



# Entry 1 School Information

Created: 07/06/2016

Last updated: 08/01/2016

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

## Page 1

### a. SCHOOL NAME AND BEDS#

(Select name from the drop down menu)

FAMILY LIFE ACADEMY CS I (SUNY TRUSTEES) 320900860839

### b. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

### c. DISTRICT / CSD OF LOCATION

NYC CSD 9

### d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	14 West 170th Street Bronx, NY 10452	718-410-8100	718-410-8800	[REDACTED]

### d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Debra Friday
Title	School Principal

Emergency Phone Number (###-###-####)

(No response)

**e. SCHOOL WEB ADDRESS (URL)**

<http://flacs.flacsnyc.com/>

**f. DATE OF INITIAL CHARTER**

09/2001

**g. DATE FIRST OPENED FOR INSTRUCTION**

09/2001

**i. TOTAL ENROLLMENT ON JUNE 30, 2016**

464

**j. GRADES SERVED IN SCHOOL YEAR 2015-16**

Check all that apply

Grades Served

K, 1, 2, 3, 4, 5, 6, 7, 8

**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?**

No

Page 2

**l1. FACILITIES**

Does the school maintain or operate multiple sites?

No, just one site.

## I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	14 West 170th Street Bronx, NY 10452	718-410-8100	CSD 9	K-8	Yes	Rent/Lease
Site 2						
Site 3						

### I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Evelyn Centeno			
Operational Leader	Evelyn Centeno			
Compliance Contact	Carmen Heskey			
Complaint Contact	Marilyn Calo			

## Page 3

**n1. Were there any revisions to the school's charter during the 2015-16 school year? (Please include approved or pending material and non-material charter revisions).**

No

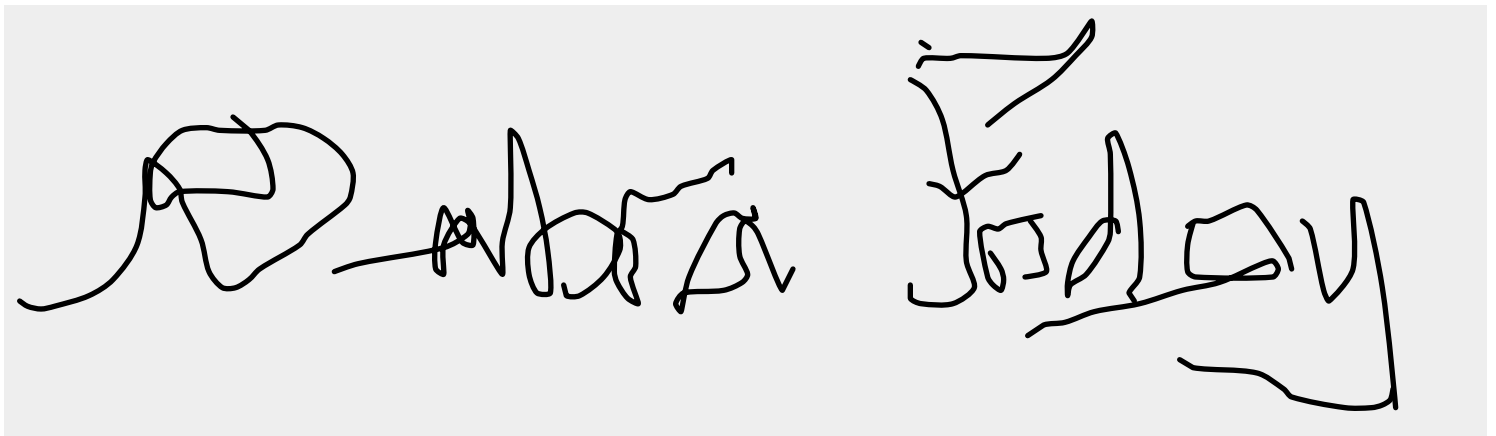
**o. Name and Position of Individual(s) Who Completed the 2015-16 Annual Report.**

**p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

**Responses Selected:**

Yes

**Signature, Head of Charter School**

A handwritten signature in black ink on a light gray background. The signature is written in a cursive style and reads "Renee Willemsen-Goode".

**Signature, President of the Board of Trustees**

A handwritten signature in black ink on a light gray background. The signature is written in a cursive style and reads "Renee Willemsen-Goode".

**Date**



**Thank you.**



# Entry 2 Link

Created: 07/06/2016

Last updated: 07/19/2016

## Page 1

### **1. NEW YORK STATE REPORT CARD**

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<https://data.nysed.gov/reportcard.php?>

[instid=800000046302&year=2015&createreport=1&enrollment=1&avgclasssize=1&freelunch=1&attendance=1&suspensions=1&teacherqual=1&teacherturnover=1&staffcounts=1&38ELA=1&38MATH=1&48SCI=1&naep=1&regents=1&elemELA=1&elemMATH=1&elemSci=1&unweighted=1](https://data.nysed.gov/reportcard.php?instid=800000046302&year=2015&createreport=1&enrollment=1&avgclasssize=1&freelunch=1&attendance=1&suspensions=1&teacherqual=1&teacherturnover=1&staffcounts=1&38ELA=1&38MATH=1&48SCI=1&naep=1&regents=1&elemELA=1&elemMATH=1&elemSci=1&unweighted=1)



# Entry 4 Expenditures per Child

Created: 07/06/2016

Last updated: 07/27/2016

## Page 1

### Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

#### 1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2015-16 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	7619478
Line 2: Year End FTE student enrollment	464
Line 3: Divide Line 1 by Line 2	16146

#### 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2015-16 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that

must be included in this calculation is defined as follows:

**Administrative Expenditures:** Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

**Notes:**

***The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:***

***<http://www.p12.nysed.gov/psc/AuditGuide.html>.***

**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	932700
Line 2: Management and General Cost (Column)	411649
Line 3: Sum of Line 1 and Line 2	1344349
Line 5: Divide Line 3 by the Year End FTE student enrollment	2896

***Thank you.***



## GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

### TEMPLATE TABS


#### 1- GRAY tab contains the Instructions


<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates


#### 2- BLUE tabs require input of information

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

### CELL COLORS & GUIDANCE COMMENTS

 = Enter information into the light BLUE shaded cells.

 = Cells labeled in ORANGE containe guidance regarding the input of information.

 = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2015-16 Basic Tuition*</b>	<b>Final 2016-17 Basic Tuition*</b>
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## ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

### Family Life Academy Charter School

#### SCHOOL

<b>Name:</b>	Family Life Academy Charter School
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#### CONTACT INFORMATION

<b>Contact Name:</b>	Scott Quintero
<b>Contact Title:</b>	Chief Financial Officer
<b>Contact Email:</b>	[REDACTED]
<b>Contact Phone:</b>	[REDACTED]

#### REPORT PERIOD

<b>Current Academic Year:</b>	2016-17
<b>Prior Academic Year:</b>	Err:508

ENROLLMENT BY GRADES								
GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	52	51	51	51	51	52	52	52
TOTAL ENROLLMENT = 464								

ENROLLMENT BY DISTRICT										
			PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
				QUARTER 1		QUARTER 2		QUARTER 3		QUAR
				Original	Revised	Original	Revised	Original	Revised	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:			1	1	0	1	0	1	0	
NUMBER OF STUDENTS ENROLLED:			457	464	0	464	0	464	0	
				*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.						
			PRIOR YEAR Err:508	ENROLLMENT BY QUARTER						
				QUARTER 1		QUARTER 2		QUARTER 3		QUAR
			Actual Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	
PRIMARY/OTHER			457	464		464		464		
DISTRICT NAME(S)										
PRIMARY District										
SECONDARY District										
Other District 3										
Other District 4										
Other District 5										
Other District 6										
Other District 7										
Other District 8										
Other District 9										
Other District 10										
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Other District 45										
Other District 46										
Other District 47										
Other District 48										
Other District 49										
Other District 50										



HOOL

8	9	10	11	12
52				

ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT				
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<b>Revised</b>	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0
Column(s) for the				
ACTUAL ENROLLMENT BY QUARTER				
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<b>Revised</b> Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

## STAFFING PLAN - F

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the "REVISED" column blank. If budget revisions ARE made, the entire "REVISED" budget columns for the affected

ADMINISTRATIVE PERSONNEL FTE		ANNUAL BUDGETED FTE				
PRIOR YEAR		Q1		Q2		Q
Err:508						
ACTUAL		Original	Revised	Original	Revised	Original
Executive Management	1.0	1.0		1.0		1.0
Instructional Management	3.0	3.0		3.0		3.0
Deans, Directors & Coordinators	1.6	1.5		1.5		1.5
CFO / Director of Finance						
Operation / Business Manager						
Administrative Staff	14.3	14.6		14.6		14.6
TOTAL ADMINISTRATIVE STAFF	19.9	20.1	0.0	20.1	0.0	20.1

INSTRUCTIONAL PERSONNEL FTE		ANNUAL BUDGETED FTE				
PRIOR YEAR		Q1		Q2		Q
Err:508						
ACTUAL		Original	Revised	Original	Revised	Original
Teachers - Regular	23.0	21.0		21.0		21.0
Teachers - SPED	3.0	2.0		2.0		2.0
Substitute Teachers						
Teaching Assistants	13.0	13.0		13.0		13.0
Specialty Teachers	5.0	7.0		7.0		7.0
Aides						
Therapists & Counselors	2.0	2.0		2.0		2.0
Other	1.0	1.0		1.0		1.0
TOTAL INSTRUCTIONAL	47.0	46.0	0.0	46.0	0.0	46.0

NON-INSTRUCTIONAL PERSONNEL FTE		ANNUAL BUDGETED FTE				
PRIOR YEAR		Q1		Q2		Q
Err:508						
ACTUAL		Original	Revised	Original	Revised	Original
Nurse						
Librarian						
Custodian						
Security	7.9	9.4		9.4		9.4
Other	5.0	6.0		6.0		6.0
TOTAL NON-INSTRUCTIONAL	12.9	15.4	0.0	15.4	0.0	15.4

TOTAL PERSONNEL SERVICE FTE						
	79.8	81.5	0.0	81.5	0.0	81.5

**CADEMY CHARTER SCHOOL  
2016-17**

**FULL TIME EQUIVALENT ("FTE")**

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

The 'REVISED' Column(s) COMPLETELY BLANK. Revised quarter(s) must be completed on tabs 2, 3

**\*NOTE:** Each quarter, the actual FTE should be input.

ADMINISTRATIVE PERSONNEL FTE				ACTUAL QUARTERLY FTE			
	Q3	Q4		Q1	Q2	Q3	Q4
	Revised	Original	Revised	Actual	Actual	Actual	Actual
Executive Management		1.0					
Instructional Management		3.0					
Deans, Directors & Coordinators		1.5					
CFO / Director of Finance							
Operation / Business Manager							
Administrative Staff		14.6					
TOTAL ADMINISTRATIVE STAFF	0.0	20.1	0.0	0.0	0.0	0.0	0.0

INSTRUCTIONAL PERSONNEL FTE				ACTUAL QUARTERLY FTE			
	Q3	Q4		Q1	Q2	Q3	Q4
	Revised	Original	Revised	Actual	Actual	Actual	Actual
Teachers - Regular		21.0					
Teachers - SPED		2.0					
Substitute Teachers							
Teaching Assistants		13.0					
Specialty Teachers		7.0					
Aides							
Therapists & Counselors		2.0					
Other		1.0					
TOTAL INSTRUCTIONAL	0.0	46.0	0.0	0.0	0.0	0.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE				ACTUAL QUARTERLY FTE			
	Q3	Q4		Q1	Q2	Q3	Q4
	Revised	Original	Revised	Actual	Actual	Actual	Actual
Nurse							
Librarian							
Custodian							
Security		9.4					
Other		6.0					
TOTAL NON-INSTRUCTIONAL	0.0	15.4	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	0.0	81.5	0.0	0.0	0.0	0.0	0.0
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**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE	Description of Assumptions
Executive Management	CEO, COO
Instructional Management	Principal, Assistant Principals
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	

INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	Summer School, after school, breakfast duty
TOTAL INSTRUCTIONAL	

NON-INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	

TOTAL PERSONNEL SERVICE FTE	
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**FAMILY LIFE ACADEMY CHARTER SCH**  
**Budget / Operating Plan**  
**2016-17**

Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	1,592,401	#NAME?	#NAME?	2,041,033	#NAME?	#NAME?	1,855,827
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	457	464	-	-	464	-	-	464

	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions							
Executive Management	1.00		32,793		#NAME?	38,259		#NAME?	32,793
Instructional Management	3.00		73,499		#NAME?	85,749		#NAME?	73,499
Deans, Directors & Coordinators	1.50		30,772		#NAME?	35,901		#NAME?	30,772
CFO / Director of Finance	-				#NAME?			#NAME?	
Operation / Business Manager	-				#NAME?			#NAME?	
Administrative Staff	14.60		172,089		#NAME?	200,770		#NAME?	172,089
TOTAL ADMINISTRATIVE STAFF	20.10	-	309,153	-	#NAME?	360,679	-	#NAME?	309,153

**INSTRUCTIONAL PERSONNEL COSTS**

INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	21.00		173,393		#NAME?	404,583		#NAME?	346,785
Teachers - SPED	2.00		20,578		#NAME?	48,015		#NAME?	41,156
Substitute Teachers	-				#NAME?			#NAME?	
Teaching Assistants	13.00		42,837		#NAME?	99,952		#NAME?	85,673
Specialty Teachers	7.00		52,122		#NAME?	121,617		#NAME?	104,243
Aides	-				#NAME?			#NAME?	
Therapists & Counselors	2.00		16,437		#NAME?	38,353		#NAME?	32,874
Other	1.00		61,529		#NAME?	40,971		#NAME?	40,971
TOTAL INSTRUCTIONAL	46.00	-	366,896	-	#NAME?	753,491	-	#NAME?	651,702

**NON-INSTRUCTIONAL PERSONNEL COSTS**

TOTAL NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-				#NAME?			#NAME?	
Librarian	-				#NAME?			#NAME?	
Custodian	-				#NAME?			#NAME?	
Security	9.40		66,244		#NAME?	77,285		#NAME?	66,244
Other	6.00		40,765		#NAME?	57,071		#NAME?	48,918
TOTAL NON-INSTRUCTIONAL	15.40	-	107,009	-	#NAME?	134,356	-	#NAME?	115,162

**SUBTOTAL PERSONNEL SERVICE COSTS**

81.50	-	783,058	-	#NAME?	1,248,526	-	#NAME?	1,076,017
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		59,904		#NAME?	95,512		#NAME?	82,315
Fringe / Employee Benefits		120,302		#NAME?	120,302		#NAME?	120,302
Retirement / Pension		24,330		#NAME?	24,330		#NAME?	24,330
TOTAL PAYROLL TAXES AND BENEFITS	-	204,536	-	#NAME?	240,144	-	#NAME?	226,947

**TOTAL PERSONNEL SERVICE COSTS**

81.50	-	987,594	-	#NAME?	1,488,670	-	#NAME?	1,302,964
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**CONTRACTED SERVICES**

Accounting / Audit				#NAME?			#NAME?	
Legal		1,455		#NAME?	1,455		#NAME?	1,455
Management Company Fee				#NAME?			#NAME?	
Nurse Services				#NAME?			#NAME?	
Food Service / School Lunch				#NAME?			#NAME?	
Payroll Services		4,850		#NAME?	4,850		#NAME?	4,850
Special Ed Services				#NAME?			#NAME?	
Titlement Services (i.e. Title I)				#NAME?			#NAME?	
Other Purchased / Professional / Consulting		34,618		#NAME?	45,118		#NAME?	45,118
TOTAL CONTRACTED SERVICES	-	40,923	-	#NAME?	51,423	-	#NAME?	51,423



	FAMILY LIFE ACADEMY CHARTER SCH Budget / Operating Plan 2016-17							
Total Revenue	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	-	1,592,401	#NAME?	#NAME?	2,041,033	#NAME?	#NAME?	1,855,827
Net Income	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	457	464	-	-	464	-	-	464
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Err:508	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	1	1	-	-	1	-	-	1
NYC CHANCELLOR'S OFFICE	457	464	-	-	464	-	-	464
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
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-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	457	464	-	-	464	-	-	464
REVENUE PER PUPIL	-	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
EXPENSES PER PUPIL	-	3,432	-	#NAME?	4,399	-	#NAME?	4,000



		OOL				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	2,486,624	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	464	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		Use the 'REVISED' Column(s) COMPLETELY BLANK. Selected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	2016-17 Per Pupil Rate	25.0%	25.0%	25.0%		
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
ALL OTHER School Districts: ( Weighted Avg )	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue			#NAME?	113,415		#NAME?
Grants						
Stimulus			#NAME?			#NAME?
DYCD (Department of Youth and Community Development)			#NAME?			#NAME?
Other			#NAME?			#NAME?
Other			#NAME?	233,744		#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			#NAME?	43,346		#NAME?
Title I			#NAME?	75,213		#NAME?
Title Funding - Other			#NAME?	45,809		#NAME?
School Food Service (Free Lunch)			#NAME?	79,827		#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation			#NAME?			#NAME?
Other			#NAME?			#NAME?
Other			#NAME?			#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	244,195	-	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations			#NAME?	6,517		#NAME?
Fundraising			#NAME?	356		#NAME?
Erate Reimbursement			#NAME?	3,113		#NAME?
Earnings on Investments			#NAME?			#NAME?
Interest Income			#NAME?	1,277		#NAME?
Food Service (Income from meals)			#NAME?			#NAME?
Text Book			#NAME?	36,879		#NAME?
OTHER			#NAME?	-		#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	#NAME?	48,142	-	#NAME?
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		OOL				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	2,486,624	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	464	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>	Avg. No. of Positions					
Executive Management	1.00		#NAME?	38,260		#NAME?
Instructional Management	3.00		#NAME?	85,748		#NAME?
Deans, Directors & Coordinators	1.50		#NAME?	35,901		#NAME?
CFO / Director of Finance	-		#NAME?			#NAME?
Operation / Business Manager	-		#NAME?			#NAME?
Administrative Staff	14.60		#NAME?	200,771		#NAME?
TOTAL ADMINISTRATIVE STAFF	20.10	-	#NAME?	360,680	-	#NAME?
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	21.00		#NAME?	577,975		#NAME?
Teachers - SPED	2.00		#NAME?	68,592		#NAME?
Substitute Teachers	-		#NAME?			#NAME?
Teaching Assistants	13.00		#NAME?	142,788		#NAME?
Specialty Teachers	7.00		#NAME?	173,738		#NAME?
Aides	-		#NAME?			#NAME?
Therapists & Counselors	2.00		#NAME?	54,788		#NAME?
Other	1.00		#NAME?	85,824		#NAME?
TOTAL INSTRUCTIONAL	46.00	-	#NAME?	1,103,705	-	#NAME?
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-		#NAME?			#NAME?
Librarian	-		#NAME?			#NAME?
Custodian	-		#NAME?			#NAME?
Security	9.40		#NAME?	77,286		#NAME?
Other	6.00		#NAME?	65,225		#NAME?
TOTAL NON-INSTRUCTIONAL	15.40	-	#NAME?	142,511	-	#NAME?
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	81.50	-	#NAME?	1,606,896	-	#NAME?
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes			#NAME?	122,928		#NAME?
Fringe / Employee Benefits			#NAME?	120,254		#NAME?
Retirement / Pension			#NAME?	24,294		#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?	267,476	-	#NAME?
<b>TOTAL PERSONNEL SERVICE COSTS</b>	81.50	-	#NAME?	1,874,372	-	#NAME?
<b>CONTRACTED SERVICES</b>						
Accounting / Audit			#NAME?	21,825		#NAME?
Legal			#NAME?	1,455		#NAME?
Management Company Fee			#NAME?			#NAME?
Nurse Services			#NAME?			#NAME?
Food Service / School Lunch			#NAME?			#NAME?
Payroll Services			#NAME?	4,850		#NAME?
Special Ed Services			#NAME?			#NAME?
Titlement Services (i.e. Title I)			#NAME?			#NAME?
Other Purchased / Professional / Consulting			#NAME?	45,080		#NAME?
TOTAL CONTRACTED SERVICES		-	#NAME?	73,210	-	#NAME?

	OOL				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	2,486,624	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	464	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
<b>SCHOOL OPERATIONS</b>					
Board Expenses		#NAME?	556		#NAME?
Classroom / Teaching Supplies & Materials		#NAME?	8,394		#NAME?
Special Ed Supplies & Materials		#NAME?			#NAME?
Textbooks / Workbooks		#NAME?	42,090		#NAME?
Supplies & Materials other		#NAME?			#NAME?
Equipment / Furniture		#NAME?	648		#NAME?
Telephone		#NAME?	3,430		#NAME?
Technology		#NAME?	15,562		#NAME?
Student Testing & Assessment		#NAME?	19,500		#NAME?
Field Trips		#NAME?	7,081		#NAME?
Transportation (student)		#NAME?			#NAME?
Student Services - other		#NAME?	2,000		#NAME?
Office Expense		#NAME?	34,891		#NAME?
Staff Development		#NAME?	23,207		#NAME?
Staff Recruitment		#NAME?	606		#NAME?
Student Recruitment / Marketing		#NAME?	2,425		#NAME?
School Meals / Lunch		#NAME?	66,113		#NAME?
Travel (Staff)		#NAME?	492		#NAME?
Fundraising		#NAME?	1,184		#NAME?
Other		#NAME?	717		#NAME?
TOTAL SCHOOL OPERATIONS	-	#NAME?	228,896	-	#NAME?
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		#NAME?	11,674		#NAME?
Janitorial		#NAME?	18,750		#NAME?
		#NAME?	185,400.00		#NAME?
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	18,750		#NAME?
Repairs & Maintenance		#NAME?			#NAME?
Equipment / Furniture		#NAME?			#NAME?
Security		#NAME?			#NAME?
Utilities		#NAME?	31,223		#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	265,797	-	#NAME?
<b>DEPRECIATION &amp; AMORTIZATION</b>					
		#NAME?	44,349		#NAME?
<b>RESERVES / CONTINGENCY</b>		#NAME?			#NAME?
<b>TOTAL EXPENSES</b>	-	#NAME?	2,486,624	-	#NAME?
<b>NET INCOME</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

	OOL				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	2,486,624	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	464	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	464	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
TOTAL ENROLLMENT	-	-	464	-	-
REVENUE PER PUPIL					
	-	#NAME?	#NAME?	-	#NAME?
EXPENSES PER PUPIL					
	-	#NAME?	5,359	-	#NAME?

		FAMILY LIFE ACADEMY CH Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		7,975,885	#NAME?	#NAME?	(7,975,885)	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>REVENUE</b>						
<b>REVENUES FROM STATE SOURCES</b>						
Per Pupil Revenue	2016-17 Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
ALL OTHER School Districts: ( Weighted Avg )	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		453,702	#NAME?	#NAME?	453,702	#NAME?
Grants						
Stimulus		-	#NAME?	#NAME?	-	#NAME?
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		237,816	#NAME?	#NAME?	237,816	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>REVENUE FROM FEDERAL FUNDING</b>						
IDEA Special Needs		43,346	#NAME?	#NAME?	43,346	#NAME?
Title I		250,710	#NAME?	#NAME?	250,710	#NAME?
Title Funding - Other		152,697	#NAME?	#NAME?	152,697	#NAME?
School Food Service (Free Lunch)		266,088	#NAME?	#NAME?	266,088	#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		712,841	#NAME?	#NAME?	712,841	#NAME?
<b>LOCAL and OTHER REVENUE</b>						
Contributions and Donations		26,140	#NAME?	#NAME?	26,140	#NAME?
Fundraising		1,240	#NAME?	#NAME?	1,240	#NAME?
Erate Reimbursement		12,446	#NAME?	#NAME?	12,446	#NAME?
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME?
Interest Income		5,072	#NAME?	#NAME?	5,072	#NAME?
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME?
Text Book		36,879	#NAME?	#NAME?	36,879	#NAME?
OTHER		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		81,777	#NAME?	#NAME?	81,777	#NAME?
<b>TOTAL REVENUE</b>		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		FAMILY LIFE ACADEMY CH Budget / Operating Plan 2016-17				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		7,975,885	#NAME?	#NAME?	(7,975,885)	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>	Avg. No. of Positions					
Executive Management	1.00	142,105	#NAME?	#NAME?	(142,105)	#NAME?
Instructional Management	3.00	318,495	#NAME?	#NAME?	(318,495)	#NAME?
Deans, Directors & Coordinators	1.50	133,346	#NAME?	#NAME?	(133,346)	#NAME?
CFO / Director of Finance	-	-	#NAME?	#NAME?	-	#NAME?
Operation / Business Manager	-	-	#NAME?	#NAME?	-	#NAME?
Administrative Staff	14.60	745,719	#NAME?	#NAME?	(745,719)	#NAME?
TOTAL ADMINISTRATIVE STAFF	20.10	1,339,665	#NAME?	#NAME?	(1,339,665)	#NAME?
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	21.00	1,502,736	#NAME?	#NAME?	(1,502,736)	#NAME?
Teachers - SPED	2.00	178,341	#NAME?	#NAME?	(178,341)	#NAME?
Substitute Teachers	-	-	#NAME?	#NAME?	-	#NAME?
Teaching Assistants	13.00	371,250	#NAME?	#NAME?	(371,250)	#NAME?
Specialty Teachers	7.00	451,720	#NAME?	#NAME?	(451,720)	#NAME?
Aides	-	-	#NAME?	#NAME?	-	#NAME?
Therapists & Counselors	2.00	142,452	#NAME?	#NAME?	(142,452)	#NAME?
Other	1.00	229,295	#NAME?	#NAME?	(229,295)	#NAME?
TOTAL INSTRUCTIONAL	46.00	2,875,794	#NAME?	#NAME?	(2,875,794)	#NAME?
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-	-	#NAME?	#NAME?	-	#NAME?
Librarian	-	-	#NAME?	#NAME?	-	#NAME?
Custodian	-	-	#NAME?	#NAME?	-	#NAME?
Security	9.40	287,059	#NAME?	#NAME?	(287,059)	#NAME?
Other	6.00	211,979	#NAME?	#NAME?	(211,979)	#NAME?
TOTAL NON-INSTRUCTIONAL	15.40	499,038	#NAME?	#NAME?	(499,038)	#NAME?
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	81.50	4,714,497	#NAME?	#NAME?	(4,714,497)	#NAME?
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes		360,659	#NAME?	#NAME?	(360,659)	#NAME?
Fringe / Employee Benefits		481,160	#NAME?	#NAME?	(481,160)	#NAME?
Retirement / Pension		97,284	#NAME?	#NAME?	(97,284)	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		939,103	#NAME?	#NAME?	(939,103)	#NAME?
<b>TOTAL PERSONNEL SERVICE COSTS</b>	81.50	5,653,600	#NAME?	#NAME?	(5,653,600)	#NAME?
<b>CONTRACTED SERVICES</b>						
Accounting / Audit		21,825	#NAME?	#NAME?	(21,825)	#NAME?
Legal		5,820	#NAME?	#NAME?	(5,820)	#NAME?
Management Company Fee		-	#NAME?	#NAME?	-	#NAME?
Nurse Services		-	#NAME?	#NAME?	-	#NAME?
Food Service / School Lunch		-	#NAME?	#NAME?	-	#NAME?
Payroll Services		19,400	#NAME?	#NAME?	(19,400)	#NAME?
Special Ed Services		-	#NAME?	#NAME?	-	#NAME?
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME?
Other Purchased / Professional / Consulting		169,934	#NAME?	#NAME?	(169,934)	#NAME?
TOTAL CONTRACTED SERVICES		216,979	#NAME?	#NAME?	(216,979)	#NAME?

FAMILY LIFE ACADEMY CH					
Budget / Operating Plan					
2016-17					
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	7,975,885	#NAME?	#NAME?	(7,975,885)	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>SCHOOL OPERATIONS</b>					
Board Expenses	2,218	#NAME?	#NAME?	(2,218)	#NAME?
Classroom / Teaching Supplies & Materials	66,863	#NAME?	#NAME?	(66,863)	#NAME?
Special Ed Supplies & Materials	-	#NAME?	#NAME?	-	#NAME?
Textbooks / Workbooks	123,731	#NAME?	#NAME?	(123,731)	#NAME?
Supplies & Materials other	-	#NAME?	#NAME?	-	#NAME?
Equipment / Furniture	2,631	#NAME?	#NAME?	(2,631)	#NAME?
Telephone	13,828	#NAME?	#NAME?	(13,828)	#NAME?
Technology	62,320	#NAME?	#NAME?	(62,320)	#NAME?
Student Testing & Assessment	65,000	#NAME?	#NAME?	(65,000)	#NAME?
Field Trips	23,603	#NAME?	#NAME?	(23,603)	#NAME?
Transportation (student)	-	#NAME?	#NAME?	-	#NAME?
Student Services - other	2,500	#NAME?	#NAME?	(2,500)	#NAME?
Office Expense	140,982	#NAME?	#NAME?	(140,982)	#NAME?
Staff Development	92,900	#NAME?	#NAME?	(92,900)	#NAME?
Staff Recruitment	2,424	#NAME?	#NAME?	(2,424)	#NAME?
Student Recruitment / Marketing	9,700	#NAME?	#NAME?	(9,700)	#NAME?
School Meals / Lunch	244,866	#NAME?	#NAME?	(244,866)	#NAME?
Travel (Staff)	1,962	#NAME?	#NAME?	(1,962)	#NAME?
Fundraising	4,844	#NAME?	#NAME?	(4,844)	#NAME?
Other	4,248	#NAME?	#NAME?	(4,248)	#NAME?
TOTAL SCHOOL OPERATIONS	864,620	#NAME?	#NAME?	(864,620)	#NAME?
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	46,693	#NAME?	#NAME?	(46,693)	#NAME?
Janitorial	75,000	#NAME?	#NAME?	(75,000)	#NAME?
	741,600	#NAME?	#NAME?	(741,600)	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	75,000	#NAME?	#NAME?	(75,000)	#NAME?
Repairs & Maintenance	-	#NAME?	#NAME?	-	#NAME?
Equipment / Furniture	-	#NAME?	#NAME?	-	#NAME?
Security	-	#NAME?	#NAME?	-	#NAME?
Utilities	125,000	#NAME?	#NAME?	(125,000)	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	1,063,293	#NAME?	#NAME?	(1,063,293)	#NAME?
<b>DEPRECIATION &amp; AMORTIZATION</b>	177,393	#NAME?	#NAME?	(177,393)	#NAME?
<b>RESERVES / CONTINGENCY</b>	-	#NAME?	#NAME?	-	#NAME?
<b>TOTAL EXPENSES</b>	7,975,885	#NAME?	#NAME?	(7,975,885)	#NAME?
<b>NET INCOME</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		FAMILY LIFE ACADEMY CH				
		Budget / Operating Plan				
		2016-17				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
Total Expenses	7,975,885	#NAME?	#NAME?	(7,975,885)	#NAME?	
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*						
Number of Districts:						
NYC CHANCELLOR'S OFFICE						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
ALL OTHER School Districts: ( Weighted Avg )						
TOTAL ENROLLMENT						
REVENUE PER PUPIL						
EXPENSES PER PUPIL						



<b>ARTER SCHOOL</b>	
<b>Total Revenue</b> <b>Total Expenses</b> <b>Net Income</b> <b>Actual Student Enrollment</b>	
<b>DESCRIPTION OF ASSUMPTIONS</b>	
<b>REVENUE</b>	
<b>REVENUES FROM STATE SOURCES</b>	
<b>Per Pupil Revenue</b>	2016-17 Per Pupil Rate
NYC CHANCELLOR'S OFFICE	<div style="border: 1px solid black; width: 100px; height: 20px; margin: 0 auto;"></div> #NAME?
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
ALL OTHER School Districts: ( Weighted Avg )	<div style="border: 1px solid black; width: 100px; height: 20px; margin: 0 auto;"></div> #N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	<div style="border: 1px solid black; width: 100px; height: 20px; margin: 0 auto;"></div> #NAME?
Special Education Revenue	
Grants	
Stimulus	
DYCD (Department of Youth and Community Development)	
Other	
Other	
<b>TOTAL REVENUE FROM STATE SOURCES</b>	
<b>REVENUE FROM FEDERAL FUNDING</b>	
IDEA Special Needs	
Title I	
Title Funding - Other	
School Food Service (Free Lunch)	
Grants	
Charter School Program (CSP) Planning & Implementation	
Other	
Other	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	
<b>LOCAL and OTHER REVENUE</b>	
Contributions and Donations	
Fundraising	
Erate Reimbursement	
Earnings on Investments	
Interest Income	
Food Service (Income from meals)	
Text Book	
OTHER	
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	
<b>TOTAL REVENUE</b>	

		ARTER SCHOOL
Total Revenue		DESCRIPTION OF ASSUMPTIONS
Total Expenses		
Net Income		
Actual Student Enrollment		
		</

	ARTER SCHOOL
<b>Total Revenue</b> <b>Total Expenses</b> <b>Net Income</b> <b>Actual Student Enrollment</b>	
	<b>DESCRIPTION OF ASSUMPTIONS</b>
<b>SCHOOL OPERATIONS</b> Board Expenses Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks Supplies & Materials other Equipment / Furniture Telephone Technology Student Testing & Assessment Field Trips Transportation (student) Student Services - other Office Expense Staff Development Staff Recruitment Student Recruitment / Marketing School Meals / Lunch Travel (Staff) Fundraising Other TOTAL SCHOOL OPERATIONS	
<b>FACILITY OPERATION &amp; MAINTENANCE</b> Insurance Janitorial  Building and Land Rent / Lease / Facility Finance Interest Repairs & Maintenance Equipment / Furniture Security Utilities TOTAL FACILITY OPERATION & MAINTENANCE	This figure does not include a potential increase in rent during the 16 17 school year
<b>DEPRECIATION &amp; AMORTIZATION</b> <b>RESERVES / CONTINGENCY</b>	
<b>TOTAL EXPENSES</b>	
<b>NET INCOME</b>	

	ARTER SCHOOL
Total Revenue Total Expenses Net Income Actual Student Enrollment	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE - - - - - - - - - - - - - ALL OTHER School Districts: ( Weighted Avg ) TOTAL ENROLLMENT  REVENUE PER PUPIL  EXPENSES PER PUPIL	

**FAMILY LIFE ACADEMY CHARTER SCHOOL  
BALANCE SHEET  
2016-17**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>Err:508</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-

### Budget / Operating Plan

<b>Total Revenue</b>	-	#NAME?	-	-	#NAME?	-	-
<b>Total Expenses</b>	-	#NAME?	-	-	#NAME?	-	-
<b>Net Income</b>	-	#NAME?	-	-	#NAME?	-	-
<b>Actual Student Enrollment</b>	-	#NAME?	-	-	#NAME?	-	-

3rd (

Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
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U F

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-
	#NAME?	-		#NAME?	-	

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

## TOTAL REVENUE FROM FEDERAL SOURCES

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

OTHER  
TOTAL RE

	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
	#NAME?	-		#NAME?	-	
-	#NAME?	-	-	#NAME?	-	-

## TOTAL REVENUE

-	#NAME?	-	-	#NAME?	-	-
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2016-17

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**EXPENSES****ADMINISTRATIVE STAFF PERSONNEL COSTS**Quarter 0  
No. of Positions

Executive Management	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Instructional Management	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
CFO / Director of Finance	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Operation / Business Manager	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Administrative Staff	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Teachers - SPED	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Substitute Teachers	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Teaching Assistants	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Specialty Teachers	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Aides	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Therapists & Counselors	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Other	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Librarian	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Custodian	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Security	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Other	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?

**SUBTOTAL PERSONNEL SERVICE COSTS**

#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Fringe / Employee Benefits	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Retirement / Pension	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?

**TOTAL PERSONNEL SERVICE COSTS**

#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
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**CONTRACTED SERVICES**

Accounting / Audit	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Legal	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Management Company Fee	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Nurse Services	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Food Service / School Lunch	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Payroll Services	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Special Ed Services	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Titlement Services (i.e. Title I)	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
Other Purchased / Professional / Consulting	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?	#NAME?	-	#NAME?	#NAME?	-	#NAME?

2016-17

Total Revenue	-	#NAME?	-	-	#NAME?	-	-
Total Expenses	-	#NAME?	-	-	#NAME?	-	-
Net Income	-	#NAME?	-	-	#NAME?	-	-
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>SCHOOL OPERATIONS</b>							
Board Expenses		#NAME?	-		#NAME?	-	
Classroom / Teaching Supplies & Materials		#NAME?	-		#NAME?	-	
Special Ed Supplies & Materials		#NAME?	-		#NAME?	-	
Textbooks / Workbooks		#NAME?	-		#NAME?	-	
Supplies & Materials other		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Telephone		#NAME?	-		#NAME?	-	
Technology		#NAME?	-		#NAME?	-	
Student Testing & Assessment		#NAME?	-		#NAME?	-	
Field Trips		#NAME?	-		#NAME?	-	
Transportation (student)		#NAME?	-		#NAME?	-	
Student Services - other		#NAME?	-		#NAME?	-	
Office Expense		#NAME?	-		#NAME?	-	
Staff Development		#NAME?	-		#NAME?	-	
Staff Recruitment		#NAME?	-		#NAME?	-	
Student Recruitment / Marketing		#NAME?	-		#NAME?	-	
School Meals / Lunch		#NAME?	-		#NAME?	-	
Travel (Staff)		#NAME?	-		#NAME?	-	
Fundraising		#NAME?	-		#NAME?	-	
Other		#NAME?	-		#NAME?	-	
TOTAL SCHOOL OPERATIONS	-	#NAME?	-	-	#NAME?	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>							
Insurance		#NAME?	-		#NAME?	-	
Janitorial		#NAME?	-		#NAME?	-	
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?	-	
Repairs & Maintenance		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Security		#NAME?	-		#NAME?	-	
Utilities		#NAME?	-		#NAME?	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	-	-	#NAME?	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>							
<b>RESERVES / CONTINGENCY</b>							
<b>TOTAL EXPENSES</b>	-	#NAME?	-	-	#NAME?	-	-
<b>NET INCOME</b>	-	#NAME?	-	-	#NAME?	-	-



### Budget / Operating Plan

2016-17

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

NYC CHANCELLOR'S OFFICE

ALL OTHER School Districts: ( Count = 0 )

## REVENUE PER PUPIL

### EXPENSES PER PUPIL

R SCHOOL									
n									
Total Revenue	#NAME?	-	-	#NAME?	-				
Total Expenses	#NAME?	-	-	#NAME?	-				
Net Income	#NAME?	-	-	#NAME?	-				
Actual Student Enrollment	#NAME?	-	-	#NAME?	-				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed						Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
						Current Budget	Variance	Actual	Current Budget
REVENUE									
REVENUES FROM STATE SOURCES									
Per Pupil Revenue					CY Per Pupil Rate				
NYC CHANCELLOR'S OFFICE	#NAME?				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
-	#N/A				#NAME?			#NAME?	
ALL OTHER School Districts: ( Count = 0 )	#N/A				#NAME?			#NAME?	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?				#NAME?		-	#NAME?	
Special Education Revenue					#NAME?			#NAME?	
Grants									
Stimulus					#NAME?			#NAME?	
DYCD (Department of Youth and Community Development)					#NAME?			#NAME?	
Other					#NAME?			#NAME?	
Other					#NAME?			#NAME?	
TOTAL REVENUE FROM STATE SOURCES					#NAME?		-	#NAME?	
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs					#NAME?			#NAME?	
Title I					#NAME?			#NAME?	
Title Funding - Other					#NAME?			#NAME?	
School Food Service (Free Lunch)					#NAME?			#NAME?	
Grants									
Charter School Program (CSP) Planning & Implementation					#NAME?			#NAME?	
Other					#NAME?			#NAME?	
Other					#NAME?			#NAME?	
TOTAL REVENUE FROM FEDERAL SOURCES					#NAME?		-	#NAME?	
LOCAL and OTHER REVENUE									
Contributions and Donations					#NAME?			#NAME?	
Fundraising					#NAME?			#NAME?	
Erate Reimbursement					#NAME?			#NAME?	
Earnings on Investments					#NAME?			#NAME?	
Interest Income					#NAME?			#NAME?	
Food Service (Income from meals)					#NAME?			#NAME?	
Text Book					#NAME?			#NAME?	
OTHER					#NAME?			#NAME?	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES					#NAME?		-	#NAME?	
TOTAL REVENUE	#NAME?	-	-	#NAME?	-				

R SCHOOL n					
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
EXPENSES					
ADMINISTRATIVE STAFF PERSONNEL COSTS					
Quarter 0					
No. of Positions					
Executive Management	#NAME?	#NAME?	-	#NAME?	-
Instructional Management	#NAME?	#NAME?	-	#NAME?	-
Deans, Directors & Coordinators	#NAME?	#NAME?	-	#NAME?	-
CFO / Director of Finance	#NAME?	#NAME?	-	#NAME?	-
Operation / Business Manager	#NAME?	#NAME?	-	#NAME?	-
Administrative Staff	#NAME?	#NAME?	-	#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	-	#NAME?	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	#NAME?	#NAME?	-	#NAME?	-
Teachers - SPED	#NAME?	#NAME?	-	#NAME?	-
Substitute Teachers	#NAME?	#NAME?	-	#NAME?	-
Teaching Assistants	#NAME?	#NAME?	-	#NAME?	-
Specialty Teachers	#NAME?	#NAME?	-	#NAME?	-
Aides	#NAME?	#NAME?	-	#NAME?	-
Therapists & Counselors	#NAME?	#NAME?	-	#NAME?	-
Other	#NAME?	#NAME?	-	#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	#NAME?	#NAME?	-	#NAME?	-
Librarian	#NAME?	#NAME?	-	#NAME?	-
Custodian	#NAME?	#NAME?	-	#NAME?	-
Security	#NAME?	#NAME?	-	#NAME?	-
Other	#NAME?	#NAME?	-	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	-	#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS					
#NAME?	#NAME?	-	-	#NAME?	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes	#NAME?	-	#NAME?	-	-
Fringe / Employee Benefits	#NAME?	-	#NAME?	-	-
Retirement / Pension	#NAME?	-	#NAME?	-	-
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?	-	-	#NAME?	-
TOTAL PERSONNEL SERVICE COSTS					
#NAME?	#NAME?	-	-	#NAME?	-
CONTRACTED SERVICES					
Accounting / Audit	#NAME?	-	#NAME?	-	-
Legal	#NAME?	-	#NAME?	-	-
Management Company Fee	#NAME?	-	#NAME?	-	-
Nurse Services	#NAME?	-	#NAME?	-	-
Food Service / School Lunch	#NAME?	-	#NAME?	-	-
Payroll Services	#NAME?	-	#NAME?	-	-
Special Ed Services	#NAME?	-	#NAME?	-	-
Titlement Services (i.e. Title I)	#NAME?	-	#NAME?	-	-
Other Purchased / Professional / Consulting	#NAME?	-	#NAME?	-	-
TOTAL CONTRACTED SERVICES	#NAME?	-	-	#NAME?	-

R SCHOOL					
n					
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Current Budget	Variance	Actual	Current Budget Variance
SCHOOL OPERATIONS					
Board Expenses	#NAME?	-		#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	-		#NAME?	-
Special Ed Supplies & Materials	#NAME?	-		#NAME?	-
Textbooks / Workbooks	#NAME?	-		#NAME?	-
Supplies & Materials other	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Telephone	#NAME?	-		#NAME?	-
Technology	#NAME?	-		#NAME?	-
Student Testing & Assessment	#NAME?	-		#NAME?	-
Field Trips	#NAME?	-		#NAME?	-
Transportation (student)	#NAME?	-		#NAME?	-
Student Services - other	#NAME?	-		#NAME?	-
Office Expense	#NAME?	-		#NAME?	-
Staff Development	#NAME?	-		#NAME?	-
Staff Recruitment	#NAME?	-		#NAME?	-
Student Recruitment / Marketing	#NAME?	-		#NAME?	-
School Meals / Lunch	#NAME?	-		#NAME?	-
Travel (Staff)	#NAME?	-		#NAME?	-
Fundraising	#NAME?	-		#NAME?	-
Other	#NAME?	-		#NAME?	-
TOTAL SCHOOL OPERATIONS	#NAME?	-	-	#NAME?	-
FACILITY OPERATION & MAINTENANCE					
Insurance	#NAME?	-		#NAME?	-
Janitorial	#NAME?	-		#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	-		#NAME?	-
Repairs & Maintenance	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Security	#NAME?	-		#NAME?	-
Utilities	#NAME?	-		#NAME?	-
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	-	-	#NAME?	-
DEPRECIATION & AMORTIZATION					
	#NAME?	-		#NAME?	-
RESERVES / CONTINGENCY					
	#NAME?	-		#NAME?	-
TOTAL EXPENSES	#NAME?	-	-	#NAME?	-
NET INCOME	#NAME?	-	-	#NAME?	-

R SCHOOL n					
Total Revenue	#NAME?	-	-	#NAME?	-
Total Expenses	#NAME?	-	-	#NAME?	-
Net Income	#NAME?	-	-	#NAME?	-
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Current Budget	Variance	Actual	Current Budget      Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
ALL OTHER School Districts: ( Count = 0 )	#NAME?	-	-	#NAME?	-
TOTAL ENROLLMENT	#NAME?	-	-	#NAME?	-
REVENUE PER PUPIL	#NAME?	-	-	#NAME?	-
EXPENSES PER PUPIL	#NAME?	-	-	#NAME?	-

				FAMILY LIFE ACADEMY CHARTER SCHOOL			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Original Budget (Current Quarter)
				Actual	Current Budget	Current Budget - TY	Actual vs. Current Budget TY
REVENUE							
REVENUES FROM STATE SOURCES							
Per Pupil Revenue	CY Per Pupil Rate						
NYC CHANCELLOR'S OFFICE	#NAME?			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
-	#N/A			-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	#N/A			-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?			-	-	-	-
Special Education Revenue				-	-	-	-
Grants							
Stimulus				-	-	-	-
DYCD (Department of Youth and Community Development)				-	-	-	-
Other				-	-	-	-
Other				-	-	-	-
TOTAL REVENUE FROM STATE SOURCES				-	-	-	-
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs				-	-	-	-
Title I				-	-	-	-
Title Funding - Other				-	-	-	-
School Food Service (Free Lunch)				-	-	-	-
Grants							
Charter School Program (CSP) Planning & Implementation				-	-	-	-
Other				-	-	-	-
Other				-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES				-	-	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations				-	-	-	-
Fundraising				-	-	-	-
Erate Reimbursement				-	-	-	-
Earnings on Investments				-	-	-	-
Interest Income				-	-	-	-
Food Service (Income from meals)				-	-	-	-
Text Book				-	-	-	-
OTHER				-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES				-	-	-	-
TOTAL REVENUE				-	-	-	-

				FAMILY LIFE ACADEMY CHARTER SCHOOL				
				Budget / Operating Plan				
				2016-17				
Total Revenue	-	-	-	#NAME?	#NAME?	-	-	
Total Expenses	-	-	-	#NAME?	#NAME?	-	-	
Net Income	-	-	-	#NAME?	#NAME?	-	-	
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY
				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY
EXPENSES								
ADMINISTRATIVE STAFF PERSONNEL COSTS								
Executive Management								
Instructional Management								
Deans, Directors & Coordinators								
CFO / Director of Finance								
Operation / Business Manager								
Administrative Staff								
TOTAL ADMINISTRATIVE STAFF								
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular								
Teachers - SPED								
Substitute Teachers								
Teaching Assistants								
Specialty Teachers								
Aides								
Therapists & Counselors								
Other								
TOTAL INSTRUCTIONAL								
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse								
Librarian								
Custodian								
Security								
Other								
TOTAL NON-INSTRUCTIONAL								
SUBTOTAL PERSONNEL SERVICE COSTS								
PAYROLL TAXES AND BENEFITS								
Payroll Taxes								
Fringe / Employee Benefits								
Retirement / Pension								
TOTAL PAYROLL TAXES AND BENEFITS								
TOTAL PERSONNEL SERVICE COSTS								
CONTRACTED SERVICES								
Accounting / Audit								
Legal								
Management Company Fee								
Nurse Services								
Food Service / School Lunch								
Payroll Services								
Special Ed Services								
Titlement Services (i.e. Title I)								
Other Purchased / Professional / Consulting								
TOTAL CONTRACTED SERVICES								

				FAMILY LIFE ACADEMY CHARTER SCHOOL			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY
				Actual	Current Budget	Actual vs. Current Budget TY	Original Budget (Current Quarter)
				Actual	Current Budget	Actual vs. Current Budget	Original Budget
<b>SCHOOL OPERATIONS</b>							
Board Expenses				-	-	-	-
Classroom / Teaching Supplies & Materials				-	-	-	-
Special Ed Supplies & Materials				-	-	-	-
Textbooks / Workbooks				-	-	-	-
Supplies & Materials other				-	-	-	-
Equipment / Furniture				-	-	-	-
Telephone				-	-	-	-
Technology				-	-	-	-
Student Testing & Assessment				-	-	-	-
Field Trips				-	-	-	-
Transportation (student)				-	-	-	-
Student Services - other				-	-	-	-
Office Expense				-	-	-	-
Staff Development				-	-	-	-
Staff Recruitment				-	-	-	-
Student Recruitment / Marketing				-	-	-	-
School Meals / Lunch				-	-	-	-
Travel (Staff)				-	-	-	-
Fundraising				-	-	-	-
Other				-	-	-	-
TOTAL SCHOOL OPERATIONS				-	-	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>							
Insurance				-	-	-	-
Janitorial				-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest				-	-	-	-
Repairs & Maintenance				-	-	-	-
Equipment / Furniture				-	-	-	-
Security				-	-	-	-
Utilities				-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE				-	-	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>				-	-	-	-
<b>RESERVES / CONTINGENCY</b>				-	-	-	-
<b>TOTAL EXPENSES</b>				-	-	-	-
<b>NET INCOME</b>				-	-	-	-



				FAMILY LIFE ACADEMY CHARTER S			
				Budget / Operating Plan			
				2016-17			
Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-
				TOTALS AND VARIANCE ANALYSIS			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Original Budget (Current Quarter)
				Actual	Current Budget	Current Budget - TY	Actual vs. Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*				* Enrollment Data Based on Last Actual Quarter Completed			
NYC CHANCELLOR'S OFFICE				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
-				-	-	-	-
ALL OTHER School Districts: ( Count = 0 )				-	-	-	-
TOTAL ENROLLMENT				-	-	-	-
REVENUE PER PUPIL				-	-	-	-
EXPENSES PER PUPIL				-	-	-	-

## SCHOOL

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	7,975,885	7,975,885	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
		5		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
Original Budget - TY				
<b>REVENUE</b>				
<b>REVENUES FROM STATE SOURCES</b>				
Per Pupil Revenue	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
-	#N/A	#N/A	-	-
ALL OTHER School Districts: ( Count = 0 )	#N/A	#N/A	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	-	-
Special Education Revenue	453,702	(453,702)	-	-
Grants				
Stimulus	-	-	-	-
DYCD (Department of Youth and Community Development)	-	-	-	-
Other	-	-	-	-
Other	237,816	(237,816)	-	-
TOTAL REVENUE FROM STATE SOURCES	#NAME?	#NAME?	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs	43,346	(43,346)	-	-
Title I	250,710	(250,710)	-	-
Title Funding - Other	152,697	(152,697)	-	-
School Food Service (Free Lunch)	266,088	(266,088)	-	-
Grants				
Charter School Program (CSP) Planning & Implementation	-	-	-	-
Other	-	-	-	-
Other	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	712,841	(712,841)	-	-
<b>LOCAL and OTHER REVENUE</b>				
Contributions and Donations	26,140	(26,140)	-	-
Fundraising	1,240	(1,240)	-	-
Erate Reimbursement	12,446	(12,446)	-	-
Earnings on Investments	-	-	-	-
Interest Income	5,072	(5,072)	-	-
Food Service (Income from meals)	-	-	-	-
Text Book	36,879	(36,879)	-	-
OTHER	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	81,777	(81,777)	-	-
<b>TOTAL REVENUE</b>	#NAME?	#NAME?	-	-

SCHOOL
--------

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	7,975,885	7,975,885	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	

	5			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
		Original Budget - TY		

EXPENSES	Quarter 0				
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions				
Executive Management	#NAME?	142,105	142,105	-	-
Instructional Management	#NAME?	318,495	318,495	-	-
Deans, Directors & Coordinators	#NAME?	133,346	133,346	-	-
CFO / Director of Finance	#NAME?	-	-	-	-
Operation / Business Manager	#NAME?	-	-	-	-
Administrative Staff	#NAME?	745,719	745,719	-	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	1,339,665	1,339,665	-	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	#NAME?	1,502,736	1,502,736	-	-
Teachers - SPED	#NAME?	178,341	178,341	-	-
Substitute Teachers	#NAME?	-	-	-	-
Teaching Assistants	#NAME?	371,250	371,250	-	-
Specialty Teachers	#NAME?	451,720	451,720	-	-
Aides	#NAME?	-	-	-	-
Therapists & Counselors	#NAME?	142,452	142,452	-	-
Other	#NAME?	229,295	229,295	-	-
TOTAL INSTRUCTIONAL	#NAME?	2,875,794	2,875,794	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	#NAME?	-	-	-	-
Librarian	#NAME?	-	-	-	-
Custodian	#NAME?	-	-	-	-
Security	#NAME?	287,059	287,059	-	-
Other	#NAME?	211,979	211,979	-	-
TOTAL NON-INSTRUCTIONAL	#NAME?	499,038	499,038	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	4,714,497	4,714,497	-	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes		360,659	360,659	-	-
Fringe / Employee Benefits		481,160	481,160	-	-
Retirement / Pension		97,284	97,284	-	-
TOTAL PAYROLL TAXES AND BENEFITS		939,103	939,103	-	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	5,653,600	5,653,600	-	-
CONTRACTED SERVICES					
Accounting / Audit		21,825	21,825	-	-
Legal		5,820	5,820	-	-
Management Company Fee		-	-	-	-
Nurse Services		-	-	-	-
Food Service / School Lunch		-	-	-	-
Payroll Services		19,400	19,400	-	-
Special Ed Services		-	-	-	-
Titlement Services (i.e. Title I)		-	-	-	-
Other Purchased / Professional / Consulting		169,934	169,934	-	-
TOTAL CONTRACTED SERVICES		216,979	216,979	-	-

## SCHOOL

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	7,975,885	7,975,885	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
5				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				
	Original Budget - TY	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
<b>SCHOOL OPERATIONS</b>				
Board Expenses	2,218	2,218	-	-
Classroom / Teaching Supplies & Materials	66,863	66,863	-	-
Special Ed Supplies & Materials	-	-	-	-
Textbooks / Workbooks	123,731	123,731	-	-
Supplies & Materials other	-	-	-	-
Equipment / Furniture	2,631	2,631	-	-
Telephone	13,828	13,828	-	-
Technology	62,320	62,320	-	-
Student Testing & Assessment	65,000	65,000	-	-
Field Trips	23,603	23,603	-	-
Transportation (student)	-	-	-	-
Student Services - other	2,500	2,500	-	-
Office Expense	140,982	140,982	-	-
Staff Development	92,900	92,900	-	-
Staff Recruitment	2,424	2,424	-	-
Student Recruitment / Marketing	9,700	9,700	-	-
School Meals / Lunch	244,866	244,866	-	-
Travel (Staff)	1,962	1,962	-	-
Fundraising	4,844	4,844	-	-
Other	4,248	4,248	-	-
TOTAL SCHOOL OPERATIONS	864,620	864,620	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>				
Insurance	46,693	46,693	-	-
Janitorial	75,000	75,000	-	-
Building and Land Rent / Lease / Facility Finance Interest	741,600	741,600	-	-
Repairs & Maintenance	75,000	75,000	-	-
Equipment / Furniture	-	-	-	-
Security	-	-	-	-
Utilities	125,000	125,000	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	1,063,293	1,063,293	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	177,393	177,393	-	-
<b>RESERVES / CONTINGENCY</b>	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>7,975,885</b>	<b>7,975,885</b>	-	-
<b>NET INCOME</b>	<b>#NAME?</b>	<b>#NAME?</b>	-	-

SCHOOL
--------

Total Revenue	#NAME?	#NAME?	-	-
Total Expenses	7,975,885	7,975,885	-	-
Net Income	#NAME?	#NAME?	-	-
Actual Student Enrollment			-	
		5		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget - TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
		Original Budget - TY		

ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: ( Count = 0 )			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-



**Charter Schools Institute**  
The State University of New York

**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**2016-17**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

*Pedro Alvarez*

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

*Family Life Academy Charter School*

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

*Chairman*

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>

<i>Please write "None" if applicable. Do not leave this space blank.</i> none	none	none	none
--	------	------	------

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i> none	none	none	none	none

*[Handwritten Signature]*

Signature

Date

*7/25/2016*

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.





**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Marvin Dutton

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Treasurer

2. Is the trustee an employee of any school operated by the Education Corporation?  
Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
N/A			

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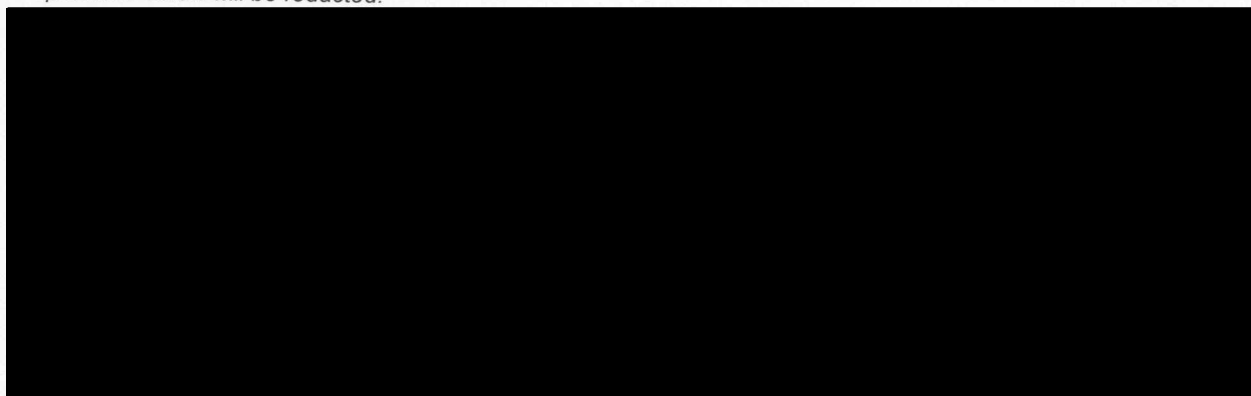
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
N/A				

\_\_\_\_\_  
Signature

Date 7/6/16

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Kevin Kearns

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?  
     Yes   X   No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
     Yes   X   No (but am CFO of Landford)

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.			
None			

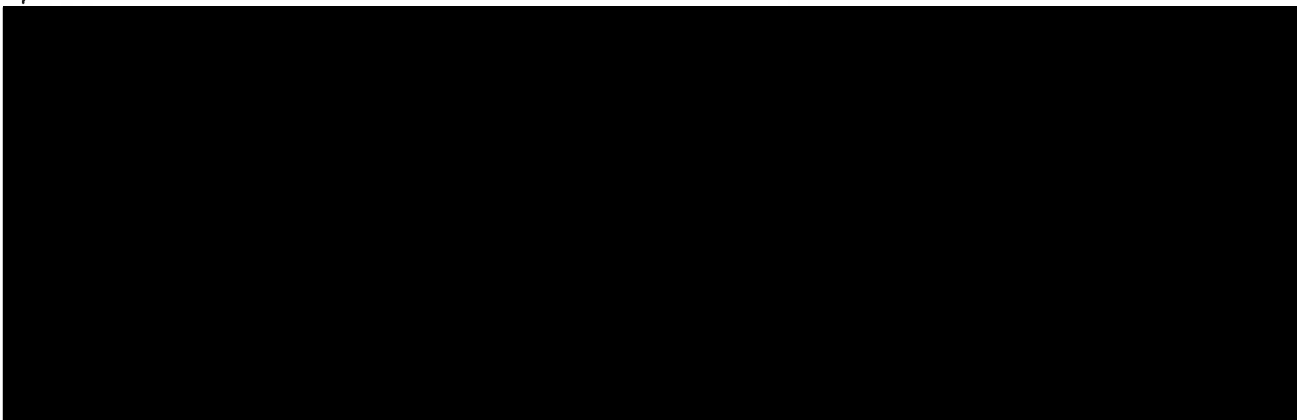
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Latino Pastors Arthur Carter, Jr. (LPAC)	Landlord	\$720,000	Kevin Kearns CFU, LPAC	Recuse from all votes involving business partner

Signature JK

Date 7/25/16

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.





**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

**Luz-Maria Lambert**

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Member at large

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

*Please write "None" if applicable. Do not leave this space blank.*



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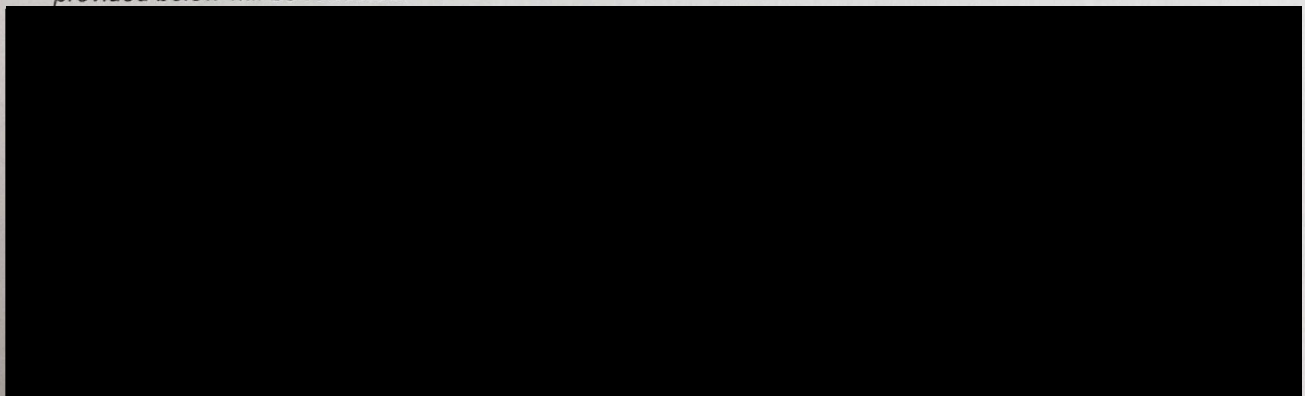
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE	NONE	NONE	NONE	NONE
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Susana León

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

*secretary, parent representative*

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself



July 2013 - Present <i>Please write "None" if applicable. Do not leave this space blank.</i>	CEO is a relative <i>Please write "None" if applicable. Do not leave this space blank.</i>	I recuse from any vote or decision	Marilyn Calo (Step-Mother)
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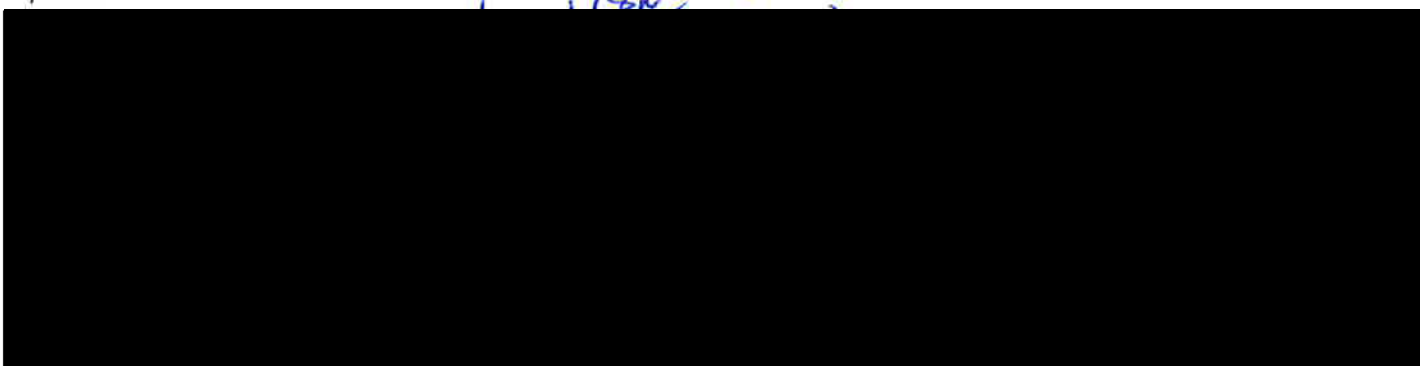
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Latino Pastoral Action Center (LPAC)	Landlord	741,600	(Self) Susana Riveral CEO - LPAC	Recuse myself from all business dealing with LPAC and abstain from voting and anything related.

*Susan Leon*  
Signature

7/25/16  
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.





<p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b></p>
---

**Trustee Name:**

Janet Lerner, PhD, LCSW-R

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). I was secretary briefly.

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE			

*Please write "None" if applicable. Do not leave this space blank.*

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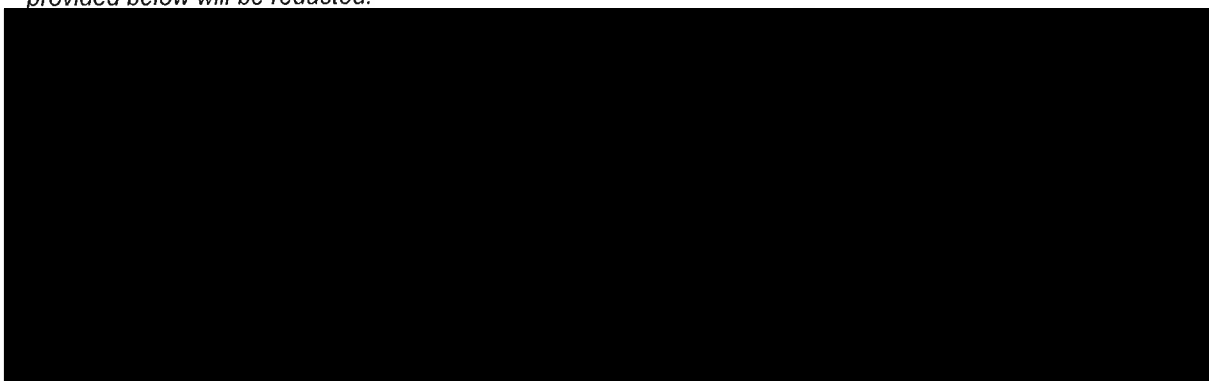
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<b>NONE</b>	<i>Please write "None" if applicable. Do not leave this space blank.</i>			

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*



<b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b>
---

Trustee Name: **Gerardo Morales**

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

*Family Life Academy Charter Schools*

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Parent representative

2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None	None	None	None

*Please write "None" if applicable. Do not leave this space blank.*

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<b>None</b>	<b>None</b>	<b>None</b>	<b>None</b>	None
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

Report taken by Catherine Rodriguez, Dir. Of Operations 7/29/16  
 Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] [REDACTED]

<p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b></p>
---

**Trustee Name:** **Greg Nannery**

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

*Family Life Academy Charter Schools*

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Treasurer, secretary, member, Finance Committee Chairman

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_ **Yes** \_\_\_ **X** \_\_\_ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 \_\_\_ **Yes** \_\_\_ **X** \_\_\_ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None	None	None	None
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<b>None</b>	<b>None</b>	<b>None</b>	<b>None</b>	<b>None</b>
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

Report taken by Catherine Rodriguez, Dir. Of Operations 7/29/16  
Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

MIGUEL PENA

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FLACS

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). TREASURER, SECRETARY

2. Is the trustee an employee of any school operated by the Education Corporation?  
Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.


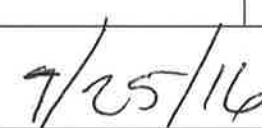
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>	<i>Please write "None" if applicable. Do not leave this space blank.</i>
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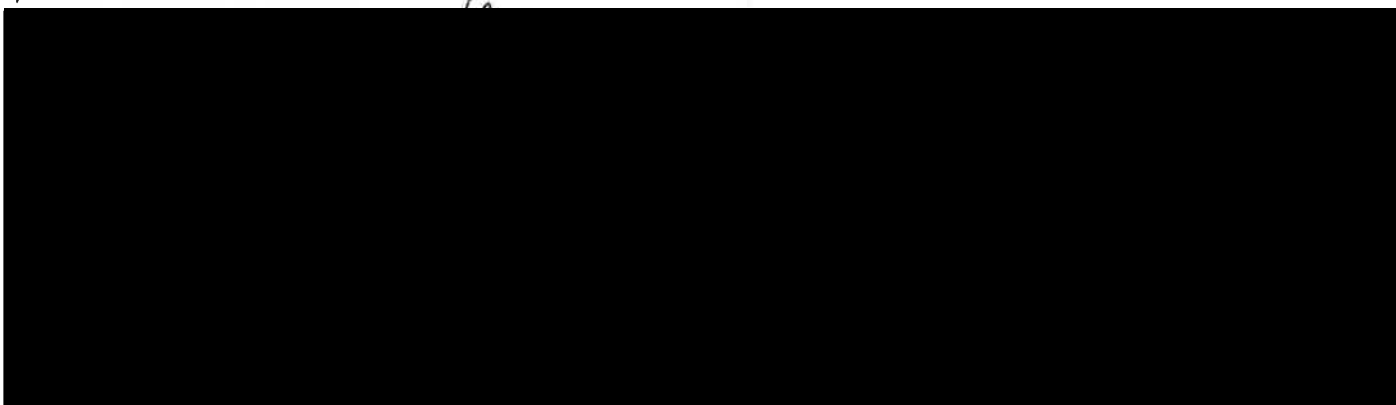
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
N	O	N	E	

Signature Date

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<b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b>
---

**Trustee Name:**

**Reverend Raymond Rivera**

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

*Family Life Academy Charter Schools*

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Member

2. Is the trustee an employee of any school operated by the Education Corporation?  
\_\_\_Yes \_\_X\_\_\_No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_Yes \_\_X\_\_\_No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

July 2013- Present <i>Please write "None" if applicable. Do not leave this space blank.</i>	CEO is a relative	I recuse myself from any vote or decisions	Marilyn Calo Wife
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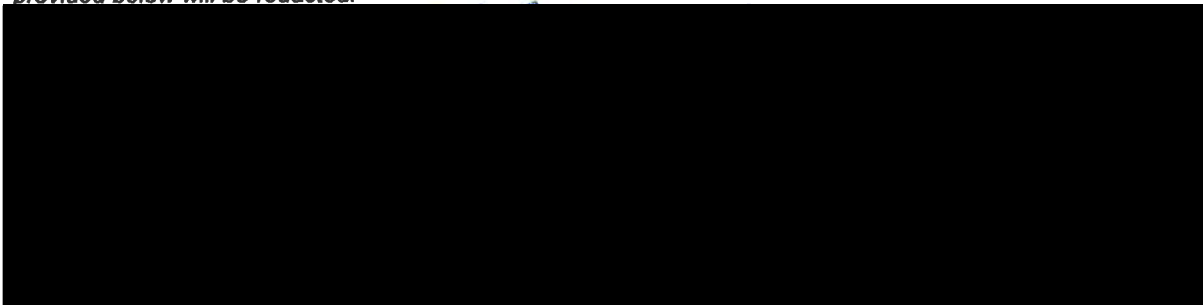
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Latino Pastoral Action Center (LPAC) <i>Please write "None" if applicable. Do not leave this space blank.</i>	Landlord	741,600	Rev. Raymond Rivera President - LPAC	Recuse myself from all business dealing with LPAC and abstain from voting on matters that are related

*Raymond Rivera*  
Signature

*7/29/16*  
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



<p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b></p>
---

**Trustee Name:**

Hilda Sanchez

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?  
☐ Yes    ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
☐ Yes    ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

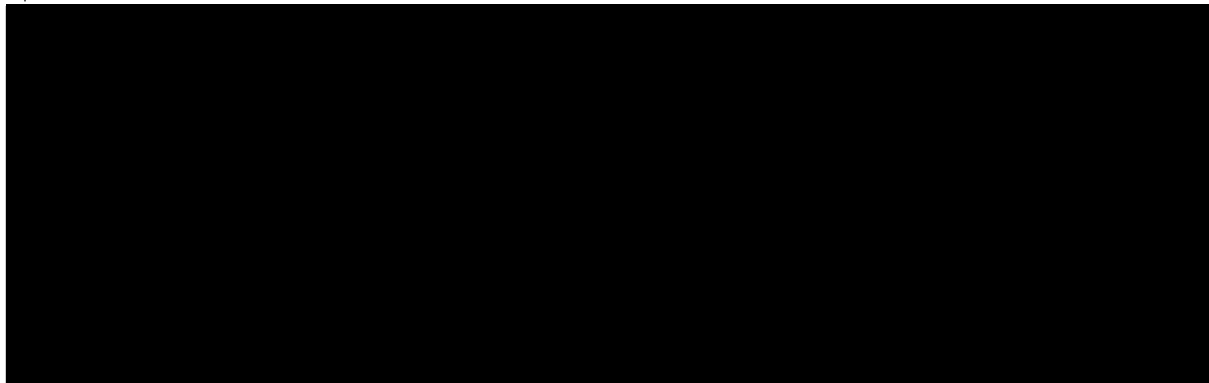
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE				

Nilda Sanchez                      7/21/2016  
Signature                                      Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Wanda Torres

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Vice chair

2. Is the trustee an employee of any school operated by the Education Corporation?  
\_\_\_ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>none</u>			

Please write "None" if applicable. Do not leave this space blank.			
None			

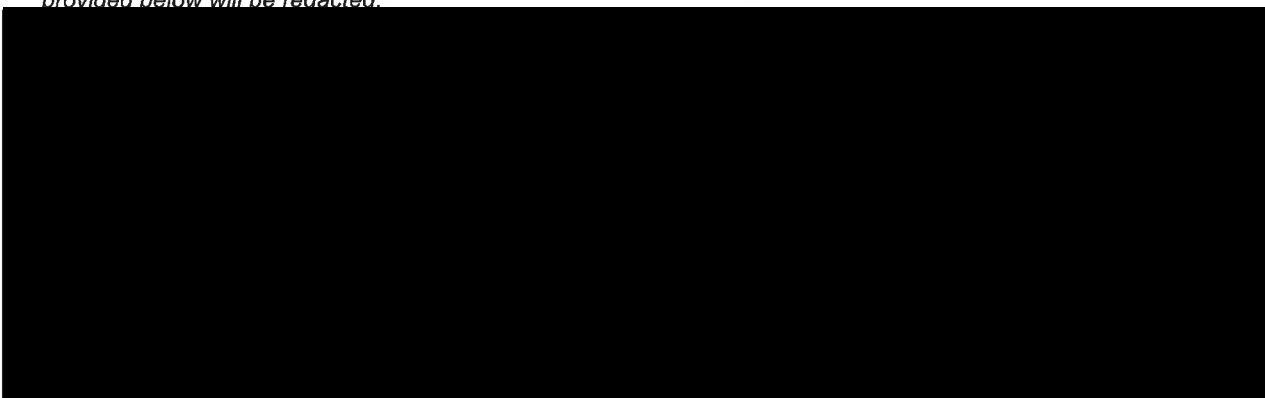
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
None				

Wanda Jones

Signature \_\_\_\_\_ Date \_\_\_\_\_

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



<b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b>
---

Trustee Name: **Jennifer Velazquez**

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

*Family Life Academy Charter Schools*

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Parent representative

2. Is the trustee an employee of any school operated by the Education Corporation?  
\_\_\_ **Yes** \_\_\_ **X** \_\_\_ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
\_\_\_ **Yes** \_\_\_ **X** \_\_\_ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None	None	None	None

*Please write "None" if applicable. Do not leave this space blank.*

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

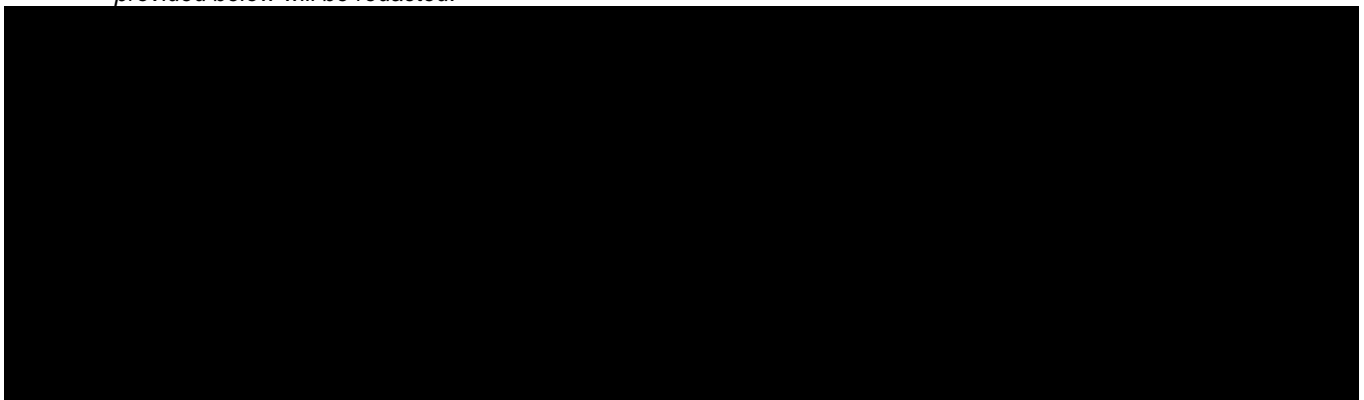
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None

*Please write "None" if applicable. Do not leave this space blank.*

Report taken by phone by Catherine Rodriguez, Dir. Of Operations  
 Signature \_\_\_\_\_ Date \_\_\_\_\_

7/29/16

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*





**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Evelyn Viera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Parent rep.

2. Is the trustee an employee of any school operated by the Education Corporation?  
Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.


4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>none</u>			

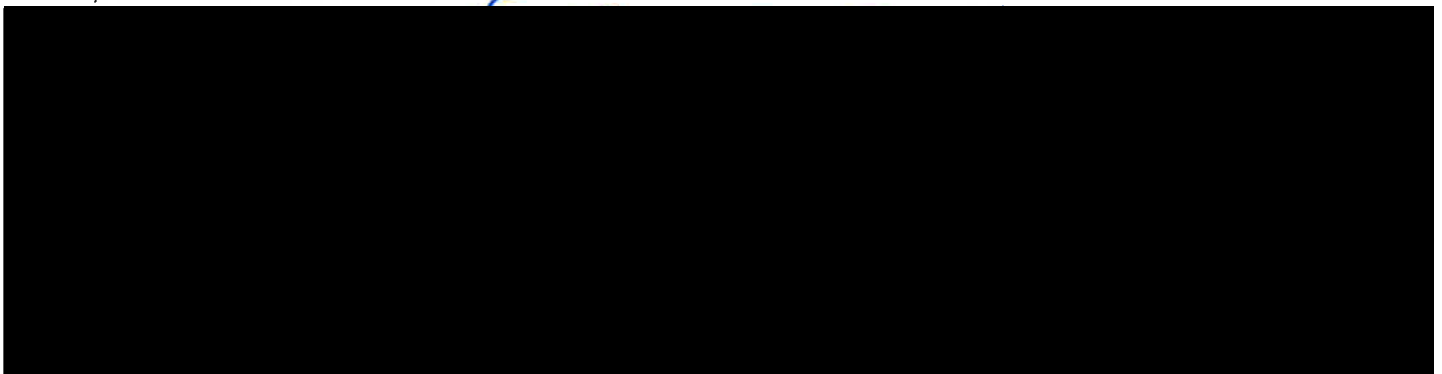
Please write "None" if applicable. Do not leave this space blank.			
None			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
			None	

  
 Signature \_\_\_\_\_ Date \_\_\_\_\_

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



<p align="center"><b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b></p>
---

**Trustee Name:**

FLORENCE G. WOLPOFF

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Member of Accountability Committee

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_Yes \_\_\_X\_\_\_No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_Yes \_\_\_X\_\_\_No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
2005-Present <i>Please write "None" if applicable. Do not leave this space blank.</i>	<b>Data Consultant</b>	<b>Did not vote/participate in any related discussions</b>	<b>Husband</b>

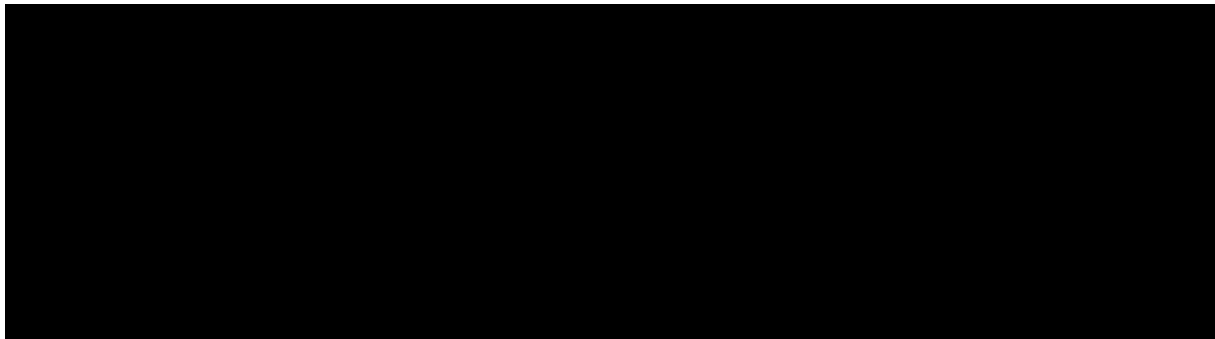
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Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE				
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

  
Signature

7/25/2016  
Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*





# Entry 9 BOT Table

Last updated: 07/06/2016

## Page 1

### 1. Current Board Member Information

	Trustee Name	Email Address	Position on the Board	Committee Affiliations	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Pedro Alvarez		Chair/Board President	Facilities	Yes	Finance, former parent	2006 - July 2016
2	Wanda Torres Mercado		Vice Chair/Vice President	Fundraising	Yes	Management of Out of School Educational Programs	2012 - July 2018
3	Susana Rivera Leon		Secretary	Nomination	Yes	Vice-President of LPAC (community partner)	2012 - July 2017
4	Miguel Pena		Treasurer	Finance; Fundraising	Yes	Former PTA president	2001 - July 2018
5	Florence Wolpoff		Trustee/Member	Accountability	Yes	Education	2012 - July 2017
6	Greg Nannery		Trustee/Member	Finance	Yes	Law	2012 - July 2018
7	Hilda Sanchez		Trustee/Member	Accountability; Fundraising	Yes	Education	2012 - July 2017

8	Janet Lerner		Trustee/Member	Accountability	Yes		2010 - July 2016
9	Kevin Kearns		Trustee/Member	Accountability	Yes	CFO of LPAC (Community Sponsor)	2011 - July 2017
10	Luz-Maria Lambert		Trustee/Member	Fundraising	Yes	Business Operation and Finance	2012 - July 2018
11	Marvin Dutton		Trustee/Member		Yes	Finance	2009 - July 2017
12	Raymond Rivera		Trustee/Member	Nomination ; Facilities	Yes	LPAC CEO and President	2001 - July 2018
13	Gerardo Morales		Parent Representative		Yes	Parent	2015 - July 2016
14	Evelyn Viera		Parent Representative		Yes	Parent	2015 - July 2016
15	Jennifer Velasquez		Parent Representative		Yes	Parent	2015 - July 2016
16	Francisco Lugovina		Other	Facilities	No	Chairman Emeritus	2001 - July 2016
17							
18							
19							
20							

## 2. Total Number of Members on June 30, 2015

16

## 3. Total Number of Members Joining the Board 2015-16 School Year

3

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**4. Total Number of Members Departing the Board during the 2015-16 School Year**

1

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**5. Number of Voting Members 2015-16, as set by the by-laws, resolution or minutes**

15

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**6. Number of Board Meetings Conducted in the 2015-16 School Year**

9

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**7. Number of Board Meetings Scheduled for the 2016-17 School Year**

11

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**Thank you.**

## **Entry 11 - Enrollment and Retention Plan Family Life Academy Charter School I**

### ***Plan for Meeting Enrollment Targets***

Family Life Academy Charter School I (FLACS I) enrollment procedures follow the established guidelines of the NYS Charter Law which requires all charter schools to have a set application process which leads to a lottery if the number of applicants exceeds the number of available seats. Consistent with the requirements of the NYS Charter Law, all FLACS schools are committed to enrolling ELLs, students in special education, and economically disadvantaged students. FLACS I expects to enroll percentages similar to those of the local school district, and to meet or exceed the targets established by the SUNY Trustees.

In 2015-2016, FLACS I was approaching or meeting its enrollment targets. Of all enrolled students, 88.8% were economically disadvantaged, 39.4% were ELLs or former ELLs, and 11.9% were in special education as of BEDS day 2015. The targets for enrollment set by the school's authorizer, were 95.5%, 25.9%, and 18.8% respectively.

FLACS I has put into place several systems to ensure that it continues to approach and meet the enrollment and retention targets. FLACS I is located in a community with high bilingual and immigrant populations and a high poverty level. Through the lottery system, the selected students have historically ensured that the numbers of students in these groups approximate or exceed local percentages. Similarly, through use of the lottery, the percentages of students who require IEPs, or who may be identified for services, approximate those admitted in the district. Most students do not enter kindergarten with an IEP and are only identified after being enrolled in school for a length of time. FLACS is committed to completing a rigorous child study and intervention response process for any student who is demonstrating needs in their social development, behavior, or academics before children are referred to special education. This is in accordance with keeping students in the least restrictive environment appropriate to meeting their needs. Only after the school has determined that the interventions are not succeeding is a referral to special education made; once this process is started it can often take the external Committee for Special Education several months to complete the process of giving a student an IEP. Because of this process two things occur. One, some students respond well to the internal interventions and are not ever referred to special education. Two, students are typically not identified as being in special education until they have been in the school and demonstrating some difficulty for at least one to two years; as such the percentage of special needs students increases by grade level, with third grade and up having a higher percentage of special education students than do kindergarten through second grade.

The plan to meet enrollment targets at FLACS I involves informing the community about the school and the FLACS Network and providing opportunities for parents to receive the necessary information so that they can apply in a timely fashion. To inform the community, FLACS I:

- Visits and makes presentations to Head Start and Pre-K programs during parent meetings
- Attends kindergarten school fairs held at various Head Start and Pre-K programs
- Holds open houses for prospective applicants, at least 4 in a school year
- Announces and advertises in local venues, such as, but not limited to, local neighborhood newspapers such as The Penny Pincher, Bronx Times and local television channels as Bronx 12 and NY1
- Distributes community event invitation fliers with enrollment information
- Maintains accurate information on the school website, including a link to the application



- Uses of the New York City Common Online Charter School Application, which allows parents to complete the application online and has widened the pool of applicants the school has received, and is translated into multiple languages.
- Provides to enrolled families to attract siblings during the application process time
- Presents all core presentations and materials in both English and Spanish
- Works with LPAC, its community sponsor, in outreach in local religious and community centers, including those with predominantly immigrant and bilingual populations

In the presentations, FLACS I highlights its educational program, including its English as a Second Language program and its services for Special Education.

To support these efforts, both school and network staff are utilized. Application and recruitment efforts for all FLACS schools is shared; FLACS II benefits from this larger outreach effort.

### ***Plan for Meeting Retention Targets***

Historically, the majority of students, including those who are ELLs, in special education, and are economically disadvantaged, have chosen to stay at FLACS I once enrolled; most students that leave have moved or have other change of life events. In 2015-2016, FLACS I met its retention targets. Between BEDS day 2014 and BEDS day 2015, FLACS I retained 94.6% of its economically disadvantaged students, 98.8% of its ELLs or former ELLs, and 92.2% of its special education students. The targets for retention set by the school's authorizer were 90.3%, 91.3%, and 90.6% respectively.

The first step in ensuring that FLACS I meets its retention targets in the future is to continue to provide rigorous academic curricula, demonstrate student academic success and provide a nurturing and inviting environment for families that will encourage parents to keep their children enrolled at FLACS I. FLACS I and the FLACS Network are committed to the following actions to ensure retention:

- Retaining sibling priority in the lottery allows parents to plan for their children to be at the same school making drop off and pickup less stressful.
- Parent Involvement in workshops and school events allows parents to be more of a part of the school community. Translators will be made available as much as possible to involve all parents.
- Engaging parents of special needs students or ELLs through specific workshops and orientations to better explain how the school supports these populations of students.
- Responding to the feedback from the annual survey to parents



# Entry 12 Teacher and Administrator Attrition

Created: 07/06/2016

Last updated: 07/25/2016

Report changes in teacher and administrator staffing.

## Page 1

### Instructions for completing the Teacher and Administrator Attrition Tables

The following tables reflect formatting in the online portal required for Regents authorized charter schools. Schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2015; the FTE for added staff from July 1, 2015 through June 30, 2016; and the FTE for any departed staff from July 1, 2015 through June 30, 2016 using the two tables provided.

#### 2015-16 Teacher Attrition Table

	FTE Teachers on June 30, 2015	FTE Teachers Departed 7/1/15 - 6/30/16	FTE Teachers Filling Vacant Positions 7/1/15 - 6/30/16	FTE Teachers Added in New Positions 7/1/15-6/30/16	FTE of Teachers on June 30, 2016
	26	15	14	0	25

#### 2015-16 Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2015	FTE Administrators Departed 7/1/15 - 6/30/16	FTE Administrators Filling Vacant Positions 7/1/15 - 6/30/16	FTE Administrators Added in New Positions 7/1/15-6/30/16	FTE Administrative Positions on June 30, 2016
	2	0	0	1	3

Thank you



# 2016 – 2017 School Year Calendar

August 2016						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

September 2016						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

October 2016						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

November 2016						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December 2016						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

January 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

February 2017						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

March 2017						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

April 2017						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

May 2017						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

June 2017						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

July 2017						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

## Color Chart 2016/17

	Professional Development		Holidays- No School		Half Days for PD Dismissal at 11:30am		Half Days for PT Conference		First & Last Day of School
	Classroom Set-Up		Full Day Staff Development (No Students)		Last Day for Promotion in Doubt Letters to Parents		Clerical Half Day Dismissal at 12pm		