



# Entry 1 School Information

Created: 07/26/2016

Last updated: 08/01/2016

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## Page 1

### a. SCHOOL NAME AND BEDS#

(Select name from the drop down menu)

SUCCESS ACADEMY CS-BED STUY 2 (SUNY TRUSTEES) 331400861022

### b. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

### c. DISTRICT / CSD OF LOCATION

NYC CSD 14

### d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	211 Throop Ave., 3rd Floor	646-604-1439	646-349-3972	[REDACTED]

### d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Joseph Rotter
Title	Associate Director of Operations

Emergency Phone Number (###-###-####) [REDACTED]

**e. SCHOOL WEB ADDRESS (URL)**

<http://www.successacademies.org/>

**f. DATE OF INITIAL CHARTER**

09/2011

**g. DATE FIRST OPENED FOR INSTRUCTION**

08/2012

**i. TOTAL ENROLLMENT ON JUNE 30, 2016**

380

**j. GRADES SERVED IN SCHOOL YEAR 2015-16**

Check all that apply

Grades Served

K, 1, 2, 3, 4

**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?**

Yes

**k2. NAME OF CMO/EMO AND ADDRESS**

NAME OF CMO/EMO	Success Academy Charter Schools
PHYSICAL STREET ADDRESS	95 Pine Street
CITY	New York

STATE	NY
ZIP CODE	10005
EMAIL ADDRESS	[REDACTED]

## Page 2

### **I1. FACILITIES**

Does the school maintain or operate multiple sites?

No, just one site.
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### **I2. SCHOOL SITES**

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	211 Throop Avenue, 3rd Floor Brooklyn, NY 11206	718-704-1439	CSD 14	K-4	No	DOE space
Site 2						
Site 3						

### **I2a. Please provide the contact information for Site 1.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Brittany Davis-Roberti	[REDACTED]	[REDACTED]	[REDACTED]
Operational Leader	Mahmoud Fleary	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Emily Kim	[REDACTED]	[REDACTED]	[REDACTED]
Complaint Contact	Emily Kim	[REDACTED]	[REDACTED]	[REDACTED]

**n1. Were there any revisions to the school's charter during the 2015-16 school year? (Please include approved or pending material and non-material charter revisions).**

Yes

**n2. Summary of Charter Revisions**

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in admissions/enrollment policy	An amendment was made to include lottery preferences for English Language Learners and children of employees in the school's admissions policy.	1/12/16	
2	Change in Bylaws	Amendments were made to update the Education Corporation's Code of Ethics and Bylaws.	6/6/16	
3				
4				
5				

**o. Name and Position of Individual(s) Who Completed the 2015-16 Annual Report.**

Yvonne Chan (Assistant General Counsel)

**p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this**

report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Responses Selected:

Yes

**Signature, Head of Charter School**

A handwritten signature consisting of the letters 'B', 'D', and 'R' in a stylized, cursive font. The 'B' has a vertical line through it, and the 'D' and 'R' are connected to it.

**Signature, President of the Board of Trustees**

A handwritten signature consisting of the letters 'S' and 'C' in a stylized, cursive font. The 'S' is large and loops around, and the 'C' is smaller and attached to the bottom of the 'S'.

**Date**

2016/08/01

**Thank you.**



## Entry 2 Link

Created: 07/28/2016

Last updated: 08/01/2016

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### Page 1

#### **1. NEW YORK STATE REPORT CARD**

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

URL is not available



# Entry 4 Expenditures per Child

Last updated: 08/01/2016

## Page 1

### Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

#### 1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2015-16 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	5889520
Line 2: Year End FTE student enrollment	351
Line 3: Divide Line 1 by Line 2	16795

#### 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2015-16 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

**Notes:**

***The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:***

**<http://www.p12.nysed.gov/psc/AuditGuide.html>**

**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	246976
Line 2: Management and General Cost (Column)	597435
Line 3: Sum of Line 1 and Line 2	844411
Line 5: Divide Line 3 by the Year End FTE student enrollment	2408

***Thank you.***





**GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT**

**TEMPLATE TABS**




**1- GRAY tab contains the Instructions**

<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

**CELL COLORS & GUIDANCE COMMENTS**

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2015-16 Basic Tuition*</b>	<b>Final 2016-17 Basic Tuition*</b>
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## ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

### Success Academy Charter School - Bed Stuy 2

#### SCHOOL

<b>Name:</b>	Success Academy Charter School - Bed Stuy 2
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#### CONTACT INFORMATION

<b>Contact Name:</b>	Scott Sobelman
<b>Contact Title:</b>	Director of Finance
<b>Contact Email:</b>	[REDACTED]
<b>Contact Phone:</b>	[REDACTED]

#### REPORT PERIOD

<b>Current Academic Year:</b>	2016-17
<b>Prior Academic Year:</b>	Err:508

ENROLLMENT BY GRADES								
GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	60	60	90	90	79	0	0	0
#NAME?								

**ENROLLMENT BY DISTRICT**

	PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	Revised	Original	Revised	Original	Revised	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	1	0	1	0	1	0	1
NUMBER OF STUDENTS ENROLLED:	0	344.3156088	0	344.3156088	0	344.3156088	0	344.3156088

*\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

PRIMARY/OTHER	DISTRICT NAME(S)	PRIOR YEAR Err:508  Actual Enrollment	ENROLLMENT BY QUARTER						
			QUARTER 1		QUARTER 2		QUARTER 3		QUAR
			Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment
1 PRIMARY District	NYC CHANCELLOR'S OFFICE		344.3156088		344.3156088		344.3156088		344.3156088
2 SECONDARY District	(Select from drop-down list) →								
Other District 3	(Select from drop-down list) →								
Other District 4	(Select from drop-down list) →								
Other District 5	(Select from drop-down list) →								

- Other District 6 (Select from drop-down list) →
- Other District 7 (Select from drop-down list) →
- Other District 8 (Select from drop-down list) →
- Other District 9 (Select from drop-down list) →
- Other District 10 (Select from drop-down list) →
- Other District 11 (Select from drop-down list) →
- Other District 12 (Select from drop-down list) →
- Other District 13 (Select from drop-down list) →
- Other District 14 (Select from drop-down list) →
- Other District 15 (Select from drop-down list) →
- Other District 16 (Select from drop-down list) →
- Other District 17 (Select from drop-down list) →
- Other District 18 (Select from drop-down list) →
- Other District 19 (Select from drop-down list) →
- Other District 20 (Select from drop-down list) →
- Other District 21 (Select from drop-down list) →
- Other District 22 (Select from drop-down list) →
- Other District 23 (Select from drop-down list) →
- Other District 24 (Select from drop-down list) →
- Other District 25 (Select from drop-down list) →
- Other District 26 (Select from drop-down list) →
- Other District 27 (Select from drop-down list) →
- Other District 28 (Select from drop-down list) →
- Other District 29 (Select from drop-down list) →
- Other District 30 (Select from drop-down list) →
- Other District 31 (Select from drop-down list) →
- Other District 32 (Select from drop-down list) →
- Other District 33 (Select from drop-down list) →
- Other District 34 (Select from drop-down list) →
- Other District 35 (Select from drop-down list) →
- Other District 36 (Select from drop-down list) →
- Other District 37 (Select from drop-down list) →
- Other District 38 (Select from drop-down list) →
- Other District 39 (Select from drop-down list) →
- Other District 40 (Select from drop-down list) →
- Other District 41 (Select from drop-down list) →
- Other District 42 (Select from drop-down list) →
- Other District 43 (Select from drop-down list) →
- Other District 44 (Select from drop-down list) →
- Other District 45 (Select from drop-down list) →
- Other District 46 (Select from drop-down list) →
- Other District 47 (Select from drop-down list) →
- Other District 48 (Select from drop-down list) →
- Other District 49 (Select from drop-down list) →
- Other District 50 (Select from drop-down list) →

3ED STUY 2

8	9	10	11	12
0	0	0	0	#NAME?

	<b>ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT</b>			
<b>TER 4</b>	<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	<b>QUARTER 4</b>
<i>Revised</i>	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0
* Column(s) for the				
	<b>ACTUAL ENROLLMENT BY QUARTER</b>			
<b>TER 4</b>	<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	<b>QUARTER 4</b>
<i>Revised Budgeted Enrollment</i>	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

STAFFING PLAN - F

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the "REVISED" column blank. If budget revisions ARE made, the entire "REVISED" budget columns for the affected

ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR Err:508 ACTUAL	ANNUAL BUDGETED FTE				
		Q1		Q2		Q3
		Original	Revised	Original	Revised	
Executive Management				0.0		0.0
Instructional Management		3.0		3.0		3.0
Deans, Directors & Coordinators		2.0		2.0		2.0
CFO / Director of Finance				0.0		0.0
Operation / Business Manager		4.0		4.0		4.0
Administrative Staff				0.0		0.0
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0	9.0	0.0	9.0	0.0	9.0

INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR Err:508 ACTUAL	ANNUAL BUDGETED FTE				
		Q1		Q2		Q3
		Original	Revised	Original	Revised	
Teachers - Regular		17.0		17.0		17.0
Teachers - SPED		1.5		1.5		1.5
Substitute Teachers				0.0		0.0
Teaching Assistants		6.0		6.0		6.0
Specialty Teachers		8.0		8.0		8.0
Aides				0.0		0.0
Therapists & Counselors		1.0		1.0		1.0
Other				0.0		0.0
<b>TOTAL INSTRUCTIONAL</b>	0.0	33.5	0.0	33.5	0.0	33.5

NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR Err:508 ACTUAL	ANNUAL BUDGETED FTE				
		Q1		Q2		Q3
		Original	Revised	Original	Revised	
Nurse						
Librarian						
Custodian						
Security						
Other						
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0	0.0	0.0	0.0	0.0	0.0

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0	42.5	0.0	42.5	0.0	42.5
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**CHARTER SCHOOL - BED STUY 2  
2016-17**

**FULL TIME EQUIVALENT ("FTE")**

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

The 'REVISED' Column(s) COMPLETELY BLANK. If a quarter(s) must be completed on tabs 2, 3

**\*NOTE:** Each quarter, the actual FTE should be input.

ADMINISTRATIVE PERSONNEL FTE			
	3	Q4	
	Revised	Original	Revised
Executive Management		0.0	
Instructional Management		3.0	
Deans, Directors & Coordinators		2.0	
CFO / Director of Finance		0.0	
Operation / Business Manager		4.0	
Administrative Staff		0.0	
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0	9.0	0.0

ACTUAL QUARTERLY FTE			
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0

INSTRUCTIONAL PERSONNEL FTE			
	3	Q4	
	Revised	Original	Revised
Teachers - Regular		17.0	
Teachers - SPED		1.5	
Substitute Teachers		0.0	
Teaching Assistants		6.0	
Specialty Teachers		8.0	
Aides		0.0	
Therapists & Counselors		1.0	
Other		0.0	
<b>TOTAL INSTRUCTIONAL</b>	0.0	33.5	0.0

ACTUAL QUARTERLY FTE			
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE			
	3	Q4	
	Revised	Original	Revised
Nurse			
Librarian			
Custodian			
Security			
Other			
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0	0.0	0.0

ACTUAL QUARTERLY FTE			
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0	42.5	0.0
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0.0	0.0	0.0	0.0
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<b>*NOTE:</b> Enter the number of FTE positions in the "blue" cells.	<b>*NOTE:</b> State the assumptions that are being made for personnel FTE levels.
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ADMINISTRATIVE PERSONNEL FTE	Description of Assumptions
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	

INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	

NON-INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	

<b>TOTAL PERSONNEL SERVICE FTE</b>	
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**SUCCESS ACADEMY CHARTER SCHOOL - BI**  
**Budget / Operating Plan**  
**2016-17**

Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	1,446,787	#NAME?	#NAME?	1,446,787	#NAME?	#NAME?	1,446,787
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	344	-	-	344	-	-	344
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
<b>REVENUE</b>	Allocate Per Pupil Revenue by Quarter	<b>*NOTE: If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affected</b>						
<b>REVENUES FROM STATE SOURCES</b>	2016-17	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Per Pupil Revenue	Per Pupil Rate	PPR %/Qtr->						
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
ALL OTHER School Districts: ( Weighted Avg )	#N/A	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		124,992		#NAME?	124,992		#NAME?	124,992
Grants								
Stimulus		-		#NAME?			#NAME?	
DYCD (Department of Youth and Community Development)				#NAME?	-		#NAME?	-
Other		37,014		#NAME?	37,014		#NAME?	37,014
Other		-		#NAME?			#NAME?	
TOTAL REVENUE FROM STATE SOURCES		-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>REVENUE FROM FEDERAL FUNDING</b>								
IDEA Special Needs		4,219		#NAME?	4,219		#NAME?	4,219
Title I		34,394		#NAME?	34,394		#NAME?	34,394
Title Funding - Other		1,468		#NAME?	1,468		#NAME?	1,468
School Food Service (Free Lunch)		-		#NAME?	-		#NAME?	-
Grants								
Charter School Program (CSP) Planning & Implementation		-		#NAME?	-		#NAME?	-
Other		-		#NAME?	-		#NAME?	-
Other		-		#NAME?	-		#NAME?	-
TOTAL REVENUE FROM FEDERAL SOURCES		-	40,081	-	#NAME?	40,081	-	#NAME?
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations		-		#NAME?	-		#NAME?	-
Fundraising		-		#NAME?	-		#NAME?	-
Erate Reimbursement		4,070		#NAME?	4,070		#NAME?	4,070
Earnings on Investments		-		#NAME?	-		#NAME?	-
Interest Income		-		#NAME?	-		#NAME?	-
Food Service (Income from meals)		-		#NAME?	-		#NAME?	-
Text Book		-		#NAME?	-		#NAME?	-
OTHER		-		#NAME?	-		#NAME?	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	4,070	-	#NAME?	4,070	-	#NAME?
<b>TOTAL REVENUE</b>		-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

**SUCCESS ACADEMY CHARTER SCHOOL - BI**  
**Budget / Operating Plan**  
**2016-17**

Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	1,446,787	#NAME?	#NAME?	1,446,787	#NAME?	#NAME?	1,446,787
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	344	-	-	344	-	-	344

	Prior Year Actual Err:508	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No. of Positions

Executive Management	-	-	-	#NAME?	-	-	#NAME?	-
Instructional Management	3.00	75,468	-	#NAME?	75,468	-	#NAME?	75,468
Deans, Directors & Coordinators	2.00	31,274	-	#NAME?	31,274	-	#NAME?	31,274
CFO / Director of Finance	-	-	-	#NAME?	-	-	#NAME?	-
Operation / Business Manager	4.00	61,273	-	#NAME?	61,273	-	#NAME?	61,273
Administrative Staff	-	-	-	#NAME?	-	-	#NAME?	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>9.00</b>	<b>-</b>	<b>168,015</b>	<b>-</b>	<b>#NAME?</b>	<b>168,015</b>	<b>-</b>	<b>#NAME?</b>

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	17.00	293,508	-	#NAME?	293,508	-	#NAME?	293,508
Teachers - SPED	1.50	25,898	-	#NAME?	25,898	-	#NAME?	25,898
Substitute Teachers	-	-	-	#NAME?	-	-	#NAME?	-
Teaching Assistants	6.00	79,636	-	#NAME?	79,636	-	#NAME?	79,636
Specialty Teachers	8.00	132,996	-	#NAME?	132,996	-	#NAME?	132,996
Aides	-	-	-	#NAME?	-	-	#NAME?	-
Therapists & Counselors	1.00	13,224	-	#NAME?	13,224	-	#NAME?	13,224
Other	-	-	-	#NAME?	-	-	#NAME?	-
<b>TOTAL INSTRUCTIONAL</b>	<b>33.50</b>	<b>-</b>	<b>545,262</b>	<b>-</b>	<b>#NAME?</b>	<b>545,262</b>	<b>-</b>	<b>#NAME?</b>

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	#NAME?	-	-	#NAME?	-
Librarian	-	-	-	#NAME?	-	-	#NAME?	-
Custodian	-	-	-	#NAME?	-	-	#NAME?	-
Security	-	-	-	#NAME?	-	-	#NAME?	-
Other	-	-	-	#NAME?	-	-	#NAME?	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>#NAME?</b>	<b>-</b>	<b>-</b>	<b>#NAME?</b>	<b>-</b>

**SUBTOTAL PERSONNEL SERVICE COSTS**

42.50	-	713,277	-	#NAME?	713,277	-	#NAME?	713,277
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	-	58,191	-	#NAME?	58,191	-	#NAME?	58,191
Fringe / Employee Benefits	-	84,345	-	#NAME?	84,345	-	#NAME?	84,345
Retirement / Pension	-	16,049	-	#NAME?	16,049	-	#NAME?	16,049
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	<b>-</b>	<b>158,585</b>	<b>-</b>	<b>#NAME?</b>	<b>158,585</b>	<b>-</b>	<b>#NAME?</b>	<b>158,585</b>

**TOTAL PERSONNEL SERVICE COSTS**

42.50	-	871,862	-	#NAME?	871,862	-	#NAME?	871,862
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**CONTRACTED SERVICES**

Accounting / Audit	-	1,067	-	#NAME?	1,067	-	#NAME?	1,067
Legal	-	-	-	#NAME?	-	-	#NAME?	-
Management Company Fee	-	186,666	-	#NAME?	186,666	-	#NAME?	186,666
Nurse Services	-	-	-	#NAME?	-	-	#NAME?	-
Food Service / School Lunch	-	-	-	#NAME?	-	-	#NAME?	-
Payroll Services	-	3,453	-	#NAME?	3,453	-	#NAME?	3,453
Special Ed Services	-	-	-	#NAME?	-	-	#NAME?	-
Titlement Services (i.e. Title I)	-	-	-	#NAME?	-	-	#NAME?	-
Other Purchased / Professional / Consulting	-	2,500	-	#NAME?	2,500	-	#NAME?	2,500
<b>TOTAL CONTRACTED SERVICES</b>	<b>-</b>	<b>193,687</b>	<b>-</b>	<b>#NAME?</b>	<b>193,687</b>	<b>-</b>	<b>#NAME?</b>	<b>193,687</b>



**SUCCESS ACADEMY CHARTER SCHOOL - BI**  
**Budget / Operating Plan**  
**2016-17**

<b>Total Revenue</b>	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	-	1,446,787	#NAME?	#NAME?	1,446,787	#NAME?	#NAME?	1,446,787
<b>Net Income</b>	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>	-	344	-	-	344	-	-	344
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	Err:508	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>								
<b>Number of Districts:</b>								
NYC CHANCELLOR'S OFFICE	-	1	-	-	1	-	-	1
-	-	344	-	-	344	-	-	344
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>344</b>	-	-	<b>344</b>	-	-	<b>344</b>
<b>REVENUE PER PUPIL</b>	-	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>EXPENSES PER PUPIL</b>	-	4,202	-	#NAME?	4,202	-	#NAME?	4,202

			ED STUY 2				
Total Revenue			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses			#NAME?	#NAME?	1,446,787	#NAME?	#NAME?
Net Income			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment			-	-	344	-	-
			Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
			Revised Budget	Variance	Original Budget	Revised Budget	Variance
<b>REVENUE</b>			If the 'REVISED' Column(s) COMPLETELY BLANK, affected quarter(s) must be completed on tabs 2, 3 and 4.				
<b>REVENUES FROM STATE SOURCES</b>							
Per Pupil Revenue			2016-17	25.0%	25.0%	25.0%	
NYC CHANCELLOR'S OFFICE			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
-			#N/A	#NAME?	#N/A	#N/A	#NAME?
ALL OTHER School Districts: ( Weighted Avg )			#N/A	#NAME?	#N/A	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue				#NAME?	124,992		#NAME?
Grants							
Stimulus				#NAME?			#NAME?
DYCD (Department of Youth and Community Development)				#NAME?	-		#NAME?
Other				#NAME?	37,014		#NAME?
Other				#NAME?			#NAME?
TOTAL REVENUE FROM STATE SOURCES			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>REVENUE FROM FEDERAL FUNDING</b>							
IDEA Special Needs				#NAME?	4,219		#NAME?
Title I				#NAME?	34,394		#NAME?
Title Funding - Other				#NAME?	1,468		#NAME?
School Food Service (Free Lunch)				#NAME?	-		#NAME?
Grants							
Charter School Program (CSP) Planning & Implementation				#NAME?	-		#NAME?
Other				#NAME?	-		#NAME?
Other				#NAME?	-		#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES			-	#NAME?	40,081	-	#NAME?
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations				#NAME?	-		#NAME?
Fundraising				#NAME?	-		#NAME?
Erate Reimbursement				#NAME?	4,070		#NAME?
Earnings on Investments				#NAME?	-		#NAME?
Interest Income				#NAME?	-		#NAME?
Food Service (Income from meals)				#NAME?	-		#NAME?
Text Book				#NAME?	-		#NAME?
OTHER				#NAME?	-		#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			-	#NAME?	4,070	-	#NAME?
<b>TOTAL REVENUE</b>			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		ED STUY 2				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	1,446,787	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	344	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions				
Executive Management	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Instructional Management	3.00	#NAME?	75,468	#NAME?	#NAME?	#NAME?
Deans, Directors & Coordinators	2.00	#NAME?	31,274	#NAME?	#NAME?	#NAME?
CFO / Director of Finance	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Operation / Business Manager	4.00	#NAME?	61,273	#NAME?	#NAME?	#NAME?
Administrative Staff	-	#NAME?	-	#NAME?	#NAME?	#NAME?
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>9.00</b>	-	#NAME?	168,015	-	#NAME?
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	17.00	#NAME?	293,508	#NAME?	#NAME?	#NAME?
Teachers - SPED	1.50	#NAME?	25,898	#NAME?	#NAME?	#NAME?
Substitute Teachers	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Teaching Assistants	6.00	#NAME?	79,636	#NAME?	#NAME?	#NAME?
Specialty Teachers	8.00	#NAME?	132,996	#NAME?	#NAME?	#NAME?
Aides	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Therapists & Counselors	1.00	#NAME?	13,224	#NAME?	#NAME?	#NAME?
Other	-	#NAME?	-	#NAME?	#NAME?	#NAME?
<b>TOTAL INSTRUCTIONAL</b>	<b>33.50</b>	-	#NAME?	545,262	-	#NAME?
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Librarian	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Custodian	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Security	-	#NAME?	-	#NAME?	#NAME?	#NAME?
Other	-	#NAME?	-	#NAME?	#NAME?	#NAME?
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>	-	#NAME?	-	-	#NAME?
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>42.50</b>	-	#NAME?	713,277	-	#NAME?
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes		#NAME?	58,191	#NAME?	#NAME?	#NAME?
Fringe / Employee Benefits		#NAME?	84,345	#NAME?	#NAME?	#NAME?
Retirement / Pension		#NAME?	16,049	#NAME?	#NAME?	#NAME?
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	<b>-</b>	-	#NAME?	158,585	-	#NAME?
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>42.50</b>	-	#NAME?	871,862	-	#NAME?
<b>CONTRACTED SERVICES</b>						
Accounting / Audit		#NAME?	1,067	#NAME?	#NAME?	#NAME?
Legal		#NAME?	-	#NAME?	#NAME?	#NAME?
Management Company Fee		#NAME?	186,666	#NAME?	#NAME?	#NAME?
Nurse Services		#NAME?	-	#NAME?	#NAME?	#NAME?
Food Service / School Lunch		#NAME?	-	#NAME?	#NAME?	#NAME?
Payroll Services		#NAME?	3,453	#NAME?	#NAME?	#NAME?
Special Ed Services		#NAME?	-	#NAME?	#NAME?	#NAME?
Titlement Services (i.e. Title I)		#NAME?	-	#NAME?	#NAME?	#NAME?
Other Purchased / Professional / Consulting		#NAME?	2,500	#NAME?	#NAME?	#NAME?
<b>TOTAL CONTRACTED SERVICES</b>	<b>-</b>	-	#NAME?	193,687	-	#NAME?

		ED STUY 2				
<b>Total Revenue</b>		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>		#NAME?	#NAME?	1,446,787	#NAME?	#NAME?
<b>Net Income</b>		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>		-	-	344	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>						
Board Expenses		#NAME?	-			#NAME?
Classroom / Teaching Supplies & Materials		#NAME?	30,044			#NAME?
Special Ed Supplies & Materials		#NAME?	-			#NAME?
Textbooks / Workbooks		#NAME?	-			#NAME?
Supplies & Materials other		#NAME?	25,366			#NAME?
Equipment / Furniture		#NAME?	15,453			#NAME?
Telephone		#NAME?	-			#NAME?
Technology		#NAME?	25,423			#NAME?
Student Testing & Assessment		#NAME?	2,125			#NAME?
Field Trips		#NAME?	9,475			#NAME?
Transportation (student)		#NAME?	5,844			#NAME?
Student Services - other		#NAME?	27,478			#NAME?
Office Expense		#NAME?	31,319			#NAME?
Staff Development		#NAME?	21,383			#NAME?
Staff Recruitment		#NAME?	5,242			#NAME?
Student Recruitment / Marketing		#NAME?	13,355			#NAME?
School Meals / Lunch		#NAME?	26,152			#NAME?
Travel (Staff)		#NAME?	3,688			#NAME?
Fundraising		#NAME?	-			#NAME?
Other		#NAME?	6,137			#NAME?
<b>TOTAL SCHOOL OPERATIONS</b>		-	#NAME?	248,483	-	#NAME?
<b>FACILITY OPERATION &amp; MAINTENANCE</b>						
Insurance		#NAME?	11,035			#NAME?
Janitorial		#NAME?	-			#NAME?
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-			#NAME?
Repairs & Maintenance		#NAME?	12,911			#NAME?
Equipment / Furniture		#NAME?	-			#NAME?
Security		#NAME?	-			#NAME?
Utilities		#NAME?	-			#NAME?
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>		-	#NAME?	23,946	-	#NAME?
<b>DEPRECIATION &amp; AMORTIZATION</b>		#NAME?	108,810			#NAME?
<b>RESERVES / CONTINGENCY</b>		#NAME?	-			#NAME?
<b>TOTAL EXPENSES</b>		-	#NAME?	1,446,787	-	#NAME?
<b>NET INCOME</b>		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		ED STUY 2				
Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
	#NAME?	#NAME?	1,446,787	#NAME?	#NAME?	
	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
	-	-	344	-	-	
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>						
<b>Number of Districts:</b>						
NYC CHANCELLOR'S OFFICE	-	-	1	-	-	
-	-	-	344	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	
<b>TOTAL ENROLLMENT</b>	-	-	<u>344</u>	-	-	
<b>REVENUE PER PUPIL</b>	-	#NAME?	#NAME?	-	#NAME?	
<b>EXPENSES PER PUPIL</b>	-	#NAME?	4,202	-	#NAME?	



		SUCCESS ACADEMY CHARTER SCHOOL Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		5,787,146	#NAME?	#NAME?	(5,787,146)	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>REVENUE</b>						
<b>REVENUES FROM STATE SOURCES</b>						
Per Pupil Revenue		2016-17 Per Pupil Rate				
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
ALL OTHER School Districts: ( Weighted Avg )	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		499,967	#NAME?	#NAME?	499,967	#NAME?
Grants						
Stimulus		-	#NAME?	#NAME?	-	#NAME?
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	-	#NAME?
Other		148,056	#NAME?	#NAME?	148,056	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>REVENUE FROM FEDERAL FUNDING</b>						
IDEA Special Needs		16,875	#NAME?	#NAME?	16,875	#NAME?
Title I		137,577	#NAME?	#NAME?	137,577	#NAME?
Title Funding - Other		5,873	#NAME?	#NAME?	5,873	#NAME?
School Food Service (Free Lunch)		-	#NAME?	#NAME?	-	#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		160,325	#NAME?	#NAME?	160,325	#NAME?
<b>LOCAL and OTHER REVENUE</b>						
Contributions and Donations		-	#NAME?	#NAME?	-	#NAME?
Fundraising		-	#NAME?	#NAME?	-	#NAME?
Erate Reimbursement		16,279	#NAME?	#NAME?	16,279	#NAME?
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME?
Interest Income		-	#NAME?	#NAME?	-	#NAME?
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME?
Text Book		-	#NAME?	#NAME?	-	#NAME?
OTHER		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		16,279	#NAME?	#NAME?	16,279	#NAME?
<b>TOTAL REVENUE</b>		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

**SUCCESS ACADEMY CHARTER S**  
**Budget / Operating Plan**  
**2016-17**

<b>Total Revenue</b>		#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>		5,787,146	#NAME?	#NAME?	(5,787,146)
<b>Net Income</b>		#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>		#NAME?	#NAME?	#NAME?	#NAME?
		<b>Total Year</b>		<b>VARIANCE</b>	
		<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	
				<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>					
	Avg. No. of Positions				
Executive Management	-	-	#NAME?	#NAME?	-
Instructional Management	3.00	301,871	#NAME?	#NAME?	(301,871)
Deans, Directors & Coordinators	2.00	125,097	#NAME?	#NAME?	(125,097)
CFO / Director of Finance	-	-	#NAME?	#NAME?	-
Operation / Business Manager	4.00	245,091	#NAME?	#NAME?	(245,091)
Administrative Staff	-	-	#NAME?	#NAME?	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>9.00</b>	<b>672,059</b>	#NAME?	#NAME?	<b>(672,059)</b>
<b>INSTRUCTIONAL PERSONNEL COSTS</b>					
Teachers - Regular	17.00	1,174,034	#NAME?	#NAME?	(1,174,034)
Teachers - SPED	1.50	103,591	#NAME?	#NAME?	(103,591)
Substitute Teachers	-	-	#NAME?	#NAME?	-
Teaching Assistants	6.00	318,543	#NAME?	#NAME?	(318,543)
Specialty Teachers	8.00	531,984	#NAME?	#NAME?	(531,984)
Aides	-	-	#NAME?	#NAME?	-
Therapists & Counselors	1.00	52,896	#NAME?	#NAME?	(52,896)
Other	-	-	#NAME?	#NAME?	-
<b>TOTAL INSTRUCTIONAL</b>	<b>33.50</b>	<b>2,181,048</b>	#NAME?	#NAME?	<b>(2,181,048)</b>
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>					
Nurse	-	-	#NAME?	#NAME?	-
Librarian	-	-	#NAME?	#NAME?	-
Custodian	-	-	#NAME?	#NAME?	-
Security	-	-	#NAME?	#NAME?	-
Other	-	-	#NAME?	#NAME?	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>	<b>-</b>	#NAME?	#NAME?	<b>-</b>
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>42.50</b>	<b>2,853,106</b>	#NAME?	#NAME?	<b>(2,853,106)</b>
<b>PAYROLL TAXES AND BENEFITS</b>					
Payroll Taxes		232,766	#NAME?	#NAME?	(232,766)
Fringe / Employee Benefits		337,380	#NAME?	#NAME?	(337,380)
Retirement / Pension		64,195	#NAME?	#NAME?	(64,195)
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>634,340</b>	#NAME?	#NAME?	<b>(634,340)</b>
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>42.50</b>	<b>3,487,447</b>	#NAME?	#NAME?	<b>(3,487,447)</b>
<b>CONTRACTED SERVICES</b>					
Accounting / Audit		4,268	#NAME?	#NAME?	(4,268)
Legal		-	#NAME?	#NAME?	-
Management Company Fee		746,666	#NAME?	#NAME?	(746,666)
Nurse Services		-	#NAME?	#NAME?	-
Food Service / School Lunch		-	#NAME?	#NAME?	-
Payroll Services		13,813	#NAME?	#NAME?	(13,813)
Special Ed Services		-	#NAME?	#NAME?	-
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	-
Other Purchased / Professional / Consulting		10,000	#NAME?	#NAME?	(10,000)
<b>TOTAL CONTRACTED SERVICES</b>		<b>774,746</b>	#NAME?	#NAME?	<b>(774,746)</b>

<b>SUCCESS ACADEMY CHARTER SCHOOL</b>					
<b>Budget / Operating Plan</b>					
<b>2016-17</b>					
	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>
<b>Total Revenue</b>					
<b>Total Expenses</b>	<b>5,787,146</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(5,787,146)</b>	<b>#NAME?</b>
<b>Net Income</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses	-	#NAME?	#NAME?	-	#NAME?
Classroom / Teaching Supplies & Materials	120,177	#NAME?	#NAME?	(120,177)	#NAME?
Special Ed Supplies & Materials	-	#NAME?	#NAME?	-	#NAME?
Textbooks / Workbooks	-	#NAME?	#NAME?	-	#NAME?
Supplies & Materials other	101,465	#NAME?	#NAME?	(101,465)	#NAME?
Equipment / Furniture	61,812	#NAME?	#NAME?	(61,812)	#NAME?
Telephone	-	#NAME?	#NAME?	-	#NAME?
Technology	101,691	#NAME?	#NAME?	(101,691)	#NAME?
Student Testing & Assessment	8,500	#NAME?	#NAME?	(8,500)	#NAME?
Field Trips	37,900	#NAME?	#NAME?	(37,900)	#NAME?
Transportation (student)	23,377	#NAME?	#NAME?	(23,377)	#NAME?
Student Services - other	109,910	#NAME?	#NAME?	(109,910)	#NAME?
Office Expense	125,275	#NAME?	#NAME?	(125,275)	#NAME?
Staff Development	85,531	#NAME?	#NAME?	(85,531)	#NAME?
Staff Recruitment	20,968	#NAME?	#NAME?	(20,968)	#NAME?
Student Recruitment / Marketing	53,418	#NAME?	#NAME?	(53,418)	#NAME?
School Meals / Lunch	104,608	#NAME?	#NAME?	(104,608)	#NAME?
Travel (Staff)	14,750	#NAME?	#NAME?	(14,750)	#NAME?
Fundraising	-	#NAME?	#NAME?	-	#NAME?
Other	24,549	#NAME?	#NAME?	(24,549)	#NAME?
<b>TOTAL SCHOOL OPERATIONS</b>	<b>993,931</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(993,931)</b>	<b>#NAME?</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	44,138	#NAME?	#NAME?	(44,138)	#NAME?
Janitorial	-	#NAME?	#NAME?	-	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	#NAME?	-	#NAME?
Repairs & Maintenance	51,645	#NAME?	#NAME?	(51,645)	#NAME?
Equipment / Furniture	-	#NAME?	#NAME?	-	#NAME?
Security	-	#NAME?	#NAME?	-	#NAME?
Utilities	-	#NAME?	#NAME?	-	#NAME?
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>95,783</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(95,783)</b>	<b>#NAME?</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>435,239</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(435,239)</b>	<b>#NAME?</b>
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>-</b>	<b>#NAME?</b>
<b>TOTAL EXPENSES</b>	<b>5,787,146</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(5,787,146)</b>	<b>#NAME?</b>
<b>NET INCOME</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>#NAME?</b>

**SUCCESS ACADEMY CHARTER S**  
**Budget / Operating Plan**  
**2016-17**

<b>Total Revenue</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	5,787,146	#NAME?	#NAME?	(5,787,146)	#NAME?
<b>Net Income</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>					
<b>Total Year</b>					
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>VARIANCE</b>	
				<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

**Number of Districts:**

NYC CHANCELLOR'S OFFICE

- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 

ALL OTHER School Districts: ( Weighted Avg )

**TOTAL ENROLLMENT**

**REVENUE PER PUPIL**

**EXPENSES PER PUPIL**

Total Revenue  
Total Expenses  
Net Income  
Actual Student Enrollment

DESCRIPTION OF ASSUMPTIONS

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

2016-17  
Per Pupil Rate

NYC CHANCELLOR'S OFFICE	#NAME?
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
ALL OTHER School Districts: ( Weighted Avg )	#N/A

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) #NAME?

Special Education Revenue  
Grants  
Stimulus  
DYCD (Department of Youth and Community Development)  
Other  
Other

TOTAL REVENUE FROM STATE SOURCES

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs  
Title I  
Title Funding - Other  
School Food Service (Free Lunch)  
Grants  
Charter School Program (CSP) Planning & Implementation  
Other  
Other

TOTAL REVENUE FROM FEDERAL SOURCES

LOCAL and OTHER REVENUE

Contributions and Donations  
Fundraising  
Erate Reimbursement  
Earnings on Investments  
Interest Income  
Food Service (Income from meals)  
Text Book  
OTHER

TOTAL REVENUE FROM LOCAL and OTHER SOURCES

TOTAL REVENUE

Total Revenue  
Total Expenses  
Net Income  
Actual Student Enrollment

## DESCRIPTION OF ASSUMPTIONS

## EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions
--------------------------------------	-----------------------

Executive Management	-
Instructional Management	3.00
Deans, Directors & Coordinators	2.00
CFO / Director of Finance	-
Operation / Business Manager	4.00
Administrative Staff	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>9.00</b>

INSTRUCTIONAL PERSONNEL COSTS	
-------------------------------	--

Teachers - Regular	17.00
Teachers - SPED	1.50
Substitute Teachers	-
Teaching Assistants	6.00
Specialty Teachers	8.00
Aides	-
Therapists & Counselors	1.00
Other	-
<b>TOTAL INSTRUCTIONAL</b>	<b>33.50</b>

NON-INSTRUCTIONAL PERSONNEL COSTS	
-----------------------------------	--

Nurse	-
Librarian	-
Custodian	-
Security	-
Other	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>

SUBTOTAL PERSONNEL SERVICE COSTS	
----------------------------------	--

	42.50
--	-------

PAYROLL TAXES AND BENEFITS	
----------------------------	--

Payroll Taxes	
Fringe / Employee Benefits	
Retirement / Pension	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	

TOTAL PERSONNEL SERVICE COSTS	
-------------------------------	--

	42.50
--	-------

CONTRACTED SERVICES	
---------------------	--

Accounting / Audit	
Legal	
Management Company Fee	
Nurse Services	
Food Service / School Lunch	
Payroll Services	
Special Ed Services	
Titlement Services (i.e. Title I)	
Other Purchased / Professional / Consulting	
<b>TOTAL CONTRACTED SERVICES</b>	

Total Revenue  
 Total Expenses  
 Net Income  
 Actual Student Enrollment

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

- Board Expenses
- Classroom / Teaching Supplies & Materials
- Special Ed Supplies & Materials
- Textbooks / Workbooks
- Supplies & Materials other
- Equipment / Furniture
- Telephone
- Technology
- Student Testing & Assessment
- Field Trips
- Transportation (student)
- Student Services - other
- Office Expense
- Staff Development
- Staff Recruitment
- Student Recruitment / Marketing
- School Meals / Lunch
- Travel (Staff)
- Fundraising
- Other

TOTAL SCHOOL OPERATIONS

**FACILITY OPERATION & MAINTENANCE**

- Insurance
- Janitorial
- Building and Land Rent / Lease / Facility Finance Interest
- Repairs & Maintenance
- Equipment / Furniture
- Security
- Utilities

TOTAL FACILITY OPERATION & MAINTENANCE

**DEPRECIATION & AMORTIZATION**

**RESERVES / CONTINGENCY**

TOTAL EXPENSES

NET INCOME

	SCHOOL - BED STUY 2
<b>Total Revenue</b> <b>Total Expenses</b> <b>Net Income</b> <b>Actual Student Enrollment</b>	<b>DESCRIPTION OF ASSUMPTIONS</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b> <b>Number of Districts:</b> NYC CHANCELLOR'S OFFICE - - - - - - - - - - - - - - ALL OTHER School Districts: ( Weighted Avg ) <b>TOTAL ENROLLMENT</b>  <b>REVENUE PER PUPIL</b>  <b>EXPENSES PER PUPIL</b>	



**SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 2**  
**BALANCE SHEET**  
**2016-17**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>Err:508</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b>PROPERTY, BUILDING AND EQUIPMENT, net</b>	-	-	-	-	-
<b>OTHER ASSETS</b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-

2016-17

Total Revenue	-	#NAME?	-		-	#NAME?	-		-
Total Expenses	-	#NAME?	-		-	#NAME?	-		-
Net Income	-	#NAME?	-		-	#NAME?	-		-
Actual Student Enrollment	-	#NAME?	-		-	#NAME?	-		-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**REVENUE**

**REVENUES FROM STATE SOURCES**

	CY Per Pupil Rate						
Per Pupil Revenue							
NYC CHANCELLOR'S OFFICE	#NAME?	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
-	#N/A	-		#NAME?	-		
ALL OTHER School Districts: ( Count = 0 )	#N/A	-		#NAME?	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-		#NAME?	-		
Special Education Revenue							
Grants							
Stimulus							
DYCD (Department of Youth and Community Development)							
Other							
Other							
TOTAL REVENUE FROM STATE SOURCES							

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs							
Title I							
Title Funding - Other							
School Food Service (Free Lunch)							
Grants							
Charter School Program (CSP) Planning & Implementation							
Other							
Other							
TOTAL REVENUE FROM FEDERAL SOURCES							

**LOCAL and OTHER REVENUE**

Contributions and Donations							
Fundraising							
Erate Reimbursement							
Earnings on Investments							
Interest Income							
Food Service (Income from meals)							
Text Book							
OTHER							
TOTAL REVENUE FROM LOCAL and OTHER SOURCES							

<b>TOTAL REVENUE</b>	-	#NAME?	-		-	#NAME?	-		-
----------------------	---	--------	---	--	---	--------	---	--	---

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES	Quarter 0 No. of Positions	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>								
Executive Management	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Instructional Management	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Deans, Directors & Coordinators	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
CFO / Director of Finance	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Operation / Business Manager	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Administrative Staff	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
<b>TOTAL ADMINISTRATIVE STAFF</b>	#NAME?	-	#NAME?	-	#NAME?	-	#NAME?	
<b>INSTRUCTIONAL PERSONNEL COSTS</b>								
Teachers - Regular	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Teachers - SPED	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Substitute Teachers	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Teaching Assistants	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Specialty Teachers	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Aides	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Therapists & Counselors	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Other	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
<b>TOTAL INSTRUCTIONAL</b>	#NAME?	-	#NAME?	-	#NAME?	-	#NAME?	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>								
Nurse	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Librarian	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Custodian	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Security	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Other	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?	
<b>TOTAL NON-INSTRUCTIONAL</b>	#NAME?	-	#NAME?	-	#NAME?	-	#NAME?	
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	#NAME?	-	#NAME?	-	#NAME?	-	#NAME?	
<b>PAYROLL TAXES AND BENEFITS</b>								
Payroll Taxes		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Fringe / Employee Benefits		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Retirement / Pension		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		-	#NAME?	-	#NAME?	-	#NAME?	
<b>TOTAL PERSONNEL SERVICE COSTS</b>	#NAME?	-	#NAME?	-	#NAME?	-	#NAME?	
<b>CONTRACTED SERVICES</b>								
Accounting / Audit		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Legal		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Management Company Fee		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Nurse Services		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Food Service / School Lunch		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Payroll Services		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Special Ed Services		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Titlement Services (i.e. Title I)		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
Other Purchased / Professional / Consulting		#NAME?	-	#NAME?	#NAME?	-	#NAME?	
<b>TOTAL CONTRACTED SERVICES</b>		-	#NAME?	-	#NAME?	-	#NAME?	

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter																																																																																																																																																																																																																																																																								
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual																																																																																																																																																																																																																																																																								
	<p><b>SCHOOL OPERATIONS</b></p> <table border="1"> <tr><td>Board Expenses</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Classroom / Teaching Supplies &amp; Materials</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Special Ed Supplies &amp; Materials</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Textbooks / Workbooks</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Supplies &amp; Materials other</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Equipment / Furniture</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Telephone</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Technology</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Student Testing &amp; Assessment</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Field Trips</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Transportation (student)</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Student Services - other</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Office Expense</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Staff Development</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Staff Recruitment</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Student Recruitment / Marketing</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>School Meals / Lunch</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Travel (Staff)</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Fundraising</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Other</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td><b>TOTAL SCHOOL OPERATIONS</b></td><td>-</td><td>#NAME?</td><td>-</td><td>-</td><td>#NAME?</td><td>-</td><td>-</td></tr> </table> <p><b>FACILITY OPERATION &amp; MAINTENANCE</b></p> <table border="1"> <tr><td>Insurance</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Janitorial</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Building and Land Rent / Lease / Facility Finance Interest</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Repairs &amp; Maintenance</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Equipment / Furniture</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Security</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td>Utilities</td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> <tr><td><b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b></td><td>-</td><td>#NAME?</td><td>-</td><td>-</td><td>#NAME?</td><td>-</td><td>-</td></tr> </table> <p><b>DEPRECIATION &amp; AMORTIZATION</b></p> <table border="1"> <tr><td></td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> </table> <p><b>RESERVES / CONTINGENCY</b></p> <table border="1"> <tr><td></td><td></td><td>#NAME?</td><td>-</td><td></td><td>#NAME?</td><td>-</td><td></td></tr> </table> <p><b>TOTAL EXPENSES</b></p> <table border="1"> <tr><td></td><td>-</td><td>#NAME?</td><td>-</td><td>-</td><td>#NAME?</td><td>-</td><td>-</td></tr> </table> <p><b>NET INCOME</b></p> <table border="1"> <tr><td></td><td>-</td><td>#NAME?</td><td>-</td><td>-</td><td>#NAME?</td><td>-</td><td>-</td></tr> </table>								Board Expenses		#NAME?	-		#NAME?	-		Classroom / Teaching Supplies & Materials		#NAME?	-		#NAME?	-		Special Ed Supplies & Materials		#NAME?	-		#NAME?	-		Textbooks / Workbooks		#NAME?	-		#NAME?	-		Supplies & Materials other		#NAME?	-		#NAME?	-		Equipment / Furniture		#NAME?	-		#NAME?	-		Telephone		#NAME?	-		#NAME?	-		Technology		#NAME?	-		#NAME?	-		Student Testing & Assessment		#NAME?	-		#NAME?	-		Field Trips		#NAME?	-		#NAME?	-		Transportation (student)		#NAME?	-		#NAME?	-		Student Services - other		#NAME?	-		#NAME?	-		Office Expense		#NAME?	-		#NAME?	-		Staff Development		#NAME?	-		#NAME?	-		Staff Recruitment		#NAME?	-		#NAME?	-		Student Recruitment / Marketing		#NAME?	-		#NAME?	-		School Meals / Lunch		#NAME?	-		#NAME?	-		Travel (Staff)		#NAME?	-		#NAME?	-		Fundraising		#NAME?	-		#NAME?	-		Other		#NAME?	-		#NAME?	-		<b>TOTAL SCHOOL OPERATIONS</b>	-	#NAME?	-	-	#NAME?	-	-	Insurance		#NAME?	-		#NAME?	-		Janitorial		#NAME?	-		#NAME?	-		Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?	-		Repairs & Maintenance		#NAME?	-		#NAME?	-		Equipment / Furniture		#NAME?	-		#NAME?	-		Security		#NAME?	-		#NAME?	-		Utilities		#NAME?	-		#NAME?	-		<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	#NAME?	-	-	#NAME?	-	-			#NAME?	-		#NAME?	-				#NAME?	-		#NAME?	-			-	#NAME?	-	-	#NAME?	-	-		-	#NAME?	-	-	#NAME?	-
Board Expenses		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Classroom / Teaching Supplies & Materials		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Special Ed Supplies & Materials		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Textbooks / Workbooks		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Supplies & Materials other		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Equipment / Furniture		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Telephone		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Technology		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Student Testing & Assessment		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Field Trips		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Transportation (student)		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Student Services - other		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Office Expense		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Staff Development		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Staff Recruitment		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Student Recruitment / Marketing		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
School Meals / Lunch		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Travel (Staff)		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Fundraising		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Other		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
<b>TOTAL SCHOOL OPERATIONS</b>	-	#NAME?	-	-	#NAME?	-	-																																																																																																																																																																																																																																																																								
Insurance		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Janitorial		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Repairs & Maintenance		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Equipment / Furniture		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Security		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
Utilities		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	#NAME?	-	-	#NAME?	-	-																																																																																																																																																																																																																																																																								
		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
		#NAME?	-		#NAME?	-																																																																																																																																																																																																																																																																									
	-	#NAME?	-	-	#NAME?	-	-																																																																																																																																																																																																																																																																								
	-	#NAME?	-	-	#NAME?	-	-																																																																																																																																																																																																																																																																								

**SUCCESS ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2016-17**

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>
	-	#NAME?	-	-	#NAME?	-	-

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>							
NYC CHANCELLOR'S OFFICE	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
ALL OTHER School Districts: ( Count = 0 )	-	#NAME?	-	-	#NAME?	-	-
<b>TOTAL ENROLLMENT</b>	-	#NAME?	-	-	#NAME?	-	-
<b>REVENUE PER PUPIL</b>	-	#NAME?	-	-	#NAME?	-	-
<b>EXPENSES PER PUPIL</b>	-	#NAME?	-	-	#NAME?	-	-



OL - BED STUY 2

n

Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

Quarter - 1/1 - 3/31

4th Quarter - 4/1 - 6/30

Current Budget	Variance	Actual	Current Budget	Variance
----------------	----------	--------	----------------	----------

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0  
No. of Positions

Executive Management	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Instructional Management	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Deans, Directors & Coordinators	#NAME?	#NAME?	-	#NAME?	#NAME?	-
CFO / Director of Finance	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Operation / Business Manager	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Administrative Staff	#NAME?	#NAME?	-	#NAME?	#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	-	#NAME?	#NAME?	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Teachers - SPED	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Substitute Teachers	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Teaching Assistants	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Specialty Teachers	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Aides	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Therapists & Counselors	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other	#NAME?	#NAME?	-	#NAME?	#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	#NAME?	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Librarian	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Custodian	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Security	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other	#NAME?	#NAME?	-	#NAME?	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	#NAME?	-

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?	-	#NAME?	#NAME?	-
--------	--------	---	--------	--------	---

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?	-	#NAME?	#NAME?	-
Fringe / Employee Benefits	#NAME?	-	#NAME?	#NAME?	-
Retirement / Pension	#NAME?	-	#NAME?	#NAME?	-
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?	-	#NAME?	#NAME?	-

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?	-	#NAME?	#NAME?	-
--------	--------	---	--------	--------	---

CONTRACTED SERVICES

Accounting / Audit	#NAME?	-	#NAME?	#NAME?	-
Legal	#NAME?	-	#NAME?	#NAME?	-
Management Company Fee	#NAME?	-	#NAME?	#NAME?	-
Nurse Services	#NAME?	-	#NAME?	#NAME?	-
Food Service / School Lunch	#NAME?	-	#NAME?	#NAME?	-
Payroll Services	#NAME?	-	#NAME?	#NAME?	-
Special Ed Services	#NAME?	-	#NAME?	#NAME?	-
Titlement Services (i.e. Title I)	#NAME?	-	#NAME?	#NAME?	-
Other Purchased / Professional / Consulting	#NAME?	-	#NAME?	#NAME?	-
TOTAL CONTRACTED SERVICES	#NAME?	-	#NAME?	#NAME?	-

**OL - BED STUY 2**

n

<b>Total Revenue</b>	#NAME?	-	-	#NAME?	-
<b>Total Expenses</b>	#NAME?	-	-	#NAME?	-
<b>Net Income</b>	#NAME?	-	-	#NAME?	-
<b>Actual Student Enrollment</b>	#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses	#NAME?	-		#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	-		#NAME?	-
Special Ed Supplies & Materials	#NAME?	-		#NAME?	-
Textbooks / Workbooks	#NAME?	-		#NAME?	-
Supplies & Materials other	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Telephone	#NAME?	-		#NAME?	-
Technology	#NAME?	-		#NAME?	-
Student Testing & Assessment	#NAME?	-		#NAME?	-
Field Trips	#NAME?	-		#NAME?	-
Transportation (student)	#NAME?	-		#NAME?	-
Student Services - other	#NAME?	-		#NAME?	-
Office Expense	#NAME?	-		#NAME?	-
Staff Development	#NAME?	-		#NAME?	-
Staff Recruitment	#NAME?	-		#NAME?	-
Student Recruitment / Marketing	#NAME?	-		#NAME?	-
School Meals / Lunch	#NAME?	-		#NAME?	-
Travel (Staff)	#NAME?	-		#NAME?	-
Fundraising	#NAME?	-		#NAME?	-
Other	#NAME?	-		#NAME?	-
<b>TOTAL SCHOOL OPERATIONS</b>	#NAME?	-		#NAME?	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	#NAME?	-		#NAME?	-
Janitorial	#NAME?	-		#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	-		#NAME?	-
Repairs & Maintenance	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Security	#NAME?	-		#NAME?	-
Utilities	#NAME?	-		#NAME?	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	#NAME?	-		#NAME?	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	#NAME?	-		#NAME?	-
<b>RESERVES / CONTINGENCY</b>	#NAME?	-		#NAME?	-
<b>TOTAL EXPENSES</b>	#NAME?	-		#NAME?	-
<b>NET INCOME</b>	#NAME?	-		#NAME?	-



**OL - BED STUY 2**

n

Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
ALL OTHER School Districts: ( Count = 0 )	#NAME?	-	-	#NAME?	-
<b>TOTAL ENROLLMENT</b>	#NAME?	-	-	#NAME?	-
<b>REVENUE PER PUPIL</b>	#NAME?	-	-	#NAME?	-
<b>EXPENSES PER PUPIL</b>	#NAME?	-	-	#NAME?	-



SUCCESS ACADEMY CHARTER SCHOOL

Budget / Operating Plan

2016-17

Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
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EXPENSES

	Quarter 0 No. of Positions	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>								
Executive Management	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Instructional Management	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Deans, Directors & Coordinators	#NAME?	-	-	-	#NAME?	#NAME?	-	-
CFO / Director of Finance	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Operation / Business Manager	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Administrative Staff	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>								
Teachers - Regular	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Teachers - SPED	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Substitute Teachers	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Teaching Assistants	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Specialty Teachers	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Aides	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Therapists & Counselors	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Other	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>TOTAL INSTRUCTIONAL</b>	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>								
Nurse	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Librarian	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Custodian	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Security	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Other	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>								
#NAME?	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>PAYROLL TAXES AND BENEFITS</b>								
Payroll Taxes		-	-	-	#NAME?	#NAME?	-	-
Fringe / Employee Benefits		-	-	-	#NAME?	#NAME?	-	-
Retirement / Pension		-	-	-	#NAME?	#NAME?	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		-	-	-	#NAME?	#NAME?	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>								
#NAME?	#NAME?	-	-	-	#NAME?	#NAME?	-	-
<b>CONTRACTED SERVICES</b>								
Accounting / Audit		-	-	-	#NAME?	#NAME?	-	-
Legal		-	-	-	#NAME?	#NAME?	-	-
Management Company Fee		-	-	-	#NAME?	#NAME?	-	-
Nurse Services		-	-	-	#NAME?	#NAME?	-	-
Food Service / School Lunch		-	-	-	#NAME?	#NAME?	-	-
Payroll Services		-	-	-	#NAME?	#NAME?	-	-
Special Ed Services		-	-	-	#NAME?	#NAME?	-	-
Titement Services (i.e. Title I)		-	-	-	#NAME?	#NAME?	-	-
Other Purchased / Professional / Consulting		-	-	-	#NAME?	#NAME?	-	-
<b>TOTAL CONTRACTED SERVICES</b>		-	-	-	#NAME?	#NAME?	-	-

SUCCESS ACADEMY CHARTER SCHOOL

Budget / Operating Plan

2016-17

Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-

TOTALS AND VARIANCE ANALYSIS

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
<b>SCHOOL OPERATIONS</b>							
Board Expenses	-	-	-	#NAME?	#NAME?	-	-
Classroom / Teaching Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Special Ed Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Textbooks / Workbooks	-	-	-	#NAME?	#NAME?	-	-
Supplies & Materials other	-	-	-	#NAME?	#NAME?	-	-
Equipment / Furniture	-	-	-	#NAME?	#NAME?	-	-
Telephone	-	-	-	#NAME?	#NAME?	-	-
Technology	-	-	-	#NAME?	#NAME?	-	-
Student Testing & Assessment	-	-	-	#NAME?	#NAME?	-	-
Field Trips	-	-	-	#NAME?	#NAME?	-	-
Transportation (student)	-	-	-	#NAME?	#NAME?	-	-
Student Services - other	-	-	-	#NAME?	#NAME?	-	-
Office Expense	-	-	-	#NAME?	#NAME?	-	-
Staff Development	-	-	-	#NAME?	#NAME?	-	-
Staff Recruitment	-	-	-	#NAME?	#NAME?	-	-
Student Recruitment / Marketing	-	-	-	#NAME?	#NAME?	-	-
School Meals / Lunch	-	-	-	#NAME?	#NAME?	-	-
Travel (Staff)	-	-	-	#NAME?	#NAME?	-	-
Fundraising	-	-	-	#NAME?	#NAME?	-	-
Other	-	-	-	#NAME?	#NAME?	-	-
TOTAL SCHOOL OPERATIONS	-	-	-	#NAME?	#NAME?	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>							
Insurance	-	-	-	#NAME?	#NAME?	-	-
Janitorial	-	-	-	#NAME?	#NAME?	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	#NAME?	#NAME?	-	-
Repairs & Maintenance	-	-	-	#NAME?	#NAME?	-	-
Equipment / Furniture	-	-	-	#NAME?	#NAME?	-	-
Security	-	-	-	#NAME?	#NAME?	-	-
Utilities	-	-	-	#NAME?	#NAME?	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	#NAME?	#NAME?	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	-	-	#NAME?	#NAME?	-	-
<b>RESERVES / CONTINGENCY</b>	-	-	-	#NAME?	#NAME?	-	-
<b>TOTAL EXPENSES</b>	-	-	-	#NAME?	#NAME?	-	-
<b>NET INCOME</b>	-	-	-	#NAME?	#NAME?	-	-



**- BED STUY 2**

<b>Total Revenue</b>	#NAME?	#NAME?	-	-
<b>Total Expenses</b>	5,787,146	5,787,146	-	-
<b>Net Income</b>	#NAME?	#NAME?	-	-
<b>Actual Student Enrollment</b>			-	-
5				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				
	<b>Original Budget - TY</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY Quarters</b>	<b>Actual CY vs. Actual PY</b>
<b>REVENUE</b>				
<b>REVENUES FROM STATE SOURCES</b>				
Per Pupil Revenue	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	-	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
-	#N/A	#N/A	#N/A	-
ALL OTHER School Districts: ( Count = 0 )	#NAME?	#NAME?	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	-	-
Special Education Revenue	499,967	(499,967)	-	-
Grants				
Stimulus	-	-	-	-
DYCD (Department of Youth and Community Development)	-	-	-	-
Other	148,056	(148,056)	-	-
Other	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES	#NAME?	#NAME?	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs	16,875	(16,875)	-	-
Title I	137,577	(137,577)	-	-
Title Funding - Other	5,873	(5,873)	-	-
School Food Service (Free Lunch)	-	-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation	-	-	-	-
Other	-	-	-	-
Other	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	160,325	(160,325)	-	-
<b>LOCAL and OTHER REVENUE</b>				
Contributions and Donations	-	-	-	-
Fundraising	-	-	-	-
Erate Reimbursement	16,279	(16,279)	-	-
Earnings on Investments	-	-	-	-
Interest Income	-	-	-	-
Food Service (Income from meals)	-	-	-	-
Text Book	-	-	-	-
OTHER	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	16,279	(16,279)	-	-
<b>TOTAL REVENUE</b>	#NAME?	#NAME?	-	-

**- BED STUY 2**

<b>Total Revenue</b>	<b>#NAME?</b>	<b>#NAME?</b>	-	-
<b>Total Expenses</b>	<b>5,787,146</b>	<b>5,787,146</b>	-	-
<b>Net Income</b>	<b>#NAME?</b>	<b>#NAME?</b>	-	-
<b>Actual Student Enrollment</b>			-	
5				
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>				
	<b>Original Budget - TY</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY Quarters</b>	<b>Actual CY vs. Actual PY</b>

<b>EXPENSES</b>	Quarter 0 No. of Positions				
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>					
Executive Management	#NAME?	-	-	-	-
Instructional Management	#NAME?	301,871	301,871	-	-
Deans, Directors & Coordinators	#NAME?	125,097	125,097	-	-
CFO / Director of Finance	#NAME?	-	-	-	-
Operation / Business Manager	#NAME?	245,091	245,091	-	-
Administrative Staff	#NAME?	-	-	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	#NAME?	<b>672,059</b>	<b>672,059</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>					
Teachers - Regular	#NAME?	1,174,034	1,174,034	-	-
Teachers - SPED	#NAME?	103,591	103,591	-	-
Substitute Teachers	#NAME?	-	-	-	-
Teaching Assistants	#NAME?	318,543	318,543	-	-
Specialty Teachers	#NAME?	531,984	531,984	-	-
Aides	#NAME?	-	-	-	-
Therapists & Counselors	#NAME?	52,896	52,896	-	-
Other	#NAME?	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	#NAME?	<b>2,181,048</b>	<b>2,181,048</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>					
Nurse	#NAME?	-	-	-	-
Librarian	#NAME?	-	-	-	-
Custodian	#NAME?	-	-	-	-
Security	#NAME?	-	-	-	-
Other	#NAME?	-	-	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	#NAME?	-	-	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	#NAME?	<b>2,853,106</b>	<b>2,853,106</b>	-	-
<b>PAYROLL TAXES AND BENEFITS</b>					
Payroll Taxes		232,766	232,766	-	-
Fringe / Employee Benefits		337,380	337,380	-	-
Retirement / Pension		64,195	64,195	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>634,340</b>	<b>634,340</b>	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	#NAME?	<b>3,487,447</b>	<b>3,487,447</b>	-	-
<b>CONTRACTED SERVICES</b>					
Accounting / Audit		4,268	4,268	-	-
Legal		-	-	-	-
Management Company Fee		746,666	746,666	-	-
Nurse Services		-	-	-	-
Food Service / School Lunch		-	-	-	-
Payroll Services		13,813	13,813	-	-
Special Ed Services		-	-	-	-
Titlment Services (i.e. Title I)		-	-	-	-
Other Purchased / Professional / Consulting		10,000	10,000	-	-
<b>TOTAL CONTRACTED SERVICES</b>		<b>774,746</b>	<b>774,746</b>	-	-

**- BED STUY 2**

<b>Total Revenue</b>	#NAME?	#NAME?	-	-
<b>Total Expenses</b>	5,787,146	5,787,146	-	-
<b>Net Income</b>	#NAME?	#NAME?	-	-
<b>Actual Student Enrollment</b>			-	-
5				
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>				
	<b>Original Budget - TY</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY Quarters</b>	<b>Actual CY vs. Actual PY</b>
<b>SCHOOL OPERATIONS</b>				
Board Expenses	-	-	-	-
Classroom / Teaching Supplies & Materials	120,177	120,177	-	-
Special Ed Supplies & Materials	-	-	-	-
Textbooks / Workbooks	-	-	-	-
Supplies & Materials other	101,465	101,465	-	-
Equipment / Furniture	61,812	61,812	-	-
Telephone	-	-	-	-
Technology	101,691	101,691	-	-
Student Testing & Assessment	8,500	8,500	-	-
Field Trips	37,900	37,900	-	-
Transportation (student)	23,377	23,377	-	-
Student Services - other	109,910	109,910	-	-
Office Expense	125,275	125,275	-	-
Staff Development	85,531	85,531	-	-
Staff Recruitment	20,968	20,968	-	-
Student Recruitment / Marketing	53,418	53,418	-	-
School Meals / Lunch	104,608	104,608	-	-
Travel (Staff)	14,750	14,750	-	-
Fundraising	-	-	-	-
Other	24,549	24,549	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>993,931</b>	<b>993,931</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>				
Insurance	44,138	44,138	-	-
Janitorial	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-
Repairs & Maintenance	51,645	51,645	-	-
Equipment / Furniture	-	-	-	-
Security	-	-	-	-
Utilities	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>95,783</b>	<b>95,783</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	435,239	435,239	-	-
<b>RESERVES / CONTINGENCY</b>	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>5,787,146</b>	<b>5,787,146</b>	-	-
<b>NET INCOME</b>	#NAME?	#NAME?	-	-



- BED STUY 2

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	5,787,146	5,787,146	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	-
		5		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Original Budget - TY	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters
				Actual CY vs. Actual PY

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
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-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: ( Count = 0 )			-	-
<b>TOTAL ENROLLMENT</b>			-	-
<b>REVENUE PER PUPIL</b>			-	-
<b>EXPENSES PER PUPIL</b>			-	-



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**SUCCESS ACADEMY CHARTER SCHOOL - BED STUY 2**  
**2016-17**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

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	TOTAL	1H01 Success Academy Charter School - Harlem 1
<b>Total Revenue</b>		
<b>Total Expenses</b>		
<b>Net Income</b>		
<b>Actual Student Enrollment</b>		
<b>REVENUE</b>		
<b>REVENUES FROM STATE SOURCES</b>		
<b>Per Pupil Revenue</b>		
NYC CHANCELLOR'S OFFICE	184,489,650	16,266,332
-		
-		
-		
-		
-		
-		
-		
-		
-		
-		
-		
-		
-		
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-		
-		
ALL OTHER School Districts: ( Weighted Avg )		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	184,489,650	16,266,332
Special Education Revenue	22,293,912	2,091,174
Grants		
Stimulus		
DYCD (Department of Youth and Community Deve	548,250	
Other	5,655,561	498,647
Other		
<b>TOTAL REVENUE FROM STATE SOURCES</b>	<b>212,987,373</b>	<b>18,856,153</b>

42			
43	<b>REVENUE FROM FEDERAL FUNDING</b>		
44	IDEA Special Needs	683,389	62,762
45	Title I	4,766,619	334,200
46	Title Funding - Other	217,500	7,500
47	School Food Service (Free Lunch)		-
48	Grants		-
49	Charter School Program (CSP) Planning & Implem	3,808,000	300,000
50	Other		
51	Other		
52	<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	<b>9,475,508</b>	<b>704,462</b>
53			
54	<b>LOCAL and OTHER REVENUE</b>		
55	Contributions and Donations		
56	Fundraising		
57	Erate Reimbursement	700,000	48,837
58	Earnings on Investments		
59	Interest Income		
60	Food Service (Income from meals)		
61	Text Book		
62	OTHER		
63	<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	<b>700,000</b>	<b>48,837</b>
64			
65	<b>TOTAL REVENUE</b>	<b><u>223,162,881</u></b>	<b><u>19,609,452</u></b>
66			
67			
68	<b>EXPENSES</b>		
69	<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		
70	Executive Management		
71	Instructional Management	14,707,852	2,199,130
72	Deans, Directors & Coordinators	5,083,349	475,985
73	CFO / Director of Finance		-
74	Operation / Business Manager	9,775,433	801,227
75	Administrative Staff		
76	<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>29,566,633</b>	<b>3,476,342</b>
77			
78	<b>INSTRUCTIONAL PERSONNEL COSTS</b>		
79	Teachers - Regular	46,038,618	4,726,180
80	Teachers - SPED	4,702,339	552,277
81	Substitute Teachers		-
82	Teaching Assistants	11,880,235	744,948
83	Specialty Teachers	18,455,802	2,020,287
84	Aides		-
85	Therapists & Counselors	2,208,880	193,811
86	Other		

87	TOTAL INSTRUCTIONAL	83,285,874	8,237,503
88			
89	<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>		
90	Nurse		
91	Librarian		
92	Custodian		
93	Security		
94	Other		
95	TOTAL NON-INSTRUCTIONAL		
96			
97	<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	112,852,508	11,713,845
98			
99	<b>PAYROLL TAXES AND BENEFITS</b>		
100	Payroll Taxes	9,197,986	951,050
101	Fringe / Employee Benefits	13,344,809	1,385,162
102	Retirement / Pension	2,539,181	263,562
103	TOTAL PAYROLL TAXES AND BENEFITS	25,081,976	2,599,774
104			
105	<b>TOTAL PERSONNEL SERVICE COSTS</b>	137,934,484	14,313,619
106			
107	<b>CONTRACTED SERVICES</b>		
108	Accounting / Audit	170,732	12,805
109	Legal		-
110	Management Company Fee	28,521,782	2,514,747
111	Nurse Services		-
112	Food Service / School Lunch		-
113	Payroll Services	537,875	52,325
114	Special Ed Services		-
115	Titlement Services (i.e. Title I)		-
116	Other Purchased / Professional / Consulting	435,000	50,000
117	TOTAL CONTRACTED SERVICES	29,665,388	2,629,877
118			
119	<b>SCHOOL OPERATIONS</b>		
120	Board Expenses		
121	Classroom / Teaching Supplies & Materials	5,507,689	487,194
122	Special Ed Supplies & Materials		-
123	Textbooks / Workbooks		-
124	Supplies & Materials other	5,315,783	425,607
125	Equipment / Furniture	2,328,252	164,832
126	Telephone		-
127	Technology	3,959,731	334,297
128	Student Testing & Assessment	365,500	25,500
129	Field Trips	2,236,072	433,765
130	Transportation (student)	767,861	51,937
131	Student Services - other	5,095,830	753,025
132	Office Expense	5,029,362	467,644

133	Staff Development	3,507,772	342,371
134	Staff Recruitment	1,011,102	98,319
135	Student Recruitment / Marketing	1,822,500	68,418
136	School Meals / Lunch	5,155,410	418,172
137	Travel (Staff)	995,830	87,720
138	Fundraising		-
139	Other	874,598	66,146
140	<b>TOTAL SCHOOL OPERATIONS</b>	<b>43,973,291</b>	<b>4,224,948</b>
141			
142	<b>FACILITY OPERATION &amp; MAINTENANCE</b>		
143	Insurance	1,676,343	162,522
144	Janitorial		-
145	Building and Land Rent / Lease / Facility Finance Inte	35,000	35,000
146	Repairs & Maintenance	1,925,625	174,164
147	Equipment / Furniture		-
148	Security		-
149	Utilities		-
150	<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>3,636,968</b>	<b>371,686</b>
151			
152	<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>13,558,571</b>	<b>1,657,375</b>
153	<b>RESERVES / CONTINGENCY</b>		
154			
155	<b>TOTAL EXPENSES</b>	<b>228,768,703</b>	<b>23,197,505</b>
156			
157	<b>NET INCOME</b>		
158			
159	<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>		
160	<b>Number of Districts:</b>		
161	NYC CHANCELLOR'S OFFICE	13,152	1,160
162	Headcount	13,832	1,244
163			
164	<b>K</b>	2,414	126
165	<b>1</b>	2,454	90
166	<b>2</b>	2,270	102
167	<b>3</b>	2,346	132
168	<b>4</b>	1,510	130
169	<b>5</b>	975	96
170	<b>6</b>	670	83
171	<b>7</b>	579	121
172	<b>8</b>	330	77
173	<b>9</b>	223	223
174	<b>10</b>	44	44
175	<b>11</b>	21	21
176	<b>12</b>		-
177		<b>13,833</b>	<b>1,245</b>
178			

179	Instructional Management	147	22
180	Deans, Directors & Coordinators	79	7
181	Operation / Business Manager	157	13
	Teachers - Regular	662	65
	Teachers - SPED	68	8
	Therapists & Counselors	43	4
	Teaching Assistants	224	14
	Specialty Teachers	276	29
		<b>1,655</b>	<b>161</b>
		-228,768,703	(3,588,052)

1H02	1H03	1H04	1H05	1X01	1X02
Success	Success	Success	Success	Success	Success
Academy	Academy	Academy	Academy	Academy	Academy
Charter	Charter	Charter	Charter	Charter	Charter
School -	School -	School -	School -	School -	School -
Harlem 2	Harlem 3	Harlem 4	Harlem 5	Bronx 1	Bronx 2

11,679,217	11,542,681	8,368,413	9,352,014	9,507,943	9,689,227
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11,679,217	11,542,681	8,368,413	9,352,014	9,507,943	9,689,227
1,564,018	1,465,409	1,653,892	1,411,439	996,202	1,514,992
-	-	-	-	-	-
358,028	353,843	256,535	286,688	291,468	297,025
13,601,263	13,361,933	10,278,840	11,050,140	10,795,613	11,501,244



43,958	43,510	30,504	34,580	36,020	36,581
327,982	296,005	195,783	208,243	353,173	427,314
7,500	7,500	7,500	7,500	7,500	7,500
-	-	-	-	-	-
-	-	-	-	-	-
<b>379,440</b>	<b>347,015</b>	<b>233,787</b>	<b>250,324</b>	<b>396,693</b>	<b>471,395</b>
32,558	48,837	32,558	32,558	32,558	32,558
<b>32,558</b>	<b>48,837</b>	<b>32,558</b>	<b>32,558</b>	<b>32,558</b>	<b>32,558</b>
<b><u>14,013,261</u></b>	<b><u>13,757,785</u></b>	<b><u>10,545,185</u></b>	<b><u>11,333,022</u></b>	<b><u>11,224,864</u></b>	<b><u>12,005,196</u></b>
869,029	959,585	781,526	871,204	782,379	781,539
321,606	322,641	250,799	251,296	251,143	250,893
-	-	-	-	-	-
549,556	633,484	491,369	492,341	492,042	491,552
-	-	-	-	-	-
<b>1,740,192</b>	<b>1,915,709</b>	<b>1,523,694</b>	<b>1,614,841</b>	<b>1,525,564</b>	<b>1,523,984</b>
3,215,187	3,186,380	2,248,400	2,635,178	2,495,202	2,700,240
276,397	207,945	553,769	208,211	138,504	207,477
-	-	-	-	-	-
632,799	528,189	528,342	528,979	528,799	528,197
1,095,548	934,407	1,063,342	933,926	901,568	964,368
-	-	-	-	-	-
158,914	159,382	132,566	106,258	132,714	106,088
-	-	-	-	-	-

5,378,845	5,016,303	4,526,418	4,412,552	4,196,788	4,506,370
7,119,037	6,932,012	6,050,113	6,027,393	5,722,352	6,030,354
580,438	564,936	493,205	491,126	466,425	491,523
841,826	819,710	715,426	712,739	676,668	713,089
160,178	155,970	136,128	135,616	128,753	135,683
1,582,442	1,540,616	1,344,758	1,339,481	1,271,846	1,340,295
8,701,479	8,472,629	7,394,871	7,366,874	6,994,198	7,370,649
8,537	8,537	8,537	8,537	8,537	8,537
-	-	-	-	-	-
1,805,587	1,784,479	1,293,742	1,445,805	1,469,912	1,497,938
-	-	-	-	-	-
-	-	-	-	-	-
34,125	32,988	28,925	28,600	27,300	28,763
-	-	-	-	-	-
-	-	-	-	-	-
20,000	25,000	20,000	20,000	20,000	20,000
1,868,248	1,851,003	1,351,204	1,502,942	1,525,748	1,555,237
316,025	373,746	235,408	242,984	250,122	257,455
-	-	-	-	-	-
-	-	-	-	-	-
265,085	348,660	210,279	203,745	222,288	228,769
123,624	164,832	103,020	123,624	103,020	103,020
-	-	-	-	-	-
219,225	216,969	207,469	206,728	173,703	206,997
17,000	25,500	17,000	17,000	17,000	17,000
170,734	191,376	120,465	134,234	123,447	126,921
36,104	34,724	26,077	27,638	57,348	59,049
360,209	392,632	248,083	288,641	274,941	281,726
302,946	336,575	257,853	256,671	255,619	264,094

217,440	223,756	188,138	182,444	177,006	186,300
56,908	65,769	54,160	47,867	50,479	52,969
60,918	68,418	60,918	60,918	60,918	60,918
182,693	379,769	132,200	305,658	312,039	146,703
37,500	38,080	32,180	32,860	31,080	122,070
-	-	-	-	-	-
46,598	50,146	44,098	46,598	44,098	44,098
2,413,008	2,910,952	1,937,346	2,177,609	2,153,108	2,158,087

106,747	102,626	83,984	85,960	84,523	88,071
-	-	-	-	-	-
-	-	-	-	-	-
125,827	121,363	93,974	98,017	98,323	102,077
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
232,574	223,989	177,958	183,977	182,845	190,148
871,033	970,522	782,556	775,106	793,241	585,754

14,086,343	14,429,095	11,643,935	12,006,507	11,649,141	11,859,875
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833	823	597	667	678	691
889	844	643	679	693	714
90	60	84	60	90	90
120	90	84	90	90	90
120	90	84	90	90	90
120	90	84	90	120	120
112	86	83	84	87	102
85	132	-	118	90	78
80	98	73	82	65	74
84	100	75	66	62	71
78	98	77	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
889	<b>844</b>	643	679	693	714

9	10	8	9	8	8
5	5	4	4	4	4
9	10	8	8	8	8
47	46	33	38	36	39
4	3	8	3	2	3
3	4	3	2	3	2
12	10	10	10	10	10
17	14	16	14	14	15
<b>105</b>	<b>102</b>	<b>89</b>	<b>88</b>	<b>84</b>	<b>89</b>

(73,082)	(671,310)	(1,098,750)	(673,485)	(424,277)	145,322
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	1X04		1M02	1M03	1M04
1X03	1X04	1M01	1M02	1M03	1M04
Success Academy Charter School - Bronx 3	Success Academy Charter School - Bronx 4	Success Academy Charter School - Upper West	Success Academy Charter School - Hell's Kitchen	Success Academy Charter School - Union Square	Academy Charter School - Washington Heights
5,764,179	5,621,374	8,401,762	5,405,798	6,207,681	5,424,942
5,764,179	5,621,374	8,401,762	5,405,798	6,207,681	5,424,942
522,989	557,569	1,292,783	514,160	762,503	514,632
-	-	-	-	-	-
176,702	172,324	257,557	165,716	190,297	166,303
6,463,870	6,351,267	9,952,102	6,085,674	7,160,482	6,105,876

21,737	20,955	30,730	19,320	22,186	20,330
253,652	205,596	64,315	68,644	39,789	90,965
7,500	7,500	7,500	7,500	7,500	7,500
-	-	354,000	-	-	-
<b>282,889</b>	<b>234,052</b>	<b>456,545</b>	<b>95,464</b>	<b>69,475</b>	<b>118,795</b>
32,558	16,279	32,558	16,279	16,279	16,279
<b>32,558</b>	<b>16,279</b>	<b>32,558</b>	<b>16,279</b>	<b>16,279</b>	<b>16,279</b>
<b><u>6,779,317</u></b>	<b><u>6,601,598</u></b>	<b><u>10,441,205</u></b>	<b><u>6,197,417</u></b>	<b><u>7,246,236</u></b>	<b><u>6,240,950</u></b>
-	-	-	-	-	-
518,684	301,770	783,243	301,788	389,844	301,867
197,106	125,055	251,514	125,062	125,111	125,095
-	-	-	-	-	-
396,823	245,009	444,600	245,023	245,118	245,087
-	-	-	-	-	-
<b>1,112,612</b>	<b>671,833</b>	<b>1,479,356</b>	<b>671,873</b>	<b>760,073</b>	<b>672,050</b>
1,250,036	1,035,565	2,288,995	1,242,752	1,312,303	1,174,018
138,898	207,113	208,461	69,042	241,740	69,060
-	-	-	-	-	-
427,076	477,654	477,013	371,531	424,772	371,629
632,603	398,045	801,840	467,111	564,959	495,828
-	-	-	-	-	-
53,193	52,878	132,867	52,881	52,902	52,895
-	-	-	-	-	-

2,501,806	2,171,255	3,909,177	2,203,316	2,596,676	2,163,430
	-		-	-	-
3,614,419	2,843,088	5,388,533	2,875,190	3,356,748	2,835,480
294,248	232,170	439,011	234,626	273,854	231,417
427,405	336,195	637,194	339,991	396,935	335,295
81,324	63,969	121,242	64,692	75,527	63,798
802,977	632,335	1,197,447	639,309	746,316	630,511
4,417,396	3,475,423	6,585,980	3,514,498	4,103,064	3,465,991
4,268	4,268	8,537	4,268	4,268	4,268
-		-			
891,132	869,055	1,298,898	835,727	959,697	838,687
-		-			
-		-			
16,900	13,975	25,513	13,975	16,250	13,813
-		-			
-		-			
15,000	10,000	20,000	10,000	10,000	10,000
927,300	897,298	1,352,947	863,970	990,215	866,768
227,226	163,973	276,797	123,982	142,373	159,079
-		-			
-		-			
278,039	139,006	308,167	104,678	120,205	134,857
82,416	61,812	103,020	61,812	61,812	61,812
-		-			
138,578	102,053	184,528	87,053	107,128	101,691
17,000	8,500	17,000	8,500	8,500	8,500
41,700	40,200	111,173	39,100	44,900	39,000
33,443	32,240	24,584	14,594	16,759	15,272
108,930	116,580	238,500	113,390	130,210	113,100
172,788	138,300	220,212	127,150	142,400	136,125

117,863	92,665	165,544	86,538	100,625	91,588
43,342	26,319	50,525	21,215	24,668	26,013
60,918	68,724	60,918	53,418	53,418	68,724
187,650	180,900	234,325	107,920	164,450	107,644
109,765	14,860	23,925	11,850	13,800	14,750
-	-	-	-	-	-
33,098	22,049	38,098	24,549	24,549	22,049
1,652,756	1,208,182	2,057,315	985,748	1,155,798	1,100,203

52,128	45,443	78,801	45,024	52,116	44,666
-	-	-	-	-	-
-	-	-	-	-	-
56,070	55,350	90,548	55,020	62,970	51,975
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
108,198	100,793	169,349	100,044	115,086	96,641
498,274	274,774	603,483	453,292	531,748	316,855
7,603,925	5,956,470	10,769,074	5,917,553	6,895,911	5,846,457

411	401	599	385	443	387
417	402	640	391	449	390
90	90	84	84	102	90
90	90	84	84	84	90
60	120	84	84	84	120
90	102	112	84	96	90
87	-	87	55	83	-
-	-	129	-	-	-
-	-	60	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
417	402	640	391	449	390



5	3	8	3	4	3
3	2	4	2	2	2
6	4	7	4	4	4
18	15	33	18	19	17
2	3	3	1	4	1
1	1	3	1	1	1
8	9	9	7	8	7
10	6	12	7	9	8
<b>52</b>	<b>43</b>	<b>79</b>	<b>43</b>	<b>50</b>	<b>43</b>

(824,607)      645,128      (327,869)      279,864      350,325      394,494

	1K02			1K05	1K06
1K01	1K02	1K03	1K04	1K05	1K06
Success Academy Charter School - Bed Stuy 1	Success Academy Charter School - Bed Stuy 2	Success Academy Charter School - Cobble Hill	Success Academy Charter School - Williamsburg	Academy Charter School - Crown Heights	Success Academy Charter School - Fort Greene
7,582,222	4,829,715	6,262,918	7,045,136	5,589,165	4,476,749
7,582,222	4,829,715	6,262,918	7,045,136	5,589,165	4,476,749
986,857	499,967	344,786	1,106,968	518,677	491,271
-	-	-	-	-	-
232,434	148,056	191,991	215,970	171,337	137,235
8,801,513	5,477,738	6,799,696	8,368,074	6,279,179	5,105,256

27,021	16,875	23,844	27,243	20,732	16,831
360,751	137,577	101,297	171,694	188,612	177,846
9,127	5,873	7,500	7,500	7,500	7,500
354,000	-	400,000	400,000	-	-
<b>750,899</b>	<b>160,325</b>	<b>532,641</b>	<b>606,438</b>	<b>216,844</b>	<b>202,177</b>
32,558	16,279	32,558	32,558	16,279	16,279
<b>32,558</b>	<b>16,279</b>	<b>32,558</b>	<b>32,558</b>	<b>16,279</b>	<b>16,279</b>
<b><u>9,584,970</u></b>	<b><u>5,654,342</u></b>	<b><u>7,364,895</u></b>	<b><u>9,007,070</u></b>	<b><u>6,512,302</u></b>	<b><u>5,323,712</u></b>
-	-	-	-	-	-
606,134	301,871	606,690	428,296	301,658	390,991
251,184	125,097	197,192	204,713	125,008	125,479
-	-	-	-	-	-
443,909	245,091	304,964	303,373	244,917	255,106
-	-	-	-	-	-
<b>1,301,227</b>	<b>672,059</b>	<b>1,108,846</b>	<b>936,382</b>	<b>671,583</b>	<b>771,576</b>
2,007,620	1,174,034	1,526,439	1,656,043	1,242,216	1,177,622
277,337	103,591	138,574	413,030	69,012	69,272
-	-	-	-	-	-
422,742	318,543	585,007	422,801	424,424	372,769
767,159	531,984	568,588	698,928	466,909	468,668
-	-	-	-	-	-
106,211	52,896	79,807	79,464	52,858	53,058
-	-	-	-	-	-

3,581,070	2,181,048	2,898,414	3,270,265	2,255,419	2,141,388
	-			-	-
4,882,297	2,853,106	4,007,261	4,206,647	2,927,002	2,912,964
397,895	232,766	326,860	343,137	238,931	237,515
577,332	337,380	473,859	497,436	346,118	344,458
109,852	64,195	90,163	94,650	65,858	65,542
1,085,078	634,340	890,882	935,222	650,906	647,515
5,967,375	3,487,447	4,898,142	5,141,869	3,577,909	3,560,479
8,537	4,268	6,402	6,402	4,268	4,268
-		-	-		
1,172,198	746,666	968,236	1,089,166	864,075	692,098
-		-	-		
-		-	-		
23,238	13,813	19,338	20,313	14,300	13,975
-		-	-		
-		-	-		
20,000	10,000	17,500	17,500	10,000	10,000
1,223,972	774,746	1,011,476	1,133,381	892,644	720,341
254,094	120,177	186,406	202,148	131,592	119,860
-		-	-		
-		-	-		
284,305	101,465	180,656	196,708	111,103	101,197
103,020	61,812	103,020	103,020	61,812	61,812
-		-	-		
164,422	101,691	134,783	136,958	102,778	102,053
17,000	8,500	17,000	17,000	8,500	8,500
102,508	37,900	66,250	72,100	41,500	37,800
37,043	23,377	32,129	20,557	25,597	13,812
229,134	109,910	167,254	182,694	120,350	109,620
205,686	125,275	193,064	201,361	130,900	125,850

151,181	85,531	125,729	131,766	88,550	86,538
46,642	20,968	33,859	35,339	21,708	21,215
60,918	53,418	60,918	60,918	53,418	53,418
119,752	104,608	215,689	287,717	228,250	207,900
26,080	14,750	22,090	20,950	15,080	15,760
-	-	-	-	-	-
38,098	24,549	38,098	38,098	24,549	24,549
1,839,883	993,931	1,576,944	1,707,335	1,165,687	1,089,884

71,590	44,138	60,954	64,910	46,853	44,527
-	-	-	-	-	-
-	-	-	-	-	-
82,631	51,645	71,235	75,555	55,770	51,630
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
154,221	95,783	132,189	140,465	102,623	96,157
579,335	435,239	512,946	505,429	495,265	422,002
9,764,788	5,787,146	8,131,698	8,628,479	6,234,127	5,888,863

541	344	446	502	398	319
583	379	515	556	415	378
60	60	102	108	60	60
90	60	84	90	120	90
90	90	84	90	90	90
90	90	84	102	90	90
76	79	102	100	55	48
122	-	59	66	-	-
55	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
583	379	515	556	415	378

6	3	6	4	3	4
4	2	3	3	2	2
7	4	5	5	4	4
29	17	22	24	18	17
4	2	2	6	1	1
2	1	2	2	1	1
8	6	11	8	8	7
12	8	9	11	7	7
<b>72</b>	<b>43</b>	<b>60</b>	<b>63</b>	<b>44</b>	<b>43</b>

(179,818)	(132,804)	(766,803)	378,591	278,175	(565,151)
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1K07	1K08	1K09	1K10	1K11	1K12
1K07 Academy Charter School - Prospect Heights	1K08 Success Academy Charter School - Bensonhurst	1K09 Success Academy Charter School - Bergen Beach	1K10 Success Academy Charter School - Bed Stuy 3	1K11 Success Academy Charter School - Bushwick	1K12 Success Academy Charter School - Flatbush
5,312,601	5,223,778	4,912,957	1,908,494	1,908,494	1,908,494
5,312,601	5,223,778	4,912,957	1,908,494	1,908,494	1,908,494
511,864	414,431	406,773	237,509	237,509	237,509
-	-	-	109,650	109,650	109,650
162,859	160,136	150,608	58,505	58,505	58,505
5,987,323	5,798,344	5,470,337	2,314,158	2,314,158	2,314,158

19,483	18,678	17,789	6,679	6,679	7,331
122,934	84,424	107,276	72,633	72,633	72,633
7,500	7,500	7,500	7,500	7,500	7,500
-	-	-	300,000	300,000	300,000
<b>149,917</b>	<b>110,602</b>	<b>132,565</b>	<b>386,812</b>	<b>386,812</b>	<b>387,464</b>
16,279	16,279	16,279	16,279	16,279	16,279
<b>16,279</b>	<b>16,279</b>	<b>16,279</b>	<b>16,279</b>	<b>16,279</b>	<b>16,279</b>
<b><u>6,153,520</u></b>	<b><u>5,925,225</u></b>	<b><u>5,619,181</u></b>	<b><u>2,717,249</u></b>	<b><u>2,717,249</u></b>	<b><u>2,717,901</u></b>
-	-	-	-	-	-
301,539	302,201	302,266	126,152	126,262	126,262
124,959	125,233	125,260	70,986	71,048	71,048
234,191	245,359	245,411	197,520	197,691	197,691
<b>660,690</b>	<b>672,793</b>	<b>672,937</b>	<b>394,658</b>	<b>395,001</b>	<b>395,001</b>
1,241,728	1,037,045	1,037,266	483,957	484,378	484,378
137,970	69,136	69,151	-	-	-
371,225	372,040	372,119	159,447	159,585	159,585
531,399	463,429	431,654	329,480	264,894	264,894
52,838	52,954	52,965	26,477	26,500	26,500



2,335,160	1,994,604	1,963,155	999,361	935,357	935,357
-	-	-	-	-	-
2,995,850	2,667,397	2,636,092	1,394,019	1,330,358	1,330,358
244,539	217,706	215,140	113,638	108,427	108,427
354,259	315,420	311,718	164,843	157,315	157,315
67,407	60,016	59,312	31,365	29,933	29,933
666,205	593,142	586,170	309,846	295,675	295,675
3,662,055	3,260,539	3,222,262	1,703,865	1,626,032	1,626,032
4,268	4,268	4,268	4,268	4,268	4,268
821,319	807,587	759,535	295,050	295,050	295,050
14,625	13,000	12,838	6,663	6,338	6,338
10,000	10,000	10,000	10,000	10,000	10,000
850,212	834,855	786,640	315,981	315,656	315,656
123,665	154,184	146,842	102,756	102,756	102,756
104,410	130,707	124,483	147,649	147,649	147,649
61,812	61,812	61,812	41,208	41,208	41,208
103,503	99,878	99,516	85,741	85,016	85,016
8,500	8,500	8,500	8,500	8,500	8,500
39,000	37,800	36,000	15,000	15,000	15,000
14,251	22,706	21,625	9,252	9,252	9,252
113,100	109,620	104,400	43,500	43,500	43,500
129,750	131,250	128,325	64,275	62,925	62,925

90,563	86,200	85,123	46,894	44,606	44,606
22,202	24,483	24,176	18,907	17,985	17,985
53,418	68,724	68,724	68,724	68,724	68,724
214,500	104,332	99,364	82,500	82,500	82,500
15,300	14,200	59,090	7,210	6,990	6,990
24,549	22,049	22,049	13,549	13,549	13,549
1,118,521	1,076,445	1,090,029	755,665	750,160	750,160
45,869	42,685	41,371	19,455	18,978	18,978
-	-	-	-	-	-
55,050	48,540	47,985	20,115	20,085	20,085
100,919	91,225	89,356	39,570	39,063	39,063
463,521	269,468	271,722	-	-	-
6,195,229	5,532,534	5,460,009	2,815,081	2,730,911	2,730,911
379	372	350	136	136	136
390	378	360	150	150	150
56	108	90	90	90	90
84	90	90	60	60	60
56	90	120	-	-	-
140	90	60	-	-	-
54	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
390	378	360	150	150	150

3	3	3	1	1	1
2	2	2	1	1	1
4	4	4	3	3	3
18	15	15	7	7	7
2	1	1	-	-	-
1	1	1	1	1	1
7	7	7	3	3	3
8	7	7	5	4	4
<b>45</b>	<b>40</b>	<b>40</b>	<b>21</b>	<b>20</b>	<b>20</b>

(41,709)	392,692	159,172	(97,832)	(13,662)	(13,010)
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1Q01	1Q02	1Q03	1Q04
1Q01 Success Academy Charter School - Rosedale	1Q02 Academy Charter School - Springfield Gardens	1Q03 Success Academy Charter School - Far Rockaway	1Q04 Academy Charter School - South Jamaica
5,113,140	5,027,627	2,078,297	2,078,297
5,113,140	5,027,627	2,078,297	2,078,297
545,048	409,598	241,692	241,692
-	-	109,650	109,650
156,744	154,123	63,711	63,711
5,814,932	5,591,348	2,493,350	2,493,350

18,988	17,789	6,923	7,331
83,346	80,055	33,623	33,623
7,500	7,500	7,500	7,500
250,000	250,000	300,000	300,000
<b>359,833</b>	<b>355,344</b>	<b>348,046</b>	<b>348,453</b>
16,279	16,279	16,279	16,279
<b>16,279</b>	<b>16,279</b>	<b>16,279</b>	<b>16,279</b>
<b><u>6,191,044</u></b>	<b><u>5,962,971</u></b>	<b><u>2,857,675</u></b>	<b><u>2,858,082</u></b>
-	-	-	-
301,977	302,114	215,589	126,262
125,140	125,197	71,454	71,048
245,177	245,288	198,821	197,691
<b>672,294</b>	<b>672,600</b>	<b>485,863</b>	<b>395,001</b>
967,190	1,036,746	487,146	484,378
207,255	69,116	-	-
424,873	425,066	160,497	159,585
431,242	431,438	266,408	264,894
52,914	52,938	26,651	26,500

2,083,474	2,015,305	940,702	935,357
-	-	-	-
2,755,768	2,687,904	1,426,565	1,330,358
224,978	219,445	116,128	108,427
325,870	317,845	168,691	157,315
62,005	60,478	32,098	29,933
612,852	597,768	316,917	295,675
3,368,620	3,285,672	1,743,482	1,626,032
4,268	4,268	4,268	4,268
790,483	777,263	321,301	321,301
13,488	13,163	6,663	6,338
10,000	10,000	10,000	10,000
818,238	804,693	342,232	341,907
151,736	146,842	102,756	102,756
128,633	124,483	147,649	147,649
61,812	61,812	41,208	41,208
100,966	100,241	85,741	85,016
8,500	8,500	8,500	8,500
37,200	36,000	15,000	15,000
35,772	34,618	14,424	14,424
107,880	104,400	43,500	43,500
132,525	129,675	64,275	62,925

89,433	87,278	46,894	44,606
25,401	24,789	18,907	17,985
68,724	68,724	68,724	68,724
102,676	198,000	82,500	82,500
67,000	66,600	11,800	55,500
22,049	22,049	13,549	13,549
1,140,305	1,214,009	765,427	803,842
42,988	41,759	19,699	18,978
-	-	-	-
51,405	48,015	20,115	20,085
94,393	89,774	39,814	39,063
257,509	232,122	-	-
5,679,066	5,626,271	2,890,955	2,810,844
365	358	148	148
372	360	150	150
60	60	90	90
90	90	60	60
132	120	-	-
90	90	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
372	360	150	150

3	3	2	1
2	2	1	1
4	4	3	3
14	15	7	7
3	1	-	-
1	1	1	1
8	8	3	3
7	7	4	4
<b>42</b>	<b>41</b>	<b>21</b>	<b>20</b>

511,978	336,700	(33,280)	47,238
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**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Samuel Cole

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

*Chairperson*

2. Is the trustee an employee of any school operated by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

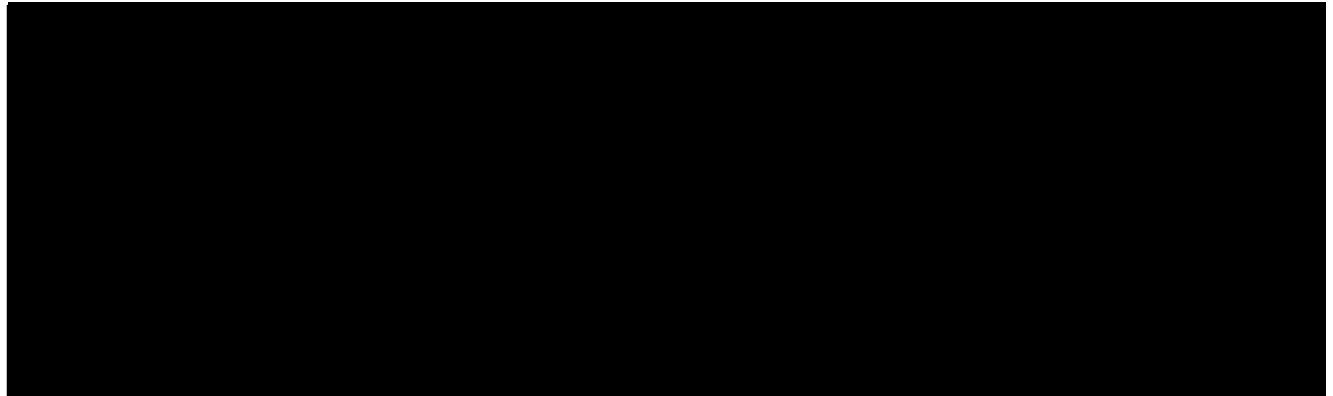
Samuel A. Cole  
Samuel A. Cole (Jul 29, 2016)

Jul 29, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:  
Bryan Binder

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

*Vice Chair person*

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

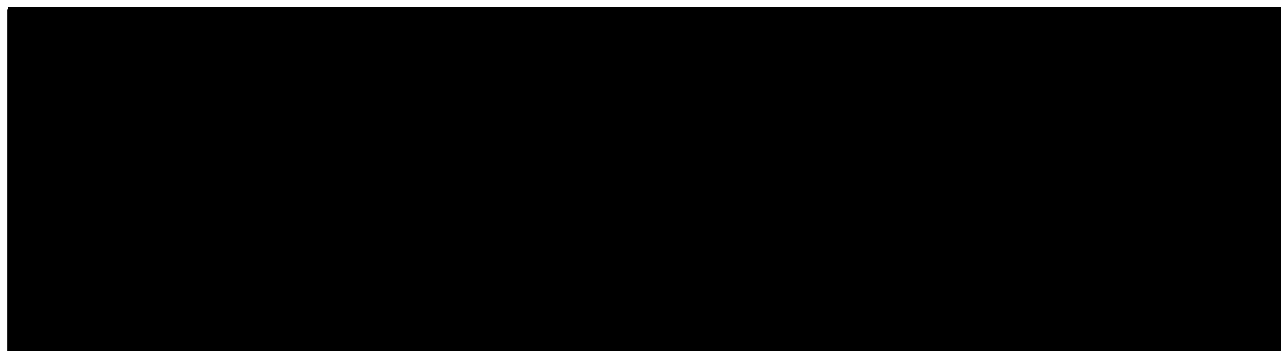
*Bryan Binder*  
 Bryan Binder (Jul 27, 2016)

Jul 27, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Gregory Sawers

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

*Secretary*

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

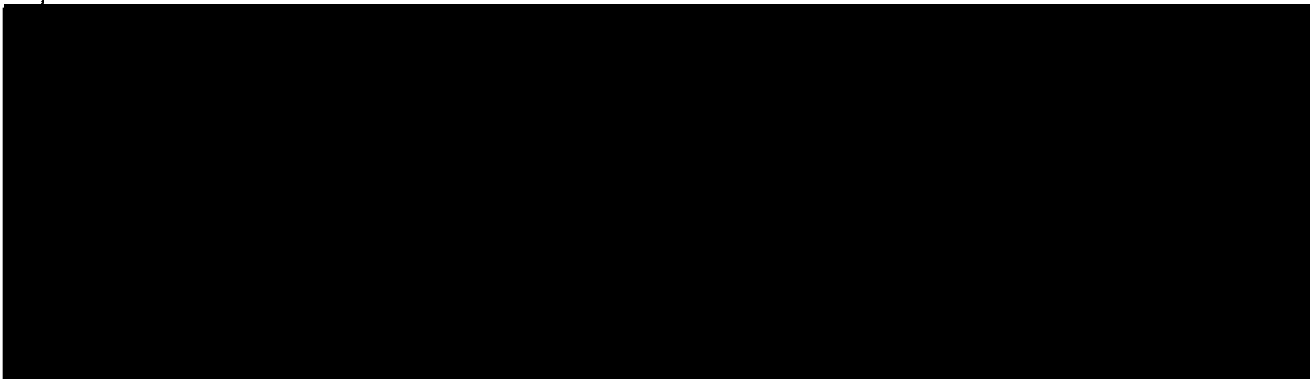
*Gregory Sawyer*  
 Gregory Sawyer (Jul 26, 2016)

Jul 26, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Scott J. Friedman

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools – NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Treasurer

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE

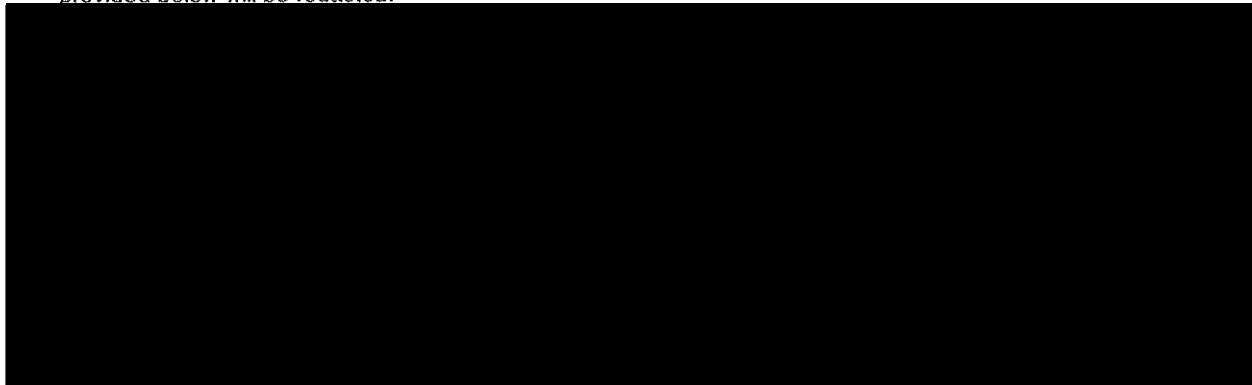
Scott J. Friedman  
Scott J. Friedman (Jul 26, 2016)

Jul 26, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*





**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Brian T Levine

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

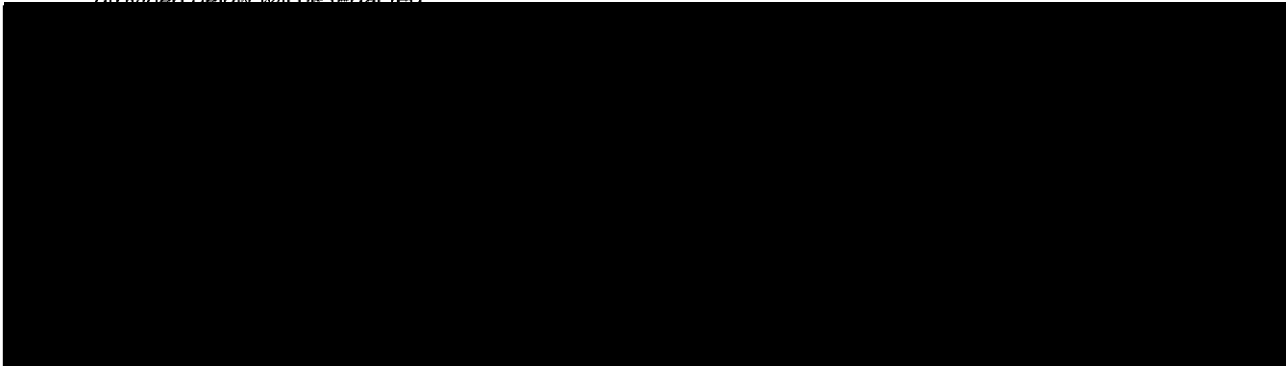
Brian T Levine  
 Brian T Levine (Jul 27, 2016)

Jul 27, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

andrew stone

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>
none	none	none	none	none

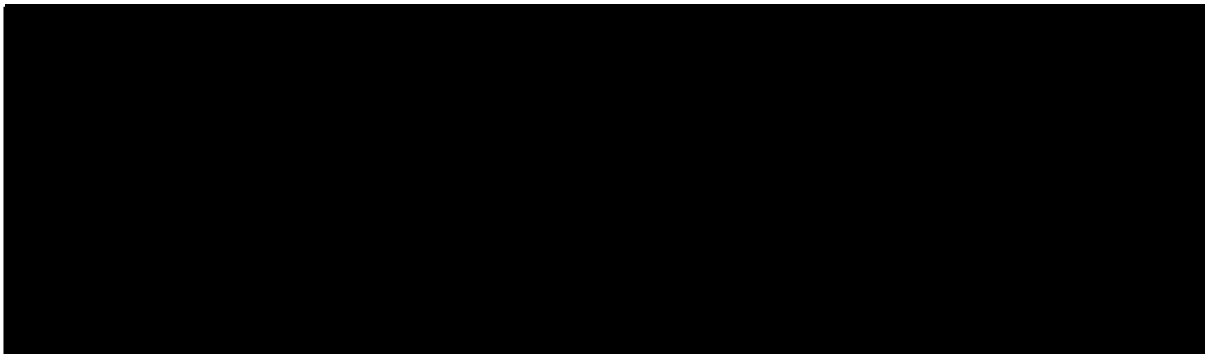
andrew d stone  
andrew d stone (Jul 27, 2016)

Jul 27, 2016

Signature

Date

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**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Catherine Shainker

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	None	None	None	None

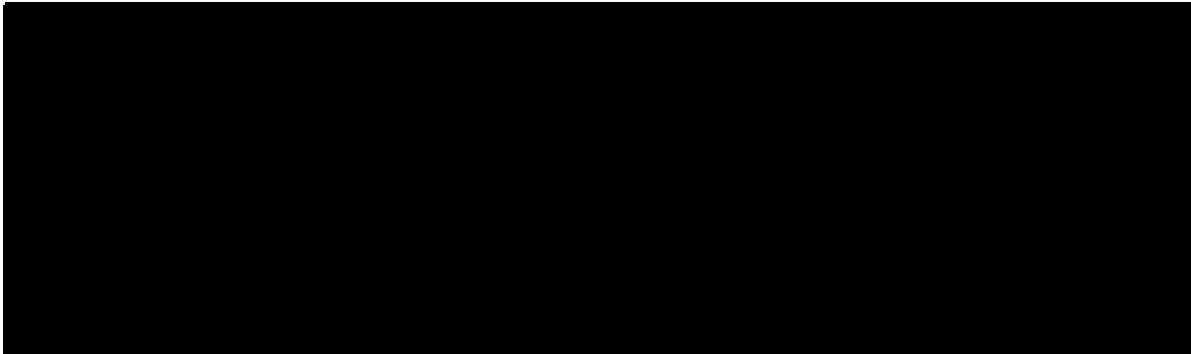
Catherine Shainker  
Catherine Shainker (Jul 28, 2016)

Jul 28, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Derrell Bradford

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**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

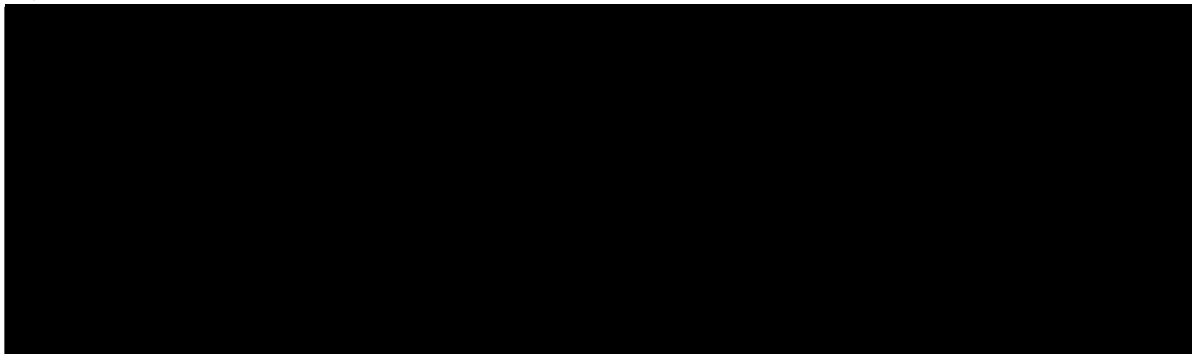
Derrell Bradford  
Derrell Bradford (Jul 27, 2016)

Jul 27, 2016

Signature

Date

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**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Isela Bahena

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

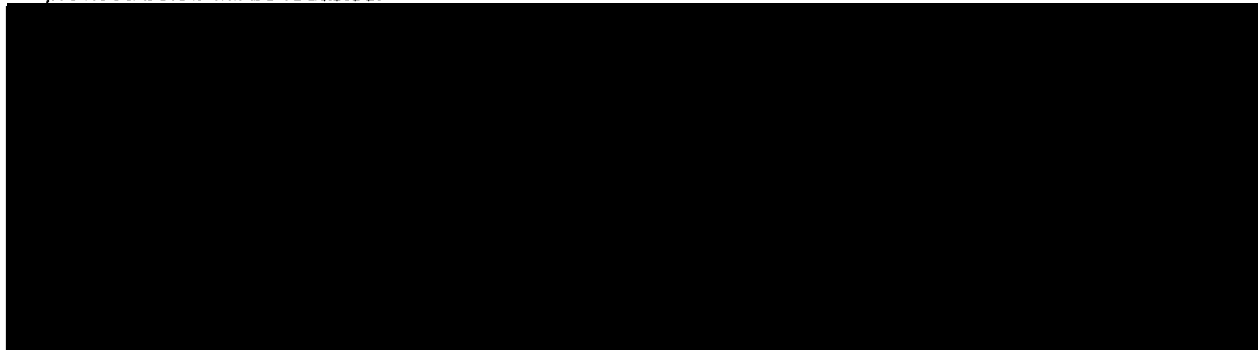
*Iseia Bahena*  
Iseia Bahena (Jul 31, 2016)

Jul 31, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

jarrett posner

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

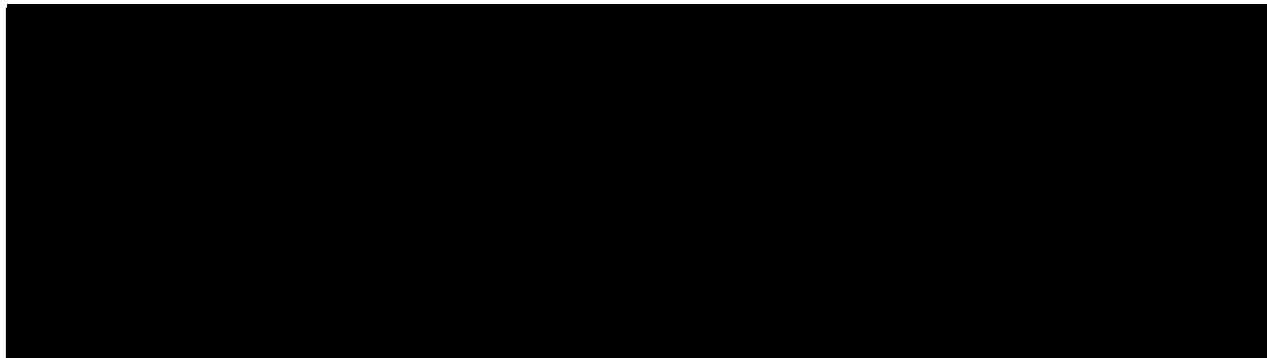
*Jarrett Posner*  
jarrett posner (Jul 29, 2016)

Jul 29, 2016

Signature

Date

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**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Khadijah Pickel

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

*Parent Representative*

2. Is the trustee an employee of any school operated by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

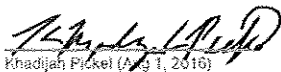
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>
None	None	None	None	None

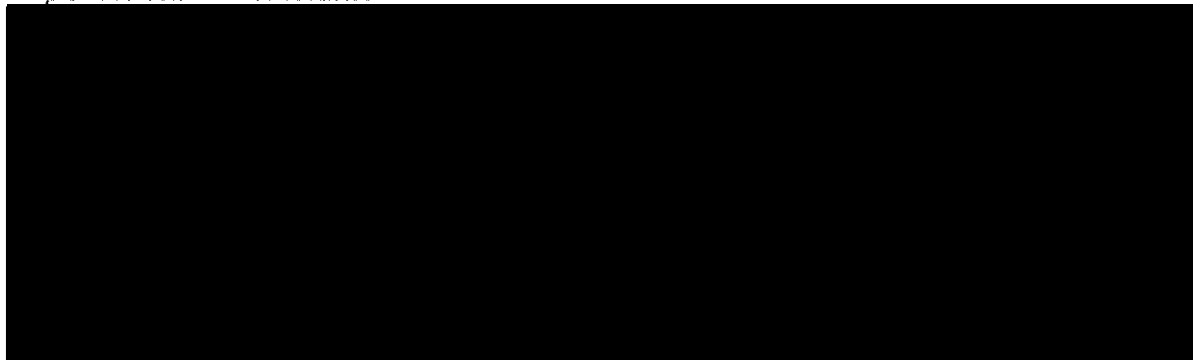
  
Kradjeh Pizkel (Aug 1, 2016)

Aug 1, 2016

Signature

Date

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**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Lorenzo Smith III

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
JP Morgan	Lending	\$7MM credit facility	Lorenzo Smith III	As an employee of JPM, I recuse myself from discussions and voting on this transaction.

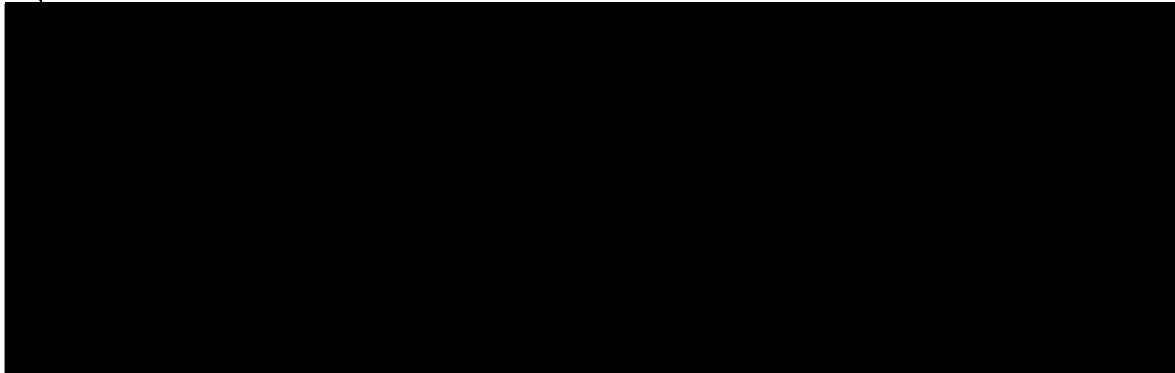
Lorenzo Smith III  
Lorenzo Smith III (Jul 27, 2016)

Jul 27, 2016

Signature

Date

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**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

richard barrera

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

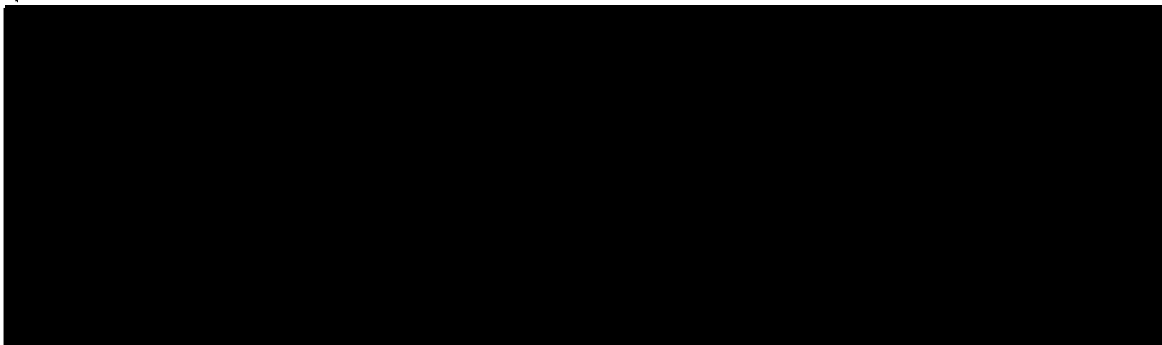
Richard Barrera  
richard barrera (Jul 27, 2016)

Jul 27, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Sandeep Chainani

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none	none	none	none	none

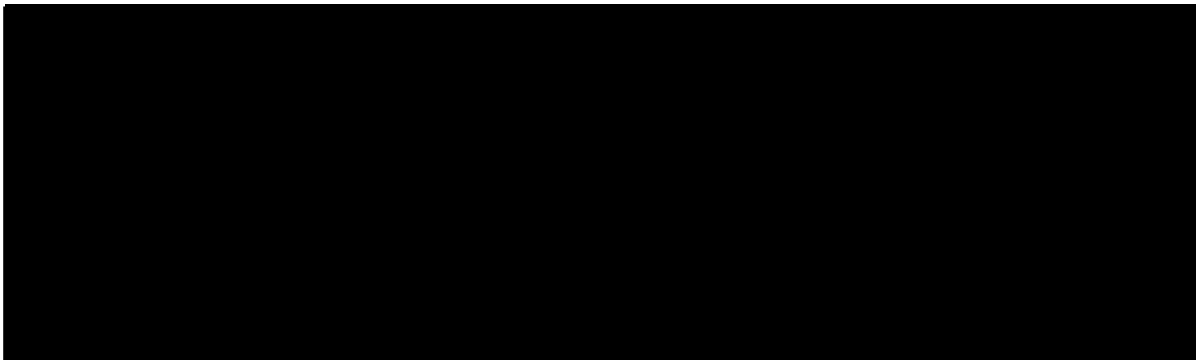
Sandeep Chainani  
Sandeep Chainani (Jul 31, 2016)

Jul 31, 2016

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Suleman E. Lunat

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**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Success Academy Charter Schools— NYC

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None	None	None	None	None

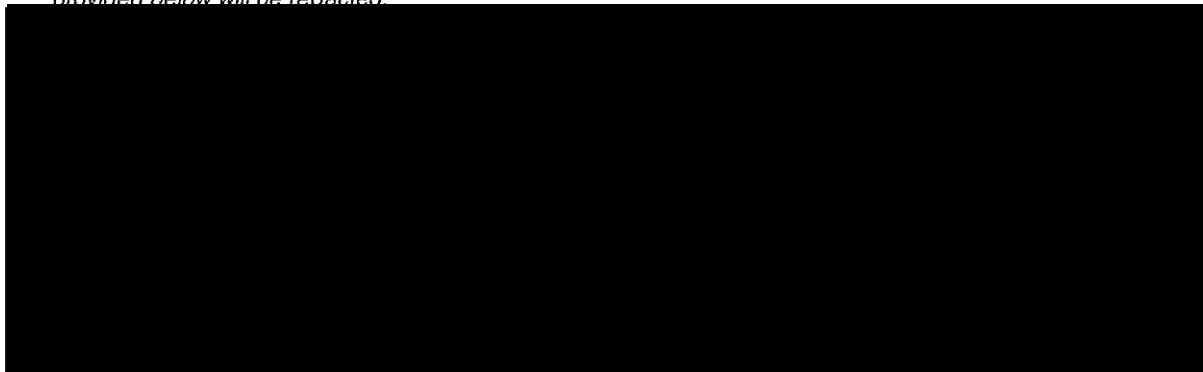
Suleman Lunat  
Suleman Lunat (Jul 27, 2016)

Jul 27, 2016

Signature

Date

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# Entry 9 BOT Table

Created: 07/28/2016

Last updated: 08/01/2016

## Page 1

### 1. Current Board Member Information

	Trustee Name	Email Address	Position on the Board	Committee Affiliations	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Rich Barrera				Yes		
2	Bryan Binder		Vice Chair/Vice President		Yes		
3	Derrell Bradford				Yes		
4	Sam Chainani				Yes		
5	Sam Cole		Chair/Board President		Yes		
6	Scott Friedman		Treasurer		Yes		
7	Suleman Lunat				Yes		
8	Graham Officer				Yes		
9	Khadijah Pickel		Parent Representative		No		
10	Jarrett Posner				Yes		

11	Greg Sawers		Secretary		Yes		
12	Cate Shinker				Yes		
13	Isela Bahena				Yes		
14	Brian Levine				Yes		
15	Lorenzo Smith				Yes		
16	Andy Stone				Yes		
17							
18							
19							
20							

**2. Total Number of Members on June 30, 2015**

(No response)

**3. Total Number of Members Joining the Board 2015-16 School Year**

(No response)

**4. Total Number of Members Departing the Board during the 2015-16 School Year**

(No response)

**5. Number of Voting Members 2015-16, as set by the by-laws, resolution or minutes**

(No response)

**6. Number of Board Meetings Conducted in the 2015-16 School Year**



bi-monthly

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**7. Number of Board Meetings Scheduled for the 2016-17 School Year**

bi-monthly

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**Thank you.**

## Entry 11: Enrollment and Retention Efforts

Success Academy Charter Schools undertake numerous strategies for recruiting and retaining students eligible for the Free and Reduced Price Lunch program (“FRPL”), English Language Learners (“ELL”), and students with special education needs. For the 2015-16 school year, strategies included extensive outreach, including but not limited to:

- Mailings and distributions to residents of the CSD of a school’s location (“in-district residents”), including residents in low-income in-district communities;
- Written applications in five languages (English, Spanish, Chinese, French, and Russian);
- Bilingual flyers dropped in public housing complexes, supermarkets, preschools, and community centers;
- Advertisements and marketing materials (including bilingual advertisements and materials) posted in local newspapers, supermarkets, preschools, community centers, and public housing apartment complexes;
- Tours of existing Success Academy schools; and/or
- Information sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy Charter Schools will continue these extensive outreach efforts for the 2016-17 school year, with a focus on reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. Success Academy Charter Schools has also reinstated a lottery preference for ELL students in its admissions policy. Additionally, Success Academy Charter Schools works to ensure student retention through strong programs that serve special education, ELL, and FRPL students at a very high level. Further information about our programs and outreach efforts is available in our charter.



# Entry 12 Teacher and Administrator Attrition

Last updated: 08/01/2016

Report changes in teacher and administrator staffing.

Page 1

## Instructions for completing the Teacher and Administrator Attrition Tables

The following tables reflect formatting in the online portal required for Regents authorized charter schools. Schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2015; the FTE for added staff from July 1, 2015 through June 30, 2016; and the FTE for any departed staff from July 1, 2015 through June 30, 2016 using the two tables provided.

### 2015-16 Teacher Attrition Table

	FTE Teachers on June 30, 2015	FTE Teachers Departed 7/1/15 - 6/30/16	FTE Teachers Filling Vacant Positions 7/1/15 - 6/30/16	FTE Teachers Added in New Positions 7/1/15-6/30/16	FTE of Teachers on June 30, 2016
	33	11	10.5	0	34.38

### 2015-16 Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2015	FTE Administrators Departed 7/1/15 - 6/30/16	FTE Administrators Filling Vacant Positions 7/1/15 - 6/30/16	FTE Administrators Added in New Positions 7/1/15-6/30/16	FTE Administrative Positions on June 30, 2016
	3	1	0	0	2

**Thank you**

# 2016-2017 ACADEMIC CALENDAR

## Success Academy



*\*All dates are subject to change*

Date	Event	Grades
<b>August 2016</b>		
Monday, August 15 & Wednesday, August 17	First Day of School	Harlem 2, Harlem 3 (Lower & Upper), Harlem 4, Harlem 5, Hell's Kitchen, Union Square, Upper West, Washington Heights, Bed-Stuy 1, Bed-Stuy 2, Bensonhurst, Bergen Beach, Cobble Hill, Crown Heights, Fort Greene, Prospect Heights, Williamsburg, Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Rosedal, Springfield Gardens
Wednesday, August 17	First Day of School	Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West
Monday, August 22 & Wednesday, August 24	First Day of School	Harlem 1, Bed-Stuy 3, Bushwick, Flatbush, Far Rockaway, South Jamaica Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West, Bed-Stuy Middle School, Bronx 1 Middle School, Bronx 2 Middle School,
Wednesday, August 24	First Day of School	High School of the Liberal Arts
<b>September 2016</b>		
Friday, September 2 - Tuesday, September 6	No School: Labor Day and Teacher Training	All Grades
<b>October 2016</b>		
Monday, October 10 - Wednesday, October 12	No School: Columbus Day and Teacher Training	All Grades
<b>November 2016</b>		
Monday, November 21 - Friday, November 25	No School: Thanksgiving Break and Teacher Training	All Grades
<b>December 2016</b>		
Thursday, December 22 - Wednesday, January 4	No School: Winter Break and Teacher Training	All Grades
<b>January 2017</b>		
Monday, January 16 - Tuesday, January 17	No School: Martin Luther King Jr. Day and Teacher Training	All Grades
<b>February 2017</b>		
Monday, February 20 - Tuesday, February 21	No School: President's Day and Teacher Training	All Grades
<b>April 2017</b>		
Monday, April 3 - Friday, April 7	No School: Spring Break	All Grades
<b>May 2017</b>		
Friday, May 5 - Monday, May 8	No School: Teacher Training	All Grades
Monday, May 29	No School: Memorial Day	All Grades
<b>June 2017</b>		
Wednesday, June 14	Last Day of School	All Grades