# HARLEM DAY CHARTER SCHOOL 2010-11 ANNUAL REPORT

# **School Information and Cover Page**

School Name: <u>Harlem Day Charter School</u>	
School Leader: Curtis Palmore	
School email address: CPalmore@hdcsny.org	
Primary address: 240 East 123rd Street New York, NY 10035	
School website: www.harlemdaycharterschool.com	
School email: kduffy@democracyprep.org and cc:amatos@democracyprep.org	
Telephone: 212-876-9953 Fax: 212-876-9926	
BEDS # 310400860840	
District/CSD of Location: District 4	
Charter authorizer: SUNY CSI	
Chair, Board of Trustees: Benjamin Lambert	
Date school first opened for instruction: 2001-2002 Academic School Year	
2010-11 Enrollments: 247	
2010-11 Grades Served: <u>K-5</u>	
Our signatures below attest that all of the information contained herein is truthful and accurate.	
Custis Palmore - 8/1/1	1
Print Name, Head of Charter School Signature and Date	
Benjamin Lambert Print Name, President, Board of Trustees	

#### TABLE OF CONTENTS

School Information and Cover Page	
New York State School Report Card	2
Appendix A: Progress Toward Charter Goals	2
Appendix B: Instructional Time	2
Appendix C: Total Expenditures and Administrative Expenditures Per Child	2
Appendix D: Unaudited Financial Statement	2
Appendix E: FY2012	2
Charter Revisions	2
Appendix F: Board of Trustees Disclosure of Financial Interest Forms	3
Appendix G: Board of Trustee Membership Table	3

#### **New York State School Report Card**

 $\underline{https://www.nystart.gov/publicweb/School.do?county=NEWYORK\&district=\&school=310400860\\840\&year=2010$ 

### **Appendix A: Progress Toward Charter Goals**

In accordance with the revised New York State Department of Education Annual Report guidelines, the above appendix will be submitted after August 1<sup>st</sup>, 2011 when further notification is given.

### **Appendix B: Instructional Time**

In accordance with the revised New York State Department of Education Annual Report guidelines, we will not be submitting the above appendix, as we understand that State University of New York (SUNY CSI) authorized schools are not required to do so.

Appendix C: Total Expenditures and Administrative Expenditures Per Child

Administrative expenditures per pupil:	\$3,910.91
Including payroll taxes & benefits	\$4,526.36 including payroll taxes & benefits
	\$22,107.92
Total Expenditures Per Pupil	

# Appendix D: Unaudited Financial Statement

See attached.

#### Appendix E: FY2012

In accordance with the revised New York State Department of Education Annual Report guidelines, we will not be submitting the above appendix, as we understand that State University of New York (SUNY CSI) authorized schools are not required to do so.

#### **Charter Revisions**

Harlem Day Charter School's Board of Trustees did not propose any revisions to the charter in the school year of 2010-2011.

# **Appendix F: Board of Trustees Disclosure of Financial Interest Forms** See attached.

# Appendix G: Board of Trustee Membership Table

In accordance with the revised New York State Department of Education Annual Report guidelines, we will not be submitting the above appendix, as we understand that State University of New York (SUNY CSI) authorized schools are not required to do so.



# Charter Schools Institute The State University of New York

# Annual Report Requirement for SUNY Authorized Charter Schools

# **Harlem Day Charter School**

Administrative expenditures per pupil:	\$3,910.91
	\$4,526.36 including payroll taxes & benefits
Total Expense per pupil	\$22,107.92
Per NYS Statute	Administrative expenditures per pupil; the sum of all general
	administration salaries and other general administration  expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not
	be reported here



## **Budget and Quarterly Report Template**

for SUNY Authorized Charter Schools

# Hartem Day Charter School

Contact Name:

Contact Email:

Alexa Gonzalez aGonzalez@hdcsny.org

Contact Phone:

212 876 9953

Prior Year:

2009-10

Current Year:

2010-11

## Harlem Day Charter School BALANCE SHEET 2010-11

		Q1 As of 9/30	Q2 As of 12/31	Q3 As of 3/31	Q4 As of 6/30
<u>ASSETS</u>					
CURRENT ASSETS  Cash and cash equivalents  Grants and contracts receivable  Accounts receivables  Prepaid Expenses		\$ 2,4927.3865 24.951 8,570 129.752	\$2.514.467 <b>§</b> 65)171 15 85,392	2,108,435 - 5 51,447	### 69.850
Contributions and other receivables	ASSETS	2,590,673	2,680,064	2,216 2,223,658	2,10,063 2,139,408
PROPERTY, BUILDING AND EQUIPM	IENT, net	5/40/2-68/6	50508327	250,827	anacy (45(6))
OTHER ASSETS					
	TOTAL ASSETS	5,993,359	5,998,391	5,454,485	5,288,011
LIABILITIES AND NET	ASSETS				
CURRENT LIABILITIES  Accounts payable and accrued expenses Accrued payroll and benefits Dreferred Revenue Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable	•	\$ 93,534= 310,498		52,400 - \$	263/086 
Other	LIABILITIES	359595 763,627	3:18,122 1,036,793	714,558	1,153,591
LONG-TERM DEBT and NOTES PAYA	BLE, net current maturi	lies	250 %	200 g	250.
	TOTAL LIABILITIES	763,627	1,037,043	714,808	1,153,841
NET ASSETS Unrestricted Temporarily restricted		5229,737 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000 - 1000	4,961,348	4,739,677	4 184 170
	TOTAL NET ASSETS	5,229,732	4,961,348	4,739,677	4,134,170
	TOTAL LIABILITIES AND NET ASSETS	5,993,359	5,998,391	5,454,485	5,288,011

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Total Revenue	4,382,845	-		1,076,083		1,076,086		1,097,080	•
Total Expenses	5,608,924			1,327,496		1,327,502		1,723,762	•
ij Net Income	(1,226,079	4,71		- (251,413)		(251,416)		(626,682)	,
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Other		-	-	-	1766/271	1000	
TOTAL REVENUE PRON STATE SOURCES		3,461,502	3.464.582	-	23,230	23,210	
REVENUE FROM FEDERAL FUNDING	-			-			
LUCKA Appendia Menode		26.87	38.82	-	(16729)	,	
Tibe Funding - Other		18,709	18,709	†·	(3,049)	(2,059)	
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TOTAL REVENUE FROM FEDERAL SOURCES	_	1747A7	171,789	7	(19.664)	(35050)	
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Text Book		20.963	20,083		20,983	20,983	
OTHER		25,900	25,900		17,424	17.424	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	_	105/,59	657,601	·	(146,019)	(146,019)	
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TOTAL ADMINISTRATIVE STAFF  BESTHULT CHARLE PERSONNEL COSTS TWOSHER - PEPD SEASONNEL PERSONNEL COSTS TWOSHER - PEPD SEASONNE TREATM SEASONNE TREATM TWOSHER SCHOOL - PEPD AMBINET COMMITTER THE SEASONNE TREATM TWOSHER SCHOOL - PEPD TWOSH SCHOOL - PEPD TWOSH SCHOOL -		159 900	(1627.0)	(162,78)	
BUSTILLY CHARL PERSONNEL COSTS Trackers - PEPE Statement - PEP Stat		009'000	(263,191)		
			. [ 23.9861	(23.986)	
		110,000	3,124	3,194	
		424,000	(80,305)	G86-981	
		140,500	77.72	7.	
		122,500	(18,189)	(18,189)	
	Ц	2,022,300	187,671	167,671	
NON-INSTRUCTIONAL PERSONNEL COSTS				***************************************	
	-	74,000	(3,168)	(3,168)	
Custodian			- 288	260	
	300	11	- 65.615	55.65	
u		Н		886,78	
	3,033,300	3,023,300	2326	2.326	
	ŧ				
Pregroi Travos Fringo / Employse Benetila	256 547			(38.319)	
Relitement / Pension	37,800	37.800. muniming 37.800. programme	Annual Contraction of the Party Land	(\$254)	
TOTAL PAYROLL TAXES AND BENEFITS	ļ	755.656	(24.672)	(24-672)	
TOTAL PERSONNEL SERVICE COSTS	3769,956	3,705,956	. (22.347)	(22347)	
CONTRACTED SERVICES Accounting ( Audit	26,000	Ì			
la Gard	2,000	2,000	2,109	2,109	
Numa Services	The state of the s				
Food Service / School Lurch Prenall Services	13.000	13.000	(13)	(ET)	
Special Et Sondone	The state of the s	***************************************	Oberfehrenbeurfablerfeblerdeblerdeblerieb	***************************************	
Tillement Services (Lo. 102e f) Other Pumbered / Professional / Consultion	225,000	225,000		216.731	
TOTAL CONTRACTED SERVICES	266,000	266,000	- 249,041	249,041	
SCHOOL OPERATIONS		1			
court Experiment Clearcoom / Traching Supplies & Malerials	E85'95	1 56,583	(13,697)	(13,697)	
Special Ed Supplies & Materials	•		-	\$	
Supplies & Melarith other	and the state of t			•	
Equipment / Furniture	28,500	38,500	- (2,714)	(3,714)	
Telephone	29,000	70,000	(30.466)	(90.466)	
Student Tealing & Assessment	2002	2,000	2,203	2,289	
Floid Tripe Transportation (student)	900'9	6,000	(6,000)	(6,000)	
Sludent Services - other	13,500	13,500	. X,58	26,SE	
Office Expense	000 95	54,900 54,000	(25,383)	(25,383)	
Staff Recruitment	h) HoMair HaMaHr rfaMari	tabundar melar melaban kuntaka Habiahtab kadanka kerbana.	radition de la constant de la consta	ided Children Hamblede Planks before	
Student Recruitment / Marketing School Meoir / Lunch	10,000	10,000	2611	110.000%	
Trevel (Stuff)	3,000		25,831	25,631	
Char	3,000		5.103	5.103	
TOTAL SCHOOL OPERATIONS	326 326	398,325	1(6,139)	(4,13)	
FACILITY OPERATION & MAINTENANCE	100 07	1	- Contraction of the Contraction	***************************************	
Jarkofa	45.70D	47,700	(47,700)	(47,700)	
Building odd Land Rent / Lease Danning & Majouremen	386,800	-	. (16,694)	(16,694)	
Equipment / Furniture	TOTAL PROPERTY OF PERSONS	1		-	
Security	200,08	000'00	(21,066)	(57,066)	
TOTAL FACILITY OPERATION & MAINTENANCE	572,481	572.481	(16,718)	(16,718)	
122 DEPRECIATION & AMORTIZATION	350,000	000 055	- 28 316	22,319	
RESCRYES / CONTIGENCY		Heriette	1	1	
TOTAL EXPENSES	292,545.8	<u> 8 375,762</u>	-1 233.62	282.162	

		The same of the same of the same of		THE REAL PROPERTY AND ADDRESS OF THE PERSON NAMED IN	Contract of such special sections		
2 6 4			Harlem Day Charter School Budget / Operating Plan	rter School sting Plan		DESCRIPTION OF ASSUMPTIONS	
- 10							
si Total Revenue	paena	4,290,972	4,290,972	(92,873)	(91,873)		_
7 Total E	Total Expenses	5,375,762	5,375,762	233,162	233,162		
a Net Income	Come	(1,084,790)	(3,084,790)	141,280	141,289		
20 Total P	9 Actual Student Enrollment 10 Total Pold Student Enrollment						
17		HOMEST PROPERTY AND A					
ဌ			Total Year	VARE	VARIANCE		
		Schaline		Iorkelmal.vs.,PY	SHITTERS XB. EX		
SOFENROL	160 ENROLLMENT - *School Districts Are Linked To Above Entries*						
191	School District 1 (Britar Name)						
182	School District 2 (Enter Name)						_
8	School District 3 (Enter Name)						
2	School District 4 (Enter Name)						
59	School District 5 (Enter Name)						_
3	School Obtrict 6 (Enter Name)						
67	School District 7 (Enter Name)						_
100	School District 8 (Enter Name)						_
691	School District 9 (Enter Namo)						
2	School District 10 (Enter Name)						
72	School District 11 (Enter Name)						
8	School Cestrict 12 (Enter Name)						
23	School District 13 (Enter Name)						
ž	School District 14 (Enter Name)						
175	School District 15 (Enter Name)						
2/2	School Defend - ALL OTHER						
1							
79 PLEVEN	179 REVENUE PER PUPIL.						
21 EXPER							

				Budget /	Budget / Operating Plan	rian Tan							
obal Revenue fobal Expenses	***************************************	921,269	1,041,723	(120,454)	1,013,652	1,076,083	(62,431)	1,163,605	1,076,086	87,519	1,287,595	1,097,080	190,515
Net Income Actual Student Enrollment Total Paid Student Enrollment		246	264	(35,547)	(266,382) 254 254	(251,413)	(01)	(221,622)	(251,416)	25, 65 25, 69	(605,507)	(626,682)	21,14 20,00
eten entitheest but	IN the Total	1et Qua	1et Quarter - 7/1 - 9/30		2nd Qua	2nd Quarter - 10/1 - 12/31		3rd Quart	3rd Querter - 1/1 - 3/31		4 <del>4</del> h Q.	4th Quarter - 4/1 - 6/30	11
	AST ACTUAL	Action	Current Budget	Variance	Action	Current	Variance	Action	Current	Variance	Actual	Current	Variance
REVENUE	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		' When ente	ring in Act	uals, ORANG	GE cells mus	st be enter	* When entering in Actuals, ORANGE cells must be entered in EACH SECTION in order to generate variance analysis.	ON in order	to generat	e variance	analysis.	
Per Pupil Revenue	CY Per Pupil Rate				:								
School District 1 (Enter Menne)	13,527		921,238	¥5/2	GITTE E STATE OF	821,238	51,760	THE PERSON NAMED IN COLUMN 1	923,239	(346)	(149) [56/34/84/200]	821,238	25,045
School Darbitt 2 (Enter Name)	•			2213		•	•		•	•	74	•	-
School Digital & (School Name)	•		-	200	Barra Colonia			A CONTRACTOR OF THE CONTRACTOR	•	•		1	
School District 5 (Enter Name)		SAMPARENTS:		00	proposition and	-	1	SERVICE SPECIFICATION		•	1837000000000000000000000000000000000000	-	
School District 6 (Enter Name)						1			-	-	N N N		
School District 7 (Enter Name)		200000000000000000000000000000000000000	1	0; 2		-	•		†	4	100 LOCAL DESCRIPTION OF THE PERSON OF THE P	•	
School District 6 (Enter Name)		CANADA CHARLES	1		CHAST NAME OF THE PARTY OF THE	1	_		1	*	-		
School Debrit 10 (Enter Marne)	*	INCREMENTAGE	-	5	100000000000000000000000000000000000000			THE REAL PROPERTY.	HIND COLUMN THE PROPERTY OF THE PARTY OF THE	(	TO STATE OF THE PARTY OF THE PA		
School District 11 (Enter Name)	•	THE PROPERTY OF			KENTER THE PROPERTY			HISTORY OF STATE WAS SERVICED.					
School District 12 (Enter Name)	-	MANAGE THE PARKET	-	24	81281625E81625	•	٠	SAMPLE STATES		-	HETSERSTREEN.	•	
School Dietric 13 (Enter Name)	, manual			-		-	-		Ment of the Month of the Man	,		+	
School Dietrict 15 (Enter Name)	,	THE REPORT OF THE PARTY OF THE		,	District Control						A STATE OF THE STA		-
School District - ALL OTHER	•	S S S S S S S S S S S S S S S S S S S		r	F-111111111111111111111111111111111111	,	•				S PROPERTY OF		
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	13,527	7	821,238	22.524	872,998	821,238	51,760	821,089	823,238		846,283	821,238	25.04
Special Education Pervenue		36.411	44,157	10,254 13	54.019	44,157	3862	90029	44,157	17,851	56.812	44,159	12,653
Structure		行為なる場合なるない。	-		KD/SHIRINGS		-	STANDARD CONTRACTOR STANDS	-	-	RESERVATION OF THE PERSON OF T	1-	-
DYCD (Department of Youth and Community Devalopmt.)			-	3.	54 MAS (1874 A.S.)	٠			-	•	**************************************		
Other		2501818181818181			No.	•	•		·	1	E 58 5 5 5		
CONTRACTOR OF STATE SOCIETY AND STATE SOCIETY OF STATE SO		27. 008	955 355	20 778	510.500	B65 395	54.677	700 200	Administration of the Police and the	17.702	300 000	4 400 390	803.75
DESCRIPTION OF STREET OF S			OCT SAME	200	25/101/1	200000		76A'000		7.7577	7 22/7/2/2	WS-25/	3/2
IDEA Special Needs		BANK SANDER	3,005	H (3885)		11,655	(1:65)	THE STATE OF THE S	11,655	950'9	TANK PROPERTY.	11.657	23.876
			11,421	2.0	6	35 X	6,301	404	34 269	(34,269)	70.07	39,269	35,368
Chool Food Service (Free Lunch)			1,000	(1,869)		5,011	(5,612)		5,013	(5,613)	97.70	5.016	6
Grants			***************************************			***************************************	abtablablarteniabhahahahah					***************************************	***************************************
Charter School Program (CSP) Planning & Implementation				-		-	•	ATHER CHECKS CONTRACTOR		-	STOREST STATE	~~~~~~~~~~~	Weight William Street Street
		CONTRACTOR				+	1		1	•	NO RONG SECTION OF THE PERSON	•	and the fact that the same
TOTAL REVENUE FROM PEDERAL SOURCES		11,921	17,175	(5.754)	40,570	51,535	(10,965)	18,611	51,537	(32,926)	119,520	51,542	879,73
LOCAL and OTHER REVENUE													
Contributions and Donations		VOC 8 C 10 C	115,749	(115,899)	K 1881 219 443 5	118,749	(80,25D)	CHERT PROPERTY OF STREET	118,749	114 126	749.877	118,753	130,924
Fundraking		8		985		***************************************	-		-	-		•	
Eroto Refribursement		TO CHARLES THE SECOND	33,804	(33063)	0003	33,804	(32,804)	T A	33.804	(11.260)	8	33,806	(24.920)
Inherest Income		6	136	3 (1)	125	126	(62)	£,	136	(123)	ax on the last	122	[27)
Food Service (Income from mexic)		TELESPONDE STORY		×	Brobbadha	1	-	A SHIP OF THE PRINCIPLE		-	OUT CLUB STEPS TO	-	
Text Book		MILITED MILITING		-	100	1		**************************************		1		20,983	(20,983)
отнея		\$42	6.474	7	3.69	6.474	Ŧ	E-53	6.475		5	6.477	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		10,675	150.153	(148.478)	46.065	199,153	(113,089)	261,897	159.154	102,743	264.950	180,141	94,839

				Harlem Day Budget /	Harlem Day Charter School Budget / Operating Plan 2010-11	chool							
Total Revenue Total Robentes Net Trooms Actual Student Enrollment Total Student Enrollment		921,269 972,065 (50,426) 246	1,041,723 997,002 44,721 264	(120,454) 24,907 (95,547) (16)	1,013,652 1,282,034 (268,382) 154	1,076,063 1,327,496 (251,413) 264 264	(62,431) 45,462 (16,969) (10)	1,163,605 1,385,277 (221,672) 285	1,076,086 1,327,502 (251,416) 264	67,519 (57,775) 12,744 (9)	1,287,595 1,693,102 (605,507) 250	1,097,080 1,723,762 (626,642) 264	190,515 (169,340) 21,175 (14)
* Enrollment, Revenue and Expediture Data: and Variance Analysis' Section is Based on L. Quarter Completed	ta IN the 'Total n LAST ACTUAL	1st Qu	artar - 7/1 - 9/ Current Gudost	8	2nd Quar	F	8	3rd Quart	HE	Variance	Arthur Ath	- refree	6/30 Verfance
EXPENSES ADMINITERATIVE STAFF PERSONNEL COSTS Executes Management Intericianal Management Control of Conference		2		88	22   PHINS 350771		(78)	7.0 (8.0)   1.0 (8	35.88	<u>.</u>		88.8	(B1477)
CERTO, Intended of Continued CETO, Intended of Personal of Personal of Personal of Personal Office of Personal Activities and Service of Personal Activities of Personal Office of Perso	8 88	\$200 E	60,000 39,501 40,374 174,876	281 4 207 5,738	200 St. 81	50,000 39,501 174,076	(88)	200 18 CO 18	40,000 39,500 40,375 174,875	6,331	201 E	60,000 39,486 40,377 174,873	(10,659)
INSTRUCTIONAL PERSONNEL COSTS Teacher - Regular Teacher - Regular Teacher - Series Superlikes Teacher Teacher Vaschers Appeller Teacher Acces Theopole & Courseion Other, INSTRUCTIONAL	1.00 (	17.17.5 17.17.5 18.63 18	90,889 11,459 14,550 19,635 10,538 10,538	(3,239) FP (2,239) FP	2.239 FANNISTERS  4.23 FANNISTERS  6.239 FANNISTERS  6.230 FANNIST	194.131 27.501 27.501 20.634 35.134 35.134 35.134 35.134 36.134 3	14.774 PFS 10.028 PFS 10.028 PFS 10.028 PFS 10.038 PFS	45.5 THE 46.5 THE 46.		14,774 10,779 14,520 15,749 15,565 15,565 15,565 15,565 15,565	000 000 000 000 000 000 000 000 000 00	207.385 43.540 10.735 110.735 110.735 110.735 10.73	20,525 20,502 20,707 12,592 (3,524 (3,532 4,441 (4,
NON-NUCRELICTIONAL PERSONNEL COSTS  Nives  Liberine  Gardin  Gardin  ONAL  TOTAL NON-HISTRUCTIONAL  SUBTOTAL PERSONNEL SERVICE COSTS	0.00 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	100 (00 (00 (00 (00 (00 (00 (00 (00 (00	2.739 10.125 16.125 15.624 15.624 17.71	(2,474) 10,125 (20,426) (9,882) (10,686)	100.12 10	16.501 10.125 13.664 13.667 77.675	(12.907) (12.907) (12.907) (14.909) (27.909) (27.909)	10.1990		(149 (3,126 (6,319 (4,700 (24,700 (4,534	1005.221	29,29 10,25 11,057 11,097 10,097 10,097	(1,563) (1,563) (1,543) (57,440) (57,440)
PAYROLL TAXES AND BENEFITE PAYROLL TAXES AND BENEFITE Fings is fraybyse Benefits Referenced is frainced frainced TOTAL PAYROLL TAXES AND BENEFITS TOTAL PERSONNEL SERVICE COSTS	Control of the Contro	200 SE 111 SE 11	36,985 111,983 8.700 160,668	48 (8 906) 906 906 (4129)	10.020 10.020 10.020 20.020	64,136 116,073 8,700 183,900	6.536 3.760 (1.550) 8.746	190 200 100 100 100 100 100 100 100 100 10	64,137 116,977, 8,700 108,914	(25,521) 5,775 1,832 (5,939) (25,09)	(12.657) [SSRINIPSERROR] 1.2372 [STRINIPSERSER 1.2373 [STRINIPSERSER (13.292) [SSRINIPSERSER (13.292) [SSRINIPSERSER (13.292) [SSRINIPSERSER (13.292) [SSRINIPSERSERS]		(1521) 21,363 6.81 6.81 73,173
CONTRACTED BENVICES Accounts/Acid Uniquestration Company Tea		### (\$1.00 kg)	501	(06)	9449	501	(4975)	(M. 17) (M. 18) (M. 18		7.140	7.140 F   21,500   120,600   131,546   120,600   131,546		1,000
Total Control Service Payall Service Special Ed Service Talemed Service (a. Title ) Other Purchased (a. Title ) Other Purchased (b. Title ) TOTAL CONTRACTED SERVICES		0.000 E	3,299	(191) (191)	2.6.1	3,245	284 (623) 7.243 2.529	SECTION OF THE SECTIO	3.250	(11,004) (11,004)	316.400	3257	(6,729) (212,859) (720,489)
Su-MucO-Christolium Bound Christolium Gestroom / Testing Supples & Metricia Special ES Supples & Metricia Tendones / Webbrish & Metricia Combine & Metricia de Complex & Metricia		0.075 1.145 2.442	20,350	(1.41)	2975 2975	5,082	(42) (42) (460) (6.570)	(000)		5,416	85	28.068	23,769
Suppose to research to the suppose t		2.00 2.00 4.00 4.00 5.00 5.00 5.00 5.00 5.00 5	9,627 5,001 39,312 200 600	30,800 200 200 600	23.8 23.8 2.18	9,627 5,001 39,332 600 1,800	(5.593) 1,016 1,9872 1,890	75.20 1 12018 1450 1450 8.500		(15,674) (153) 27,239 1,096 (6,780)	285.71 285.71 285.71	9,621 4,998 30,000 1,000	10.630 28,720 (19,454)
States Services - other  Olde Experime Old Foresterned Old Foresterned Old Foresterned Olde Grandwood Olde		325 99 326 99 326 99 326 99 327 90 327 90 32	13.496 13.496 14.206 2.499 2.499 7.700 108.407	5.248 5.248 1,356 1,056 1,016	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	4.050 13.500 13.500 2.249 2.449 7.449 7.750 7.80	0800 (1,000) (	100 11 15 15 15 15 15 15 15 15 15 15 15 15	4,050 4,173 4,173 5,500 750 750 750 8,645 8,645 8,645	3.616 5.422 7.024 7.024 7.210 9 9 9	75.000 1.000	4,050	3,359 (1,259) 2,294 (1,691) (1,692) (1,692) (1,692) (1,693) (1
FACILITY OPERATION & MANITENANCE Insurance Justices Justices Bedding and Land Rest i Lesso Repaire & Manitemero Equipment / Fundlines		90/95 30/95 30/55	10,245 11,825 86,699 4,251	(213) (313) (9) (0) (0) (0) (0) (0)	300.00 (198.6) 300.00 (198.6) 300.00 (198.6)	10.245 11.925 96.699 4.251	(140) (345) (4.252)	39 75 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		EE (127)		10.247 11.925 96.702 9.248	(272) (247) (265) 12542,
Geauth United TOTAL FACILITY OPERATION & MAINTENANCE DEPRECATION & AMORTIZATION RESERVES, TOO AT INDEX TOTAL EXPENSES		13.00		(492) (492)		20,001 143,121 87,500 1,327,496	16.282	133.609	1 1 1 1 1 1 1 1		1,1,531 (2011.053,007) (5.00) 9,510 (15,577) (15,00) 1,000,000,000 (15,00) 1,000,000 (15,00)	149,120 27,500 1,723,762	(9.085) (9.085)
NET INCOME		(50.876)	44,721	(95.547)	[(A(E) E)]	(25) 413)	(16,959)	(221673)	(१डा ४४६)	29,744	(605.507)	(626,682)	21.175

			Harlem Da	Harlem Day Charter School	chool							
			Budget /	Budget / Operating Plan 2010-11	Plan							
Total Revenue	921,269	1,041,723	(320,454)	1,013,652	1,076,063	(62,431)	1,163,603	1,076,086	67,519	1,287,595	1,097,080	190,515
Total Expenses	972,095	997,002	24,907	1,282,034	1,327,496	45,462	1,385,277	1,327,502	(57,775)	-	1,723,762	(169,340)
Net Income	(20,826)	44,721	(95,547)	(268,382)	9	(16,969)	(223,672)	2	29,744	(405'502)	(626,662)	21,175
Actual Student Enrollment Total Paid Student Enrollment	345	7 7 7 7 7 7	9 5	Ä	¥ ₹	99	255	¥ ¥	€ €	8	ž ž	33
	1st Ou	1st Ouarter - 7/1 - 9/30		ang puz	100	Н.	3rd Duar	1/1			4th Owertag - 4/1 - 6/30	06/30
* Enrollment, Revenue and Expediture Data IN the 'Total								<del>!</del> !		i	<u> </u>	
Quarter Completed												
	Actual	Current Budget	Variance	Actual	Current	Variance	Actual	Current	Variance	Actival	Current Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*												
		264	(16)	100000	255	(10)	SE COMPANY	25	(6)		ž	(14)
School District 2 (Enter Name)		,	-	HASHING ST				The state of the s	-		-	-
School District 3 (Enter Name)	CT CONTROL OF THE	•	,	SECTION OF	•	-	TANDALI MARKATAN MARKAT	٠		Section of the Sectio	•	•
School District 4 (Enter Name)	250 00000000000000000000000000000000000	-		Harata kayanda asa	•		THE PROPERTY OF THE PARTY OF THE PARTY.	ſ.	•			
School District 5 (Enter Name)	· · · · · · · · · · · · · · · · · · ·	•	•	BE SPERSY WHEN THE	•	•	Vitalia in proposition of the control of the contro	•	•	20152311525HQ152	-	•
School District 5 (Enter Name)	7. 10. x x x x x x x x x x x x x x x x x x x	-	•	1576418219781915	-	-			-	THE STATE OF THE S	-	-
School District 7 (Enter Name)	1.15.15.16.16.16.15.15.15.15.15.15.15.15.15.15.15.15.15.	•		的特殊等自然的特別	•		医异异丙烯二甲甲基苯甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲	•	•	KONTHANCE MALE	•	,
School District 8 (Enter Name)	STATE STATE OF THE		•	RING PROPERTY.	•	•	<b>建筑路线路路路路路路路路路</b>		-	HAND AND AND THE PARTY OF	•	•
School District 9 (Enter Name)	STATE OF THE STATE	-		GPANEP KIND N	-	•	A CHONING MENUNGHAN MANAGER	•	•	THE SECTION OF SECTION	-	
School District 10 (Enter Name)	である。日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日	-	•	REPORTED THE	•	•	THE REPORT OF THE PARTY OF	,	-	1539-1440 (SIX-5)	-	
School District 11 (Enter Name)	5.88 (8.84 (1.84 (8.84))			100000000000000000000000000000000000000	•	-	A PERSONAL CONTROL			1442 K 143 H 141 K 1	-	ľ
School District 12 (Enter Name)	STANDARD PROPERTY.		•	REBRINGSHIP	•	Ī	TO SHARE WITH SHORE WHITE	·	•	1990 N. C.	•	-
School District 13 (Enter Name)	A STATE OF THE STA	•	•	18 0 18 18 18 18 18 18 18 18 18 18 18 18 18	٠	-		•	-	AND SERVICE STREET	•	•
School Dietrict 14 (Enter Nume)	SHAMMAN S	-	1	AND THE PARTY		-	ATTENDED FOR STREET		•	MANAGE ASSET		-
School District 15 (Enter Name)	HANGE STREET,	•	•	25 18 18 18 18 18 18 18 18 18 18 18 18 18		•	TRANSCRIPTION	,	-	100000000000000000000000000000000000000	•	
School Dienkt ALL OTHER	**************************************		•				\$15 ST 54	•		7 (100)	,	
TOTAL ENROLLMENT	Z48	264	(36)	264 (10) (10) 254 (10) (10) (10) (10) (10) (10) (10) (10)	264	(01)	255	264	(9) 250	250	764	(14)
REVENUE PER PUPIL	3,715	3,946	(231)	3,991	4,076	(GP)	(45)	4,076	483	4.076 463 5,145 4,156	-	066
	3030	1.466.5	TANKE !	1 0740	E.V.28	Maxi		2000	Wasay	200	1 1	12.000
EAFENSES PER PUPIL		4		2000		1	ACLES				200	(

					Harlem Budge	Harlem Day Charter School Budget / Operating Plan 2010-11	frool lan					DESCRIPTION OF ASSUMPTIONS
Total Ravenue Total Expenses Net Expenses Actual Student Enrollment Total Pald Student Enrollment	4,386,121 5,532,508 (1,146,387) 250 250	4,290,977 5,375,762 (1,084,790) 264	95,149 (156,746) (61,597) (14)	4,290,972 5,375,762 (1,084,790)	95,149 (156,746) (61,597)	4,290,972 5,375,762 (2,084,790) 264 264	95,149 (156,746) (41,567) (14)	4,290,972 5,375,762 (1,084,790)	95,149 (156,746) (61,597)	4,383,845 5,604,924 (1,226,079) 243	3,276 76,417 79,692	
* Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis's Section is Based on LAST ACTUAL		***************************************	Actual		TOTALS	TOTALS AND VARIANCE ANALYSIS				PY Actual (PY TY / No. of	A America	
Quarter Compreted	Actus	Current Budget (Current Quarter)	VA. Current Budget	Current C	Actival Vs. Current Budget TY	Original Budget (Surrent Quarter)	vs. Original Budget	Original Budget - TY	vs. Original Budget TY	COMPLETED Actual CY Querters	Actual CV	
STATE SOURCES												
Per Pupit Revenue School District 1 (Enter Name) 13,527	3.385,132	3,284,952	100,180	3,284,952	100,180	3,284,952	100,180	3.284.952	100.180	3.025.092	360 040	
	The state of the s		•		The state of the s	HATTERSTEIN THE TOTAL TOTAL TOTAL		-	The second secon	The second secon		
School District 4 (Enter Name)						4 -		•		+		
School District 5 (Enter Name)	THE PERSON NAMED IN COLUMN				-	***************************************	-	1				
School District 7 (Enter Name)	•		-	ľ	†	1.	1	1	1	1	P -	
School District B (Enter Name)	4	•	ŀ					ŀ		***************************************		
School Datrict 9 (Enter Name)		-		+	+				1	-	нинининининини	
School District 11 (Enter Name)		-				i						
School District 12 (Enter Name) School District 13 (Enter Name)	'			,	1		1 1				1	
School District 14 (Enter Name)				-		1	-				***************************************	
School District 15 (Enter Name) School District - ALL OTHER		•	,	†	1			1	-	1		
TOTAL Per Pupil Rowense (Average Districts Per Pupil Funding)	3,385,132	3,284,952	100 180	3,284,952	100 180	3,284,952	100,180	3,284,952	100,150	3,025,092	360,040	
Grants Grants	***************************************	000017	2000	00000	1 020006	479.8% T	30,000	1/6,630	1 079'04	249,480	(22,230)	
Structus DVCD (Decembers of Yeath and Community Development)		•				•	-			+	-	
Ciber	Material designation of the least of the leas						-			113,800	(113,800)	
OBINIT TOTAL REVENUE FROM STATE SOURCES	3,612,382	3,461,582	150,800	3,461,582	150,800	3,461,582	150.800	3.461.582	150.800	3388.572	224.010	
REVENUE FROM FEDERAL FUNDING										***************************************	_	
IDEA Special Meeds	54.144	38,852	15,292	38,852	15,292	38,852	15,292	38.852	15,292	995'55	(1,422)	
Title Funding - Other	13,750	18,739	(4,959)	18,709	(4,959)	18,709	(4,959)	18,709	(4,359)	19,798	6,73V	
School Food Service (Free Lunch) Grands	-	-		Ţ	7	,	-	-	7	-		
Charter School Program (CBP) Planning & Implementation				·	•	1	H	-	***************************************	i		
Office and a second sec				1	1	***************************************	7	ľ	1			
TOTAL REVENUE FROM FEDBRAL SOURCES	190,122	171,789	18,333	171,789	18,333	171,789	18.333	171,789	18,333	190,953	(23)	
LOCAL and OTHER REVENUE		100			40000							
Perdusing	200,035	000,674	500	145,000	500	475,000	5005	475,000	48,895	3.463	(224,121)	
Erato Reinthussement	30,113	135,218	(102,105)	135,218	(102, 105)	135,218	(102,105)	135 218	(302,305)	43,159	(10,046)	
Interest Income	602	900	(29.1)	. 200	(162)	500	(162)	2005	781	306	(262)	
Food Service (Income from meals)  Test Rook	and the three feet and the state of the stat	200 00	(600 002)	2000	- C00 002)	Cap OC	1000 000		,			
20 740	908 \$2	005/57		25.900	-	25.900	-	25.900		8.476	ACA-57	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	X20 617		(73,984)	109'259	(73,984)	109'259	(73,984)	657,601	(73,884)	803.620		In-Kind Revenue - Donabad Space (corresponding expense included in rest)
TOTAL REYENUE	4 326 121		95,149	4,290,972	95.149.1	4.290.972	95,149	4.290.972	95,149	4	3,276	

					Harlem Budge	Harlem Day Charter School Budget / Operating Plan 2010-11	ichool Plan					DESCRIPTION OF ASSUMPTIONS
Total Rovenue Total Expenses Actual Student Enrollment Total Paid Student Errollment	4,386,121 5,532,508 (1,146,387) 250 250	4,290,972 5,375,762 (1,084,790) 264	95,249 (356,746) (63,597) (14) (14)	4,250,972 5,375,762 (1,084,790)	95,149 (156,746) (61,597)	4,280,972 5,375,762 (1,084,790) 264	95,140 (156,746) (61,597) (14)	4,290,972 5,375,762 (1,084,790)	95,249 (156,746) (61,597)	4,382,845 5,608,924 (1,226,079) 243	3,276 76,417 79,692	
* Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quartar Completed	Actual	Current Budget (Qurrent Quarter)	Actual v4. Current Budget	Current C	TOTALS Actual va. Current Budget	TOTALS AND VARIANCE ANALYSIS  Va.  Garrant Chipma Budger  Contratt Quarter)	LYSES Actual VE. Original Budget	Original O	Actual vs. Original Budget TY	PY Actual (PV TY COMPLETED Actual CY Quartett	Actual CY vs. Actual PY	
ADMINISTRATIVE STAFF PERSONNEL COSTS  ADMINISTRATIVE STAFF PERSONNEL COSTS  Executive Management  Residence of the state o	165, 109 165, 109 165, 109 168, 570	240,000 240,000 158,000 161,500	74,891 (8,763)	240,000	- 74,891 (05,201)	240,000 240,000 186,000 145,500	74,891 (10,570)	140,000 - 240,000 - 158,000	74,891 - 74,891 (10,570)	65,499 	(125,729) (165,109) (105,109) (105,201)	2 Directors rudgined in Naveth 2011 - will be deducted from handcount in 4th or
	25.292 25.202 25.202 27.001 27.001 27.001 20.105 20.105 20.105		1.306 1.306 34.700 46.967 31.598 27.638 27.638 1.5463 1.54	699.550 775.500 110.00 424.000 278.600 149.500 172.500 172.500 172.500 172.500 172.500 172.500 172.500 172.500	4 (12) 14 (20) 15 (20) 16 (20) 16 (20) 17 (20) 16 (20) 17 (20) 16 (20)	776,500 110,000 110,000 276,00	11-11-11-11-11-11-11-11-11-11-11-11-11-	776,500 776,500 110,000 28,600 140,500 20,50	1,288 1,4786 1,6897 1,688 1,688 1,788 1,4788	752.514 115.194 333.615 312.646 162.047 162.047 163.043 163.0471 2.206.971	(22.658) (22.678) (32.418) (43.418) (43.418) (43.724) (43.724) (43.724) (43.724) (43.724)	Actuals Include 7 Dert time selertes for Afterschool Prozem
NON-HINETRUCTRONAL PERSONNEL COSTS  Libraria  Cuncian  Security  S	73,450. 73,450. 50,150. 50,150. 50,150. 50,150.	3,033.300	(4,802) (17,450) (25,690) (67,440) (118,381)	24,000 90,500 50,500 146,500 311,500	(4.802) (17.450) (22.590) (10.391) (110.391)	74,000 40,500 50,500 146,500 311,500 303,300	(4802) (17,950) (17,950) (17,950) (110,381) (110,381)	74,000 74,000 40,500 146,500 311,500	(4,802) (12,450) (22,650) (12,450) (110,261)	70.837 41.337 55.041 578.306 378.306	(7,570) (16,553) (25,149) (4,634) (4,634) (41,538)	
PAYROLI TAXES AND BENEFITS PAYROLI TAXES AND BENEFITS Fine I Englewe Benefit Reternant Fender TOTAL PAYROLI TAXES AND BENEFITS TOTAL PERSONNEL SERVICE COSTS	257.201 - 135.494 - 30.680 - 30.680 - 31.257.11.2	256.547 46.309 37.800 775.666	(10.654) 25.815 7.120 22.201 61.841	256,547 461,309 37,890 755,656	(10,654) 25,815 27,720 22,281 61,841	256,597 49,1209 37,589 775,666	(10,554) 25,015 7,120 22,281	256.547 461.309 37.600 725.656 37.700.856	(10,054) 25,815 7,120 22,281 61,841	775,777 472,990 32,276 730,984	8,516 (12,504) 1,536 (2,391)	
CONTRACTED BIRNICES Accounting / Audit Logal Management Company Fee Management Company Fee	38,732	28,000	(36,732)	25,000	8,140	25,000	(36,732)	25,060	(36,732)	\$6,314 4,109	38,454	P109-10 audit fees over acrused
Food Switzer School Lunch Pood Switzer School Lunch Pood Switzer School Lunch Special Ed Switzer Special Ed Switzer Tribeners Switzer Switzer Switzer Tother Purchaster De Set Notes	13,181	13,000	(18.750)	13,000	(181) (182,395) (202,305)	000 ST	(18.1) (18.35.6) (19.300) (366.436)	13,000	(181)	12,987 141,731 515,041	(18.386) (18.386) (18.387)	Recises/Ration of GFED services from SPED supples in Obr 1 & 2.
BCHOOL OPERATIONS Beard Expenses Classroom 1 Teaching Supplies & Maderials Spocks Ed Supplies & Maderials Formation of Management & Managemen	42 17,723 623 623 2,442		(42) 38,620 (623) (2,442)	56,583	(42) 38,860 (623) (2,442)	56,583	38.860 (523) (3,442)	56,533	(42) 38,860 (523) (523)		(42) 25,163 (178) (2,442)	Ventor credit from P709-10 deplicate billing Redassification of GPB3 services from SPB5 supplear in Grs. 1.8.2
Equipment / Furthern Equipment / Furthern Technolog Technolog Blodent Teeling & Assessment Freed Trig. Transcolotion (skudent	53,362 18,215 18,215 27,557 8,989 8,989	38,500 20,000 157,242 2,000 6,000	(14,862) 1,785 104,685 (6,950) (18,893)	38,500 20,000 157,242 2,000 6,000	(14,862) 1,765 104,885 (6,958)	28,500 20,000 157,242 2000 6,000	(14,862) 1,765 1,765 104,685 (6,958)	38,500 20,000 157,242 2,000 6,000	(14,862) 1,785 104,685 (6,958) (18,634)	35.786 20.616 66.776 4.289	(17.576) 2,401 14.219 (4.662) (24.834)	Radiam Term CEF 2
Student Benview - olher Office Expense Stud Penselment Student Student Andering Student Recultiment Student Recultiment Mandaring Student Recultiment Mandaring	9,999 41,989 16,773 12,410 4,665 9,953	24,500 24,500 10,000	3,501 9,011 7,727 (12,410) 5,335 47	13.500 54.000 24.500 10.000	3,501 9,031 7,727 (12,430) 5,335 47	13,500 54,000 24,500 10,000	3,501 9,011 7,727 (12,410) 5,335 47	24,500 24,500 24,500 10,000 10,000	3,501 9,011 7,227 (12,410) 5,335 47	126.093 28.617 35,149	100.084 18,375 18,376 (12,410) 7,946 (9,953)	Reclassification of exps from Qtm 1 & 2
I issue (stud) Fundaming Ober TOTAL SCHOOL OPERATIONS	4,305 2,030 283,883	3,000	(1,308) - - - - - - - - - - - - - - - - - - -	3,000	(1.308)	3,000		3,000	114,442	28.831 0.000 394.192	\$4523 \$077 110,310	
FACULIY OPERATION & MAINTENANCE Immanses Jumpling Bushing and Lind Sent / Lease Repairs & Maintenance	42,272 53,112 370,134 20,459	40,981 47,700 386,800 17,000	(1,291) (5,412) 16,666 (3,459)	40.881 47.700 386.800 17.000	(1.291) (5.412) 16.666 (3,459)	40,291 47,700 386,800 17,000	(1,291) (5,412) (1,666 (3,459)	40,981 47,700 386,900 17,000	(1,281) (5,412) 16,666 (3,459)	39,377 370,106 370,108	(51,112) (20) (20) (20)	
Egistron's Familiano Security Uressa TOTAL FACILITY OPERATION A MAINTENANDE	44,010	80,000	35,990	85,000	35,950	80.000 80.000 572,481		80,000	35,990	58.284	14,924	
BEFEGGALDEN & AMUNITATION RESERVES CONTIGENCY TOTAL EXPENSES	359 085	5.005,000	(156.7	40 5375,762	(0156.746)	350,000 375,762 (1,084,790)	(155,746)	5.375.762	(9.08)	5608024	76.477	

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					Harlam	Harlem Day Charter School	loos!						Γ
					Budg	Budget / Operating Plan 2010-11	an an					DESCRIPTION OF ASSUMPTIONS	
Total Revenue Total Exercises Net Income Actual Student Errollment Total Build Student Errollment	4,386,121 5,533,508 (1,146,367)	4,290,972 8,375,762 (3,684,790)	95,149 (156,746) (61,597)	4,290,872 5,375,762 (1,084,790)	95,149 (156,746) (61,597)	4,290,972 5,375,762 (3,884,790)	95,149 (126,746) (61,597)	4,290,972 5,375,762 (1,084,790)	95,149 (156,746) (61,597)	4,382,845 5,508,924 (1,226,079)	3,276 76,417 79,592		
			111111111111111111111111111111111111111	***************************************	TOTALS	TOTALS AND VARIANCE ANALYSIS	11			783			
* Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL			Actual				Actual		Actual	Y Actual (PY TY			
Quarter Completed	and de	Current Budget (Current Quarter)		Current Cu Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	original Budget	Original O	ğ	COMPLETED Actual CY Questant	Actual CY Va.		
ENROLLMENT - "School Districts Are Linked To Above Entries*	* Enrollment	* Enrollment Data Based on Last Actual Quarter Completed	Actual Quarter	Completed									_
School District 1 (Erker Name)	250	*	(14)			264	(33)	***************************************		243	7		
School Darrick 2 (Enter Name)	1				_1_	†			L	1			
School District 4 (Enter Name)			,		<b>.</b>				.1.				
School District 5 (Ertar Name)			•		أ		·		L	_	-		
Satool District 6 (Enter Name)		•	٠		<u>l</u>				11		•		
School District 7 (Enter Name)	1				_1	7	•		_ 1.		•		
School District 8 (Enter Name)	,	1	'						[		-		
School District 10 (Enter Name)	,		-			-	-		.i	•	1		
School District 11 (Enter Name)		,	•		1	-	,		1		•		
School District 12 (Enter Name)	,		•		أسسأ				I	ŀ	•		
School District 13 (Enter Name)	,		•							•	•		
School District 14 (Enby Name)	,		-		<u> </u>	•	İ						_
School District 15 (Enter Name)	1	•	1		1	1	•		1	1	1		
TOTAL ENROLLMENT	750	250 254	(61)			264	(34)		I.	243	7		
REVENUE PER PUPIL	17,527	16,254	1,273			16,254	1,273		ייי נ	T .	(5,19)		
EXPENSES PER PUPIL	22,108	£95.05.	(1,745)			20,343	(1,745)		1 <u>L.</u>		786		

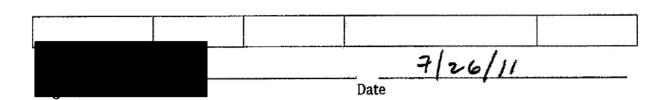
# Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11 \*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1.	Trustee Name (print) Benjamin V. Lambert
	Charter School Name Harlem Day Charter School
3.	Charter Authorizer Entity
<b>4</b> .	Home Address*
5.	Business Address*
6.	Daytime Phone*
7.	E-Mail Addres
8,	List all positions held on board (e.g., chair, treasurer, parent representative)
9.	Is the trustee an employee of the school?Yes
	If <b>Yes</b> , please provide a description of the position you hold and your responsibilities, your salary and your start date.
10	. Is the trustee an employee or agent of the management company or institutional partner of the charter school?YesNo
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the sixmonth period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please writ	e "None" if applica	ple. Do not leave th	is space blank.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Monadse wr	ite "None"	f applicable.	Do not leave this space	blank.



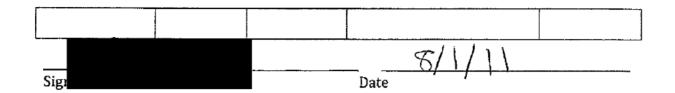
# Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print) Kinnari Patel
	Charter School Name Harrem Day Charter School
3.	Charter Authorizer Entity SUNY
4.	Home Address* BYOCKUN 1/20
5,	Business Address* BYOOKIYA 11201
6.	Daytime Phone*
7.	E-Mail Address*_
8.	List all positions held on board (e.g., chair, treasurer, parent representative)  Education Committee
9.	Is the trustee an employee of the school?Yes _XNo  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.
10.	Is the trustee an employee or agent of the management company or institutional partner of the charter school?Yes X_No  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the sixmonth period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please writ NONE	r Mond If egyl en	ila un en (mase e)	is space blank.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE	lie None	<u> </u>	en trees the speci	≯nh.



## Disclosure of Financial Interest by a New York Charter School Board of Trustees Mombor Annual Report 2010-11

1.	Trustee Name (print) Theodore F. Swartz
2.	Charter School Name Harlem Day Charter School
3.	Charter Authorizer Entity SUNY
	Home Address*
	Business Address* Tuxedo NY 10987
	Daytime Phone*
7.	E-Mail Address*
8.	List all positions held on board (e.g., chair, treasurer, parent representative)
9.	Is the trustee an employed of the school?YesX_No
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.
10	Is the trustee an employee or agent of the management company or institutional partner of the charter school?Yes _X_No  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the hoard, and in the sixmonth period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	Non	e	

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
		None		

### Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print) Linda Jones Easton
	Charter School Name Harlem Day Charter School
	Charter Authorizer Entity 511114
	Home Address*
5.	Business Address*_
6.	Daytime Phone*
7.	E-Mail Address*
8.	List all positions held on board (e.g., chair, treasurer, parent representative)
9.	Is the trustee an employee of the school?YesNo
	If <b>Yes</b> , please provide a description of the position you hold and your responsibilities, your salary and your start date.
10.	Is the trustee an employee or agent of the management company or institutional partner of the charter school?YesNo
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the sixmonth period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please writ	e "None" if applica		is space blank.
*	140		

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please wr	ite "None" —— N		Do not leave this space	blank.

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		J	7-28-2011	
			T-08-011	
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		Date		

### Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print): Douglas Snyder						
2.	Charter School Name: Harlem Prep Charter School						
3.	Charter Authorizer Entity: SUNY Charter School Institute						
4.	Home Address* New York NY 10065						
5.	Business Address* New York NY 10022						
6.	Daytime Phone*						
7.	E-Mail Address*						
	List all positions held on board (e.g., chair, treasurer, parent representative)						
	<u>Chair</u>						
9.	Is the trustee an employee of the school?Yes _X_No						
	If Yes, please provide a description of the position you hold and your responsibilities, your						
	salary and your start date.						
10	. Is the trustee an employee or agent of the management company or institutional partner of the						
	charter school?Yes _X_No						
	If <b>Yes</b> , please provide a description of the position you hold and your responsibilities, your salary and your start date.						

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the sixmonth period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	None			

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	1	7.2	20.20	) ((

Signature

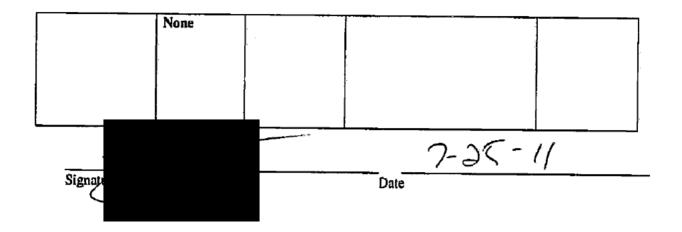
# Disclosure of Financial Interest by a New York Charter School Board of Trustees Member \*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

Trustee Name (print): Anthony Manley
Charter School Name: Harlem Prep Charter School
Charter Authorizer Entity: SUNY Charter Schools Institute
Home Address*
Business Address*
Daytime Phone*
E-Mail Address*
List all positions held on board (e.g., chair, treasurer, parent representative)
Board Member
Is the trustee an employee of the school?YesXNo  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.
Is the trustee an employee or agent of the management company or institutional partner of the charter school?YesXNo  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		
# 			

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest

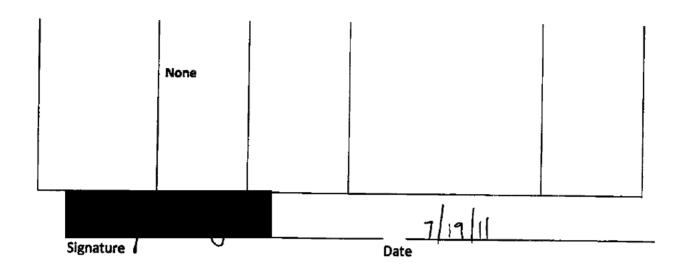


# Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print): Allyson Downey
	Charter School Name: Harlem Prep Charter School
	Charter Authorizer Entity: SUNY Charter School Institute
	Home Address* New York, NY 10025
	Business Address*
5.	Daytime Phone*
6.	E-Mail Address*
	List all positions held on board (e.g., chair, treasurer, parent representative)
	Board Member
8.	Is the trustee an employee of the school?YesXNo  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.
9.	is the trustee an employee or agent of the management company or institutional partner of the charter school?YesXNo
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Organization conducting business with the school	lature of Approximousiness value of the business conducted	immediate family member of household holding an interest	Steps Taken to Avoid Conflict of Interest
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### Disclosure of Financial Interest by a New York Charter School Board of Trustees Member

### Annual Report 2010-11

1.	Trustee Name (print) Devin Johnson
2.	Charter School Name: Harlem Prep Charter School
3.	Charter Authorizer Entity: SUNY Charter Schools Institute
4.	Home Address*
5.	Business Address* New York NY 10112
6.	Daytime Phone*
7.	E-Mail Address*
8.	List all positions held on board (e.g., chair, treasurer, parent representative)
	Board member
9.	Is the trustee an employee of the school?YesX_No  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.
10.	Is the trustee an employee or agent of the management company or institutional partner of the charter school?Yes _X_No
	If <b>Yes</b> , please provide a description of the position you hold and your responsibilities, your salary and your start date.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None			

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	None			
	li)	7	7/2/11	

Date

# Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

Note:
*Note: This Disclosure is a public record, but asterisked data fields will be reducted
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۳	1. Trustee Name (print): Seth Andrew
Ņ	2. Charter School Name: Harlem Prep Charter School
ω	3. Charter Authorizer Enuty: SUNY Charter School Institute
4:	4. Home Address*
Ģτ	5. Business Address Street, NY NY 10030
5	6. Daytime Phone
7.	7. E-Mail Address
æ	8. List all positions held on board (e.g., chair, treasurer, parent representative)
	Board Member

Is the trustee an employee of the school? \_\_\_Yes \_X\_No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_X\_Yes \_\_No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

As Founder and Superintendent of Democracy Prep Public Schools I define and carry out the strategic plans and procedures of the Charter Management Organization, and I am ultimately responsible for the academic performance and operational success of DPPS. I founded Democracy Prep Charter School in December 2005, my salary agreement for 2010-2011 was \$139,700, which is based on that of a DOE Principal +10%, similar to our teacher salary model.

	NA	Date(s)
	Employee of the	Nature of Financial Interest/Transaction
agreement and other votes that may be a perceived conflict of interest.	Will recuse from	Steps taken to avoid a conflict of interest, [e.g., did not vote, did not participate in discussion]
	Self	Name of person holding interest or engaging in transaction and relationship to yourself

	organization			
100 count	interest in the	conducted		
To toward	household holding an	business		the school
Amoid Conflict of	family member of	the	conducted	business with
Chart Tallon to	and/or immediate	e value of	business	conducting
	Name of Trustee	Approximat	Nature of	Organization

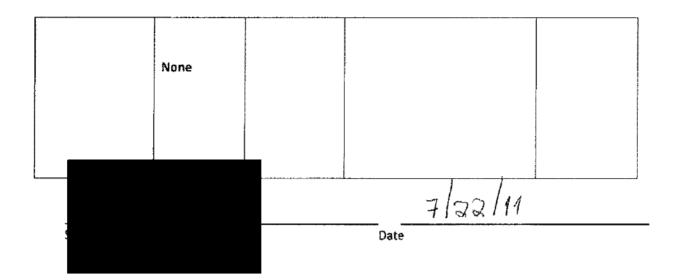
Эвласи				DPPS		
		)	1	Management		
			•	~\$500,000 per year	20000	
Date	7-25-11			Self	nature of the interest	conducting business with the school and the
		conflict	could be perceived as a	any voting that	7	

### Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print) Roger Berg
2.	Charter School Name: Harlem Prep Charter School
3.	Charter Authorizer Entity: SUNY Charter Schools Institute
4.	Home Address* New York, NY 10024
5.	Business Address* New York, NY 10036
6.	Daytime Phone*
7.	E-Maii Address*
8.	List all positions held on board (e.g., chair, treasurer, parent representative)
	Board Member
9.	Is the trustee an employee of the school?YesXNo
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.
10.	Is the trustee an employee or agent of the management company or institutional partner of the charter school?YesXNo
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

Organization	Nature of	Approximate	Name of Trustee and/or	
conducting	business	value of the	immediate family member of	Steps Taken to
business with the	conducted	business	household holding an interest	Avoid Conflict
school	conducted		in the organization conducting	of Interest
			business with the school and	orinterest
			the nature of the interest	



# Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print) Colin Beirne					
2.	Charter School Name: Harlem Prep Charter School					
3.	Charter Authorizer Entity: SUNY Charter School Institute					
4.	Home Address*  Brooklyn, NY 11201					
5.	4. Business Address* New York, NY 10012					
6.	Daytime Phone*					
7.	E-Mail Address*					
8.	List all positions held on board (e.g., chair, treasurer, parent representative)					
	Treasurer					
9.	Is the trustee an employee of the school?YesXNo					
	If Yes, please provide a description of the position you hold and your responsibilities, your					
	salary and your start date.					
10.	Is the trustee an employee or agent of the management company or institutional partner of					
	the charter school?YesXNo					
	If Yes, please provide a description of the position you hold and your responsibilities, your					
	salary and your start date.					

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
7	None		
	,		

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
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. i	None			
Signature		Date	7/20/11	

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### Disclosure of Financial Interest by a New York Charter School Board of Trustees Member

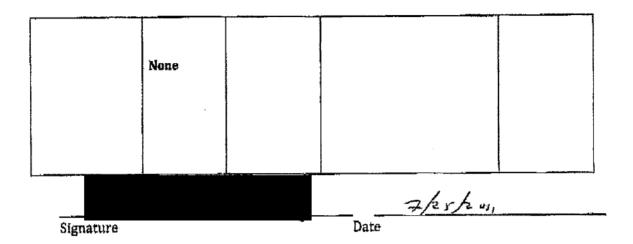
Annual Report 2010-11
\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1.	Trustee Name (print) Thomas Kearney					
2.	Charter School Name: Harlem Prep					
3.	Charter Authorizer Entity: SUNY Charter School Institute					
4.	Home Address* New York, NY 10014					
5.	Business Address* New York, NY 10022					
6.	Daytime Phone*					
7.	E-Mail Address*					
8.	List all positions held on board (e.g., chair, treasurer, parent representative)					
	Board Memher					
	Is the trustee an employee of the school?Yes _X_No  If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.					
	is the trustee an employee or agent of the management company or institutional partner of the charter school?Yes _X_No					
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.					

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	None		

Organization conducting business with the school	ss value of the	Nature of business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
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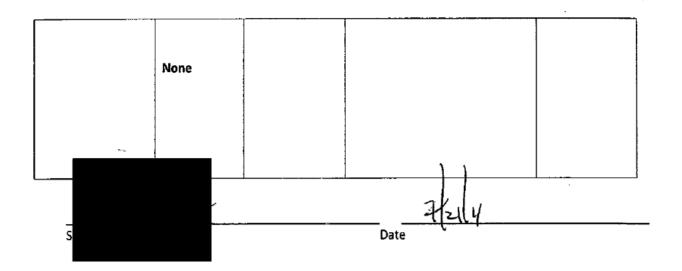


## Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

L.	Trustee Name (print) Jake Foley					
2.	Charter School Name: Harlem Prep Charter School					
3.	Charter Authorizer Entity: SUNY Charter Schools Institute					
ļ,	Home Address* New York, NY 10075					
i <b>.</b>	Business Address* Land Mew York, NY 10167					
	Daytime Phone*					
٠.	E-Mail Address*					
	List all positions held on board (e.g., chair, treasurer, parent representative)					
	Board Member					
	Is the trustee an employee of the school?YesXNo					
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.					
0.	Is the trustee an employee or agent of the management company or institutional partner of the charter school?YesXNo					
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.					

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	NONE		

Organization	Nature of	Approximate	Name of Trustee and/or	
conducting	business	value of the	immediate family member of	Cha T-lan ta
business with the	conducted	business	household holding an interest	Steps Taken to
school	]	conducted	in the organization conducting	Avoid Conflict
		,	business with the school and	of Interest
			the nature of the interest	



### Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print) Damian Travier					
2.	Charter School Name: Harlem Prep					
3.	Charter Authorizer Entity: SUNY Charter School Institute					
4.	Home Address* : White Plains NY 19603					
5.	Business Address* NY. NY 10013					
6.	Daytime Phone*					
7.	E-Mail Address*					
8.	List all positions held on board (e.g., chair, treasurer, parent representative)					
	Board Member/Trustee					
9.	Is the trustee an employee of the school?Yes _X_No					
	If <b>Yes</b> , please provide a description of the position you hold and your responsibilities, your salary and your start date.					
10	. Is the trustee an employee or agent of the management company or institutional partner of the charter school?Yes _X_No					
	If <b>Yes</b> , please provide a description of the position you hold and your responsibilities, your salary and your start date.					

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None			

Organization	Nature of	Approximate	Name of Trustee and/or	
conducting	business	value of the	immediate family member	Steps Taken
business with	conducted	business	of household holding an	to Avoid
the school		conducted	interest in the organization	<b>Conflict of</b>
	***		conducting business with	Interest
			the school and the nature of	

	the interest
None	

Damian	07/22/11	7/22/11
Signatu	Date	
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# Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

1.	Trustee Name (print): Chris Jackson			
2.	Charter School Name: Harlem Prep Charter School			
3.	Charter Authorizer Entity: SUNY Charter Schools Institute			
4.	Home Address* NY NY 10022			
5.	Business Address* NY NY 10036			
6.	Daytime Phone*			
7.	E-Mail Address*			
8.	List all positions held on board (e.g., chair, treasurer, parent representative)			
	Board Member			
9.	Is the trustee an employee of the school?YesXNo			
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.			
10.	Is the trustee an employee or agent of the management company or institutional partner of the charter school?YesXNo			
	If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.			

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
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	processing and constraints and		
	**Harmanisterocommunity recommendates		

Organization	Nature of	Approximate	Name of Trustee and/or	
conducting	business	value of the	immediate family member of	Steps Taken to
business with the	conducted	business	household holding an interest	Avoid Conflict
school	·	conducted	in the organization conducting	of Interest
		de la companya de la	business with the school and	

	the nature of the interest	
None		
	07/20/11	
Sign	Date	