



Entry 1 School Information

Created: 06/22/2016

Last updated: 07/29/2016

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

Page 1

a. SCHOOL NAME AND BEDS#

(Select name from the drop down menu)

ICAHN CS 3 (SUNY TRUSTEES) 321100860917

b. CHARTER AUTHORIZER


(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

c. DISTRICT / CSD OF LOCATION

NYC CSD 11

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	1500 Pelham Parkway South Bronx, NY 10461	718-828-0034		

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Richard Santiago

Title	Dep. Sup of Finance and Operations
Emergency Phone Number (###-###-####)	

e. SCHOOL WEB ADDRESS (URL)

icahncharterschool3.org

f. DATE OF INITIAL CHARTER

03/2008

g. DATE FIRST OPENED FOR INSTRUCTION

09/2008

i. TOTAL ENROLLMENT ON JUNE 30, 2016

309

j. GRADES SERVED IN SCHOOL YEAR 2015-16

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

No

Page 2

l1. FACILITIES

Does the school maintain or operate multiple sites?

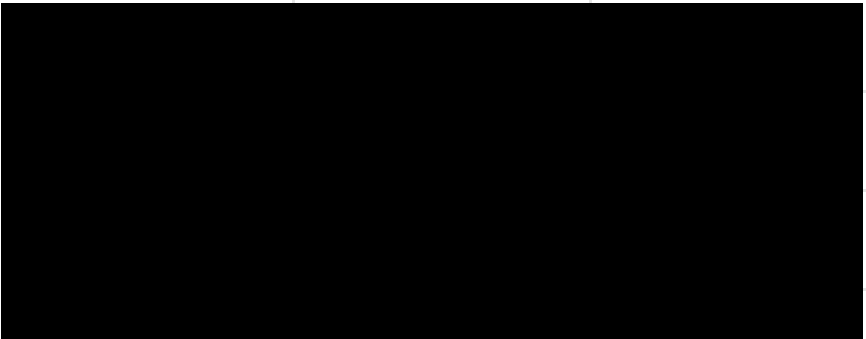
No, just one site.

I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	1500 Pelham Parkway South Bronx, NY 10461	718-828-0034	CSD 11	KG-8	Yes	Rent/Lease
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Marcy Glattstein			
Operational Leader	Ricahrd Santiago			
Compliance Contact	Jeffrey Litt			
Complaint Contact	Jeffrey Litt			

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n1. Were there any revisions to the school's charter during the 2015-16 school year? (Please include approved or pending material and non-material charter revisions).

No

o. Name and Position of Individual(s) Who Completed the 2015-16 Annual Report.

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

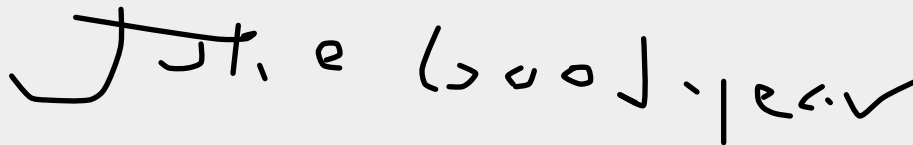
Responses Selected:

Yes

Signature, Head of Charter School

Handwritten signature in black ink, appearing to read "Richard Santiago" followed by a stylized flourish.

Signature, President of the Board of Trustees

Handwritten signature in black ink, appearing to read "John L. ...".

Date

2016/07/29

Thank you.



Entry 2 Link

Last updated: 06/22/2016

Page 1

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<https://data.nysed.gov/profile.php?instid=800000061091>



Entry 4 Expenditures per Child

Last updated: 07/28/2016

Page 1

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2015-16 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	5093721
Line 2: Year End FTE student enrollment	311
Line 3: Divide Line 1 by Line 2	16378

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2015-16 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:

<http://www.p12.nysed.gov/psc/AuditGuide.html>

Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	652884
Line 2: Management and General Cost (Column)	84201
Line 3: Sum of Line 1 and Line 2	737085
Line 5: Divide Line 3 by the Year End FTE student enrollment	2370

Thank you.



GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS


1- GRAY tab contains the Instructions


Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates


2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter Actual Quarterly Report information. Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

 = Enter information into the light BLUE shaded cells.

 = Cells labeled in ORANGE containe guidance regarding the input of information.

 = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

District Code	School District Name	Final 2015-16 Basic Tuition*	Final 2016-17 Basic Tuition*
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ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Icahn Charter School 3

SCHOOL

Name:	Icahn Charter School 3
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CONTACT INFORMATION

Contact Name:	Richard Santiago
Contact Title:	Deputy Superintendent of Finance and Operations
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2016-17
Prior Academic Year:	Err:508

ENROLLMENT BY GRADES								
GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	36	36	36	36	36	36	36	36
TOTAL ENROLLMENT = 324								

ENROLLMENT BY DISTRICT										
			PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
				QUARTER 1		QUARTER 2		QUARTER 3		QUAR
				Original	Revised	Original	Revised	Original	Revised	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:			0	2	0	2	0	2	0	
NUMBER OF STUDENTS ENROLLED:			0	324	0	324	0	324	0	
				*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.						
			PRIOR YEAR Err:508	ENROLLMENT BY QUARTER						
				QUARTER 1		QUARTER 2		QUARTER 3		QUAR
				Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment
PRIMARY/OTHER			Actual Enrollment	323		323		323		
1 PRIMARY District				1		1		1		
2 SECONDARY District										
3 Other District 3										
Other District 4										
Other District 5										
Other District 6										
Other District 7										
Other District 8										
Other District 9										
Other District 10										
Other District 11										
Other District 12										
Other District 13										
Other District 14										
Other District 15										
Other District 16										
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Other District 39										
Other District 40										
Other District 41										
Other District 42										
Other District 43										
Other District 44										
Other District 45										
Other District 46										
Other District 47										
Other District 48										
Other District 49										
Other District 50										

STAFFING PLAN - F

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the "REVISED" column blank. If budget revisions ARE made, the entire "REVISED" budget columns for the affected

ADMINISTRATIVE PERSONNEL FTE		ANNUAL BUDGETED FTE				
PRIOR YEAR		Q1		Q2		Q
Err:508						
ACTUAL		Original	Revised	Original	Revised	Original
Executive Management		0.3		0.3		0.3
Instructional Management		1.0		1.0		1.0
Deans, Directors & Coordinators		2.6		2.6		2.6
CFO / Director of Finance		0.2		0.2		0.2
Operation / Business Manager		0.9		0.9		0.9
Administrative Staff		3.2		3.2		3.2
TOTAL ADMINISTRATIVE STAFF		8.2	0.0	8.2	0.0	8.2
0.0						

INSTRUCTIONAL PERSONNEL FTE		ANNUAL BUDGETED FTE				
PRIOR YEAR		Q1		Q2		Q
Err:508						
ACTUAL		Original	Revised	Original	Revised	Original
Teachers - Regular		24.5		24.5		24.5
Teachers - SPED		1.0		1.0		1.0
Substitute Teachers				0.0		0.0
Teaching Assistants				0.0		0.0
Specialty Teachers		3.5		3.5		3.5
Aides		3.4		3.4		3.4
Therapists & Counselors		1.0		1.0		1.0
Other				0.0		0.0
TOTAL INSTRUCTIONAL		33.4	0.0	33.4	0.0	33.4
0.0						

NON-INSTRUCTIONAL PERSONNEL FTE		ANNUAL BUDGETED FTE				
PRIOR YEAR		Q1		Q2		Q
Err:508						
ACTUAL		Original	Revised	Original	Revised	Original
Nurse				0.0		0.0
Librarian		0.4		0.4		0.4
Custodian		2.5		2.5		2.5
Security		1.4		1.4		1.4
Other		5.0		5.0		5.0
TOTAL NON-INSTRUCTIONAL		9.2	0.0	9.2	0.0	9.2
0.0						

TOTAL PERSONNEL SERVICE FTE		Q1		Q2		Q
		Original	Revised	Original	Revised	Original
0.0		50.8	0.0	50.8	0.0	50.8

**CHARTER SCHOOL 3
2016-17**

FULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.

The 'REVISED' Column(s) COMPLETELY BLANK. Revised quarter(s) must be completed on tabs 2, 3

***NOTE:** Each quarter, the actual FTE should be input.

ADMINISTRATIVE PERSONNEL FTE					ACTUAL QUARTERLY FTE				
	3	Q4			Q1	Q2	Q3	Q4	
	Revised	Original	Revised		Actual	Actual	Actual	Actual	
Executive Management		0.3							
Instructional Management		1.0							
Deans, Directors & Coordinators		2.6							
CFO / Director of Finance		0.2							
Operation / Business Manager		0.9							
Administrative Staff		3.2							
TOTAL ADMINISTRATIVE STAFF	0.0	8.2	0.0		0.0	0.0	0.0	0.0	

INSTRUCTIONAL PERSONNEL FTE					ACTUAL QUARTERLY FTE				
	3	Q4			Q1	Q2	Q3	Q4	
	Revised	Original	Revised		Actual	Actual	Actual	Actual	
Teachers - Regular		24.5							
Teachers - SPED		1.0							
Substitute Teachers		0.0							
Teaching Assistants		0.0							
Specialty Teachers		3.5							
Aides		3.4							
Therapists & Counselors		1.0							
Other		0.0							
TOTAL INSTRUCTIONAL	0.0	33.4	0.0		0.0	0.0	0.0	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE					ACTUAL QUARTERLY FTE				
	3	Q4			Q1	Q2	Q3	Q4	
	Revised	Original	Revised		Actual	Actual	Actual	Actual	
Nurse		0.0							
Librarian		0.4							
Custodian		2.5							
Security		1.4							
Other		5.0							
TOTAL NON-INSTRUCTIONAL	0.0	9.2	0.0		0.0	0.0	0.0	0.0	

TOTAL PERSONNEL SERVICE FTE	0.0	50.8	0.0		0.0	0.0	0.0	0.0	
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*NOTE: Enter the number of FTE positions in the "blue" cells.	*NOTE: State the assumptions that are being made for personnel FTE levels.
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ADMINISTRATIVE PERSONNEL FTE	Description of Assumptions
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	

INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	

NON-INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	

TOTAL PERSONNEL SERVICE FTE	
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ICAHN CHARTER SCHOOL 3
Budget / Operating Plan
2016-17

Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	1,043,591	#NAME?	#NAME?	1,548,574	#NAME?	#NAME?	1,434,243
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	324	-	-	324	-	-	324
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
REVENUE	Allocate Per Pupil Revenue by Quarter	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affected						
REVENUES FROM STATE SOURCES	2016-17	PPR %/Qtr->	22.0%	25.0%	26.0%	25.0%	26.0%	
Per Pupil Revenue	Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	#NAME?		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
YONKERS CITY SD	#NAME?		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
ALL OTHER School Districts: (Weighted Avg)	#N/A		#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue			3,750		#NAME?	11,250		#NAME?
Grants								
Stimulus				#NAME?			#NAME?	
DYCD (Department of Youth and Community Development)				#NAME?			#NAME?	
Other				#NAME?			#NAME?	
Other			(5,521)		#NAME?	(2,221)		#NAME?
TOTAL REVENUE FROM STATE SOURCES		-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs				#NAME?			#NAME?	
Title I			16,821		#NAME?	59,682	#NAME?	39,966
Title Funding - Other			779		#NAME?	2,337	#NAME?	2,337
School Food Service (Free Lunch)					#NAME?		#NAME?	
Grants								
Charter School Program (CSP) Planning & Implementation				#NAME?			#NAME?	
Other				#NAME?			#NAME?	
Other				#NAME?			#NAME?	
TOTAL REVENUE FROM FEDERAL SOURCES		-	17,600	-	#NAME?	62,019	-	#NAME?
LOCAL and OTHER REVENUE								
Contributions and Donations			107,258		#NAME?	160,887	#NAME?	160,887
Fundraising					#NAME?		#NAME?	
Erate Reimbursement			2,202		#NAME?	2,202	#NAME?	2,202
Earnings on Investments					#NAME?		#NAME?	
Interest Income			1,725		#NAME?	1,725	#NAME?	1,725
Food Service (Income from meals)					#NAME?		#NAME?	
Text Book			2,852		#NAME?	8,557	#NAME?	8,557
OTHER			-		#NAME?	-	#NAME?	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	114,038	-	#NAME?	173,372	-	#NAME?
TOTAL REVENUE		-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

ICAHN CHARTER SCHOOL 3
Budget / Operating Plan
2016-17

Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
Total Expenses	-	1,043,591	#NAME?	#NAME?	1,548,574	#NAME?	#NAME?	1,434,243	
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
Actual Student Enrollment	-	324	-	-	324	-	-	324	
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 10/1 - 12/31	
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	
EXPENSES									
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions								
Executive Management	0.32	16,709		#NAME?	28,014		#NAME?	24,777	
Instructional Management	1.00	30,234		#NAME?	49,708		#NAME?	45,546	
Deans, Directors & Coordinators	2.63	29,891		#NAME?	61,271		#NAME?	54,271	
CFO / Director of Finance	0.16	6,698		#NAME?	11,316		#NAME?	10,007	
Operation / Business Manager	0.95	11,095		#NAME?	19,674		#NAME?	17,244	
Administrative Staff	3.16	17,797		#NAME?	33,422		#NAME?	30,756	
TOTAL ADMINISTRATIVE STAFF	8.21	-	112,425	-	#NAME?	203,405	-	#NAME?	182,600
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	24.50	224,508		#NAME?	488,004		#NAME?	447,299	
Teachers - SPED	1.00	11,175		#NAME?	18,751		#NAME?	16,565	
Substitute Teachers	-			#NAME?			#NAME?		
Teaching Assistants	-			#NAME?			#NAME?		
Specialty Teachers	3.50	23,308		#NAME?	48,340		#NAME?	42,691	
Aides	3.35	12,778		#NAME?	26,688		#NAME?	23,635	
Therapists & Counselors	1.00	10,483		#NAME?	21,935		#NAME?	19,351	
Other	-			#NAME?			#NAME?		
TOTAL INSTRUCTIONAL	33.35	-	282,252	-	#NAME?	603,718	-	#NAME?	549,540
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-			#NAME?			#NAME?		
Librarian	0.35	4,017		#NAME?	8,457		#NAME?	7,455	
Custodian	2.45	9,848		#NAME?	17,943		#NAME?	15,399	
Security	1.40	13,995		#NAME?	21,084		#NAME?	18,740	
Other	5.00	4,616		#NAME?	10,221		#NAME?	8,944	
TOTAL NON-INSTRUCTIONAL	9.20	-	32,476	-	#NAME?	57,705	-	#NAME?	50,539
SUBTOTAL PERSONNEL SERVICE COSTS	50.76	-	427,154	-	#NAME?	864,827	-	#NAME?	782,679
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		37,677		#NAME?	76,082		#NAME?	68,869	
Fringe / Employee Benefits		63,760		#NAME?	91,172		#NAME?	91,172	
Retirement / Pension		12,805		#NAME?	25,945		#NAME?	23,480	
TOTAL PAYROLL TAXES AND BENEFITS		-	114,243	-	#NAME?	193,199	-	#NAME?	183,522
TOTAL PERSONNEL SERVICE COSTS	50.76	-	541,396	-	#NAME?	1,058,026	-	#NAME?	966,201
CONTRACTED SERVICES									
Accounting / Audit		720		#NAME?	24,500		#NAME?	1,850	
Legal		150		#NAME?	450		#NAME?	450	
Management Company Fee				#NAME?			#NAME?		
Nurse Services				#NAME?			#NAME?		
Food Service / School Lunch				#NAME?			#NAME?		
Payroll Services		2,155		#NAME?	2,155		#NAME?	2,155	
Special Ed Services		3,750		#NAME?	11,250		#NAME?	11,250	
Titlement Services (i.e. Title I)		7,030		#NAME?	21,090		#NAME?	21,090	
Other Purchased / Professional / Consulting		17,913		#NAME?	25,699		#NAME?	33,119	
TOTAL CONTRACTED SERVICES		-	31,718	-	#NAME?	85,144	-	#NAME?	69,914

[illegible]

ICAHN CHARTER SCHOOL 3
Budget / Operating Plan
2016-17

Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	1,043,591	#NAME?	#NAME?	1,548,574	#NAME?	#NAME?	1,434,243
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	324	-	-	324	-	-	324
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	2	-	-	2	-	-	2
NYC CHANCELLOR'S OFFICE	-	323	-	-	323	-	-	323
YONKERS CITY SD	-	1	-	-	1	-	-	1
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	324	-	-	324	-	-	324
REVENUE PER PUPIL	-	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
EXPENSES PER PUPIL	-	3,221	-	#NAME?	4,780	-	#NAME?	4,427

Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	1,502,522	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	324	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		If the 'REVISED' Column(s) COMPLETELY BLANK, the selected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES						
Per Pupil Revenue		2016-17				
		Per Pupil Rate	25.0%	26.0%	25.0%	
NYC CHANCELLOR'S OFFICE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
YONKERS CITY SD		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
-		#N/A	#NAME?	#N/A	#N/A	#NAME?
ALL OTHER School Districts: (Weighted Avg)		#N/A	#NAME?	#N/A	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue			#NAME?	11,250		#NAME?
Grants						
Stimulus			#NAME?			#NAME?
DYCD (Department of Youth and Community Development)			#NAME?			#NAME?
Other			#NAME?			#NAME?
Other			#NAME?	(2,221)		#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			#NAME?			#NAME?
Title I			#NAME?	41,682		#NAME?
Title Funding - Other			#NAME?	2,337		#NAME?
School Food Service (Free Lunch)			#NAME?			#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation			#NAME?			#NAME?
Other			#NAME?			#NAME?
Other			#NAME?			#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	44,019	-	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations			#NAME?	160,887		#NAME?
Fundraising			#NAME?			#NAME?
Erate Reimbursement			#NAME?	2,202		#NAME?
Earnings on Investments			#NAME?			#NAME?
Interest Income			#NAME?	1,725		#NAME?
Food Service (Income from meals)			#NAME?			#NAME?
Text Book			#NAME?	5,705		#NAME?
OTHER			#NAME?	-		#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	#NAME?	170,519	-	#NAME?
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	1,502,522	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	324	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS						
	Avg. No. of Positions					
Executive Management	0.32		#NAME?	28,014		#NAME?
Instructional Management	1.00		#NAME?	50,308		#NAME?
Deans, Directors & Coordinators	2.63		#NAME?	61,271		#NAME?
CFO / Director of Finance	0.16		#NAME?	11,316		#NAME?
Operation / Business Manager	0.95		#NAME?	19,674		#NAME?
Administrative Staff	3.16		#NAME?	33,962		#NAME?
TOTAL ADMINISTRATIVE STAFF	8.21	-	#NAME?	204,545	-	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	24.50		#NAME?	493,404		#NAME?
Teachers - SPED	1.00		#NAME?	18,751		#NAME?
Substitute Teachers	-		#NAME?			#NAME?
Teaching Assistants	-		#NAME?			#NAME?
Specialty Teachers	3.50		#NAME?	48,340		#NAME?
Aides	3.35		#NAME?	26,688		#NAME?
Therapists & Counselors	1.00		#NAME?	21,935		#NAME?
Other	-		#NAME?			#NAME?
TOTAL INSTRUCTIONAL	33.35	-	#NAME?	609,118	-	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-		#NAME?			#NAME?
Librarian	0.35		#NAME?	8,457		#NAME?
Custodian	2.45		#NAME?	17,943		#NAME?
Security	1.40		#NAME?	21,084		#NAME?
Other	5.00		#NAME?	10,221		#NAME?
TOTAL NON-INSTRUCTIONAL	9.20	-	#NAME?	57,705	-	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS		-	#NAME?	871,367	-	#NAME?
PAYROLL TAXES AND BENEFITS						
Payroll Taxes			#NAME?	76,656		#NAME?
Fringe / Employee Benefits			#NAME?	91,172		#NAME?
Retirement / Pension			#NAME?	26,141		#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?	193,969	-	#NAME?
TOTAL PERSONNEL SERVICE COSTS		-	#NAME?	1,065,337	-	#NAME?
CONTRACTED SERVICES						
Accounting / Audit			#NAME?	1,500		#NAME?
Legal			#NAME?	450		#NAME?
Management Company Fee			#NAME?			#NAME?
Nurse Services			#NAME?			#NAME?
Food Service / School Lunch			#NAME?			#NAME?
Payroll Services			#NAME?	2,155		#NAME?
Special Ed Services			#NAME?	11,250		#NAME?
Titement Services (i.e. Title I)			#NAME?	21,090		#NAME?
Other Purchased / Professional / Consulting			#NAME?	23,899		#NAME?
TOTAL CONTRACTED SERVICES		-	#NAME?	60,344	-	#NAME?

Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	1,502,522	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	324	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		#NAME?			#NAME?
Classroom / Teaching Supplies & Materials		#NAME?	15,917		#NAME?
Special Ed Supplies & Materials		#NAME?	160		#NAME?
Textbooks / Workbooks		#NAME?	-		#NAME?
Supplies & Materials other		#NAME?			#NAME?
Equipment / Furniture		#NAME?	-		#NAME?
Telephone		#NAME?	1,101		#NAME?
Technology		#NAME?	23,770		#NAME?
Student Testing & Assessment		#NAME?	-		#NAME?
Field Trips		#NAME?	31,199		#NAME?
Transportation (student)		#NAME?	3,770		#NAME?
Student Services - other		#NAME?			#NAME?
Office Expense		#NAME?	16,015		#NAME?
Staff Development		#NAME?			#NAME?
Staff Recruitment		#NAME?			#NAME?
Student Recruitment / Marketing		#NAME?	-		#NAME?
School Meals / Lunch		#NAME?	900		#NAME?
Travel (Staff)		#NAME?			#NAME?
Fundraising		#NAME?			#NAME?
Other		#NAME?	6,975		#NAME?
TOTAL SCHOOL OPERATIONS	-	#NAME?	99,806	-	#NAME?
FACILITY OPERATION & MAINTENANCE					
Insurance		#NAME?	8,250		#NAME?
Janitorial		#NAME?	6,825		#NAME?
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	160,887		#NAME?
Repairs & Maintenance		#NAME?	19,554		#NAME?
Equipment / Furniture		#NAME?	2,081		#NAME?
Security		#NAME?	2,944		#NAME?
Utilities		#NAME?	27,950		#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	228,491	-	#NAME?
DEPRECIATION & AMORTIZATION		#NAME?	48,544		#NAME?
RESERVES / CONTINGENCY		#NAME?			#NAME?
TOTAL EXPENSES	-	#NAME?	1,502,522	-	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	1,502,522	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	324	-	-
Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	2	-	-
NYC CHANCELLOR'S OFFICE	-	-	323	-	-
YONKERS CITY SD	-	-	1	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	-	-	324	-	-
REVENUE PER PUPIL					
	-	#NAME?	#NAME?	-	#NAME?
EXPENSES PER PUPIL					
	-	#NAME?	4,637	-	#NAME?

		ICAHN CHARTER SCHOOL Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		5,528,930	#NAME?	#NAME?	(5,528,930)	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
REVENUE						
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	2016-17 Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
YONKERS CITY SD	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		37,500	#NAME?	#NAME?	37,500	#NAME?
Grants						
Stimulus		-	#NAME?	#NAME?	-	#NAME?
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		(12,184)	#NAME?	#NAME?	(12,184)	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		-	#NAME?	#NAME?	-	#NAME?
Title I		158,151	#NAME?	#NAME?	158,151	#NAME?
Title Funding - Other		7,790	#NAME?	#NAME?	7,790	#NAME?
School Food Service (Free Lunch)		-	#NAME?	#NAME?	-	#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		165,941	#NAME?	#NAME?	165,941	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations		589,919	#NAME?	#NAME?	589,919	#NAME?
Fundraising		-	#NAME?	#NAME?	-	#NAME?
Erate Reimbursement		8,809	#NAME?	#NAME?	8,809	#NAME?
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME?
Interest Income		6,900	#NAME?	#NAME?	6,900	#NAME?
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME?
Text Book		25,672	#NAME?	#NAME?	25,672	#NAME?
OTHER		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		631,300	#NAME?	#NAME?	631,300	#NAME?
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		ICAHN CHARTER SCHOOL Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		5,528,930	#NAME?	#NAME?	(5,528,930)	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS						
	Avg. No. of Positions					
Executive Management	0.32	97,514	#NAME?	#NAME?	(97,514)	#NAME?
Instructional Management	1.00	175,796	#NAME?	#NAME?	(175,796)	#NAME?
Deans, Directors & Coordinators	2.63	206,703	#NAME?	#NAME?	(206,703)	#NAME?
CFO / Director of Finance	0.16	39,337	#NAME?	#NAME?	(39,337)	#NAME?
Operation / Business Manager	0.95	67,688	#NAME?	#NAME?	(67,688)	#NAME?
Administrative Staff	3.16	115,936	#NAME?	#NAME?	(115,936)	#NAME?
TOTAL ADMINISTRATIVE STAFF	8.21	702,975	#NAME?	#NAME?	(702,975)	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	24.50	1,653,216	#NAME?	#NAME?	(1,653,216)	#NAME?
Teachers - SPED	1.00	65,241	#NAME?	#NAME?	(65,241)	#NAME?
Substitute Teachers	-	-	#NAME?	#NAME?	-	#NAME?
Teaching Assistants	-	-	#NAME?	#NAME?	-	#NAME?
Specialty Teachers	3.50	162,678	#NAME?	#NAME?	(162,678)	#NAME?
Aides	3.35	89,789	#NAME?	#NAME?	(89,789)	#NAME?
Therapists & Counselors	1.00	73,705	#NAME?	#NAME?	(73,705)	#NAME?
Other	-	-	#NAME?	#NAME?	-	#NAME?
TOTAL INSTRUCTIONAL	33.35	2,044,628	#NAME?	#NAME?	(2,044,628)	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	#NAME?	#NAME?	-	#NAME?
Librarian	0.35	28,386	#NAME?	#NAME?	(28,386)	#NAME?
Custodian	2.45	61,133	#NAME?	#NAME?	(61,133)	#NAME?
Security	1.40	74,903	#NAME?	#NAME?	(74,903)	#NAME?
Other	5.00	34,002	#NAME?	#NAME?	(34,002)	#NAME?
TOTAL NON-INSTRUCTIONAL	9.20	198,424	#NAME?	#NAME?	(198,424)	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS						
	50.76	2,946,027	#NAME?	#NAME?	(2,946,027)	#NAME?
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		259,284	#NAME?	#NAME?	(259,284)	#NAME?
Fringe / Employee Benefits		337,277	#NAME?	#NAME?	(337,277)	#NAME?
Retirement / Pension		88,372	#NAME?	#NAME?	(88,372)	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		684,933	#NAME?	#NAME?	(684,933)	#NAME?
TOTAL PERSONNEL SERVICE COSTS						
	50.76	3,630,960	#NAME?	#NAME?	(3,630,960)	#NAME?
CONTRACTED SERVICES						
Accounting / Audit		28,570	#NAME?	#NAME?	(28,570)	#NAME?
Legal		1,500	#NAME?	#NAME?	(1,500)	#NAME?
Management Company Fee		-	#NAME?	#NAME?	-	#NAME?
Nurse Services		-	#NAME?	#NAME?	-	#NAME?
Food Service / School Lunch		-	#NAME?	#NAME?	-	#NAME?
Payroll Services		8,618	#NAME?	#NAME?	(8,618)	#NAME?
Special Ed Services		37,500	#NAME?	#NAME?	(37,500)	#NAME?
Titlement Services (i.e. Title I)		70,300	#NAME?	#NAME?	(70,300)	#NAME?
Other Purchased / Professional / Consulting		100,630	#NAME?	#NAME?	(100,630)	#NAME?
TOTAL CONTRACTED SERVICES		247,118	#NAME?	#NAME?	(247,118)	#NAME?

ICAHN CHARTER SCHOOL					
Budget / Operating Plan					
2016-17					
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	5,528,930	#NAME?	#NAME?	(5,528,930)	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
SCHOOL OPERATIONS					
Board Expenses	-	#NAME?	#NAME?	-	#NAME?
Classroom / Teaching Supplies & Materials	135,228	#NAME?	#NAME?	(135,228)	#NAME?
Special Ed Supplies & Materials	1,671	#NAME?	#NAME?	(1,671)	#NAME?
Textbooks / Workbooks	5,000	#NAME?	#NAME?	(5,000)	#NAME?
Supplies & Materials other	-	#NAME?	#NAME?	-	#NAME?
Equipment / Furniture	7,000	#NAME?	#NAME?	(7,000)	#NAME?
Telephone	4,404	#NAME?	#NAME?	(4,404)	#NAME?
Technology	98,704	#NAME?	#NAME?	(98,704)	#NAME?
Student Testing & Assessment	52,819	#NAME?	#NAME?	(52,819)	#NAME?
Field Trips	56,649	#NAME?	#NAME?	(56,649)	#NAME?
Transportation (student)	39,770	#NAME?	#NAME?	(39,770)	#NAME?
Student Services - other	-	#NAME?	#NAME?	-	#NAME?
Office Expense	64,058	#NAME?	#NAME?	(64,058)	#NAME?
Staff Development	-	#NAME?	#NAME?	-	#NAME?
Staff Recruitment	-	#NAME?	#NAME?	-	#NAME?
Student Recruitment / Marketing	3,496	#NAME?	#NAME?	(3,496)	#NAME?
School Meals / Lunch	3,300	#NAME?	#NAME?	(3,300)	#NAME?
Travel (Staff)	-	#NAME?	#NAME?	-	#NAME?
Fundraising	-	#NAME?	#NAME?	-	#NAME?
Other	44,763	#NAME?	#NAME?	(44,763)	#NAME?
TOTAL SCHOOL OPERATIONS	516,863	#NAME?	#NAME?	(516,863)	#NAME?
FACILITY OPERATION & MAINTENANCE					
Insurance	32,996	#NAME?	#NAME?	(32,996)	#NAME?
Janitorial	27,300	#NAME?	#NAME?	(27,300)	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	643,548	#NAME?	#NAME?	(643,548)	#NAME?
Repairs & Maintenance	78,215	#NAME?	#NAME?	(78,215)	#NAME?
Equipment / Furniture	8,325	#NAME?	#NAME?	(8,325)	#NAME?
Security	11,777	#NAME?	#NAME?	(11,777)	#NAME?
Utilities	111,800	#NAME?	#NAME?	(111,800)	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	913,961	#NAME?	#NAME?	(913,961)	#NAME?
DEPRECIATION & AMORTIZATION	220,028	#NAME?	#NAME?	(220,028)	#NAME?
RESERVES / CONTINGENCY	-	#NAME?	#NAME?	-	#NAME?
TOTAL EXPENSES	5,528,930	#NAME?	#NAME?	(5,528,930)	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

ICAHN CHARTER SCHOOL Budget / Operating Plan 2016-17				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	5,528,930	#NAME?	#NAME?	(5,528,930)
Net Income	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment				
	Total Year			VARIANCE
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*				
Number of Districts:				
NYC CHANCELLOR'S OFFICE				
YONKERS CITY SD				
-				
-				
-				
-				
-				
-				
-				
-				
-				
-				
ALL OTHER School Districts: (Weighted Avg)				
TOTAL ENROLLMENT				
REVENUE PER PUPIL				
EXPENSES PER PUPIL				

		SCHOOL 3
Total Revenue Total Expenses Net Income Actual Student Enrollment		DESCRIPTION OF ASSUMPTIONS
REVENUE		
REVENUES FROM STATE SOURCES		2016-17 Per Pupil Rate
Per Pupil Revenue		
NYC CHANCELLOR'S OFFICE		#NAME?
YONKERS CITY SD		#NAME?
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
-		#N/A
ALL OTHER School Districts: (Weighted Avg)		#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		#NAME?
Special Education Revenue		
Grants		
Stimulus		
DYCD (Department of Youth and Community Development)		
Other		
Other		
TOTAL REVENUE FROM STATE SOURCES		
REVENUE FROM FEDERAL FUNDING		
IDEA Special Needs		
Title I		
Title Funding - Other		
School Food Service (Free Lunch)		
Grants		
Charter School Program (CSP) Planning & Implementation		
Other		
Other		
TOTAL REVENUE FROM FEDERAL SOURCES		
LOCAL and OTHER REVENUE		
Contributions and Donations		
Fundraising		
Erate Reimbursement		
Earnings on Investments		
Interest Income		
Food Service (Income from meals)		
Text Book		
OTHER		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		
TOTAL REVENUE		

		SCHOOL 3
Total Revenue		DESCRIPTION OF ASSUMPTIONS
Total Expenses		
Net Income		
Actual Student Enrollment		

	SCHOOL 3
Total Revenue Total Expenses Net Income Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
SCHOOL OPERATIONS Board Expenses Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks Supplies & Materials other Equipment / Furniture Telephone Technology Student Testing & Assessment Field Trips Transportation (student) Student Services - other Office Expense Staff Development Staff Recruitment Student Recruitment / Marketing School Meals / Lunch Travel (Staff) Fundraising Other TOTAL SCHOOL OPERATIONS	
FACILITY OPERATION & MAINTENANCE Insurance Janitorial Building and Land Rent / Lease / Facility Finance Interest Repairs & Maintenance Equipment / Furniture Security Utilities TOTAL FACILITY OPERATION & MAINTENANCE	
DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY	
TOTAL EXPENSES	
NET INCOME	

	SCHOOL 3
Total Revenue Total Expenses Net Income Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE YONKERS CITY SD - - - - - - - - - - - ALL OTHER School Districts: (Weighted Avg) TOTAL ENROLLMENT REVENUE PER PUPIL EXPENSES PER PUPIL	

ICAHN CHARTER SCHOOL 3
BALANCE SHEET
2016-17

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>Err:508</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

3rd (

Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
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CY Per Pupil Rate

#NAME?

#NAME?

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#N/A

#NAME?

TIME
10:00
10:15
10:30
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12:00
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22:30
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23:00
23:15
23:30
23:45
24:00

TOTAL REVENUE FROM FEDERAL SOURCES

TOTAL REVENUE FROM LOCAL and OTHER SOURCES

TOTAL REVENUE

-	<u>#NAME?</u>
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#

Budget / Operating Plan

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

3rd (

Quarter 0

No. of Positions

	#NAME?
	#NAME?
	#NAME?
	#NAME?
	#NAME?
	#NAME?

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

[illegible]

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
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	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

-	#NAME?	-	-	#NAME?	-	-
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	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

-	#NAME?	-	-	#NAME?	-	-
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#NAME?

UBTOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	-	-	#NAME?	-	-
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	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

-	#NAME?	-	-	#NAME?	-	-
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#NAME?

TOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	-	-	#NAME?	-	-
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	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

-	#NAME?	-	-	#NAME?	-	-
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Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS							
Board Expenses		#NAME?	-		#NAME?	-	
Classroom / Teaching Supplies & Materials		#NAME?	-		#NAME?	-	
Special Ed Supplies & Materials		#NAME?	-		#NAME?	-	
Textbooks / Workbooks		#NAME?	-		#NAME?	-	
Supplies & Materials other		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Telephone		#NAME?	-		#NAME?	-	
Technology		#NAME?	-		#NAME?	-	
Student Testing & Assessment		#NAME?	-		#NAME?	-	
Field Trips		#NAME?	-		#NAME?	-	
Transportation (student)		#NAME?	-		#NAME?	-	
Student Services - other		#NAME?	-		#NAME?	-	
Office Expense		#NAME?	-		#NAME?	-	
Staff Development		#NAME?	-		#NAME?	-	
Staff Recruitment		#NAME?	-		#NAME?	-	
Student Recruitment / Marketing		#NAME?	-		#NAME?	-	
School Meals / Lunch		#NAME?	-		#NAME?	-	
Travel (Staff)		#NAME?	-		#NAME?	-	
Fundraising		#NAME?	-		#NAME?	-	
Other		#NAME?	-		#NAME?	-	
TOTAL SCHOOL OPERATIONS	-	#NAME?	-	-	#NAME?	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		#NAME?	-		#NAME?	-	
Janitorial		#NAME?	-		#NAME?	-	
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?	-	
Repairs & Maintenance		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Security		#NAME?	-		#NAME?	-	
Utilities		#NAME?	-		#NAME?	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	-	-	#NAME?	-	-
DEPRECIATION & AMORTIZATION		#NAME?	-		#NAME?	-	
RESERVES / CONTINGENCY		#NAME?	-		#NAME?	-	
TOTAL EXPENSES	-	#NAME?	-	-	#NAME?	-	-
NET INCOME	-	#NAME?	-	-	#NAME?	-	-

Budget / Operating Plan

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

3rd (

EXPENSES PER PUPIL

IL 3 n									
Total Revenue		#NAME?	-	-	#NAME?	-			
Total Expenses		#NAME?	-	-	#NAME?	-			
Net Income		#NAME?	-	-	#NAME?	-			
Actual Student Enrollment		#NAME?	-	-	#NAME?	-			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30				
		Current Budget	Variance		Actual	Current Budget	Variance		
REVENUE									
REVENUES FROM STATE SOURCES									
Per Pupil Revenue		CY Per Pupil Rate							
NYC CHANCELLOR'S OFFICE		#NAME?	#NAME?	-		#NAME?		-	
YONKERS CITY SD		#NAME?	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
-		#N/A	#NAME?	-		#NAME?		-	
ALL OTHER School Districts: (Count = 0)		#N/A	#NAME?	-		#NAME?		-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		#NAME?	#NAME?	-	-	#NAME?		-	
Special Education Revenue			#NAME?	-		#NAME?		-	
Grants									
Stimulus			#NAME?	-		#NAME?		-	
DYCD (Department of Youth and Community Development)			#NAME?	-		#NAME?		-	
Other			#NAME?	-		#NAME?		-	
Other			#NAME?	-		#NAME?		-	
TOTAL REVENUE FROM STATE SOURCES			#NAME?	-	-	#NAME?		-	
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs			#NAME?	-		#NAME?		-	
Title I			#NAME?	-		#NAME?		-	
Title Funding - Other			#NAME?	-		#NAME?		-	
School Food Service (Free Lunch)			#NAME?	-		#NAME?		-	
Grants									
Charter School Program (CSP) Planning & Implementation			#NAME?	-		#NAME?		-	
Other			#NAME?	-		#NAME?		-	
Other			#NAME?	-		#NAME?		-	
TOTAL REVENUE FROM FEDERAL SOURCES			#NAME?	-	-	#NAME?		-	
LOCAL and OTHER REVENUE									
Contributions and Donations			#NAME?	-		#NAME?		-	
Fundraising			#NAME?	-		#NAME?		-	
Erate Reimbursement			#NAME?	-		#NAME?		-	
Earnings on Investments			#NAME?	-		#NAME?		-	
Interest Income			#NAME?	-		#NAME?		-	
Food Service (Income from meals)			#NAME?	-		#NAME?		-	
Text Book			#NAME?	-		#NAME?		-	
OTHER			#NAME?	-		#NAME?		-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			#NAME?	-	-	#NAME?		-	
TOTAL REVENUE		#NAME?	-	-	#NAME?	-			

		IL 3			
		n			
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current Budget	Variance	Actual	Current Budget Variance

EXPENSES		Quarter 0			
ADMINISTRATIVE STAFF PERSONNEL COSTS		No. of Positions			
Executive Management	#NAME?	#NAME?	-	#NAME?	-
Instructional Management	#NAME?	#NAME?	-	#NAME?	-
Deans, Directors & Coordinators	#NAME?	#NAME?	-	#NAME?	-
CFO / Director of Finance	#NAME?	#NAME?	-	#NAME?	-
Operation / Business Manager	#NAME?	#NAME?	-	#NAME?	-
Administrative Staff	#NAME?	#NAME?	-	#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	-	#NAME?	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	#NAME?	#NAME?	-	#NAME?	-
Teachers - SPED	#NAME?	#NAME?	-	#NAME?	-
Substitute Teachers	#NAME?	#NAME?	-	#NAME?	-
Teaching Assistants	#NAME?	#NAME?	-	#NAME?	-
Specialty Teachers	#NAME?	#NAME?	-	#NAME?	-
Aides	#NAME?	#NAME?	-	#NAME?	-
Therapists & Counselors	#NAME?	#NAME?	-	#NAME?	-
Other	#NAME?	#NAME?	-	#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	#NAME?	#NAME?	-	#NAME?	-
Librarian	#NAME?	#NAME?	-	#NAME?	-
Custodian	#NAME?	#NAME?	-	#NAME?	-
Security	#NAME?	#NAME?	-	#NAME?	-
Other	#NAME?	#NAME?	-	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS		#NAME?	-	#NAME?	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes		#NAME?	-	#NAME?	-
Fringe / Employee Benefits		#NAME?	-	#NAME?	-
Retirement / Pension		#NAME?	-	#NAME?	-
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	-	#NAME?	-
TOTAL PERSONNEL SERVICE COSTS		#NAME?	-	#NAME?	-
CONTRACTED SERVICES					
Accounting / Audit		#NAME?	-	#NAME?	-
Legal		#NAME?	-	#NAME?	-
Management Company Fee		#NAME?	-	#NAME?	-
Nurse Services		#NAME?	-	#NAME?	-
Food Service / School Lunch		#NAME?	-	#NAME?	-
Payroll Services		#NAME?	-	#NAME?	-
Special Ed Services		#NAME?	-	#NAME?	-
Titlement Services (i.e. Title I)		#NAME?	-	#NAME?	-
Other Purchased / Professional / Consulting		#NAME?	-	#NAME?	-
TOTAL CONTRACTED SERVICES		#NAME?	-	#NAME?	-

IL 3					
n					
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
		Current Budget	Variance	Actual	Current Budget Variance
SCHOOL OPERATIONS					
Board Expenses	#NAME?	-		#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	-		#NAME?	-
Special Ed Supplies & Materials	#NAME?	-		#NAME?	-
Textbooks / Workbooks	#NAME?	-		#NAME?	-
Supplies & Materials other	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Telephone	#NAME?	-		#NAME?	-
Technology	#NAME?	-		#NAME?	-
Student Testing & Assessment	#NAME?	-		#NAME?	-
Field Trips	#NAME?	-		#NAME?	-
Transportation (student)	#NAME?	-		#NAME?	-
Student Services - other	#NAME?	-		#NAME?	-
Office Expense	#NAME?	-		#NAME?	-
Staff Development	#NAME?	-		#NAME?	-
Staff Recruitment	#NAME?	-		#NAME?	-
Student Recruitment / Marketing	#NAME?	-		#NAME?	-
School Meals / Lunch	#NAME?	-		#NAME?	-
Travel (Staff)	#NAME?	-		#NAME?	-
Fundraising	#NAME?	-		#NAME?	-
Other	#NAME?	-		#NAME?	-
TOTAL SCHOOL OPERATIONS	#NAME?	-	-	#NAME?	-
FACILITY OPERATION & MAINTENANCE					
Insurance	#NAME?	-		#NAME?	-
Janitorial	#NAME?	-		#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	-		#NAME?	-
Repairs & Maintenance	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Security	#NAME?	-		#NAME?	-
Utilities	#NAME?	-		#NAME?	-
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	-	-	#NAME?	-
DEPRECIATION & AMORTIZATION					
	#NAME?	-		#NAME?	-
RESERVES / CONTINGENCY					
	#NAME?	-		#NAME?	-
TOTAL EXPENSES	#NAME?	-	-	#NAME?	-
NET INCOME	#NAME?	-	-	#NAME?	-

IL 3					
n					
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Current Budget	Variance	Actual	Current Budget Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	-
YONKERS CITY SD	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
ALL OTHER School Districts: (Count = 0)	#NAME?	-	-	#NAME?	-
TOTAL ENROLLMENT	#NAME?	-	-	#NAME?	-
REVENUE PER PUPIL	#NAME?	-	-	#NAME?	-
EXPENSES PER PUPIL	#NAME?	-	-	#NAME?	-

				ICAHN CHARTER SCHOOL 3			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Original Budget (Current Quarter)
				Actual	Current Budget	Current Budget - TY	Actual vs. Current Budget TY
REVENUE							
REVENUES FROM STATE SOURCES							
Per Pupil Revenue	CY Per Pupil Rate						
NYC CHANCELLOR'S OFFICE	#NAME?			-	-	-	-
YONKERS CITY SD	#NAME?			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
ALL OTHER School Districts: (Count = 0)	#N/A			-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?			-	-	-	-
Special Education Revenue				-	-	-	-
Grants							
Stimulus				-	-	-	-
DYCD (Department of Youth and Community Development)				-	-	-	-
Other				-	-	-	-
Other				-	-	-	-
TOTAL REVENUE FROM STATE SOURCES				-	-	-	-
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs				-	-	-	-
Title I				-	-	-	-
Title Funding - Other				-	-	-	-
School Food Service (Free Lunch)				-	-	-	-
Grants							
Charter School Program (CSP) Planning & Implementation				-	-	-	-
Other				-	-	-	-
Other				-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES				-	-	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations				-	-	-	-
Fundraising				-	-	-	-
Erate Reimbursement				-	-	-	-
Earnings on Investments				-	-	-	-
Interest Income				-	-	-	-
Food Service (Income from meals)				-	-	-	-
Text Book				-	-	-	-
OTHER				-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES				-	-	-	-
TOTAL REVENUE				-	-	-	-

				ICAHN CHARTER SCHOOL 3			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS			
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS							
Executive Management	#NAME?	Quarter 0	No. of Positions	-	-	-	-
Instructional Management	#NAME?			-	-	-	-
Deans, Directors & Coordinators	#NAME?			-	-	-	-
CFO / Director of Finance	#NAME?			-	-	-	-
Operation / Business Manager	#NAME?			-	-	-	-
Administrative Staff	#NAME?			-	-	-	-
TOTAL ADMINISTRATIVE STAFF	#NAME?			-	-	-	-
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	#NAME?			-	-	-	-
Teachers - SPED	#NAME?			-	-	-	-
Substitute Teachers	#NAME?			-	-	-	-
Teaching Assistants	#NAME?			-	-	-	-
Specialty Teachers	#NAME?			-	-	-	-
Aides	#NAME?			-	-	-	-
Therapists & Counselors	#NAME?			-	-	-	-
Other	#NAME?			-	-	-	-
TOTAL INSTRUCTIONAL	#NAME?			-	-	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	#NAME?			-	-	-	-
Librarian	#NAME?			-	-	-	-
Custodian	#NAME?			-	-	-	-
Security	#NAME?			-	-	-	-
Other	#NAME?			-	-	-	-
TOTAL NON-INSTRUCTIONAL	#NAME?			-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS							
#NAME?				-	-	-	-
PAYROLL TAXES AND BENEFITS							
Payroll Taxes				-	-	-	-
Fringe / Employee Benefits				-	-	-	-
Retirement / Pension				-	-	-	-
TOTAL PAYROLL TAXES AND BENEFITS				-	-	-	-
TOTAL PERSONNEL SERVICE COSTS							
#NAME?				-	-	-	-
CONTRACTED SERVICES							
Accounting / Audit				-	-	-	-
Legal				-	-	-	-
Management Company Fee				-	-	-	-
Nurse Services				-	-	-	-
Food Service / School Lunch				-	-	-	-
Payroll Services				-	-	-	-
Special Ed Services				-	-	-	-
Titlement Services (i.e. Title I)				-	-	-	-
Other Purchased / Professional / Consulting				-	-	-	-
TOTAL CONTRACTED SERVICES				-	-	-	-

				ICAHN CHARTER SCHOOL 3			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY
				Actual	Current Budget	Actual vs. Current Budget TY	Original Budget (Current Quarter)
				Actual	Current Budget	Actual vs. Original Budget	Original Budget
SCHOOL OPERATIONS							
Board Expenses				-	-	-	-
Classroom / Teaching Supplies & Materials				-	-	-	-
Special Ed Supplies & Materials				-	-	-	-
Textbooks / Workbooks				-	-	-	-
Supplies & Materials other				-	-	-	-
Equipment / Furniture				-	-	-	-
Telephone				-	-	-	-
Technology				-	-	-	-
Student Testing & Assessment				-	-	-	-
Field Trips				-	-	-	-
Transportation (student)				-	-	-	-
Student Services - other				-	-	-	-
Office Expense				-	-	-	-
Staff Development				-	-	-	-
Staff Recruitment				-	-	-	-
Student Recruitment / Marketing				-	-	-	-
School Meals / Lunch				-	-	-	-
Travel (Staff)				-	-	-	-
Fundraising				-	-	-	-
Other				-	-	-	-
TOTAL SCHOOL OPERATIONS				-	-	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance				-	-	-	-
Janitorial				-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest				-	-	-	-
Repairs & Maintenance				-	-	-	-
Equipment / Furniture				-	-	-	-
Security				-	-	-	-
Utilities				-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE				-	-	-	-
DEPRECIATION & AMORTIZATION				-	-	-	-
RESERVES / CONTINGENCY				-	-	-	-
TOTAL EXPENSES				-	-	-	-
NET INCOME				-	-	-	-

				ICAHN CHARTER SCHOOL 3			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Original Budget (Current Quarter)
				Actual	Current Budget	Current Budget - TY	Actual vs. Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*				* Enrollment Data Based on Last Actual Quarter Completed			
NYC CHANCELLOR'S OFFICE				-	-	-	-
YONKERS CITY SD				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
ALL OTHER School Districts: (Count = 0)				-	-	-	-
TOTAL ENROLLMENT				-	-	-	-
REVENUE PER PUPIL				-	-	-	-
EXPENSES PER PUPIL				-	-	-	-

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Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	5,528,930	5,528,930	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
		5		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	P Y Actual (P Y TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
		Original Budget - TY		
REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	-	-
YONKERS CITY SD	#NAME?	#NAME?	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
ALL OTHER School Districts: (Count = 0)	#N/A	#N/A	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	-	-
Special Education Revenue			37,500	(37,500)
Grants				
Stimulus			-	-
DYCD (Department of Youth and Community Development)			-	-
Other			-	-
Other			(12,184)	12,184
TOTAL REVENUE FROM STATE SOURCES			#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs			-	-
Title I			158,151	(158,151)
Title Funding - Other			7,790	(7,790)
School Food Service (Free Lunch)			-	-
Grants				
Charter School Program (CSP) Planning & Implementation			-	-
Other			-	-
Other			-	-
TOTAL REVENUE FROM FEDERAL SOURCES			165,941	(165,941)
LOCAL and OTHER REVENUE				
Contributions and Donations			589,919	(589,919)
Fundraising			-	-
Erate Reimbursement			8,809	(8,809)
Earnings on Investments			-	-
Interest Income			6,900	(6,900)
Food Service (Income from meals)			-	-
Text Book			25,672	(25,672)
OTHER			-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			631,300	(631,300)
TOTAL REVENUE			#NAME?	#NAME?

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	5,528,930	5,528,930	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
5				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				
	Original Budget - TY	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
SCHOOL OPERATIONS				
Board Expenses	-	-	-	-
Classroom / Teaching Supplies & Materials	135,228	135,228	-	-
Special Ed Supplies & Materials	1,671	1,671	-	-
Textbooks / Workbooks	5,000	5,000	-	-
Supplies & Materials other	-	-	-	-
Equipment / Furniture	7,000	7,000	-	-
Telephone	4,404	4,404	-	-
Technology	98,704	98,704	-	-
Student Testing & Assessment	52,819	52,819	-	-
Field Trips	56,649	56,649	-	-
Transportation (student)	39,770	39,770	-	-
Student Services - other	-	-	-	-
Office Expense	64,058	64,058	-	-
Staff Development	-	-	-	-
Staff Recruitment	-	-	-	-
Student Recruitment / Marketing	3,496	3,496	-	-
School Meals / Lunch	3,300	3,300	-	-
Travel (Staff)	-	-	-	-
Fundraising	-	-	-	-
Other	44,763	44,763	-	-
TOTAL SCHOOL OPERATIONS	516,863	516,863	-	-
FACILITY OPERATION & MAINTENANCE				
Insurance	32,996	32,996	-	-
Janitorial	27,300	27,300	-	-
Building and Land Rent / Lease / Facility Finance Interest	643,548	643,548	-	-
Repairs & Maintenance	78,215	78,215	-	-
Equipment / Furniture	8,325	8,325	-	-
Security	11,777	11,777	-	-
Utilities	111,800	111,800	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	913,961	913,961	-	-
DEPRECIATION & AMORTIZATION	220,028	220,028	-	-
RESERVES / CONTINGENCY	-	-	-	-
TOTAL EXPENSES	5,528,930	5,528,930	-	-
NET INCOME	#NAME?	#NAME?	-	-

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Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	5,528,930	5,528,930	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
		5		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget - TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY

ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	-
YONKERS CITY SD			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: (Count = 0)			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-



Charter Schools Institute
The State University of New York

Annual Report Requirement
for SUNY Authorized Charter Schools
ICAHN CHARTER SCHOOL 3
2016-17

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Gail Golden

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Chair and President

2. Is the trustee an employee of any school operated by the Education Corporation? ☐ **Yes**
☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

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1. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<u>ICAHN CS1</u> Foundation for a Greater Opportunity <u>ICAHN CS2</u> Foundation for a Greater Opportunity <u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity <u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS1</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE <u>ICAHN CS2</u> The Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2, for which the	<u>ICAHN CS1</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building <u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following	<u>ICAHN CS 1</u> Gail Golden, FGO VP, Treasurer Carl Icahn, husband, board member FGO <u>ICAHN CS 2</u> Gail Golden, FGO VP, Treasurer Carl Icahn, husband, board member FGO <u>ICAHN CS 3, 4, 5</u> Gail Golden, FGO VP, Treasurer Carl Icahn, husband, board member FGO <u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 3, 4, 5,</u> Any suspected conflict would be

	<p>Foundation sublets the charter school facility from Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u> The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p>terms : (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u> The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p>brought to the attention of the Board</p> <p><u>ICAHN CS 6, 7</u> NA</p>
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Signature

6/23/16
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



<p align="center">Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</p>

Trustee Name:

Julie Goodyear

**Name of Charter School Education Corporation (for an unmerged school, this is the
Charter School Name):**

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Secretary

2. Is the trustee an employee of any school operated by the Education Corporation? ☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or Institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

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1. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<u>ICAHN CS1</u> Foundation for a Greater Opportunity <u>ICAHN CS2</u> Foundation for a Greater Opportunity <u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity <u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS1</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE <u>ICAHN CS2</u> The Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2, for which the	<u>ICAHN CS1</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building <u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following	<u>ICAHN CS 1</u> Julie Goodyear, Executive Director, Foundation for a Greater Opportunity <u>ICAHN CS 2</u> Julie Goodyear, Executive Director, Foundation for a Greater Opportunity <u>ICAHN CS 3, 4, 5</u> Julie Goodyear, Executive Director, Foundation for a Greater Opportunity <u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 3, 4, 5</u> Any suspected conflict would be

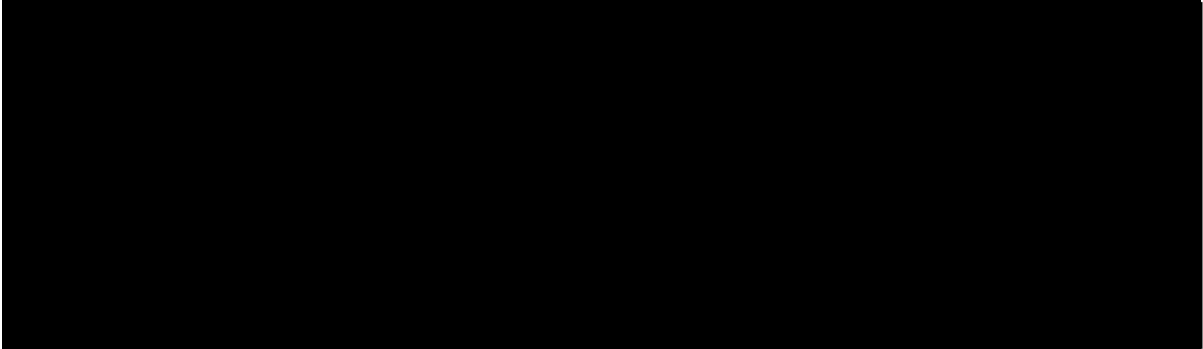
	<p>Foundation sublets the charter school facility from Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u> The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p>terms : (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u> The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p>brought to the attention of the Board</p> <p><u>ICAHN CS 6, 7</u> NA</p>
--	--	--	---

Julie Goodyear
Signature

June 23 2016
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Seymour Fliegel

**Name of Charter School Education Corporation (for an unmerged school, this is the
Charter School Name):**

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member,

2. Is the trustee an employee of any school operated by the Education Corporation? ☐ **Yes**
☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
none	none	none	none

1. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<u>ICAHN CS1</u> Foundation for a Greater Opportunity <u>ICAHN CS2</u> Foundation for a Greater Opportunity <u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity <u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS1</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE <u>ICAHN CS2</u> The	<u>ICAHN CS1</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and	<u>ICAHN CS1</u> Seymour Fliegel Foundation for a Greater Opportunity <u>ICAHN CS2</u> Seymour Fliegel Foundation for a Greater Opportunity <u>ICAHN CS 3, 4, 5</u> Seymour Fliegel Foundation for a Greater Opportunity	<u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board

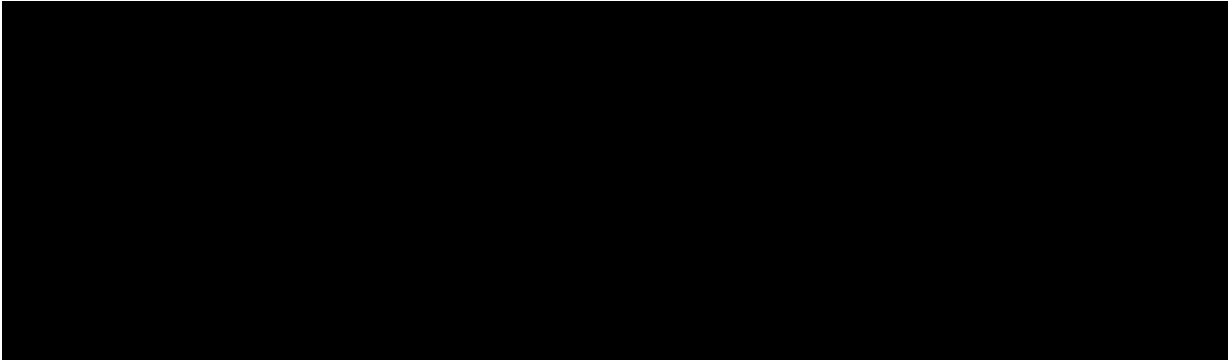
	<p>Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2, for which the Foundation sublets the charter school facility from Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u> The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6,</u></p>	<p>(ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building</p> <p><u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following terms : (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u> The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 3, 4, 5,</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 6, 7</u> NA</p>
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	2 None			
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Seamus Thiel
Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Edward Shanahan

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
Board Member, Member

2. Is the trustee an employee of any school operated by the Education Corporation? ____Yes __X__No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

____Yes __X__No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.**

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
none	none	none	none

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1. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<u>ICAHN CS1</u> Foundation for a Greater Opportunity <u>ICAHN CS2</u> Foundation for a Greater Opportunity <u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity <u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS1</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE <u>ICAHN CS2</u> The Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2, for which the Foundation sublets the charter school	<u>ICAHN CS1</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building <u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following terms : (i) a sublease with \$1/year plus	<u>ICAHN CS1</u> Foundation for a Greater Opportunity <u>ICAHN CS2</u> Foundation for a Greater Opportunity <u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity <u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS1</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 3, 4, 5</u> Any suspected conflict would be brought to the attention of the Board <u>ICAHN CS 6, 7</u> NA

	<p>facility from Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u></p> <p>The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6, 7</u></p> <p>None</p>	<p>\$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u></p> <p>The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u></p> <p>None</p>		
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6/22/16

Signature

Date

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<p align="center">Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</p>

Trustee Name:

Robert Sancho

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member, Member Financial and Grievance Committees

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation? ☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

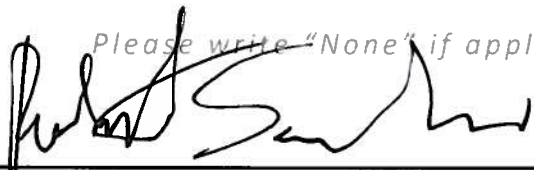
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

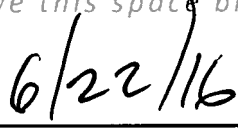
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write "None."*

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
NONE	NONE	NONE	NONE	NONE

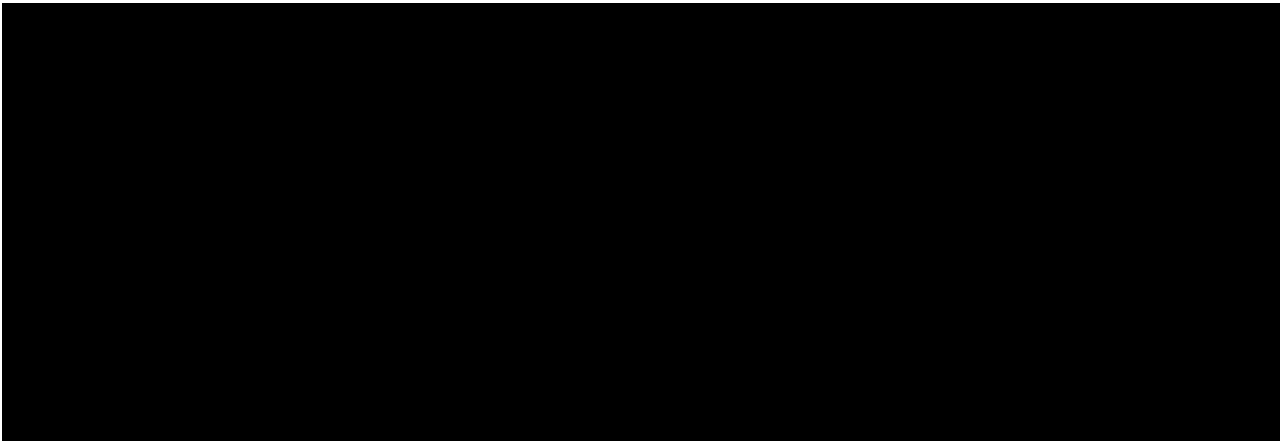
Please write "None" if applicable. Do not leave this space blank.


Signature

Please write "None" if applicable. Do not leave this space blank.


Date

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<p align="center">Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</p>

Trustee Name:

Karen Mandelbaum

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member, Member Financial and Grievance Committees

2. Is the trustee an employee of any school operated by the Education Corporation? ☐ **Yes**
☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

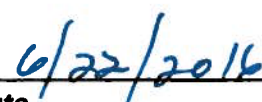
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

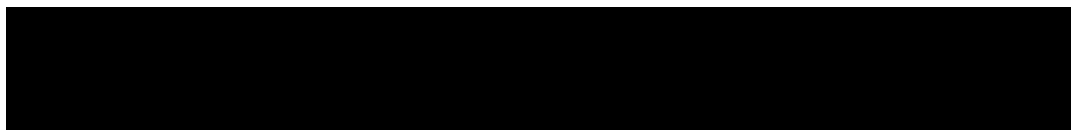
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Inspirit Group, LLC, d/b/a StopIt	Internet Anti-bullying program	0 Service provided to school without charge	Trustee's husband, David Mandelbaum, is an investor in StopIt	Full disclosure to Board; Trustee abstained from vote approving agreementE
Please write "None" if applicable. Do not leave this space blank				


Signature


Date

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Form Revised November 16, 2015

<p align="center">Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</p>

Trustee Name:

Joan Rivera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 3

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Parent Rep

2. Is the trustee an employee of any school operated by the Education Corporation?
 ___ **Yes** ___ **x** ___ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

I am a secretary in the main office.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

___ **Yes** ___ **x** ___ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

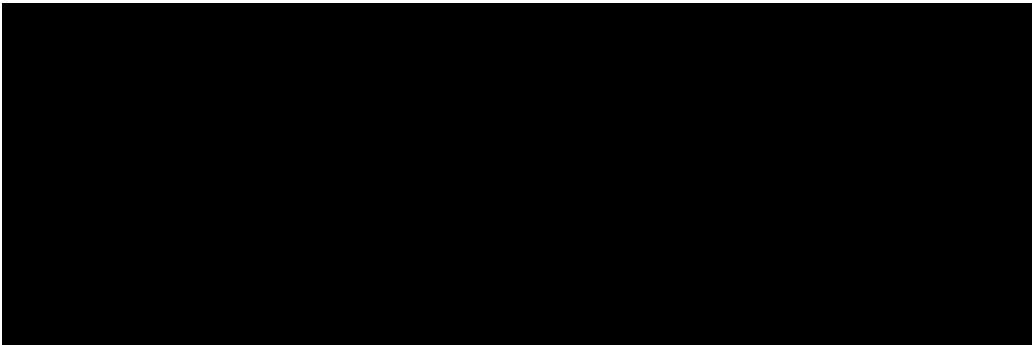
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE	NONE	NONE	NONE	NONE

Signature

Date

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Entry 9 BOT Table

Last updated: 06/22/2016

Page 1

1. Current Board Member Information

	Trustee Name	Email Address	Position on the Board	Committee Affiliations	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Gail Golden		Chair/Board President		Yes	8 terms of 1 year	
2	Julie Clark Goodyear		Secretary		Yes	8 terms of 1 year	
3	Edward J. Shanahan		Trustee/Member		Yes	8 terms of 1 year	
4	Seymour Fliegel		Trustee/Member		Yes	8 terms of 1 year	
5	Karen Mandelbaum		Trustee/Member		Yes	8 terms of 1 year	
6	Robert Sancho		Trustee/Member		Yes	8 terms of 1 year	
7	Joan Rivera		Trustee/Member		Yes	4 terms of 1 year	
8							
9							
10							
11							
12							

13							
14							
15							
16							
17							
18							
19							
20							

2. Total Number of Members on June 30, 2015

7

3. Total Number of Members Joining the Board 2015-16 School Year

0

4. Total Number of Members Departing the Board during the 2015-16 School Year

0

5. Number of Voting Members 2015-16, as set by the by-laws, resolution or minutes

25

6. Number of Board Meetings Conducted in the 2015-16 School Year

9

7. Number of Board Meetings Scheduled for the 2016-17 School Year

9

Thank you.

I. Enrollment and Retention Targets

ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.

Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:

- Students with disabilities,
- Students who are English language learners
- Students who are eligible to participate in the federal free and reduced-price lunch program.

Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on February 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national origin, gender, or disability or for any other basis that would be unlawful for a public school. Icahn 1-7 shall be open to any child who is eligible under the laws of New York State for admission to a public school, and ICAHN 1-7 shall ensure compliance with all applicable anti-discrimination laws governing public schools, including Title VI of the Civil Rights Act and Paragraph 2854 (2) of the New York Education Law, governing admission to a charter school. New students will be admitted each year without regard to prior measures of achievement or aptitude, athletic ability, disability, handicapped condition, ethnicity, race, creed, gender, national origin, religion, or ancestry. Interested families will submit applications during the period between February 1st and April 1st, at which point students will be accepted. If the number of applicants to ICAHN 1 - 7 exceeds capacity, a lottery or a random selection process will be conducted. The lottery will be held within the first week of April.

Outreach – ICAHN 1-7 will undertake the measures below, among others, to recruit student applicants, including students with disabilities and English language learners (and will provide translation services, if necessary, for all promotional materials and any person-to-person interaction requiring an English translation):

- (1) Posting flyers and placing notices in local Spanish language newspapers, supermarkets, churches, community centers, apartment complexes, and local daycare centers
- (2) Conducting open houses at after-school programs and youth centers;
- (3) Visiting local organizations in surrounding neighborhoods, speaking at community meetings and distributing information packets; and
- (4) Canvassing neighborhoods to further reach interested families.

Specific measures will be designed and implemented to reach parents for/of:

- Whom English is not their primary language
- Students with disabilities
- Students who would qualify for free or reduced-price lunch



Entry 12 Teacher and Administrator Attrition

Last updated: 06/29/2016

Report changes in teacher and administrator staffing.

Page 1

Instructions for completing the Teacher and Administrator Attrition Tables

The following tables reflect formatting in the online portal required for Regents authorized charter schools. Schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2015; the FTE for added staff from July 1, 2015 through June 30, 2016; and the FTE for any departed staff from July 1, 2015 through June 30, 2016 using the two tables provided.

2015-16 Teacher Attrition Table

	FTE Teachers on June 30, 2015	FTE Teachers Departed 7/1/15 - 6/30/16	FTE Teachers Filling Vacant Positions 7/1/15 - 6/30/16	FTE Teachers Added in New Positions 7/1/15-6/30/16	FTE of Teachers on June 30, 2016
	25	14	15	0	26

2015-16 Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2015	FTE Administrators Departed 7/1/15 - 6/30/16	FTE Administrators Filling Vacant Positions 7/1/15 - 6/30/16	FTE Administrators Added in New Positions 7/1/15-6/30/16	FTE Administrative Positions on June 30, 2016
	2	0	0	0	2

Thank you



Icahn Charter Schools
1500 Pelham Parkway South Bronx, New York 10461
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Icahn I 1525/1506 Brook Avenue, Bx. NY 10457
Icahn III 1500 Pelham Parkway South, Bx., NY 10461
Icahn V 1500 Pelham Parkway South, Bx., NY 10461

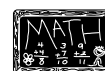
Icahn II 1640 Bronxdale Avenue, Bx. NY 10462
Icahn IV 1500 Pelham Parkway South, Bx., NY 10461

Icahn VI 1701 Fulton Avenue, Bx., NY 10457
Icahn VII 1535 Story Avenue, Bronx, New York 10473

Jeffrey Litt, Superintendent
Migdalia Cano, Executive Assistant

Daniel Garcia, Deputy Superintendent
Richard Santiago, Deputy Superintendent

2016-2017 School Calendar



Thursday through the following Wednesday	September 1, 2 September 6- 7	All Staff Report for Professional Development There will be no classes.
Monday	September 5	Labor Day (Schools Closed)
Thursday	September 8	All students and staff report (12:00 pm dismissal for Kindergarten students only)
Monday	September 12	Eid al-Adha (Schools Closed)
Monday -Tuesday	October 3 & 4	Rosh Hashanah (Schools Closed)
Monday	October 10	Columbus Day (Schools Closed)
Wednesday	October 12	Yom Kippur (Schools Closed)
Tuesday	November 8	Election Day (No Classes) All staff report for Professional Development
Friday	November 11	Veteran's Day (Schools Closed)
Thursday - Friday	November 24 & 25	Thanksgiving Recess (Schools Closed)
Monday through the following Monday	December 26 – January 2	Winter Recess including Christmas and New Years All staff and students return on Tuesday, January 3rd.
Monday	January 16	Dr. Martin Luther King Jr. Day (Schools Closed).
Monday -Friday	February 20- 24	Midwinter Recess (including Washington's Birthday & Lincoln's Birthday (Schools Closed)
Monday through the Tuesday	April 10-18	Spring Recess (including Passover & Good Friday) following (Schools Closed)
Monday-Friday	May 29 -June 2	Memorial Week (Schools Closed) All staff and students return on Monday, June 5th.
Monday	June 26	Eid al-Fitr (Schools Closed)
Monday	July 4	Independence Day (schools Closed)
Friday	July 14	Last Day for Students and Staff (12:00 p.m. Dismissal)
Total Number of instructional days: 187		

Icahn Charter Schools are chartered by the New York State Board of Regents and the State University of New York Charter Schools Institute and are a result of the collaborative efforts of the Foundation for A Greater Opportunity and the Center for Educational Innovation-Public Education Association. The Icahn Charter Schools are public schools open to all children on a space available basis, by lottery.

