



# Entry 1 School Information

Created: 06/19/2017 • Last updated: 07/28/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2017)** or you may not be assigned the correct tasks.

**a. SCHOOL NAME AND BEDS#** BUFFALO UNITED CS (SUNY Trustees)

(Select name from the drop down menu)

**b. CHARTER AUTHORIZER** SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

**c. DISTRICT / CSD OF LOCATION** Buffalo

## d1. SCHOOL INFORMATION

|  | PRIMARY ADDRESS                          | PHONE NUMBER | FAX NUMBER | EMAIL ADDRESS                      |
|--|------------------------------------------|--------------|------------|------------------------------------|
|  | 325 Manhattan Ave.,<br>Buffalo, NY 14214 | ██████████   | ██████████ | ████████████████████<br>██████████ |

## d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

|                                          |               |
|------------------------------------------|---------------|
| Contact Name                             | Tammy Messmer |
| Title                                    | Principal     |
| Emergency Phone Number (### ###<br>####) | ██████████    |

**e. SCHOOL WEB ADDRESS (URL)** <https://www.nhaschools.com/schools/buffalounited/en/pages/default.aspx>

**f. DATE OF INITIAL CHARTER** 09/2002

**g. DATE FIRST OPENED FOR INSTRUCTION** 09/2003

**i. TOTAL ENROLLMENT ON JUNE 30, 2017** 630

**j. GRADES SERVED IN SCHOOL YEAR 2016-17**

Check all that apply

|               |                           |
|---------------|---------------------------|
| Grades Served | K, 1, 2, 3, 4, 5, 6, 7, 8 |
|---------------|---------------------------|

**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?** Yes

**k2. NAME OF CMO/EMO AND ADDRESS**

|                         |                                                              |
|-------------------------|--------------------------------------------------------------|
| NAME OF CMO/EMO         | National Heritage Academies                                  |
| PHYSICAL STREET ADDRESS | 3850 Broadmoor Ave Suite 201                                 |
| CITY                    | Grand Rapids                                                 |
| STATE                   | MI                                                           |
| ZIP CODE                | 49512                                                        |
| EMAIL ADDRESS           | <a href="mailto:info@nhaschools.com">info@nhaschools.com</a> |

**l1. FACILITIES**

Does the school maintain or operate multiple sites?

|  |                    |
|--|--------------------|
|  | No, just one site. |
|--|--------------------|

## I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

|                                  | Physical Address                        | Phone Number         | District/CSD    | Grades Served at Site | School at Full Capacity at Site | Facilities Agreement |
|----------------------------------|-----------------------------------------|----------------------|-----------------|-----------------------|---------------------------------|----------------------|
| Site 1<br>(same as primary site) | 325 Manhattan Ave.,<br>Buffalo NY 14214 | ██████████<br>██████ | BUFFALO CITY SD | K 8                   | Yes                             | Rent/Lease           |
| Site 2                           |                                         |                      |                 |                       |                                 |                      |
| Site 3                           |                                         |                      |                 |                       |                                 |                      |

### I2a. Please provide the contact information for Site 1.

|                    | Name          | Work Phone | Alternate Phone | Email Address                      |
|--------------------|---------------|------------|-----------------|------------------------------------|
| School Leader      | Tammy Messmer | ██████████ | ██████████      | ████████████████████<br>██████████ |
| Operational Leader | Todd McKee    | ██████████ | ██████████      | ████████████████████<br>██████     |
| Compliance Contact | Julie Meller  | ██████████ | ██████████      | ████████████████████<br>██████     |
| Complaint Contact  | Julie Meller  | ██████████ | ██████████      | ████████████████████<br>██████     |

**m1. Is the school or are the school sites co-located?** No

**n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions).** No

**o. Name and Position of**

Jessie Montoya, Board Coordinator

**Individual(s) Who Completed the  
2016-17 Annual Report.**

**p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

A handwritten signature in black ink that reads "Andrew Freedman". The signature is written in a cursive style with a large, stylized 'A' and 'F'.

**Signature, President of the Board of Trustees**

A handwritten signature in black ink that reads "Tammy Messersmith". The signature is written in a cursive style with a large, stylized 'T' and 'M'.

**Date**

2017/07/24

**Thank you.**





# Entry 2 NYS School Report Card Link

Last updated: 07/11/2017

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## **1. NEW YORK STATE REPORT CARD**

<https://data.nysed.gov/reportcard.php?year=2016&instid=800000056182>

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



# Entry 4 Expenditures per Child

Last updated: 07/28/2017

## Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

|                                         |         |
|-----------------------------------------|---------|
| Line 1: Total Expenditures              | 9510549 |
| Line 2: Year End FTE student enrollment | 630     |
| Line 3: Divide Line 1 by Line 2         | 15096   |

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016 17 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

**Notes:**  
***The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:***  
***<http://www.p12.nysed.gov/psc/AuditGuide.html>.***  
**Employee benefit costs or expenditures should not be reported in the above calculations.**

|                                                              |         |
|--------------------------------------------------------------|---------|
| Line 1: Relevant Personnel Services Cost (Row)               | 2941875 |
| Line 2: Management and General Cost (Column)                 | 3035272 |
| Line 3: Sum of Line 1 and Line 2                             | 5977147 |
| Line 5: Divide Line 3 by the Year End FTE student enrollment | 9488    |

***Thank you.***



**Charter Schools Institute**  
The State University of New York

## GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

### TEMPLATE TABS

#### 1- GRAY tab contains the Instructions




|                                     |                                                      |
|-------------------------------------|------------------------------------------------------|
| <a href="#">Instructions</a>        | Provides description of tabs and input requirements. |
| <a href="#">Funding by District</a> | Charter School Tuition Rates                         |

#### 2- BLUE tabs require input of information

|                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <a href="#">1.) Name of School</a> | >Select school name from list.<br>>Enter contact information.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <a href="#">2.) Enrollment</a>     | Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes:<br>>Enrollment by Grade<br>>Enrollment by District                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <a href="#">3.) Staffing Plan</a>  | Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes:<br>>Full Time Equivalent (FTE), by Position Category, By Quarter                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <a href="#">4.) Yearly Budget</a>  | Enter Yearly Budget information. Includes:<br>>"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set)<br>>Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment."<br>>Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan."<br>>All other sources of revenue<br>>All expenses<br>>Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals |
| <a href="#">5.) Balance Sheet</a>  | Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab.<br>>"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.                                                                                                                                                                                                                                                                                                                                                                                                       |

|                                               |                                                                                                                                                                                                                                                                                                                                 |
|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <a href="#">6.) Quarterly Report</a>          | Enter Actual Quarterly Report information . Includes:<br>>Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment."<br>>Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan."<br>>All other sources of revenue<br>>All expenses |
| <a href="#">7.) Annual Report Requirement</a> | Complete when submitting Actual Quarter 4.                                                                                                                                                                                                                                                                                      |

#### CELL COLORS & GUIDANCE COMMENTS

-  Enter information into the light BLUE shaded cells.
-  Cells labeled in ORANGE contain guidance regarding the input of information.
-  Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20170606

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



## ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

### Buffalo United Charter School

#### SCHOOL

|       |                               |
|-------|-------------------------------|
| Name: | Buffalo United Charter School |
|-------|-------------------------------|

#### CONTACT INFORMATION

|                |                  |
|----------------|------------------|
| Contact Name:  | Rebecca Joyner   |
| Contact Title: | Business Analyst |
| Contact Email: | [REDACTED]       |
| Contact Phone: | [REDACTED]       |

#### REPORT PERIOD

|                        |         |
|------------------------|---------|
| Current Academic Year: | 2017-18 |
| Prior Academic Year:   | 2016-17 |

## 2017-18

|                             |
|-----------------------------|
| GRADES                      |
| INITIAL BUDGETED ENROLLMENT |
| TOTAL ENROLLMENT = 655.9    |

|          |          |          |          |          |          |
|----------|----------|----------|----------|----------|----------|
| <b>1</b> | <b>2</b> | <b>3</b> | <b>4</b> | <b>5</b> | <b>6</b> |
| 73.1     | 73.1     | 73.1     | 76       | 81.9     | 76       |

[illegible]

| ANNUAL BUDGET                         |         |           |         |           |         |
|---------------------------------------|---------|-----------|---------|-----------|---------|
| TOTAL DISTRICTS/ENROLLMENT BY QUARTER |         |           |         |           |         |
| QUARTER 1                             |         | QUARTER 2 |         | QUARTER 3 |         |
| Original                              | Revised | Original  | Revised | Original  | Revised |
| 1                                     | 0       | 1         | 0       | 1         | 0       |
| 655.9                                 | 0       | 655.9     | 0       | 655.9     | 0       |

|                      |                                |
|----------------------|--------------------------------|
|                      |                                |
| <b>PRIMARY/OTHER</b> | <b>DISTRICT NAME(S)</b>        |
| PRIMARY District     | BUFFALO CITY SD                |
| SECONDARY District   | (Select from drop-down list) → |

| ANNUAL BUDGET                |                                    |                              |                                    |                              |                                    |
|------------------------------|------------------------------------|------------------------------|------------------------------------|------------------------------|------------------------------------|
| QUARTER 1                    |                                    | QUARTER 2                    |                                    | QUARTER 3                    |                                    |
| Original Budgeted Enrollment | <i>Revised</i> Budgeted Enrollment | Original Budgeted Enrollment | <i>Revised</i> Budgeted Enrollment | Original Budgeted Enrollment | <i>Revised</i> Budgeted Enrollment |
| 655.9                        |                                    | 655.9                        |                                    | 655.9                        |                                    |
|                              |                                    |                              |                                    |                              |                                    |





[illegible]



**BUFFALO UNITED CHARTER SCH-**  
**2017-18**

**BUFFALO UNITED CHARTER SCHOOL**  
**2017-18**

**PLAN - FULL TIME EQUIVALENT**

**STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")**

*\*NOTE: Enter the number of FTE positions in the "blue" cells.*

*\*NOTE: Enter the number of FTE positions in the "blue" cells.*

*\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

| ADMINISTRATIVE PERSONNEL FTE    | ADMINISTRATIVE PERSONNEL FTE    |
|---------------------------------|---------------------------------|
|                                 |                                 |
| Executive Management            | Executive Management            |
| Instructional Management        | Instructional Management        |
| Deans, Directors & Coordinators | Deans, Directors & Coordinators |
| CFO / Director of Finance       | CFO / Director of Finance       |
| Operation / Business Manager    | Operation / Business Manager    |
| Administrative Staff            | Administrative Staff            |
| TOTAL ADMINISTRATIVE STAFF      | TOTAL ADMINISTRATIVE STAFF      |

| PRIOR YEAR |
|------------|
| 2016-17    |
| ACTUAL     |
|            |
|            |
|            |
|            |
|            |
|            |
| 0.0        |

| ANNUAL BUDGETED FTE |         |          |         |          |         |          |         |
|---------------------|---------|----------|---------|----------|---------|----------|---------|
| Q1                  |         | Q2       |         | Q3       |         | Q4       |         |
| Original            | Revised | Original | Revised | Original | Revised | Original | Revised |
| 1.0                 |         | 1.0      |         | 1.0      |         | 1.0      |         |
| 4.0                 |         | 4.0      |         | 4.0      |         | 4.0      |         |
|                     |         |          |         |          |         |          |         |
| 3.0                 |         | 3.0      |         | 3.0      |         | 3.0      |         |
| 8.0                 | 0.0     | 8.0      | 0.0     | 8.0      | 0.0     | 8.0      | 0.0     |

| INSTRUCTIONAL PERSONNEL FTE | INSTRUCTIONAL PERSONNEL FTE |
|-----------------------------|-----------------------------|
|                             |                             |
| Teachers - Regular          | Teachers - Regular          |
| Teachers - SPED             | Teachers - SPED             |
| Substitute Teachers         | Substitute Teachers         |
| Teaching Assistants         | Teaching Assistants         |
| Specialty Teachers          | Specialty Teachers          |
| Aides                       | Aides                       |
| Therapists & Counselors     | Therapists & Counselors     |
| Other                       | Other                       |
| TOTAL INSTRUCTIONAL         | TOTAL INSTRUCTIONAL         |

| PRIOR YEAR |
|------------|
| 2016-17    |
| ACTUAL     |
|            |
|            |
|            |
|            |
|            |
|            |
|            |
|            |
| 0.0        |

| ANNUAL BUDGETED FTE |         |          |         |          |         |          |         |
|---------------------|---------|----------|---------|----------|---------|----------|---------|
| Q1                  |         | Q2       |         | Q3       |         | Q4       |         |
| Original            | Revised | Original | Revised | Original | Revised | Original | Revised |
| 27.0                |         | 27.0     |         | 27.0     |         | 27.0     |         |
| 5.0                 |         | 5.0      |         | 5.0      |         | 5.0      |         |
|                     |         |          |         |          |         |          |         |
| 9.4                 |         | 9.4      |         | 9.4      |         | 9.4      |         |
| 8.1                 |         | 8.1      |         | 8.1      |         | 8.1      |         |
| 2.0                 |         | 2.0      |         | 2.0      |         | 2.0      |         |
| 51.5                | 0.0     | 51.5     | 0.0     | 51.5     | 0.0     | 51.5     | 0.0     |

| NON-INSTRUCTIONAL PERSONNEL FTE | NON-INSTRUCTIONAL PERSONNEL FTE |
|---------------------------------|---------------------------------|
|                                 |                                 |
| Nurse                           | Nurse                           |
| Librarian                       | Librarian                       |
| Custodian                       | Custodian                       |
| Security                        | Security                        |
| Other                           | Other                           |
| TOTAL NON-INSTRUCTIONAL         | TOTAL NON-INSTRUCTIONAL         |

| PRIOR YEAR |
|------------|
| 2016-17    |
| ACTUAL     |
|            |
|            |
|            |
|            |
|            |
| 0.0        |

| ANNUAL BUDGETED FTE |         |          |         |          |         |          |         |
|---------------------|---------|----------|---------|----------|---------|----------|---------|
| Q1                  |         | Q2       |         | Q3       |         | Q4       |         |
| Original            | Revised | Original | Revised | Original | Revised | Original | Revised |
| 0.5                 |         | 0.5      |         | 0.5      |         | 0.5      |         |
| 0.0                 |         | 0.0      |         | 0.0      |         | 0.0      |         |
|                     |         |          |         |          |         |          |         |
| 0.9                 |         | 0.9      |         | 0.9      |         | 0.9      |         |
| 1.4                 | 0.0     | 1.4      | 0.0     | 1.4      | 0.0     | 1.4      | 0.0     |

|                             |                             |
|-----------------------------|-----------------------------|
| TOTAL PERSONNEL SERVICE FTE | TOTAL PERSONNEL SERVICE FTE |
|-----------------------------|-----------------------------|

|     |
|-----|
| 0.0 |
|-----|

|      |     |      |     |      |     |      |     |
|------|-----|------|-----|------|-----|------|-----|
| 60.9 | 0.0 | 60.9 | 0.0 | 60.9 | 0.0 | 60.9 | 0.0 |
|------|-----|------|-----|------|-----|------|-----|

**BUFFALO UNITED CHARTER SCH  
2017-18**

**PLAN - FULL TIME EQUIVALE**

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

Id be input.

**\*NOTE:** State the assumptions that are being made for personnel FTE levels.

| ADMINISTRATIVE PERSONNEL FTE    |        |
|---------------------------------|--------|
|                                 | Q4     |
|                                 | Actual |
| Executive Management            |        |
| Instructional Management        |        |
| Deans, Directors & Coordinators |        |
| CFO / Director of Finance       |        |
| Operation / Business Manager    |        |
| Administrative Staff            |        |
| TOTAL ADMINISTRATIVE STAFF      | 0.0    |

| Description of Assumptions |
|----------------------------|
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |

| INSTRUCTIONAL PERSONNEL FTE |        |
|-----------------------------|--------|
|                             | Q4     |
|                             | Actual |
| Teachers - Regular          |        |
| Teachers - SPED             |        |
| Substitute Teachers         |        |
| Teaching Assistants         |        |
| Specialty Teachers          |        |
| Aides                       |        |
| Therapists & Counselors     |        |
| Other                       |        |
| TOTAL INSTRUCTIONAL         | 0.0    |

| Description of Assumptions |
|----------------------------|
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |

| NON-INSTRUCTIONAL PERSONNEL FTE |        |
|---------------------------------|--------|
|                                 | Q4     |
|                                 | Actual |
| Nurse                           |        |
| Librarian                       |        |
| Custodian                       |        |
| Security                        |        |
| Other                           |        |
| TOTAL NON-INSTRUCTIONAL         | 0.0    |

| Description of Assumptions |
|----------------------------|
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |
|                            |

|                                    |     |
|------------------------------------|-----|
| <b>TOTAL PERSONNEL SERVICE FTE</b> | 0.0 |
|------------------------------------|-----|

|  |
|--|
|  |
|--|



|                                                        | <b>BUFFALO UNITED CHARTER SCHOOL</b><br><b>Budget / Operating Plan</b><br><b>2017-18</b> |                          |                   |          |                            |                   |          |                    |
|--------------------------------------------------------|------------------------------------------------------------------------------------------|--------------------------|-------------------|----------|----------------------------|-------------------|----------|--------------------|
| Total Revenue                                          | -                                                                                        | 2,320,157                | -                 | -        | 2,493,615                  | -                 | -        | 2,501,345          |
| Total Expenses                                         | -                                                                                        | 1,497,114                | -                 | -        | 2,950,136                  | -                 | -        | 2,917,836          |
| Net Income                                             | -                                                                                        | 823,043                  | -                 | -        | (456,521)                  | -                 | -        | (416,491)          |
| Actual Student Enrollment                              | -                                                                                        | 656                      | -                 | -        | 656                        | -                 | -        | 656                |
|                                                        | Prior Year Actual                                                                        | 1st Quarter - 7/1 - 9/30 |                   |          | 2nd Quarter - 10/1 - 12/31 |                   |          | 3rd Quarter        |
|                                                        | 2016-17<br>Revenue Per<br>Pupil                                                          | Original<br>Budget       | Revised<br>Budget | Variance | Original<br>Budget         | Revised<br>Budget | Variance | Original<br>Budget |
| Charter School Program (CSP) Planning & Implementation |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| Other                                                  |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| Other                                                  |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| TOTAL REVENUE FROM FEDERAL SOURCES                     | -                                                                                        | 130,033                  | -                 | -        | 245,866                    | -                 | -        | 253,596            |
| <b>LOCAL and OTHER REVENUE</b>                         |                                                                                          |                          |                   |          |                            |                   |          |                    |
| Contributions and Donations                            |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| Fundraising                                            |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| Erate Reimbursement                                    |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| Earnings on Investments                                |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| Interest Income                                        |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| Food Service (Income from meals)                       |                                                                                          | 1,309                    |                   | -        | 2,616                      |                   | -        | 2,616              |
| Text Book                                              |                                                                                          |                          |                   | -        |                            |                   | -        |                    |
| OTHER                                                  |                                                                                          | 6,016                    |                   | -        | 12,030                     |                   | -        | 12,030             |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES             | -                                                                                        | 7,325                    | -                 | -        | 14,646                     | -                 | -        | 14,646             |
| <b>TOTAL REVENUE</b>                                   | -                                                                                        | 2,320,157                | -                 | -        | 2,493,615                  | -                 | -        | 2,501,345          |

|                                      |                          | BUFFALO UNITED CHARTER SCHOOL<br>Budget / Operating Plan<br>2017-18 |                          |                   |          |                            |                   |          |                          |
|--------------------------------------|--------------------------|---------------------------------------------------------------------|--------------------------|-------------------|----------|----------------------------|-------------------|----------|--------------------------|
| Total Revenue                        |                          | -                                                                   | 2,320,157                | -                 | -        | 2,493,615                  | -                 | -        | 2,501,345                |
| Total Expenses                       |                          | -                                                                   | 1,497,114                | -                 | -        | 2,950,136                  | -                 | -        | 2,917,836                |
| Net Income                           |                          | -                                                                   | 823,043                  | -                 | -        | (456,521)                  | -                 | -        | (416,491)                |
| Actual Student Enrollment            |                          | -                                                                   | 656                      | -                 | -        | 656                        | -                 | -        | 656                      |
|                                      |                          | Prior Year Actual                                                   | 1st Quarter - 7/1 - 9/30 |                   |          | 2nd Quarter - 10/1 - 12/31 |                   |          | 3rd Quarter - 1/1 - 3/31 |
|                                      |                          | 2016-17<br>Revenue Per<br>Pupil                                     | Original<br>Budget       | Revised<br>Budget | Variance | Original<br>Budget         | Revised<br>Budget | Variance | Original<br>Budget       |
| EXPENSES                             |                          |                                                                     |                          |                   |          |                            |                   |          |                          |
| ADMINISTRATIVE STAFF PERSONNEL COSTS | Avg. No.<br>of Positions |                                                                     |                          |                   |          |                            |                   |          |                          |
| Executive Management                 | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Instructional Management             | 1.00                     |                                                                     | 41,223                   |                   | -        | 41,223                     |                   | -        | 41,223                   |
| Deans, Directors & Coordinators      | 4.00                     |                                                                     | 73,748                   |                   | -        | 71,045                     |                   | -        | 70,762                   |
| CFO / Director of Finance            | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Operation / Business Manager         | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Administrative Staff                 | 3.00                     |                                                                     | 27,922                   |                   | -        | 32,047                     |                   | -        | 26,922                   |
| TOTAL ADMINISTRATIVE STAFF           | 8.00                     | -                                                                   | 142,893                  | -                 | -        | 144,315                    | -                 | -        | 138,907                  |
| INSTRUCTIONAL PERSONNEL COSTS        |                          |                                                                     |                          |                   |          |                            |                   |          |                          |
| Teachers - Regular                   | 27.00                    |                                                                     | 211,993                  |                   | -        | 433,987                    |                   | -        | 423,987                  |
| Teachers - SPED                      | 5.00                     |                                                                     | 37,983                   |                   | -        | 75,966                     |                   | -        | 75,966                   |
| Substitute Teachers                  | -                        |                                                                     | 2,209                    |                   | -        | 8,288                      |                   | -        | 6,684                    |
| Teaching Assistants                  | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Specialty Teachers                   | 9.38                     |                                                                     | 72,202                   |                   | -        | 144,405                    |                   | -        | 144,405                  |
| Aides                                | 8.10                     |                                                                     | 4,590                    |                   | -        | 9,180                      |                   | -        | 9,180                    |
| Therapists & Counselors              | 2.00                     |                                                                     | 15,673                   |                   | -        | 31,347                     |                   | -        | 31,347                   |
| Other                                | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| TOTAL INSTRUCTIONAL                  | 51.48                    | -                                                                   | 344,650                  | -                 | -        | 703,173                    | -                 | -        | 691,569                  |
| NON-INSTRUCTIONAL PERSONNEL COSTS    |                          |                                                                     |                          |                   |          |                            |                   |          |                          |
| Nurse                                | 0.50                     |                                                                     | 6,399                    |                   | -        | 6,399                      |                   | -        | 6,399                    |
| Librarian                            | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Custodian                            | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Security                             | -                        |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Other                                | 0.88                     |                                                                     | 5,412                    |                   | -        | 11,137                     |                   | -        | 11,420                   |
| TOTAL NON-INSTRUCTIONAL              | 1.38                     | -                                                                   | 11,811                   | -                 | -        | 17,536                     | -                 | -        | 17,819                   |
| SUBTOTAL PERSONNEL SERVICE COSTS     |                          | -                                                                   | 499,354                  | -                 | -        | 865,024                    | -                 | -        | 848,295                  |
| PAYROLL TAXES AND BENEFITS           |                          |                                                                     |                          |                   |          |                            |                   |          |                          |
| Payroll Taxes                        |                          |                                                                     | 41,848                   |                   | -        | 62,965                     |                   | -        | 76,426                   |
| Fringe / Employee Benefits           |                          |                                                                     | 77,647                   |                   | -        | 132,391                    |                   | -        | 133,594                  |



|                                             |       | BUFFALO UNITED CHARTER SCHOOL<br>Budget / Operating Plan<br>2017-18 |                          |                   |          |                            |                   |          |                          |
|---------------------------------------------|-------|---------------------------------------------------------------------|--------------------------|-------------------|----------|----------------------------|-------------------|----------|--------------------------|
| Total Revenue                               |       | -                                                                   | 2,320,157                | -                 | -        | 2,493,615                  | -                 | -        | 2,501,345                |
| Total Expenses                              |       | -                                                                   | 1,497,114                | -                 | -        | 2,950,136                  | -                 | -        | 2,917,836                |
| Net Income                                  |       | -                                                                   | 823,043                  | -                 | -        | (456,521)                  | -                 | -        | (416,491)                |
| Actual Student Enrollment                   |       | -                                                                   | 656                      | -                 | -        | 656                        | -                 | -        | 656                      |
|                                             |       | Prior Year Actual<br>2016-17<br>Revenue Per<br>Pupil                | 1st Quarter - 7/1 - 9/30 |                   |          | 2nd Quarter - 10/1 - 12/31 |                   |          | 3rd Quarter - 1/1 - 3/31 |
|                                             |       |                                                                     | Original<br>Budget       | Revised<br>Budget | Variance | Original<br>Budget         | Revised<br>Budget | Variance | Original<br>Budget       |
| Retirement / Pension                        |       |                                                                     | 12,762                   |                   | -        | 13,829                     |                   | -        | 13,361                   |
| TOTAL PAYROLL TAXES AND BENEFITS            |       | -                                                                   | 132,257                  | -                 | -        | 209,185                    | -                 | -        | 223,381                  |
| TOTAL PERSONNEL SERVICE COSTS               | 60.85 | -                                                                   | 631,611                  | -                 | -        | 1,074,209                  | -                 | -        | 1,071,676                |
| CONTRACTED SERVICES                         |       |                                                                     |                          |                   |          |                            |                   |          |                          |
| Accounting / Audit                          |       |                                                                     | 26,261                   |                   | -        | 145,968                    |                   | -        | 139,150                  |
| Legal                                       |       |                                                                     | 4,251                    |                   | -        | 4,251                      |                   | -        | 4,251                    |
| Management Company Fee                      |       |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Nurse Services                              |       |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Food Service / School Lunch                 |       |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Payroll Services                            |       |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Special Ed Services                         |       |                                                                     | 13,929                   |                   | -        | 44,076                     |                   | -        | 50,974                   |
| Titlement Services (i.e. Title I)           |       |                                                                     | 6,747                    |                   | -        | 51,186                     |                   | -        | 49,145                   |
| Other Purchased / Professional / Consulting |       |                                                                     | 64,459                   |                   | -        | 385,835                    |                   | -        | 367,398                  |
| TOTAL CONTRACTED SERVICES                   |       | -                                                                   | 115,647                  | -                 | -        | 631,316                    | -                 | -        | 610,918                  |

|                                                            | BUFFALO UNITED CHARTER SCHOOL<br>Budget / Operating Plan<br>2017-18 |                          |                   |          |                            |                   |          |                          |
|------------------------------------------------------------|---------------------------------------------------------------------|--------------------------|-------------------|----------|----------------------------|-------------------|----------|--------------------------|
| Total Revenue                                              | -                                                                   | 2,320,157                | -                 | -        | 2,493,615                  | -                 | -        | 2,501,345                |
| Total Expenses                                             | -                                                                   | 1,497,114                | -                 | -        | 2,950,136                  | -                 | -        | 2,917,836                |
| Net Income                                                 | -                                                                   | 823,043                  | -                 | -        | (456,521)                  | -                 | -        | (416,491)                |
| Actual Student Enrollment                                  | -                                                                   | 656                      | -                 | -        | 656                        | -                 | -        | 656                      |
|                                                            | Prior Year Actual<br>2016-17<br>Revenue Per<br>Pupil                | 1st Quarter - 7/1 - 9/30 |                   |          | 2nd Quarter - 10/1 - 12/31 |                   |          | 3rd Quarter - 1/1 - 3/31 |
|                                                            |                                                                     | Original<br>Budget       | Revised<br>Budget | Variance | Original<br>Budget         | Revised<br>Budget | Variance | Original<br>Budget       |
| <b>SCHOOL OPERATIONS</b>                                   |                                                                     |                          |                   |          |                            |                   |          |                          |
| Board Expenses                                             |                                                                     | 35,000                   |                   | -        |                            |                   | -        |                          |
| Classroom / Teaching Supplies & Materials                  |                                                                     | 80,357                   |                   | -        | 84,120                     |                   | -        | 81,374                   |
| Special Ed Supplies & Materials                            |                                                                     | 668                      |                   | -        | 1,127                      |                   | -        | 690                      |
| Textbooks / Workbooks                                      |                                                                     | 20,543                   |                   | -        | 10,665                     |                   | -        | 202                      |
| Supplies & Materials other                                 |                                                                     | 4,272                    |                   | -        | 4,209                      |                   | -        | 3,133                    |
| Equipment / Furniture                                      |                                                                     | 17,505                   |                   | -        | 17,505                     |                   | -        | 17,505                   |
| Telephone                                                  |                                                                     | 1,032                    |                   | -        | 537                        |                   | -        | 537                      |
| Technology                                                 |                                                                     | 44,918                   |                   | -        | 190,575                    |                   | -        | 182,872                  |
| Student Testing & Assessment                               |                                                                     | 18,657                   |                   | -        | 62,480                     |                   | -        | 62,949                   |
| Field Trips                                                |                                                                     | 3,634                    |                   | -        | 7,266                      |                   | -        | 7,266                    |
| Transportation (student)                                   |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Student Services - other                                   |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Office Expense                                             |                                                                     | 6,845                    |                   | -        | 15,674                     |                   | -        | 14,138                   |
| Staff Development                                          |                                                                     | 40,829                   |                   | -        | 62,873                     |                   | -        | 60,787                   |
| Staff Recruitment                                          |                                                                     | 15,443                   |                   | -        | 85,996                     |                   | -        | 82,448                   |
| Student Recruitment / Marketing                            |                                                                     | 38,463                   |                   | -        | 83,890                     |                   | -        | 88,790                   |
| School Meals / Lunch                                       |                                                                     | 60,093                   |                   | -        | 119,774                    |                   | -        | 121,836                  |
| Travel (Staff)                                             |                                                                     | 1,753                    |                   | -        | 1,959                      |                   | -        | 1,959                    |
| Fundraising                                                |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| Other                                                      |                                                                     | 26,093                   |                   | -        | 166,245                    |                   | -        | 160,781                  |
| <b>TOTAL SCHOOL OPERATIONS</b>                             | -                                                                   | 416,105                  | -                 | -        | 914,895                    | -                 | -        | 887,267                  |
| <b>FACILITY OPERATION &amp; MAINTENANCE</b>                |                                                                     |                          |                   |          |                            |                   |          |                          |
| Insurance                                                  |                                                                     | 6,777                    |                   | -        | 6,777                      |                   | -        | 6,777                    |
| Janitorial                                                 |                                                                     | 37,185                   |                   | -        | 37,185                     |                   | -        | 37,185                   |
| Building and Land Rent / Lease / Facility Finance Interest |                                                                     | 222,957.00               |                   | -        | 222,957                    |                   | -        | 222,957                  |
| Repairs & Maintenance                                      |                                                                     | 35,392                   |                   | -        | 28,155                     |                   | -        | 45,836                   |
| Equipment / Furniture                                      |                                                                     | 7,062                    |                   | -        | 5,542                      |                   | -        | 4,741                    |
| Security                                                   |                                                                     | 4,799                    |                   | -        | 9,683                      |                   | -        | 6,937                    |
| Utilities                                                  |                                                                     | 19,579                   |                   | -        | 19,417                     |                   | -        | 23,542                   |
| <b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>          | -                                                                   | 333,751                  | -                 | -        | 329,716                    | -                 | -        | 347,975                  |
| <b>DEPRECIATION &amp; AMORTIZATION</b>                     |                                                                     |                          |                   | -        |                            |                   | -        |                          |
| <b>RESERVES / CONTINGENCY</b>                              |                                                                     |                          |                   | -        |                            |                   | -        |                          |

|                           | BUFFALO UNITED CHARTER SCHOOL<br>Budget / Operating Plan<br>2017-18 |                          |                   |          |                            |                   |          |                    |
|---------------------------|---------------------------------------------------------------------|--------------------------|-------------------|----------|----------------------------|-------------------|----------|--------------------|
| Total Revenue             | -                                                                   | 2,320,157                | -                 | -        | 2,493,615                  | -                 | -        | 2,501,345          |
| Total Expenses            | -                                                                   | 1,497,114                | -                 | -        | 2,950,136                  | -                 | -        | 2,917,836          |
| Net Income                | -                                                                   | 823,043                  | -                 | -        | (456,521)                  | -                 | -        | (416,491)          |
| Actual Student Enrollment | -                                                                   | 656                      | -                 | -        | 656                        | -                 | -        | 656                |
|                           | Prior Year Actual<br>2016-17<br>Revenue Per<br>Pupil                | 1st Quarter - 7/1 - 9/30 |                   |          | 2nd Quarter - 10/1 - 12/31 |                   |          | 3rd C              |
|                           |                                                                     | Original<br>Budget       | Revised<br>Budget | Variance | Original<br>Budget         | Revised<br>Budget | Variance | Original<br>Budget |
| TOTAL EXPENSES            | -                                                                   | <u>1,497,114</u>         | -                 | -        | <u>2,950,136</u>           | -                 | -        | <u>2,917,836</u>   |
| NET INCOME                | -                                                                   | <u>823,043</u>           | -                 | -        | <u>(456,521)</u>           | -                 | -        | <u>(416,491)</u>   |



|                                                                 |                           |                                                                                                            |          |                          |                   |          |
|-----------------------------------------------------------------|---------------------------|------------------------------------------------------------------------------------------------------------|----------|--------------------------|-------------------|----------|
|                                                                 |                           |                                                                                                            |          |                          |                   |          |
| Total Revenue                                                   |                           | -                                                                                                          | -        | 2,447,369                | -                 | -        |
| Total Expenses                                                  |                           | -                                                                                                          | -        | 2,397,400                | -                 | -        |
| Net Income                                                      |                           | -                                                                                                          | -        | 49,969                   | -                 | -        |
| Actual Student Enrollment                                       |                           | -                                                                                                          | -        | 656                      | -                 | -        |
|                                                                 |                           | 3rd Quarter - 1/1 - 3/31                                                                                   |          | 4th Quarter - 4/1 - 6/30 |                   |          |
|                                                                 |                           | Revised<br>Budget                                                                                          | Variance | Original<br>Budget       | Revised<br>Budget | Variance |
| REVENUE                                                         |                           | Use the 'REVISED' Column(s) COMPLETELY BLANK.<br>Selected quarter(s) must be completed on tabs 2, 3 and 4. |          |                          |                   |          |
| REVENUES FROM STATE SOURCES                                     |                           |                                                                                                            |          |                          |                   |          |
| Per Pupil Revenue                                               | 2017-18<br>Per Pupil Rate | 25.0%                                                                                                      |          | 25.0%                    | 25.0%             |          |
| BUFFALO CITY SD                                                 | 13,005                    | -                                                                                                          | -        | 2,132,495                | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| -                                                               | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| ALL OTHER School Districts: ( Weighted Avg )                    | -                         | -                                                                                                          | -        | -                        | -                 | -        |
| TOTAL Per Pupil Revenue (Weighted Average<br>Per Pupil Funding) | 13,005                    | -                                                                                                          | -        | 2,132,495                | -                 | -        |
| Special Education Revenue                                       |                           |                                                                                                            | -        | 83,836                   |                   | -        |
| Grants                                                          |                           |                                                                                                            |          |                          |                   |          |
| Stimulus                                                        |                           |                                                                                                            | -        |                          |                   | -        |
| DYCD (Department of Youth and Community Development)            |                           |                                                                                                            | -        |                          |                   | -        |
| Other                                                           |                           |                                                                                                            | -        |                          |                   | -        |
| NYC DoE Rental Assistance                                       |                           |                                                                                                            |          |                          |                   |          |
| Other                                                           |                           |                                                                                                            | -        |                          |                   | -        |
| TOTAL REVENUE FROM STATE SOURCES                                |                           | -                                                                                                          | -        | 2,216,331                | -                 | -        |
| REVENUE FROM FEDERAL FUNDING                                    |                           |                                                                                                            |          |                          |                   |          |
| IDEA Special Needs                                              |                           |                                                                                                            | -        | 27,212                   |                   | -        |
| Title I                                                         |                           |                                                                                                            | -        | 77,707                   |                   | -        |
| Title Funding - Other                                           |                           |                                                                                                            | -        | 9,779                    |                   | -        |
| School Food Service (Free Lunch)                                |                           |                                                                                                            | -        | 104,133                  |                   | -        |
| Grants                                                          |                           |                                                                                                            |          |                          |                   |          |

|                                                        |                      |          |                          |                   |          |
|--------------------------------------------------------|----------------------|----------|--------------------------|-------------------|----------|
|                                                        |                      |          |                          |                   |          |
| Total Revenue                                          | -                    | -        | 2,447,369                | -                 | -        |
| Total Expenses                                         | -                    | -        | 2,397,400                | -                 | -        |
| Net Income                                             | -                    | -        | 49,969                   | -                 | -        |
| Actual Student Enrollment                              | -                    | -        | 656                      | -                 | -        |
|                                                        | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                   |          |
|                                                        | Revised<br>Budget    | Variance | Original<br>Budget       | Revised<br>Budget | Variance |
| Charter School Program (CSP) Planning & Implementation |                      | -        |                          |                   | -        |
| Other                                                  |                      | -        |                          |                   | -        |
| Other                                                  |                      | -        |                          |                   | -        |
| TOTAL REVENUE FROM FEDERAL SOURCES                     | -                    | -        | 218,831                  | -                 | -        |
| LOCAL and OTHER REVENUE                                |                      |          |                          |                   |          |
| Contributions and Donations                            |                      | -        |                          |                   | -        |
| Fundraising                                            |                      | -        |                          |                   | -        |
| Erate Reimbursement                                    |                      | -        |                          |                   | -        |
| Earnings on Investments                                |                      | -        |                          |                   | -        |
| Interest Income                                        |                      | -        |                          |                   | -        |
| Food Service (Income from meals)                       |                      | -        | 2,183                    |                   | -        |
| Text Book                                              |                      | -        |                          |                   | -        |
| OTHER                                                  |                      | -        | 10,024                   |                   | -        |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES             | -                    | -        | 12,207                   | -                 | -        |
| TOTAL REVENUE                                          | -                    | -        | 2,447,369                | -                 | -        |

|                                             |                       |                      |          |                          |                |          |
|---------------------------------------------|-----------------------|----------------------|----------|--------------------------|----------------|----------|
|                                             |                       |                      |          |                          |                |          |
| Total Revenue                               |                       | -                    | -        | 2,447,369                | -              | -        |
| Total Expenses                              |                       | -                    | -        | 2,397,400                | -              | -        |
| Net Income                                  |                       | -                    | -        | 49,969                   | -              | -        |
| Actual Student Enrollment                   |                       | -                    | -        | 656                      | -              | -        |
|                                             |                       | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                |          |
|                                             |                       | Revised Budget       | Variance | Original Budget          | Revised Budget | Variance |
| <b>EXPENSES</b>                             |                       |                      |          |                          |                |          |
| <b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b> |                       |                      |          |                          |                |          |
|                                             | Avg. No. of Positions |                      |          |                          |                |          |
| Executive Management                        | -                     |                      | -        |                          |                | -        |
| Instructional Management                    | 1.00                  |                      | -        | 41,231                   |                | -        |
| Deans, Directors & Coordinators             | 4.00                  |                      | -        | 71,415                   |                | -        |
| CFO / Director of Finance                   | -                     |                      | -        |                          |                | -        |
| Operation / Business Manager                | -                     |                      | -        |                          |                | -        |
| Administrative Staff                        | 3.00                  |                      | -        | 26,920                   |                | -        |
| TOTAL ADMINISTRATIVE STAFF                  | 8.00                  | -                    | -        | 139,566                  | -              | -        |
| <b>INSTRUCTIONAL PERSONNEL COSTS</b>        |                       |                      |          |                          |                |          |
| Teachers - Regular                          | 27.00                 |                      | -        | 370,524                  |                | -        |
| Teachers - SPED                             | 5.00                  |                      | -        | 63,305                   |                | -        |
| Substitute Teachers                         | -                     |                      | -        | 8,651                    |                | -        |
| Teaching Assistants                         | -                     |                      | -        |                          |                | -        |
| Specialty Teachers                          | 9.38                  |                      | -        | 120,346                  |                | -        |
| Aides                                       | 8.10                  |                      | -        | 7,654                    |                | -        |
| Therapists & Counselors                     | 2.00                  |                      | -        | 26,123                   |                | -        |
| Other                                       | -                     |                      | -        |                          |                | -        |
| TOTAL INSTRUCTIONAL                         | 51.48                 | -                    | -        | 596,603                  | -              | -        |
| <b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>    |                       |                      |          |                          |                |          |
| Nurse                                       | 0.50                  |                      | -        | 6,403                    |                | -        |
| Librarian                                   | -                     |                      | -        |                          |                | -        |
| Custodian                                   | -                     |                      | -        |                          |                | -        |
| Security                                    | -                     |                      | -        |                          |                | -        |
| Other                                       | 0.88                  |                      | -        | 9,751                    |                | -        |
| TOTAL NON-INSTRUCTIONAL                     | 1.38                  | -                    | -        | 16,154                   | -              | -        |
| <b>SUBTOTAL PERSONNEL SERVICE COSTS</b>     |                       | -                    | -        | 752,323                  | -              | -        |
| <b>PAYROLL TAXES AND BENEFITS</b>           |                       |                      |          |                          |                |          |
| Payroll Taxes                               |                       |                      | -        | 55,677                   |                | -        |
| Fringe / Employee Benefits                  |                       |                      | -        | 115,128                  |                | -        |

|                                             |  |                             |                 |                                 |                           |                 |
|---------------------------------------------|--|-----------------------------|-----------------|---------------------------------|---------------------------|-----------------|
|                                             |  |                             |                 |                                 |                           |                 |
| <b>Total Revenue</b>                        |  | -                           | -               | 2,447,369                       | -                         | -               |
| <b>Total Expenses</b>                       |  | -                           | -               | 2,397,400                       | -                         | -               |
| <b>Net Income</b>                           |  | -                           | -               | 49,969                          | -                         | -               |
| <b>Actual Student Enrollment</b>            |  | -                           | -               | 656                             | -                         | -               |
|                                             |  | <b>Quarter - 1/1 - 3/31</b> |                 | <b>4th Quarter - 4/1 - 6/30</b> |                           |                 |
|                                             |  | <b>Revised<br/>Budget</b>   | <b>Variance</b> | <b>Original<br/>Budget</b>      | <b>Revised<br/>Budget</b> | <b>Variance</b> |
| Retirement / Pension                        |  |                             | -               | 12,852                          |                           | -               |
| TOTAL PAYROLL TAXES AND BENEFITS            |  | -                           | -               | 183,657                         | -                         | -               |
| <b>TOTAL PERSONNEL SERVICE COSTS</b>        |  | -                           | -               | 935,980                         | -                         | -               |
|                                             |  |                             |                 |                                 |                           |                 |
| <b>CONTRACTED SERVICES</b>                  |  |                             | -               | 95,770                          |                           | -               |
| Accounting / Audit                          |  |                             | -               | 4,247                           |                           | -               |
| Legal                                       |  |                             | -               |                                 |                           | -               |
| Management Company Fee                      |  |                             | -               |                                 |                           | -               |
| Nurse Services                              |  |                             | -               |                                 |                           | -               |
| Food Service / School Lunch                 |  |                             | -               |                                 |                           | -               |
| Payroll Services                            |  |                             | -               |                                 |                           | -               |
| Special Ed Services                         |  |                             | -               | 50,486                          |                           | -               |
| Titlement Services (i.e. Title I)           |  |                             | -               | 22,702                          |                           | -               |
| Other Purchased / Professional / Consulting |  |                             | -               | 266,300                         |                           | -               |
| <b>TOTAL CONTRACTED SERVICES</b>            |  | -                           | -               | 439,505                         | -                         | -               |



|                                                            |                      |          |                          |                   |          |
|------------------------------------------------------------|----------------------|----------|--------------------------|-------------------|----------|
|                                                            |                      |          |                          |                   |          |
| Total Revenue                                              | -                    | -        | 2,447,369                | -                 | -        |
| Total Expenses                                             | -                    | -        | 2,397,400                | -                 | -        |
| Net Income                                                 | -                    | -        | 49,969                   | -                 | -        |
| Actual Student Enrollment                                  | -                    | -        | 656                      | -                 | -        |
|                                                            | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                   |          |
|                                                            | Revised<br>Budget    | Variance | Original<br>Budget       | Revised<br>Budget | Variance |
| <b>SCHOOL OPERATIONS</b>                                   |                      |          |                          |                   |          |
| Board Expenses                                             |                      | -        |                          |                   | -        |
| Classroom / Teaching Supplies & Materials                  |                      | -        | 68,639                   |                   | -        |
| Special Ed Supplies & Materials                            |                      | -        | 815                      |                   | -        |
| Textbooks / Workbooks                                      |                      | -        | -                        |                   | -        |
| Supplies & Materials other                                 |                      | -        | 3,314                    |                   | -        |
| Equipment / Furniture                                      |                      | -        | 17,505                   |                   | -        |
| Telephone                                                  |                      | -        | 704                      |                   | -        |
| Technology                                                 |                      | -        | 129,427                  |                   | -        |
| Student Testing & Assessment                               |                      | -        | 39,984                   |                   | -        |
| Field Trips                                                |                      | -        | 6,056                    |                   | -        |
| Transportation (student)                                   |                      | -        |                          |                   | -        |
| Student Services - other                                   |                      | -        |                          |                   | -        |
| Office Expense                                             |                      | -        | 12,645                   |                   | -        |
| Staff Development                                          |                      | -        | 49,517                   |                   | -        |
| Staff Recruitment                                          |                      | -        | 67,481                   |                   | -        |
| Student Recruitment / Marketing                            |                      | -        | 89,063                   |                   | -        |
| School Meals / Lunch                                       |                      | -        | 108,525                  |                   | -        |
| Travel (Staff)                                             |                      | -        | 1,895                    |                   | -        |
| Fundraising                                                |                      | -        |                          |                   | -        |
| Other                                                      |                      | -        | 98,548                   |                   | -        |
| TOTAL SCHOOL OPERATIONS                                    | -                    | -        | 694,118                  | -                 | -        |
| <b>FACILITY OPERATION &amp; MAINTENANCE</b>                |                      |          |                          |                   |          |
| Insurance                                                  |                      | -        | 6,780                    |                   | -        |
| Janitorial                                                 |                      | -        | 37,184                   |                   | -        |
| Building and Land Rent / Lease / Facility Finance Interest |                      | -        | 222,958                  |                   | -        |
| Repairs & Maintenance                                      |                      | -        | 25,036                   |                   | -        |
| Equipment / Furniture                                      |                      | -        | 5,310                    |                   | -        |
| Security                                                   |                      | -        | 9,326                    |                   | -        |
| Utilities                                                  |                      | -        | 21,203                   |                   | -        |
| TOTAL FACILITY OPERATION & MAINTENANCE                     | -                    | -        | 327,797                  | -                 | -        |
| <b>DEPRECIATION &amp; AMORTIZATION</b>                     |                      | -        |                          |                   | -        |
| <b>RESERVES / CONTINGENCY</b>                              |                      | -        |                          |                   | -        |

|                           |                      |   |                          |                |          |
|---------------------------|----------------------|---|--------------------------|----------------|----------|
|                           |                      |   |                          |                |          |
| Total Revenue             | -                    | - | 2,447,369                | -              | -        |
| Total Expenses            | -                    | - | 2,397,400                | -              | -        |
| Net Income                | -                    | - | 49,969                   | -              | -        |
| Actual Student Enrollment | -                    | - | 656                      | -              | -        |
|                           | Quarter - 1/1 - 3/31 |   | 4th Quarter - 4/1 - 6/30 |                |          |
|                           | Revised Budget       |   | Original Budget          | Revised Budget | Variance |
|                           | Quarter - 1/1 - 3/31 |   |                          |                |          |
| TOTAL EXPENSES            | -                    | - | 2,397,400                | -              | -        |
|                           |                      |   |                          |                |          |
| NET INCOME                | -                    | - | 49,969                   | -              | -        |

|                                                                    |                      |          |                          |                   |          |
|--------------------------------------------------------------------|----------------------|----------|--------------------------|-------------------|----------|
|                                                                    |                      |          |                          |                   |          |
| Total Revenue                                                      | -                    | -        | 2,447,369                | -                 | -        |
| Total Expenses                                                     | -                    | -        | 2,397,400                | -                 | -        |
| Net Income                                                         | Quarter - 1/1 - 3/31 |          | 49,969                   | -                 | -        |
| Actual Student Enrollment                                          | -                    | -        | 656                      | -                 | -        |
|                                                                    | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                   |          |
|                                                                    | Revised<br>Budget    | Variance | Original<br>Budget       | Revised<br>Budget | Variance |
| <b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b> |                      |          |                          |                   |          |
| Number of Districts:                                               | -                    | -        | 1                        | -                 | -        |
| BUFFALO CITY SD                                                    | -                    | -        | 656                      | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| -                                                                  | -                    | -        | -                        | -                 | -        |
| ALL OTHER School Districts: ( Weighted Avg )                       | -                    | -        | -                        | -                 | -        |
| <b>TOTAL ENROLLMENT</b>                                            | -                    | -        | 656                      | -                 | -        |
| <b>REVENUE PER PUPIL</b>                                           | -                    | -        | 3,731                    | -                 | -        |
| <b>EXPENSES PER PUPIL</b>                                          | -                    | -        | 3,655                    | -                 | -        |

|                                                              |                        | BUFFALO UNITED CHARTER SCHOOL |                |          |                               |                              | DESCRIPTION OF ASSUMPTIONS |
|--------------------------------------------------------------|------------------------|-------------------------------|----------------|----------|-------------------------------|------------------------------|----------------------------|
|                                                              |                        | Budget / Operating Plan       |                |          |                               |                              |                            |
|                                                              |                        | 2017-18                       |                |          |                               |                              |                            |
|                                                              |                        |                               |                |          |                               |                              |                            |
| Total Revenue                                                |                        | 9,762,486                     | 9,762,486      | -        | 9,762,486                     | 9,762,486                    |                            |
| Total Expenses                                               |                        | 9,762,486                     | 9,762,486      | -        | (9,762,486)                   | (9,762,486)                  |                            |
| Net Income                                                   |                        | -                             | -              | -        | -                             | -                            |                            |
| Actual Student Enrollment                                    |                        |                               |                |          |                               |                              |                            |
|                                                              |                        | Total Year                    |                |          | VARIANCE                      |                              |                            |
|                                                              |                        | Original Budget               | Revised Budget | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |                            |
| REVENUE                                                      |                        |                               |                |          |                               |                              |                            |
| REVENUES FROM STATE SOURCES                                  |                        |                               |                |          |                               |                              |                            |
| Per Pupil Revenue                                            | 2017-18 Per Pupil Rate |                               |                |          |                               |                              |                            |
| BUFFALO CITY SD                                              | 13,005                 | 8,529,980                     | 8,529,980      | -        | 8,529,980                     | 8,529,980                    |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| -                                                            | -                      | -                             | -              | -        | -                             | -                            |                            |
| ALL OTHER School Districts: ( Weighted Avg )                 | -                      | -                             | -              | -        | -                             | -                            |                            |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 13,005                 | 8,529,980                     | 8,529,980      | -        | 8,529,980                     | 8,529,980                    |                            |
| Special Education Revenue                                    |                        | 335,356                       | 335,356        | -        | 335,356                       | 335,356                      |                            |
| Grants                                                       |                        |                               |                |          |                               |                              |                            |
| Stimulus                                                     |                        | -                             | -              | -        | -                             | -                            |                            |
| DYCD (Department of Youth and Community Development)         |                        | -                             | -              | -        | -                             | -                            |                            |
| Other                                                        |                        | -                             | -              | -        | -                             | -                            |                            |
| NYC DoE Rental Assistance                                    |                        | -                             | -              | -        | -                             | -                            |                            |
| Other                                                        |                        | -                             | -              | -        | -                             | -                            |                            |
| TOTAL REVENUE FROM STATE SOURCES                             |                        | 8,865,336                     | 8,865,336      | -        | 8,865,336                     | 8,865,336                    |                            |
| REVENUE FROM FEDERAL FUNDING                                 |                        |                               |                |          |                               |                              |                            |
| IDEA Special Needs                                           |                        | 109,285                       | 109,285        | -        | 109,285                       | 109,285                      |                            |
| Title I                                                      |                        | 311,866                       | 311,866        | -        | 311,866                       | 311,866                      |                            |
| Title Funding - Other                                        |                        | 39,126                        | 39,126         | -        | 39,126                        | 39,126                       |                            |
| School Food Service (Free Lunch)                             |                        | 388,049                       | 388,049        | -        | 388,049                       | 388,049                      |                            |
| Grants                                                       |                        |                               |                |          |                               |                              |                            |

| BUFFALO UNITED CHARTER SCHOOL                          |                  |                  |          |                               |                              |
|--------------------------------------------------------|------------------|------------------|----------|-------------------------------|------------------------------|
| Budget / Operating Plan                                |                  |                  |          |                               |                              |
| 2017-18                                                |                  |                  |          |                               |                              |
| Total Revenue                                          | 9,762,486        | 9,762,486        | -        | 9,762,486                     | 9,762,486                    |
| Total Expenses                                         | 9,762,486        | 9,762,486        | -        | (9,762,486)                   | (9,762,486)                  |
| Net Income                                             | -                | -                | -        | -                             | -                            |
| Actual Student Enrollment                              |                  |                  |          |                               |                              |
|                                                        | Total Year       |                  |          | VARIANCE                      |                              |
|                                                        | Original Budget  | Revised Budget   | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |
| Charter School Program (CSP) Planning & Implementation | -                | -                | -        | -                             | -                            |
| Other                                                  | -                | -                | -        | -                             | -                            |
| Other                                                  | -                | -                | -        | -                             | -                            |
| TOTAL REVENUE FROM FEDERAL SOURCES                     | 848,326          | 848,326          | -        | 848,326                       | 848,326                      |
| <b>LOCAL and OTHER REVENUE</b>                         |                  |                  |          |                               |                              |
| Contributions and Donations                            | -                | -                | -        | -                             | -                            |
| Fundraising                                            | -                | -                | -        | -                             | -                            |
| Erate Reimbursement                                    | -                | -                | -        | -                             | -                            |
| Earnings on Investments                                | -                | -                | -        | -                             | -                            |
| Interest Income                                        | -                | -                | -        | -                             | -                            |
| Food Service (Income from meals)                       | 8,724            | 8,724            | -        | 8,724                         | 8,724                        |
| Text Book                                              | -                | -                | -        | -                             | -                            |
| OTHER                                                  | <u>40,100</u>    | <u>40,100</u>    | -        | <u>40,100</u>                 | <u>40,100</u>                |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES             | 48,824           | 48,824           | -        | 48,824                        | 48,824                       |
| <b>TOTAL REVENUE</b>                                   | <u>9,762,486</u> | <u>9,762,486</u> | -        | <u>9,762,486</u>              | <u>9,762,486</u>             |

**DESCRIPTION OF ASSUMPTIONS**

|                                      |                       |  | BUFFALO UNITED CHARTER SCHOOL |                |          |                               |                            |
|--------------------------------------|-----------------------|--|-------------------------------|----------------|----------|-------------------------------|----------------------------|
|                                      |                       |  | Budget / Operating Plan       |                |          | 2017-18                       |                            |
|                                      |                       |  |                               |                |          |                               |                            |
| Total Revenue                        |                       |  | 9,762,486                     | 9,762,486      | -        | 9,762,486                     | 9,762,486                  |
| Total Expenses                       |                       |  | 9,762,486                     | 9,762,486      | -        | (9,762,486)                   | (9,762,486)                |
| Net Income                           |                       |  | -                             | -              | -        | -                             | -                          |
| Actual Student Enrollment            |                       |  |                               |                |          |                               |                            |
|                                      |                       |  | Total Year                    |                | VARIANCE |                               | DESCRIPTION OF ASSUMPTIONS |
|                                      |                       |  | Original Budget               | Revised Budget | Variance | Original Budget vs. PY Budget |                            |
| EXPENSES                             |                       |  |                               |                |          |                               |                            |
| ADMINISTRATIVE STAFF PERSONNEL COSTS |                       |  |                               |                |          |                               |                            |
|                                      | Avg. No. of Positions |  |                               |                |          |                               |                            |
| Executive Management                 | -                     |  | -                             | -              | -        | -                             | -                          |
| Instructional Management             | 1.00                  |  | 164,900                       | 164,900        | -        | (164,900)                     | (164,900)                  |
| Deans, Directors & Coordinators      | 4.00                  |  | 286,970                       | 286,970        | -        | (286,970)                     | (286,970)                  |
| CFO / Director of Finance            | -                     |  | -                             | -              | -        | -                             | -                          |
| Operation / Business Manager         | -                     |  | -                             | -              | -        | -                             | -                          |
| Administrative Staff                 | 3.00                  |  | 113,811                       | 113,811        | -        | (113,811)                     | (113,811)                  |
| TOTAL ADMINISTRATIVE STAFF           | 8.00                  |  | 565,681                       | 565,681        | -        | (565,681)                     | (565,681)                  |
| INSTRUCTIONAL PERSONNEL COSTS        |                       |  |                               |                |          |                               |                            |
| Teachers - Regular                   | 27.00                 |  | 1,440,491                     | 1,440,491      | -        | (1,440,491)                   | (1,440,491)                |
| Teachers - SPED                      | 5.00                  |  | 253,220                       | 253,220        | -        | (253,220)                     | (253,220)                  |
| Substitute Teachers                  | -                     |  | 25,832                        | 25,832         | -        | (25,832)                      | (25,832)                   |
| Teaching Assistants                  | -                     |  | -                             | -              | -        | -                             | -                          |
| Specialty Teachers                   | 9.38                  |  | 481,358                       | 481,358        | -        | (481,358)                     | (481,358)                  |
| Aides                                | 8.10                  |  | 30,604                        | 30,604         | -        | (30,604)                      | (30,604)                   |
| Therapists & Counselors              | 2.00                  |  | 104,490                       | 104,490        | -        | (104,490)                     | (104,490)                  |
| Other                                | -                     |  | -                             | -              | -        | -                             | -                          |
| TOTAL INSTRUCTIONAL                  | 51.48                 |  | 2,335,995                     | 2,335,995      | -        | (2,335,995)                   | (2,335,995)                |
| NON-INSTRUCTIONAL PERSONNEL COSTS    |                       |  |                               |                |          |                               |                            |
| Nurse                                | 0.50                  |  | 25,600                        | 25,600         | -        | (25,600)                      | (25,600)                   |
| Librarian                            | -                     |  | -                             | -              | -        | -                             | -                          |
| Custodian                            | -                     |  | -                             | -              | -        | -                             | -                          |
| Security                             | -                     |  | -                             | -              | -        | -                             | -                          |
| Other                                | 0.88                  |  | 37,720                        | 37,720         | -        | (37,720)                      | (37,720)                   |
| TOTAL NON-INSTRUCTIONAL              | 1.38                  |  | 63,320                        | 63,320         | -        | (63,320)                      | (63,320)                   |
| SUBTOTAL PERSONNEL SERVICE COSTS     |                       |  |                               |                |          |                               |                            |
|                                      | 60.85                 |  | 2,964,996                     | 2,964,996      | -        | (2,964,996)                   | (2,964,996)                |
| PAYROLL TAXES AND BENEFITS           |                       |  |                               |                |          |                               |                            |
| Payroll Taxes                        |                       |  | 236,916                       | 236,916        | -        | (236,916)                     | (236,916)                  |
| Fringe / Employee Benefits           |                       |  | 458,760                       | 458,760        | -        | (458,760)                     | (458,760)                  |

|                                             |  | BUFFALO UNITED CHARTER SCHOOL |                |           |                               |                              |             | DESCRIPTION OF ASSUMPTIONS |
|---------------------------------------------|--|-------------------------------|----------------|-----------|-------------------------------|------------------------------|-------------|----------------------------|
|                                             |  | Budget / Operating Plan       |                |           |                               | 2017-18                      |             |                            |
|                                             |  |                               |                |           |                               |                              |             |                            |
|                                             |  |                               |                |           |                               |                              |             |                            |
|                                             |  |                               |                |           |                               |                              |             |                            |
| Total Revenue                               |  | 9,762,486                     | 9,762,486      | -         | 9,762,486                     | 9,762,486                    |             |                            |
| Total Expenses                              |  | 9,762,486                     | 9,762,486      | -         | (9,762,486)                   | (9,762,486)                  |             |                            |
| Net Income                                  |  | -                             | -              | -         | -                             | -                            |             |                            |
| Actual Student Enrollment                   |  |                               |                |           |                               |                              |             |                            |
|                                             |  | Total Year                    |                |           | VARIANCE                      |                              |             |                            |
|                                             |  | Original Budget               | Revised Budget | Variance  | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |             |                            |
| Retirement / Pension                        |  | 52,804                        | 52,804         | -         | (52,804)                      | (52,804)                     |             |                            |
| TOTAL PAYROLL TAXES AND BENEFITS            |  | 748,480                       | 748,480        | -         | (748,480)                     | (748,480)                    |             |                            |
| TOTAL PERSONNEL SERVICE COSTS               |  | 60.85                         | 3,713,476      | 3,713,476 | -                             | (3,713,476)                  | (3,713,476) |                            |
| CONTRACTED SERVICES                         |  |                               |                |           |                               |                              |             |                            |
| Accounting / Audit                          |  | 407,149                       | 407,149        | -         | (407,149)                     | (407,149)                    |             |                            |
| Legal                                       |  | 17,000                        | 17,000         | -         | (17,000)                      | (17,000)                     |             |                            |
| Management Company Fee                      |  | -                             | -              | -         | -                             | -                            |             |                            |
| Nurse Services                              |  | -                             | -              | -         | -                             | -                            |             |                            |
| Food Service / School Lunch                 |  | -                             | -              | -         | -                             | -                            |             |                            |
| Payroll Services                            |  | -                             | -              | -         | -                             | -                            |             |                            |
| Special Ed Services                         |  | 159,465                       | 159,465        | -         | (159,465)                     | (159,465)                    |             |                            |
| Titlement Services (i.e. Title I)           |  | 129,780                       | 129,780        | -         | (129,780)                     | (129,780)                    |             |                            |
| Other Purchased / Professional / Consulting |  | 1,083,992                     | 1,083,992      | -         | (1,083,992)                   | (1,083,992)                  |             |                            |
| TOTAL CONTRACTED SERVICES                   |  | 1,797,386                     | 1,797,386      | -         | (1,797,386)                   | (1,797,386)                  |             |                            |

**BUFFALO UNITED CHARTER SCHOOL**  
**Budget / Operating Plan**

**2017-18**

|                           |           |           |   |             |             |
|---------------------------|-----------|-----------|---|-------------|-------------|
| Total Revenue             | 9,762,486 | 9,762,486 | - | 9,762,486   | 9,762,486   |
| Total Expenses            | 9,762,486 | 9,762,486 | - | (9,762,486) | (9,762,486) |
| Net Income                | -         | -         | - | -           | -           |
| Actual Student Enrollment |           |           |   |             |             |

|  | Total Year      |                |          | VARIANCE                      |                              |
|--|-----------------|----------------|----------|-------------------------------|------------------------------|
|  | Original Budget | Revised Budget | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

|                                           |                  |                  |          |                    |                    |
|-------------------------------------------|------------------|------------------|----------|--------------------|--------------------|
| Board Expenses                            | 35,000           | 35,000           | -        | (35,000)           | (35,000)           |
| Classroom / Teaching Supplies & Materials | 314,490          | 314,490          | -        | (314,490)          | (314,490)          |
| Special Ed Supplies & Materials           | 3,300            | 3,300            | -        | (3,300)            | (3,300)            |
| Textbooks / Workbooks                     | 31,410           | 31,410           | -        | (31,410)           | (31,410)           |
| Supplies & Materials other                | 14,928           | 14,928           | -        | (14,928)           | (14,928)           |
| Equipment / Furniture                     | 70,020           | 70,020           | -        | (70,020)           | (70,020)           |
| Telephone                                 | 2,810            | 2,810            | -        | (2,810)            | (2,810)            |
| Technology                                | 547,792          | 547,792          | -        | (547,792)          | (547,792)          |
| Student Testing & Assessment              | 184,070          | 184,070          | -        | (184,070)          | (184,070)          |
| Field Trips                               | 24,222           | 24,222           | -        | (24,222)           | (24,222)           |
| Transportation (student)                  | -                | -                | -        | -                  | -                  |
| Student Services - other                  | -                | -                | -        | -                  | -                  |
| Office Expense                            | 49,302           | 49,302           | -        | (49,302)           | (49,302)           |
| Staff Development                         | 214,006          | 214,006          | -        | (214,006)          | (214,006)          |
| Staff Recruitment                         | 251,368          | 251,368          | -        | (251,368)          | (251,368)          |
| Student Recruitment / Marketing           | 300,206          | 300,206          | -        | (300,206)          | (300,206)          |
| School Meals / Lunch                      | 410,228          | 410,228          | -        | (410,228)          | (410,228)          |
| Travel (Staff)                            | 7,566            | 7,566            | -        | (7,566)            | (7,566)            |
| Fundraising                               | -                | -                | -        | -                  | -                  |
| Other                                     | 451,667          | 451,667          | -        | (451,667)          | (451,667)          |
| <b>TOTAL SCHOOL OPERATIONS</b>            | <b>2,912,385</b> | <b>2,912,385</b> | <b>-</b> | <b>(2,912,385)</b> | <b>(2,912,385)</b> |

**FACILITY OPERATION & MAINTENANCE**

|                                                            |                  |                  |          |                    |                    |
|------------------------------------------------------------|------------------|------------------|----------|--------------------|--------------------|
| Insurance                                                  | 27,111           | 27,111           | -        | (27,111)           | (27,111)           |
| Janitorial                                                 | 148,739          | 148,739          | -        | (148,739)          | (148,739)          |
| Building and Land Rent / Lease / Facility Finance Interest | 891,829          | 891,829          | -        | (891,829)          | (891,829)          |
| Repairs & Maintenance                                      | 134,419          | 134,419          | -        | (134,419)          | (134,419)          |
| Equipment / Furniture                                      | 22,655           | 22,655           | -        | (22,655)           | (22,655)           |
| Security                                                   | 30,745           | 30,745           | -        | (30,745)           | (30,745)           |
| Utilities                                                  | 83,741           | 83,741           | -        | (83,741)           | (83,741)           |
| <b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>          | <b>1,339,239</b> | <b>1,339,239</b> | <b>-</b> | <b>(1,339,239)</b> | <b>(1,339,239)</b> |

**DEPRECIATION & AMORTIZATION**

|                        |   |   |   |   |   |
|------------------------|---|---|---|---|---|
| RESERVES / CONTINGENCY | - | - | - | - | - |
|------------------------|---|---|---|---|---|



|                           | BUFFALO UNITED CHARTER SCHOOL |                |          |                               |                              |
|---------------------------|-------------------------------|----------------|----------|-------------------------------|------------------------------|
|                           | Budget / Operating Plan       |                |          |                               |                              |
|                           | 2017-18                       |                |          |                               |                              |
|                           |                               |                |          |                               |                              |
| Total Revenue             | 9,762,486                     | 9,762,486      | -        | 9,762,486                     | 9,762,486                    |
| Total Expenses            | 9,762,486                     | 9,762,486      | -        | (9,762,486)                   | (9,762,486)                  |
| Net Income                | -                             | -              | -        | -                             | -                            |
| Actual Student Enrollment |                               |                |          |                               |                              |
|                           | Total Year                    |                |          | VARIANCE                      |                              |
|                           | Original Budget               | Revised Budget | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |
| TOTAL EXPENSES            | 9,762,486                     | 9,762,486      | -        | (9,762,486)                   | (9,762,486)                  |
| NET INCOME                | -                             | -              | -        | -                             | -                            |

## DESCRIPTION OF ASSUMPTIONS

|                                                             |  | BUFFALO UNITED CHARTER SCHOOL |                |          |                               |                              | DESCRIPTION OF ASSUMPTIONS |
|-------------------------------------------------------------|--|-------------------------------|----------------|----------|-------------------------------|------------------------------|----------------------------|
|                                                             |  | Budget / Operating Plan       |                |          | 2017-18                       |                              |                            |
| Total Revenue                                               |  | 9,762,486                     | 9,762,486      | -        | 9,762,486                     | 9,762,486                    |                            |
| Total Expenses                                              |  | 9,762,486                     | 9,762,486      | -        | (9,762,486)                   | (9,762,486)                  |                            |
| Net Income                                                  |  | -                             | -              | -        | -                             | -                            |                            |
| Actual Student Enrollment                                   |  |                               |                |          |                               |                              |                            |
|                                                             |  | Total Year                    |                |          | VARIANCE                      |                              |                            |
|                                                             |  | Original Budget               | Revised Budget | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |                            |
| ENROLLMENT - *School Districts Are Linked To Above Entries* |  |                               |                |          |                               |                              |                            |
| Number of Districts:                                        |  |                               |                |          |                               |                              |                            |
| BUFFALO CITY SD                                             |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| -                                                           |  |                               |                |          |                               |                              |                            |
| ALL OTHER School Districts: ( Weighted Avg )                |  |                               |                |          |                               |                              |                            |
| TOTAL ENROLLMENT                                            |  |                               |                |          |                               |                              |                            |
| REVENUE PER PUPIL                                           |  |                               |                |          |                               |                              |                            |
| EXPENSES PER PUPIL                                          |  |                               |                |          |                               |                              |                            |

**BUFFALO UNITED CHARTER SCHOOL  
BALANCE SHEET  
2017-18**

|                                                                        | <u>Prior Year</u> | <u>Q1</u>         | <u>Q2</u>          | <u>Q3</u>         | <u>Q4</u>         |
|------------------------------------------------------------------------|-------------------|-------------------|--------------------|-------------------|-------------------|
|                                                                        | <u>2016-17</u>    | <u>As of 9/30</u> | <u>As of 12/31</u> | <u>As of 3/31</u> | <u>As of 6/30</u> |
| <b><u>ASSETS</u></b>                                                   |                   |                   |                    |                   |                   |
| <b><u>CURRENT ASSETS</u></b>                                           |                   |                   |                    |                   |                   |
| Cash and cash equivalents                                              | 139,979           | -                 | -                  | -                 | -                 |
| Grants and contracts receivable                                        | -                 | -                 | -                  | -                 | -                 |
| Accounts receivables                                                   | 715,185           | -                 | -                  | -                 | -                 |
| Prepaid Expenses                                                       | -                 | -                 | -                  | -                 | -                 |
| Contributions and other receivables                                    | -                 | -                 | -                  | -                 | -                 |
| <b>TOTAL CURRENT ASSETS</b>                                            | <b>855,164</b>    | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>                    | <b>-</b>          | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b><u>OTHER ASSETS</u></b>                                             | <b>-</b>          | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b>TOTAL ASSETS</b>                                                    | <b>855,164</b>    | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b><u>LIABILITIES AND NET ASSETS</u></b>                               |                   |                   |                    |                   |                   |
| <b><u>CURRENT LIABILITIES</u></b>                                      |                   |                   |                    |                   |                   |
| Accounts payable and accrued expenses                                  | -                 | -                 | -                  | -                 | -                 |
| Accrued payroll and benefits                                           | -                 | -                 | -                  | -                 | -                 |
| Deferred Revenue                                                       | 10,940            | -                 | -                  | -                 | -                 |
| Current maturities of long-term debt                                   | -                 | -                 | -                  | -                 | -                 |
| Short Term Debt - Bonds, Notes Payable                                 | -                 | -                 | -                  | -                 | -                 |
| Other                                                                  | 779,791           | -                 | -                  | -                 | -                 |
| <b>TOTAL CURRENT LIABILITIES</b>                                       | <b>790,731</b>    | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b> | <b>-</b>          | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b>TOTAL LIABILITIES</b>                                               | <b>790,731</b>    | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b><u>NET ASSETS</u></b>                                               |                   |                   |                    |                   |                   |
| Unrestricted                                                           | 55,271            | -                 | -                  | -                 | -                 |
| Temporarily restricted                                                 | 9,162             | -                 | -                  | -                 | -                 |
| <b>TOTAL NET ASSETS</b>                                                | <b>64,433</b>     | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |
| <b>TOTAL LIABILITIES AND NET ASSETS</b>                                | <b>855,164</b>    | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>          |

2017-18

|                           |   |           |   |   |           |   |   |
|---------------------------|---|-----------|---|---|-----------|---|---|
| Total Revenue             | - | 2,320,157 | - | - | 2,493,615 | - | - |
| Total Expenses            | - | 1,497,114 | - | - | 2,950,136 | - | - |
| Net Income                | - | 823,043   | - | - | (456,521) | - | - |
| Actual Student Enrollment | - | 656       | - | - | 656       | - | - |

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

1st Quarter - 7/1 - 9/30

2nd Quarter - 10/1 - 12/31

3rd C

| Actual | Current Budget | Variance |
|--------|----------------|----------|
|--------|----------------|----------|

| Actual | Current Budget | Variance |
|--------|----------------|----------|
|--------|----------------|----------|

**Actual**

## REVENUE

## REVENUES FROM STATE SOURCES

### Per Pupil Revenue

### CY Per Pupil Rate

**BUFFALO CITY SD**

13,005

|   |           |   |   |           |   |   |
|---|-----------|---|---|-----------|---|---|
|   | 2,132,495 | - |   | 2,132,495 | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
|   | -         | - |   | -         | - |   |
| - | 2,132,495 | - | - | 2,132,495 | - | - |
|   | 50,304    | - |   | 100,608   | - |   |

ALL OTHER School Districts: ( Count 0 )

**TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)**

13,005

Special Education Revenue

## Grants

## Stimulus

DYCD (Department of Youth and Community Development)

Other

## NYC DoE Rental Assistance

Other

TOTAL REVENUE FROM STATE SOURCES

## REVENUE FROM FEDERAL FUNDING

## IDEA Special Needs

## Title I

Title Funding - Other

School Food Service (Free Lunch)

## Grants

### Charter School Program (CSP) Planning & Implementation

Other

|  |        |   |  |         |   |  |
|--|--------|---|--|---------|---|--|
|  | 16,326 | - |  | 32,643  | - |  |
|  | 55,081 | - |  | 89,029  | - |  |
|  | 5,869  | - |  | 11,739  | - |  |
|  | 52,757 | - |  | 112,455 | - |  |
|  | -      | - |  | -       | - |  |
|  | -      | - |  | -       | - |  |

**BUFFALO UNITED CHARTER S**  
**Budget / Operating Plan**

**2017-18**

|                                                                                                                                        |                          |                |          |                            |                |          |                          |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------|----------|----------------------------|----------------|----------|--------------------------|
| Total Revenue                                                                                                                          | -                        | 2,320,157      | -        | -                          | 2,493,615      | -        | -                        |
| Total Expenses                                                                                                                         | -                        | 1,497,114      | -        | -                          | 2,950,136      | -        | -                        |
| Net Income                                                                                                                             | -                        | 823,043        | -        | -                          | (456,521)      | -        | -                        |
| Actual Student Enrollment                                                                                                              | -                        | 656            | -        | -                          | 656            | -        | -                        |
|                                                                                                                                        |                          |                |          |                            |                |          |                          |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | 1st Quarter - 7/1 - 9/30 |                |          | 2nd Quarter - 10/1 - 12/31 |                |          | 3rd Quarter - 1/1 - 3/31 |
|                                                                                                                                        | Actual                   | Current Budget | Variance | Actual                     | Current Budget | Variance | Actual                   |
|                                                                                                                                        |                          |                |          |                            |                |          |                          |
| Other                                                                                                                                  |                          | -              | -        |                            | -              | -        |                          |
| TOTAL REVENUE FROM FEDERAL SOURCES                                                                                                     | -                        | 130,033        | -        | -                          | 245,866        | -        | -                        |
| <b>LOCAL and OTHER REVENUE</b>                                                                                                         |                          |                |          |                            |                |          |                          |
| Contributions and Donations                                                                                                            |                          | -              | -        |                            | -              | -        |                          |
| Fundraising                                                                                                                            |                          | -              | -        |                            | -              | -        |                          |
| Erate Reimbursement                                                                                                                    |                          | -              | -        |                            | -              | -        |                          |
| Earnings on Investments                                                                                                                |                          | -              | -        |                            | -              | -        |                          |
| Interest Income                                                                                                                        |                          | -              | -        |                            | -              | -        |                          |
| Food Service (Income from meals)                                                                                                       |                          | 1,309          | -        |                            | 2,616          | -        |                          |
| Text Book                                                                                                                              |                          | -              | -        |                            | -              | -        |                          |
| OTHER                                                                                                                                  |                          | 6,016          | -        |                            | 12,030         | -        |                          |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES                                                                                             | -                        | 7,325          | -        | -                          | 14,646         | -        | -                        |
|                                                                                                                                        |                          |                |          |                            |                |          |                          |
| <b>TOTAL REVENUE</b>                                                                                                                   | -                        | 2,320,157      | -        | -                          | 2,493,615      | -        | -                        |

**2017-18**

|                           |   |           |   |   |           |   |   |
|---------------------------|---|-----------|---|---|-----------|---|---|
| Total Revenue             | - | 2,320,157 | - | - | 2,493,615 | - | - |
| Total Expenses            | - | 1,497,114 | - | - | 2,950,136 | - | - |
| Net Income                | - | 823,043   | - | - | (456,521) | - | - |
| Actual Student Enrollment | - | 656       | - | - | 656       | - | - |

| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | 1st Quarter - 7/1 - 9/30 |                |          | 2nd Quarter - 10/1 - 12/31 |                |          | 3rd Quarter |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------|----------|----------------------------|----------------|----------|-------------|
|                                                                                                                                        | Actual                   | Current Budget | Variance | Actual                     | Current Budget | Variance | Actual      |

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

|                                 | Quarter 0<br>No. of Positions |        |         |   |        |         |   |
|---------------------------------|-------------------------------|--------|---------|---|--------|---------|---|
| Executive Management            | -                             | -      | -       | - | -      | -       | - |
| Instructional Management        | -                             | 41,223 | -       | - | 41,223 | -       | - |
| Deans, Directors & Coordinators | -                             | 73,748 | -       | - | 71,045 | -       | - |
| CFO / Director of Finance       | -                             | -      | -       | - | -      | -       | - |
| Operation / Business Manager    | -                             | -      | -       | - | -      | -       | - |
| Administrative Staff            | -                             | 27,922 | -       | - | 32,047 | -       | - |
| TOTAL ADMINISTRATIVE STAFF      | -                             | -      | 142,893 | - | -      | 144,315 | - |

**INSTRUCTIONAL PERSONNEL COSTS**

|                         |   |         |         |   |         |         |   |
|-------------------------|---|---------|---------|---|---------|---------|---|
| Teachers - Regular      | - | 211,993 | -       | - | 433,987 | -       | - |
| Teachers - SPED         | - | 37,983  | -       | - | 75,966  | -       | - |
| Substitute Teachers     | - | 2,209   | -       | - | 8,288   | -       | - |
| Teaching Assistants     | - | -       | -       | - | -       | -       | - |
| Specialty Teachers      | - | 72,202  | -       | - | 144,405 | -       | - |
| Aides                   | - | 4,590   | -       | - | 9,180   | -       | - |
| Therapists & Counselors | - | 15,673  | -       | - | 31,347  | -       | - |
| Other                   | - | -       | -       | - | -       | -       | - |
| TOTAL INSTRUCTIONAL     | - | -       | 344,650 | - | -       | 703,173 | - |

**NON-INSTRUCTIONAL PERSONNEL COSTS**

|                         |   |       |        |   |        |        |   |
|-------------------------|---|-------|--------|---|--------|--------|---|
| Nurse                   | - | 6,399 | -      | - | 6,399  | -      | - |
| Librarian               | - | -     | -      | - | -      | -      | - |
| Custodian               | - | -     | -      | - | -      | -      | - |
| Security                | - | -     | -      | - | -      | -      | - |
| Other                   | - | 5,412 | -      | - | 11,137 | -      | - |
| TOTAL NON-INSTRUCTIONAL | - | -     | 11,811 | - | -      | 17,536 | - |

**SUBTOTAL PERSONNEL SERVICE COSTS**

|   |   |         |   |   |         |   |   |
|---|---|---------|---|---|---------|---|---|
| - | - | 499,354 | - | - | 865,024 | - | - |
|---|---|---------|---|---|---------|---|---|

**PAYROLL TAXES AND BENEFITS**

|                                  |   |        |         |   |         |         |   |
|----------------------------------|---|--------|---------|---|---------|---------|---|
| Payroll Taxes                    | - | 41,848 | -       | - | 62,965  | -       | - |
| Fringe / Employee Benefits       | - | 77,647 | -       | - | 132,391 | -       | - |
| Retirement / Pension             | - | 12,762 | -       | - | 13,829  | -       | - |
| TOTAL PAYROLL TAXES AND BENEFITS | - | -      | 132,257 | - | -       | 209,185 | - |

**TOTAL PERSONNEL SERVICE COSTS**

|   |   |         |   |   |           |   |   |
|---|---|---------|---|---|-----------|---|---|
| - | - | 631,611 | - | - | 1,074,209 | - | - |
|---|---|---------|---|---|-----------|---|---|

**2017-18**

|                                  |   |           |   |   |           |   |   |
|----------------------------------|---|-----------|---|---|-----------|---|---|
| <b>Total Revenue</b>             | - | 2,320,157 | - | - | 2,493,615 | - | - |
| <b>Total Expenses</b>            | - | 1,497,114 | - | - | 2,950,136 | - | - |
| <b>Net Income</b>                | - | 823,043   | - | - | (456,521) | - | - |
| <b>Actual Student Enrollment</b> | - | 656       | - | - | 656       | - | - |

| <b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b> | <b>1st Quarter - 7/1 - 9/30</b> |                       |                 | <b>2nd Quarter - 10/1 - 12/31</b> |                       |                 | <b>3rd Quarter</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-----------------------|-----------------|-----------------------------------|-----------------------|-----------------|--------------------|
|                                                                                                                                               | <b>Actual</b>                   | <b>Current Budget</b> | <b>Variance</b> | <b>Actual</b>                     | <b>Current Budget</b> | <b>Variance</b> | <b>Actual</b>      |
|                                                                                                                                               |                                 |                       |                 |                                   |                       |                 |                    |
| <b>CONTRACTED SERVICES</b>                                                                                                                    |                                 |                       |                 |                                   |                       |                 |                    |
| Accounting / Audit                                                                                                                            |                                 | 26,261                | -               |                                   | 145,968               | -               |                    |
| Legal                                                                                                                                         |                                 | 4,251                 | -               |                                   | 4,251                 | -               |                    |
| Management Company Fee                                                                                                                        |                                 | -                     | -               |                                   | -                     | -               |                    |
| Nurse Services                                                                                                                                |                                 | -                     | -               |                                   | -                     | -               |                    |
| Food Service / School Lunch                                                                                                                   |                                 | -                     | -               |                                   | -                     | -               |                    |
| Payroll Services                                                                                                                              |                                 | -                     | -               |                                   | -                     | -               |                    |
| Special Ed Services                                                                                                                           |                                 | 13,929                | -               |                                   | 44,076                | -               |                    |
| Titlment Services (i.e. Title I)                                                                                                              |                                 | 6,747                 | -               |                                   | 51,186                | -               |                    |
| Other Purchased / Professional / Consulting                                                                                                   |                                 | 64,459                | -               |                                   | 385,835               | -               |                    |
| <b>TOTAL CONTRACTED SERVICES</b>                                                                                                              | -                               | 115,647               | -               | -                                 | 631,316               | -               | -                  |

**2017-18**

|                                  |   |           |   |   |           |   |   |
|----------------------------------|---|-----------|---|---|-----------|---|---|
| <b>Total Revenue</b>             | - | 2,320,157 | - | - | 2,493,615 | - | - |
| <b>Total Expenses</b>            | - | 1,497,114 | - | - | 2,950,136 | - | - |
| <b>Net Income</b>                | - | 823,043   | - | - | (456,521) | - | - |
| <b>Actual Student Enrollment</b> | - | 656       | - | - | 656       | - | - |

|                                                                                                                                                      | 1st Quarter - 7/1 - 9/30 |                |          | 2nd Quarter - 10/1 - 12/31 |                |          | 3rd Quarter |
|------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------|----------|----------------------------|----------------|----------|-------------|
|                                                                                                                                                      | Actual                   | Current Budget | Variance | Actual                     | Current Budget | Variance | Actual      |
| <p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p> |                          |                |          |                            |                |          |             |
| <b>SCHOOL OPERATIONS</b>                                                                                                                             |                          |                |          |                            |                |          |             |
| Board Expenses                                                                                                                                       |                          | 35,000         | -        |                            | -              | -        |             |
| Classroom / Teaching Supplies & Materials                                                                                                            |                          | 80,357         | -        |                            | 84,120         | -        |             |
| Special Ed Supplies & Materials                                                                                                                      |                          | 668            | -        |                            | 1,127          | -        |             |
| Textbooks / Workbooks                                                                                                                                |                          | 20,543         | -        |                            | 10,665         | -        |             |
| Supplies & Materials other                                                                                                                           |                          | 4,272          | -        |                            | 4,209          | -        |             |
| Equipment / Furniture                                                                                                                                |                          | 17,505         | -        |                            | 17,505         | -        |             |
| Telephone                                                                                                                                            |                          | 1,032          | -        |                            | 537            | -        |             |
| Technology                                                                                                                                           |                          | 44,918         | -        |                            | 190,575        | -        |             |
| Student Testing & Assessment                                                                                                                         |                          | 18,657         | -        |                            | 62,480         | -        |             |
| Field Trips                                                                                                                                          |                          | 3,634          | -        |                            | 7,266          | -        |             |
| Transportation (student)                                                                                                                             |                          | -              | -        |                            | -              | -        |             |
| Student Services - other                                                                                                                             |                          | -              | -        |                            | -              | -        |             |
| Office Expense                                                                                                                                       |                          | 6,845          | -        |                            | 15,674         | -        |             |
| Staff Development                                                                                                                                    |                          | 40,829         | -        |                            | 62,873         | -        |             |
| Staff Recruitment                                                                                                                                    |                          | 15,443         | -        |                            | 85,996         | -        |             |
| Student Recruitment / Marketing                                                                                                                      |                          | 38,463         | -        |                            | 83,890         | -        |             |
| School Meals / Lunch                                                                                                                                 |                          | 60,093         | -        |                            | 119,774        | -        |             |
| Travel (Staff)                                                                                                                                       |                          | 1,753          | -        |                            | 1,959          | -        |             |
| Fundraising                                                                                                                                          |                          | -              | -        |                            | -              | -        |             |
| Other                                                                                                                                                |                          | 26,093         | -        |                            | 166,245        | -        |             |
| <b>TOTAL SCHOOL OPERATIONS</b>                                                                                                                       | -                        | 416,105        | -        | -                          | 914,895        | -        | -           |
| <b>FACILITY OPERATION &amp; MAINTENANCE</b>                                                                                                          |                          |                |          |                            |                |          |             |
| Insurance                                                                                                                                            |                          | 6,777          | -        |                            | 6,777          | -        |             |
| Janitorial                                                                                                                                           |                          | 37,185         | -        |                            | 37,185         | -        |             |
| Building and Land Rent / Lease / Facility Finance Interest                                                                                           |                          | 222,957        | -        |                            | 222,957        | -        |             |
| Repairs & Maintenance                                                                                                                                |                          | 35,392         | -        |                            | 28,155         | -        |             |
| Equipment / Furniture                                                                                                                                |                          | 7,062          | -        |                            | 5,542          | -        |             |
| Security                                                                                                                                             |                          | 4,799          | -        |                            | 9,683          | -        |             |
| Utilities                                                                                                                                            |                          | 19,579         | -        |                            | 19,417         | -        |             |
| <b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>                                                                                                    | -                        | 333,751        | -        | -                          | 329,716        | -        | -           |
| <b>DEPRECIATION &amp; AMORTIZATION</b>                                                                                                               |                          | -              | -        |                            | -              | -        |             |
| <b>RESERVES / CONTINGENCY</b>                                                                                                                        |                          | -              | -        |                            | -              | -        |             |
| <b>TOTAL EXPENSES</b>                                                                                                                                | -                        | 1,497,114      | -        | -                          | 2,950,136      | -        | -           |



**BUFFALO UNITED CHARTER S**  
**Budget / Operating Plan**

**2017-18**

|                           |   |           |   |   |           |   |   |
|---------------------------|---|-----------|---|---|-----------|---|---|
| Total Revenue             | - | 2,320,157 | - | - | 2,493,615 | - | - |
| Total Expenses            | - | 1,497,114 | - | - | 2,950,136 | - | - |
| Net Income                | - | 823,043   | - | - | (456,521) | - | - |
| Actual Student Enrollment | - | 656       | - | - | 656       | - | - |

| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | 1st Quarter - 7/1 - 9/30 |                |          | 2nd Quarter - 10/1 - 12/31 |                |          | 3rd Quarter |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------|----------|----------------------------|----------------|----------|-------------|
|                                                                                                                                        | Actual                   | Current Budget | Variance | Actual                     | Current Budget | Variance | Actual      |
| NET INCOME                                                                                                                             | -                        | 823,043        | -        | -                          | (456,521)      | -        | -           |

2017-18

|                           |   |           |   |   |           |   |   |
|---------------------------|---|-----------|---|---|-----------|---|---|
| Total Revenue             | - | 2,320,157 | - | - | 2,493,615 | - | - |
| Total Expenses            | - | 1,497,114 | - | - | 2,950,136 | - | - |
| Net Income                | - | 823,043   | - | - | (456,521) | - | - |
| Actual Student Enrollment | - | 656       | - | - | 656       | - | - |

### 3rd C

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

1st Quarter - 7/1 - 9/30

2nd Quarter - 10/1 - 12/31

3rd C

| Actual | Current Budget | Variance | Actual | Current Budget | Variance | Actual |
|--------|----------------|----------|--------|----------------|----------|--------|
|--------|----------------|----------|--------|----------------|----------|--------|

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

**BUFFALO CITY SD**

|   |     |   |   |     |   |   |
|---|-----|---|---|-----|---|---|
| - | 656 | - | - | 656 | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | -   | - | - | -   | - | - |
| - | 656 | - | - | 656 | - | - |

ALL OTHER School Districts: ( Count 0 )

**TOTAL ENROLLMENT**

## REVENUE PER PUPIL

### EXPENSES PER PUPIL

**SCHOOL  
n**

|                           |           |   |   |           |   |
|---------------------------|-----------|---|---|-----------|---|
| Total Revenue             | 2,501,345 | - | - | 2,447,369 | - |
| Total Expenses            | 2,917,836 | - | - | 2,397,400 | - |
| Net Income                | (416,491) | - | - | 49,969    | - |
| Actual Student Enrollment | 656       | - | - | 656       | - |

| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                |          |
|----------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------|--------------------------|----------------|----------|
|                                                                                                                                        | Current Budget       | Variance | Actual                   | Current Budget | Variance |

**REVENUE**

**REVENUES FROM STATE SOURCES**

Per Pupil Revenue

CY Per Pupil Rate

BUFFALO CITY SD

13,005

-

2,132,495 - 2,132,495 -

-

- - -

-

- - -

-

- - -

-

- - -

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- - -

-

- - -

ALL OTHER School Districts: ( Count 0 )

-

- - -

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

13,005

2,132,495 - 2,132,495 -

Special Education Revenue

100,608 - 83,836 -

Grants

Stimulus

- - -

DYCD (Department of Youth and Community Development)

- - -

Other

- - -

NYC DoE Rental Assistance

- - -

Other

- - -

**TOTAL REVENUE FROM STATE SOURCES**

2,233,103 - 2,216,331 -

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs

33,104 - 27,212 -

Title I

90,049 - 77,707 -

Title Funding - Other

11,739 - 9,779 -

School Food Service (Free Lunch)

118,704 - 104,133 -

Grants

Charter School Program (CSP) Planning & Implementation

- - -

Other

- - -

| SCHOOL<br>n                                                                                                                            |           |                      |          |                          |                                 |
|----------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------|----------|--------------------------|---------------------------------|
| Total Revenue                                                                                                                          | 2,501,345 | -                    | -        | 2,447,369                | -                               |
| Total Expenses                                                                                                                         | 2,917,836 | -                    | -        | 2,397,400                | -                               |
| Net Income                                                                                                                             | (416,491) | -                    | -        | 49,969                   | -                               |
| Actual Student Enrollment                                                                                                              | 656       | -                    | -        | 656                      | -                               |
|                                                                                                                                        |           |                      |          |                          |                                 |
|                                                                                                                                        |           | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                                 |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |           |                      |          |                          |                                 |
|                                                                                                                                        |           | Current<br>Budget    | Variance | Actual                   | Current<br>Budget      Variance |
| Other                                                                                                                                  |           | -                    | -        |                          | -      -                        |
| TOTAL REVENUE FROM FEDERAL SOURCES                                                                                                     |           | 253,596              | -        | -                        | 218,831      -                  |
| LOCAL and OTHER REVENUE                                                                                                                |           |                      |          |                          |                                 |
| Contributions and Donations                                                                                                            |           | -                    | -        |                          | -      -                        |
| Fundraising                                                                                                                            |           | -                    | -        |                          | -      -                        |
| Erate Reimbursement                                                                                                                    |           | -                    | -        |                          | -      -                        |
| Earnings on Investments                                                                                                                |           | -                    | -        |                          | -      -                        |
| Interest Income                                                                                                                        |           | -                    | -        |                          | -      -                        |
| Food Service (Income from meals)                                                                                                       |           | 2,616                | -        |                          | 2,183      -                    |
| Text Book                                                                                                                              |           | -                    | -        |                          | -      -                        |
| OTHER                                                                                                                                  |           | 12,030               | -        |                          | 10,024      -                   |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES                                                                                             |           | 14,646               | -        | -                        | 12,207      -                   |
| TOTAL REVENUE                                                                                                                          |           | 2,501,345            | -        | -                        | 2,447,369      -                |

| SCHOOL<br>n                                                                                                                            |                  |                      |          |                          |                         |
|----------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------------|----------|--------------------------|-------------------------|
| Total Revenue                                                                                                                          | 2,501,345        | -                    | -        | 2,447,369                | -                       |
| Total Expenses                                                                                                                         | 2,917,836        | -                    | -        | 2,397,400                | -                       |
| Net Income                                                                                                                             | (416,491)        | -                    | -        | 49,969                   | -                       |
| Actual Student Enrollment                                                                                                              | 656              | -                    | -        | 656                      | -                       |
|                                                                                                                                        |                  |                      |          |                          |                         |
|                                                                                                                                        |                  | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                         |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |                  | Current Budget       | Variance | Actual                   | Current Budget Variance |
|                                                                                                                                        |                  |                      |          |                          |                         |
| EXPENSES                                                                                                                               | Quarter 0        |                      |          |                          |                         |
| ADMINISTRATIVE STAFF PERSONNEL COSTS                                                                                                   | No. of Positions |                      |          |                          |                         |
| Executive Management                                                                                                                   | -                | -                    | -        | -                        | -                       |
| Instructional Management                                                                                                               | -                | 41,223               | -        | 41,231                   | -                       |
| Deans, Directors & Coordinators                                                                                                        | -                | 70,762               | -        | 71,415                   | -                       |
| CFO / Director of Finance                                                                                                              | -                | -                    | -        | -                        | -                       |
| Operation / Business Manager                                                                                                           | -                | -                    | -        | -                        | -                       |
| Administrative Staff                                                                                                                   | -                | 26,922               | -        | 26,920                   | -                       |
| TOTAL ADMINISTRATIVE STAFF                                                                                                             | -                | 138,907              | -        | 139,566                  | -                       |
| INSTRUCTIONAL PERSONNEL COSTS                                                                                                          |                  |                      |          |                          |                         |
| Teachers - Regular                                                                                                                     | -                | 423,987              | -        | 370,524                  | -                       |
| Teachers - SPED                                                                                                                        | -                | 75,966               | -        | 63,305                   | -                       |
| Substitute Teachers                                                                                                                    | -                | 6,684                | -        | 8,651                    | -                       |
| Teaching Assistants                                                                                                                    | -                | -                    | -        | -                        | -                       |
| Specialty Teachers                                                                                                                     | -                | 144,405              | -        | 120,346                  | -                       |
| Aides                                                                                                                                  | -                | 9,180                | -        | 7,654                    | -                       |
| Therapists & Counselors                                                                                                                | -                | 31,347               | -        | 26,123                   | -                       |
| Other                                                                                                                                  | -                | -                    | -        | -                        | -                       |
| TOTAL INSTRUCTIONAL                                                                                                                    | -                | 691,569              | -        | 596,603                  | -                       |
| NON-INSTRUCTIONAL PERSONNEL COSTS                                                                                                      |                  |                      |          |                          |                         |
| Nurse                                                                                                                                  | -                | 6,399                | -        | 6,403                    | -                       |
| Librarian                                                                                                                              | -                | -                    | -        | -                        | -                       |
| Custodian                                                                                                                              | -                | -                    | -        | -                        | -                       |
| Security                                                                                                                               | -                | -                    | -        | -                        | -                       |
| Other                                                                                                                                  | -                | 11,420               | -        | 9,751                    | -                       |
| TOTAL NON-INSTRUCTIONAL                                                                                                                | -                | 17,819               | -        | 16,154                   | -                       |
| SUBTOTAL PERSONNEL SERVICE COSTS                                                                                                       | -                | 848,295              | -        | 752,323                  | -                       |
| PAYROLL TAXES AND BENEFITS                                                                                                             |                  |                      |          |                          |                         |
| Payroll Taxes                                                                                                                          |                  | 76,426               | -        | 55,677                   | -                       |
| Fringe / Employee Benefits                                                                                                             |                  | 133,594              | -        | 115,128                  | -                       |
| Retirement / Pension                                                                                                                   |                  | 13,361               | -        | 12,852                   | -                       |
| TOTAL PAYROLL TAXES AND BENEFITS                                                                                                       |                  | 223,381              | -        | 183,657                  | -                       |
| TOTAL PERSONNEL SERVICE COSTS                                                                                                          | -                | 1,071,676            | -        | 935,980                  | -                       |

| SCHOOL<br>n                                                                                                                            |                |                      |          |                          |                                 |
|----------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------------|----------|--------------------------|---------------------------------|
| Total Revenue                                                                                                                          | 2,501,345      | -                    | -        | 2,447,369                | -                               |
| Total Expenses                                                                                                                         | 2,917,836      | -                    | -        | 2,397,400                | -                               |
| Net Income                                                                                                                             | (416,491)      | -                    | -        | 49,969                   | -                               |
| Actual Student Enrollment                                                                                                              | 656            | -                    | -        | 656                      | -                               |
|                                                                                                                                        |                |                      |          |                          |                                 |
|                                                                                                                                        |                | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                                 |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |                | SCHOOL<br>n          |          |                          |                                 |
|                                                                                                                                        |                | Current<br>Budget    | Variance | Actual                   | Current<br>Budget      Variance |
| <b>CONTRACTED SERVICES</b>                                                                                                             |                |                      |          |                          |                                 |
| Accounting / Audit                                                                                                                     | 139,150        | -                    |          | 95,770                   | -                               |
| Legal                                                                                                                                  | 4,251          | -                    |          | 4,247                    | -                               |
| Management Company Fee                                                                                                                 | -              | -                    |          | -                        | -                               |
| Nurse Services                                                                                                                         | -              | -                    |          | -                        | -                               |
| Food Service / School Lunch                                                                                                            | -              | -                    |          | -                        | -                               |
| Payroll Services                                                                                                                       | -              | -                    |          | -                        | -                               |
| Special Ed Services                                                                                                                    | 50,974         | -                    |          | 50,486                   | -                               |
| Titlement Services (i.e. Title I)                                                                                                      | 49,145         | -                    |          | 22,702                   | -                               |
| Other Purchased / Professional / Consulting                                                                                            | 367,398        | -                    |          | 266,300                  | -                               |
| <b>TOTAL CONTRACTED SERVICES</b>                                                                                                       | <b>610,918</b> | -                    | -        | <b>439,505</b>           | -                               |

| SCHOOL<br>n                                                                                                                            |                  |                      |          |                          |                                 |
|----------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------------|----------|--------------------------|---------------------------------|
| Total Revenue                                                                                                                          | 2,501,345        | -                    | -        | 2,447,369                | -                               |
| Total Expenses                                                                                                                         | 2,917,836        | -                    | -        | 2,397,400                | -                               |
| Net Income                                                                                                                             | (416,491)        | -                    | -        | 49,969                   | -                               |
| Actual Student Enrollment                                                                                                              | 656              | -                    | -        | 656                      | -                               |
|                                                                                                                                        |                  |                      |          |                          |                                 |
|                                                                                                                                        |                  | Quarter - 1/1 - 3/31 |          | 4th Quarter - 4/1 - 6/30 |                                 |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |                  |                      |          |                          |                                 |
|                                                                                                                                        |                  | Current<br>Budget    | Variance | Actual                   | Current<br>Budget      Variance |
| <b>SCHOOL OPERATIONS</b>                                                                                                               |                  |                      |          |                          |                                 |
| Board Expenses                                                                                                                         | -                | -                    |          | -                        | -                               |
| Classroom / Teaching Supplies & Materials                                                                                              | 81,374           | -                    |          | 68,639                   | -                               |
| Special Ed Supplies & Materials                                                                                                        | 690              | -                    |          | 815                      | -                               |
| Textbooks / Workbooks                                                                                                                  | 202              | -                    |          | -                        | -                               |
| Supplies & Materials other                                                                                                             | 3,133            | -                    |          | 3,314                    | -                               |
| Equipment / Furniture                                                                                                                  | 17,505           | -                    |          | 17,505                   | -                               |
| Telephone                                                                                                                              | 537              | -                    |          | 704                      | -                               |
| Technology                                                                                                                             | 182,872          | -                    |          | 129,427                  | -                               |
| Student Testing & Assessment                                                                                                           | 62,949           | -                    |          | 39,984                   | -                               |
| Field Trips                                                                                                                            | 7,266            | -                    |          | 6,056                    | -                               |
| Transportation (student)                                                                                                               | -                | -                    |          | -                        | -                               |
| Student Services - other                                                                                                               | -                | -                    |          | -                        | -                               |
| Office Expense                                                                                                                         | 14,138           | -                    |          | 12,645                   | -                               |
| Staff Development                                                                                                                      | 60,787           | -                    |          | 49,517                   | -                               |
| Staff Recruitment                                                                                                                      | 82,448           | -                    |          | 67,481                   | -                               |
| Student Recruitment / Marketing                                                                                                        | 88,790           | -                    |          | 89,063                   | -                               |
| School Meals / Lunch                                                                                                                   | 121,836          | -                    |          | 108,525                  | -                               |
| Travel (Staff)                                                                                                                         | 1,959            | -                    |          | 1,895                    | -                               |
| Fundraising                                                                                                                            | -                | -                    |          | -                        | -                               |
| Other                                                                                                                                  | 160,781          | -                    |          | 98,548                   | -                               |
| TOTAL SCHOOL OPERATIONS                                                                                                                | 887,267          | -                    | -        | 694,118                  | -                               |
| <b>FACILITY OPERATION &amp; MAINTENANCE</b>                                                                                            |                  |                      |          |                          |                                 |
| Insurance                                                                                                                              | 6,777            | -                    |          | 6,780                    | -                               |
| Janitorial                                                                                                                             | 37,185           | -                    |          | 37,184                   | -                               |
| Building and Land Rent / Lease / Facility Finance Interest                                                                             | 222,957          | -                    |          | 222,958                  | -                               |
| Repairs & Maintenance                                                                                                                  | 45,836           | -                    |          | 25,036                   | -                               |
| Equipment / Furniture                                                                                                                  | 4,741            | -                    |          | 5,310                    | -                               |
| Security                                                                                                                               | 6,937            | -                    |          | 9,326                    | -                               |
| Utilities                                                                                                                              | 23,542           | -                    |          | 21,203                   | -                               |
| TOTAL FACILITY OPERATION & MAINTENANCE                                                                                                 | 347,975          | -                    | -        | 327,797                  | -                               |
| <b>DEPRECIATION &amp; AMORTIZATION</b>                                                                                                 |                  |                      |          |                          |                                 |
|                                                                                                                                        | -                | -                    |          | -                        | -                               |
| <b>RESERVES / CONTINGENCY</b>                                                                                                          |                  |                      |          |                          |                                 |
|                                                                                                                                        | -                | -                    |          | -                        | -                               |
| <b>TOTAL EXPENSES</b>                                                                                                                  | <b>2,917,836</b> | <b>-</b>             | <b>-</b> | <b>2,397,400</b>         | <b>-</b>                        |

| SCHOOL                    |           |   |                      |           |                          |
|---------------------------|-----------|---|----------------------|-----------|--------------------------|
| SCHOOL                    |           |   |                      |           |                          |
| n                         |           |   |                      |           |                          |
| Total Revenue             | 2,501,345 | - | -                    | 2,447,369 | -                        |
| Total Expenses            | 2,917,836 | - | -                    | 2,397,400 | -                        |
| Net Income                | (416,491) | - | -                    | 49,969    | -                        |
| Actual Student Enrollment | 656       | - | -                    | 656       | -                        |
|                           |           |   |                      |           |                          |
|                           |           |   | Quarter - 1/1 - 3/31 |           | 4th Quarter - 4/1 - 6/30 |
|                           |           |   | Quarter - 1/1 - 3/31 |           |                          |
|                           |           |   | Current              |           |                          |
|                           |           |   | Budget               | Variance  |                          |
|                           |           |   | Actual               | Current   |                          |
|                           |           |   |                      | Budget    | Variance                 |
| NET INCOME                | (416,491) | - | -                    | 49,969    | -                        |



| SCHOOL<br>n                                                                                                                            |           |   |                          |           |                                         |
|----------------------------------------------------------------------------------------------------------------------------------------|-----------|---|--------------------------|-----------|-----------------------------------------|
| Total Revenue                                                                                                                          | 2,501,345 | - | -                        | 2,447,369 | -                                       |
| Total Expenses                                                                                                                         | 2,917,836 | - | -                        | 2,397,400 | -                                       |
| Net Income                                                                                                                             | (416,491) | - | -                        | 49,969    | -                                       |
| Actual Student Enrollment                                                                                                              | 656       | - | -                        | 656       | -                                       |
| Quarter - 1/1 - 3/31                                                                                                                   |           |   |                          |           |                                         |
| Quarter - 1/1 - 3/31                                                                                                                   |           |   | 4th Quarter - 4/1 - 6/30 |           |                                         |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |           |   |                          |           |                                         |
|                                                                                                                                        |           |   | Current<br>Budget        | Variance  | Actual<br>Current<br>Budget<br>Variance |
| ENROLLMENT - *School Districts Are Linked To Above Entries*                                                                            |           |   |                          |           |                                         |
| BUFFALO CITY SD                                                                                                                        | 656       | - | -                        | 656       | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| -                                                                                                                                      | -         | - | -                        | -         | -                                       |
| ALL OTHER School Districts: ( Count 0 )                                                                                                | -         | - | -                        | -         | -                                       |
| TOTAL ENROLLMENT                                                                                                                       | 656       | - | -                        | 656       | -                                       |
| REVENUE PER PUPIL                                                                                                                      | 3,814     | - | -                        | 3,731     | -                                       |
| EXPENSES PER PUPIL                                                                                                                     | 4,449     | - | -                        | 3,655     | -                                       |

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2017-18

|                                  |   |   |   |           |             |   |   |           |
|----------------------------------|---|---|---|-----------|-------------|---|---|-----------|
| <b>Total Revenue</b>             | - | - | - | 9,762,486 | (9,762,486) | - | - | 9,762,486 |
| <b>Total Expenses</b>            | - | - | - | 9,762,486 | 9,762,486   | - | - | 9,762,486 |
| <b>Net Income</b>                | - | - | - | -         | -           | - | - | -         |
| <b>Actual Student Enrollment</b> | - | - | - | -         | -           | - | - | -         |

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

### TOTALS AND VARIANCE ANALYSIS

| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |                   | Actual | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY | Actual vs. Current Budget TY | Original Budget (Current Quarter) | Actual vs. Original Budget | Original Budget - |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------|--------|----------------------------------|---------------------------|---------------------|------------------------------|-----------------------------------|----------------------------|-------------------|
| <b>REVENUE</b>                                                                                                                         |                   |        |                                  |                           |                     |                              |                                   |                            |                   |
| <b>REVENUES FROM STATE SOURCES</b>                                                                                                     |                   |        |                                  |                           |                     |                              |                                   |                            |                   |
| Per Pupil Revenue                                                                                                                      | CY Per Pupil Rate |        |                                  |                           |                     |                              |                                   |                            |                   |
| BUFFALO CITY SD                                                                                                                        | 13,005            | -      | -                                | -                         | 8,529,980           | (8,529,980)                  | -                                 | -                          | 8,529,9           |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| -                                                                                                                                      | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| ALL OTHER School Districts: ( Count 0 )                                                                                                | -                 | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)                                                                           | 13,005            | -      | -                                | -                         | 8,529,980           | (8,529,980)                  | -                                 | -                          | 8,529,9           |
| Special Education Revenue                                                                                                              |                   | -      | -                                | -                         | 335,356             | (335,356)                    | -                                 | -                          | 335,3             |
| Grants                                                                                                                                 |                   |        |                                  |                           |                     |                              |                                   |                            |                   |
| Stimulus                                                                                                                               |                   | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| DYCD (Department of Youth and Community Development)                                                                                   |                   | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| Other                                                                                                                                  |                   | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| NYC DoE Rental Assistance                                                                                                              |                   | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| Other                                                                                                                                  |                   | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| TOTAL REVENUE FROM STATE SOURCES                                                                                                       |                   | -      | -                                | -                         | 8,865,336           | (8,865,336)                  | -                                 | -                          | 8,865,3           |
| <b>REVENUE FROM FEDERAL FUNDING</b>                                                                                                    |                   |        |                                  |                           |                     |                              |                                   |                            |                   |
| IDEA Special Needs                                                                                                                     |                   | -      | -                                | -                         | 109,285             | (109,285)                    | -                                 | -                          | 109,2             |
| Title I                                                                                                                                |                   | -      | -                                | -                         | 311,866             | (311,866)                    | -                                 | -                          | 311,8             |
| Title Funding - Other                                                                                                                  |                   | -      | -                                | -                         | 39,126              | (39,126)                     | -                                 | -                          | 39,1              |
| School Food Service (Free Lunch)                                                                                                       |                   | -      | -                                | -                         | 388,049             | (388,049)                    | -                                 | -                          | 388,0             |
| Grants                                                                                                                                 |                   |        |                                  |                           |                     |                              |                                   |                            |                   |
| Charter School Program (CSP) Planning & Implementation                                                                                 |                   | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |
| Other                                                                                                                                  |                   | -      | -                                | -                         | -                   | -                            | -                                 | -                          | -                 |

|                                                                                                                                        |        |                                  |                           | BUFFALO UNITED CHARTER SCHOOL |                              |                                   |                            |                      |
|----------------------------------------------------------------------------------------------------------------------------------------|--------|----------------------------------|---------------------------|-------------------------------|------------------------------|-----------------------------------|----------------------------|----------------------|
|                                                                                                                                        |        |                                  |                           | Budget / Operating Plan       |                              |                                   |                            |                      |
|                                                                                                                                        |        |                                  |                           | 2017-18                       |                              |                                   |                            |                      |
| Total Revenue                                                                                                                          | -      | -                                | -                         | 9,762,486                     | (9,762,486)                  | -                                 | -                          | 9,762,486            |
| Total Expenses                                                                                                                         | -      | -                                | -                         | 9,762,486                     | 9,762,486                    | -                                 | -                          | 9,762,486            |
| Net Income                                                                                                                             | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| Actual Student Enrollment                                                                                                              | -      | -                                | -                         |                               |                              | -                                 | -                          |                      |
|                                                                                                                                        |        |                                  |                           |                               |                              |                                   |                            |                      |
|                                                                                                                                        |        |                                  |                           | TOTALS AND VARIANCE ANALYSIS  |                              |                                   |                            |                      |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY           | Actual vs. Current Budget TY | Original Budget (Current Quarter) | Actual vs. Original Budget | Original Budget - TY |
| Other                                                                                                                                  | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| TOTAL REVENUE FROM FEDERAL SOURCES                                                                                                     | -      | -                                | -                         | 848,326                       | (848,326)                    | -                                 | -                          | 848,326              |
| LOCAL and OTHER REVENUE                                                                                                                |        |                                  |                           |                               |                              |                                   |                            |                      |
| Contributions and Donations                                                                                                            | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| Fundraising                                                                                                                            | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| Erate Reimbursement                                                                                                                    | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| Earnings on Investments                                                                                                                | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| Interest Income                                                                                                                        | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| Food Service (Income from meals)                                                                                                       | -      | -                                | -                         | 8,724                         | (8,724)                      | -                                 | -                          | 8,724                |
| Text Book                                                                                                                              | -      | -                                | -                         | -                             | -                            | -                                 | -                          | -                    |
| OTHER                                                                                                                                  | -      | -                                | -                         | 40,100                        | (40,100)                     | -                                 | -                          | 40,100               |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES                                                                                             | -      | -                                | -                         | 48,824                        | (48,824)                     | -                                 | -                          | 48,824               |
| TOTAL REVENUE                                                                                                                          |        |                                  |                           |                               |                              |                                   |                            |                      |
|                                                                                                                                        | -      | -                                | -                         | 9,762,486                     | (9,762,486)                  | -                                 | -                          | 9,762,486            |

|                                                                                                                                        |  |  |  | BUFFALO UNITED CHARTER SCHOOL |                                  |                           |                     |                              |                                   |                            |                      |
|----------------------------------------------------------------------------------------------------------------------------------------|--|--|--|-------------------------------|----------------------------------|---------------------------|---------------------|------------------------------|-----------------------------------|----------------------------|----------------------|
|                                                                                                                                        |  |  |  | Budget / Operating Plan       |                                  |                           |                     |                              |                                   |                            |                      |
|                                                                                                                                        |  |  |  | 2017-18                       |                                  |                           |                     |                              |                                   |                            |                      |
| Total Revenue                                                                                                                          |  |  |  | -                             | -                                | -                         | 9,762,486           | (9,762,486)                  | -                                 | -                          | 9,762,486            |
| Total Expenses                                                                                                                         |  |  |  | -                             | -                                | -                         | 9,762,486           | 9,762,486                    | -                                 | -                          | 9,762,486            |
| Net Income                                                                                                                             |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Actual Student Enrollment                                                                                                              |  |  |  | -                             | -                                | -                         |                     |                              | -                                 | -                          |                      |
|                                                                                                                                        |  |  |  |                               |                                  |                           |                     |                              |                                   |                            |                      |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |  |  |  | TOTALS AND VARIANCE ANALYSIS  |                                  |                           |                     |                              |                                   |                            |                      |
|                                                                                                                                        |  |  |  | Actual                        | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY | Actual vs. Current Budget TY | Original Budget (Current Quarter) | Actual vs. Original Budget | Original Budget - TY |
| EXPENSES                                                                                                                               |  |  |  |                               |                                  |                           |                     |                              |                                   |                            |                      |
| ADMINISTRATIVE STAFF PERSONNEL COSTS                                                                                                   |  |  |  | Quarter 0<br>No. of Positions |                                  |                           |                     |                              |                                   |                            |                      |
| Executive Management                                                                                                                   |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Instructional Management                                                                                                               |  |  |  | -                             | -                                | -                         | 164,900             | 164,900                      | -                                 | -                          | 164,900              |
| Deans, Directors & Coordinators                                                                                                        |  |  |  | -                             | -                                | -                         | 286,970             | 286,970                      | -                                 | -                          | 286,970              |
| CFO / Director of Finance                                                                                                              |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Operation / Business Manager                                                                                                           |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Administrative Staff                                                                                                                   |  |  |  | -                             | -                                | -                         | 113,811             | 113,811                      | -                                 | -                          | 113,811              |
| TOTAL ADMINISTRATIVE STAFF                                                                                                             |  |  |  | -                             | -                                | -                         | 565,681             | 565,681                      | -                                 | -                          | 565,681              |
| INSTRUCTIONAL PERSONNEL COSTS                                                                                                          |  |  |  |                               |                                  |                           |                     |                              |                                   |                            |                      |
| Teachers - Regular                                                                                                                     |  |  |  | -                             | -                                | -                         | 1,440,491           | 1,440,491                    | -                                 | -                          | 1,440,491            |
| Teachers - SPED                                                                                                                        |  |  |  | -                             | -                                | -                         | 253,220             | 253,220                      | -                                 | -                          | 253,220              |
| Substitute Teachers                                                                                                                    |  |  |  | -                             | -                                | -                         | 25,832              | 25,832                       | -                                 | -                          | 25,832               |
| Teaching Assistants                                                                                                                    |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Specialty Teachers                                                                                                                     |  |  |  | -                             | -                                | -                         | 481,358             | 481,358                      | -                                 | -                          | 481,358              |
| Aides                                                                                                                                  |  |  |  | -                             | -                                | -                         | 30,604              | 30,604                       | -                                 | -                          | 30,604               |
| Therapists & Counselors                                                                                                                |  |  |  | -                             | -                                | -                         | 104,490             | 104,490                      | -                                 | -                          | 104,490              |
| Other                                                                                                                                  |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| TOTAL INSTRUCTIONAL                                                                                                                    |  |  |  | -                             | -                                | -                         | 2,335,995           | 2,335,995                    | -                                 | -                          | 2,335,995            |
| NON-INSTRUCTIONAL PERSONNEL COSTS                                                                                                      |  |  |  |                               |                                  |                           |                     |                              |                                   |                            |                      |
| Nurse                                                                                                                                  |  |  |  | -                             | -                                | -                         | 25,600              | 25,600                       | -                                 | -                          | 25,600               |
| Librarian                                                                                                                              |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Custodian                                                                                                                              |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Security                                                                                                                               |  |  |  | -                             | -                                | -                         | -                   | -                            | -                                 | -                          | -                    |
| Other                                                                                                                                  |  |  |  | -                             | -                                | -                         | 37,720              | 37,720                       | -                                 | -                          | 37,720               |
| TOTAL NON-INSTRUCTIONAL                                                                                                                |  |  |  | -                             | -                                | -                         | 63,320              | 63,320                       | -                                 | -                          | 63,320               |
| SUBTOTAL PERSONNEL SERVICE COSTS                                                                                                       |  |  |  | -                             | -                                | -                         | 2,964,996           | 2,964,996                    | -                                 | -                          | 2,964,996            |
| PAYROLL TAXES AND BENEFITS                                                                                                             |  |  |  |                               |                                  |                           |                     |                              |                                   |                            |                      |
| Payroll Taxes                                                                                                                          |  |  |  | -                             | -                                | -                         | 236,916             | 236,916                      | -                                 | -                          | 236,916              |
| Fringe / Employee Benefits                                                                                                             |  |  |  | -                             | -                                | -                         | 458,760             | 458,760                      | -                                 | -                          | 458,760              |
| Retirement / Pension                                                                                                                   |  |  |  | -                             | -                                | -                         | 52,804              | 52,804                       | -                                 | -                          | 52,804               |
| TOTAL PAYROLL TAXES AND BENEFITS                                                                                                       |  |  |  | -                             | -                                | -                         | 748,480             | 748,480                      | -                                 | -                          | 748,480              |
| TOTAL PERSONNEL SERVICE COSTS                                                                                                          |  |  |  | -                             | -                                | -                         | 3,713,476           | 3,713,476                    | -                                 | -                          | 3,713,476            |

|                                                                                                                                        |   |   |   | BUFFALO UNITED CHARTER SCHOOL |                           |                   |                           |                      |
|----------------------------------------------------------------------------------------------------------------------------------------|---|---|---|-------------------------------|---------------------------|-------------------|---------------------------|----------------------|
|                                                                                                                                        |   |   |   | Budget / Operating Plan       |                           |                   |                           |                      |
|                                                                                                                                        |   |   |   | 2017-18                       |                           |                   |                           |                      |
| Total Revenue                                                                                                                          | - | - | - | 9,762,486                     | (9,762,486)               | -                 | -                         | 9,762,486            |
| Total Expenses                                                                                                                         | - | - | - | 9,762,486                     | 9,762,486                 | -                 | -                         | 9,762,486            |
| Net Income                                                                                                                             | - | - | - | -                             | -                         | -                 | -                         | -                    |
| Actual Student Enrollment                                                                                                              | - | - | - | -                             | -                         | -                 | -                         | -                    |
|                                                                                                                                        |   |   |   | TOTALS AND VARIANCE ANALYSIS  |                           |                   |                           |                      |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |   |   |   | Current Budget                | Actual vs. Current Budget | Current Budget    | Actual vs. Current Budget | Original Budget      |
|                                                                                                                                        |   |   |   | (Current Quarter)             | Current Budget - TY       | Current Budget TY | (Current Quarter)         | Original Budget - TY |
| CONTRACTED SERVICES                                                                                                                    |   |   |   |                               |                           |                   |                           |                      |
| Accounting / Audit                                                                                                                     | - | - | - | 407,149                       | 407,149                   | -                 | -                         | 407,149              |
| Legal                                                                                                                                  | - | - | - | 17,000                        | 17,000                    | -                 | -                         | 17,000               |
| Management Company Fee                                                                                                                 | - | - | - | -                             | -                         | -                 | -                         | -                    |
| Nurse Services                                                                                                                         | - | - | - | -                             | -                         | -                 | -                         | -                    |
| Food Service / School Lunch                                                                                                            | - | - | - | -                             | -                         | -                 | -                         | -                    |
| Payroll Services                                                                                                                       | - | - | - | -                             | -                         | -                 | -                         | -                    |
| Special Ed Services                                                                                                                    | - | - | - | 159,465                       | 159,465                   | -                 | -                         | 159,465              |
| Titlement Services (i.e. Title I)                                                                                                      | - | - | - | 129,780                       | 129,780                   | -                 | -                         | 129,780              |
| Other Purchased / Professional / Consulting                                                                                            | - | - | - | 1,083,992                     | 1,083,992                 | -                 | -                         | 1,083,992            |
| TOTAL CONTRACTED SERVICES                                                                                                              | - | - | - | 1,797,386                     | 1,797,386                 | -                 | -                         | 1,797,386            |

|                                                                                                                                        |   |   |   | BUFFALO UNITED CHARTER SCHOOL |                  |             |          |                  |
|----------------------------------------------------------------------------------------------------------------------------------------|---|---|---|-------------------------------|------------------|-------------|----------|------------------|
|                                                                                                                                        |   |   |   | Budget / Operating Plan       |                  |             |          |                  |
|                                                                                                                                        |   |   |   | 2017-18                       |                  |             |          |                  |
| Total Revenue                                                                                                                          | - | - | - | 9,762,486                     | (9,762,486)      | -           | -        | 9,762,486        |
| Total Expenses                                                                                                                         | - | - | - | 9,762,486                     | 9,762,486        | -           | -        | 9,762,486        |
| Net Income                                                                                                                             | - | - | - | -                             | -                | -           | -        | -                |
| Actual Student Enrollment                                                                                                              | - | - | - | -                             | -                | -           | -        | -                |
|                                                                                                                                        |   |   |   | TOTALS AND VARIANCE ANALYSIS  |                  |             |          |                  |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |   |   |   | Current                       | Actual           | Current     | Actual   | Original         |
|                                                                                                                                        |   |   |   | Budget                        | vs.              | Budget      | vs.      | Budget           |
|                                                                                                                                        |   |   |   | (Current                      | Current          | Current     | (Current | Original         |
|                                                                                                                                        |   |   |   | Quarter)                      | Budget           | Budget - TY | Quarter) | Budget           |
|                                                                                                                                        |   |   |   | Actual                        |                  |             |          |                  |
| <b>SCHOOL OPERATIONS</b>                                                                                                               |   |   |   |                               |                  |             |          |                  |
| Board Expenses                                                                                                                         | - | - | - | 35,000                        | 35,000           | -           | -        | 35,000           |
| Classroom / Teaching Supplies & Materials                                                                                              | - | - | - | 314,490                       | 314,490          | -           | -        | 314,490          |
| Special Ed Supplies & Materials                                                                                                        | - | - | - | 3,300                         | 3,300            | -           | -        | 3,300            |
| Textbooks / Workbooks                                                                                                                  | - | - | - | 31,410                        | 31,410           | -           | -        | 31,410           |
| Supplies & Materials other                                                                                                             | - | - | - | 14,928                        | 14,928           | -           | -        | 14,928           |
| Equipment / Furniture                                                                                                                  | - | - | - | 70,020                        | 70,020           | -           | -        | 70,020           |
| Telephone                                                                                                                              | - | - | - | 2,810                         | 2,810            | -           | -        | 2,810            |
| Technology                                                                                                                             | - | - | - | 547,792                       | 547,792          | -           | -        | 547,792          |
| Student Testing & Assessment                                                                                                           | - | - | - | 184,070                       | 184,070          | -           | -        | 184,070          |
| Field Trips                                                                                                                            | - | - | - | 24,222                        | 24,222           | -           | -        | 24,222           |
| Transportation (student)                                                                                                               | - | - | - | -                             | -                | -           | -        | -                |
| Student Services - other                                                                                                               | - | - | - | -                             | -                | -           | -        | -                |
| Office Expense                                                                                                                         | - | - | - | 49,302                        | 49,302           | -           | -        | 49,302           |
| Staff Development                                                                                                                      | - | - | - | 214,006                       | 214,006          | -           | -        | 214,006          |
| Staff Recruitment                                                                                                                      | - | - | - | 251,368                       | 251,368          | -           | -        | 251,368          |
| Student Recruitment / Marketing                                                                                                        | - | - | - | 300,206                       | 300,206          | -           | -        | 300,206          |
| School Meals / Lunch                                                                                                                   | - | - | - | 410,228                       | 410,228          | -           | -        | 410,228          |
| Travel (Staff)                                                                                                                         | - | - | - | 7,566                         | 7,566            | -           | -        | 7,566            |
| Fundraising                                                                                                                            | - | - | - | -                             | -                | -           | -        | -                |
| Other                                                                                                                                  | - | - | - | 451,667                       | 451,667          | -           | -        | 451,667          |
| TOTAL SCHOOL OPERATIONS                                                                                                                | - | - | - | 2,912,385                     | 2,912,385        | -           | -        | 2,912,385        |
| <b>FACILITY OPERATION &amp; MAINTENANCE</b>                                                                                            |   |   |   |                               |                  |             |          |                  |
| Insurance                                                                                                                              | - | - | - | 27,111                        | 27,111           | -           | -        | 27,111           |
| Janitorial                                                                                                                             | - | - | - | 148,739                       | 148,739          | -           | -        | 148,739          |
| Building and Land Rent / Lease / Facility Finance Interest                                                                             | - | - | - | 891,829                       | 891,829          | -           | -        | 891,829          |
| Repairs & Maintenance                                                                                                                  | - | - | - | 134,419                       | 134,419          | -           | -        | 134,419          |
| Equipment / Furniture                                                                                                                  | - | - | - | 22,655                        | 22,655           | -           | -        | 22,655           |
| Security                                                                                                                               | - | - | - | 30,745                        | 30,745           | -           | -        | 30,745           |
| Utilities                                                                                                                              | - | - | - | 83,741                        | 83,741           | -           | -        | 83,741           |
| TOTAL FACILITY OPERATION & MAINTENANCE                                                                                                 | - | - | - | 1,339,239                     | 1,339,239        | -           | -        | 1,339,239        |
| <b>DEPRECIATION &amp; AMORTIZATION</b>                                                                                                 |   |   |   | -                             | -                | -           | -        | -                |
| <b>RESERVES / CONTINGENCY</b>                                                                                                          |   |   |   | -                             | -                | -           | -        | -                |
| <b>TOTAL EXPENSES</b>                                                                                                                  | - | - | - | <b>9,762,486</b>              | <b>9,762,486</b> | -           | -        | <b>9,762,486</b> |

|                                                                                                                                        |   |   |   | BUFFALO UNITED CHARTER SCHOOL             |                                                 |                        |                                       |                                            |
|----------------------------------------------------------------------------------------------------------------------------------------|---|---|---|-------------------------------------------|-------------------------------------------------|------------------------|---------------------------------------|--------------------------------------------|
|                                                                                                                                        |   |   |   | Budget / Operating Plan                   |                                                 |                        |                                       |                                            |
|                                                                                                                                        |   |   |   | 2017-18                                   |                                                 |                        |                                       |                                            |
| Total Revenue                                                                                                                          | - | - | - | 9,762,486                                 | (9,762,486)                                     | -                      | -                                     | 9,762,486                                  |
| Total Expenses                                                                                                                         | - | - | - | 9,762,486                                 | 9,762,486                                       | -                      | -                                     | 9,762,486                                  |
| Net Income                                                                                                                             | - | - | - | -                                         | -                                               | -                      | -                                     | -                                          |
| Actual Student Enrollment                                                                                                              | - | - | - | -                                         | -                                               | -                      | -                                     | -                                          |
|                                                                                                                                        |   |   |   | TOTALS AND VARIANCE ANALYSIS              |                                                 |                        |                                       |                                            |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |   |   |   | Current<br>Budget<br>(Current<br>Quarter) | Actual<br>vs.<br>Current<br>Budget              | Current<br>Budget - TY | Actual<br>vs.<br>Current<br>Budget TY | Original<br>Budget<br>(Current<br>Quarter) |
|                                                                                                                                        |   |   |   | Actual                                    | Original<br>Budget<br>vs.<br>Original<br>Budget | Original<br>Budget     | Original<br>Budget                    | Original<br>Budget -                       |
| NET INCOME                                                                                                                             | - | - | - | -                                         | -                                               | -                      | -                                     | -                                          |

|                                                                                                                                        |   |   |   | BUFFALO UNITED CHARTER SCHOOL<br>Budget / Operating Plan<br>Budget / Operating Plan<br>2017-18 |                                  |                           |                     |                            |
|----------------------------------------------------------------------------------------------------------------------------------------|---|---|---|------------------------------------------------------------------------------------------------|----------------------------------|---------------------------|---------------------|----------------------------|
| Total Revenue                                                                                                                          | - | - | - | 9,762,486                                                                                      | (9,762,486)                      | -                         | -                   | 9,762,486                  |
| Total Expenses                                                                                                                         | - | - | - | 9,762,486                                                                                      | 9,762,486                        | -                         | -                   | 9,762,486                  |
| Net Income                                                                                                                             | - | - | - | -                                                                                              | -                                | -                         | -                   | -                          |
| Actual Student Enrollment                                                                                                              | - | - | - | -                                                                                              | -                                | -                         | -                   | -                          |
|                                                                                                                                        |   |   |   | TOTALS AND VARIANCE ANALYSIS                                                                   |                                  |                           |                     |                            |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |   |   |   | TOTALS AND VARIANCE ANALYSIS                                                                   |                                  |                           |                     |                            |
|                                                                                                                                        |   |   |   | Actual                                                                                         | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY | Actual vs. Original Budget |
| ENROLLMENT - *School Districts Are Linked To Above Entries*                                                                            |   |   |   | * Enrollment Data Based on Last Actual Quarter Completed                                       |                                  |                           |                     |                            |
| BUFFALO CITY SD                                                                                                                        |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| -                                                                                                                                      |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| ALL OTHER School Districts: ( Count 0 )                                                                                                |   |   |   | -                                                                                              | -                                | -                         | -                   | -                          |
| TOTAL ENROLLMENT                                                                                                                       | - | - | - | -                                                                                              | -                                | -                         | -                   | -                          |
| REVENUE PER PUPIL                                                                                                                      | - | - | - | -                                                                                              | -                                | -                         | -                   | -                          |
| EXPENSES PER PUPIL                                                                                                                     | - | - | - | -                                                                                              | -                                | -                         | -                   | -                          |



|                                                                                                                                                      |                               |                                               |                         |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------|-------------------------|
| Total Revenue                                                                                                                                        | (9,762,486)                   | -                                             | -                       |
| Total Expenses                                                                                                                                       | 9,762,486                     | -                                             | -                       |
| Net Income                                                                                                                                           | -                             | -                                             | -                       |
| Actual Student Enrollment                                                                                                                            |                               | -                                             | -                       |
| <p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p> |                               |                                               |                         |
|                                                                                                                                                      | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |
| <b>REVENUE</b>                                                                                                                                       |                               |                                               |                         |
| <b>REVENUES FROM STATE SOURCES</b>                                                                                                                   |                               |                                               |                         |
| Per Pupil Revenue                                                                                                                                    | CY Per Pupil Rate             |                                               |                         |
| BUFFALO CITY SD                                                                                                                                      | 13,005                        | (8,529,980)                                   | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| -                                                                                                                                                    | -                             | -                                             | -                       |
| ALL OTHER School Districts: ( Count 0 )                                                                                                              | -                             | -                                             | -                       |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)                                                                                         | 13,005                        | (8,529,980)                                   | -                       |
| Special Education Revenue                                                                                                                            |                               | (335,356)                                     | -                       |
| Grants                                                                                                                                               |                               |                                               |                         |
| Stimulus                                                                                                                                             |                               | -                                             | -                       |
| DYCD (Department of Youth and Community Development)                                                                                                 |                               | -                                             | -                       |
| Other                                                                                                                                                |                               | -                                             | -                       |
| NYC DoE Rental Assistance                                                                                                                            |                               | -                                             | -                       |
| Other                                                                                                                                                |                               | -                                             | -                       |
| TOTAL REVENUE FROM STATE SOURCES                                                                                                                     |                               | (8,865,336)                                   | -                       |
| <b>REVENUE FROM FEDERAL FUNDING</b>                                                                                                                  |                               |                                               |                         |
| IDEA Special Needs                                                                                                                                   |                               | (109,285)                                     | -                       |
| Title I                                                                                                                                              |                               | (311,866)                                     | -                       |
| Title Funding - Other                                                                                                                                |                               | (39,126)                                      | -                       |
| School Food Service (Free Lunch)                                                                                                                     |                               | (388,049)                                     | -                       |
| Grants                                                                                                                                               |                               |                                               |                         |
| Charter School Program (CSP) Planning & Implementation                                                                                               |                               | -                                             | -                       |
| Other                                                                                                                                                |                               | -                                             | -                       |

|                                                                                                                                        |                                        |                                                        |                               |
|----------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|--------------------------------------------------------|-------------------------------|
| Total Revenue                                                                                                                          | (9,762,486)                            | -                                                      | -                             |
| Total Expenses                                                                                                                         | 9,762,486                              | -                                                      | -                             |
| Net Income                                                                                                                             | -                                      | -                                                      | -                             |
| Actual Student Enrollment                                                                                                              |                                        | -                                                      |                               |
|                                                                                                                                        |                                        |                                                        |                               |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual<br>vs.<br>Original<br>Budget TY | PY Actual (PY TY<br>/ No. of<br>COMPLETED<br>Actual CY | Actual CY<br>vs.<br>Actual PY |
| Other                                                                                                                                  | -                                      | -                                                      | -                             |
| TOTAL REVENUE FROM FEDERAL SOURCES                                                                                                     | (848,326)                              | -                                                      | -                             |
| LOCAL and OTHER REVENUE                                                                                                                |                                        |                                                        |                               |
| Contributions and Donations                                                                                                            | -                                      | -                                                      | -                             |
| Fundraising                                                                                                                            | -                                      | -                                                      | -                             |
| Erate Reimbursement                                                                                                                    | -                                      | -                                                      | -                             |
| Earnings on Investments                                                                                                                | -                                      | -                                                      | -                             |
| Interest Income                                                                                                                        | -                                      | -                                                      | -                             |
| Food Service (Income from meals)                                                                                                       | (8,724)                                | -                                                      | -                             |
| Text Book                                                                                                                              | -                                      | -                                                      | -                             |
| OTHER                                                                                                                                  | (40,100)                               | -                                                      | -                             |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES                                                                                             | (48,824)                               | -                                                      | -                             |
| TOTAL REVENUE                                                                                                                          | (9,762,486)                            | -                                                      | -                             |

|                                                                                                                                        |                               |                                               |                         |   |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------|-------------------------|---|
|                                                                                                                                        |                               |                                               |                         |   |
| Total Revenue                                                                                                                          | (9,762,486)                   | -                                             | -                       | - |
| Total Expenses                                                                                                                         | 9,762,486                     | -                                             | -                       | - |
| Net Income                                                                                                                             | -                             | -                                             | -                       | - |
| Actual Student Enrollment                                                                                                              |                               | -                                             | -                       | - |
|                                                                                                                                        |                               |                                               |                         |   |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |   |
|                                                                                                                                        |                               |                                               |                         |   |
| <b>EXPENSES</b>                                                                                                                        | Quarter 0                     |                                               |                         |   |
| <b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>                                                                                            | No. of Positions              |                                               |                         |   |
| Executive Management                                                                                                                   | -                             | -                                             | -                       | - |
| Instructional Management                                                                                                               | -                             | 164,900                                       | -                       | - |
| Deans, Directors & Coordinators                                                                                                        | -                             | 286,970                                       | -                       | - |
| CFO / Director of Finance                                                                                                              | -                             | -                                             | -                       | - |
| Operation / Business Manager                                                                                                           | -                             | -                                             | -                       | - |
| Administrative Staff                                                                                                                   | -                             | 113,811                                       | -                       | - |
| TOTAL ADMINISTRATIVE STAFF                                                                                                             | -                             | 565,681                                       | -                       | - |
| <b>INSTRUCTIONAL PERSONNEL COSTS</b>                                                                                                   |                               |                                               |                         |   |
| Teachers - Regular                                                                                                                     | -                             | 1,440,491                                     | -                       | - |
| Teachers - SPED                                                                                                                        | -                             | 253,220                                       | -                       | - |
| Substitute Teachers                                                                                                                    | -                             | 25,832                                        | -                       | - |
| Teaching Assistants                                                                                                                    | -                             | -                                             | -                       | - |
| Specialty Teachers                                                                                                                     | -                             | 481,358                                       | -                       | - |
| Aides                                                                                                                                  | -                             | 30,604                                        | -                       | - |
| Therapists & Counselors                                                                                                                | -                             | 104,490                                       | -                       | - |
| Other                                                                                                                                  | -                             | -                                             | -                       | - |
| TOTAL INSTRUCTIONAL                                                                                                                    | -                             | 2,335,995                                     | -                       | - |
| <b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>                                                                                               |                               |                                               |                         |   |
| Nurse                                                                                                                                  | -                             | 25,600                                        | -                       | - |
| Librarian                                                                                                                              | -                             | -                                             | -                       | - |
| Custodian                                                                                                                              | -                             | -                                             | -                       | - |
| Security                                                                                                                               | -                             | -                                             | -                       | - |
| Other                                                                                                                                  | -                             | 37,720                                        | -                       | - |
| TOTAL NON-INSTRUCTIONAL                                                                                                                | -                             | 63,320                                        | -                       | - |
| <b>SUBTOTAL PERSONNEL SERVICE COSTS</b>                                                                                                | -                             | 2,964,996                                     | -                       | - |
| <b>PAYROLL TAXES AND BENEFITS</b>                                                                                                      |                               |                                               |                         |   |
| Payroll Taxes                                                                                                                          |                               | 236,916                                       | -                       | - |
| Fringe / Employee Benefits                                                                                                             |                               | 458,760                                       | -                       | - |
| Retirement / Pension                                                                                                                   |                               | 52,804                                        | -                       | - |
| TOTAL PAYROLL TAXES AND BENEFITS                                                                                                       |                               | 748,480                                       | -                       | - |
| <b>TOTAL PERSONNEL SERVICE COSTS</b>                                                                                                   | -                             | 3,713,476                                     | -                       | - |

|                                                                                                                                                                                                                                                                                                                    |                  |   |   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---|---|
| Total Revenue                                                                                                                                                                                                                                                                                                      | (9,762,486)      | - | - |
| Total Expenses                                                                                                                                                                                                                                                                                                     | 9,762,486        | - | - |
| Net Income                                                                                                                                                                                                                                                                                                         | -                | - | - |
| Actual Student Enrollment                                                                                                                                                                                                                                                                                          |                  | - |   |
| <div> <div> *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed </div> <div> <div>Actual vs. Original Budget TY</div> <div>PY Actual (PY TY / No. of COMPLETED Actual CY</div> <div>Actual CY vs. Actual PY</div> </div> </div> |                  |   |   |
| <b>CONTRACTED SERVICES</b>                                                                                                                                                                                                                                                                                         |                  |   |   |
| Accounting / Audit                                                                                                                                                                                                                                                                                                 | 407,149          | - | - |
| Legal                                                                                                                                                                                                                                                                                                              | 17,000           | - | - |
| Management Company Fee                                                                                                                                                                                                                                                                                             | -                | - | - |
| Nurse Services                                                                                                                                                                                                                                                                                                     | -                | - | - |
| Food Service / School Lunch                                                                                                                                                                                                                                                                                        | -                | - | - |
| Payroll Services                                                                                                                                                                                                                                                                                                   | -                | - | - |
| Special Ed Services                                                                                                                                                                                                                                                                                                | 159,465          | - | - |
| Titlement Services (i.e. Title I)                                                                                                                                                                                                                                                                                  | 129,780          | - | - |
| Other Purchased / Professional / Consulting                                                                                                                                                                                                                                                                        | 1,083,992        | - | - |
| <b>TOTAL CONTRACTED SERVICES</b>                                                                                                                                                                                                                                                                                   | <b>1,797,386</b> | - | - |

|                                                                                                                                        |                               |                                               |                         |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------|-------------------------|
| Total Revenue                                                                                                                          | (9,762,486)                   | -                                             | -                       |
| Total Expenses                                                                                                                         | 9,762,486                     | -                                             | -                       |
| Net Income                                                                                                                             | -                             | -                                             | -                       |
| Actual Student Enrollment                                                                                                              |                               | -                                             |                         |
|                                                                                                                                        |                               |                                               |                         |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |
| <b>SCHOOL OPERATIONS</b>                                                                                                               |                               |                                               |                         |
| Board Expenses                                                                                                                         | 35,000                        | -                                             | -                       |
| Classroom / Teaching Supplies & Materials                                                                                              | 314,490                       | -                                             | -                       |
| Special Ed Supplies & Materials                                                                                                        | 3,300                         | -                                             | -                       |
| Textbooks / Workbooks                                                                                                                  | 31,410                        | -                                             | -                       |
| Supplies & Materials other                                                                                                             | 14,928                        | -                                             | -                       |
| Equipment / Furniture                                                                                                                  | 70,020                        | -                                             | -                       |
| Telephone                                                                                                                              | 2,810                         | -                                             | -                       |
| Technology                                                                                                                             | 547,792                       | -                                             | -                       |
| Student Testing & Assessment                                                                                                           | 184,070                       | -                                             | -                       |
| Field Trips                                                                                                                            | 24,222                        | -                                             | -                       |
| Transportation (student)                                                                                                               | -                             | -                                             | -                       |
| Student Services - other                                                                                                               | -                             | -                                             | -                       |
| Office Expense                                                                                                                         | 49,302                        | -                                             | -                       |
| Staff Development                                                                                                                      | 214,006                       | -                                             | -                       |
| Staff Recruitment                                                                                                                      | 251,368                       | -                                             | -                       |
| Student Recruitment / Marketing                                                                                                        | 300,206                       | -                                             | -                       |
| School Meals / Lunch                                                                                                                   | 410,228                       | -                                             | -                       |
| Travel (Staff)                                                                                                                         | 7,566                         | -                                             | -                       |
| Fundraising                                                                                                                            | -                             | -                                             | -                       |
| Other                                                                                                                                  | 451,667                       | -                                             | -                       |
| <b>TOTAL SCHOOL OPERATIONS</b>                                                                                                         | <b>2,912,385</b>              | -                                             | -                       |
| <b>FACILITY OPERATION &amp; MAINTENANCE</b>                                                                                            |                               |                                               |                         |
| Insurance                                                                                                                              | 27,111                        | -                                             | -                       |
| Janitorial                                                                                                                             | 148,739                       | -                                             | -                       |
| Building and Land Rent / Lease / Facility Finance Interest                                                                             | 891,829                       | -                                             | -                       |
| Repairs & Maintenance                                                                                                                  | 134,419                       | -                                             | -                       |
| Equipment / Furniture                                                                                                                  | 22,655                        | -                                             | -                       |
| Security                                                                                                                               | 30,745                        | -                                             | -                       |
| Utilities                                                                                                                              | 83,741                        | -                                             | -                       |
| <b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>                                                                                      | <b>1,339,239</b>              | -                                             | -                       |
| <b>DEPRECIATION &amp; AMORTIZATION</b>                                                                                                 | -                             | -                                             | -                       |
| <b>RESERVES / CONTINGENCY</b>                                                                                                          | -                             | -                                             | -                       |
| <b>TOTAL EXPENSES</b>                                                                                                                  | <b>9,762,486</b>              | -                                             | -                       |

|                                                                                                                                        |             |                                        |                                                        |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------|----------------------------------------|--------------------------------------------------------|
|                                                                                                                                        |             |                                        |                                                        |
| Total Revenue                                                                                                                          | (9,762,486) | -                                      | -                                                      |
| Total Expenses                                                                                                                         | 9,762,486   | -                                      | -                                                      |
| Net Income                                                                                                                             | -           | -                                      | -                                                      |
| Actual Student Enrollment                                                                                                              |             | -                                      |                                                        |
|                                                                                                                                        |             |                                        |                                                        |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |             | Actual<br>vs.<br>Original<br>Budget TY | PY Actual (PY TY<br>/ No. of<br>COMPLETED<br>Actual CY |
|                                                                                                                                        |             |                                        | Actual CY<br>vs.<br>Actual PY                          |
| NET INCOME                                                                                                                             | -           | -                                      | -                                                      |

|                                                                                                                                        |             |                                        |                                                        |                               |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------|----------------------------------------|--------------------------------------------------------|-------------------------------|
|                                                                                                                                        |             |                                        |                                                        | -                             |
| Total Revenue                                                                                                                          | (9,762,486) | -                                      | -                                                      | -                             |
| Total Expenses                                                                                                                         | 9,762,486   | -                                      | -                                                      | -                             |
| Net Income                                                                                                                             | -           | -                                      | -                                                      | -                             |
| Actual Student Enrollment                                                                                                              |             | -                                      | -                                                      | -                             |
|                                                                                                                                        |             |                                        |                                                        |                               |
| *NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed |             | Actual<br>vs.<br>Original<br>Budget TY | PY Actual (PY TY<br>/ No. of<br>COMPLETED<br>Actual CY | Actual CY<br>vs.<br>Actual PY |
| ENROLLMENT - *School Districts Are Linked To Above Entries*                                                                            |             |                                        |                                                        |                               |
| BUFFALO CITY SD                                                                                                                        |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| -                                                                                                                                      |             |                                        | -                                                      | -                             |
| ALL OTHER School Districts: ( Count 0 )                                                                                                |             |                                        | -                                                      | -                             |
| TOTAL ENROLLMENT                                                                                                                       |             |                                        | -                                                      | -                             |
| REVENUE PER PUPIL                                                                                                                      |             |                                        | -                                                      | -                             |
| EXPENSES PER PUPIL                                                                                                                     |             |                                        | -                                                      | -                             |



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**BUFFALO UNITED CHARTER SCHOOL**  
**2017-18**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**



|                                                                                                               |
|---------------------------------------------------------------------------------------------------------------|
| <b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b> |
|---------------------------------------------------------------------------------------------------------------|

**Trustee Name:**

Kim DeJesus

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Buffalo United Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Treasurer 2013 - 2014  
President 2014 - May 2017  
Vice President May 2017- Present
2. Is the trustee an employee of any school operated by the Education Corporation?  
\_\_\_\_ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
\_\_\_\_ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
|         |                                          |                                                                                                      |                                                                                         |

|      |      |      |      |
|------|------|------|------|
| None | None | None | None |
|------|------|------|------|

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|-----------------------------------------------------|------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| None                                                | None                         | None                                        | None                                                                                                                                                                      | None                                      |



7-11-17

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

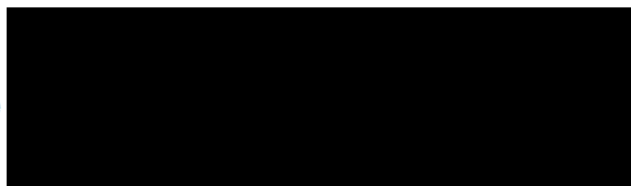
Business Telephone: N/A

Business Address: N/A

E-mail Address:

Home Telephone

Home Address:



|                                                                                                                                         |
|-----------------------------------------------------------------------------------------------------------------------------------------|
| <p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School<br/>Education Corporation Trustee</b></p> |
|-----------------------------------------------------------------------------------------------------------------------------------------|

**Trustee Name:**

Andrew Freedman

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Buffalo United Charter School

---

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice President 2014 - May 2017    President May 2017 - Present  
Treasurer < 1 year  
Trustee 2013-2014

2. Is the trustee an employee of any school operated by the Education Corporation?  
\_\_\_\_ Yes    ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
\_\_\_\_ Yes    ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
|         |                                          |                                                                                                      |                                                                                         |

|      |      |      |      |
|------|------|------|------|
| None | None | None | None |
|------|------|------|------|

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|-----------------------------------------------------|------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| None                                                | None                         | None                                        | None                                                                                                                                                                      | None                                      |

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: N/A

Business Address: N/A

E-mail Address:

Home Telephone:

Home Address:

|                                                                                                                   |
|-------------------------------------------------------------------------------------------------------------------|
| <b>Disclosure of Financial Interest by a Current or Proposed Charter School<br/>Education Corporation Trustee</b> |
|-------------------------------------------------------------------------------------------------------------------|

**Trustee Name:**

Ted Purvis

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Buffalo United Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Treasurer 2015-Current  
Trustee 2014-2015

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes ☐ No ☒

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
Yes ☒ No ☐

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
|---------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|



|      |      |      |      |
|------|------|------|------|
| None | None | None | None |
|------|------|------|------|

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|-----------------------------------------------------|------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| None                                                | None                         | None                                        | None                                                                                                                                                                      | None                                      |

*Jed Lewis*

Signature

5/6/17

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

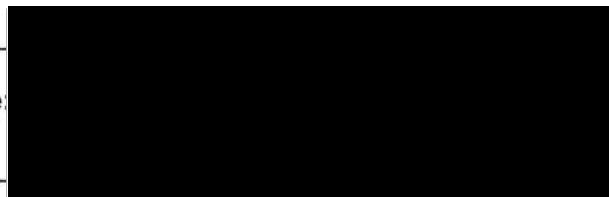
Business Telephone: N/A

Business Address: N/A

E-mail Address:

Home Telephone:

Home Address:



|                                                                                                                                         |
|-----------------------------------------------------------------------------------------------------------------------------------------|
| <p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School<br/>Education Corporation Trustee</b></p> |
|-----------------------------------------------------------------------------------------------------------------------------------------|

**Trustee Name:**

Arthur Traver

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Buffalo United Charter School

---

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). President 2007-2014  
Treasurer 2014-2015  
Trustee 2015-2016

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.


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|---------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
|         |                                          |                                                                                                      |                                                                                         |

|      |      |      |      |
|------|------|------|------|
| None | None | None | None |
|------|------|------|------|

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|-----------------------------------------------------|------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| None                                                | None                         | None                                        | None                                                                                                                                                                      | None                                      |

  
Signature

  
Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

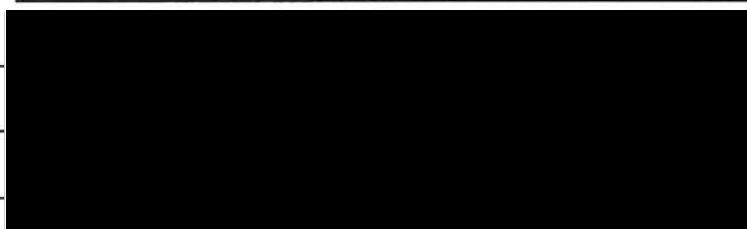
Business Telephone: N/A

Business Address: N/A

E-mail Address: \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_





## Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

**Trustee Name:**

Kathy Wood

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Buffalo United Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee 2015-2016  
Secretary < 1 year

2. Is the trustee an employee of any school operated by the Education Corporation?  
       Yes   X   No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

       Yes   X   No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
|---------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|

|      |      |      |      |
|------|------|------|------|
| None | None | None | None |
|------|------|------|------|

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|-----------------------------------------------------|------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| None                                                | None                         | None                                        | None                                                                                                                                                                      | None                                      |

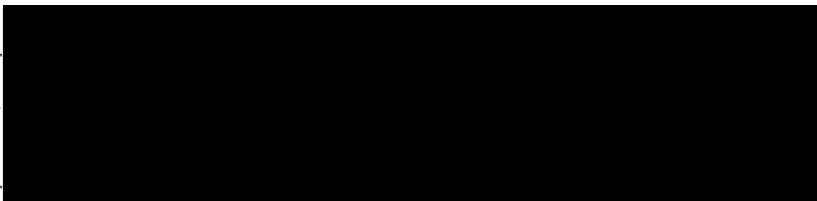
Kathy A. Wood  
Signature

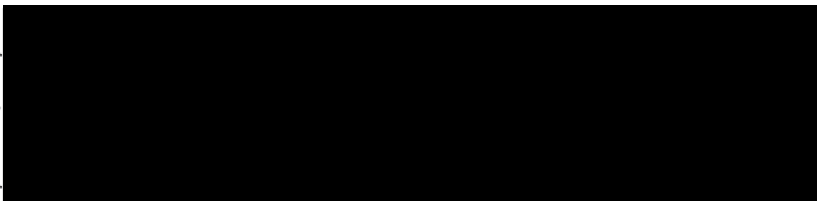
6/6/2017  
Date

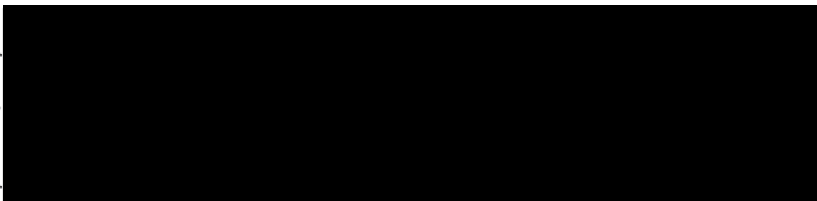
*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: N/A

Business Address: N/A

E-mail Address: 

Home Telephone: 

Home Address: 



# Entry 9 BOT Table

Created: 07/11/2017 • Last updated: 07/26/2017

(tab across or use scroll bar at bottom of table)

## 1. Current Board Member Information

|   | Trustee Name    | Email Addresses | Position on the Board | Committee Affiliations                                                   | Voting Member Per By Laws? (Y/N) | Area of Expertise, and/or Additional Role at School (parent, staff member, etc.) | Number of Terms Served and Length of Each (Include election date and term expiration)                                                 | Number of Board Mtgs Attended during 2016-17? |
|---|-----------------|-----------------|-----------------------|--------------------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|
| 1 | Andrew Freedman | [REDACTED]      | Chair/Board President | Personnel Committee, Complaints Committee, Planning Task Force Committee | Yes                              |                                                                                  | Number of Terms served : 2<br>Length of Each Term: 2<br>Three year terms<br>Election Date: June 2013<br>Expiration of Term: June 2019 | 11                                            |
|   |                 |                 |                       |                                                                          |                                  |                                                                                  | Number of Terms                                                                                                                       |                                               |

|   |             |            |                               |                                                                                                 |     |  |                                                                                                                                       |   |
|---|-------------|------------|-------------------------------|-------------------------------------------------------------------------------------------------|-----|--|---------------------------------------------------------------------------------------------------------------------------------------|---|
| 2 | Kim DeJesus | [REDACTED] | Vice Chair/<br>Vice President | Complaints Committee, Personnel Committee, Scholarship Committee, Planning Task Force Committee | Yes |  | served : 2<br>Length of Each Term: 2<br>Three year terms<br>Election Date: June 2013<br>Expiration of Term: June 2019                 | 9 |
| 3 | Ted Purvis  | [REDACTED] | Treasurer                     | Finance Committee, Scholarship Committee, Wrap Around Services Committee                        | Yes |  | Number of Terms served : 2<br>Length of Each Term: 2<br>Three year terms<br>Election Date: June 2014<br>Expiration of Term: June 2020 | 8 |
|   |             |            |                               |                                                                                                 |     |  | Number of Terms served : 2<br>Length of Each                                                                                          |   |

|   |               |                                                                    |                |                                                   |     |  |                                                                                                                                                                  |    |
|---|---------------|--------------------------------------------------------------------|----------------|---------------------------------------------------|-----|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| 4 | Kathy Wood    | <div><div></div><div></div><div></div><div></div><div></div></div> | Secretary      | Personnel Committee                               | Yes |  | Term: 1 Two Year Term 1 Three Year Term Election Date: June 2015 Expiration of Term: June 2020                                                                   | 11 |
| 5 | Arthur Traver | <div><div></div><div></div><div></div><div></div><div></div></div> | Trustee/Member | Finance Committee, Wrap Around Services Committee | Yes |  | Number of Terms served : 5 Length of each term: 2 Three Year terms, 1 two year term, 3 one year terms Date of Election: March 2007 Expiration of Term: June 2018 | 11 |
| 6 |               |                                                                    |                |                                                   |     |  |                                                                                                                                                                  |    |
| 7 |               |                                                                    |                |                                                   |     |  |                                                                                                                                                                  |    |
| 8 |               |                                                                    |                |                                                   |     |  |                                                                                                                                                                  |    |

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| 11 |  |  |  |  |  |  |  |  |
| 12 |  |  |  |  |  |  |  |  |
| 13 |  |  |  |  |  |  |  |  |
| 14 |  |  |  |  |  |  |  |  |
| 15 |  |  |  |  |  |  |  |  |
| 16 |  |  |  |  |  |  |  |  |
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| 18 |  |  |  |  |  |  |  |  |
| 19 |  |  |  |  |  |  |  |  |
| 20 |  |  |  |  |  |  |  |  |

**2. Total Number of Members on June 30, 2016** 5

**3. Total Number of Members Joining the Board 2016-17 School Year** 0

**4. Total Number of Members Departing the Board during the 2016-17 School Year** 0

**5. Number of Voting Members 2016-17, as set by the by-laws, resolution or minutes** 7

**6. Number of Board Meetings Conducted in the 2016-17 School Year** 12

**7. Number of Board Meetings** 11

**Scheduled for the [2017-18](#)**

**School Year**

**Thank you.**



# Entry 11 Enrollment and Retention of Special Populations

Created: 07/25/2017 • Last updated: 07/28/2017

## Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

## Recruitment/Attraction Efforts Toward Meeting Targets

|                            | Describe Efforts Toward Meeting Recruitment Targets 2016 17)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Describe Plans Toward Meeting Recruitment Targets 2017 18)                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                            | <p>Enrollment Effective Target 85.8%</p> <p>Actual Enrollment 97.7% (644 students)</p> <p>Brochures that describe our special education programming have been distributed throughout the community. In order to reach the families of special needs students, we utilize many networks that already exist in the community. Buffalo United's Student Recruitment Specialist will continue to build relationships with support organizations to gain familiarity with the services they provide. We do this both so we can recommend their support services to the families of accepted or interested students and so these organizations know about our school and its special education program so that they may recommend our school to the families they serve. We know that most families hear about our school by word of mouth, and we believe that a relationship with these organizations lays the groundwork for informal communications and referrals. In addition, we will continue to work with these organizations to distribute information about our school, our special education program, and our enrollment procedures.</p> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Economically Disadvantaged | <p>All special needs students (FRL, EL, and SWD) are made aware of our school's programs through open meetings during the year. The school's parent meetings clearly</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <p>We will continue the 2016 2017 initiatives. In addition, we will implement the following:</p> <p>With the increase to a full time position, Buffalo United's Admissions Representative will be more visible in the community to continue to build relationships with support organizations to gain familiarity with the services they provide.</p> <p>Buffalo United will participate in community expos and fairs targeted to families of special needs students.</p> |



indicate that we offer a free and appropriate education (FAPE) to all our students in the Least Restrictive Environment. Furthermore, the school has an established relationship with the Committee for Special Education (CSE) for children under its guise and has made materials and applications to Buffalo United available for distribution to interested parents. We invite parents to meet with the school's Special Education Team and the CSE to develop an Individual Education Plan (IEP) for the child or to work within the parameters of the plan already in place from the child's previous school.

We will continue to monitor the efficacy of our recruitment and enrollment efforts by carefully tracking student enrollment numbers. Through our robust data warehouse, we collect detailed information on trends in at risk student populations, report to the Board on enrollment trends, and adjust the marketing strategy, as needed, to ensure that parents of these children know that Buffalo United is dedicated to serving their children's needs.

The Admissions Representative works closely with the school's special education staff to provide parents with pertinent information for their specific needs. In addition, professional development to learn more about available resources will be provided to the Admissions Representative in the fall.

Enrollment Effective Target 12.3%  
Actual Enrollment .6% (4 students)  
In order to make progress toward our EL enrollment targets, we have implemented the following strategies, which will continue in the coming school year:

- Advertisements and notifications have been placed in the following publications: Panorama Hispano News, Am Pol Eagle. In these publications we specifically mentioned that the school provides services to students for whom English is their second language.
- Fliers were distributed in Polish, Spanish, and English to families throughout the community. Distribution sites included daycare centers, grocery stores, community centers, and churches. These fliers invited families to attend the Enrollment Information Meeting.
- An Enrollment Information Meeting was hosted for all parents interested in the school and we provided student applications in a number of languages: Arabic, Bengali, Chinese, English, Haitian Creole, Italian, Korean, Polish, Russian, Spanish, and Urdu.

We will continue the 2016 2017 initiatives. In addition, we will implement the following:  
The Admissions Representative position has been increased to a full time position to expand community outreach and increase participation in events within the community and in the school.  
The Admissions Representative speaks

English  
Langua

|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>ge<br/>Learner<br/>s</p> | <p>At the enrollment meetings, information regarding the EL Program and its ability to meet the needs of EL students was provided. We provided EL families with strategies to help their children in school, specific English Language Development (ELD) strategies for such parents.</p> <ul style="list-style-type: none"> <li>• To ensure the retention of accepted students, and in compliance with federal requirements to identify potential EL students, the school asked these families to complete a “Home Language Questionnaire.” Information from this survey ensures that each child for whom English is a second language is provided the services he/she needed to succeed in school.</li> <li>• Marketing materials that describe general school information and EL and Special Education programs available in English and Spanish, and other languages as requested.</li> <li>• Buffalo United’s staff have participated in professional development to provide staff members with tools that they can implement in the classroom to better meet the needs of their English learners.</li> </ul>                      | <p>fluent Spanish and is working with cultural centers in the community to develop literature in Spanish and for other languages. Buffalo United is holding regular open house days weekly to provide all interested families an opportunity to visit the school and learn of the programs available. These are being promoted throughout the Buffalo United community.</p> |
|                             | <p>Enrollment Effective Target 20.9%<br/>Actual Enrollment 16.5% (109 students)<br/>Brochures that describe our special education programming have been distributed throughout the community. In order to reach the families of special needs students, we utilize many networks that already exist in the community. Buffalo United’s Student Recruitment Specialist will continue to build relationships with support organizations to gain familiarity with the services they provide. We do this both so we can recommend their support services to the families of accepted or interested students and so these organizations know about our school and its special education program so that they may recommend our school to the families they serve. We know that most families hear about our school by word of mouth, and we believe that a relationship with these organizations lays the groundwork for informal communications and referrals. In addition, we will continue to work with these organizations to distribute information about our school, our special education program, and our enrollment procedures.</p> | <p>We will continue the 2016 2017 initiatives. In addition, we will implement the following:<br/>With the increase to a full time position, Buffalo United’s Admissions Representative will be more visible in the community to continue to build relationships with support organizations to gain familiarity with the</p>                                                 |

|                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>Students with Disabilities</p> | <p>All special needs students (FRL, EL, and SWD) are made aware of our school's programs through open meetings during the year. The school's parent meetings clearly indicate that we offer a free and appropriate education (FAPE) to all our students in the Least Restrictive Environment. Furthermore, the school has an established relationship with the Committee for Special Education (CSE) for children under its guise and has made materials and applications to Buffalo United available for distribution to interested parents. We invite parents to meet with the school's Special Education Team and the CSE to develop an Individual Education Plan (IEP) for the child or to work within the parameters of the plan already in place from the child's previous school.</p> <p>We will continue to monitor the efficacy of our recruitment and enrollment efforts by carefully tracking student enrollment numbers. Through our robust data warehouse, we collect detailed information on trends in at risk student populations, report to the Board on enrollment trends, and adjust the marketing strategy, as needed, to ensure that parents of these children know that Buffalo United is dedicated to serving their children's needs.</p> | <p>services they provide.</p> <p>Buffalo United will participate in community expos and fairs targeted to families of special needs students.</p> <p>The Admissions Representative works closely with the school's special education staff to provide parents with pertinent information for their specific needs. In addition, professional development to learn more about available resources will be provided to the Admissions Representative in the fall.</p> |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

## Retention Efforts Toward Meeting Targets

|  | Describe Efforts Toward Meeting Retention Targets 2016 17)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Describe Plans Toward Meeting Retention Targets 2017 18)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <p>Retention Effective Target 95.3%<br/>Actual Retention 99.1% (638 students)</p> <p>We believe several core elements of our school culture function as linchpins of our recruitment and retention strategy for our special needs students. These elements include the high quality educational program that we provide, the caring culture that we have established, and our many parent involvement initiatives.</p> <ul style="list-style-type: none"> <li>• Culture and Climate: We have a school climate and culture that focus purposefully on caring for each student as a family cares for its children. We believe our school wide behavior and classroom management</li> </ul> | <p>We believe several core elements of our school culture function as linchpins of our recruitment and retention strategy for our special needs students. These elements include the high quality educational program that we provide, the caring culture that we have established, and our many parent involvement initiatives.</p> <ul style="list-style-type: none"> <li>• Culture and Climate: We have a school climate and culture that focus purposefully on caring for each student as a family cares for its children. We believe our school wide behavior and classroom management practices which we refer to as Behave with</li> </ul> |

practices which we refer to as Behave with Care help attract and retain special needs students. Our Behave with Care program is built on research based programs for reinforcing positive behaviors, setting clear expectations, and building teacher student relationships and peer relationships.

- Parent Involvement: To ensure that our families feel connected to the school, we have implemented several parent involvement strategies, including:
  - o Newsletters: Regular newsletters from the principal and teachers are distributed to parents. Important information regarding school wide performance, initiatives, and programs is included in the newsletter.
  - o Social media: We have an excellent website, which gives parents quick and easy access to general information on the school as well as specific information about their children. In addition, we make cautious, appropriate use of Facebook and other social media sites to form connections between school leaders and parents. Parents without access to the internet can use the computer and internet available at the school.
  - o Classroom Communication: Teachers frequently send home communications for parents so that they know about everything from weekly schedules to educational goals for students. Teachers also share regular progress reports via letter, online communication via the school's AtSchool gradebook system, phone calls, and/or in person meetings. These communications focus on each student's academic progress and performance.
  - o Conferences: Parent teacher conferences are conducted twice each year. These conferences ensure that dedicated time is set aside for each parent to engage and interact with classroom teachers and discuss the progress of his or her child. As needed, staff may also conduct home visits. Each year, we conduct a family orientation at the end of the summer so new and enrolled families can meet the principal, their child's teacher and classmates, and other school staff. We believe these early contacts help establish and sustain a healthy rapport with parents.
  - o Parent Room: In order to help parents feel at home in the school and to encourage their

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Retention Effective Target 95.4%  
Actual Retention 100.0% (4 students)  
We believe several core elements of our school culture function as linchpins of our recruitment and retention strategy for our special needs students. These elements include the high quality educational program that we provide, the caring culture that we have established, and our many parent involvement initiatives.

- Culture and Climate: We have a school climate and culture that focus purposefully on caring for each student as a family cares for its children. We believe our school wide behavior and classroom management practices which we refer to as Behave with Care help attract and retain special needs students. Our Behave with Care program is built on research based programs for reinforcing positive behaviors, setting clear expectations, and building teacher student relationships and peer relationships.
- Parent Involvement: To ensure that our families feel connected to the school, we have implemented several parent involvement strategies, including:
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  - o Classroom Communication: Teachers frequently send home communications for parents so that they know about everything from weekly schedules to educational goals

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o Parent Room: In order to help parents feel at home in the school and to encourage their presence in their child's education, the school building provides a dedicated parent room. This room gives parents a place to gather and build relationships with one another, discuss matters of mutual interest, grow more comfortable with the school, and take some ownership of the school.

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Retention Effective Target 95.4%  
Actual Retention 71.6% (78 students)  
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Students with Disabilities

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# Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/11/2017

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

### Classroom Teacher Attrition Table

|  | FTE Classroom Teachers on June 30, 2016 | FTE Classroom Teachers Departed 7/1/16 6/30/17 | FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17 | FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17 | FTE of Classroom Teachers on June 30, 2017 |
|--|-----------------------------------------|------------------------------------------------|----------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------|
|  | 44.25                                   | 26.5                                           | 18                                                             | 10.4                                                         | 46.1                                       |

### Administrator Position Attrition Table

|  | FTE Administrative Positions on June 30, 2016 | FTE Administrators Departed 7/1/16 6/30/17 | FTE Administrators Filling Vacant Positions 7/1/16 6/30/17 | FTE Administrators Added in New Positions 7/1/16 6/30/17 | FTE Administrative Positions on June 30, 2017 |
|--|-----------------------------------------------|--------------------------------------------|------------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------|
|  | 5                                             | 0                                          | 0                                                          | 0                                                        | 5                                             |

Thank you

# Buffalo United Charter School

## 2017-18 School Year

| August |    |    |    |    |    |    | July 10-14 Content Leader Training<br>July 24-27 NHA Leadership Summit, GR<br>July 28 New Principal Training, GR |
|--------|----|----|----|----|----|----|------------------------------------------------------------------------------------------------------------------|
| Su     | M  | T  | W  | Th | F  | Sa |                                                                                                                  |
|        |    | 1  | 2  | 3  | 4  | 5  |                                                                                                                  |
| 6      | 7  | 8  | 9  | 10 | 11 | 12 |                                                                                                                  |
| 13     | 14 | 15 | 16 | 17 | 18 | 19 | 15th-18th NTO                                                                                                    |
| 20     | 21 | 22 | 23 | 24 | 25 | 26 | 21st, 23rd-25th Staff PD; 22nd Regional PD                                                                       |
| 27     | 28 | 29 | 30 | 31 |    |    | 28th First Day of School                                                                                         |

| September |    |    |    |    |    |    |               |
|-----------|----|----|----|----|----|----|---------------|
| Su        | M  | T  | W  | Th | F  | Sa |               |
|           |    |    |    |    | 1  | 2  |               |
| 3         | 4  | 5  | 6  | 7  | 8  | 9  | 4th Labor Day |
| 10        | 11 | 12 | 13 | 14 | 15 | 16 |               |
| 17        | 18 | 19 | 20 | 21 | 22 | 23 |               |
| 24        | 25 | 26 | 27 | 28 | 29 | 30 |               |

| October |    |    |    |    |    |    |                              |
|---------|----|----|----|----|----|----|------------------------------|
| Su      | M  | T  | W  | Th | F  | Sa |                              |
| 1       | 2  | 3  | 4  | 5  | 6  | 7  |                              |
| 8       | 9  | 10 | 11 | 12 | 13 | 14 | 9th Columbus Day             |
| 15      | 16 | 17 | 18 | 19 | 20 | 21 |                              |
| 22      | 23 | 24 | 25 | 26 | 27 | 28 | 27th Last Day of 1st Quarter |
| 29      | 30 | 31 |    |    |    |    |                              |

| November |    |    |    |    |    |    |                                     |
|----------|----|----|----|----|----|----|-------------------------------------|
| Su       | M  | T  | W  | Th | F  | Sa |                                     |
|          |    |    | 1  | 2  | 3  | 4  | 3rd P/T Conferences                 |
| 5        | 6  | 7  | 8  | 9  | 10 | 11 | 7th Regional PD; 10th Veteran's Day |
| 12       | 13 | 14 | 15 | 16 | 17 | 18 |                                     |
| 19       | 20 | 21 | 22 | 23 | 24 | 25 | 23rd-24th Thanksgiving Break        |
| 26       | 27 | 28 | 29 | 30 |    |    |                                     |

| December |    |    |    |    |    |    |                               |
|----------|----|----|----|----|----|----|-------------------------------|
| Su       | M  | T  | W  | Th | F  | Sa |                               |
|          |    |    |    |    | 1  | 2  |                               |
| 3        | 4  | 5  | 6  | 7  | 8  | 9  |                               |
| 10       | 11 | 12 | 13 | 14 | 15 | 16 |                               |
| 17       | 18 | 19 | 20 | 21 | 22 | 23 |                               |
| 24       | 25 | 26 | 27 | 28 | 29 | 30 | 25th-January 1st Winter Break |
| 31       |    |    |    |    |    |    |                               |

| January |    |    |    |    |    |    |                                           |
|---------|----|----|----|----|----|----|-------------------------------------------|
| Su      | M  | T  | W  | Th | F  | Sa |                                           |
|         | 1  | 2  | 3  | 4  | 5  | 6  | 1st New Year's Day; 2nd School Resumes    |
| 7       | 8  | 9  | 10 | 11 | 12 | 13 |                                           |
| 14      | 15 | 16 | 17 | 18 | 19 | 20 | 15th MLK Jr. Day; 17th End of 2nd Quarter |
| 21      | 22 | 23 | 24 | 25 | 26 | 27 |                                           |
| 28      | 29 | 30 | 31 |    |    |    |                                           |

| February |    |    |    |    |    |    |                            |
|----------|----|----|----|----|----|----|----------------------------|
| Su       | M  | T  | W  | Th | F  | Sa |                            |
|          |    |    |    | 1  | 2  | 3  |                            |
| 4        | 5  | 6  | 7  | 8  | 9  | 10 |                            |
| 11       | 12 | 13 | 14 | 15 | 16 | 17 |                            |
| 18       | 19 | 20 | 21 | 22 | 23 | 24 | 19th-23rd Mid Winter Break |
| 25       | 26 | 27 | 28 |    |    |    | 26th School Resumes        |

| March |    |    |    |    |    |    |                                                      |
|-------|----|----|----|----|----|----|------------------------------------------------------|
| Su    | M  | T  | W  | Th | F  | Sa |                                                      |
|       |    |    |    | 1  | 2  | 3  |                                                      |
| 4     | 5  | 6  | 7  | 8  | 9  | 10 |                                                      |
| 11    | 12 | 13 | 14 | 15 | 16 | 17 | 16th Regional PD                                     |
| 18    | 19 | 20 | 21 | 22 | 23 | 24 | 20th-21st Principal's Meeting                        |
| 25    | 26 | 27 | 28 | 29 | 30 | 31 | 29th End of 3rd Quarter; 30th-April 6th Spring Break |

| April |    |    |    |    |    |    |                      |
|-------|----|----|----|----|----|----|----------------------|
| Su    | M  | T  | W  | Th | F  | Sa |                      |
| 1     | 2  | 3  | 4  | 5  | 6  | 7  |                      |
| 8     | 9  | 10 | 11 | 12 | 13 | 14 | 9th School Resumes   |
| 15    | 16 | 17 | 18 | 19 | 20 | 21 | 20th P/T Conferences |
| 22    | 23 | 24 | 25 | 26 | 27 | 28 |                      |
| 29    | 30 |    |    |    |    |    |                      |

| May |    |    |    |    |    |    |                   |
|-----|----|----|----|----|----|----|-------------------|
| Su  | M  | T  | W  | Th | F  | Sa |                   |
|     |    | 1  | 2  | 3  | 4  | 5  |                   |
| 6   | 7  | 8  | 9  | 10 | 11 | 12 |                   |
| 13  | 14 | 15 | 16 | 17 | 18 | 19 |                   |
| 20  | 21 | 22 | 23 | 24 | 25 | 26 |                   |
| 27  | 28 | 29 | 30 | 31 |    |    | 28th Memorial Day |

| June |    |    |    |    |    |    |                                             |
|------|----|----|----|----|----|----|---------------------------------------------|
| Su   | M  | T  | W  | Th | F  | Sa |                                             |
|      |    |    |    |    | 1  | 2  |                                             |
| 3    | 4  | 5  | 6  | 7  | 8  | 9  |                                             |
| 10   | 11 | 12 | 13 | 14 | 15 | 16 | 15th Last Day of School; End of 4th Quarter |
| 17   | 18 | 19 | 20 | 21 | 22 | 23 | 18th Last Day for Staff                     |
| 24   | 25 | 26 | 27 | 28 | 29 | 30 |                                             |

| July |    |    |    |    |    |    |             |
|------|----|----|----|----|----|----|-------------|
| Su   | M  | T  | W  | Th | F  | Sa |             |
| 1    | 2  | 3  | 4  | 5  | 6  | 7  | 4th of July |
| 8    | 9  | 10 | 11 | 12 | 13 | 14 |             |
| 15   | 16 | 17 | 18 | 19 | 20 | 21 |             |
| 22   | 23 | 24 | 25 | 26 | 27 | 28 |             |
| 29   | 30 | 31 |    |    |    |    |             |

|  |                                                |
|--|------------------------------------------------|
|  | Students Do Not Report/ Staff Report All Day   |
|  | Students Report Half Day/ Staff Report All Day |
|  | Students/ Staff Do Not Report                  |

Board Approved: 6/6/17

Last Update: 3/13/2017

183 School Days

8:00 am - 3:00 pm School Hours

8:00 am - 11:30 am (half)

1187 Instructional  
Hours