



Entry 1 School Information

Created: 07/26/2016

Last updated: 08/01/2016

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

Page 1

a. SCHOOL NAME AND BEDS#

(Select name from the drop down menu)

SUCCESS ACADEMY CS-HARLEM 5 (SUNY TRUSTEES) 310500860979

b. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

c. DISTRICT / CSD OF LOCATION

NYC CSD 5

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	301 W. 140th, 3rd Floor	646-380-2590	646-961-4731	

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Kurt Wilhelm
Title	Associate Director of Operations

Emergency Phone Number (###-###-####)

e. SCHOOL WEB ADDRESS (URL)

<http://www.successacademies.org/>

f. DATE OF INITIAL CHARTER

02/2010

g. DATE FIRST OPENED FOR INSTRUCTION

08/2010

i. TOTAL ENROLLMENT ON JUNE 30, 2016

577

j. GRADES SERVED IN SCHOOL YEAR 2015-16

Check all that apply

Grades Served

K, 1, 2, 3, 4, 5, 6

k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO

Success Academy Charter Schools

PHYSICAL STREET ADDRESS

95 Pine Street

CITY

New York

STATE	NY
ZIP CODE	10005
EMAIL ADDRESS	

Page 2

I1. FACILITIES

Does the school maintain or operate multiple sites?

	Yes, 2 sites
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I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	301 West 140th Street, 3rd Floor, New York, NY 10030	646-380-2580	CSD 5	K-3	Yes	DOE space
Site 2	175 West 134th Street, 3rd Floor, New York, NY 10030	646-790-2169	CSD 5	4-6	No	DOE space
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Molly Cohen			
Operational Leader	Lauren Pecoraro			
Compliance Contact	Emily Kim			

Complaint Contact	Emily Kim	
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13. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Lisa Sun			
Operational Leader	Julia Dallos			
Compliance Contact	Emily Kim			
Complaint Contact	Emily Kim			

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n1. Were there any revisions to the school's charter during the 2015-16 school year? (Please include approved or pending material and non-material charter revisions).

Yes

n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in admissions/enrollment policy	An amendment was made to include lottery preferences for English Language Learners and children of employees in the school's admissions policy.	1/12/16	
2	Change in Bylaws	Amendments were made to update the Education Corporation's Code	6/6/16	

		of Ethics and Bylaws.		
3				
4				
5				

o. Name and Position of Individual(s) Who Completed the 2015-16 Annual Report.

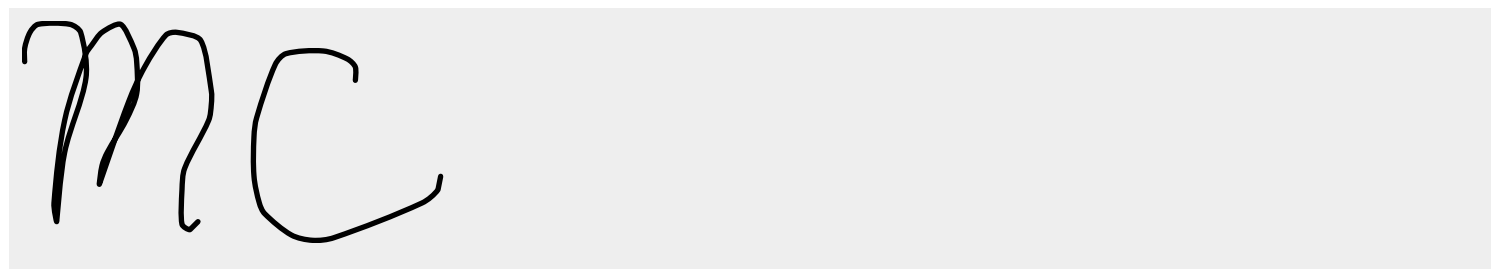
Yvonne Chan (Assistant General Counsel)

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

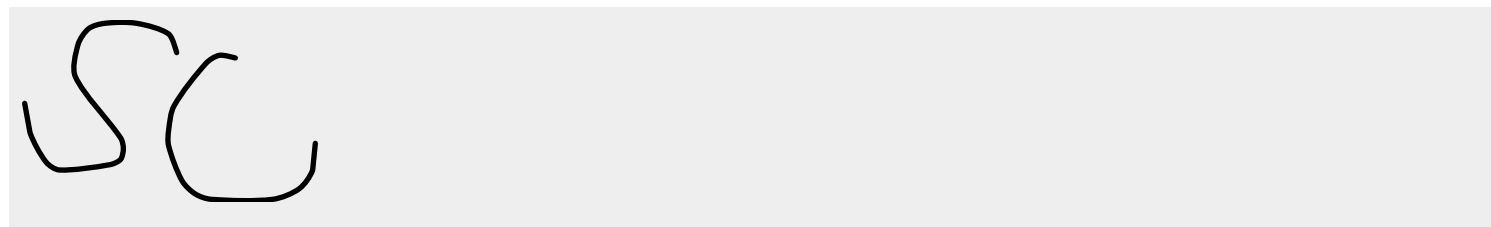
Responses Selected:

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date

2016/08/01

Thank you.



Entry 2 Link

Last updated: 07/28/2016

Page 1

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

URL is not available



Entry 4 Expenditures per Child

Last updated: 08/01/2016

Page 1

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2015-16 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	10428160
Line 2: Year End FTE student enrollment	591
Line 3: Divide Line 1 by Line 2	17636

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2015-16 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:

<http://www.p12.nysed.gov/psc/AuditGuide.html>.

Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	472812
Line 2: Management and General Cost (Column)	1089754
Line 3: Sum of Line 1 and Line 2	1562566
Line 5: Divide Line 3 by the Year End FTE student enrollment	2643

Thank you.



GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

 = Enter information into the light BLUE shaded cells.

 = Cells labeled in ORANGE containe guidance regarding the input of information.

 = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

District Code	School District Name	Final 2015-16 Basic Tuition*	Final 2016-17 Basic Tuition*
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ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Charter School - Harlem 5

SCHOOL

Name:	Success Academy Charter School - Harlem 5
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CONTACT INFORMATION

Contact Name:	Scott Sobelman
Contact Title:	Director of Finance
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2016-17
Prior Academic Year:	Err:508

ENROLLMENT BY GRADES								
GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	60	90	90	90	84	118	82	66
#NAME?								

		ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
	PRIOR YEAR ACTUAL	QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	Revised	Original	Revised	Original	Revised	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	1	0	1	0	1	0	1
NUMBER OF STUDENTS ENROLLED:	0	666.7152006	0	666.7152006	0	666.7152006	0	666.7152006

		PRIOR YEAR	ENROLLMENT BY QUARTER						
		Err:508	QUARTER 1		QUARTER 2		QUARTER 3		QUAR
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment
PRIMARY District	NYC CHANCELLOR'S OFFICE		666.7152006		666.7152006		666.7152006		666.7152006
SECONDARY District	(Select from drop-down list) →								

[illegible]

HARLEM 5

8	9	10	11	12
0	0	0	0	#NAME?

	ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0
Column(s) for the				
	ACTUAL ENROLLMENT BY QUARTER			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

STAFFING PLAN - F

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the "REVISED" column blank. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarters must be completed.

ADMINISTRATIVE PERSONNEL FTE		ANNUAL BUDGETED FTE				
		Q1		Q2		Q3
		Original	Revised	Original	Revised	Original
Executive Management				0.0		0.0
Instructional Management		9.0		9.0		9.0
Deans, Directors & Coordinators		4.0		4.0		4.0
CFO / Director of Finance				0.0		0.0
Operation / Business Manager		8.0		8.0		8.0
Administrative Staff				0.0		0.0
TOTAL ADMINISTRATIVE STAFF	0.0	21.0	0.0	21.0	0.0	21.0

INSTRUCTIONAL PERSONNEL FTE		ANNUAL BUDGETED FTE				
		Q1		Q2		Q3
		Original	Revised	Original	Revised	Original
Teachers - Regular		38.0		38.0		38.0
Teachers - SPED		3.0		3.0		3.0
Substitute Teachers				0.0		0.0
Teaching Assistants		10.0		10.0		10.0
Specialty Teachers		14.0		14.0		14.0
Aides				0.0		0.0
Therapists & Counselors		2.0		2.0		2.0
Other				0.0		0.0
TOTAL INSTRUCTIONAL	0.0	67.0	0.0	67.0	0.0	67.0

NON-INSTRUCTIONAL PERSONNEL FTE		ANNUAL BUDGETED FTE				
		Q1		Q2		Q3
		Original	Revised	Original	Revised	Original
Nurse						
Librarian						
Custodian						
Security						
Other						
TOTAL NON-INSTRUCTIONAL	0.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	0.0	88.0	0.0	88.0	0.0	88.0
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**CHARTER SCHOOL - HARLEM 5
2016-17**

FULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.

he 'REVISED' Column(s) COMPLETELY BLANK. If the quarter(s) must be completed on tabs 2, 3

***NOTE:** Each quarter, the actual FTE should be input.

ADMINISTRATIVE PERSONNEL FTE			
	3	Q4	
	Revised	Original	Revised
Executive Management		0.0	
Instructional Management		9.0	
Deans, Directors & Coordinators		4.0	
CFO / Director of Finance		0.0	
Operation / Business Manager		8.0	
Administrative Staff		0.0	
TOTAL ADMINISTRATIVE STAFF	0.0	21.0	0.0

ACTUAL QUARTERLY FTE			
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0

INSTRUCTIONAL PERSONNEL FTE			
	3	Q4	
	Revised	Original	Revised
Teachers - Regular		38.0	
Teachers - SPED		3.0	
Substitute Teachers		0.0	
Teaching Assistants		10.0	
Specialty Teachers		14.0	
Aides		0.0	
Therapists & Counselors		2.0	
Other		0.0	
TOTAL INSTRUCTIONAL	0.0	67.0	0.0

ACTUAL QUARTERLY FTE			
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE			
	3	Q4	
	Revised	Original	Revised
Nurse			
Librarian			
Custodian			
Security			
Other			
TOTAL NON-INSTRUCTIONAL	0.0	0.0	0.0

ACTUAL QUARTERLY FTE			
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	0.0	88.0	0.0
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0.0	0.0	0.0	0.0
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***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE	Description of Assumptions
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	

INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	

NON-INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	

TOTAL PERSONNEL SERVICE FTE	
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		SUCCESS ACADEMY CHARTER SCHOOL - H						
		Budget / Operating Plan						
		2016-17						
Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	3,001,627	#NAME?	#NAME?	3,001,627	#NAME?	#NAME?	3,001,627
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	667	-	-	667	-	-	667
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31		3rd Quarter
		Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Original Budget
REVENUE		Allocate Per Pupil Revenue by Quarter	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affected					
REVENUES FROM STATE SOURCES		2016-17	PPR %/Qtr->	25.0%	25.0%	25.0%	25.0%	25.0%
Per Pupil Revenue	Per Pupil Rate	#NAME?						
NYC CHANCELLOR'S OFFICE		#NAME?						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
-		#N/A						
ALL OTHER School Districts: (Weighted Avg)		#N/A						
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		#NAME?						
Special Education Revenue								
Grants								
Stimulus								
DYCD (Department of Youth and Community Development)								
Other								
Other								
TOTAL REVENUE FROM STATE SOURCES								
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs								
Title I								
Title Funding - Other								
School Food Service (Free Lunch)								
Grants								
Charter School Program (CSP) Planning & Implementation								
Other								
Other								
TOTAL REVENUE FROM FEDERAL SOURCES								
LOCAL and OTHER REVENUE								
Contributions and Donations								
Fundraising								
Erate Reimbursement								
Earnings on Investments								
Interest Income								
Food Service (Income from meals)								
Text Book								
OTHER								
TOTAL REVENUE FROM LOCAL and OTHER SOURCES								
TOTAL REVENUE								

SUCCESS ACADEMY CHARTER SCHOOL - H								
Budget / Operating Plan 2016-17								
Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	3,001,627	#NAME?	#NAME?	3,001,627	#NAME?	#NAME?	3,001,627
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	667	-	-	667	-	-	667
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original	Revised	Variance	Original	Revised	Variance	Original
	Err:508	Budget	Budget		Budget	Budget		Budget
EXPENSES								
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions							
Executive Management	-		-	#NAME?	-		#NAME?	-
Instructional Management	9.00	217,801		#NAME?	217,801		#NAME?	217,801
Deans, Directors & Coordinators	4.00	62,824		#NAME?	62,824		#NAME?	62,824
CFO / Director of Finance	-	-		#NAME?	-		#NAME?	-
Operation / Business Manager	8.00	123,085		#NAME?	123,085		#NAME?	123,085
Administrative Staff	-	-		#NAME?	-		#NAME?	-
TOTAL ADMINISTRATIVE STAFF	21.00	-	403,710	-	#NAME?	403,710	-	#NAME?
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	38.00	658,794		#NAME?	658,794		#NAME?	658,794
Teachers - SPED	3.00	52,053		#NAME?	52,053		#NAME?	52,053
Substitute Teachers	-	-		#NAME?	-		#NAME?	-
Teaching Assistants	10.00	132,245		#NAME?	132,245		#NAME?	132,245
Specialty Teachers	14.00	233,481		#NAME?	233,481		#NAME?	233,481
Aides	-	-		#NAME?	-		#NAME?	-
Therapists & Counselors	2.00	26,564		#NAME?	26,564		#NAME?	26,564
Other	-	-		#NAME?	-		#NAME?	-
TOTAL INSTRUCTIONAL	67.00	-	1,103,138	-	#NAME?	1,103,138	-	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	-	-		#NAME?	-		#NAME?	-
Librarian	-	-		#NAME?	-		#NAME?	-
Custodian	-	-		#NAME?	-		#NAME?	-
Security	-	-		#NAME?	-		#NAME?	-
Other	-	-		#NAME?	-		#NAME?	-
TOTAL NON-INSTRUCTIONAL	-	-	-	#NAME?	-	-	#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS	88.00	-	1,506,848	-	#NAME?	1,506,848	-	#NAME?
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		122,781		#NAME?	122,781		#NAME?	122,781
Fringe / Employee Benefits		178,185		#NAME?	178,185		#NAME?	178,185
Retirement / Pension		33,904		#NAME?	33,904		#NAME?	33,904
TOTAL PAYROLL TAXES AND BENEFITS		-	334,870	-	#NAME?	334,870	-	#NAME?
TOTAL PERSONNEL SERVICE COSTS	88.00	-	1,841,718	-	#NAME?	1,841,718	-	#NAME?
CONTRACTED SERVICES								
Accounting / Audit		2,134		#NAME?	2,134		#NAME?	2,134
Legal		-		#NAME?	-		#NAME?	-
Management Company Fee		361,451		#NAME?	361,451		#NAME?	361,451
Nurse Services		-		#NAME?	-		#NAME?	-
Food Service / School Lunch		-		#NAME?	-		#NAME?	-
Payroll Services		7,150		#NAME?	7,150		#NAME?	7,150
Special Ed Services		-		#NAME?	-		#NAME?	-
Titlement Services (i.e. Title I)		-		#NAME?	-		#NAME?	-
Other Purchased / Professional / Consulting		5,000		#NAME?	5,000		#NAME?	5,000
TOTAL CONTRACTED SERVICES		-	375,735	-	#NAME?	375,735	-	#NAME?

	SUCCESS ACADEMY CHARTER SCHOOL - H Budget / Operating Plan 2016-17							
Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	3,001,627	#NAME?	#NAME?	3,001,627	#NAME?	#NAME?	3,001,627
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	667	-	-	667	-	-	667
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	1	-	-	1	-	-	1
NYC CHANCELLOR'S OFFICE	-	667	-	-	667	-	-	667
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
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-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	667	-	-	667	-	-	667
REVENUE PER PUPIL	-	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
EXPENSES PER PUPIL	-	4,502	-	#NAME?	4,502	-	#NAME?	4,502

		PARLEM 5				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	3,001,627	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	667	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		Use the 'REVISED' Column(s) COMPLETELY BLANK. Selected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES		2016-17				
Per Pupil Revenue	Per Pupil Rate	25.0%	25.0%	25.0%		
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		#NAME?	352,860			#NAME?
Grants						
Stimulus		#NAME?				#NAME?
DYCD (Department of Youth and Community Development)		#NAME?	-			#NAME?
Other		#NAME?	71,672			#NAME?
Other		#NAME?				#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		#NAME?	8,645			#NAME?
Title I		#NAME?	52,061			#NAME?
Title Funding - Other		#NAME?	1,875			#NAME?
School Food Service (Free Lunch)		#NAME?	-			#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation		#NAME?	-			#NAME?
Other		#NAME?	-			#NAME?
Other		#NAME?	-			#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES	-	#NAME?	62,581	-		#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations		#NAME?	-			#NAME?
Fundraising		#NAME?	-			#NAME?
Erate Reimbursement		#NAME?	8,140			#NAME?
Earnings on Investments		#NAME?	-			#NAME?
Interest Income		#NAME?	-			#NAME?
Food Service (Income from meals)		#NAME?	-			#NAME?
Text Book		#NAME?	-			#NAME?
OTHER		#NAME?	-			#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	#NAME?	8,140	-		#NAME?
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		PARLEM 5				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	3,001,627	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	667	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Instructional Management	9.00	#NAME?	217,801	#NAME?	#NAME?	#NAME?
Deans, Directors & Coordinators	4.00	#NAME?	62,824	#NAME?	#NAME?	#NAME?
CFO / Director of Finance	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Operation / Business Manager	8.00	#NAME?	123,085	#NAME?	#NAME?	#NAME?
Administrative Staff	-	#NAME?	-	#NAME?	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	21.00	-	#NAME?	403,710	-	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	38.00	#NAME?	658,794	#NAME?	#NAME?	#NAME?
Teachers - SPED	3.00	#NAME?	52,053	#NAME?	#NAME?	#NAME?
Substitute Teachers	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Teaching Assistants	10.00	#NAME?	132,245	#NAME?	#NAME?	#NAME?
Specialty Teachers	14.00	#NAME?	233,481	#NAME?	#NAME?	#NAME?
Aides	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Therapists & Counselors	2.00	#NAME?	26,564	#NAME?	#NAME?	#NAME?
Other	-	#NAME?	-	#NAME?	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	67.00	-	#NAME?	1,103,138	-	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Librarian	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Custodian	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Security	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Other	-	#NAME?	-	#NAME?	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	-	-	#NAME?	-	-	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	88.00	-	#NAME?	1,506,848	-	#NAME?
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		#NAME?	122,781	#NAME?	#NAME?	#NAME?
Fringe / Employee Benefits		#NAME?	178,185	#NAME?	#NAME?	#NAME?
Retirement / Pension		#NAME?	33,904	#NAME?	#NAME?	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?	334,870	-	#NAME?
TOTAL PERSONNEL SERVICE COSTS	88.00	-	#NAME?	1,841,718	-	#NAME?
CONTRACTED SERVICES						
Accounting / Audit		#NAME?	2,134	#NAME?	#NAME?	#NAME?
Legal		#NAME?	-	#NAME?	#NAME?	#NAME?
Management Company Fee		#NAME?	361,451	#NAME?	#NAME?	#NAME?
Nurse Services		#NAME?	-	#NAME?	#NAME?	#NAME?
Food Service / School Lunch		#NAME?	-	#NAME?	#NAME?	#NAME?
Payroll Services		#NAME?	7,150	#NAME?	#NAME?	#NAME?
Special Ed Services		#NAME?	-	#NAME?	#NAME?	#NAME?
Titement Services (i.e. Title I)		#NAME?	-	#NAME?	#NAME?	#NAME?
Other Purchased / Professional / Consulting		#NAME?	5,000	#NAME?	#NAME?	#NAME?
TOTAL CONTRACTED SERVICES		-	#NAME?	375,735	-	#NAME?

	PARLEM 5				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	3,001,627	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	667	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		#NAME?	-		#NAME?
Classroom / Teaching Supplies & Materials		#NAME?	60,746		#NAME?
Special Ed Supplies & Materials		#NAME?	-		#NAME?
Textbooks / Workbooks		#NAME?	-		#NAME?
Supplies & Materials other		#NAME?	50,936		#NAME?
Equipment / Furniture		#NAME?	30,906		#NAME?
Telephone		#NAME?	-		#NAME?
Technology		#NAME?	51,682		#NAME?
Student Testing & Assessment		#NAME?	4,250		#NAME?
Field Trips		#NAME?	33,559		#NAME?
Transportation (student)		#NAME?	6,909		#NAME?
Student Services - other		#NAME?	72,160		#NAME?
Office Expense		#NAME?	64,168		#NAME?
Staff Development		#NAME?	45,611		#NAME?
Staff Recruitment		#NAME?	11,967		#NAME?
Student Recruitment / Marketing		#NAME?	15,230		#NAME?
School Meals / Lunch		#NAME?	76,415		#NAME?
Travel (Staff)		#NAME?	8,215		#NAME?
Fundraising		#NAME?	-		#NAME?
Other		#NAME?	11,649		#NAME?
TOTAL SCHOOL OPERATIONS	-	#NAME?	544,402	-	#NAME?
FACILITY OPERATION & MAINTENANCE					
Insurance		#NAME?	21,490		#NAME?
Janitorial		#NAME?	-		#NAME?
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?
Repairs & Maintenance		#NAME?	24,504		#NAME?
Equipment / Furniture		#NAME?	-		#NAME?
Security		#NAME?	-		#NAME?
Utilities		#NAME?	-		#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	45,994	-	#NAME?
DEPRECIATION & AMORTIZATION		#NAME?	193,776		#NAME?
RESERVES / CONTINGENCY		#NAME?	-		#NAME?
TOTAL EXPENSES	-	#NAME?	3,001,627	-	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

	HARLEM 5				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	3,001,627	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	667	-	-
	3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	667	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	-	-	667	-	-
REVENUE PER PUPIL	-	#NAME?	#NAME?	-	#NAME?
EXPENSES PER PUPIL	-	#NAME?	4,502	-	#NAME?

		SUCCESS ACADEMY CHARTER Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		12,006,507	#NAME?	#NAME?	###	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
REVENUE						
REVENUES FROM STATE SOURCES						
	2016-17					
Per Pupil Revenue	Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		1,411,439	#NAME?	#NAME?	1,411,439	#NAME?
Grants						
Stimulus		-	#NAME?	#NAME?	-	#NAME?
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	-	#NAME?
Other		286,688	#NAME?	#NAME?	286,688	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		34,580	#NAME?	#NAME?	34,580	#NAME?
Title I		208,243	#NAME?	#NAME?	208,243	#NAME?
Title Funding - Other		7,500	#NAME?	#NAME?	7,500	#NAME?
School Food Service (Free Lunch)		-	#NAME?	#NAME?	-	#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		250,324	#NAME?	#NAME?	250,324	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations		-	#NAME?	#NAME?	-	#NAME?
Fundraising		-	#NAME?	#NAME?	-	#NAME?
Erate Reimbursement		32,558	#NAME?	#NAME?	32,558	#NAME?
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME?
Interest Income		-	#NAME?	#NAME?	-	#NAME?
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME?
Text Book		-	#NAME?	#NAME?	-	#NAME?
OTHER		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		32,558	#NAME?	#NAME?	32,558	#NAME?
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		SUCCESS ACADEMY CHARTER Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		12,006,507	#NAME?	#NAME?	###	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-	-	#NAME?	#NAME?	-	#NAME?
Instructional Management	9.00	871,204	#NAME?	#NAME?	(871,204)	#NAME?
Deans, Directors & Coordinators	4.00	251,296	#NAME?	#NAME?	(251,296)	#NAME?
CFO / Director of Finance	-	-	#NAME?	#NAME?	-	#NAME?
Operation / Business Manager	8.00	492,341	#NAME?	#NAME?	(492,341)	#NAME?
Administrative Staff	-	-	#NAME?	#NAME?	-	#NAME?
TOTAL ADMINISTRATIVE STAFF	21.00	1,614,841	#NAME?	#NAME?	(1,614,841)	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	38.00	2,635,178	#NAME?	#NAME?	(2,635,178)	#NAME?
Teachers - SPED	3.00	208,211	#NAME?	#NAME?	(208,211)	#NAME?
Substitute Teachers	-	-	#NAME?	#NAME?	-	#NAME?
Teaching Assistants	10.00	528,979	#NAME?	#NAME?	(528,979)	#NAME?
Specialty Teachers	14.00	933,926	#NAME?	#NAME?	(933,926)	#NAME?
Aides	-	-	#NAME?	#NAME?	-	#NAME?
Therapists & Counselors	2.00	106,258	#NAME?	#NAME?	(106,258)	#NAME?
Other	-	-	#NAME?	#NAME?	-	#NAME?
TOTAL INSTRUCTIONAL	67.00	4,412,552	#NAME?	#NAME?	(4,412,552)	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	#NAME?	#NAME?	-	#NAME?
Librarian	-	-	#NAME?	#NAME?	-	#NAME?
Custodian	-	-	#NAME?	#NAME?	-	#NAME?
Security	-	-	#NAME?	#NAME?	-	#NAME?
Other	-	-	#NAME?	#NAME?	-	#NAME?
TOTAL NON-INSTRUCTIONAL	-	-	#NAME?	#NAME?	-	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	88.00	6,027,393	#NAME?	#NAME?	(6,027,393)	#NAME?
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		491,126	#NAME?	#NAME?	(491,126)	#NAME?
Fringe / Employee Benefits		712,739	#NAME?	#NAME?	(712,739)	#NAME?
Retirement / Pension		135,616	#NAME?	#NAME?	(135,616)	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		1,339,481	#NAME?	#NAME?	(1,339,481)	#NAME?
TOTAL PERSONNEL SERVICE COSTS	88.00	7,366,874	#NAME?	#NAME?	(7,366,874)	#NAME?
CONTRACTED SERVICES						
Accounting / Audit		8,537	#NAME?	#NAME?	(8,537)	#NAME?
Legal		-	#NAME?	#NAME?	-	#NAME?
Management Company Fee		1,445,805	#NAME?	#NAME?	(1,445,805)	#NAME?
Nurse Services		-	#NAME?	#NAME?	-	#NAME?
Food Service / School Lunch		-	#NAME?	#NAME?	-	#NAME?
Payroll Services		28,600	#NAME?	#NAME?	(28,600)	#NAME?
Special Ed Services		-	#NAME?	#NAME?	-	#NAME?
Titlment Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME?
Other Purchased / Professional / Consulting		20,000	#NAME?	#NAME?	(20,000)	#NAME?
TOTAL CONTRACTED SERVICES		1,502,942	#NAME?	#NAME?	(1,502,942)	#NAME?

SUCCESS ACADEMY CHARTER Budget / Operating Plan 2016-17					
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	12,006,507	#NAME?	#NAME?	###	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
SCHOOL OPERATIONS					
Board Expenses	-	#NAME?	#NAME?	-	#NAME?
Classroom / Teaching Supplies & Materials	242,984	#NAME?	#NAME?	(242,984)	#NAME?
Special Ed Supplies & Materials	-	#NAME?	#NAME?	-	#NAME?
Textbooks / Workbooks	-	#NAME?	#NAME?	-	#NAME?
Supplies & Materials other	203,745	#NAME?	#NAME?	(203,745)	#NAME?
Equipment / Furniture	123,624	#NAME?	#NAME?	(123,624)	#NAME?
Telephone	-	#NAME?	#NAME?	-	#NAME?
Technology	206,728	#NAME?	#NAME?	(206,728)	#NAME?
Student Testing & Assessment	17,000	#NAME?	#NAME?	(17,000)	#NAME?
Field Trips	134,234	#NAME?	#NAME?	(134,234)	#NAME?
Transportation (student)	27,638	#NAME?	#NAME?	(27,638)	#NAME?
Student Services - other	288,641	#NAME?	#NAME?	(288,641)	#NAME?
Office Expense	256,671	#NAME?	#NAME?	(256,671)	#NAME?
Staff Development	182,444	#NAME?	#NAME?	(182,444)	#NAME?
Staff Recruitment	47,867	#NAME?	#NAME?	(47,867)	#NAME?
Student Recruitment / Marketing	60,918	#NAME?	#NAME?	(60,918)	#NAME?
School Meals / Lunch	305,658	#NAME?	#NAME?	(305,658)	#NAME?
Travel (Staff)	32,860	#NAME?	#NAME?	(32,860)	#NAME?
Fundraising	-	#NAME?	#NAME?	-	#NAME?
Other	46,598	#NAME?	#NAME?	(46,598)	#NAME?
TOTAL SCHOOL OPERATIONS	2,177,609	#NAME?	#NAME?	(2,177,609)	#NAME?
FACILITY OPERATION & MAINTENANCE					
Insurance	85,960	#NAME?	#NAME?	(85,960)	#NAME?
Janitorial	-	#NAME?	#NAME?	-	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	#NAME?	-	#NAME?
Repairs & Maintenance	98,017	#NAME?	#NAME?	(98,017)	#NAME?
Equipment / Furniture	-	#NAME?	#NAME?	-	#NAME?
Security	-	#NAME?	#NAME?	-	#NAME?
Utilities	-	#NAME?	#NAME?	-	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	183,977	#NAME?	#NAME?	(183,977)	#NAME?
DEPRECIATION & AMORTIZATION	775,106	#NAME?	#NAME?	(775,106)	#NAME?
RESERVES / CONTINGENCY	-	#NAME?	#NAME?	-	#NAME?
TOTAL EXPENSES	12,006,507	#NAME?	#NAME?	###	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		SUCCESS ACADEMY CHARTER Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		12,006,507	#NAME?	#NAME?	###	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE - - - - - - - - - - - - - ALL OTHER School Districts: (Weighted Avg) TOTAL ENROLLMENT REVENUE PER PUPIL EXPENSES PER PUPIL						

		SCHOOL - HARLEM 5
Total Revenue Total Expenses Net Income Actual Student Enrollment		DESCRIPTION OF ASSUMPTIONS
REVENUE		
REVENUES FROM STATE SOURCES		2016-17
Per Pupil Revenue		Per Pupil Rate
NYC CHANCELLOR'S OFFICE		#NAME?
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
ALL OTHER School Districts: (Weighted Avg)		#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		#NAME?
Special Education Revenue		
Grants		
Stimulus		
DYCD (Department of Youth and Community Development)		
Other		
Other		
TOTAL REVENUE FROM STATE SOURCES		
REVENUE FROM FEDERAL FUNDING		
IDEA Special Needs		
Title I		
Title Funding - Other		
School Food Service (Free Lunch)		
Grants		
Charter School Program (CSP) Planning & Implementation		
Other		
Other		
TOTAL REVENUE FROM FEDERAL SOURCES		
LOCAL and OTHER REVENUE		
Contributions and Donations		
Fundraising		
Erate Reimbursement		
Earnings on Investments		
Interest Income		
Food Service (Income from meals)		
Text Book		
OTHER		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		
TOTAL REVENUE		

		SCHOOL - HARLEM 5
Total Revenue		
Total Expenses		
Net Income		
Actual Student Enrollment		
		DESCRIPTION OF ASSUMPTIONS
EXPENSES		
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions	
Executive Management	-	
Instructional Management	9.00	
Deans, Directors & Coordinators	4.00	
CFO / Director of Finance	-	
Operation / Business Manager	8.00	
Administrative Staff	-	
TOTAL ADMINISTRATIVE STAFF	21.00	
INSTRUCTIONAL PERSONNEL COSTS		
Teachers - Regular	38.00	
Teachers - SPED	3.00	
Substitute Teachers	-	
Teaching Assistants	10.00	
Specialty Teachers	14.00	
Aides	-	
Therapists & Counselors	2.00	
Other	-	
TOTAL INSTRUCTIONAL	67.00	
NON-INSTRUCTIONAL PERSONNEL COSTS		
Nurse	-	
Librarian	-	
Custodian	-	
Security	-	
Other	-	
TOTAL NON-INSTRUCTIONAL	-	
SUBTOTAL PERSONNEL SERVICE COSTS	88.00	
PAYROLL TAXES AND BENEFITS		
Payroll Taxes		
Fringe / Employee Benefits		
Retirement / Pension		
TOTAL PAYROLL TAXES AND BENEFITS		
TOTAL PERSONNEL SERVICE COSTS	88.00	
CONTRACTED SERVICES		
Accounting / Audit		
Legal		
Management Company Fee		
Nurse Services		
Food Service / School Lunch		
Payroll Services		
Special Ed Services		
Titlement Services (i.e. Title I)		
Other Purchased / Professional / Consulting		
TOTAL CONTRACTED SERVICES		

	SCHOOL - HARLEM 5
Total Revenue Total Expenses Net Income Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
SCHOOL OPERATIONS Board Expenses Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks Supplies & Materials other Equipment / Furniture Telephone Technology Student Testing & Assessment Field Trips Transportation (student) Student Services - other Office Expense Staff Development Staff Recruitment Student Recruitment / Marketing School Meals / Lunch Travel (Staff) Fundraising Other TOTAL SCHOOL OPERATIONS	
FACILITY OPERATION & MAINTENANCE Insurance Janitorial Building and Land Rent / Lease / Facility Finance Interest Repairs & Maintenance Equipment / Furniture Security Utilities TOTAL FACILITY OPERATION & MAINTENANCE	
DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY	
TOTAL EXPENSES	
NET INCOME	

	SCHOOL - HARLEM 5
Total Revenue Total Expenses Net Income Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE - - - - - - - - - - - - - - - ALL OTHER School Districts: (Weighted Avg) TOTAL ENROLLMENT REVENUE PER PUPIL EXPENSES PER PUPIL	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 5
BALANCE SHEET
2016-17

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>Err:508</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

2016-17

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES		Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS		No. of Positions					
Executive Management	#NAME?		#NAME?	-	#NAME?	-	
Instructional Management	#NAME?		#NAME?	-	#NAME?	-	
Deans, Directors & Coordinators	#NAME?		#NAME?	-	#NAME?	-	
CFO / Director of Finance	#NAME?		#NAME?	-	#NAME?	-	
Operation / Business Manager	#NAME?		#NAME?	-	#NAME?	-	
Administrative Staff	#NAME?		#NAME?	-	#NAME?	-	
TOTAL ADMINISTRATIVE STAFF	#NAME?		-	#NAME?	-	#NAME?	-
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	#NAME?		#NAME?	-	#NAME?	-	
Teachers - SPED	#NAME?		#NAME?	-	#NAME?	-	
Substitute Teachers	#NAME?		#NAME?	-	#NAME?	-	
Teaching Assistants	#NAME?		#NAME?	-	#NAME?	-	
Specialty Teachers	#NAME?		#NAME?	-	#NAME?	-	
Aides	#NAME?		#NAME?	-	#NAME?	-	
Therapists & Counselors	#NAME?		#NAME?	-	#NAME?	-	
Other	#NAME?		#NAME?	-	#NAME?	-	
TOTAL INSTRUCTIONAL	#NAME?		-	#NAME?	-	#NAME?	-
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	#NAME?		#NAME?	-	#NAME?	-	
Librarian	#NAME?		#NAME?	-	#NAME?	-	
Custodian	#NAME?		#NAME?	-	#NAME?	-	
Security	#NAME?		#NAME?	-	#NAME?	-	
Other	#NAME?		#NAME?	-	#NAME?	-	
TOTAL NON-INSTRUCTIONAL	#NAME?		-	#NAME?	-	#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS			-	#NAME?	-	#NAME?	-
PAYROLL TAXES AND BENEFITS							
Payroll Taxes			#NAME?	-	#NAME?	-	
Fringe / Employee Benefits			#NAME?	-	#NAME?	-	
Retirement / Pension			#NAME?	-	#NAME?	-	
TOTAL PAYROLL TAXES AND BENEFITS			-	#NAME?	-	#NAME?	-
TOTAL PERSONNEL SERVICE COSTS		#NAME?	-	#NAME?	-	#NAME?	-
CONTRACTED SERVICES							
Accounting / Audit			#NAME?	-	#NAME?	-	
Legal			#NAME?	-	#NAME?	-	
Management Company Fee			#NAME?	-	#NAME?	-	
Nurse Services			#NAME?	-	#NAME?	-	
Food Service / School Lunch			#NAME?	-	#NAME?	-	
Payroll Services			#NAME?	-	#NAME?	-	
Special Ed Services			#NAME?	-	#NAME?	-	
Titlement Services (i.e. Title I)			#NAME?	-	#NAME?	-	
Other Purchased / Professional / Consulting			#NAME?	-	#NAME?	-	
TOTAL CONTRACTED SERVICES			-	#NAME?	-	#NAME?	-

2016-17

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS							
Board Expenses		#NAME?	-		#NAME?	-	
Classroom / Teaching Supplies & Materials		#NAME?	-		#NAME?	-	
Special Ed Supplies & Materials		#NAME?	-		#NAME?	-	
Textbooks / Workbooks		#NAME?	-		#NAME?	-	
Supplies & Materials other		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Telephone		#NAME?	-		#NAME?	-	
Technology		#NAME?	-		#NAME?	-	
Student Testing & Assessment		#NAME?	-		#NAME?	-	
Field Trips		#NAME?	-		#NAME?	-	
Transportation (student)		#NAME?	-		#NAME?	-	
Student Services - other		#NAME?	-		#NAME?	-	
Office Expense		#NAME?	-		#NAME?	-	
Staff Development		#NAME?	-		#NAME?	-	
Staff Recruitment		#NAME?	-		#NAME?	-	
Student Recruitment / Marketing		#NAME?	-		#NAME?	-	
School Meals / Lunch		#NAME?	-		#NAME?	-	
Travel (Staff)		#NAME?	-		#NAME?	-	
Fundraising		#NAME?	-		#NAME?	-	
Other		#NAME?	-		#NAME?	-	
TOTAL SCHOOL OPERATIONS	-	#NAME?	-	-	#NAME?	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		#NAME?	-		#NAME?	-	
Janitorial		#NAME?	-		#NAME?	-	
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?	-	
Repairs & Maintenance		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Security		#NAME?	-		#NAME?	-	
Utilities		#NAME?	-		#NAME?	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	-	-	#NAME?	-	-
DEPRECIATION & AMORTIZATION		#NAME?	-		#NAME?	-	
RESERVES / CONTINGENCY		#NAME?	-		#NAME?	-	
TOTAL EXPENSES	-	#NAME?	-	-	#NAME?	-	-
NET INCOME	-	#NAME?	-	-	#NAME?	-	-

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
ALL OTHER School Districts: (Count = 0)	-	#NAME?	-	-	#NAME?	-	-
TOTAL ENROLLMENT	-	#NAME?	-	-	#NAME?	-	-
REVENUE PER PUPIL	-	#NAME?	-	-	#NAME?	-	-
EXPENSES PER PUPIL	-	#NAME?	-	-	#NAME?	-	-

JOL - HARLEM 5									
n									
Total Revenue	#NAME?	-	-	#NAME?	-				
Total Expenses	#NAME?	-	-	#NAME?	-				
Net Income	#NAME?	-	-	#NAME?	-				
Actual Student Enrollment	#NAME?	-	-	#NAME?	-				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed						3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
						Current Budget	Variance	Actual	Current Budget
REVENUE									
REVENUES FROM STATE SOURCES									
Per Pupil Revenue	CY Per Pupil Rate								
NYC CHANCELLOR'S OFFICE	#NAME?	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
-	#N/A	-		#NAME?	-				
ALL OTHER School Districts: (Count = 0)	#N/A	-		#NAME?	-				
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-	-	#NAME?	-				
Special Education Revenue	#NAME?	-		#NAME?	-				
Grants									
Stimulus	#NAME?	-		#NAME?	-				
DYCD (Department of Youth and Community Development)	#NAME?	-		#NAME?	-				
Other	#NAME?	-		#NAME?	-				
Other	#NAME?	-		#NAME?	-				
TOTAL REVENUE FROM STATE SOURCES	#NAME?	-	-	#NAME?	-				
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs	#NAME?	-		#NAME?	-				
Title I	#NAME?	-		#NAME?	-				
Title Funding - Other	#NAME?	-		#NAME?	-				
School Food Service (Free Lunch)	#NAME?	-		#NAME?	-				
Grants									
Charter School Program (CSP) Planning & Implementation	#NAME?	-		#NAME?	-				
Other	#NAME?	-		#NAME?	-				
Other	#NAME?	-		#NAME?	-				
TOTAL REVENUE FROM FEDERAL SOURCES	#NAME?	-	-	#NAME?	-				
LOCAL and OTHER REVENUE									
Contributions and Donations	#NAME?	-		#NAME?	-				
Fundraising	#NAME?	-		#NAME?	-				
Erate Reimbursement	#NAME?	-		#NAME?	-				
Earnings on Investments	#NAME?	-		#NAME?	-				
Interest Income	#NAME?	-		#NAME?	-				
Food Service (Income from meals)	#NAME?	-		#NAME?	-				
Text Book	#NAME?	-		#NAME?	-				
OTHER	#NAME?	-		#NAME?	-				
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?	-	-	#NAME?	-				
TOTAL REVENUE									
	#NAME?	-	-	#NAME?	-				

JOL - HARLEM 5									
n									
Total Revenue	#NAME?	-	-	#NAME?	-				
Total Expenses	#NAME?	-	-	#NAME?	-				
Net Income	#NAME?	-	-	#NAME?	-				
Actual Student Enrollment	#NAME?	-	-	#NAME?	-				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed						3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
						Current Budget	Variance	Actual	Current Budget
EXPENSES									
ADMINISTRATIVE STAFF PERSONNEL COSTS									
Quarter 0									
No. of Positions									
Executive Management	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Instructional Management	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Deans, Directors & Coordinators	#NAME?		#NAME?	-		#NAME?		#NAME?	-
CFO / Director of Finance	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Operation / Business Manager	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Administrative Staff	#NAME?		#NAME?	-		#NAME?		#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?		#NAME?	-		#NAME?		#NAME?	-
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Teachers - SPED	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Substitute Teachers	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Teaching Assistants	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Specialty Teachers	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Aides	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Therapists & Counselors	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Other	#NAME?		#NAME?	-		#NAME?		#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?		#NAME?	-		#NAME?		#NAME?	-
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Librarian	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Custodian	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Security	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Other	#NAME?		#NAME?	-		#NAME?		#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?		#NAME?	-		#NAME?		#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS									
#NAME?	#NAME?		#NAME?	-		#NAME?		#NAME?	-
PAYROLL TAXES AND BENEFITS									
Payroll Taxes	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Fringe / Employee Benefits	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Retirement / Pension	#NAME?		#NAME?	-		#NAME?		#NAME?	-
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?		#NAME?	-		#NAME?		#NAME?	-
TOTAL PERSONNEL SERVICE COSTS									
#NAME?	#NAME?		#NAME?	-		#NAME?		#NAME?	-
CONTRACTED SERVICES									
Accounting / Audit	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Legal	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Management Company Fee	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Nurse Services	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Food Service / School Lunch	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Payroll Services	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Special Ed Services	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Titlement Services (i.e. Title I)	#NAME?		#NAME?	-		#NAME?		#NAME?	-
Other Purchased / Professional / Consulting	#NAME?		#NAME?	-		#NAME?		#NAME?	-
TOTAL CONTRACTED SERVICES	#NAME?		#NAME?	-		#NAME?		#NAME?	-

JOL - HARLEM 5					
n					
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
		3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
		Current Budget	Variance	Actual	Current Budget Variance
SCHOOL OPERATIONS					
Board Expenses	#NAME?	-		#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	-		#NAME?	-
Special Ed Supplies & Materials	#NAME?	-		#NAME?	-
Textbooks / Workbooks	#NAME?	-		#NAME?	-
Supplies & Materials other	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Telephone	#NAME?	-		#NAME?	-
Technology	#NAME?	-		#NAME?	-
Student Testing & Assessment	#NAME?	-		#NAME?	-
Field Trips	#NAME?	-		#NAME?	-
Transportation (student)	#NAME?	-		#NAME?	-
Student Services - other	#NAME?	-		#NAME?	-
Office Expense	#NAME?	-		#NAME?	-
Staff Development	#NAME?	-		#NAME?	-
Staff Recruitment	#NAME?	-		#NAME?	-
Student Recruitment / Marketing	#NAME?	-		#NAME?	-
School Meals / Lunch	#NAME?	-		#NAME?	-
Travel (Staff)	#NAME?	-		#NAME?	-
Fundraising	#NAME?	-		#NAME?	-
Other	#NAME?	-		#NAME?	-
TOTAL SCHOOL OPERATIONS	#NAME?	-	-	#NAME?	-
FACILITY OPERATION & MAINTENANCE					
Insurance	#NAME?	-		#NAME?	-
Janitorial	#NAME?	-		#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	-		#NAME?	-
Repairs & Maintenance	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Security	#NAME?	-		#NAME?	-
Utilities	#NAME?	-		#NAME?	-
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	-	-	#NAME?	-
DEPRECIATION & AMORTIZATION					
RESERVES / CONTINGENCY					
TOTAL EXPENSES	#NAME?	-	-	#NAME?	-
NET INCOME	#NAME?	-	-	#NAME?	-

JOL - HARLEM 5					
n					
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Current Budget	Variance	Actual	Current Budget Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
-		#NAME?	-	-	#NAME? -
ALL OTHER School Districts: (Count = 0)		#NAME?	-	-	#NAME? -
TOTAL ENROLLMENT		#NAME?	-	-	#NAME? -
REVENUE PER PUPIL		#NAME?	-	-	#NAME? -
EXPENSES PER PUPIL		#NAME?	-	-	#NAME? -

				SUCCESS ACADEMY CHARTER SCHOOL				
				Budget / Operating Plan				
				2016-17				
Total Revenue	-	-	-	#NAME?	#NAME?	-	-	
Total Expenses	-	-	-	#NAME?	#NAME?	-	-	
Net Income	-	-	-	#NAME?	#NAME?	-	-	
Actual Student Enrollment	-	-	-			-	-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS				
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY
REVENUE								
REVENUES FROM STATE SOURCES								
Per Pupil Revenue				CY Per Pupil Rate				
NYC CHANCELLOR'S OFFICE				#NAME?				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
-				#N/A				
ALL OTHER School Districts: (Count = 0)				#N/A				
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)				#NAME?				
Special Education Revenue								
Grants								
Stimulus								
DYCD (Department of Youth and Community Development)								
Other								
Other								
TOTAL REVENUE FROM STATE SOURCES								
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs								
Title I								
Title Funding - Other								
School Food Service (Free Lunch)								
Grants								
Charter School Program (CSP) Planning & Implementation								
Other								
Other								
TOTAL REVENUE FROM FEDERAL SOURCES								
LOCAL and OTHER REVENUE								
Contributions and Donations								
Fundraising								
Erate Reimbursement								
Earnings on Investments								
Interest Income								
Food Service (Income from meals)								
Text Book								
OTHER								
TOTAL REVENUE FROM LOCAL and OTHER SOURCES								
TOTAL REVENUE								

SUCCESS ACADEMY CHARTER SCHOOL								
Budget / Operating Plan								
2016-17								
Total Revenue	-	-	-	#NAME?	#NAME?	-	-	
Total Expenses	-	-	-	#NAME?	#NAME?	-	-	
Net Income	-	-	-	#NAME?	#NAME?	-	-	
Actual Student Enrollment	-	-	-			-	-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS				
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY
EXPENSES								
ADMINISTRATIVE STAFF PERSONNEL COSTS				Quarter 0 No. of Positions				
Executive Management	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Instructional Management	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Deans, Directors & Coordinators	#NAME?	-	-	-	#NAME?	#NAME?	-	-
CFO / Director of Finance	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Operation / Business Manager	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Administrative Staff	#NAME?	-	-	-	#NAME?	#NAME?	-	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	-	-	-	#NAME?	#NAME?	-	-
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Teachers - SPED	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Substitute Teachers	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Teaching Assistants	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Specialty Teachers	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Aides	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Therapists & Counselors	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Other	#NAME?	-	-	-	#NAME?	#NAME?	-	-
TOTAL INSTRUCTIONAL	#NAME?	-	-	-	#NAME?	#NAME?	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Librarian	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Custodian	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Security	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Other	#NAME?	-	-	-	#NAME?	#NAME?	-	-
TOTAL NON-INSTRUCTIONAL	#NAME?	-	-	-	#NAME?	#NAME?	-	-
SUBTOTAL PERSONNEL SERVICE COSTS								
#NAME?	#NAME?	-	-	-	#NAME?	#NAME?	-	-
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		-	-	-	#NAME?	#NAME?	-	-
Fringe / Employee Benefits		-	-	-	#NAME?	#NAME?	-	-
Retirement / Pension		-	-	-	#NAME?	#NAME?	-	-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	-	#NAME?	#NAME?	-	-
TOTAL PERSONNEL SERVICE COSTS								
#NAME?	#NAME?	-	-	-	#NAME?	#NAME?	-	-
CONTRACTED SERVICES								
Accounting / Audit		-	-	-	#NAME?	#NAME?	-	-
Legal		-	-	-	#NAME?	#NAME?	-	-
Management Company Fee		-	-	-	#NAME?	#NAME?	-	-
Nurse Services		-	-	-	#NAME?	#NAME?	-	-
Food Service / School Lunch		-	-	-	#NAME?	#NAME?	-	-
Payroll Services		-	-	-	#NAME?	#NAME?	-	-
Special Ed Services		-	-	-	#NAME?	#NAME?	-	-
Titlement Services (i.e. Title I)		-	-	-	#NAME?	#NAME?	-	-
Other Purchased / Professional / Consulting		-	-	-	#NAME?	#NAME?	-	-
TOTAL CONTRACTED SERVICES		-	-	-	#NAME?	#NAME?	-	-

				SUCCESS ACADEMY CHARTER SCHOOL			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed							
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY
SCHOOL OPERATIONS							
Board Expenses	-	-	-	#NAME?	#NAME?	-	-
Classroom / Teaching Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Special Ed Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Textbooks / Workbooks	-	-	-	#NAME?	#NAME?	-	-
Supplies & Materials other	-	-	-	#NAME?	#NAME?	-	-
Equipment / Furniture	-	-	-	#NAME?	#NAME?	-	-
Telephone	-	-	-	#NAME?	#NAME?	-	-
Technology	-	-	-	#NAME?	#NAME?	-	-
Student Testing & Assessment	-	-	-	#NAME?	#NAME?	-	-
Field Trips	-	-	-	#NAME?	#NAME?	-	-
Transportation (student)	-	-	-	#NAME?	#NAME?	-	-
Student Services - other	-	-	-	#NAME?	#NAME?	-	-
Office Expense	-	-	-	#NAME?	#NAME?	-	-
Staff Development	-	-	-	#NAME?	#NAME?	-	-
Staff Recruitment	-	-	-	#NAME?	#NAME?	-	-
Student Recruitment / Marketing	-	-	-	#NAME?	#NAME?	-	-
School Meals / Lunch	-	-	-	#NAME?	#NAME?	-	-
Travel (Staff)	-	-	-	#NAME?	#NAME?	-	-
Fundraising	-	-	-	#NAME?	#NAME?	-	-
Other	-	-	-	#NAME?	#NAME?	-	-
TOTAL SCHOOL OPERATIONS				-	-	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance	-	-	-	#NAME?	#NAME?	-	-
Janitorial	-	-	-	#NAME?	#NAME?	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	#NAME?	#NAME?	-	-
Repairs & Maintenance	-	-	-	#NAME?	#NAME?	-	-
Equipment / Furniture	-	-	-	#NAME?	#NAME?	-	-
Security	-	-	-	#NAME?	#NAME?	-	-
Utilities	-	-	-	#NAME?	#NAME?	-	-
TOTAL FACILITY OPERATION & MAINTENANCE				-	-	-	-
DEPRECIATION & AMORTIZATION				-	-	-	-
RESERVES / CONTINGENCY				-	-	-	-
TOTAL EXPENSES				-	-	-	-
NET INCOME				-	-	-	-

				SUCCESS ACADEMY CHARTER SCHOOL			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Original Budget (Current Quarter)
				Actual	Current Budget	Current Budget - TY	Actual vs. Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*				* Enrollment Data Based on Last Actual Quarter Completed			
NYC CHANCELLOR'S OFFICE				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
ALL OTHER School Districts: (Count = 0)				-	-	-	-
TOTAL ENROLLMENT				-	-	-	-
REVENUE PER PUPIL				-	-	-	-
EXPENSES PER PUPIL				-	-	-	-

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	12,006,507	12,006,507	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
5				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Original Budget - TY	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
ALL OTHER School Districts: (Count = 0)	#N/A	#N/A	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	-	-
Special Education Revenue	1,411,439	(1,411,439)	-	-
Grants				
Stimulus	-	-	-	-
DYCD (Department of Youth and Community Development)	-	-	-	-
Other	286,688	(286,688)	-	-
Other	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES	#NAME?	#NAME?	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs	34,580	(34,580)	-	-
Title I	208,243	(208,243)	-	-
Title Funding - Other	7,500	(7,500)	-	-
School Food Service (Free Lunch)	-	-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation	-	-	-	-
Other	-	-	-	-
Other	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	250,324	(250,324)	-	-
LOCAL and OTHER REVENUE				
Contributions and Donations	-	-	-	-
Fundraising	-	-	-	-
Erate Reimbursement	32,558	(32,558)	-	-
Earnings on Investments	-	-	-	-
Interest Income	-	-	-	-
Food Service (Income from meals)	-	-	-	-
Text Book	-	-	-	-
OTHER	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	32,558	(32,558)	-	-
TOTAL REVENUE	#NAME?	#NAME?	-	-

. - HARLEM 5

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	12,006,507	12,006,507	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
5				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				
	Original Budget - TY	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY

EXPENSES	Quarter 0				
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions				
Executive Management	#NAME?	-	-	-	-
Instructional Management	#NAME?	871,204	871,204	-	-
Deans, Directors & Coordinators	#NAME?	251,296	251,296	-	-
CFO / Director of Finance	#NAME?	-	-	-	-
Operation / Business Manager	#NAME?	492,341	492,341	-	-
Administrative Staff	#NAME?	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	1,614,841	1,614,841	-	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	#NAME?	2,635,178	2,635,178	-	-
Teachers - SPED	#NAME?	208,211	208,211	-	-
Substitute Teachers	#NAME?	-	-	-	-
Teaching Assistants	#NAME?	528,979	528,979	-	-
Specialty Teachers	#NAME?	933,926	933,926	-	-
Aides	#NAME?	-	-	-	-
Therapists & Counselors	#NAME?	106,258	106,258	-	-
Other	#NAME?	-	-	-	-
TOTAL INSTRUCTIONAL	#NAME?	4,412,552	4,412,552	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	#NAME?	-	-	-	-
Librarian	#NAME?	-	-	-	-
Custodian	#NAME?	-	-	-	-
Security	#NAME?	-	-	-	-
Other	#NAME?	-	-	-	-
TOTAL NON-INSTRUCTIONAL	#NAME?	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	6,027,393	6,027,393	-	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes		491,126	491,126	-	-
Fringe / Employee Benefits		712,739	712,739	-	-
Retirement / Pension		135,616	135,616	-	-
TOTAL PAYROLL TAXES AND BENEFITS		1,339,481	1,339,481	-	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	7,366,874	7,366,874	-	-
CONTRACTED SERVICES					
Accounting / Audit		8,537	8,537	-	-
Legal		-	-	-	-
Management Company Fee		1,445,805	1,445,805	-	-
Nurse Services		-	-	-	-
Food Service / School Lunch		-	-	-	-
Payroll Services		28,600	28,600	-	-
Special Ed Services		-	-	-	-
Titlement Services (i.e. Title I)		-	-	-	-
Other Purchased / Professional / Consulting		20,000	20,000	-	-
TOTAL CONTRACTED SERVICES		1,502,942	1,502,942	-	-

. - HARLEM 5

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	12,006,507	12,006,507	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
5				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				
	Original Budget - TY	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
SCHOOL OPERATIONS				
Board Expenses	-	-	-	-
Classroom / Teaching Supplies & Materials	242,984	242,984	-	-
Special Ed Supplies & Materials	-	-	-	-
Textbooks / Workbooks	-	-	-	-
Supplies & Materials other	203,745	203,745	-	-
Equipment / Furniture	123,624	123,624	-	-
Telephone	-	-	-	-
Technology	206,728	206,728	-	-
Student Testing & Assessment	17,000	17,000	-	-
Field Trips	134,234	134,234	-	-
Transportation (student)	27,638	27,638	-	-
Student Services - other	288,641	288,641	-	-
Office Expense	256,671	256,671	-	-
Staff Development	182,444	182,444	-	-
Staff Recruitment	47,867	47,867	-	-
Student Recruitment / Marketing	60,918	60,918	-	-
School Meals / Lunch	305,658	305,658	-	-
Travel (Staff)	32,860	32,860	-	-
Fundraising	-	-	-	-
Other	46,598	46,598	-	-
TOTAL SCHOOL OPERATIONS	2,177,609	2,177,609	-	-
FACILITY OPERATION & MAINTENANCE				
Insurance	85,960	85,960	-	-
Janitorial	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-
Repairs & Maintenance	98,017	98,017	-	-
Equipment / Furniture	-	-	-	-
Security	-	-	-	-
Utilities	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	183,977	183,977	-	-
DEPRECIATION & AMORTIZATION	775,106	775,106	-	-
RESERVES / CONTINGENCY	-	-	-	-
TOTAL EXPENSES	12,006,507	12,006,507	-	-
NET INCOME	#NAME?	#NAME?	-	-

- HARLEM 5

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	12,006,507	12,006,507	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
		5		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget - TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY

ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: (Count = 0)			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-



Annual Report Requirement
for SUNY Authorized Charter Schools

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 5
2016-17

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

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		TOTAL	1H01
			Success Academy Charter School - Harlem 1
Total Revenue			
Total Expenses			
Net Income			
Actual Student Enrollment			
REVENUE			
REVENUES FROM STATE SOURCES			
Per Pupil Revenue			
NYC CHANCELLOR'S OFFICE		184,489,650	16,266,332
-			
-			
-			
-			
-			
-			
-			
-			
-			
-			
-			
-			
-			
ALL OTHER School Districts: (Weighted Avg)			
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		184,489,650	16,266,332
Special Education Revenue		22,293,912	2,091,174
Grants			
Stimulus			
DYCD (Department of Youth and Community Deve		548,250	
Other		5,655,561	498,647
Other			
TOTAL REVENUE FROM STATE SOURCES		212,987,373	18,856,153

42			
43	REVENUE FROM FEDERAL FUNDING		
44	IDEA Special Needs	683,389	62,762
45	Title I	4,766,619	334,200
46	Title Funding - Other	217,500	7,500
47	School Food Service (Free Lunch)		-
48	Grants		-
49	Charter School Program (CSP) Planning & Implem	3,808,000	300,000
50	Other		
51	Other		
52	TOTAL REVENUE FROM FEDERAL SOURCES	9,475,508	704,462
53			
54	LOCAL and OTHER REVENUE		
55	Contributions and Donations		
56	Fundraising		
57	Erate Reimbursement	700,000	48,837
58	Earnings on Investments		
59	Interest Income		
60	Food Service (Income from meals)		
61	Text Book		
62	OTHER		
63	TOTAL REVENUE FROM LOCAL and OTHER SOURCES	700,000	48,837
64			
65	TOTAL REVENUE	<u>223,162,881</u>	<u>19,609,452</u>
66			
67			
68	EXPENSES		
69	ADMINISTRATIVE STAFF PERSONNEL COSTS		
70	Executive Management		
71	Instructional Management	14,707,852	2,199,130
72	Deans, Directors & Coordinators	5,083,349	475,985
73	CFO / Director of Finance		-
74	Operation / Business Manager	9,775,433	801,227
75	Administrative Staff		
76	TOTAL ADMINISTRATIVE STAFF	29,566,633	3,476,342
77			
78	INSTRUCTIONAL PERSONNEL COSTS		
79	Teachers - Regular	46,038,618	4,726,180
80	Teachers - SPED	4,702,339	552,277
81	Substitute Teachers		-
82	Teaching Assistants	11,880,235	744,948
83	Specialty Teachers	18,455,802	2,020,287
84	Aides		-
85	Therapists & Counselors	2,208,880	193,811
86	Other		

87	TOTAL INSTRUCTIONAL	83,285,874	8,237,503
88			
89	NON-INSTRUCTIONAL PERSONNEL COSTS		
90	Nurse		
91	Librarian		
92	Custodian		
93	Security		
94	Other		
95	TOTAL NON-INSTRUCTIONAL		
96			
97	SUBTOTAL PERSONNEL SERVICE COSTS	112,852,508	11,713,845
98			
99	PAYROLL TAXES AND BENEFITS		
100	Payroll Taxes	9,197,986	951,050
101	Fringe / Employee Benefits	13,344,809	1,385,162
102	Retirement / Pension	2,539,181	263,562
103	TOTAL PAYROLL TAXES AND BENEFITS	25,081,976	2,599,774
104			
105	TOTAL PERSONNEL SERVICE COSTS	137,934,484	14,313,619
106			
107	CONTRACTED SERVICES		
108	Accounting / Audit	170,732	12,805
109	Legal		-
110	Management Company Fee	28,521,782	2,514,747
111	Nurse Services		-
112	Food Service / School Lunch		-
113	Payroll Services	537,875	52,325
114	Special Ed Services		-
115	Titlement Services (i.e. Title I)		-
116	Other Purchased / Professional / Consulting	435,000	50,000
117	TOTAL CONTRACTED SERVICES	29,665,388	2,629,877
118			
119	SCHOOL OPERATIONS		
120	Board Expenses		
121	Classroom / Teaching Supplies & Materials	5,507,689	487,194
122	Special Ed Supplies & Materials		-
123	Textbooks / Workbooks		-
124	Supplies & Materials other	5,315,783	425,607
125	Equipment / Furniture	2,328,252	164,832
126	Telephone		-
127	Technology	3,959,731	334,297
128	Student Testing & Assessment	365,500	25,500
129	Field Trips	2,236,072	433,765
130	Transportation (student)	767,861	51,937
131	Student Services - other	5,095,830	753,025
132	Office Expense	5,029,362	467,644

133	Staff Development	3,507,772	342,371
134	Staff Recruitment	1,011,102	98,319
135	Student Recruitment / Marketing	1,822,500	68,418
136	School Meals / Lunch	5,155,410	418,172
137	Travel (Staff)	995,830	87,720
138	Fundraising		-
139	Other	874,598	66,146
140	TOTAL SCHOOL OPERATIONS	43,973,291	4,224,948
141			
142	FACILITY OPERATION & MAINTENANCE		
143	Insurance	1,676,343	162,522
144	Janitorial		-
145	Building and Land Rent / Lease / Facility Finance Inter	35,000	35,000
146	Repairs & Maintenance	1,925,625	174,164
147	Equipment / Furniture		-
148	Security		-
149	Utilities		-
150	TOTAL FACILITY OPERATION & MAINTENANCE	3,636,968	371,686
151			
152	DEPRECIATION & AMORTIZATION	13,558,571	1,657,375
153	RESERVES / CONTINGENCY		
154			
155	TOTAL EXPENSES	228,768,703	23,197,505
156			
157	NET INCOME		
158			
159	ENROLLMENT - *School Districts Are Linked To Above Entries*		
160	Number of Districts:		
161	NYC CHANCELLOR'S OFFICE	13,152	1,160
162	Headcount	13,832	1,244
163			
164	K	2,414	126
165	1	2,454	90
166	2	2,270	102
167	3	2,346	132
168	4	1,510	130
169	5	975	96
170	6	670	83
171	7	579	121
172	8	330	77
173	9	223	223
174	10	44	44
175	11	21	21
176	12		-
177		13,833	1,245
178			

179	Instructional Management	147	22
180	Deans, Directors & Coordinators	79	7
181	Operation / Business Manager	157	13
	Teachers - Regular	662	65
	Teachers - SPED	68	8
	Therapists & Counselors	43	4
	Teaching Assistants	224	14
	Specialty Teachers	276	29
		1,655	161
		-228,768,703	(3,588,052)

1H02 Success Academy Charter School - Harlem 2	1H03 Success Academy Charter School - Harlem 3	1H04 Success Academy Charter School - Harlem 4	1H05 Success Academy Charter School - Harlem 5	1X01 Success Academy Charter School - Bronx 1	1X02 Success Academy Charter School - Bronx 2
11,679,217	11,542,681	8,368,413	9,352,014	9,507,943	9,689,227
11,679,217	11,542,681	8,368,413	9,352,014	9,507,943	9,689,227
1,564,018	1,465,409	1,653,892	1,411,439	996,202	1,514,992
-	-	-	-	-	-
358,028	353,843	256,535	286,688	291,468	297,025
13,601,263	13,361,933	10,278,840	11,050,140	10,795,613	11,501,244

43,958	43,510	30,504	34,580	36,020	36,581
327,982	296,005	195,783	208,243	353,173	427,314
7,500	7,500	7,500	7,500	7,500	7,500
	-				
	-				
-	-	-	-	-	-
	-				
379,440	347,015	233,787	250,324	396,693	471,395
32,558	48,837	32,558	32,558	32,558	32,558
32,558	48,837	32,558	32,558	32,558	32,558
<u>14,013,261</u>	<u>13,757,785</u>	<u>10,545,185</u>	<u>11,333,022</u>	<u>11,224,864</u>	<u>12,005,196</u>
869,029	959,585	781,526	871,204	782,379	781,539
321,606	322,641	250,799	251,296	251,143	250,893
-	-	-	-	-	-
549,556	633,484	491,369	492,341	492,042	491,552
-	-	-	-	-	-
1,740,192	1,915,709	1,523,694	1,614,841	1,525,564	1,523,984
3,215,187	3,186,380	2,248,400	2,635,178	2,495,202	2,700,240
276,397	207,945	553,769	208,211	138,504	207,477
-	-	-	-	-	-
632,799	528,189	528,342	528,979	528,799	528,197
1,095,548	934,407	1,063,342	933,926	901,568	964,368
-	-	-	-	-	-
158,914	159,382	132,566	106,258	132,714	106,088
-	-	-	-	-	-

5,378,845	5,016,303	4,526,418	4,412,552	4,196,788	4,506,370
7,119,037	6,932,012	6,050,113	6,027,393	5,722,352	6,030,354
580,438	564,936	493,205	491,126	466,425	491,523
841,826	819,710	715,426	712,739	676,668	713,089
160,178	155,970	136,128	135,616	128,753	135,683
1,582,442	1,540,616	1,344,758	1,339,481	1,271,846	1,340,295
8,701,479	8,472,629	7,394,871	7,366,874	6,994,198	7,370,649
8,537	8,537	8,537	8,537	8,537	8,537
-	-	-	-	-	-
1,805,587	1,784,479	1,293,742	1,445,805	1,469,912	1,497,938
-	-	-	-	-	-
-	-	-	-	-	-
34,125	32,988	28,925	28,600	27,300	28,763
-	-	-	-	-	-
-	-	-	-	-	-
20,000	25,000	20,000	20,000	20,000	20,000
1,868,248	1,851,003	1,351,204	1,502,942	1,525,748	1,555,237
316,025	373,746	235,408	242,984	250,122	257,455
-	-	-	-	-	-
-	-	-	-	-	-
265,085	348,660	210,279	203,745	222,288	228,769
123,624	164,832	103,020	123,624	103,020	103,020
-	-	-	-	-	-
219,225	216,969	207,469	206,728	173,703	206,997
17,000	25,500	17,000	17,000	17,000	17,000
170,734	191,376	120,465	134,234	123,447	126,921
36,104	34,724	26,077	27,638	57,348	59,049
360,209	392,632	248,083	288,641	274,941	281,726
302,946	336,575	257,853	256,671	255,619	264,094

217,440	223,756	188,138	182,444	177,006	186,300
56,908	65,769	54,160	47,867	50,479	52,969
60,918	68,418	60,918	60,918	60,918	60,918
182,693	379,769	132,200	305,658	312,039	146,703
37,500	38,080	32,180	32,860	31,080	122,070
-	-	-	-	-	-
46,598	50,146	44,098	46,598	44,098	44,098
2,413,008	2,910,952	1,937,346	2,177,609	2,153,108	2,158,087

106,747	102,626	83,984	85,960	84,523	88,071
-	-	-	-	-	-
-	-	-	-	-	-
125,827	121,363	93,974	98,017	98,323	102,077
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
232,574	223,989	177,958	183,977	182,845	190,148
871,033	970,522	782,556	775,106	793,241	585,754

14,086,343	14,429,095	11,643,935	12,006,507	11,649,141	11,859,875
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833	823	597	667	678	691
889	844	643	679	693	714
90	60	84	60	90	90
120	90	84	90	90	90
120	90	84	90	90	90
120	90	84	90	120	120
112	86	83	84	87	102
85	132	-	118	90	78
80	98	73	82	65	74
84	100	75	66	62	71
78	98	77	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
889	844	643	679	693	714

9	10	8	9	8	8
5	5	4	4	4	4
9	10	8	8	8	8
47	46	33	38	36	39
4	3	8	3	2	3
3	4	3	2	3	2
12	10	10	10	10	10
17	14	16	14	14	15
105	102	89	88	84	89
(73,082)	(671,310)	(1,098,750)	(673,485)	(424,277)	145,322

[illegible]

21,737	20,955	30,730	19,320	22,186	20,330
253,652	205,596	64,315	68,644	39,789	90,965
7,500	7,500	7,500	7,500	7,500	7,500
-	-	354,000	-	-	-
282,889	234,052	456,545	95,464	69,475	118,795
32,558	16,279	32,558	16,279	16,279	16,279
32,558	16,279	32,558	16,279	16,279	16,279
<u>6,779,317</u>	<u>6,601,598</u>	<u>10,441,205</u>	<u>6,197,417</u>	<u>7,246,236</u>	<u>6,240,950</u>
-	-	-	-	-	-
518,684	301,770	783,243	301,788	389,844	301,867
197,106	125,055	251,514	125,062	125,111	125,095
-	-	-	-	-	-
396,823	245,009	444,600	245,023	245,118	245,087
-	-	-	-	-	-
1,112,612	671,833	1,479,356	671,873	760,073	672,050
1,250,036	1,035,565	2,288,995	1,242,752	1,312,303	1,174,018
138,898	207,113	208,461	69,042	241,740	69,060
-	-	-	-	-	-
427,076	477,654	477,013	371,531	424,772	371,629
632,603	398,045	801,840	467,111	564,959	495,828
-	-	-	-	-	-
53,193	52,878	132,867	52,881	52,902	52,895
-	-	-	-	-	-

2,501,806	2,171,255	3,909,177	2,203,316	2,596,676	2,163,430
	-		-	-	-
3,614,419	2,843,088	5,388,533	2,875,190	3,356,748	2,835,480
294,248	232,170	439,011	234,626	273,854	231,417
427,405	336,195	637,194	339,991	396,935	335,295
81,324	63,969	121,242	64,692	75,527	63,798
802,977	632,335	1,197,447	639,309	746,316	630,511
4,417,396	3,475,423	6,585,980	3,514,498	4,103,064	3,465,991
4,268	4,268	8,537	4,268	4,268	4,268
-		-			
891,132	869,055	1,298,898	835,727	959,697	838,687
-		-			
-		-			
16,900	13,975	25,513	13,975	16,250	13,813
-		-			
-		-			
15,000	10,000	20,000	10,000	10,000	10,000
927,300	897,298	1,352,947	863,970	990,215	866,768
227,226	163,973	276,797	123,982	142,373	159,079
-		-			
-		-			
278,039	139,006	308,167	104,678	120,205	134,857
82,416	61,812	103,020	61,812	61,812	61,812
-		-			
138,578	102,053	184,528	87,053	107,128	101,691
17,000	8,500	17,000	8,500	8,500	8,500
41,700	40,200	111,173	39,100	44,900	39,000
33,443	32,240	24,584	14,594	16,759	15,272
108,930	116,580	238,500	113,390	130,210	113,100
172,788	138,300	220,212	127,150	142,400	136,125

117,863	92,665	165,544	86,538	100,625	91,588
43,342	26,319	50,525	21,215	24,668	26,013
60,918	68,724	60,918	53,418	53,418	68,724
187,650	180,900	234,325	107,920	164,450	107,644
109,765	14,860	23,925	11,850	13,800	14,750
-		-			
33,098	22,049	38,098	24,549	24,549	22,049
1,652,756	1,208,182	2,057,315	985,748	1,155,798	1,100,203

52,128	45,443	78,801	45,024	52,116	44,666
-		-			
-	-	-	-	-	-
56,070	55,350	90,548	55,020	62,970	51,975
-		-			
-		-			
-		-			
108,198	100,793	169,349	100,044	115,086	96,641
498,274	274,774	603,483	453,292	531,748	316,855
7,603,925	5,956,470	10,769,074	5,917,553	6,895,911	5,846,457

411	401	599	385	443	387
417	402	640	391	449	390
90	90	84	84	102	90
90	90	84	84	84	90
60	120	84	84	84	120
90	102	112	84	96	90
87	-	87	55	83	-
-	-	129	-	-	-
-	-	60	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
417	402	640	391	449	390

5	3	8	3	4	3
3	2	4	2	2	2
6	4	7	4	4	4
18	15	33	18	19	17
2	3	3	1	4	1
1	1	3	1	1	1
8	9	9	7	8	7
10	6	12	7	9	8
52	43	79	43	50	43
(824,607)	645,128	(327,869)	279,864	350,325	394,494

	1K02		1K05		1K06
1K01	1K02	1K03	1K04	1K05	1K06
Success Academy Charter School - Bed Stuy 1	Success Academy Charter School - Bed Stuy 2	Success Academy Charter School - Cobble Hill	Success Academy Charter School - Williamsburg	Academy Charter School - Crown Heights	Success Academy Charter School - Fort Greene
7,582,222	4,829,715	6,262,918	7,045,136	5,589,165	4,476,749
986,857	499,967	344,786	1,106,968	518,677	491,271
-	-	-	-	-	-
232,434	148,056	191,991	215,970	171,337	137,235
8,801,513	5,477,738	6,799,696	8,368,074	6,279,179	5,105,256

27,021	16,875	23,844	27,243	20,732	16,831
360,751	137,577	101,297	171,694	188,612	177,846
9,127	5,873	7,500	7,500	7,500	7,500
354,000	-	400,000	400,000	-	-
750,899	160,325	532,641	606,438	216,844	202,177
32,558	16,279	32,558	32,558	16,279	16,279
32,558	16,279	32,558	32,558	16,279	16,279
<u>9,584,970</u>	<u>5,654,342</u>	<u>7,364,895</u>	<u>9,007,070</u>	<u>6,512,302</u>	<u>5,323,712</u>
-	-	-	-	-	-
606,134	301,871	606,690	428,296	301,658	390,991
251,184	125,097	197,192	204,713	125,008	125,479
-	-	-	-	-	-
443,909	245,091	304,964	303,373	244,917	255,106
-	-	-	-	-	-
1,301,227	672,059	1,108,846	936,382	671,583	771,576
2,007,620	1,174,034	1,526,439	1,656,043	1,242,216	1,177,622
277,337	103,591	138,574	413,030	69,012	69,272
-	-	-	-	-	-
422,742	318,543	585,007	422,801	424,424	372,769
767,159	531,984	568,588	698,928	466,909	468,668
-	-	-	-	-	-
106,211	52,896	79,807	79,464	52,858	53,058
-	-	-	-	-	-

3,581,070	2,181,048	2,898,414	3,270,265	2,255,419	2,141,388
	-			-	-
4,882,297	2,853,106	4,007,261	4,206,647	2,927,002	2,912,964
397,895	232,766	326,860	343,137	238,931	237,515
577,332	337,380	473,859	497,436	346,118	344,458
109,852	64,195	90,163	94,650	65,858	65,542
1,085,078	634,340	890,882	935,222	650,906	647,515
5,967,375	3,487,447	4,898,142	5,141,869	3,577,909	3,560,479
8,537	4,268	6,402	6,402	4,268	4,268
-		-	-		
1,172,198	746,666	968,236	1,089,166	864,075	692,098
-		-	-		
-		-	-		
23,238	13,813	19,338	20,313	14,300	13,975
-		-	-		
-		-	-		
20,000	10,000	17,500	17,500	10,000	10,000
1,223,972	774,746	1,011,476	1,133,381	892,644	720,341
254,094	120,177	186,406	202,148	131,592	119,860
-		-	-		
-		-	-		
284,305	101,465	180,656	196,708	111,103	101,197
103,020	61,812	103,020	103,020	61,812	61,812
-		-	-		
164,422	101,691	134,783	136,958	102,778	102,053
17,000	8,500	17,000	17,000	8,500	8,500
102,508	37,900	66,250	72,100	41,500	37,800
37,043	23,377	32,129	20,557	25,597	13,812
229,134	109,910	167,254	182,694	120,350	109,620
205,686	125,275	193,064	201,361	130,900	125,850

151,181	85,531	125,729	131,766	88,550	86,538
46,642	20,968	33,859	35,339	21,708	21,215
60,918	53,418	60,918	60,918	53,418	53,418
119,752	104,608	215,689	287,717	228,250	207,900
26,080	14,750	22,090	20,950	15,080	15,760
-	-	-	-	-	-
38,098	24,549	38,098	38,098	24,549	24,549
1,839,883	993,931	1,576,944	1,707,335	1,165,687	1,089,884

71,590	44,138	60,954	64,910	46,853	44,527
-	-	-	-	-	-
-	-	-	-	-	-
82,631	51,645	71,235	75,555	55,770	51,630
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
154,221	95,783	132,189	140,465	102,623	96,157
579,335	435,239	512,946	505,429	495,265	422,002
9,764,788	5,787,146	8,131,698	8,628,479	6,234,127	5,888,863

541	344	446	502	398	319
583	379	515	556	415	378
60	60	102	108	60	60
90	60	84	90	120	90
90	90	84	90	90	90
90	90	84	102	90	90
76	79	102	100	55	48
122	-	59	66	-	-
55	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
583	379	515	556	415	378

6	3	6	4	3	4
4	2	3	3	2	2
7	4	5	5	4	4
29	17	22	24	18	17
4	2	2	6	1	1
2	1	2	2	1	1
8	6	11	8	8	7
12	8	9	11	7	7
72	43	60	63	44	43
(179,818)	(132,804)	(766,803)	378,591	278,175	(565,151)

1K07	1K08	1K09	1K10	1K11	1K12
1K07 Academy Charter School - Prospect Heights	1K08 Success Academy Charter School - Bensonhurst	1K09 Success Academy Charter School - Bergen Beach	1K10 Success Academy Charter School - Bed Stuy 3	1K11 Success Academy Charter School - Bushwick	1K12 Success Academy Charter School - Flatbush
5,312,601	5,223,778	4,912,957	1,908,494	1,908,494	1,908,494
511,864	414,431	406,773	237,509	237,509	237,509
-	-	-	109,650	109,650	109,650
162,859	160,136	150,608	58,505	58,505	58,505
5,987,323	5,798,344	5,470,337	2,314,158	2,314,158	2,314,158

19,483	18,678	17,789	6,679	6,679	7,331
122,934	84,424	107,276	72,633	72,633	72,633
7,500	7,500	7,500	7,500	7,500	7,500
-	-	-	300,000	300,000	300,000
149,917	110,602	132,565	386,812	386,812	387,464
16,279	16,279	16,279	16,279	16,279	16,279
16,279	16,279	16,279	16,279	16,279	16,279
<u>6,153,520</u>	<u>5,925,225</u>	<u>5,619,181</u>	<u>2,717,249</u>	<u>2,717,249</u>	<u>2,717,901</u>
-	-	-	-	-	-
301,539	302,201	302,266	126,152	126,262	126,262
124,959	125,233	125,260	70,986	71,048	71,048
234,191	245,359	245,411	197,520	197,691	197,691
660,690	672,793	672,937	394,658	395,001	395,001
1,241,728	1,037,045	1,037,266	483,957	484,378	484,378
137,970	69,136	69,151	-	-	-
371,225	372,040	372,119	159,447	159,585	159,585
531,399	463,429	431,654	329,480	264,894	264,894
52,838	52,954	52,965	26,477	26,500	26,500

2,335,160	1,994,604	1,963,155	999,361	935,357	935,357
-	-	-	-	-	-
2,995,850	2,667,397	2,636,092	1,394,019	1,330,358	1,330,358
244,539	217,706	215,140	113,638	108,427	108,427
354,259	315,420	311,718	164,843	157,315	157,315
67,407	60,016	59,312	31,365	29,933	29,933
666,205	593,142	586,170	309,846	295,675	295,675
3,662,055	3,260,539	3,222,262	1,703,865	1,626,032	1,626,032
4,268	4,268	4,268	4,268	4,268	4,268
821,319	807,587	759,535	295,050	295,050	295,050
14,625	13,000	12,838	6,663	6,338	6,338
10,000	10,000	10,000	10,000	10,000	10,000
850,212	834,855	786,640	315,981	315,656	315,656
123,665	154,184	146,842	102,756	102,756	102,756
104,410	130,707	124,483	147,649	147,649	147,649
61,812	61,812	61,812	41,208	41,208	41,208
103,503	99,878	99,516	85,741	85,016	85,016
8,500	8,500	8,500	8,500	8,500	8,500
39,000	37,800	36,000	15,000	15,000	15,000
14,251	22,706	21,625	9,252	9,252	9,252
113,100	109,620	104,400	43,500	43,500	43,500
129,750	131,250	128,325	64,275	62,925	62,925

90,563	86,200	85,123	46,894	44,606	44,606
22,202	24,483	24,176	18,907	17,985	17,985
53,418	68,724	68,724	68,724	68,724	68,724
214,500	104,332	99,364	82,500	82,500	82,500
15,300	14,200	59,090	7,210	6,990	6,990
24,549	22,049	22,049	13,549	13,549	13,549
1,118,521	1,076,445	1,090,029	755,665	750,160	750,160
45,869	42,685	41,371	19,455	18,978	18,978
-	-	-	-	-	-
55,050	48,540	47,985	20,115	20,085	20,085
100,919	91,225	89,356	39,570	39,063	39,063
463,521	269,468	271,722	-	-	-
6,195,229	5,532,534	5,460,009	2,815,081	2,730,911	2,730,911
379	372	350	136	136	136
390	378	360	150	150	150
56	108	90	90	90	90
84	90	90	60	60	60
56	90	120	-	-	-
140	90	60	-	-	-
54	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
390	378	360	150	150	150

3	3	3	1	1	1
2	2	2	1	1	1
4	4	4	3	3	3
18	15	15	7	7	7
2	1	1	-	-	-
1	1	1	1	1	1
7	7	7	3	3	3
8	7	7	5	4	4
45	40	40	21	20	20
(41,709)	392,692	159,172	(97,832)	(13,662)	(13,010)

1Q01	1Q02	1Q03	1Q04
1Q01 Success Academy Charter School - Rosedale	1Q02 Academy Charter School - Springfield Gardens	1Q03 Success Academy Charter School - Far Rockaway	1Q04 Academy Charter School - South Jamaica
5,113,140	5,027,627	2,078,297	2,078,297
545,048	409,598	241,692	241,692
-	-	109,650	109,650
156,744	154,123	63,711	63,711
5,814,932	5,591,348	2,493,350	2,493,350

18,988	17,789	6,923	7,331
83,346	80,055	33,623	33,623
7,500	7,500	7,500	7,500
250,000	250,000	300,000	300,000
359,833	355,344	348,046	348,453
16,279	16,279	16,279	16,279
16,279	16,279	16,279	16,279
<u>6,191,044</u>	<u>5,962,971</u>	<u>2,857,675</u>	<u>2,858,082</u>
-	-	-	-
301,977	302,114	215,589	126,262
125,140	125,197	71,454	71,048
245,177	245,288	198,821	197,691
672,294	672,600	485,863	395,001
967,190	1,036,746	487,146	484,378
207,255	69,116	-	-
424,873	425,066	160,497	159,585
431,242	431,438	266,408	264,894
52,914	52,938	26,651	26,500

2,083,474	2,015,305	940,702	935,357
-	-	-	-
2,755,768	2,687,904	1,426,565	1,330,358
224,978	219,445	116,128	108,427
325,870	317,845	168,691	157,315
62,005	60,478	32,098	29,933
612,852	597,768	316,917	295,675
3,368,620	3,285,672	1,743,482	1,626,032
4,268	4,268	4,268	4,268
790,483	777,263	321,301	321,301
13,488	13,163	6,663	6,338
10,000	10,000	10,000	10,000
818,238	804,693	342,232	341,907
151,736	146,842	102,756	102,756
128,633	124,483	147,649	147,649
61,812	61,812	41,208	41,208
100,966	100,241	85,741	85,016
8,500	8,500	8,500	8,500
37,200	36,000	15,000	15,000
35,772	34,618	14,424	14,424
107,880	104,400	43,500	43,500
132,525	129,675	64,275	62,925

89,433	87,278	46,894	44,606
25,401	24,789	18,907	17,985
68,724	68,724	68,724	68,724
102,676	198,000	82,500	82,500
67,000	66,600	11,800	55,500
22,049	22,049	13,549	13,549
1,140,305	1,214,009	765,427	803,842
42,988	41,759	19,699	18,978
-	-	-	-
51,405	48,015	20,115	20,085
94,393	89,774	39,814	39,063
257,509	232,122	-	-
5,679,066	5,626,271	2,890,955	2,810,844
365	358	148	148
372	360	150	150
60	60	90	90
90	90	60	60
132	120	-	-
90	90	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
372	360	150	150

3	3	2	1
2	2	1	1
4	4	3	3
14	15	7	7
3	1	-	-
1	1	1	1
8	8	3	3
7	7	4	4
42	41	21	20
511,978	336,700	(33,280)	47,238

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Samuel Cole

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Chairperson

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

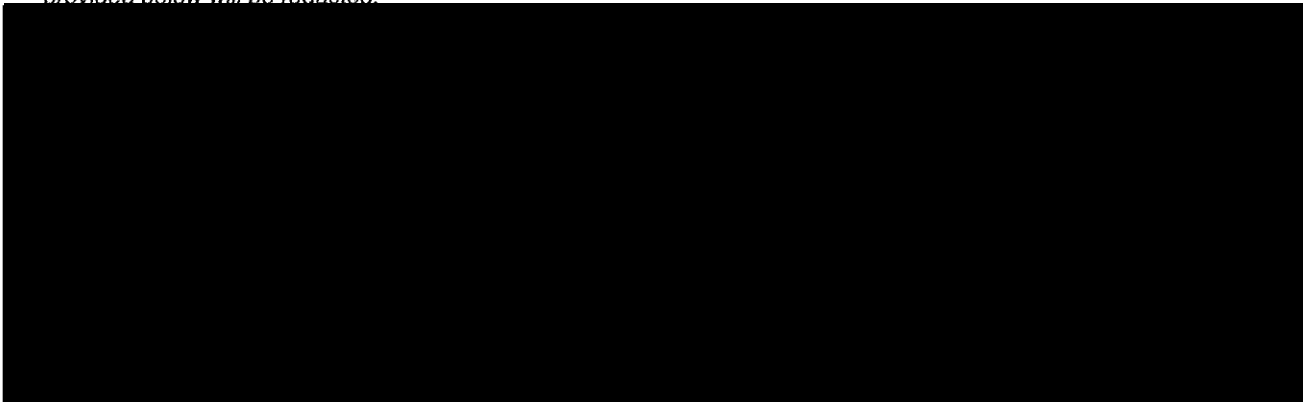
Samuel A. Cole
 Samuel A. Cole (Jul 29, 2016)

Jul 29, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Bryan Binder

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Vice Chairperson

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

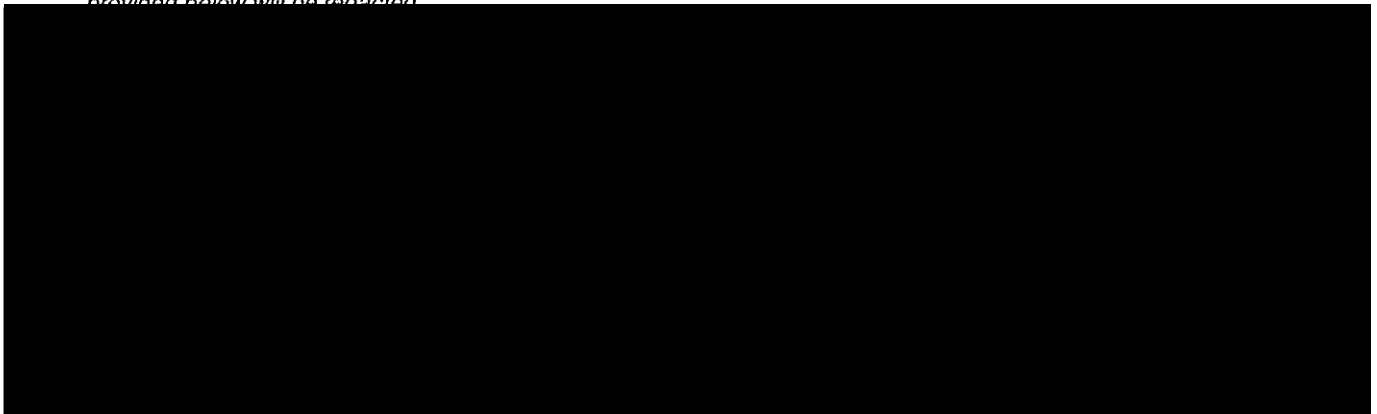
Bryan Binder
Bryan Binder (Jul 27, 2016)

Jul 27, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Gregory Sawers

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Secretary

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

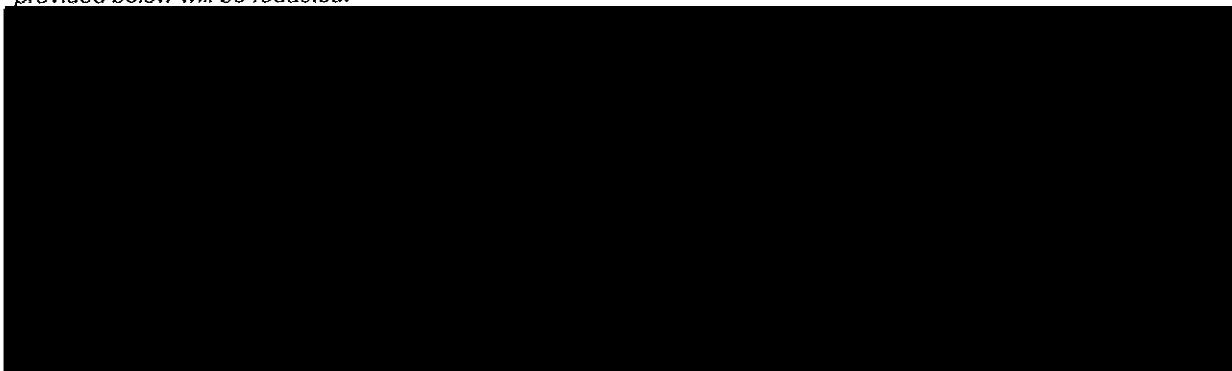
Gregory Sawyer
Gregory Sawyer (Jul 26, 2016)

Jul 26, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Scott J. Friedman

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Treasurer

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE

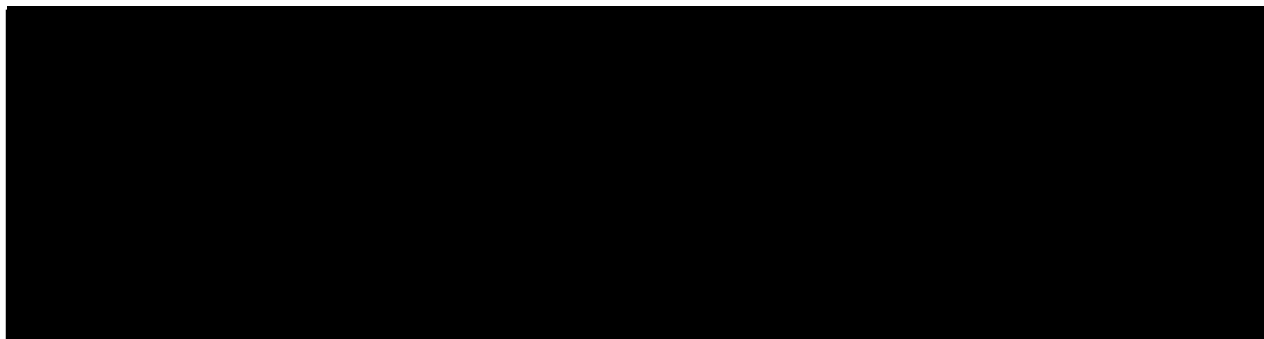
Scott J. Friedman
 Scott J. Friedman (Jul 26, 2016)

Jul 26, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Brian T Levine

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

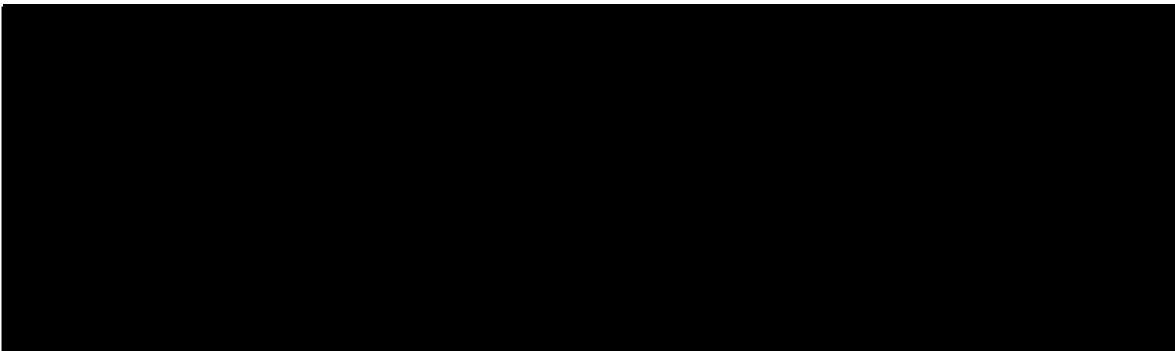
Brian T Levine
 Brian T Levine (Jul 27, 2016)

Jul 27, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

andrew stone

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

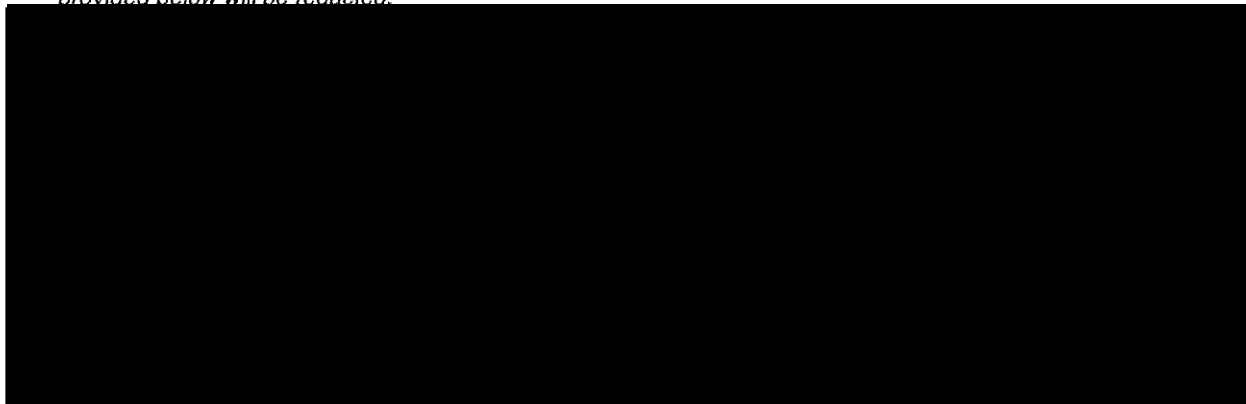
andrew d stone
andrew d stone (Jul 27, 2016)

Jul 27, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Catherine Shainker

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	None	None	None	None

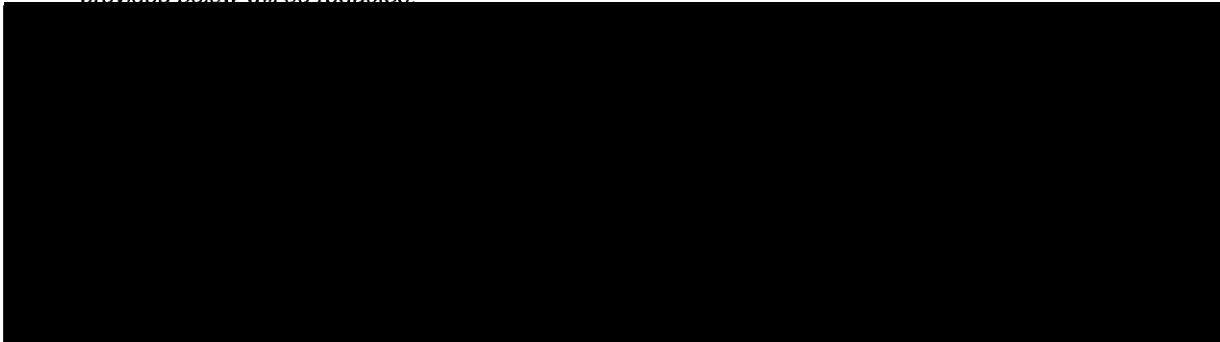
Catherine Shainker
Catherine Shainker (Jul 28, 2016)

Jul 28, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Derrell Bradford

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

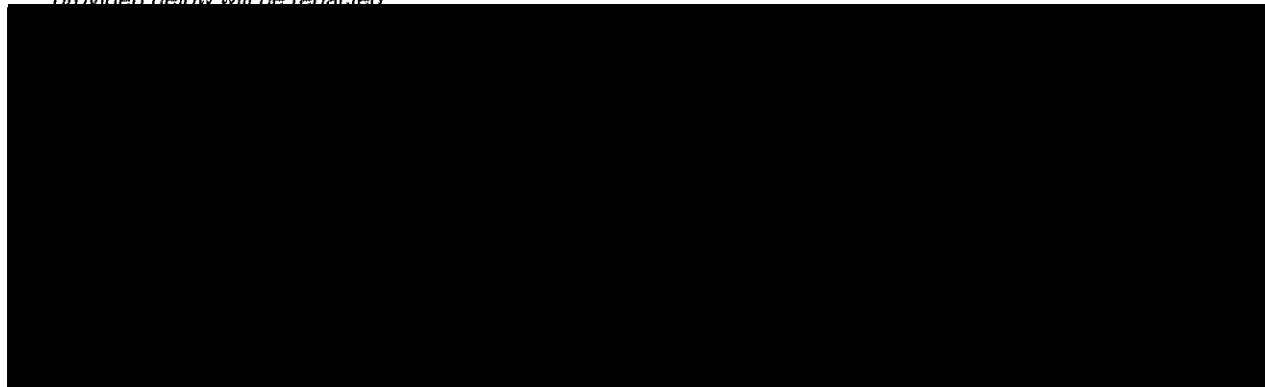
Derrell Bradford
Derrell Bradford (Jul 27, 2016)

Jul 27, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Isela Bahena

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

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Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

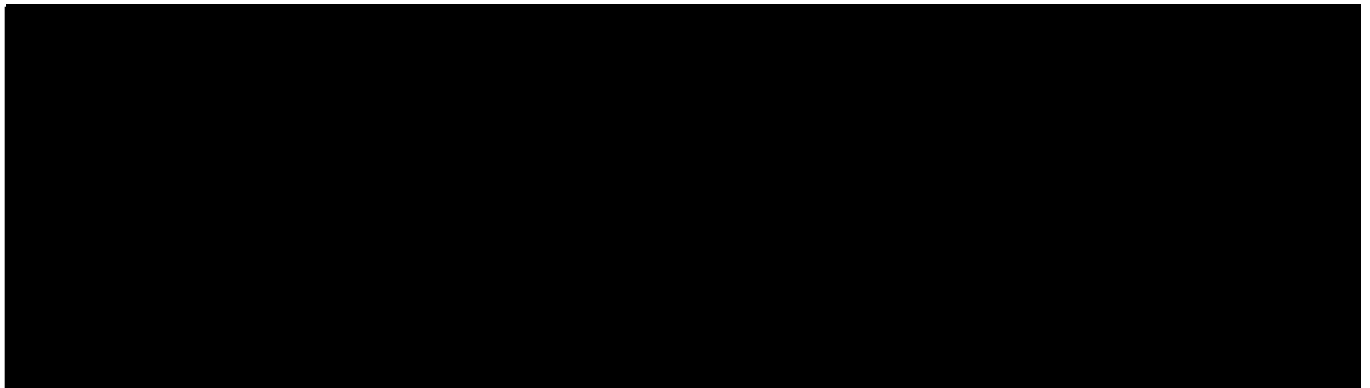
Isela Bahena
Isela Bahena (Jul 31, 2016)

Jul 31, 2016

Signature

Date

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Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

jarrett posner

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

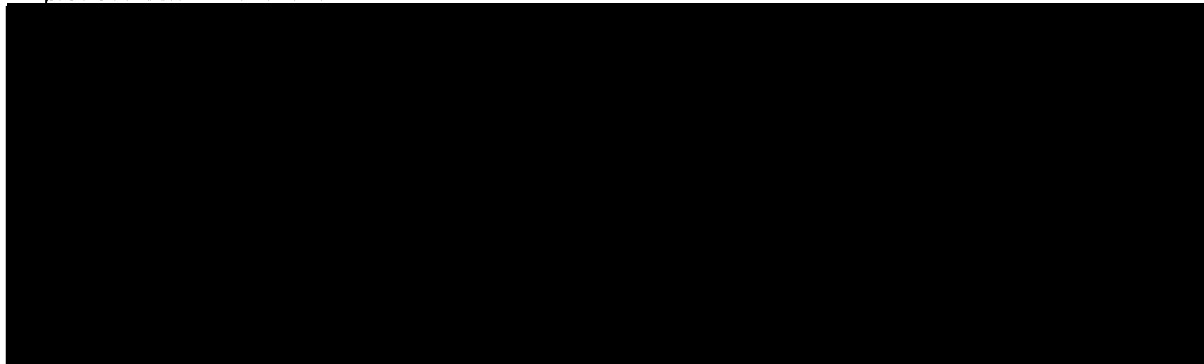
jarrett posner
jarrett posner (Jul 29, 2016)

Jul 29, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Khadijah Pickel

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Parent Representative

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

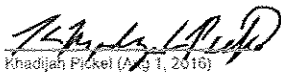
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

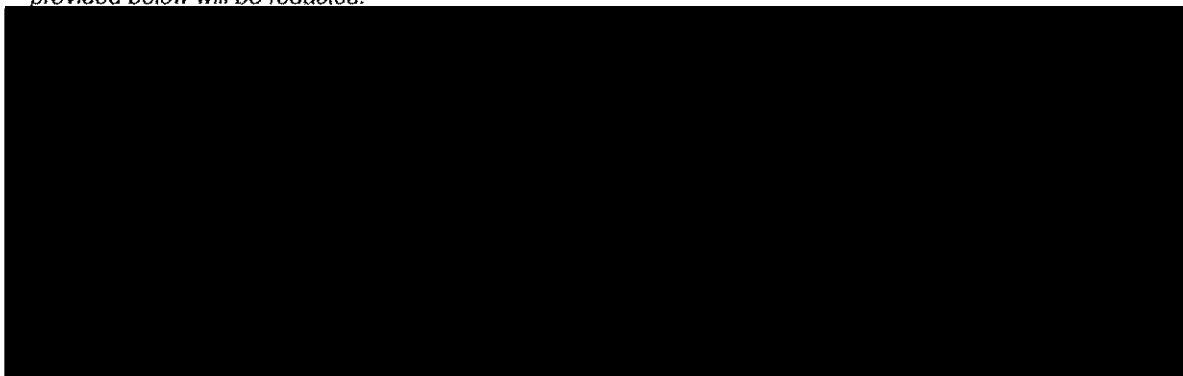

Kradjen Pickel (Aug 1, 2016)

Aug 1, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Lorenzo Smith III

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
JP Morgan	Lending	\$7MM credit facility	Lorenzo Smith III	As an employee of JPM, I recuse myself from discussions and voting on this transaction.

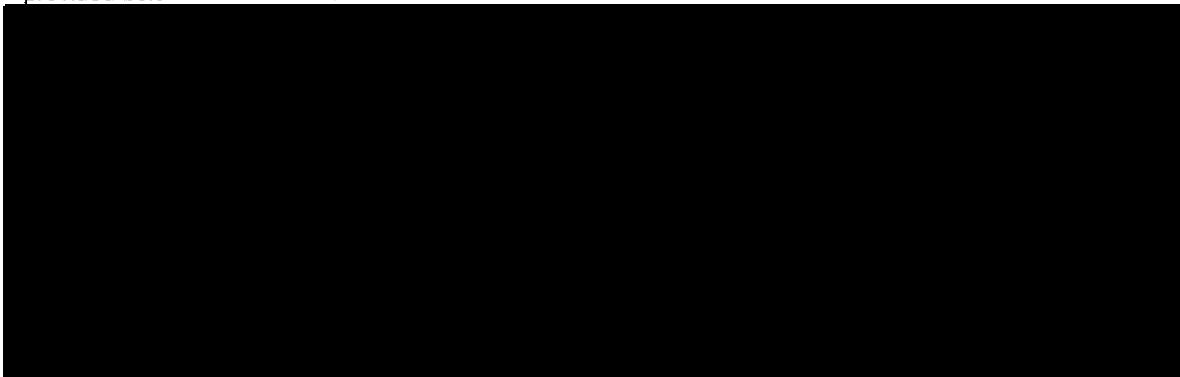
Lorenzo Smith III
Lorenzo Smith III (Jul 27, 2016)

Jul 27, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

richard barrera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

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Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
none	none	none	none	none

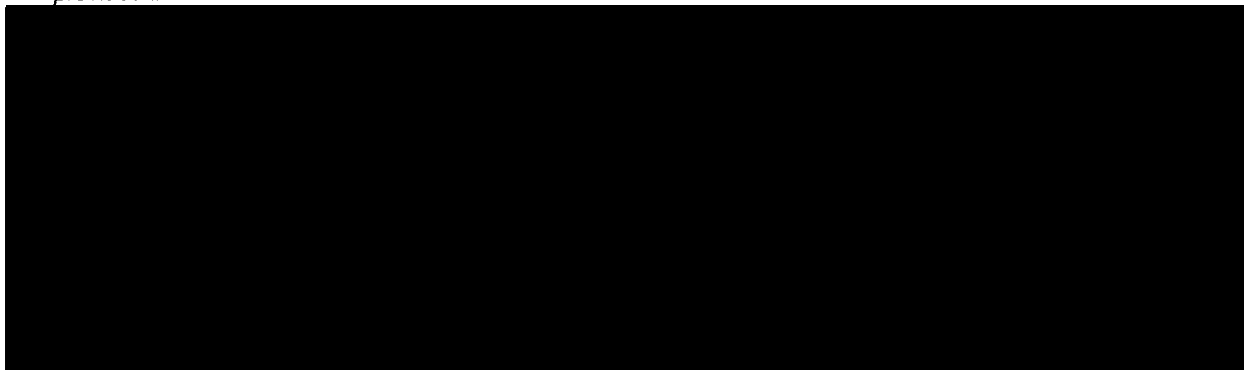
Richard Barrera
richard barrera (Jul 27, 2016)

Jul 27, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Sandeep Chainani

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

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Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	none	none	none

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Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

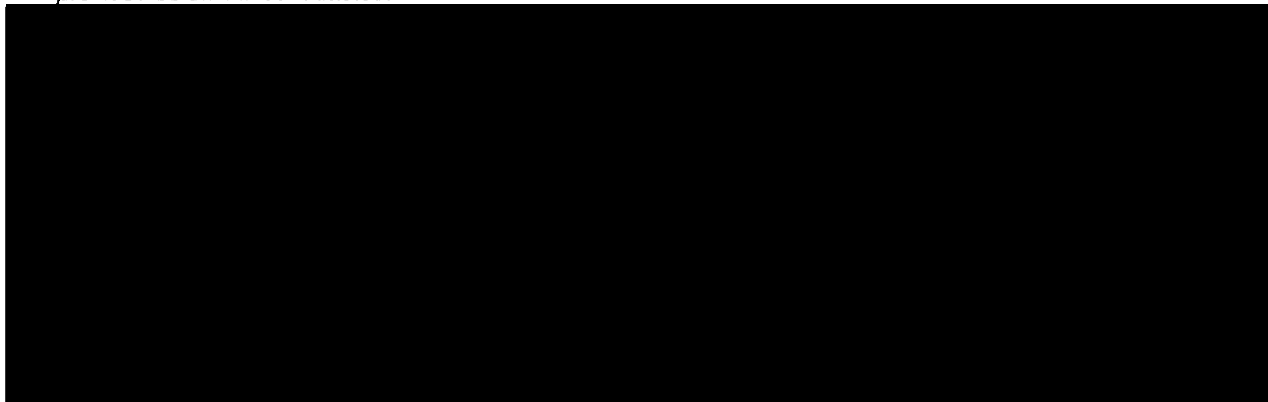
Sandeep Chainani
Sandeep Chainani (Jul 31, 2016)

Jul 31, 2016

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Suleman E. Lunat

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

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Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

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<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

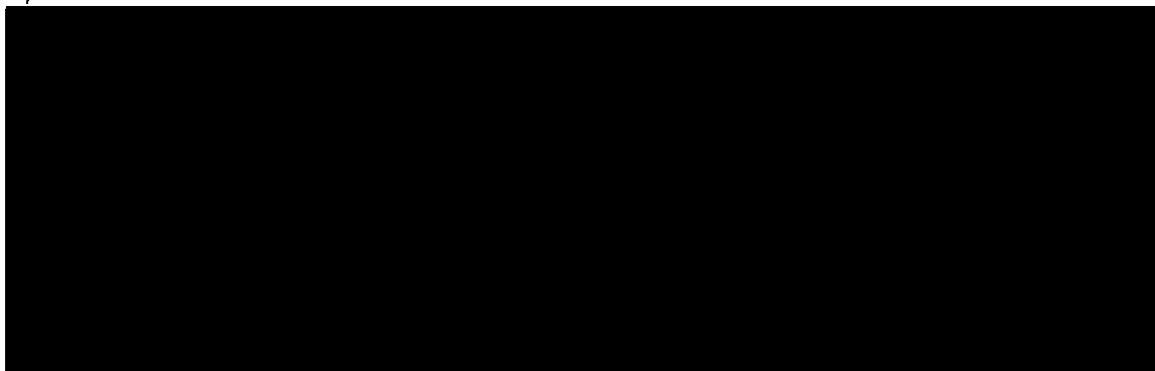
Suleman Lunat
Suleman Lunat (Jul 27, 2016)

Jul 27, 2016

Signature

Date

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Entry 9 BOT Table

Created: 07/28/2016

Last updated: 08/01/2016

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1. Current Board Member Information

	Trustee Name	Email Address	Position on the Board	Committee Affiliations	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Rich Barrera				Yes		
2	Bryan Binder		Vice Chair/Vice President		Yes		
3	Derrell Bradford				Yes		
4	Sam Chainani				Yes		
5	Sam Cole		Chair/Board President		Yes		
6	Scott Friedman		Treasurer		Yes		
7	Suleman Lunat				Yes		
8	Graham Officer				Yes		
9	Khadijah Pickel		Parent Representative		No		
10	Jarrett Posner				Yes		

11	Greg Sawers		Secretary		Yes		
12	Cate Shainker				Yes		
13	Isela Bahena				Yes		
14	Brian Levine				Yes		
15	Lorenzo Smith				Yes		
16	Andy Stone				Yes		
17							
18							
19							
20							

2. Total Number of Members on June 30, 2015

(No response)

3. Total Number of Members Joining the Board 2015-16 School Year

(No response)

4. Total Number of Members Departing the Board during the 2015-16 School Year

(No response)

5. Number of Voting Members 2015-16, as set by the by-laws, resolution or minutes

(No response)

6. Number of Board Meetings Conducted in the 2015-16 School Year

bi-monthly

7. Number of Board Meetings Scheduled for the 2016-17 School Year

bi-monthly

Thank you.

Entry 11: Enrollment and Retention Efforts

Success Academy Charter Schools undertake numerous strategies for recruiting and retaining students eligible for the Free and Reduced Price Lunch program ("FRPL"), English Language Learners ("ELL"), and students with special education needs. For the 2015-16 school year, strategies included extensive outreach, including but not limited to:

- Mailings and distributions to residents of the CSD of a school's location ("in-district residents"), including residents in low-income in-district communities;
- Written applications in five languages (English, Spanish, Chinese, French, and Russian);
- Bilingual flyers dropped in public housing complexes, supermarkets, preschools, and community centers;
- Advertisements and marketing materials (including bilingual advertisements and materials) posted in local newspapers, supermarkets, preschools, community centers, and public housing apartment complexes;
- Tours of existing Success Academy schools; and/or
- Information sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy Charter Schools will continue these extensive outreach efforts for the 2016-17 school year, with a focus on reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. Success Academy Charter Schools has also reinstated a lottery preference for ELL students in its admissions policy. Additionally, Success Academy Charter Schools works to ensure student retention through strong programs that serve special education, ELL, and FRPL students at a very high level. Further information about our programs and outreach efforts is available in our charter.



Entry 12 Teacher and Administrator Attrition

Last updated: 08/01/2016

Report changes in teacher and administrator staffing.

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Instructions for completing the Teacher and Administrator Attrition Tables

The following tables reflect formatting in the online portal required for Regents authorized charter schools. Schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2015; the FTE for added staff from July 1, 2015 through June 30, 2016; and the FTE for any departed staff from July 1, 2015 through June 30, 2016 using the two tables provided.

2015-16 Teacher Attrition Table

	FTE Teachers on June 30, 2015	FTE Teachers Departed 7/1/15 - 6/30/16	FTE Teachers Filling Vacant Positions 7/1/15 - 6/30/16	FTE Teachers Added in New Positions 7/1/15-6/30/16	FTE of Teachers on June 30, 2016
	50	20.25	20.25	18.7	62.5

2015-16 Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2015	FTE Administrators Departed 7/1/15 - 6/30/16	FTE Administrators Filling Vacant Positions 7/1/15 - 6/30/16	FTE Administrators Added in New Positions 7/1/15-6/30/16	FTE Administrative Positions on June 30, 2016
	4.5	0	2	0	7

Thank you

2016-2017 ACADEMIC CALENDAR

Success Academy



**All dates are subject to change*

Date	Event	Grades
August 2016		
Monday, August 15 & Wednesday, August 17	First Day of School	Harlem 2, Harlem 3 (Lower & Upper), Harlem 4, Harlem 5, Hell's Kitchen, Union Square, Upper West, Washington Heights, Bed-Stuy 1, Bed-Stuy 2, Bensonhurst, Bergen Beach, Cobble Hill, Crown Heights, Fort Greene, Prospect Heights, Williamsburg, Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Rosedal, Springfield Gardens
Wednesday, August 17	First Day of School	Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West
Monday, August 22 & Wednesday, August 24	First Day of School	Harlem 1, Bed-Stuy 3, Bushwick, Flatbush, Far Rockaway, South Jamaica Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West, Bed-Stuy Middle School, Bronx 1 Middle School, Bronx 2 Middle School,
Wednesday, August 24	First Day of School	High School of the Liberal Arts
September 2016		
Friday, September 2 - Tuesday, September 6	No School: Labor Day and Teacher Training	All Grades
October 2016		
Monday, October 10 - Wednesday, October 12	No School: Columbus Day and Teacher Training	All Grades
November 2016		
Monday, November 21 - Friday, November 25	No School: Thanksgiving Break and Teacher Training	All Grades
December 2016		
Thursday, December 22 - Wednesday, January 4	No School: Winter Break and Teacher Training	All Grades
January 2017		
Monday, January 16 - Tuesday, January 17	No School: Martin Luther King Jr. Day and Teacher Training	All Grades
February 2017		
Monday, February 20 - Tuesday, February 21	No School: President's Day and Teacher Training	All Grades
April 2017		
Monday, April 3 - Friday, April 7	No School: Spring Break	All Grades
May 2017		
Friday, May 5 - Monday, May 8	No School: Teacher Training	All Grades
Monday, May 29	No School: Memorial Day	All Grades
June 2017		
Wednesday, June 14	Last Day of School	All Grades