

HARLEM DAY CHARTER SCHOOL 2010-11 ANNUAL REPORT

School Information and Cover Page

School Name: Harlem Day Charter School

School Leader: Curtis Palmore

School email address: CPalmore@hdcsny.org

Primary address: 240 East 123rd Street New York, NY 10035

School website: www.harlemdaycharterschool.com

School email: kduffy@democracyprep.org and cc:amatos@democracyprep.org

Telephone: 212-876-9953 **Fax:** 212-876-9926

BEDS # 310400860840

District/CSD of Location: District 4

Charter authorizer: SUNY CSI

Chair, Board of Trustees: Benjamin Lambert

Date school first opened for instruction: 2001-2002 Academic School Year

2010-11 Enrollments: 247

2010-11 Grades Served: K-5

Our signatures below attest that all of the information contained herein is truthful and accurate.

Curtis Palmore

Print Name, Head of Charter School

Benjamin Lambert

Print Name, President, Board of Trustees

 - 8/1/11
Signature and Date

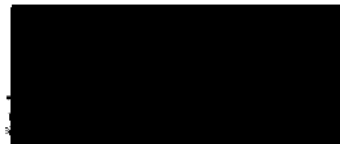


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New York State School Report Card

<https://www.nystart.gov/publicweb/School.do?county=NEWYORK&district=&school=310400860840&year=2010>

Appendix A: Progress Toward Charter Goals

In accordance with the revised New York State Department of Education Annual Report guidelines, the above appendix will be submitted after August 1st, 2011 when further notification is given.

Appendix B: Instructional Time

In accordance with the revised New York State Department of Education Annual Report guidelines, we will not be submitting the above appendix, as we understand that State University of New York (SUNY CSI) authorized schools are not required to do so.

Appendix C: Total Expenditures and Administrative Expenditures Per Child

Administrative expenditures per pupil:	\$3,910.91
Including payroll taxes & benefits	\$4,526.36 including payroll taxes & benefits
Total Expenditures Per Pupil	\$22,107.92

Appendix D: Unaudited Financial Statement

See attached.

Appendix E: FY2012

In accordance with the revised New York State Department of Education Annual Report guidelines, we will not be submitting the above appendix, as we understand that State University of New York (SUNY CSI) authorized schools are not required to do so.

Charter Revisions

Harlem Day Charter School's Board of Trustees did not propose any revisions to the charter in the school year of 2010-2011.

Appendix F: Board of Trustees Disclosure of Financial Interest Forms
See attached.

Appendix G: Board of Trustee Membership Table

In accordance with the revised New York State Department of Education Annual Report guidelines, we will not be submitting the above appendix, as we understand that State University of New York (SUNY CSI) authorized schools are not required to do so.



Charter Schools Institute

The State University of New York

Annual Report Requirement

for SUNY Authorized Charter Schools

Harlem Day Charter School

Administrative expenditures per pupil:	\$3,910.91
	\$4,526.36 including payroll taxes & benefits
Total Expense per pupil	\$22,107.92
Per NYS Statute	Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.



Charter Schools Institute
The State University of New York

Budget and Quarterly Report Template
for SUNY Authorized Charter Schools

Harlem Day Charter School

Contact Name: Alexa Gonzalez
Contact Email: aGonzalez@hdcshy.org
Contact Phone: 212-876-9953

Prior Year: 2009-10
Current Year: 2010-11

Harlem Day Charter School
BALANCE SHEET
2010-11

	Q1 As of 9/30	Q2 As of 12/31	Q3 As of 3/31	Q4 As of 6/30
<u>ASSETS</u>				
<u>CURRENT ASSETS</u>				
Cash and cash equivalents	\$ 2,427,386	\$ 2,514,467	\$ 2,108,435	\$ 1,816,735
Grants and contracts receivable	24,951	65,171	51,447	69,830
Accounts receivables	8,570	35		
Prepaid Expenses	129,752	85,392	61,460	42,760
Contributions and other receivables	14	13,000	2,516	210,063
ASSETS	2,590,673	2,680,064	2,223,658	2,139,408
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	2,402,686	3,348,327	3,230,827	3,148,603
<u>OTHER ASSETS</u>				
TOTAL ASSETS	5,993,359	5,998,391	5,454,485	5,288,011
<u>LIABILITIES AND NET ASSETS</u>				
<u>CURRENT LIABILITIES</u>				
Accounts payable and accrued expenses	\$ 93,534	\$ 106,281	\$ 52,400	\$ 263,086
Accrued payroll and benefits				379,393
Deferred Revenue	310,498	592,390	334,648	
Current maturities of long-term debt				
Short Term Debt - Bonds, Notes Payable				
Other	559,595	338,122	327,510	511,101
LIABILITIES	763,627	1,036,793	714,558	1,153,591
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>		250	250	250
TOTAL LIABILITIES	763,627	1,037,043	714,808	1,153,841
<u>NET ASSETS</u>				
Unrestricted	5,229,732	4,961,348	4,739,677	4,134,170
Temporarily restricted				
TOTAL NET ASSETS	5,229,732	4,961,348	4,739,677	4,134,170
TOTAL LIABILITIES AND NET ASSETS	5,993,359	5,998,391	5,454,485	5,288,011

**Harlem Day Charter School
Budget / Operating Plan
2010-11**

Total Revenue	Total Expend	Net Income	Actual Student Enrollment	Total Paid Student Enrollment	2008-10				2009-10				2010-11				2011-12				2012-13				2013-14				2014-15				2015-16				2016-17				2017-18				2018-19				2019-20				2020-21				2021-22				2022-23				2023-24				2024-25				2025-26				2026-27				2027-28				2028-29				2029-30				2030-31				2031-32				2032-33				2033-34				2034-35				2035-36				2036-37				2037-38				2038-39				2039-40				2040-41				2041-42				2042-43				2043-44				2044-45				2045-46				2046-47				2047-48				2048-49				2049-50				2050-51				2051-52				2052-53				2053-54				2054-55				2055-56				2056-57				2057-58				2058-59				2059-60				2060-61				2061-62				2062-63				2063-64				2064-65				2065-66				2066-67				2067-68				2068-69				2069-70				2070-71				2071-72				2072-73				2073-74				2074-75				2075-76				2076-77				2077-78				2078-79				2079-80				2080-81				2081-82				2082-83				2083-84				2084-85				2085-86				2086-87				2087-88				2088-89				2089-90				2090-91				2091-92				2092-93				2093-94				2094-95																																																																																																																																																																																																																																																																	
1,000,000	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,0

**Harlem Day Charter School
Budget / Operating Plan
2010-11**

Harlem Day Charter School Budget / Operating Plan 2010-11									
		1st Quarter - 9/1 - 9/25	2nd Quarter - 10/1 - 10/25	3rd Quarter - 11/1 - 11/25	4th Quarter - 12/1 - 12/25	Midyear	Original	Current	Midyear
	Prior Year Actual 2009-10	Original	Current	Original	Current	Midyear	Original	Current	Midyear
60	EXPENSES								
61	ADMINISTRATIVE STAFF PERSONNEL COSTS								
62	Administrative Management	1,332,245	2,441,723	-	1,074,683	-	1,479,046	-	1,437,046
63	Deans, Directors & Coordinators	1,172	44,721	-	1,172	-	1,172	-	1,172
64	Director of Finance	1,228,670	44,721	-	1,228,670	-	1,228,670	-	1,228,670
65	Operations / Business Manager	243	264	-	243	-	243	-	243
66	Other	243	264	-	243	-	243	-	243
67	TOTAL ADMINISTRATIVE STAFF	2,584	2,572	-	2,584	-	2,584	-	2,584
68	INSTRUCTIONAL PERSONNEL COSTS								
69	Administrative Management	15,449	18,001	-	15,449	-	15,449	-	15,449
70	Deans, Directors & Coordinators	13,246	90,000	-	13,246	-	13,246	-	13,246
71	Director of Finance	2,250	2,250	-	2,250	-	2,250	-	2,250
72	Operations / Business Manager	448,858	174,479	-	448,858	-	448,858	-	448,858
73	Other	2,250	2,250	-	2,250	-	2,250	-	2,250
74	TOTAL INSTRUCTIONAL STAFF	589,803	282,979	-	589,803	-	589,803	-	589,803
75	NON-INSTRUCTIONAL PERSONNEL COSTS								
76	Administrative Management	13,164	14,500	-	13,164	-	13,164	-	13,164
77	Deans, Directors & Coordinators	23,455	54,108	-	23,455	-	23,455	-	23,455
78	Director of Finance	23,455	23,455	-	23,455	-	23,455	-	23,455
79	Operations / Business Manager	45,174	14,500	-	45,174	-	45,174	-	45,174
80	Other	45,174	14,500	-	45,174	-	45,174	-	45,174
81	TOTAL NON-INSTRUCTIONAL STAFF	126,922	116,063	-	126,922	-	126,922	-	126,922
82	TOTAL PERSONNEL COSTS	2,584	2,572	-	2,584	-	2,584	-	2,584
83	NON-PERSONNEL COSTS								
84	Administrative Management	1,332,245	2,441,723	-	1,332,245	-	1,332,245	-	1,332,245
85	Deans, Directors & Coordinators	1,172	44,721	-	1,172	-	1,172	-	1,172
86	Director of Finance	1,228,670	44,721	-	1,228,670	-	1,228,670	-	1,228,670
87	Operations / Business Manager	243	264	-	243	-	243	-	243
88	Other	243	264	-	243	-	243	-	243
89	TOTAL NON-PERSONNEL COSTS	2,584	2,572	-	2,584	-	2,584	-	2,584
90	TOTAL SCHOOL OPERATIONS	5,168	5,144	-	5,168	-	5,168	-	5,168
91	FACILITY OPERATION & MAINTENANCE								
92	Administrative Management	1,332,245	2,441,723	-	1,332,245	-	1,332,245	-	1,332,245
93	Deans, Directors & Coordinators	1,172	44,721	-	1,172	-	1,172	-	1,172
94	Director of Finance	1,228,670	44,721	-	1,228,670	-	1,228,670	-	1,228,670
95	Operations / Business Manager	243	264	-	243	-	243	-	243
96	Other	243	264	-	243	-	243	-	243
97	TOTAL FACILITY OPERATION & MAINTENANCE	2,584	2,572	-	2,584	-	2,584	-	2,584
98	TOTAL SCHOOL OPERATIONS & MAINTENANCE	7,752	7,716	-	7,752	-	7,752	-	7,752
99	DEPRECIATION & AMORTIZATION								
100	RESERVES / CONTINGENCY								
101	TOTAL EXPENSES	13,278,000	6,574	-	13,278,000	-	13,278,000	-	13,278,000
102	NET INCOME								

Harlem Day Charter School Budget / Operating Plan 2010-11									
6	Total Revenue	4,382,845	1,941,723	1,079,082	1,079,082	1,079,082	1,079,082	1,079,082	1,079,082
7	Total Expenses	5,608,924	997,002	1,327,498	1,327,498	1,327,498	1,327,498	1,327,498	1,327,498
8	Net Income	(1,226,079)	44,721	(251,413)	(251,413)	(251,413)	(251,413)	(251,413)	(251,413)
9	Actual Student Enrollment	243	264	264	264	264	264	264	264
10	Total Paid Student Enrollment	243	264	264	264	264	264	264	264
11									
12									
13									
14	ENROLLMENT - *School Districts Are Linked To Above Entries*								
15	School District 1 (Enter Name)	151	264	264	264	264	264	264	264
16	School District 2 (Enter Name)	151	264	264	264	264	264	264	264
17	School District 3 (Enter Name)	151	264	264	264	264	264	264	264
18	School District 4 (Enter Name)	151	264	264	264	264	264	264	264
19	School District 5 (Enter Name)	151	264	264	264	264	264	264	264
20	School District 6 (Enter Name)	151	264	264	264	264	264	264	264
21	School District 7 (Enter Name)	151	264	264	264	264	264	264	264
22	School District 8 (Enter Name)	151	264	264	264	264	264	264	264
23	School District 9 (Enter Name)	151	264	264	264	264	264	264	264
24	School District 10 (Enter Name)	151	264	264	264	264	264	264	264
25	School District 11 (Enter Name)	151	264	264	264	264	264	264	264
26	School District 12 (Enter Name)	151	264	264	264	264	264	264	264
27	School District 13 (Enter Name)	151	264	264	264	264	264	264	264
28	School District 14 (Enter Name)	151	264	264	264	264	264	264	264
29	School District 15 (Enter Name)	151	264	264	264	264	264	264	264
30	SCHOOL DISTRICT - ALL OTHER	151	264	264	264	264	264	264	264
31	TOTAL ENROLLMENT	243	264	264	264	264	264	264	264
32	REVENUE PER PUPIL	18,045	7,466	4,078	4,078	4,078	4,078	4,078	4,078
33	EXPENSES PER PUPIL	23,065	3,772	5,029	5,029	5,029	5,029	5,029	5,029

Harlem Day Charter School Budget / Operating Plan 2010-11					DESCRIPTION OF ASSUMPTIONS	
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	32	33	34	35
36	37	38	39	40	41	42
43	44	45	46	47	48	49
50	51	52	53	54	55	56
57	58	59	60	61	62	63
64	65	66	67	68	69	70
71	72	73	74	75	76	77
78	79	80	81	82	83	84
85	86	87	88	89	90	91
92	93	94	95	96	97	98
99	100	101	102	103	104	105
106	107	108	109	110	111	112
113	114	115	116	117	118	119
120	121	122	123	124	125	126
127	128	129	130	131	132	133
134	135	136	137	138	139	140
141	142	143	144	145	146	147
148	149	150	151	152	153	154
155	156	157	158	159	160	161
162	163	164	165	166	167	168
169	170	171	172	173	174	175
176	177	178	179	180	181	182
183	184	185	186	187	188	189
190	191	192	193	194	195	196
197	198	199	200	201	202	203
204	205	206	207	208	209	210
211	212	213	214	215	216	217
218	219	220	221	222	223	224
225	226	227	228	229	230	231
232	233	234	235	236	237	238
239	240	241	242	243	244	245
246	247	248	249	250	251	252
253	254	255	256	257	258	259
260	261	262	263	264	265	266
267	268	269	270	271	272	273
274	275	276	277	278	279	280
281	282	283	284	285	286	287
288	289	290	291	292	293	294
295	296	297	298	299	300	301
302	303	304	305	306	307	308
309	310	311	312	313	314	315
316	317	318	319	320	321	322
323	324	325	326	327	328	329
330	331	332	333	334	335	336
337	338	339	340	341	342	343
344	345	346	347	348	349	350
351	352	353	354	355	356	357
358	359	360	361	362	363	364
365	366	367	368	369	370	371
372	373	374	375	376	377	378
379	380	381	382	383	384	385
386	387	388	389	390	391	392
393	394	395	396	397	398	399
400	401	402	403	404	405	406
407	408	409	410	411	412	413
414	415	416	417	418	419	420
421	422	423	424	425	426	427
428	429	430	431	432	433	434
435	436	437	438	439	440	441
442	443	444	445	446	447	448
449	450	451	452	453	454	455
456	457	458	459	460	461	462
463	464	465	466	467	468	469
470	471	472	473	474	475	476
477	478	479	480	481	482	483
484	485	486	487	488	489	490
491	492	493	494	495	496	497
498	499	500	501	502	503	504
505	506	507	508	509	510	511
512	513	514	515	516	517	518
519	520	521	522	523	524	525
526	527	528	529	530	531	532
533	534	535	536	537	538	539
540	541	542	543	544	545	546
547	548	549	550	551	552	553
554	555	556	557	558	559	560
561	562	563	564	565	566	567
568	569	570	571	572	573	574
575	576	577	578	579	580	581
582	583	584	585	586	587	588
589	590	591	592	593	594	595
596	597	598	599	600	601	602
603	604	605	606	607	608	609
610	611	612	613	614	615	616
617	618	619	620	621	622	623
624	625	626	627	628	629	630
631	632	633	634	635	636	637
638	639	640	641	642	643	644
645	646	647	648	649	650	651
652	653	654	655	656	657	658
659	660	661	662	663	664	665
666	667	668	669	670	671	672
673	674	675	676	677	678	679
680	681	682	683	684	685	686
687	688	689	690	691	692	693
694	695	696	697	698	699	700
701	702	703	704	705	706	707
708	709	710	711	712	713	714
715	716	717	718	719	720	721
722	723	724	725	726	727	728
729	730	731	732	733	734	735
736	737	738	739	740	741	742
743	744	745	746	747	748	749
750	751	752	753	754	755	756
757	758	759	760	761	762	763
764	765	766	767	768	769	770
771	772	773	774	775	776	777
778	779	780	781	782	783	784
785	786	787	788	789	790	791
792	793	794	795	796	797	798
799	800	801	802	803	804	805
806	807	808	809	810	811	812
813	814	815	816	817	818	819
820	821	822	823	824	825	826
827	828	829	830	831	832	833
834	835	836	837	838	839	840
841	842	843	844	845	846	847
848	849	850	851	852	853	854
855	856	857	858	859	860	861
862	863	864	865	866	867	868
869	870	871	872	873	874	875
876	877	878	879	880	881	882
883	884	885	886	887	888	889
890	891	892	893	894	895	896
897	898	899	900	901	902	903
904	905	906	907	908	909	910
911	912	913	914	915	916	917
918	919	920	921	922	923	924
925	926	927	928	929	930	931
932	933	934	935	936	937	938
939	940	941	942	943	944	945
946	947	948	949	950	951	952
953	954	955	956	957	958	959
960	961	962	963	964	965	966
967	968	969	970	971	972	973
974	975	976	977	978	979	980
981	982	983	984	985	986	987
988	989	990	991	992	993	994
995	996	997	998	999	1000	1001

DESCRIPTION OF ASSUMPTIONS

**Harlem Day Charter School
Budget / Operating Plan
2010-11**

Total Revenue		4,390,072	4,390,072	-	(61,877)
Total Expenses		4,975,755	4,975,755	-	233,455
Net Income		(1,084,700)	(1,084,700)	-	241,289
Total Paid Student Enrollment					
Total Paid Student Enrollment					
EXPENSES					
ADMINISTRATIVE STAFF PERSONNEL COSTS					
		No. of Position	Original	Total Year Current	Variance
66	Executive Management	1.00	145,000	145,000	-
67	Institutional Management	2.00	285,000	285,000	-
68	Deans, Directors & Coordinators	1.00	158,000	158,000	-
69	Assistant Deans	1.00	15,000	15,000	-
70	Administrative Staff	10.00	686,500	686,500	-
71	TOTAL ADMINISTRATIVE STAFF		1,310,500	1,310,500	-
INSTRUCTIONAL PERSONNEL COSTS					
72	Teachers - Regular	15.00	774,500	774,500	-
73	Teachers - Special	1.00	118,000	118,000	-
74	Substitutes	1.00	251,500	251,500	-
75	Specialists	1.00	274,500	274,500	-
76	Aides	6.00	149,500	149,500	-
77	Therapists & Counselors	2.00	122,000	122,000	-
78	Other	33.00	123,000	123,000	-
79	TOTAL INSTRUCTIONAL	38.00	2,022,300	2,022,300	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
80	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
81	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
82	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
83	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
84	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
85	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
86	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
87	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
88	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
89	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
90	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
91	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
92	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
93	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
94	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
95	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
96	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
97	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
98	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
99	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
100	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
101	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
102	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
103	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
104	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
105	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
106	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
107	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
108	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
109	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
110	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
111	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
112	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
113	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
114	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
115	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
116	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
117	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
118	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
119	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
120	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
121	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
122	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
123	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
124	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
125	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
126	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
127	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
128	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
129	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
130	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
131	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
132	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
133	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
134	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
135	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
136	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
137	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
138	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
139	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
140	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
141	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
142	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
143	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
144	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
145	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
146	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
147	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
148	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
149	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
150	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
151	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
152	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
153	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
154	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
155	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
156	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
157	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
158	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
159	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
160	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
161	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
162	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
163	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
164	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
165	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
166	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
167	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
168	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
169	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
170	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
171	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
172	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
173	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
174	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
175	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
176	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
177	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
178	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
179	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
180	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
181	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
182	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
183	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
184	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
185	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
186	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
187	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
188	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
189	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
190	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
191	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
192	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
193	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
194	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
195	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
196	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
197	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
198	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
199	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
200	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
201	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
202	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
203	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
204	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
205	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
206	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
207	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
208	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
209	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
210	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
211	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
212	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
213	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
214	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
215	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
216	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
217	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
218	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
219	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
220	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
221	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
222	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
223	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
224	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
225	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
226	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
227	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
228	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
229	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
230	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
231	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
232	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
233	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
234	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
235	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
236	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
237	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
238	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
239	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
240	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
241	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
242	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
243	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
244	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
245	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
246	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
247	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
248	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
249	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
250	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
251	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
252	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
253	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
254	Non-Instructional Personnel	2.00	2,022,300	2,022,300	-
255	Non-Instructional Personnel	2.00	2,022		

**Harlem Day Charter School
Budget / Operating Plan
2010-11**

	1st Quarter - 7/1 - 9/30				2nd Quarter - 10/1 - 12/31				3rd Quarter - 1/1 - 3/31				4th Quarter - 4/1 - 6/30			
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Variance
* Enrollment, Revenue and Expenditure Data in the Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed																
REVENUE																
REVENUES FROM STATE SOURCES																
Per Pupil Revenue																
School District 1 (Enter Name)	921,269	1,041,723	(120,454)	1,013,652	1,076,083	(62,431)										
School District 2 (Enter Name)	972,095	997,002	(24,907)	1,382,034	1,327,496	54,538										
School District 3 (Enter Name)	590,828	44,721	(635,547)	(246,382)	(251,413)	(4,999)										
School District 4 (Enter Name)		264	(16)	254	264	(10)										
School District 5 (Enter Name)		264	(16)	254	264	(10)										
School District 6 (Enter Name)		264	(16)	254	264	(10)										
School District 7 (Enter Name)		264	(16)	254	264	(10)										
School District 8 (Enter Name)		264	(16)	254	264	(10)										
School District 9 (Enter Name)		264	(16)	254	264	(10)										
School District 10 (Enter Name)		264	(16)	254	264	(10)										
School District 11 (Enter Name)		264	(16)	254	264	(10)										
School District 12 (Enter Name)		264	(16)	254	264	(10)										
School District 13 (Enter Name)		264	(16)	254	264	(10)										
School District 14 (Enter Name)		264	(16)	254	264	(10)										
School District 15 (Enter Name)		264	(16)	254	264	(10)										
SCHOOL DISTRICT - ALL OTHER																
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	844,762	821,238	23,524	877,988	821,238	56,750										
Special Education Revenue	38,412	44,157	(5,745)	38,412	44,157	(5,745)										
Grants																
State																
FYDCD (Department of Youth and Community Development)																
Other																
TOTAL REVENUE FROM STATE SOURCES	883,174	865,395	17,779	916,399	865,395	51,004										
REVENUE FROM FEDERAL FUNDING																
IDEA Special Needs																
Title I	1,805	1,805	(0.00)	1,805	1,805	(0.00)										
Title Funding - Other	11,421	11,421	(0.00)	11,421	11,421	(0.00)										
School Food Service (Free Lunch)	1,089	1,089	(0.00)	1,089	1,089	(0.00)										
Grants																
Charter School Program (CSP) Planning & Implementation																
Other																
TOTAL REVENUE FROM FEDERAL SOURCES	11,421	11,421	(0.00)	11,421	11,421	(0.00)										
LOCAL and OTHER REVENUE																
Contributions and Donations																
Fundraising																
Event Management																
Event Management																
Investment Income																
Food Service (Income from meals)																
Text Book																
Other																
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	30,675	30,675	(0.00)	30,675	30,675	(0.00)										
TOTAL REVENUE	921,269	1,041,723	(120,454)	1,013,652	1,076,083	(62,431)										

* When entering in Actuals, ORANGE cells must be entered in EACH SECTION in order to generate variance analysis.

**Harlem Day Charter School
Budget / Operating Plan
2010-11**

EXPENSES	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance
Total Revenue	921,259	1,041,723	(120,464)	1,013,652	1,076,063	(62,411)	1,363,695	1,076,066	287,629	1,387,595	1,076,066	311,529	1,387,595	1,076,066	311,529
Total Expenses	972,065	997,902	(24,837)	1,385,277	1,337,592	(47,685)	1,385,277	1,337,592	(47,685)	1,385,277	1,337,592	(47,685)	1,385,277	1,337,592	(47,685)
Net Income	(50,806)	44,721	(95,527)	(271,625)	(261,539)	(10,086)	(271,625)	(261,539)	(10,086)	(271,625)	(261,539)	(10,086)	(271,625)	(261,539)	(10,086)
Total Student Enrollment	248	248	0	248	248	0	248	248	0	248	248	0	248	248	0
Total Paid Student Enrollment	248	248	0	248	248	0	248	248	0	248	248	0	248	248	0
* Enrollment, Revenue and Expenditure Data in the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed															
EXPENSES															
ADMINISTRATIVE STAFF PERSONNEL COSTS															
Administrative Management	35,001	35,001	0	35,001	35,001	0	35,001	35,001	0	35,001	35,001	0	35,001	35,001	0
Director, Administration	60,000	60,000	0	60,000	60,000	0	60,000	60,000	0	60,000	60,000	0	60,000	60,000	0
Director, Finance	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0
Director, Business Manager	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0
Director, Maintenance	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0	30,000	30,000	0
TOTAL ADMINISTRATIVE STAFF	185,001	185,001	0	185,001	185,001	0	185,001	185,001	0	185,001	185,001	0	185,001	185,001	0
INSTRUCTIONAL PERSONNEL COSTS															
Teachers - Regular	80,889	80,889	0	80,889	80,889	0	80,889	80,889	0	80,889	80,889	0	80,889	80,889	0
Teachers - SPED	11,459	11,459	0	11,459	11,459	0	11,459	11,459	0	11,459	11,459	0	11,459	11,459	0
Classroom Aides	4,156	4,156	0	4,156	4,156	0	4,156	4,156	0	4,156	4,156	0	4,156	4,156	0
Teaching Assistants	29,024	29,024	0	29,024	29,024	0	29,024	29,024	0	29,024	29,024	0	29,024	29,024	0
Specialty Teachers	18,635	18,635	0	18,635	18,635	0	18,635	18,635	0	18,635	18,635	0	18,635	18,635	0
Aides	12,760	12,760	0	12,760	12,760	0	12,760	12,760	0	12,760	12,760	0	12,760	12,760	0
Therapists & Counselors	7,726	7,726	0	7,726	7,726	0	7,726	7,726	0	7,726	7,726	0	7,726	7,726	0
Other	217,459	217,459	0	217,459	217,459	0	217,459	217,459	0	217,459	217,459	0	217,459	217,459	0
TOTAL INSTRUCTIONAL	385,518	385,518	0	385,518	385,518	0	385,518	385,518	0	385,518	385,518	0	385,518	385,518	0
NON-INSTRUCTIONAL PERSONNEL COSTS															
None	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Libraries	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0
Custodial	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0
Security	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0
Other	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0	10,145	10,145	0
TOTAL NON-INSTRUCTIONAL	40,580	40,580	0	40,580	40,580	0	40,580	40,580	0	40,580	40,580	0	40,580	40,580	0
SUBTOTAL PERSONNEL SERVICE COSTS	426,099	426,099	0	426,099	426,099	0	426,099	426,099	0	426,099	426,099	0	426,099	426,099	0
PAYROLL TAXES AND BENEFITS															
Payroll Taxes	36,086	36,086	0	36,086	36,086	0	36,086	36,086	0	36,086	36,086	0	36,086	36,086	0
Principals / Employee Benefits	11,983	11,983	0	11,983	11,983	0	11,983	11,983	0	11,983	11,983	0	11,983	11,983	0
Retirement / Pension	8,706	8,706	0	8,706	8,706	0	8,706	8,706	0	8,706	8,706	0	8,706	8,706	0
TOTAL PAYROLL TAXES AND BENEFITS	56,775	56,775	0	56,775	56,775	0	56,775	56,775	0	56,775	56,775	0	56,775	56,775	0
TOTAL PERSONNEL SERVICE COSTS	482,874	482,874	0	482,874	482,874	0	482,874	482,874	0	482,874	482,874	0	482,874	482,874	0
CONTRACTED SERVICES															
Accounting / Audit	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
Legal	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
Management Company Fee	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
Food Service / School Lunch	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
Payroll Services	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
Special Ed Services	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
Therapist Services (E.M. Title I)	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
Other Purchased / Professional / Consulting	501	501	0	501	501	0	501	501	0	501	501	0	501	501	0
TOTAL CONTRACTED SERVICES	2,505	2,505	0	2,505	2,505	0	2,505	2,505	0	2,505	2,505	0	2,505	2,505	0
SCHOOL OPERATIONS															
Board Expense	42	42	0	42	42	0	42	42	0	42	42	0	42	42	0
Classroom / Teaching Supplies & Materials	20,350	20,350	0	20,350	20,350	0	20,350	20,350	0	20,350	20,350	0	20,350	20,350	0
Special Ed Supplies & Materials	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Textbooks / Workbooks	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Supplies & Materials other	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Equipment / Furniture	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Telephone	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Transportation	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Student Testing & Assessment	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Field Trips	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Transportation (Student)	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Student Services - other	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Office Expense	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Staff Development	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Student Recruitment / Marketing	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Student Recruitment / Marketing	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Food Service / School Lunch	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Travel (Staff)	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Facilities	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
Other	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0	1,441	1,441	0
TOTAL SCHOOL OPERATIONS	69,555	69,555	0	69,555	69,555	0	69,555	69,555	0	69,555	69,555	0	69,555	69,555	0
FACILITY OPERATION & MAINTENANCE															
Insurance	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0
Utilities	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0
Building and Land Rent / Lease	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0
Repairs & Maintenance	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0
Equipment / Furniture	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0
Security	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0
Utilities	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0	10,345	10,345	0
TOTAL FACILITY OPERATION & MAINTENANCE	61,680	61,680	0	61,680	61,680	0	61,680	61,680	0	61,680	61,680	0	61,680	61,680	0
DEPRECIATION & AMORTIZATION															
RESERVES / CONTINGENCY															
TOTAL EXPENSES	1,013,652	1,013,652	0	1,013,652	1,013,652	0	1,013,652	1,013,652	0	1,013,652	1,013,652	0	1,013,652	1,013,652	0
NET INCOME	(50,806)	(50,806)	0	(50,806)	(50,806)	0	(50,806)	(50,806)	0	(50,806)	(50,806)	0	(50,806)	(50,806)	0

**Harlem Day Charter School
Budget / Operating Plan
2010-11**

Total Revenue Total Expenses Net Income Total Enrollment Total Pupil Student Enrollment		1st Quarter - 7/1 - 9/30				2nd Quarter - 10/1 - 12/31				3rd Quarter - 1/1 - 3/31				4th Quarter - 4/1 - 6/30			
		Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	
* Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed																	
ENROLLMENT - *School Districts Are Linked To Above Entries*																	
School District 1 (Enter Name)		264		(10)	264		(10)	264		(10)	264		(10)	264		(10)	264
School District 2 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 3 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 4 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 5 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 6 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 7 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 8 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 9 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 10 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 11 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 12 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 13 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 14 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District 15 (Enter Name)		-		-	-		-	-		-	-		-	-		-	-
School District - All Other		-		-	-		-	-		-	-		-	-		-	-
TOTAL ENROLLMENT		248	264	(16)	254	264	(10)	255	264	(9)	264	(9)	264	(9)	264	(9)	264
REVENUE PER PUPIL		3,715	3,846	(131)	3,891	4,076	(185)	4,158	4,076	82	4,158	4,158	0	4,158	4,158	0	4,158
EXPENSES PER PUPIL		3,036	3,777	(741)	3,046	3,036	(10)	3,124	3,036	88	3,124	3,124	0	3,124	3,124	0	3,124

DESCRIPTION OF ASSUMPTIONS

In-Kind Revenue - Donated Space (corresponding expenses included in rent)

DESCRIPTION OF ASSUMPTIONS

Reclassification of expts from Qbrs 1 & 2

Harlem Day Charter School Budget / Operating Plan 2010-11										DESCRIPTION OF ASSUMPTIONS	
Total Revenue	4,386,121	4,389,972	95,149	4,389,972	95,149	4,389,972	95,149	4,389,972	95,149	4,382,845	3,276
Total Expenses	5,932,505	5,375,762	(156,746)	(156,746)	(156,746)	(156,746)	(156,746)	(156,746)	(156,746)	5,886,994	76,417
Net Income	(1,546,382)	(1,084,790)	(61,597)	(1,084,790)	(61,597)	(1,084,790)	(61,597)	(1,084,790)	(61,597)	(1,226,079)	79,682
Actual Student Enrollment	250	264	(14)	(14)	(14)	(14)	(14)	(14)	(14)	243	
Total Paid Student Enrollment	250	264	(14)	(14)	(14)	(14)	(14)	(14)	(14)	243	
TOTALS AND VARIANCE ANALYSIS											
* Enrollment, Revenue and Expenditure Data IN the "Total and Variance Analysis" Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget (Current Quarter)	Actual Yr. Current Budget	Current Budget - TY	Actual Yr. Original Budget (Current Quarter)	Original Budget - TY	Actual Yr. Original Budget	PY Actual (PY TY) / No. of Quarters	Actual CY vs. Actual PY		
ENROLLMENT - *School Districts Are Linked To Above Entries*											
School District 1 (Enter Name)	250	264	-	-	264	(14)	-	243	-	2	
School District 2 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 3 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 4 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 5 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 6 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 7 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 8 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 9 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 10 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 11 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 12 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 13 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 14 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District 15 (Enter Name)	-	-	-	-	-	-	-	-	-	-	
School District - ALL OTHER	250	264	-	-	264	(14)	-	243	-	2	
TOTAL ENROLLMENT	250	264	-	-	264	(14)	-	243	-	2	
REVENUE PER PUPIL	\$17,927	\$16,254	\$1,673		\$17,927			\$17,927		\$17,927	
EXPENSES PER PUPIL	\$23,708	\$20,363	\$3,345		\$23,708			\$23,708		\$23,708	

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Benjamin V. Lambert
2. Charter School Name Harlem Day Charter School
3. Charter Authorizer Entity _____
4. Home Address* [REDACTED] NYC 10013
5. Business Address* [REDACTED] NYC 10019
6. Daytime Phone* [REDACTED]
7. E-Mail Address [REDACTED]
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Chairman

9. Is the trustee an employee of the school? Yes ☒ No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes ☒ No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "None" if applicable. Do not leave this space blank. <i>None</i>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank. <i>None</i>				

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Date

7/26/11

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Kinnari Patel
2. Charter School Name Harlem Day Charter School
3. Charter Authorizer Entity SUNY
4. Home Address* [REDACTED] Brooklyn 11201
5. Business Address* [REDACTED] Brooklyn 11201
6. Daytime Phone* [REDACTED]
7. E-Mail Address* [REDACTED]
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Education Committee

9. Is the trustee an employee of the school? ☐ Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ☐ Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p>Please write 'None' if not applicable or leave this space blank.</p> <p>NONE</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write 'None' if not applicable or leave this space blank.</p> <p>NONE</p>				

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Signature

[Redacted Signature]

Date

8/1/11

Appendix F: Disclosure of Financial Interest Form**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Theodore F. Swartz
2. Charter School Name Harlem Day Charter School
3. Charter Authorizer Entity SUNY
4. Home Address* [REDACTED]
5. Business Address* Tuxedo NY 10987
6. Daytime Phone* [REDACTED]
7. E-Mail Address* [REDACTED]
8. List all positions held on board (e.g., chair, treasurer, parent representative)

9. Is the trustee an employee of the school? ___Yes ___X_No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes ___X_No


If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
		None		


 7/27/11

Date

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Linda Jones Easton
2. Charter School Name Harlem Day Charter School
3. Charter Authorizer Entity SUNY
4. Home Address* [REDACTED] NY 10044
5. Business Address* [REDACTED] NY 10030
6. Daytime Phone* [REDACTED]
7. E-Mail Address* [REDACTED]
8. List all positions held on board (e.g., chair, treasurer, parent representative)
secretary

9. Is the trustee an employee of the school? Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>← None →</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>← None →</p>				

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7-28-2011

Date

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print): Douglas Snyder_____
2. Charter School Name: Harlem Prep Charter School_____
3. Charter Authorizer Entity: SUNY Charter School Institute _____
4. Home Address* _____ New York NY 10065_____
5. Business Address* _____ New York NY 10022_____
6. Daytime Phone* _____
7. E-Mail Address* _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Chair_____

9. Is the trustee an employee of the school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	<i>None</i>		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	None			

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7.20.2011

Signature

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. **Trustee Name (print):** Anthony Manley_____
2. **Charter School Name:** Harlem Prep Charter School_____
3. **Charter Authorizer Entity:** SUNY Charter Schools Institute_____
4. **Home Address*** _____
4. **Business Address*** _____
5. **Daytime Phone*** _____
6. **E-Mail Address*** _____
7. **List all positions held on board (e.g., chair, treasurer, parent representative)**
Board Member

8. **Is the trustee an employee of the school?** ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

9. **Is the trustee an employee or agent of the management company or institutional partner of the charter school?** ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

11. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest

	None			
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Signature

Date

7-25-11

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print): Allyson Downey _____
2. Charter School Name: Harlem Prep Charter School _____
3. Charter Authorizer Entity: SUNY Charter School Institute _____
4. Home Address* _____ New York, NY 10025 _____
4. Business Address* _____
5. Daytime Phone* _____
6. E-Mail Address* _____
7. List all positions held on board (e.g., chair, treasurer, parent representative)
Board Member _____

8. Is the trustee an employee of the school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

9. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

11. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or Immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest

	None			
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Signature /

Date

7/19/11

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees
Member**

Annual Report 2010-11

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Devin Johnson _____
2. Charter School Name: Harlem Prep Charter School _____
3. Charter Authorizer Entity: SUNY Charter Schools Institute _____
4. Home Address* _____
5. Business Address* [REDACTED] New York NY 10112 _____
6. Daytime Phone* _____
7. E-Mail Address* [REDACTED] _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Board member _____

9. Is the trustee an employee of the school? ☐ Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities,
your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional
partner of the charter school? ☐ Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities,
your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	None			



Date

7/27/11

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member

Annual Report 2010-11
*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1. Trustee Name (print): Seth Andrew _____
2. Charter School Name: Harlem Prep Charter School _____
3. Charter Authorizer Entity: SUNY Charter School Institute _____
4. Home Address* _____ NY NY 10030 _____
5. Business Address _____ Street, NY NY 10030 _____
6. Daytime Phone _____
7. E-Mail Address _____
8. List all positions held on board (e.g. chair, treasurer, parent representative)
Board Member _____

9. Is the trustee an employee of the school? Yes ☒ No ☐

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes ☒ No ☐

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

As Founder and Superintendent of Democracy Prep Public Schools I define and carry out the strategic plans and procedures of the Charter Management Organization, and I am ultimately responsible for the academic performance and operational success of DPPS. I founded Democracy Prep Charter School in December 2005, my salary agreement for 2010-2011 was \$139,700, which is based on that of a DOE Principal +10%, similar to our teacher salary model.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NA	Employee of the CMO	Will recuse from voting on the DPPS agreement and other votes that may be a perceived conflict of interest.	Self

12. Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write None.

Organization conducting business with the school	Nature of business conducted	Approximate value of business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization	Steps Taken to Avoid Conflict of Interest

			conducting business with the school and the nature of the interest	
DPPS	Management	~\$500,000 per year	Self	Recuse from any voting that could be perceived as a conflict

Signature

Date

7-26-11

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Roger Berg _____
2. Charter School Name: Harlem Prep Charter School _____
3. Charter Authorizer Entity: SUNY Charter Schools Institute _____
4. Home Address* [REDACTED] New York, NY 10024 _____
5. Business Address* [REDACTED] New York, NY 10036 _____
6. Daytime Phone* [REDACTED] _____
7. E-Mail Address* [REDACTED] _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Board Member _____

9. Is the trustee an employee of the school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest

	None			
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7/22/11

Date

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Colin Beirne _____
2. Charter School Name: Harlem Prep Charter School
3. Charter Authorizer Entity: SUNY Charter School Institute _____
4. Home Address* _____ Brooklyn, NY 11201 _____
5. 4. Business Address* _____ New York, NY 10012 _____
6. Daytime Phone* _____
7. E-Mail Address* _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Treasurer _____

9. Is the trustee an employee of the school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest

	None			
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[Redacted Signature]

Signature

Date

7/20/11

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees
Member

Annual Report 2010-11

*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1. Trustee Name (print) Thomas Kearney
2. Charter School Name: Harlem Prep
3. Charter Authorizer Entity: SUNY Charter School Institute
4. Home Address* [REDACTED] New York, NY 10014
5. Business Address* [REDACTED] New York, NY 10022
6. Daytime Phone* [REDACTED]
7. E-Mail Address* [REDACTED]
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Board Member
9. Is the trustee an employee of the school? ___Yes ___X___No
If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.
10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes ___X___No
If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest

	None			
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[Redacted Signature]
7/25/2011

Signature
 Date

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Jake Foley _____
2. Charter School Name: Harlem Prep Charter School _____
3. Charter Authorizer Entity: SUNY Charter Schools Institute _____
4. Home Address* _____ New York, NY 10075 _____
5. Business Address* _____ New York, NY 10167 _____
6. Daytime Phone* _____
7. E-Mail Address* _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Board Member _____

9. Is the trustee an employee of the school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

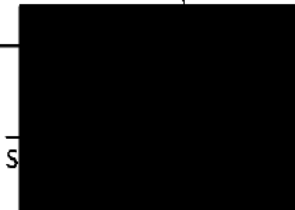
11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	NONE		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization	Nature of	Approximate	Name of Trustee and/or	
conducting business with the school	business conducted	value of the business conducted	immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest

	None			
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Date

7/21/4

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Damian Travier_____
2. Charter School Name: Harlem Prep_____
3. Charter Authorizer Entity: SUNY Charter School Institute_____
4. Home Address* _____ White Plains NY 10603_____
5. Business Address* _____ NY, NY 10013_____
6. Daytime Phone* _____
7. E-Mail Address* _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Board Member/Trustee_____

9. Is the trustee an employee of the school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

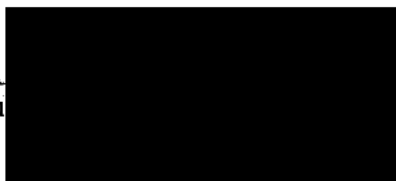
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of	Steps Taken to Avoid Conflict of Interest

			the interest	
	None			

Damian
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07/22/11
 Date

7/22/11

Appendix F: Disclosure of Financial Interest Form

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2010-11**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print): Chris Jackson _____
2. Charter School Name: Harlem Prep Charter School _____
3. Charter Authorizer Entity: SUNY Charter Schools Institute _____
4. Home Address* _____ NY NY 10022
5. Business Address* _____ NY NY 10036
6. Daytime Phone* _____
7. E-Mail Address* _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Board Member _____

9. Is the trustee an employee of the school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ____ Yes __X__ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and	Steps Taken to Avoid Conflict of Interest
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			the nature of the interest	
	None			

Sign



Date

07/20/11