TAPESTRY CHARTER SCHOOL

Financial Statements

Years Ended June 30, 2017 and 2016

(With Independent Auditor's Report Thereon)

TAPESTRY CHARTER SCHOOL

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Amato, Fox & Company, PC

Certified Public Accountants



Independent Auditor's Report

To the Board of Directors Tapestry Charter School Buffalo, New York

Report on the Financial Statements

We have audited the accompanying financial statements of Tapestry Charter School (a nonprofit organization), which comprise the statements of financial position as of June 30, 2017 and 2016, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Tapestry Charter School as of June 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Reporting Required by Government Auditing Standards

Amato, Fox & Company, P.C.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 27, 2017, on our consideration of Tapestry Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Tapestry Charter School's internal control over financial reporting and compliance.

Tonawanda, New York

October 27, 2017

TAPESTRY CHARTER SCHOOL Statements of Financial Position June 30, 2017 and 2016

| | 2017 | 2016 |
|--|---------------------------------------|-------------------------|
| <u>ASSETS</u> | | |
| Current assets: | | |
| Cash | \$ 3,375,597 | \$ 3,600,297 |
| Accounts receivable | 522,505 | 104,043 |
| Prepaid expenses | 22,075 | 32,682 |
| Total current assets | 3,920,177 | 3,737,022 |
| Property and equipment, net of accumulated | | |
| depreciation of \$5,039,002 and \$4,399,136 in 2017 and 2016 | 12,829,012 | 12,986,113 |
| Other assets: | | |
| Deferred loan fees, net | 80,619 | 95,153 |
| Security deposit | 250 | 250 |
| Construction in progress | 77,953 | 43,272 |
| Total assets | \$ 16,908,011 | \$ 16,861,810 |
| <u>LIABILITIES AND NET ASSETS</u> Current liabilities: | | |
| | \$ 134,110 | \$ 271,215 |
| Accounts payable | · · · · · · · · · · · · · · · · · · · | \$ 271,215 1,516,233 |
| Accrued expenses Capital lease payable, current portion | 1,585,969 | 5,378 |
| Deferred revenue | 62,944 | 40,388 |
| Current maturities of long-term debt | 654,724 | 650,860 |
| Total current liabilities | 2,437,747 | 2,484,074 |
| Long term liabilities: | | |
| Capital lease obligation, less current portion | - | 4,307 |
| Long-term debt, net of current maturities | 11,153,976 | 11,808,686 |
| Total long term liabilities | 11,153,976 | 11,812,993 |
| Total liabilities | 13,591,723 | 14,297,067 |
| Net assets: | | |
| Unrestricted | 3,278,852 | 2,537,014 |
| Temporarily restricted | 37,436 | 27,729 |
| Total net assets | 3,316,288 | 2,564,743 |
| Total liabilities and net assets | \$ 16,908,011 | \$ 16,861,810 |

The accompanying notes are an integral part of these financial statements.

TAPESTRY CHARTER SCHOOL Statement of Activities Year Ended June 30, 2017

| | Unrestricted | Temporarily Restricted | Total |
|--|---------------|---------------------------|---------------|
| Revenues, Gains and Other Support: | | | |
| Public School District: | | | |
| Revenue - Resident student enrollment | \$ 10,655,049 | \$ - | \$ 10,655,049 |
| Revenue - Students with disabilities | 660,398 | - | 660,398 |
| Grants and contracts | - | 286,827 | 286,827 |
| Cafeteria income | 318,704 | - | 318,704 |
| Contributions | 3,804 | 14,563 | 18,367 |
| Fundraising income, net of direct | | | |
| expenses of \$21,708 | 19,086 | - | 19,086 |
| Rental of facilities | 4,140 | - | 4,140 |
| Interest income | 5,415 | - | 5,415 |
| Miscellaneous income | 145,219 | - | 145,219 |
| Net assets released from restrictions: | | | |
| Satisfaction of program restrictions | 291,683 | (291,683) | |
| Total revenues, gains and | | | |
| other support | 12,103,498 | 9,707 | 12,113,205 |
| Expenses and Losses: | | | |
| Program services: | | | |
| Regular education | 7,215,532 | - | 7,215,532 |
| Special education | 708,209 | - | 708,209 |
| Other programs | 1,200,583 | - | 1,200,583 |
| Total program services | 9,124,324 | - | 9,124,324 |
| Supporting services: | | | |
| Management and general | 2,232,231 | - | 2,232,231 |
| Development activities | 5,105 | - | 5,105 |
| Total expenses and losses | 11,361,660 | | 11,361,660 |
| Change in net assets | 741,838 | 9,707 | 751,545 |
| Net assets at beginning of year | 2,537,014 | 27,729 | 2,564,743 |
| Net assets at end of year | \$ 3,278,852 | \$ 37,436 | \$ 3,316,288 |

TAPESTRY CHARTER SCHOOL Statement of Activities Year Ended June 30, 2016

| | Unrestricted | Restricted | Total |
|--|---------------------|------------|---------------|
| Revenues, Gains and Other Support: | | | |
| Public School District: | | | |
| Resident student enrollment | 10,042,478 | \$ - | \$ 10,042,478 |
| Students with disabilities | 817,645 | - | 817,645 |
| Grants and contracts | - | 303,748 | 303,748 |
| Cafeteria income | 292,711 | - | 292,711 |
| Contributions | 222,670 | 7,274 | 229,944 |
| Fundraising income, net of direct | | | |
| expenses of \$20,120 | 18,064 | - | 18,064 |
| Rental of facilities | 4,175 | - | 4,175 |
| Interest income | 6,632 | - | 6,632 |
| Miscellaneous income | 151,682 | - | 151,682 |
| Net assets released from restrictions: | | | |
| Satisfaction of program restrictions | 313,788 | (313,788) | |
| Total revenues, gains and | | | |
| other support | 11,869,845 | (2,766) | 11,867,079 |
| Expenses and Losses: | | | |
| Program services: | | | |
| Regular education | 7,131,864 | - | 7,131,864 |
| Special education | 687,784 | - | 687,784 |
| Other programs | 1,302,808 | | 1,302,808 |
| Total program services | 9,122,456 | | 9,122,456 |
| Supporting services: | | | |
| Management and general | 2,012,432 | - | 2,012,432 |
| Development activities | 5,188 | | 5,188 |
| Total expenses and losses | 11,140,076 | | 11,140,076 |
| Change in net assets | 729,769 | (2,766) | 727,003 |
| Net assets at beginning of year | 1,807,245 | 30,495 | 1,837,740 |
| Net assets at end of year | \$ 2,537,014 | \$ 27,729 | \$ 2,564,743 |

TAPESTRY CHARTER SCHOOL Statement of Functional Expenses Year Ended June 30, 2017

| | | Program Services | | Supporting Services | | | | |
|----------------------------------|-----------|------------------|------------|---------------------|-------------|-------------|-------------|--------------|
| | No. of | Regular | Special | Other | | Management | Development | |
| | Positions | Education | Education | Programs | Total | and General | Activities | Total |
| Salaries and wages: | | _ | | | | | | |
| Administrative staff | 20 | \$ - | \$ - | \$ - | \$ - | \$ 922,772 | \$ - | \$ 922,772 |
| Instrucional | 108 | 4,452,619 | 486,472 | - | 4,939,091 | - | - | 4,939,091 |
| Non-instructional | 9 | | | 701,129 | 701,129 | | | 701,129 |
| Total salaries | 137 | 4,452,619 | 486,472 | 701,129 | 5,640,220 | 922,772 | - | 6,562,992 |
| Payroll taxes | | 331,855 | 36,257 | 52,255 | 420,367 | 68,774 | - | 489,141 |
| Employee benefits | | 805,707 | 88,027 | 126,870 | 1,020,604 | 166,977 | = | 1,187,581 |
| Food service | | - | - | 155,379 | 155,379 | - | = | 155,379 |
| Accounting and legal | | - | - | - | - | 191,570 | = | 191,570 |
| Books and instructional material | | 6,093 | - | - | 6,093 | - | = | 6,093 |
| Instructional consultants | | 61,020 | 37,969 | - | 98,989 | - | = | 98,989 |
| Contracted services | | - | - | - | - | 173,289 | = | 173,289 |
| Travel and conferences | | 5,423 | - | - | 5,423 | - | - | 5,423 |
| Utilities | | - | - | - | - | 99,701 | - | 99,701 |
| Classroom supplies | | 77,475 | - | - | 77,475 | - | - | 77,475 |
| Arts, dance and music | | 23,407 | - | - | 23,407 | - | - | 23,407 |
| Postage | | - | - | - | - | 7,907 | - | 7,907 |
| Student services | | 8,334 | - | 2,122 | 10,456 | - | - | 10,456 |
| Staff development | | 52,388 | - | - | 52,388 | - | - | 52,388 |
| Interest expense | | - | - | - | - | 370,626 | - | 370,626 |
| Office expense | | - | - | - | - | 63,743 | - | 63,743 |
| Advertising and promotion | | - | - | - | - | 19,331 | - | 19,331 |
| Maintenance and repairs | | 279,198 | 17,450 | 17,450 | 314,098 | 31,410 | 3,490 | 348,998 |
| Telephone | | 31,181 | 1,949 | 1,949 | 35,079 | 3,507 | 390 | 38,976 |
| Technology expense | | 191,852 | - | - | 191,852 | - | - | 191,852 |
| Field trips and activities | | 89,178 | - | 45,258 | 134,436 | - | - | 134,436 |
| Student testing and assessment | | 44,925 | - | - | 44,925 | - | - | 44,925 |
| Sports expenses | | - | - | 53,248 | 53,248 | - | - | 53,248 |
| Insurance | | 97,997 | 6,125 | 6,124 | 110,246 | 11,025 | 1,225 | 122,496 |
| Vehicle expense | | - | - | 4,839 | 4,839 | - | - | 4,839 |
| Mobile classroom | | 113,515 | - | - | 113,515 | - | - | 113,515 |
| Miscellaneous | | - | - | - | - | 33,679 | - | 33,679 |
| Depreciation and amortization | | 543,365 | 33,960 | 33,960 | 611,285 | 67,920 | | 679,205 |
| Total | | \$7,215,532 | \$ 708,209 | \$1,200,583 | \$9,124,324 | \$2,232,231 | \$ 5,105 | \$11,361,660 |

The accompanying notes are an integral part of this financial statement.

TAPESTRY CHARTER SCHOOL Statement of Functional Expenses Year Ended June 30, 2016

| | | Program Services | | Supporting Services | | | | |
|----------------------------------|----------|------------------|------------|---------------------|-------------|-------------|-------------|--------------|
| | No. of | Regular | Special | Other | | Management | Development | |
| | Position | Education | Education | Programs | Total | and General | Activities | Total |
| Salaries and wages: | | | | | | | | |
| Administrative staff | 23 | \$ - | \$ - | \$ - | \$ - | \$1,082,193 | \$ - | \$ 1,082,193 |
| Instrucional | 98 | 3,833,382 | 418,073 | - | 4,251,455 | - | - | 4,251,455 |
| Non-instructional | 9 | | | 614,859 | 614,859 | | | 614,859 |
| Total salaries | 130 | 3,833,382 | 418,073 | 614,859 | 4,866,314 | 1,082,193 | - | 5,948,507 |
| Payroll taxes | | 304,547 | 33,214 | 48,848 | 386,609 | 85,976 | - | 472,585 |
| Employee benefits | | 754,186 | 82,252 | 120,968 | 957,406 | 212,914 | - | 1,170,320 |
| Food service | | - | - | 178,065 | 178,065 | - | - | 178,065 |
| Accounting and legal | | - | - | - | - | 139,802 | - | 139,802 |
| Books and instructional material | | 25,550 | - | - | 25,550 | - | - | 25,550 |
| Instructional consultants | | 52,000 | 41,147 | - | 93,147 | - | - | 93,147 |
| Contracted services | | - | - | - | - | 117,805 | - | 117,805 |
| Travel and conferences | | 7,422 | - | - | 7,422 | - | - | 7,422 |
| Utilities | | 75,297 | 4,706 | 4,706 | 84,709 | 8,471 | 941 | 94,121 |
| Classroom supplies | | 75,004 | - | - | 75,004 | - | - | 75,004 |
| Arts, dance and music | | - | - | 26,461 | 26,461 | - | - | 26,461 |
| Postage | | 8,672 | 542 | 542 | 9,756 | 976 | 108 | 10,840 |
| Student services | | - | - | 7,802 | 7,802 | - | - | 7,802 |
| Staff development | | 48,169 | - | - | 48,169 | - | - | 48,169 |
| Interest expense | | 830,445 | 51,903 | 51,903 | 934,251 | 103,805 | - | 1,038,056 |
| Office expense | | - | - | - | - | 76,512 | - | 76,512 |
| Advertising and promotion | | - | - | - | - | 14,398 | - | 14,398 |
| Maintenance and repairs | | 217,441 | 13,590 | 13,590 | 244,621 | 24,462 | 2,718 | 271,801 |
| Telephone | | 36,139 | 2,259 | 2,259 | 40,657 | 4,065 | 452 | 45,174 |
| Technology expense | | 216,767 | - | - | 216,767 | - | - | 216,767 |
| Field trips and activities | | - | - | 146,352 | 146,352 | - | - | 146,352 |
| Student testing and assessment | | 5,268 | - | - | 5,268 | - | - | 5,268 |
| Sports expenses | | - | - | 46,355 | 46,355 | - | - | 46,355 |
| Insurance | | 77,348 | 4,834 | 4,834 | 87,016 | 8,702 | 967 | 96,685 |
| Vehicle expense | | 5,076 | 317 | 317 | 5,710 | 635 | - | 6,345 |
| Mobile classroom | | - | - | - | - | 61,694 | - | 61,694 |
| Miscellaneous | | 25,970 | 1,623 | 1,623 | 29,216 | 3,375 | 2 | 32,593 |
| Depreciation and amortization | | 533,181 | 33,324 | 33,324 | 599,829 | 66,647 | | 666,476 |
| Total | | \$7,131,864 | \$ 687,784 | \$1,302,808 | \$9,122,456 | \$2,012,432 | \$ 5,188 | \$11,140,076 |

The accompanying notes are an integral part of this financial statement.

TAPESTRY CHARTER SCHOOL Statements of Cash Flows Years Ended June 30, 2017 and 2016

| | 2017 | 2016 |
|--|---------------|---------------|
| Cash flows from operating activities: | | |
| Cash received from public school districts | \$ 10,798,050 | \$ 10,898,142 |
| Cash received from grants | 360,943 | 319,029 |
| Cash received from contributions | 18,367 | 29,944 |
| Cash received from cafeteria | 318,269 | 291,600 |
| Cash received from other sources | 159,885 | 196,598 |
| Payments to employees for services and benefits | (8,216,911) | (7,620,458) |
| Payments to vendors and suppliers | (2,460,521) | (2,724,226) |
| Net cash provided by operating activities | 978,082 | 1,390,629 |
| Cash flows from investing activities: | | |
| Construction in progress payments | (34,681) | (30,631) |
| Purchase of property and equipment | (507,570) | (164,984) |
| Net cash used in investing activities | (542,251) | (195,615) |
| Cash flows from financing activities: | | |
| Payments on revolving lines of credit | - | (10,869) |
| Payments on equipment lease obligation | (9,685) | (5,091) |
| Principal payments on long-term debt | (650,846) | (294,921) |
| Payments made to purchase property and terminate | | |
| property lease obligation | | (75,556) |
| Net cash used in financing activities | (660,531) | (386,437) |
| Net increase in cash | (224,700) | 808,577 |
| Cash at beginning of period | 3,600,297 | 2,791,720 |
| Cash at end of period | \$ 3,375,597 | \$ 3,600,297 |

TAPESTRY CHARTER SCHOOL Statements of Cash Flows, Continued Years Ended June 30, 2017 and 2016

| | 2017 | | 2016 | |
|--|------|-----------|------------------|--|
| Reconciliation of change in net assets | | | | |
| to net cash provided by operating activities: | | | | |
| Change in net assets | \$ | 751,545 | \$ 727,003 | |
| Adjustments to reconcile change in net assets | | | | |
| to net cash provided by operating activities: | | | | |
| Depreciation and amortization | | 679,205 | 666,476 | |
| Non-cash contribution | | - | (200,000) | |
| Non-cash interest expense | | - | 50,865 | |
| Changes in operating assets and liabilities: | | | | |
| (Increase) decrease in: | | | | |
| Receivables | | (418,462) | 8,903 | |
| Prepaid expenses | | 10,607 | (2,241) | |
| Increase (decrease) in: | | | | |
| Accounts payable | | (137,105) | 145,804 | |
| Accrued expenses | | 69,736 | (45,609) | |
| Deferred revenue | | 22,556 | 39,428 | |
| Net cash provided by operating activities | \$ | 978,082 | \$ 1,390,629 | |
| Supplemental schedule of cash flow information: | | | | |
| Cash paid for interest | \$ | 371,732 | \$ 956,908 | |
| Property and equipment purchases financed with | | | | |
| accounts payable | \$ | | \$ 38,849 | |
| Transactions related to the purchase of property and the termination of the property lease obligation: | | | | |
| Reduction in property valuation | \$ | _ | \$ 679,183 | |
| Increase in deferred loan fees | \$ | - | \$ 95,563 | |
| Increase in mortgage note payable | \$ | | \$ 10,243,000 | |
| Increase in note payable | \$ | _ | \$ 1,840,000 | |
| Termination of property lease obligation | \$ | | \$ 12,815,755 | |

The accompanying notes are an integral part of these financial statements.

Note 1 - Organization and Summary of Significant Accounting Policies

Organization - The mission of Tapestry Charter School (the School) is to educate and inspire a diverse community of K-12 learners by engaging them in rigorous real-world learning experiences which prioritize intellectual, social and emotional growth. The School provides an environment where students are encouraged to become self directed, independent learners. Progressive, interdisciplinary teaching techniques are utilized along with the best resources available to fit the individual learning style of each student. Parent involvement is a significant component in the success of the School. The School enrolls students from families of diverse cultural, racial and socio-economic backgrounds.

The School received a provisional charter on April 24, 2001 from the Education Department of the State of New York. This charter has been renewed and extended through April 24, 2021 in accordance with the provisions of Article 5b of the Education Law.

Basis of Accounting - The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Basis of Presentation - Financial statement presentation follows the recommendations of the Financial Accounting Standards Board (FASB) in its Accounting Standards Codification (ASC) Topic 958-205-45. Under ASC Topic 958-205-45, the School is required to report information regarding its financial position and activities according to separate unrestricted, temporarily restricted, and permanently restricted classes of net assets. The School did not have any permanently restricted net assets at June 30, 2017 and 2016. Accordingly, net assets of the School and changes therein are classified and reported as follows:

- Unrestricted net assets Net assets that are not subject to donor-imposed stipulations and may be used for any purpose designated by the School's Board of Trustees.
- Temporarily restricted net assets Net assets subject to donor-imposed stipulations that may or will be met either by actions of the School and/or the passage of time.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Equivalents - For purposes of the statements of cash flows, the School considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Receivables – Receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to receivables. There was no valuation allowance at June 30, 2017 and 2016.

Note 1 - Organization and Summary of Significant Accounting Policies, Continued

Property and Equipment - Property and equipment are stated at cost, except for donated property and equipment, which is stated at the estimated fair market value at date of receipt. If donors stipulate how long the assets must be used, the contributions are recorded as restricted support. In the absence of such stipulations, contributions of property and equipment are recorded as unrestricted support. Depreciation of property and equipment is provided for in amounts sufficient to relate the cost of depreciable assets to operations over their estimated service lives using the straight-line method. Upon disposal of property and equipment, the appropriate property and equipment accounts are reduced by the related costs and accumulated depreciation. The resulting gains and losses are reflected in the statements of activities. Estimated service lives are as follows:

| • | Land improvements | 10-15 years |
|---|----------------------------|-------------|
| • | Buildings and improvements | 5-30 years |
| • | Equipment | 3-7 years |
| • | Vehicles | 5 years |

Long-Lived Assets – The School reviews the carrying values of its long-lived assets for possible impairment whenever events or changes in circumstances indicate that the carrying amounts of the assets may not be recoverable. At June 30, 2017, no impairment in value has been recognized.

Promises to Give – Contributions are recognized when the donor makes an unconditional promise to give to the School. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the period in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets. Grant awards are classified as refundable advances until expended for the purposes of the grant since they are conditional promises to give.

Functional Allocation of Expenses - The costs of various programs and supporting services have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Advertising - The School follows the policy of charging the costs of advertising to expense as incurred. Advertising and promotional expense for the years ending June 30, 2017 and 2016 was \$19,331 and \$14,398, respectively.

Income Taxes - The School is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code, and is classified as "other than a private foundation". Therefore, no provision for income taxes is reflected in the financial statements.

Uncertain Tax Positions – The School discloses or recognizes income tax positions based on management's estimate of whether it is reasonably possible or probable that a liability has been incurred for unrecognized income taxes. Management has concluded that the School has taken no uncertain tax positions that require adjustment in its financial statements. U.S. forms 990 filed by the School are subject to examination by taxing authorities generally for three years after they were filed.

Note 1 - Organization and Summary of Significant Accounting Policies, Continued

Subsequent Events - The School has evaluated events and transactions after June 30, 2017, and through October 27, 2017, which is the date the financial statements were available to be issued, and determined that any events or transactions occurring during this period that would require recognition or disclosure are properly addressed in these financial statements. Note 11 details subsequent events which require disclosure.

Reclassifications – Certain amounts in the 2016 financial statements have been reclassified to conform to the 2017 presentation. The reclassifications have no effect on the reported amounts of total net assets or changes in total net assets.

Note 2 - Property and Equipment

Property and equipment at June 30, 2017 and 2016 are summarized as follows:

| | 2017 | 2016 |
|-------------------------------|---------------|---------------|
| Land and improvements | \$ 1,440,171 | \$ 1,440,171 |
| Building | 12,967,615 | 12,967,615 |
| Building improvements | 1,759,484 | 1,308,827 |
| Office equipment | 178,451 | 202,667 |
| Instructional equipment | 1,212,660 | 1,156,336 |
| Kitchen equipment | 171,087 | 171,087 |
| Library equipment | 74,356 | 74,356 |
| Maintenance equipment | 4,240 | 4,240 |
| Vehicles | 59,950 | 59,950 |
| | 17,868,014 | 17,385,249 |
| Less accumulated depreciation | (5,039,002) | (4,399,136) |
| | \$ 12,829,012 | \$ 12,986,113 |

An adjustment of \$679,183 was made in 2016 to reduce the carrying value of the School's property in conjunction with purchasing the property and terminating the property lease obligation (See Note 6).

Note 3 - Revolving Lines of Credit

The School has a \$20,000 revolving line of credit with a bank. Advances on the credit line are payable on demand with interest at 14.9%. Any outstanding balance is secured by a general security interest in all assets of the School. There was no outstanding balance on this agreement at June 30, 2017 and 2016.

The School also has a \$300,000 line of credit with a bank. Advances on the credit line are payable on demand with interest at the Wall Street Journal prime rate plus 1%. Any outstanding balance is secured by a general security interest in all assets of the School. There was no outstanding balance on this agreement at June 30, 2017 and 2016.

Note 4 - Long-term Debt

Long-term debt as of June 30, 2017 and 2016 are summarized as follows:

| | | 2017 | 2016 |
|---|----|--------------------|----------------|
| Northwest Savings Bank term note payable in 84 monthly | | | |
| installments of \$2,043 plus interest at a variable rate | | | |
| of interest equivalent to the bank's prime rate plus 100 | | | |
| basis points (5.00% at June 30, 2012) to finance | | | |
| land acquisition. | \$ | - | \$ 18,385 |
| Northwest Savings Bank term note payable in 36 monthly | | | |
| installments of \$17,193 including interest at a | | | |
| fixed interest rate of 4.5%. | | 201,313 | 393,652 |
| Mortgage note payable to Northwest Savings Bank | | | |
| in monthly installments of \$48,673 including interest | | | |
| at a fixed rate of 2.975%. This note matures in | | | |
| April 2023 at which time a balloon payment of | | | |
| the outstanding principle balance is due. | | 9,940,953 | 10,220,577 |
| Note payable to Northwest Savings Bank in | | | |
| monthly installments of \$17,783 including interest | | | |
| at a fixed rate of 2.975%. This note matures in | | | |
| April 2023 at which time a balloon payment of | | | |
| the outstanding principle balance is due. | | 1,666,434 | 1,826,932 |
| | | 11,808,700 | 12,459,546 |
| Less: current maturities | | 654,724 | 650,860 |
| Net long-term debt | \$ | 11,153,976 | 11,808,686 |
| Duin ainel matavities of lang tame debt are as fellows | | | |
| Principal maturities of long-term debt are as follows: 2018 | \$ | 654 724 | |
| 2019 | Ф | 654,724 467,278 | |
| 2019 | | 481,569 | |
| 2020 | | 496,298 | |
| 2021 | | | |
| Z022 Thereafter | | 511,476 | |
| Thereafter | | 9,197,355 | |
| | \$ | 11,808,700 | |

Note 5 - Equipment Lease Obligation

During the year ended June 30, 2013, the School entered into an agreement to lease certain office equipment. The School accounted for this transaction as a capital lease and capitalized the equipment and recorded the related debt in the amount of \$25,785. The agreement required monthly payments of \$528 through February 2018. The equipment lease obligation at June 30, 2017 and 2016 is \$-0- and \$9,685, respectively.

Note 6 - Property Lease Obligation

The School occupies property, located at 65 Great Arrow Avenue in Buffalo, New York, that was financed under a lease agreement. The School accounted for this as a capital lease. The principal balance of this lease obligation was \$12,891,311 at June 30, 2015. Under the lease agreement and lease amendment, the School had the option to buy out its leasehold interest and improvements in the property. The buyout price represented the amount due on the landlord's mortgage plus the landlord's required equity contribution to the project including a 2.5% inflationary factor. On April 19, 2016, the School exercised the buyout and purchased the property thereby terminating the lease agreement. The purchase transaction included a \$200,000 reduction in the lease buyout price which was considered a donation made to the School. The School reduced the carrying value of the property by \$679,183 due to the difference between the property's purchase price and the carrying amount of the lease obligation. The School financed the purchase of the property and the termination of the property lease obligation with a bank mortgage loan of \$10,243,000 and a bank term loan of \$1,840,000. Capitalized loan closing costs amounted to \$95,563.

Note 7 - Temporarily Restricted Net Assets

Temporarily restricted net assets at June 30, 2017 and 2016 are contributions received restricted for the following purposes:

| | | 2017 | 2016 |
|----------------|------|--------|--------------|
| Scholarships | \$ | 11,395 | \$ 11,120 |
| Other purposes | | 26,041 | 16,609 |
| | _ \$ | 37,436 | \$ 27,729 |

Note 8 - Public School District Revenue

The School receives public school district funds for regular student enrollment. The rate per student is mandated by the State of New York Education Department. The rate paid by the Buffalo school district was \$12,505 and \$12,355 per student for the years ended June 30, 2017 and 2016, respectively. The School had 821 and 818 enrolled students at June 30, 2017 and 2016, respectively, with the majority of students coming from the Buffalo school district. Total public school district revenue amounted to \$11,315,447 and \$10,860,123 for the years ended June 30, 2017 and 2016, respectively.

Note 9 - Retirement Plan

The School participates in the New York State Teachers' Retirement System (TRS), a cost sharing multiple employer, defined benefit pension plan. TRS offers a wide range of plans and benefits which are related to years of service and final average salary, vesting of retirement benefits, death and disability. TRS is administered by the New York State Teachers' Retirement Board and provides retirement, disability, withdrawal and death benefits to plan members and beneficiaries as authorized by the Education Law and the Retirement and Social Security Law of the State of New York. TRS issues a publicly available financial report that contains financial statements and required supplementary information for the System. The report can be found on the TRS website at www.nystrs.org/main/library/annual-report.htm.

TRS requires employee contributions of 3% of their annual salary for the first 10 years of service for those employees who joined the Plan between July 1976 and December 2009. Participants hired after January 1, 2010 are required to contribute 3.5% of their annual salary throughout their active membership in TRS. No employee contribution is required for those hired prior to July 1976. Pursuant to Article 11 of the Education Law, an actuarially determined contribution rate is established annually by the New York State Teachers' Retirement Board. The rate for the years ended June 30, 2017 and 2016 is 11.72% and 13.26% of the annual covered payroll, respectively. The School's required contribution was \$656,395 and \$687,829 for the years ended June 30, 2017 and 2016, respectively.

Note 10 - Concentration of Credit Risk

The School maintains its cash balances at financial institutions within the Buffalo, New York area, which at times exceed amounts covered by insurance provided by the Federal Deposit Insurance Corporation (FDIC), up to \$250,000 per institution. As of June 30, 2017, the maximum loss that would have resulted from that risk totaled \$3,166,702. The School has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk to cash.

Note 11 – Subsequent Event

In August 2017, the School entered into a loan agreement with the Buffalo and Erie County Industrial Land Development Corporation (ILDC), principally to finance the cost of building a new school building for grades kindergarten through grade 5 and to re-finance existing bank debt. To finance the project, ILDC authorized the sale of tax-exempt revenue bonds in the aggregate principal amount of \$31,945,000 and taxable revenue bonds in the aggregate principal amount of \$1,955,000 under a trust indenture with a bank as trustee. The sale is secured by a mortgage and security agreement granting a first lien on and security interest in the facility and the other mortgaged property.

* * * * *

Amato, Fox & Company, PC

Certified Public Accountants



Report on Internal Control over Financial Reporting and on Compliance and Other Matters based on an Audit of Financial Statements performed in accordance with Government Auditing Standards

To the Board of Directors Tapestry Charter School

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Tapestry Charter School (a nonprofit organization), which comprise the statement of financial position as of June 30, 2017, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 27, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Tapestry Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not to for the purpose of expressing an opinion on the effectiveness of Tapestry Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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Compliance and Other Matters

As part of obtaining reasonable assurance about whether Tapestry Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this report

The purpose of this report is solely to describe the scope of testing of internal control and compliance, and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Tonawanda, New York

Amato, 70x & Company, P.C.

October 27, 2017