otal Expenses let Income	7,576,444	7,576,444	-	(596,681)		
Net income Actual Student Enrollment	23,426	23,426	-	(288,404)	(288,404)	
Actual Student Enrollment				1	'	
		Total Year		VARI	ANCE	
				Original	Revised	
	Original	Revised		Budget vs.	Budget vs.	DESCRIPTION OF ASSUMPTIONS
	Budget	Budget	Variance	PY Budget		
SCHOOL OPERATIONS	2,000	2.000		1		
Board Expenses	3,000	3,000		(40,000)	(10,000)	
Classroom / Teaching Supplies & Materials	60,000 5,000	60,000 5,000		(10,000)	(10,000)	
Special Ed Supplies & Materials	50,375	50,375		_	-	Taythaaka 8 Warkhaaka NVCTI
Textbooks / Workbooks Supplies & Materials other	25,000	25,000		-	-	Textbooks & Workbooks, NYSTL Classroom Library
	6,000	6,000	<u>-</u>	-		Classicon Library
Equipment / Furniture Telephone	25,000	25,000		(392)	(392)	
Technology	45,034	45,034		(4,601)	(4,601)	
Student Testing & Assessment	25,125	25,125		(2,666)	(2,666)	
Field Trips	25,313	25,313		(313)	(313)	
Transportation (student)	10,000	10,000		(313)	(515)	
Student Services - other	90,000	90,000	_	(24,000)	(24,000)	Uniform, Assemblies Programs,Ext Dat, Family En
Office Expense	42,000	42,000	_	(13,532)	(13,532)	Office Supplies & Postage
Staff Development	18,000	18,000	_	-	-	<b>3</b> -
Staff Recruitment	20,000	20,000	-	(10,000)	(10,000)	
Student Recruitment / Marketing	20,000	20,000	-	-	-	
School Meals / Lunch	5,000	5,000	-	483	483	
Travel (Staff)	6,000	6,000	-	-	-	
Fundraising	20,000	20,000		(4,600)	(4,600)	
Other	28,500	28,500	_	(3,970)	(3,970)	
TOTAL SCHOOL OPERATIONS	529,347	529,347	-	(73,591)	(73,591)	
FACILITY OPERATION & MAINTENANCE						
Insurance	97,196	97,196		(25,671)	(25,671)	
Janitorial	109,968	109,968		(2,570)		
Building and Land Rent / Lease / Facility Finance Interest	941,984	941,984	_	(1)		
Repairs & Maintenance	40,000	40,000	-	(10,000)		
Equipment / Furniture	30,000	30,000	-	37,418	37,418	
Security	10,648	10,648	-	(248)	(248)	
Utilities	36,673	36,673	-	2,100	2,100	
TOTAL FACILITY OPERATION & MAINTENANCE	1,266,469	1,266,469	-	1,028	1,028	
DEPRECIATION & AMORTIZATION	260,127	260,127				
RESERVES / CONTINGENCY	50,000	50,000		(50,000)	(50,000)	
NEGERITED / GORTINGERGT	55,550	Page 29 of 61		(50,000)	(50,000)	

			CENTRAL	QUEENS	ACADEMY	CHARTER SCHOOL
	- 1	Budget	/ Operatin	ıg Plan		
			-		2017-18	
Total Revenue	7,599,870	7,599,870	-	308,277	308,277	
Total Expenses	7,576,444	7,576,444	-	(596,681)	(596,681)	
Net Income	23,426	23,426	-	(288,404)	(288,404)	
Actual Student Enrollment				l	l	
		Total Year		VARI	ANCE	
				Original	Revised	
	Original	Revised		Budget vs.		DESCRIPTION OF ASSUMPTIONS
	Budget	Budget	Variance	PY Budget	PY Budget	
TOTAL EXPENSES	<u>7,576,444</u>	7,576,444	=	<u>(596,681)</u>	(596,681)	
NET INCOME	23,426	23,426	=	(288,404)	(288,404)	

			CENTRAL	QUEENS	ACADEMY	CHARTER SCHOOL
		Budget	/ Operatin	ıg Plan		
		_	-	_	2017-18	
Total Revenue	7,599,870	7,599,870	-	308,277	308,277	
Total Expenses	7,576,444	7,576,444	-	(596,681)	(596,681)	
Net Income	23,426	23,426	-	(288,404)		
Actual Student Enrollment						
		T-4-1 V			ANGE	
		Total Year			ANCE	
				Original	Revised	DESCRIPTION OF ASSUMPTIONS
	Original Budget	Revised Budget	Variance	Budget vs. PY Budget		DESCRIPTION OF ASSUMPTIONS
	Duuget	Duuget	₹ al lalic C	i i buuyet	i i buuget	
ENROLLMENT - *School Districts Are Linked To Above Entries*						
Number of Districts:						
NYC CHANCELLOR'S OFFICE						
-						
-						
-						
-						
-						
_						
-						
-						
-						
-						
-						
ALL OTHER School Districts: ( Weighted Avg )						
TOTAL ENROLLMENT						
REVENUE PER PUPIL						
NEVEROL I EN I OI IL						
EXPENSES PER PUPIL						

# CENTRAL QUEENS ACADEMY CHARTER SCHOOL ALANCE SHEET 2017-18

		Prior Year	Q1	Q2	Q3	Q4
		2016-17	As of 9/30	As of 12/31	As of 3/31	As of 6/30
<u>.</u>	<u>ASSETS</u>					
CURRENT ASSETS						
Cash and cash equivalents		-	-	-	-	-
Grants and contracts receivable		-	-	-	-	-
Accounts receivables		-	-	-	-	-
Prepaid Expenses		-	-	-	-	-
Contributions and other receivable				Ξ		
	TOTAL CURRENT ASSETS	-	-	-	-	-
PROPERTY, BUILDING AND EQUIP	PMENT net	_	_	_	-	-
THOI ENTI, BOILDING AND EQUI	WEIGH, HOC					
OTHER ASSETS		-	-	<u>-</u>	_	=
	TOTAL ASSETS			-	-	
I IARII ITIES	S AND NET ASSETS					
	77.11.2 N.2.1 71.002.10					
<b>CURRENT LIABILITIES</b>						
Accounts payable and accrued ex	penses	-	-	-	-	-
Accrued payroll and benefits		-	-	-	-	-
Deferred Revenue	h <del>t</del>	-	-	-	-	-
Current maturities of long-term del Short Term Debt - Bonds, Notes P		- -	<u>-</u>	- -		-
Other	ayable		-		<u>-</u>	<u> </u>
Other	TOTAL CURRENT LIABILITIES			<u> </u>		
LONG-TERM DEBT and NOTES PA	YABLE, net current maturities	=	_	=	-	<u>-</u>
				,	,	
	TOTAL LIABILITIES	<u>=</u>	=	=	<u>=</u>	=
NET ASSETS			_			
Unrestricted		-		-	-	-
Temporarily restricted	TOTAL NET ACCETS		Ξ.	Ξ		=
	TOTAL NET ASSETS	=	Ξ	Ξ	Ξ	Ξ
	TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

Budget / Operating Pla

							2017	<b>'-18</b>	
Total Revenue		-	1,825,284	-	-	1,875,284	-	-	
Total Expenses		-	1,899,017	-	-	1,894,017	-	-	
Net Income		-	(73,733)	-	- (18,733) - - 405 -				
Actual Student Enrollment		_	405	-					
		1st	Quarter - 7/1 -	9/30	2nd (	Quarter - 10/1 -	12/31	3rd	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Co									
		Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	
REVENUE REVENUES FROM STATE SOURCES									
Per Pupil Revenue	CY Per Pupil Rate								
NYC CHANCELLOR'S OFFICE	14,527		1,470,859	-		1,470,859	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	_		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
ALL OTHER School Districts: ( Count = 0 )	-		-	-		-	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	1,470,859	-	-	1,470,859	-	-	
Special Education Revenue			171,440	-		171,440	-		
Grants									
Stimulus			-	-		-	-		
DYCD (Department of Youth and Community Development)			-	-		-	-		
Other			-	-		-	-		
NYC DoE Rental Assistance			136,250	-		136,250	-		
Other			=	=		=			
TOTAL REVENUE FROM STATE SOURCES		-	1,778,549	-	-	1,778,549	-	_	
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs			-	-		-	-		
Title I			29,970	-		29,970	-		
Title Funding - Other			1,765	-		1,765	-		
School Food Service (Free Lunch)				-		- 1,1 00	-		
Grants									
Charter School Program (CSP) Planning & Implementation			-	-		-	-		
Other			_	-		_	-		
·	Pa	g <del>e oo oror</del>							

65,000

1,875,284

						uaget / Op	erating Pia
						2017	7-18
Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	_	1,899,017	-	_	1,894,017	-	_
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment		405	-	-	405	-	
	1et (	Quarter - 7/1 -	9/30	2nd O	uarter - 10/1 -	12/31	3rd G
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		guartor - 777 -	5/50	2110	(duitor - 10/1 -	12.01	0,4 0
,, ,	Current			Current			
	Actual	Budget	Variance	Actual	Budget	Variance	Actual
Other		_	_		_	_	
TOTAL REVENUE FROM FEDERAL SOURCES	-	31,735	-	-	31,735	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		15,000	-		15,000	-	
Fundraising		-	-		-	-	
Erate Reimbursement		-	-		-	-	
Earnings on Investments		-	-		-	_	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		50,000	-	

TOTAL REVENUE FROM LOCAL and OTHER SOURCES

TOTAL REVENUE

15,000

\_ 1,825,284

**Budget / Operating Pla** 

							2017	-18
Total Revenue		-	1,825,284	-	-	1,875,284	-	-
Total Expenses		-	1,899,017	-	_	1,894,017	-	_
Net Income		-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment		-	405	-	-	405	-	
		1st	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd (
*NOTE: Enrollment, Revenue and Expediture Data IN th	ne 'Total and Variance				_			
Analysis' Section is Based on LAST ACTUAL Qu								
-			Current			Current		
		Actual	Budget	Variance	Actual	Budget	Variance	Actual
EXPENSES	Quarter 0							
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	-		35,726	-		35,726	-	
Instructional Management	-		107,640	-		107,640	-	
Deans, Directors & Coordinators	-		100,588	-		100,588	-	
CFO / Director of Finance	-		30,262	-		30,262	-	
Operation / Business Manager	-		30,926	-		30,926	-	
Administrative Staff	=		70,476	_		70,476	_ [	
TOTAL ADMINISTRATIVE STAFF	-	-	375,617	-	-	375,617	-	-
INSTRUCTIONAL PERSONNEL COSTS				_				
Teachers - Regular	_		419,300	_		419,300		
Teachers - Regulai Teachers - SPED	-		127,920			127,920		
Substitute Teachers			12,320			12,320		
Teaching Assistants	_		12,220	_		12,220		
Specialty Teachers	_		126,796	_		126,796		
Aides	_		-	_		-		
Therapists & Counselors	_		33,930	-		33,930	-	
Other	_		-	_		-		
TOTAL INSTRUCTIONAL	= =	_	720,166		_	720,166		_
			120,100			120,100		
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	_		-	-		-	-	
Librarian	_		-	-		-	-	
Custodian	_		-	-		-	-	
Security	_		-	-		-	-	
Other			_	=				
TOTAL NON-INSTRUCTIONAL	_	-	-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	1,095,783	-	-	1,095,783	-	_
PAYROLL TAXES AND BENEFITS								
Payroll Taxes			93,142	-		93,142	-	
Fringe / Employee Benefits			102,358	_		102,358	_	
Retirement / Pension			32,874			32,874		
TOTAL PAYROLL TAXES AND BENEFITS			228,373			228,373		
TOTAL PATROLL TAXES AND DENERITS				- 1	-		-	
TOTAL PERSONNEL SERVICE COSTS	_	_	1,324,156	-	_	1,324,156	-	_

<b>Budget / Operating Pla</b>
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						<u> </u>	
						2017	/- <b>18</b>
Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses		1,899,017	-	_	1,894,017	-	_
Net Income	-	(70 700)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	-
	1st Quarter - 7/1 - 9/30			2nd Q	uarter - 10/1 -	12/31	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance							
Analysis' Section is Based on LAST ACTUAL Quarter Completed							
		Current			Current		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual
CONTRACTED SERVICES							
Accounting / Audit		6,309	-		6,309	-	
Legal		2,500	-		2,500	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		18,480	-		18,480	-	
Special Ed Services		-	-		_	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		<u>16,181</u>	_		16,181		
TOTAL CONTRACTED SERVICES	-	43,469	_	-	43,469	-	_

Budget / Operating Pla 2017-18

Total Revenue	_	1,825,284	-		1,875,284	2017	-10
	1 -	-	-	-		-	
otal Expenses	-	1,899,017	-	-	1,894,017	- [	
Net Income	-	(73,733)	-	-	(18,733)	-	
Actual Student Enrollment	-	405	-	-	405	-	
	1st (	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current			Current			
	Actual	Budget	Variance	Actual	Current Budget	Variance	Actual
SCHOOL OPERATIONS							
Board Expenses		750	-		750	-	
Classroom / Teaching Supplies & Materials		35,000	-		10,000	-	
Special Ed Supplies & Materials		1,250	-		1,250	-	
Textbooks / Workbooks		10,000	-		5,000	-	
Supplies & Materials other		6,250	-		6,250	-	
Equipment / Furniture		1,500	-		1,500	-	
Telephone		6,250	-		6,250	-	
Technology		11,259	-		11,259	-	
Student Testing & Assessment		6,281	-		6,281	-	
Field Trips		6,328	-		6,328	-	
Transportation (student)		2,500	-		2,500	-	
Student Services - other		22,500	-		22,500	-	
Office Expense		10,500	-		10,500	_	
Staff Development		4,500	_		4,500		
Staff Recruitment		5,000	-		5,000		
Student Recruitment / Marketing		5,000	_		5,000		
School Meals / Lunch		1,250			1,250		
Travel (Staff)		1,500			1,500		
Fundraising		5,000			5,000		
		7,125			7,125		
Other		149,743			119,743		
TOTAL SCHOOL OPERATIONS	-	149,743	-	-	119,743	-	
FACILITY OPERATION & MAINTENANCE		04.000			04.000		
Insurance		24,299	-		24,299	-	
Janitorial Paris Fig. 11.		27,492	-		27,492	-	
Building and Land Rent / Lease / Facility Finance Interest		235,496	-		235,496	-	
Repairs & Maintenance		10,000	-		10,000	-	
Equipment / Furniture		7,500	-		7,500	-	
Security		2,662	-		2,662	-	
Utilities		9,168			9,168	=	
TOTAL FACILITY OPERATION & MAINTENANCE		316,617	-	-	316,617	-	-
DEPRECIATION & AMORTIZATION		65,032	-		65,032	-	
RESERVES / CONTINGENCY		-	-		25,000	-	
TOTAL EXPENSES	-	1,899,017	<u>.</u>	-	1,894,017	<u>-</u>	

Budget /	Operating	Pla
Duagoti	• por a ting	

						2017	7-18
Total Revenue	-	1,825,284	-	-	1,875,284	-	-
Total Expenses	-	1,899,017	-	-	1,894,017	-	-
Net Income	-	(73,733)	-	-	(18,733)	-	-
Actual Student Enrollment	-	405	-	-	405	-	_
	1st (	Quarter - 7/1 - 9	9/30	2nd Q	uarter - 10/1 -	12/31	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st (		9/30	2nd Q		12/31	3rd
•		Current			Current		3rd
•	1st (		9/30 Variance	2nd Q Actual		12/31 Variance	3rd Actual

#### CENTRAL QUEENIGE ACONDENTING PAI Budget /20 perpeing Plan 2017-18 Total Revenue 1,825,284 1,875,284 Total Expenses 1,899,017 1,894,017 Net Income (73,733)(18,733)Actual Student Enrollment 405 405 3rd C 3rd C 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Current **Actual** Budget Variance Actual Budget Variance Actual ENROLLMENT - \*School Districts Are Linked To Above Entries\* NYC CHANCELLOR'S OFFICE 405 405 \_ \_ \_ \_ ALL OTHER School Districts: ( Count = 0 ) TOTAL ENROLLMENT 405 405

4,507

4,689

4,630

4,677

REVENUE PER PUPIL

EXPENSES PER PUPIL

		RTER SCH	OOL			
		n				
Total Revenue		1,825,284	-	-	2,074,020	-
Total Expenses		1,869,017	-	-	1,914,394	
Net Income		(43,733)	-	-	159,626	-
Actual Student Enrollment		405	-	-	405	-
		Quarter - 1/1 -	3/31	4th (	Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Co						
		Current Budget	Variance	Actual	Current Budget	Variance
REVENUE			• • • • • • • • • • • • • • • • • • • •	710100		
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	CY Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	14,527	1,470,859	-		1,470,859	-
-	-		_		-	_
-	_		-		-	_
-	-	-	-		-	_
-	-	-	-		-	_
-	-	-	-		-	-
-	-	_	-		-	-
-	-	-	-		-	-
-	-	-	-		-	_
-	-	-	-		-	-
-	-	_	-		-	_
-	_		-		-	
-	-		-		-	
-	-		-		-	
-	-		-		-	
ALL OTHER School Districts: ( Count = 0 )	-	-	-		-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	1,470,859	-	-	1,470,859	
Special Education Revenue		171,440	-		171,440	
Grants						
Stimulus			-		-	
DYCD (Department of Youth and Community Development)			-		-	
Other		420.250	-		420.250	-
NYC DoE Rental Assistance		136,250	-		136,250	
Other					<u>151,875</u>	=
TOTAL REVENUE FROM STATE SOURCES		1,778,549	-	-	1,930,424	
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		-	-		46,861	-
Title I		29,970	-		29,970	-
Title Funding - Other		1,765	-		1,765	-
School Food Service (Free Lunch)			-		-	-
Grants						
Charter School Program (CSP) Planning & Implementation			-		-	
Other	Page 40 of 61		-		-	

	RTER SCHO	OOL			
	n				
Total Revenue	1,825,284	- [	-	2,074,020	
Total Expenses	1,869,017	-	_	1,914,394	
Net Income	(43,733)	-	-	159,626	
Actual Student Enrollment	405	-	-	405	
	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
<b>,</b>	Current			Current	
	Budget	Variance	Actual	Budget	Variance
Other	<u>-</u>			_	
TOTAL REVENUE FROM FEDERAL SOURCES	31,735	-	-	78,596	
LOCAL and OTHER REVENUE					
Contributions and Donations	15,000	-		15,000	
Fundraising	-	-		-	
Erate Reimbursement	-	-		-	
Earnings on Investments		-		-	
Interest Income		-		-	
Food Service (Income from meals)		-		-	
Text Book	_	-		-	
OTHER		<u> </u>		50,000	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	15,000	-	-	65,000	
OTAL REVENUE	1.825,284		_	2,074,020	

		RTER SCHO	OOL				
		n					
Total Revenue		1,825,284	-	- 2,074,020			
Total Expenses		1,869,017	-	-	1,914,394	-	
Net Income		(43,733)	-	-	159,626		
Actual Student Enrollment		405	-	-	405	-	
		2	0/04	40- 6		C/00	
*NOTE: Enrollment, Revenue and Expediture Data IN th	e 'Total and Variance	Quarter - 1/1 -	3/31	4tn C	)uarter - 4/1 -	6/30	
Analysis' Section is Based on LAST ACTUAL Qua							
,,		Current			Current		
		Budget	Variance	Actual	Budget	Variance	
EXPENSES	Quarter 0						
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions						
Executive Management	-	35,726	-		35,726	-	
Instructional Management	-	107,640	-		107,640	_	
Deans, Directors & Coordinators	-	100,588	-		100,588	-	
CFO / Director of Finance	-	30,262	-		30,262	-	
Operation / Business Manager Administrative Staff	-	30,926 70,476	-		30,926	-	
TOTAL ADMINISTRATIVE STAFF	= =	375,617	<u> </u>		70,476 375,617	=	
	_	373,017	-	-	373,017	_	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	-	419,300	-		419,300	_	
Teachers - SPED	-	127,920	-		127,920	-	
Substitute Teachers Teaching Assistants	-	12,220	-		12,220	-	
Specialty Teachers	-	126,796	-		126,796		
Aides	-	-	-		-	-	
Therapists & Counselors	-	33,930	-		33,930	-	
Other	=	=	=		=	=	
TOTAL INSTRUCTIONAL	-	720,166	-	-	720,166	-	
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-	-	- 1		_	-	
Librarian	-	-	-		-	_	
Custodian	-	-	-		-	-	
Security	-	_	-			-	
Other	=		<u>-</u>				
TOTAL NON-INSTRUCTIONAL	-	_	-	-		-	
SUBTOTAL PERSONNEL SERVICE COSTS	-	1,095,783	-	-	1,095,783	-	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		93,142	-		93,142	-	
Fringe / Employee Benefits		102,358	-		102,358	-	
Retirement / Pension		32,874	Ξ		<u>32,874</u>	_	
TOTAL PAYROLL TAXES AND BENEFITS		228,373	-	-	228,373	-	
TOTAL PERSONNEL SERVICE COSTS	-	1,324,156	-	-	1,324,156	-	
1	Page 42 of 61						

	RTER SCHOOL								
	n								
otal Revenue	1,825,284 -			2,074,020					
otal Expenses	1,869,017	-	_	1,914,394					
let Income	(43,733)	_	_	159,626					
Actual Student Enrollment			-	405					
	Quarter - 1/1 -	3/31	4th (	Quarter - 4/1 -	6/30				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed									
Analysis social is bassa on Ener No forth quarter completed	n Current		Current						
	Budget	Variance	Actual	Budget	Variance				
CONTRACTED SERVICES									
Accounting / Audit	6,309	-		6,309					
Legal	2,500	-		2,500					
Management Company Fee	-	-		-					
Nurse Services	-	-		-					
Food Service / School Lunch	-	-		-					
Payroll Services	18,480	-		18,480					
Special Ed Services	-	-		_					
Titlement Services (i.e. Title I)		-		-					
Other Purchased / Professional / Consulting	16,181	=		16,183					

#### RTER SCHOOL n Total Revenue 1,825,284 2,074,020 Total Expenses 1.869.017 1,914,394 Net Income (43,733)159,626 405 Actual Student Enrollment 405 Quarter - 1/1 - 3/31 4th Quarter - 4/1 - 6/30 \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Current Budget **Variance** Actual Budget Variance **SCHOOL OPERATIONS** 750 750 **Board Expenses** 10,000 5,000 Classroom / Teaching Supplies & Materials 1,250 1,250 Special Ed Supplies & Materials 5,000 30,375 Textbooks / Workbooks 6,250 6,250 Supplies & Materials other Equipment / Furniture 1,500 1,500 6,250 6,250 Telephone 11,259 11,259 Technology 6,281 Student Testing & Assessment 6,281 6,328 6,328 Field Trips 2,500 2.500 Transportation (student) 22,500 22,500 Student Services - other 10,500 10,500 Office Expense 4,500 4,500 Staff Development Staff Recruitment 5,000 5,000 Student Recruitment / Marketing 5,000 5,000 School Meals / Lunch 1,250 1,250 1,500 Travel (Staff) 1,500 5,000 5,000 Fundraising Other 7,125 7,125 TOTAL SCHOOL OPERATIONS 119,743 140,118 **FACILITY OPERATION & MAINTENANCE** 24,299 24,299 Insurance **Janitorial** 27,492 27,492 Building and Land Rent / Lease / Facility Finance Interest 235,496 235,496 Repairs & Maintenance 10,000 10,000 Equipment / Furniture 7,500 7,500 2,662 2,662 Security Utilities 9,168 9,168 TOTAL FACILITY OPERATION & MAINTENANCE 316,617 316,617 65,032 65,032 **DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY** 25,000 1,914,394 TOTAL EXPENSES 1,869,017

Page 44 of 61

	RTER SCHOOL		
	RITER SCHOOL		
	n		
Total Revenue	1,825,284	-	- 2,074,020 -
Total Expenses	1,869,017	-	- 1,914,394 -
Net Income	(43,733)	-	- 159,626 -
Actual Student Enrollment	405	-	- 405 -
	Quarter - 1/1 - 3/31	4t	h Quarter - 4/1 - 6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	Quarter - 1/1 - 3/31		
Analysis' Section is Based on LAST ACTUAL Quarter Completed			
	Current		Current
	Budget Variance	Actual	Budget Variance
NET INCOME	(43,733)	_	<u>159,626</u>

	RITER SCH	OOL			
	n				
Total Revenue	1,825,284		_	2,074,020	
		_		-	
Total Expenses Net Income	1,869,017 (43,733)		_	1,914,394 159,626	
Actual Student Enrollment	405	-	_	405	
	Quarter - 1/1 -	3/31			
	Quarter - 1/1 -		Ath C	Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		0,01	4010	guarter - 4/1 -	0/00
Analysis' Section is Based on LAST ACTUAL Quarter Completed					
	Current			Current	
	Budget	Variance	Actual	Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	405	-	-	405	
-	-	-	-	-	
-	-	-	-	-	
-		-	-	-	
-		-	-	-	
-		-	-	-	
-		-	_	-	
- -		-	-	-	
-			_	_	
-		-	-	-	
-	-	-	-	-	
-	-	-	-	-	
-		-	-	-	
-		-	-	-	
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	
TOTAL ENROLLMENT	<u>405</u>	<u>-</u>	<u>-</u>	<u>405</u>	
REVENUE PER PUPIL	<u>4,507</u>	<u>-</u>	<u>-</u>	<u>5,121</u>	
EXPENSES PER PUPIL	4,615		_	4,727	

CENTRAL QUEENS ACADEMY CHARTER SCH
Budget / Operating Plan

		Budget / Operating F							ı idii		
							2017-1	8			
Total Revenue		-	-	-	7,599,870	(7,599,870)	-	-	7,599		
Total Expenses			_	_	7,576,444	7,576,444	_	_	7,576		
Net Income			-	_	23,426	(23,426)	_	_	- 23		
Actual Student Enrollment			-	_			-	_			
						TOTALS	AND VARIA	ICE ANALVO	ele		
*NOTE: Free lineart Devices and Free difference in the IT-to-	I and Variance		Current	Actual		Actual	Original	Actual	515		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Tota Analysis' Section is Based on LAST ACTUAL Quarter Co			Budget	VS.	Current	VS.	Budget	VS.	Origi		
Analysis Section is based on LAST ACTUAL Quarter Co	ompieted		(Current	Current	Budget - TY		(Current	Original	Budget		
		Actual	Quarter)	Budget	Buugot - 11	Budget TY	Quarter)	Budget	Daago		
		Actual	Quarter,	Dauget		Daugetii	quartery	Daaget			
REVENUE REVENUES FROM STATE SOURCES											
Per Pupil Revenue	CY Per Pupil Rate										
NYC CHANCELLOR'S OFFICE	14,527	_	_		5,883,435	(5,883,435)			5,883		
NTC CHANGELLONG OFFICE	14,521		_		3,003,433	(5,005,455)			3,003		
-	-					-		_	-		
-	-		-	-	-	-	-	_	-		
-	-		-			-					
-	-		-			-					
	_		-			_		_	-		
-			-			_					
		<u> </u>	_			_					
						_					
_	_	_	_		_	_		_			
_	_	_	_		_	_		_			
_	_		_		_	_		_			
_	_	_	_		_	_	_	_			
-	_	_	_		_	_	_	_			
ALL OTHER School Districts: ( Count = 0 )	_	-	-	_	_	_	_	_	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding	14,527	_	_	_	5,883,435	(5,883,435)	_	_	5,883		
Special Education Revenue	,,	-	-	_	685,760	(685,760)	_	-	685		
Grants					,						
Stimulus		-	-	-	_	-	-	_	-		
DYCD (Department of Youth and Community Development)		-	-	-	-	-	-	-	-		
Other		-	-	-	-	-	-	-	-		
NYC DoE Rental Assistance		-	-	-	545,000	(545,000)	-	-	545		
Other		-	_	-	151,875	(151,875)	_	_	151		
TOTAL REVENUE FROM STATE SOURCES		-	-			(7,266,070)			7,266		
						, ,			•		
REVENUE FROM FEDERAL FUNDING					AC 004	(40.004)		T	40		
IDEA Special Needs			-	-	1	(46,861)		-			
Title I		-	-	-	,	(119,880)	-	-			
Title Funding - Other			-		,	(7,059)	_	_			
School Food Service (Free Lunch)		-	-	-	-	-	-	-	-		
Grants Charter School Program (CSP) Planning & Implementation		<u> </u>									
Charter School Program (CSP) Planning & Implementation			-	-	-	-		-			
Other		age 47 of 61	-	-	-	-	-		-		

#### **CENTRAL QUEENS ACADEMY CHARTER SCH Budget / Operating Plan** 2017-18 **Total Revenue** 7,599,870 (7,599,870) 7,599,8 Total Expenses 7,576,444 7,576,444 7,576,4 Net Income 23,426 (23,426) 23,4 **Actual Student Enrollment TOTALS AND VARIANCE ANALYSIS** Current Actual Original Actual Actual \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance **Budget** VS. Current VS. Budget VS. Origin Analysis' Section is Based on LAST ACTUAL Quarter Completed (Current Current Budget - TY Current (Current Original Budget -Actual Quarter) Budget **Budget TY** Quarter) Budget Other 173,800 173,8 (173,800)TOTAL REVENUE FROM FEDERAL SOURCES LOCAL and OTHER REVENUE (60,000)Contributions and Donations 60,000 60,0 Fundraising \_ **Erate Reimbursement Earnings on Investments** Interest Income Food Service (Income from meals) Text Book OTHER 100,000 (100,000)100,0 160,000 160,0 TOTAL REVENUE FROM LOCAL and OTHER SOURCES (160,000)\_ \_ -

TOTAL REVENUE

7,599,870 (7,599,870)

7,599,8

#### **CENTRAL QUEENS ACADEMY CHARTER SCH Budget / Operating Plan** 2017-18 **Total Revenue** 7,599,870 (7,599,870) 7,599,8 7.576.4 Total Expenses 7,576,444 7,576,444 **Net Income** 23,426 (23,426)23,4 Actual Student Enrollment TOTALS AND VARIANCE ANALYSIS Current Actual Actual Original Actual \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Budget VS. Current VS. **Budget** VS. Origin Analysis' Section is Based on LAST ACTUAL Quarter Completed (Current Current Original Budget -Current Budget - TY (Current Actual Quarter) Budget **Budget TY** Quarter) Budget **EXPENSES** Quarter 0 ADMINISTRATIVE STAFF PERSONNEL COSTS No. of Positions 142,902 142,902 142,9 **Executive Management** 430,560 430,560 430,5 Instructional Management \_ Deans, Directors & Coordinators 402,350 402,350 402,3 CFO / Director of Finance 121,046 121,046 121,0 \_ 123,705 Operation / Business Manager \_ 123,705 -123,7 281,9 Administrative Staff 281,905 281,905 TOTAL ADMINISTRATIVE STAFF 1,502,468 1,502,468 1,502,4 INSTRUCTIONAL PERSONNEL COSTS 1,677,200 1,677,200 1,677,2 Teachers - Regular Teachers - SPED 511,680 511,680 511,6 \_ Substitute Teachers 48,880 48,880 48,8 **Teaching Assistants** \_ Specialty Teachers 507,182 507,182 507,1 -Aides Therapists & Counselors 135,720 135,720 \_ 135,7 2,880,662 2,880,662 2,880,6 TOTAL INSTRUCTIONAL NON-INSTRUCTIONAL PERSONNEL COSTS Nurse Librarian \_ Custodian \_ \_ \_ Security \_ Other TOTAL NON-INSTRUCTIONAL 4,383,130 4,383,130 4,383,1 SUBTOTAL PERSONNEL SERVICE COSTS **PAYROLL TAXES AND BENEFITS**

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\_

372,566

409,432

131,494

913,492

5,296,622

\_

372,566

409,432

131,494

913,492

5,296,622

\_

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372,5

409,4

131,4

913,4

5,296,6

\_

Payroll Taxes

Fringe / Employee Benefits

TOTAL PAYROLL TAXES AND BENEFITS

TOTAL PERSONNEL SERVICE COSTS

Retirement / Pension

	ı			CENTR	AL QUEEN			EK SCI
	_				Бии	get / Opera		
						2017-1	8	
Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599,
Total Expenses	-	-	-	7,576,444	7,576,444	-	-	<b>7,576</b> ,
Net Income	-	-	-	23,426	(23,426)	-	-	- 23,
Actual Student Enrollment	-	-	-			_	-	
					TOTALS	AND VARIAN	ICE ANALYS	SIS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual		Actual	Original	Actual	
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget	vs.	Current	VS.	Budget	vs.	Origii
		(Current	Current	Budget - TY		(Current	Original	Budget
	Actual	Quarter)	Budget		Budget TY	Quarter)	Budget	
CONTRACTED SERVICES							ı	
Accounting / Audit	-	-	-	25,235	25,235	-	-	- 25,
Legal	-	-		10,000	10,000	-	-	- 10,
Management Company Fee	-	-	-	-	-		-	
Nurse Services	-	-	_	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	73,920	73,920	-	-	- 73,
Special Ed Services	-	-	-	-	-	-	-	
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	=	_	=	64,724	64,724	=	_	
TOTAL CONTRACTED SERVICES	-	-	-	173,879	173,879	-		- 173

### CENTRAL QUEENS ACADEMY CHARTER SCHO

	Budget / Operating Plan 2017-18									
		.8								
otal Revenue	- 1	- 1	-	- 7,599,870	(7,599,870)	- '	-	- 7,59		
otal Expenses	_ !	- 1	-	-,,			,	- 7,570		
Net Income	- 1	-   -	-	- 23,426	(23,426)	√1 - '		- 23		
Actual Student Enrollment				<u>.  </u>		<u> </u>		-		
					TOTALS	S AND VARIAN	NCE ANALY	SIS		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual		Actual	Original	Actual	,,,,		
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget	vs.	Current	vs.	Budget	vs.	Origi		
Allanyolo occioni io passa an anti-		(Current	Current	Budget - TY		(Current	Original	_		
	Actual	Quarter)	Budget		Budget TY	Quarter)	Budget	_		
COULOU OPERATIONS	_									
SCHOOL OPERATIONS  Roard Evaposes			_	- 3,000	3,000		Т	- 3		
Board Expenses Classroom / Toaching Supplies & Materials	-	-					-			
Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials	<u> </u>	-	-				-			
Special Ed Supplies & Materials Textbooks / Workbooks	-	-						- 50		
	-			05.000				- 25		
Supplies & Materials other Equipment / Furniture	<u> </u>	-					-			
···	-	-								
Telephone Technology	-			45.004		<u> </u>	+	- 25 - 45		
Student Testing & Assessment	-					-		- 45		
Student Testing & Assessment Field Trips	-	-		05.040				- 25 - 25		
Field Trips Transportation (student)	-	-		40.000			-			
Transportation (student) Student Services - other	-	-						- 10		
Office Expense	-			10,000						
Staff Development	<u> </u>	-						- 42 - 18		
Staff Recruitment	-							- 20		
Student Recruitment / Marketing	-	-	-	00.000						
School Meals / Lunch	-			F 000						
Travel (Staff)	-	-								
Fundraising	-			00.000			-			
Other	<u> </u>									
						<u> </u>	<del>-</del>			
TOTAL SCHOOL OPERATIONS		-	-	- 529,347	529,347			- 529		
FACILITY OPERATION & MAINTENANCE										
Insurance	-	-	-	,			-	- 97		
Janitorial	-	-	-	,	,	-		- 109		
Building and Land Rent / Lease / Facility Finance Interest	-	-	-				-			
Repairs & Maintenance	- 1			- 40,000			-	- 40		
Equipment / Furniture	- 1	-	-	- 30,000	30,000		-	- 30		
Security	-			- 10,648			-	- 10		
Utilities		_	_	<u>36,673</u>			. [	<u>-</u> <u>3</u>		
TOTAL FACILITY OPERATION & MAINTENANCE		-	-	4 000 400	1,266,469			- 1,26		
DEDBECIATION & AMODITATION	-	- 1	_	- 260,127			<del></del>	- 26		
DEPRECIATION & AMORTIZATION  DESERVES / CONTINGENCY	<u> </u>			- 200,127			+			
RESERVES / CONTINGENCY			<u> </u>	30,000	50,000			- 5		
TOTAL EXPENSES		_		- 7,576,444	7,576,444			- 7,57		

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				CENTE	RAL QUEEN	IS ACADEI	MY CHART	TER SCH
	_				Bud	get / Opera	ating Plan	
						2017-1	8	
Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599,
Total Expenses	-	_	_	7,576,444	7,576,444	-	-	7,576,
Net Income	-	-	_	23,426	(23,426)	-	-	- 23,
Actual Student Enrollment	-	-	-			-	-	-
					TOTALS	AND VARIAI	NCE ANALYS	SIS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual		Actual	Original	Actual	
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget	vs.	Current	VS.	Budget	vs.	Origi
		(Current	Current	Budget - TY	Current	(Current	Original	Budget
	Actual	Quarter)	Budget		Budget TY	Quarter)	Budget	
NET INCOME	<u> </u>	<u>-</u>	<u>-</u>	23,426	(23,426)	<u>-</u>	_ <u>-</u>	23,

	1			CENTR	AL QUEEN Bud	geet-voorpeara get/2 <b>0</b> ppe-ma		EK SCI
	T					2017-1		
Total Revenue	-	-	-	7,599,870	(7,599,870)	-	-	7,599
Total Expenses	.	_	_	7,576,444	7,576,444		_	7,576
Net Income	-	_	-	23,426	(23,426)	-	-	23
Actual Student Enrollment	-	-	-			-	-	
					TOTALS	AND VARIAN	ICE ANALYS	SIS
					TOTALS	AND VARIAN	ICE ANALYS	SIS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		Current	Actual		Actual	Original	Actual	
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Budget	VS.	Current	vs.	Budget	vs.	Origi
	1	(Current	Current	Budget - TY	Current	(Current	Original	Budget
	Actual	Quarter)	Budget		Budget TY	Quarter)	Budget	
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollmen	t Data Based	on Last Actu	ıal Quarter Co	mpleted			
NYC CHANCELLOR'S OFFICE	-	-	-			-	-	
-		-	-	_		-	-	
-		-	-	_			-	
-	1	-	_	-		<del>-</del>	_	
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ALL OTHER School Districts: ( Count = 0 )		_	_	-			_	
	<u> </u>			-		<u> </u>		
OTAL ENROLLMENT	<u> </u>	<u>-</u>				<u> </u>	<u> </u>	
REVENUE PER PUPIL	_	_	_			_	_	

**EXPENSES PER PUPIL** 

L

Total Expenses   Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed   Vs. Original Budget TY	-
**NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed  **REVENUE**  **REVENUE**	_
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed  **REVENUE** REVENUE** REVENUE** REVENUE** REVENUE** NYC CHANCELLOR'S OFFICE**	-1
Analysis' Section is Based on LAST ACTUAL Quarter Completed   Vs. Original Budget TY	-
Analysis' Section is Based on LAST ACTUAL Quarter Completed   Vs. Original Budget TY	
REVENUES FROM STATE SOURCES           Per Pupil Revenue         CY Per Pupil Rate           NYC CHANCELLOR'S OFFICE         14,527         (5,883,435)           -         -         -           <	of Actual CY
Per Pupil Revenue	
NYC CHANCELLOR'S OFFICE	
	-
	-
	-
	-
	-
	-
	-
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	-
	-
- ALL OTHER School Districts: ( Count = 0 )	-
- ALL OTHER School Districts: ( Count = 0 )	-
ALL OTHER School Districts: ( Count = 0 )  TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)  Special Education Revenue  Grants  Stimulus  DYCD (Department of Youth and Community Development)  - (5,883,435)  (685,760)	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)  Special Education Revenue  Grants  Stimulus  DYCD (Department of Youth and Community Development)  (5,883,435)  (685,760)  -	-
Special Education Revenue (685,760)  Grants Stimulus - DYCD (Department of Youth and Community Development) -	-
Grants Stimulus DYCD (Department of Youth and Community Development) -	-
Stimulus - DYCD (Department of Youth and Community Development) -	-
DYCD (Department of Youth and Community Development) -	
	-
Other -	-
	-
NYC DoE Rental Assistance (545,000)	-
Other (151,875)	<u>=</u>
TOTAL REVENUE FROM STATE SOURCES (7,266,070)	-
REVENUE FROM FEDERAL FUNDING	
IDEA Special Needs (46,861)	-
Title I (119,880)	_
Title Funding - Other (7,059)	_
School Food Service (Free Lunch)	_
Grants	
Charter School Program (CSP) Planning & Implementation -	-
Other Page 54 of 61	_

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	_	_
Net Income	(23,426)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
Other	<u>-</u>	_	
TOTAL REVENUE FROM FEDERAL SOURCES	(173,800)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	(60,000)	-	-
Fundraising	-	-	-
Erate Reimbursement	-	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	(100,000)	=	=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(160,000)	-	-
TOTAL REVENUE	(7,599,870)	_	

L

Total Revenue		(7,599,870)	-	
Total Expenses	7,576,444	_		
Net Income Actual Student Enrollment			-	-
			-	
*NOTE: Envelopment Development out Evraditure Date IN the	o 'Total and Variance	Actual	PY Actual (PY TY	
*NOTE: Enrollment, Revenue and Expediture Data IN th Analysis' Section is Based on LAST ACTUAL Qua		vs. Original Budget TY	/ No. of COMPLETED Actual CY	Actual CY vs. Actual PY
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS	Quarter 0 No. of Positions			
	NO. OI POSILIOIIS	142,902		
Executive Management Instructional Management	-	430,560		
Deans, Directors & Coordinators	-	402,350		_
CFO / Director of Finance	_	121,046		_
Operation / Business Manager	_	123,705		_
Administrative Staff	_	281,905	_	
TOTAL ADMINISTRATIVE STAFF		1,502,468		
		1,000,100		
INSTRUCTIONAL PERSONNEL COSTS	_	1,677,200	_	
Teachers - Regular Teachers - SPED	-	511,680		_
Substitute Teachers	-	48,880		
Teaching Assistants	_			_
Specialty Teachers	_	507,182		_
Aides	_	-		_
Therapists & Counselors	_	135,720	_	_
Other		-		_
TOTAL INSTRUCTIONAL	= =	2,880,662		<u>-</u>
		2,000,002		
NON-INSTRUCTIONAL PERSONNEL COSTS	_			
Nurse Librarian	-			_
Custodian				_
Security	-			_
Other	_			
TOTAL NON-INSTRUCTIONAL	= -	= =		<u>-</u>
SUBTOTAL PERSONNEL SERVICE COSTS	-	4,383,130	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		372,566	-	-
Fringe / Employee Benefits		409,432	-	-
Retirement / Pension		131,494		_
TOTAL PAYROLL TAXES AND BENEFITS		913,492	-	-
TOTAL DEDOGNACE SERVICE COSTS		5 206 622		_
TOTAL PERSONNEL SERVICE COSTS	- Page 56 of 61	5,296,622	-	

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	
Net Income	(23,426)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual L vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	25,235	-	-
Legal	10,000	-	
Management Company Fee	-	-	
Nurse Services	-	-	
Food Service / School Lunch	-	-	-
Payroll Services	73,920	-	
Special Ed Services	-	-	
Titlement Services (i.e. Title I)		-	
Other Purchased / Professional / Consulting	64,724	<u> </u>	
TOTAL CONTRACTED SERVICES	173,879	-	-

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Total Revenue	(7,599,870)	-	
otal Expenses	7,576,444	-	
et Income	(23,426)	-	
ctual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual C' vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	3,000		
Classroom / Teaching Supplies & Materials	60,000		
Special Ed Supplies & Materials	5,000		
Textbooks / Workbooks	50,375	_	
Supplies & Materials other	25,000	_	
Equipment / Furniture	6,000	_	
Telephone	25,000	-	
Technology	45,034	-	
Student Testing & Assessment	25,125	-	
Field Trips	25,313	-	
Transportation (student)	10,000	-	
Student Services - other	90,000	-	
Office Expense	42,000	-	
Staff Development	18,000	-	
Staff Recruitment	20,000	-	
Student Recruitment / Marketing	20,000	-	
School Meals / Lunch	5,000	-	
Travel (Staff)	6,000	-	
Fundraising	20,000	-	
Other	28,500	_	
TOTAL SCHOOL OPERATIONS	529,347	-	
FACILITY OPERATION & MAINTENANCE			
Insurance	97,196	-	
Janitorial	109,968	-	
Building and Land Rent / Lease / Facility Finance Interest	941,984	-	
Repairs & Maintenance	40,000	-	
Equipment / Furniture	30,000	-	
Security	10,648	-	
Utilities	36,673	_	
TOTAL FACILITY OPERATION & MAINTENANCE	1,266,469	-	
DEPRECIATION & AMORTIZATION	260,127	-	
RESERVES / CONTINGENCY	50,000	-	
OTAL EXPENSES	7,576,444	_	
Page 58 of 61		_	

L	
L	

Total Revenue	(7,599,870)	-	-
Total Expenses	7,576,444	-	-
Net Income	(23,426)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	(23,426)	<u>-</u>	<u>-</u> l

	L		
Total Revenue Total Expenses Net Income Actual Student Enrollment	(7,599,870) 7,576,444 (23,426)	- - - -	- - - -
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*  NYC CHANCELLOR'S OFFICE  -		-	-
- - - -		- - -	- - -
- - -		- - -	- - -
- - -		- - -	-
ALL OTHER School Districts: ( Count = 0 )  TOTAL ENROLLMENT		- - -	- - -
REVENUE PER PUPIL		<u>-</u>	

**EXPENSES PER PUPIL** 



### **Annual Report Requirement**

for SUNY Authorized Charter Schools

### CENTRAL QUEENS ACADEMY CHARTER SCHOOL

2017-18

Administrative expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4



FOR INSTITUTE USE ONLY	Y
FILING FOR SCHOOL YEAR:	
DATE RECEIVED:	

### DISCLOSURE OF FINANCIAL INTEREST BY A NOT-FOR-PROFIT CHARTER SCHOOL EDUCATION CORPORATION TRUSTEE

1.	Name of educa	ation corporation:C	entral Queens Academy_	<del></del>				
2.	Trustee's name	e (print):Christine	Algozo					
3.	Position(s) on	board, if any: (e.g., chair, tre	asurer, committee chair,	etc.):				
	Educ	ation Committee Chair						
4.	Home address	:	-					
5.	Business Addr	ess:						
6.	Daytime phone	e:						
7.	E-							
8.		mployee of the education co a description of the position						
9. Identify each interest/transaction (and provide the requested information) that you or any your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please wri "None." Please note that if you answered yes to Question 8, you need not disclose again yo employment status, salary, etc.								
	Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))				
	NONE							
	Please w	rite "None" if annlica	hle Donotleave t	this snace hlank				

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
write "None" i	f applicable.	Do not leave this space blo	ınk.
	Business Conducted	Business Value of the Business Conducted	Nature of Business Conducted Conducting Business with the Education Corporation and

Signature	Date
Clim.Q	7/14/17
$\bigcap_{\alpha}$	



FOR INSTITUTE USE ONLY				
FILING FOR SCHOOL YEAR:				
DATE RECEIVED:				
DATE RECEIVED:				

### DISCLOSURE OF FINANCIAL INTEREST BY A NOT-FOR-PROFIT CHARTER SCHOOL EDUCATION CORPORATION TRUSTEE

1.	Name of education corporation: Central Queens Academy							
2.	Trustee's name (print): Jonathan D. Blattmachr							
3.	Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Secretary							
4.	Home address							
5.	. Business Address:							
6.	Daytime phone:							
7.	E-mail:							
8.	Is Trustee an employee of the education corporation?Yes. ✓ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.							
9.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.							
	Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))				
	NONE							

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
NONE				

Signature

Date

Form Revised November 16, 2015



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL
YEAR: \_\_\_\_
DATE RECEIVED: \_\_\_\_

1.	Name of educat	ion corporation: Cent	ral Owens Ac	rabery_		
2.	Trustee's name (print): Grace Chao					
3.	Position(s) on b	oard, if any: (e.g., chair, tre	asurer, committee chair,	etc.):		
4.	Home address:					
5.	Business Addres	55		-		
6.	Daytime phone	:_				
7.	E-mail:_					
8.	Is Trustee an en	nployee of the education co a description of the position	orporation?Yes n you hold, your salary ar	No. If you checked yes, and your start date.		
9.	your immediate the prior schoo "None." Please	family members have held lyear. If there has been	d or engaged in with the one of the contract o	ormation) that you or any of education corporation during to r transaction, please write need not disclose again your		
	Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))		
	Please w	rite "None" is applica	ble Bo not leave	this space blank.		

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please	write "None	fapplicable.	Do not leave this space blo	nk.

Signature 7/14/17
Date

Form Revised November 16, 2015



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR:
DATE RECEIVED:

1.	Name of educati	on corporation:	entral Queen	s Academy	Charter Schoo
2.	Trustee's name (	(print): Pei Pei	Central Queen Weng- de	Cattro	
			r, treasurer, committe		
4.	Home address:_				
5.	Business Address	s:_			
6.	Daytime ph <u>one:</u>				
7.	E-mail:				
8.	Is Trustee an employee of the education corporation?Yes. Yes. No. If you checked yes, please provide a description of the position you hold, your salary and your start date.				
	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.				
9.	your immediate the prior school "None." Please	family members have year. If there has be note that if you answ	e held or engaged in w een no such financial	ith the education interest or transa	corporation during ction, please write
9.	your immediate the prior school "None." Please	family members have year. If there has be note that if you answ	Steps Taken to A Conflict of Interes	void a t, (e.g., d not immedii	corporation during ction, please write

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	write None"	f applicable. I	Do not leave this space blo	ink.

/	
	7/25117
Signature	Date



FOR INST	TITUTE USE ONLY
FILING F YEAR:_	OR SCHOOL
DATE RE	CEIVED:

1.	Name of educa	ition corporation:	IRAL QUEENS.	ALABEMY	
2.	Trustee's name	e (print): ANNÉE	Y. Kn		
3.	Position(s) on I	ooard, if any: (e.g., chair, tre	asurer, committee chair,	etc.):CHAIR	
4.	Home address				
5.	Business Addre	255			
6.	Daytime phone	ž:_ <b>(</b>			
7.	E-mail:				
8.	Is Trustee an employee of the education corporation?Yes				
9.	. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.				
			Steps Taken to Avoid a	Identity of Person Holding	
	Date(s)	Nature of Financial Interest/Transaction	Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))	
	Date(s)		Conflict of Interest, (e.g., did not vote, did not	Interest or Engaging in Transaction (e.g., you and/or immediate family member	

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please	write "Nome"	if applieable. I	Do not leave this space blo	A Ank.



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR:
DATE RECEIVED:

1.	Name of education corporation: Central Queens Acadamy Chartes School						
2.	Trustee's name (print): PANY NG						
3.	Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):						
4.	Home address	:					
5.	Business Addre	ess:_					
6.	Daytime phone	e:					
7.	E-mail:						
8.	Is Trustee an employee of the education corporation?YesNo. If you checked yes, please provide a description of the position you hold, your salary and your start date.						
9.	Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.						
	"None." Pleas	ol year. If there has been in the note that if you answered	no such financial interest	education corporation during or transaction, please write			
	"None." Pleas	ol year. If there has been in the note that if you answered	no such financial interest	education corporation during or transaction, please write			

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please	write "None"	f applicable. I	Do not leave this space blo	ınk.

Signature 7/25/201



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR:
DATE RECEIVED:

1.	Name of educ	ation corporation:	CENTRAL	QUEENS	ACADEM Y					
2.	Trustee's nam	e (print):FREDER	ICK JOH	RUVKUN	1					
3.	. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):									
	TREASURER									
4.	. Home address:									
5.	Business Addr	ess								
6.	Daytime phon	e:								
7.	E-mail:									
8.		employee of the education and the pos			No. If you checked yes, d your start date.					
9.	. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.									
	Date(s)	Nature of Financial Interest/Transaction	Conflict of did not	en to Avoid a Interest, (e.g., vote, did not in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))					
		NONE								
	Please w	rite "None" if appi	licable. Do	not leave th	his space blank.					

Page 1 of 2

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please	NoNE write "None"	f applicable. I	Do not leave this space blo	ink.

Signature	Date	
Tul J-Rut	JULY	19,2017

Form Revised November 16, 2015



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR:
DATE RECEIVED:

1.	Name of educa	ition corporation:	entral Queens	Academy							
2.	Trustee's name	e (print):	. B TANDON								
3.	Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): VENDER										
4.	Home address	e <sup>r</sup>									
5.	Business Addre	285*_									
6.	Daytime phone	e:									
7.	E-mail:										
8.	Is Trustee an employee of the education corporation?YesYesNo. If you checked yes, please provide a description of the position you hold, your salary and your start date.										
9.	. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.										
	Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))							
	No	JE									

Please write "None" if applied ble. Do not leave this space blank.

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
None	write "None"	lf applicable.	Do not leave this space blo	ink.

 $\frac{1}{\text{Signature}} \frac{7/17/12}{\text{Date}}$ 



# **Entry 9 BOT Table**

Last updated: 07/14/2017

(tab across or use scroll bar at bottom of table)

# 1. Current Board Member Information

	Truste e Name	Email Addres s	Positio n on the Board	Commi ttee Affiliati ons	Voting Memb er Per By Laws? (Y/N)	Area of Experti se, and/or Additio nal Role at School (paren t, staff memb er, etc.)	Numbe r of Terms Served and Length of Each (Includ e electio n date and term expirat ion)	Numbe r of Board Mtgs Attend ed during 2016 17?
1	Annee Kim		Chair/ Board Preside nt	Financ e	Yes			
2	Christi ne Algozo		Secret	Educat ion commi ttee	Yes			
3	Rick Ruvku n		Treasu rer	Financ e Commi ttee	Yes			
4	Jon Blattm ach		Truste e/Mem ber		Yes			
5	Pei Pei Cheng de Castro		Truste e/Mem ber		Yes			
			Truste	Financ				

6	Grace Chao	e/Mem ber	e Commi ttee	Yes		
7	Rany Ng	Truste e/Mem ber	Educat ion Commi ttee	Yes		
8	Vipul Tandon	Truste e/Mem ber		Yes		
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						

2. Total Number of Members on June 30, 2016

3. Total Number of Members 2
Joining the Board 2016-17 School
Year

4. Total Number of Members 2
Departing the Board during the 2016-17 School Year

5. Number of Voting Members	8
2016-17, as set by the by-laws,	
resolution or minutes	
6. Number of Board Meetings	11
Conducted in the 2016-17 School	
Year	
7 Number of Poard Mostings	12
7. Number of Board Meetings	12
Scheduled for the 2017-18	
School Year	
Thank you.	



# **Entry 11 Enrollment and Retention of Special Populations**

Created: 07/13/2017 • Last updated: 07/17/2017

#### Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

# **Recruitment/Attraction Efforts Toward Meeting Targets**

	Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
Econom ically Disadva ntaged	In order to attract higher numbers of students who are eligible for free and reduced priced lunch, for the 2016 17 school year:  We used a strong presence of "tuition free" language on major advertisements. We Increased reach within low income housing projects  We utilized the Vanguard mass mailing service to reach a greater percentage of eligible students.	As we saw an increase in applications across all categories, we will continue our efforts and attempt to increase our spending on the mass mailing to reach a greater number and therefore yield a higher number of applications.
English Langua ge Learner s	In order to attract higher numbers of students who are English Language Learners for the 2016 17 school year:  We translated our application and flyer into multiple languages, including Spanish, Chinese, Tibetan, Hindi, and Bengali.  We utilized the Vanguard mass mailing service to reach a greater percentage of eligible students.  We utilized SchoolMint to translate online information We strategically selected family council members from different home languages to help us recruit.	As we saw an increase in applications across all categories, we will continue our efforts and attempt to increase our spending on the mass mailing to reach a greater number and therefore yield a higher number of applications.
Student s with Disabilit ies	In order to attract higher numbers of students with disabilities for the 2016 17 school year:  We target community based organizations, doctors offices and apt. building lobbies.  We utilized the Vanguard mass mailing service to reach a greater percentage of eligible students.	As we saw an increase in applications across all categories, we will continue our efforts and attempt to increase our spending on the mass mailing to reach a greater number and therefore yield a higher number of applications.

# **Retention Efforts Toward Meeting Targets**

	Describe Efforts Toward Meeting Retention Targets 2016 17)	Describe Plans Toward Meeting Retention Targets 2017 18)
Econom ically Disadva ntaged	In 2016 17 we participated in the NSFLP and are a USM site. Students also received bus transportation provided by the NYC DOE, books, and tutoring for no additional price at the school.	In 2017 18, students will again receive free breakfast/lunch and snack, books, bus transportation provided by the NYC DOE, and tutoring for no additional price at the school. Providing highly subsidized programs and services will allow us to continually service a higher percentage of students from low income communities.
English Langua ge Learner s	For ELL students, we provided both push in and pull out services to students needing extra ESL support and we worked with parents to better understand how to support their students learning or strengthening English speaking, literacy, and comprehension skills. In 2016 2017, 30% of our team spoke Spanish as a second or first language and 20% of our staff spoke Chinese languages, which are our most predominant languages spoken in the school. This has supported us as we work with families to support student needs.	We will continue work with community partner and continue to offer an afterschool enrichment program with SAYA! and to provide homework help and enrichment at no charge to our students.
Student s with Disabilit ies	For all students with an IEP, we worked closely with parents and served as a liaison with CSE to provide student support in order to meet their IEP goals. We work closely with the case worker to provide a schedule to allow for speech and physical therapy, and we provided push in and pull out Special Education services.	We will maintain a SPED coordinator at each site to ensure all services are met and our students are tracking toward their IEP goals



# **Entry 12 Classroom Teacher and Administrator Attrition**

Last updated: 07/17/2017

Report changes in teacher and administrator staffing.

# Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

#### **Classroom Teacher Attrition Table**

FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
31	7	8	3	35

#### **Administrator Position Attrition Table**

FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
15	3	1	3	16

## Thank you

### CENTRAL QUEENS ACADEMY CHARTER SCHOOL 2017-2018 CALENDAR

- 21 First day for all teachers
- 29 First day for 5th grade and 7th grade
- 30 First day for 6th grade and 8th grade

AUGUST '17									
s	M T W Th F S								
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30	31					

- FEBRUARY '18

  S M T W Th F S

  1 2 3

  4 5 6 7 8 9 10

  11 12 13 14 15 16 17

  18 19 20 21 22 23 24

  25 26 27 28
- 16 No School for Lunar New Year
- 19-23 No School for Midwinter Recess

- 4 No School for Labor Day
- 7 First day of yellow busing for grades 5 & 6
- 18 Back to School Night for grades 5 & 7
- 19 Back to School Night for grades 6 & 8
- 21-22 No School for Rosh Hashanah

SEPTEMBER '17									
S	M T W Th F S								
					1	2			
3	4	5	6	7	8	9			
10	11	12	13	14	15	16			
17	18	19	20	21	22	23			
24	25	26	27	28	29	30			

- MARCH '18 S M T W Th F S 9 10 8 11 12 13 14 15 16 17 18 19 20 21 22 24 23 25 26 27 28 29 30 31
- 30 No School for Spring Break

 9 No School for Columbus Day

	OCTOBER '17									
S	М	T	w	Th	F	S				
1	2	3	4	5	6	7				
8	9	10	11	12	13	14				
15	16	17	18	19	20	21				
22	23	24	25	26	27	28				
29	30	31								

- APRIL '18 S M T W Th F S 2 3 4 5 6 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30
- 2-6 No School for Spring Break
- 11-13 NYS Exam for ELA
- 13 Last Day of 3<sup>rd</sup> Marking Period

- 7 School is in session with 2:00pm Dismissal on Election Day
- 9 End of 1st Marking Period
- 10 No School for Veterans
   Day
- 20 2:00pm Dismissal and Parent-Teacher Conferences for Grades 5 & 7
- 21 2:00pm and Dismissal Parent-Teacher Conferences for Grades 6 & 8
- 22 2:00pm Dismissal
- 23-24 No School for Thanksgiving

NOVEMBER '17									
S	M T W Th F S								
		4							
5	6	7	8	9	10	11			
12	13	14	15	16	17	18			
19	20	21	22	23	24	25			
26	27	28	29	30					

- **MAY '18** T W Th F S s M 1 2 3 4 5 10 11 8 9 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 **28** 29 30 31
- 1-3 NYS Exam for Math
- 28 No School for Memorial Day

• 25-29 No School for Winter Recess

DECEMBER '17									
s	М	s							
					1	2			
3	4	5	6	7	8	9			
10	11	12	13	14	15	16			
17	18	19	20	21	22	23			
24	25	26	27	28	29	30			
31									

- **JUNE '18** s M T W Th F S 2 3 4 5 6 7 8 9 11 12 13 14 15 10 16 17 18 19 20 21 **22** 23 24 25 26 27 28 29 30
- 7 No School for Staff Development Day
- 15 No School for Eid-al-Fitr
- 22 Last Day of School (early dismissal)

- 1 No School for New Year's
  Day
- 15 No School for MLK Day
- 26 Last Day of 2<sup>nd</sup> Marking Period

JANUARY '18									
s	S M T W Th F S								
	1	2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28	29	30	31						

	JULY '18										
s	м	Т	w	Th	F	S					
1	2	3	4	5	6	7					
8	9	10	11	12	13	14					
15	16	17	18	19	20	21					
22	23	24	25	26	27	28					
29	30	31									

 5 Summer School Begins and goes through August 1

There are 185 instructional days in the 2017-2018 academic year.

Student or family vacations on instructional days are NOT permitted or excused. All student absences must be accompanied by a note from a parent or doctor upon return to the school.