

# I. SCHOOL INFORMATION AND COVER PAGE (To be Completed By All Charter Schools)

Created: 07/31/2015 Last updated: 08/01/2015

Please be advised that you will need to complete this task first (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

# Page 1

# 1. SCHOOL NAME AND AUTHORIZER

(Select name from the drop down menu)

CHILDREN'S AID COLLEGE PREPARATORY CS (SUNY TRUSTEES) 321200861026

#### 2. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

# 3. DISTRICT / CSD OF LOCATION

NYC CSD 12

# 4. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
1919 Prospect Ave. Bronx, NY 10457	347-871-9002	718-583-6238	

# 4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Simone Bond
Title	Director of Operations
Emergency Phone Number (###-#####)	

# 5. SCHOOL WEB ADDRESS (URL)

http://childrensaidcollegeprep.org

# **6. DATE OF INITIAL CHARTER**

# 7. DATE FIRST OPENED FOR INSTRUCTION

2012-08-01 00:00:00

8. FINAL VERIFIED BEDS ENROLLMENT FOR THE 2014-15 School Year as reported to Department's Office of Information and Reporting Services (via the NYC DOE for charter schools in NYC) in August.

274

# 9. GRADES SERVED IN SCHOOL YEAR 2014-15

Check all that apply

Grades Served K, 1, 2, 3

# 10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes/No	Name of CMO/EMO
No	

# Page 2

# 11. FACILITIES

Will the School maintain or operate multiple sites?

		No, just one site.
--	--	--------------------

# 12. SCHOOL SITES

Please list the sites where the school will operate in 2015-16.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	1919 Prospect Ave Bronx, NY 10457	347-871-9002	CSD 12	K - 4	Yes	DOE space
Site 2						
Site 3						

# 12a. Please provide the contact information for Site 1 (same as the primary site).

Name	Work Phone	Alternate Phone	Email Address	
------	------------	-----------------	---------------	--

School Leader	Drema Brown (interim)		
Operational Leader	Simone Bond		
Compliance Contact	Simone Bond		
Complaint Contact	Karen Drezner		

# Page 3

14. Were there any revisions to the school's charter during the 2014-2015 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).

No

15. Name and Position of Individual(s) Who Completed the 2014-15 Annual Report.

Simone Bond, Director of Operations

16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and use the mouse on your PC or the stylist on your mobile device to sign your name).

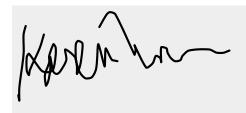
**Responses Selected:** 

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Thank you.



# Appendix A: Link to the New York State School Report Card

Last updated: 07/31/2015

# Page 1

**Charter School Name:** 

# 1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

http://data.nysed.gov/profile.php?instid=800000071164

# **Instructions / Notes**

for 2014-15 Accountability Plan Progress Report ("APPR")

- 1. Text Highlighted in Yellow = explanation or guidance for an entry in the Progress Report
- 2. Text Highlighted in Green = a sample entry that may be modified
- 3. The template for **high school measures** is in Appendix A, beginning on page 26.
- 4. The template for reporting for K-2 schools with a norm-referenced test growth measure in their Accountability Plan appears on page 67. Present the respective results at the end of the English language arts and math goals.
- 5. Changes from the 2013-14 Report

# **Elementary and Middle Schools**

- a) The New York State Education Department has recalibrated the Annual Measurable Objectives (AMOs) in ELA and math. Schools must therefore complete the second 3-8 absolute measure ("Performance Level Index meeting the AMO") in ELA and math.
- b) For the 3-8 Growth Measure in ELA and math, report 2013-14 results using the state's 3-8 Growth Model. (The 2014-15 results are not yet available.)

# **College Preparatory High Schools**

- a) Because of the introduction of college and career readiness standards, schools renewed in 2012-13 or later use revised Accountability Plan measures. (See the appendix in the Guidelines for <u>Creating a SUNY Accountability Plan</u> for a list of the revised measures.)
- b) The Institute will gradually phase the new measures into its evaluation of all schools and the SUNY Trustees will take them into account when making renewal decisions. Therefore, the Institute encourages high schools not renewed since 2012-13 to include the college and career readiness standard in their Progress Report as optional measures.
- 6. Please do not include these instructions or the reference guide below in a submitted report.

# Reference Guide to Template Sections

	Page
INTRODUCTION	4
ELEMENTARY AND MIDDLE SCHOOL GOALS	5
NCLB GOAL	25
HIGH SCHOOL COHORTS	26
HIGH SCHOOL GOALS	28
OPTIONAL GOALS	63
SUPPLEMENTARY TABLES	
ELEMENTARY AND MIDDLE SCHOOLS	66
HIGH SCHOOLS	69

The Accountability Plan Progress Report Template Is Below.



# Children's Aid College Prep CHARTER SCHOOL

# 2014-15 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:

September 15, 2015

By: Simone Bond, Director of Operations

1919 Prospect Avenue, Third Floor Bronx, New York 10457 Office: 347.871.9002 | Fax: 718.583.6238 info@childrensaidcollegeprep.org Simone Bond, Director of Operations prepared this 2014-15 Accountability Progress Report on behalf of the school's board of trustees:

Trustee's Name	Board Position
Karen Drezner	Chair, Finance, Learning & Achievement,
	Governance
Michelle DeLong	Secretary, Finance, Learning & Achievement
Drema Brown	Trustee, Finance, Learning & Achievement
Lori Clement	Trustee, Finance
Jane Goldman	Trustee, Fundraising, Learning &
	Achievement
Abe Fernandez	Trustee, Learning & Achievement,
	Governance
Beth Leventhal	Trustee, Learning & Achievement
De'Lois Coleman	Parent Representative

Casey Vier has served as Principal since October 2015.

# **INTRODUCTION**

Children's Aid College Prep Charter School (CACPCS) is a community school whose mission is to prepare elementary school students for success in middle school, high school, college and life by providing them with a rigorous instructional experience; addressing their physical, emotional and social needs; fostering a sense of pride and hope; and serving as a safe and engaging community hub.

CACPCS's vision is to ensure that ALL children have the opportunity to achieve the American Dream. By fostering each child's holistic development early in their academic careers, and by promoting learning and cognitive development, social and emotional skills development and health and wellness supported by meaningful parent or caregiver engagement, CACPCS will put its students on the path to college success.

The key design elements in place at CACPCS to ensure achievement of the mission and vision include:

# Instructional rigor and a robust academic program

- Curriculum aligned with Common Core Standards
- Expanded school day (7:45-4:00pm) and extended school year (more than 180 days)
- Connection to quality summer programming

# **Expanded learning opportunities**

- After-school programming (4:00-6:00pm)
- Thoughtful integration of school day and after-school goals evident in project-based work through art, physical education, dance, music, and technology

# Frequent and purposeful assessment

- Academic and non-academic measures to guide the work of all school staff
- Consistent references to student action plan

# Talented and committed professional staff and administrators

- Life Coaches as the primary orchestrators of resources and communication
- Effective coaching and professional development strategies

# **Comprehensive support services**

- Full range of health, mental health and social services
- Continuous support and outreach to stabilize families

# School Enrollment by Grade Level and School Year

School Year	К	1	2	3	4	5	6	7	8	9	10	11	12	Total
2011-12														
2012-13	65	69												134
2013-14	71	67	69											207
2014-15	68	67	70	68										273

# **Student Demographic Characteristics**

Black	44%
Latino	39%
Caucasian	1%
Asian	1%
American Indian	0%
Multi-Racial	15%
Free & Reduced Price	87%
Special Education	18%
English Language Learner	13%

#### **ENGLISH LANGUAGE ARTS**

# **Goal 1: English Language Arts**

Children's Aid College Prep Charter School (CACPCS) students are proficient readers and writers of the English language.

# Background

CACPCS utilizes the Common Core State Standards aligned Harcourt Journeys curriculum to implement a robust and comprehensive English Language Arts program. With two certified teachers in each classroom, CACPCS students receive differentiated instruction through whole group, small group or one-on-one instruction. The school monitors student progress through daily, biweekly and interim assessments including the lowa Test for Basic Skills, the Developmental Reading Assessment (DRA2+), Wilson's Fundations and Core Ready Programs. Teachers, in consultation with the Principal and the Academic Dean use this assessment data to adjust instruction and provide students with strategic interventions as needed. The Principal and Deans provide teachers with ongoing coaching and mentoring through daily observation and feedback sessions and weekly grade-level meetings. Teachers also receive professional development during the summer as well as a full day of training in November.

#### **Goal 1: Absolute Measure**

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State English language arts examination for grades 3-8.

# Method

The school administered the New York State Testing Program English language arts assessment to students in 3<sup>rd</sup> grade in April 2015. Each student's raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year's test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year (defined as enrolled by BEDS day of the previous school year).

2014-15 State English Language Arts Exam Number of Students Tested and Not Tested

Grade	Total	١	Total		
Grade	Tested	IEP	ELL	Absent	Enrolled
3	68	0	0	0	68
4					

<sup>&</sup>lt;sup>1</sup> Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

5					
6					
7					
8					
All	68	0	0	0	68

# **Results**

# Performance on 2014-15 State English Language Arts Exam By All Students and Students Enrolled in At Least Their Second Year

Grades	All Stud	dents	Enrolled in at least their Second Year		
Grades	Percent Proficient	Number Tested	Percent Proficient	Number Tested	
3	48.5	68	48.3	60	
4					
5					
6					
7	_				
8					
All					

# **Evaluation**

CACPCS did not meet this measure. There was a deficit of 26.7%. We look forward to strengthening our curriculum, instructional delivery, and assessments so that our students are able to meet the increasing demands of the Common Core.

### **Additional Evidence**

Although we didn't meet our goal, our children out-performed other charter schools, as well as schools in the district and state. We believe this shows our children possess a great deal of potential and look forward to preparing them to meet this measure next year.

**English Language Arts Performance by Grade Level and School Year** 

	Perce	Percent of Students Enrolled in At Least Their Second Year				
			Achieving Pro	oficiency		
Grade	203	12-13	2013-	-14	201	4-15
	Percent	Number	Percent	Number	Percent	Number
	reiteiit	Tested	Percent	Tested	reiteiit	Tested
3					48.3	60
4						
5						

6			
7			
8			
All			

#### **Goal 1: Absolute Measure**

Each year, the school's aggregate Performance Level Index ("PLI") on the State English language arts exam will meet the Annual Measurable Objective ("AMO") set forth in the state's NCLB accountability system.

# Method

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an AMO each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state's learning standards in English language arts. To achieve this measure, all tested students must have a Performance Level Index ("PLI") value that equals or exceeds the 2014-15 English language arts AMO of 97. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.<sup>2</sup>

### **Results**

The school's Performance Index Level was 135.2, which exceeds the AMO of 97.

English Language Arts 2014-15 Performance Level Index (PLI)

Number in	Р	Percent of Students at Each Performance Level							
Cohort	Level 1		Level 2		Level 3		Level 4		
	9		26		31		2		
	PI	=	38.2	+	45.6	+	2.9	=	86.7
					45.6	+	2.9	=	<u>48.5</u>
							PLI	=	135.2

# **Evaluation**

CACPCS met this measure. It exceeds the AMO by 38.2.

# **Goal 1: Comparative Measure**

<sup>&</sup>lt;sup>2</sup> In contrast to SED's Performance Index, the PLI does not account for year-to-year growth toward proficiency.

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of all students in the same tested grades in the local school district.

#### Method

A school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district.<sup>3</sup>

#### **Results**

CACPCS students performed more than three times better than the students in District 12.

2014-15 State English Language Arts Exam Charter School and District Performance by Grade Level

	Percent of Students at Proficiency					
Grade	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students			
	Percent	Number Tested	Percent	Number Tested		
3	48.3	60	11.9	1820		
4						
5						
6						
7						
8				·		
All						

#### **Evaluation**

CACPCS met this measure. The students exceeded the district performance by 36.4%.

# **Additional Evidence**

CACPCS outperformed their peers in Community School District (CSD) 12.

# English Language Arts Performance of Charter School and Local District by Grade Level and School Year

Grade	Percent of Students Enrolled in at Least their Second Year Who Are at
Grade	Proficiency Compared to Local District Students

<sup>&</sup>lt;sup>3</sup> Schools can acquire these data when the New York State Education Department releases its Access database containing grade level ELA and math test results for all schools and districts statewide. The NYSED announces the release of the data on its News Release webpage.

	2012	2-13	201	3-14	201	4-15
	Charter	Local	Charter	Local	Charter	Local
	School	District	School	District	School	District
3					48.3	11.9
4						
5						
6						
7						
8						
All						

# **Goal 1: Comparative Measure**

Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

# Method

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school's performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school's actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools' actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a meaningful degree is the requirement for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available. This report contains <u>2013-14</u> results, the most recent Comparative Performance Analysis available.

#### Results

CACPCS did not administer the English Language Arts state exam in April 2014. In the 2013-2014 academic year, the school did not have testing grades and instead served students in grades K-2, therefore, the school cannot comment on Effect Size at this time.

# 2013-14 English Language Arts Comparative Performance by Grade Level

Grade	Percent Economically Disadvantaged	Number Tested		of Students vels 3&4	Difference between Actual - and Predicted	Effect Size
	Disauvantageu		Actual	Predicted	and Predicted	
3						
4						
5						
6						
7						
8						
All						_

School's Overall Comparative Performance:	
Write in Comparative Performance Analysis from report here	

# **Evaluation**

CACPCS is unable to state whether it has met the measure since the school did not administer the state's ELA exam in 2013-2014 academic year.

# **Additional Evidence**

CACPCS did not have testing grades during the 2013-2014 academic year.

# **English Language Arts Comparative Performance by School Year**

School Year	Grades	Percent Eligible for Free Lunch/ Economically Disadvantaged	Number Tested	Actual	Predicted	Effect Size
2011-12						
2012-13						
2013-14						

# Goal 1: Growth Measure<sup>4</sup>

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.

# Method

<sup>&</sup>lt;sup>4</sup> See Guidelines for <u>Creating a SUNY Accountability Plan</u> for an explanation.

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2013-14 and also have a state exam score from 2012-13 including students who were retained in the same grade. Students with the same 2012-13 score are ranked by their 2013-14 score and assigned a percentile based on their relative growth in performance (student growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

Given the timing of the state's release of Growth Model data, the 2014-15 analysis is not yet available. This report contains 2013-14 results, the most recent Growth Model data available. <sup>5</sup>

#### Results

CACPCS did not administer the English Language Arts state exam in April 2014. In the 2013-2014 academic year, the school did not have testing grades and instead served students in grades K-2.

2013-14 English Language Arts Mean Growth Percentile by Grade Level

	Mean Growth Percentile				
Grade	School	Statewide			
	301001	Median			
4		50.0			
5		50.0			
6		50.0			
7		50.0			
8		50.0			
All		50.0			

# **Evaluation**

CACPCS did not administer the state exam in April 2014. In the 2013-2014 academic year, the school did not have testing grades and instead served students in grades K-2.

#### **Additional Evidence**

CACPCS did not administer the state exam in April 2014. In the 2013-2014 academic year, the school did not have testing grades and instead served students in grades K-2.

English Language Arts Mean Growth Percentile by Grade Level and School Year

Grade	Mean Growth Percentile					
	2011-12 <sup>6</sup>	2012-13	2013-14	Statewide		

<sup>&</sup>lt;sup>5</sup> Schools can acquire these data from the NYSED's Business Portal: portal.nysed.gov.

<sup>&</sup>lt;sup>6</sup> Grade level results not available.

		Median
4		50.0
5		50.0
6		50.0
7		50.0
8		50.0
All		50.0

# Summary of the English Language Arts Goal

We achieved one absolute measure and one comparative measure. Although we didn't achieve one of our absolute measures, we feel that the 2014-2015 data shows we are working toward attaining this goal.

Туре	Measure	Outcome			
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State English language arts exam for grades 3-8.	Did Not Achieve			
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the				
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of students in the same tested grades in the local school district.	Achieved			
Comparative	Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2013-14 school district results.)	N/A			
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	N/A			

### **Action Plan**

CACPCS students showed great promise in their first year of testing. In an effort to ensure our students continue to grow, the following actions will be taken:

Assessment: The school has created/implemented interim assessments that are more
closely aligned to the NYS Common Core Assessment. Furthermore, the school has
developed a school-wide assessment progression, outlining criteria for the development of
formative and summative assessments, with the ultimate goal of preparing all students to
meet the demands of the CCS. We have also added the *i-Ready* diagnostic assessment for all
students as another measure to assess and monitor mastery of CCS.

- Data-Driven Practices: The school has developed data analysis procedures and protocols. All staff has been trained in utilizing such tools and will continue to receive support in doing so. Teachers will use data analysis protocols and procedures following each interim assessment.
- Curriculum: The Principal has identified Grade Cohort Leaders, who will support with
  revision of unit plans. Improvements/additions have been made to the existing curriculum,
  specifically around the reading of informational texts, as this was an area of difficulty for
  many of the students. There will be a greater emphasis on recognition and analysis of
  structures and relationships within a text, as a vehicle to support understanding.
- Instructional Strategies and Tools: The school has revised and refined its bank of
  instructional strategies and tools. This includes a revision of the school-wide close reading
  strategies, which will reinforce an even closer read and deeper understanding of a given
  selection of text.
- Infused Writing: The school has revised curriculum and added additional strategies, tools, and data-driven practices to support all students with writing. There will be a greater emphasis for infused writing through all content areas, as this was lacking in previous years. Teachers will administer a series of On-Demand prompts at the beginning and end of each trimester and work together to identify trends, needs, and develop a plan of action. Teachers will also infuse more opportunities for writing in all content areas. The format will match the requirements of the NYS Common Core Assessments.
- Additional Support: The school has launched ESL and Intervention Teams. Both teams will serve as in-house experts that will begin to develop a school-wide bank of strategies and tools for supporting each population, specifically in literacy. The goal is for these teams to work with the rest of the staff to ensure there is quality and accessibility of such. The Intervention Team will work closely with teachers to ensure intervention programs are utilized with fidelity and there is ongoing progress monitoring to assess effectiveness of such.

#### **MATHEMATICS**

# **Goal 2: Mathematics**

CACPCS students understand and apply mathematical computation to solve problems.

# **Background**

CACPCS shifted from commercial curricular programs to the creation and implementation of school generated curriculum and assessments that are better aligned to the CCS and provide a more rigorous, enriching learning experience. The Academic Dean, Instructional Coach, and Grade Cohort Leaders have worked together to engage in Backward Design to create units and develop school-wide tools and strategies to promote alignment, engagement, and rigor. The school also added an additional block for math intervention/enrichment to better target student needs.

# **Goal 2: Absolute Measure**

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State mathematics examination for grades 3-8.

### Method

The school administered the New York State Testing Program mathematics assessment to students in 3td grade in April 2015. Each student's raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year's test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year.

2014-15 State Mathematics Exam
Number of Students Tested and Not Tested

Grade	Total	١	Total		
Grade	Tested	IEP	ELL	Absent	Enrolled
3	68	0	0	0	68
4					
5					
6					
7					
8					
All	68	0	0	0	68

# **Results**

CACPCS exceeded this measure by 6.6%.

Performance on 2014-15 State Mathematics Exam

By All Students and Students Enrolled in At Least Their Second Year

Grades	All Stud	dents	Enrolled in at least their Second Year		
	Percent Proficient	Number Tested	Percent Proficient	Number Tested	
3	82.4	68	81.6	60	
4					
5					
6					
7	_				
8	_		_		
All					

<sup>&</sup>lt;sup>7</sup> Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

#### **Evaluation**

We are pleased to have met this measure for the 2014-2015 school year. Our goal is to use these early successes to increase proficiency in mathematics.

#### **Additional Evidence**

CACPS met this measure.

# **Mathematics Performance by Grade Level and School Year**

	Perce	Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency							
			Achieving Pro	riciency					
Grade	202	12-13	2013-	-14	201	4-15			
	Percent	Number	Percent	Number	Percent	Number			
	reiteiit	Tested	Percent	Tested	reiteiit	Tested			
3					81.6	60			
4									
5									
6									
7									
8									
All									

# **Goal 2: Absolute Measure**

Each year, the school's aggregate Performance Level Index (PLI) on the State mathematics exam will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.

# Method

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an AMO each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state's learning standards in mathematics. To achieve this measure, all tested students must have a Performance Level Index (PLI) value that equals or exceeds the 2014-15 mathematics AMO of 94. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.8

### Results

The school's Performance Index Level was 181, which exceeds the AMO of 94.

<sup>&</sup>lt;sup>8</sup> In contrast to NYSED's Performance Index, the PLI does not account for year-to-year growth toward proficiency.

# Mathematics 2014-15 Performance Level Index (PLI)

Number in		Percent of Students at Each Performance Level							
Cohort	Level 1		Level 2		Level 3		Level 4		
	1		11		24		32		
	PI	=	16.2	+	35.3	+	47.1	=	98.6
					35.3	+	47.1	=	82.4
							PH	=	181

#### **Evaluation**

CACPCS achieved the AMO for the 2014-2015 school year.

# **Goal 2: Comparative Measure**

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of all students in the same tested grades in the local school district.

# Method

A school compares the performance of tested students enrolled in at least their second year to that of all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district. 9

# **Results**

CACPCS students performed more than five times better than the students in District 12.

2014-15 State Mathematics Exam
Charter School and District Performance by Grade Level

	Percent of Students at Proficiency					
Grade		ool Students it 2 <sup>nd</sup> Year	All District Students			
	Percent	Number Tested	Percent	Number Tested		
3	81.6	60	15.9	1877		
4						
5						
6						
7						
8						
All						

<sup>&</sup>lt;sup>9</sup> Schools can acquire these data when the New York State Education Department releases its database containing grade level ELA and math test results for all schools and districts statewide. The NYSED announces the release of the data on its <a href="News Release webpage">News Release webpage</a>.

#### **Evaluation**

CACPCS met this measure. The students exceeded the district by 65.7 percentage points.

# **Additional Evidence**

CACPCS outperformed their peers in Community School District (CSD) 12.

# Mathematics Performance of Charter School and Local District by Grade Level and School Year

Percent of Students Enrolled in at Least their Second Year Who Are							
		Proficiency	y Compared t	o Local Distric	ct Students		
Grade	2013	2-13	201	3-14	201	4-15	
	Charter	Local	Charter	Local	Charter	Local	
	School	District	School	District	School	District	
3					81.6	15.9	
4							
5							
6							
7							
8							
All							

# **Goal 2: Comparative Measure**

Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

#### Method

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school's performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school's actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools' actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a meaningful degree is the requirement for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available. This report contains <u>2013-14</u> results, the most recent Comparative Performance Analysis available.

# **Results**

Provide a brief narrative highlighting 2013-14 results in the data table that directly addresses the critical data: overall Effect Size. In addition, the discussion may also include highlighting individual grade levels and their respective Effect Sizes.

**2013-14** Mathematics Comparative Performance by Grade Level

Grade	Percent Economically Disadvantaged	Number Tested		of Students rels 3&4	Difference between Actual and Predicted	Effect Size
	Disadvantaged		Actual	Predicted	and Fredicted	
3		68				
4						
5						
6						
7					_	•
8						
All			<u>-</u>	<u> </u>		_

School's Overall Comparative Performance:
Write in Comparative Performance Analysis from report here

# **Evaluation**

CACPCS is unable to state whether it has met the measure since the school did not administer the state's Math exam in 2013-2014 academic year.

# **Additional Evidence**

CACPCS did not have testing grades during the 2013-2014 academic year.

# **Mathematics Comparative Performance by School Year**

School Year	Grades	Percent Eligible for Free Lunch/ Economically Disadvantaged	Number Tested	Actual	Predicted	Effect Size
2011-12						
2012-13						
2013-14						

# Goal 2: Growth Measure 10

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.

### Method

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2013-14 and also have a state exam score in 2012-13 including students who were retained in the same grade. Students with the same 2012-13 scores are ranked by their 2013-14 scores and assigned a percentile based on their relative growth in performance (student growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

Given the timing of the state's release of Growth Model data, the 2014-15 analysis is not yet available. This report contains 2013-14 results, the most recent Growth Model data available. <sup>11</sup>

Provide a brief narrative highlighting 20123-14 results in the data table that directly addresses the critical data: the school's mean growth percentile. In addition, the discussion may also include highlighting individual grade levels and their respective percentiles.

2013-14 Mathematics Mean Growth Percentile by Grade Level

	Mean Growth Percentile			
Grade	School	Statewide		
	3011001	Median		
4		50.0		
5		50.0		
6		50.0		
7		50.0		
8		50.0		
All		50.0		

# **Evaluation**

CACPCS did not administer the Math state exam in April 2014. In the 2013-2014 academic year, the school did not have testing grades and instead served students in grades K-2.

# **Additional Evidence**

<sup>&</sup>lt;sup>10</sup> See Guidelines for <u>Creating a SUNY Accountability Plan</u> for an explanation.

 $<sup>^{11}</sup>$  Schools can acquire these data from the NYSED's business portal: portal.nysed.gov.

CACPCS did not have testing grades during the 2013-2014 academic year.

# Mathematics Mean Growth Percentile by Grade Level and School Year

	Mean Growth Percentile					
Grade	2011-	2012-13	2013-14	Statewide		
	12 <sup>12</sup>   2012-13   2013-14	Median				
4				50.0		
5				50.0		
6				50.0		
7				50.0		
8				50.0		
All				50.0		

# **Summary of the Mathematics Goal**

CACPCS is pleased to have met both absolute measures and its comparative measure.

Туре	Measure	Outcome
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State mathematics exam for grades 3-8.	Achieved
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the state mathematics exam will meet that year's Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	Achieved
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of students in the same tested grades in the local school district.	Achieved
Comparative	Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2013-14 school district results.)	Achieved/ Did Not Achieve
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	N/A

# **Action Plan**

CACPCS students demonstrated achievement in their first year of testing. In an effort to ensure our students continue to grow, the following actions will be taken:

<sup>&</sup>lt;sup>12</sup> Grade level results not available.

- Assessment: The school has created/implemented interim assessments that are more
  closely aligned to the NYS Common Core Assessment. Furthermore, the school has
  developed a school-wide assessment progression, outlining criteria for the development of
  formative and summative assessments, with the ultimate goal of preparing all students to
  meet the demands of the CCS. We have also added the *i-Ready* diagnostic assessment for all
  students as another measure to assess and monitor mastery of CCS.
- Data-Driven Practices: The school has developed data analysis procedures and protocols. All staff has been trained in utilizing such tools and will continue to receive support in doing so. Teachers will use data analysis protocols and procedures following each interim assessment.
- Curriculum: The Principal has identified Grade Cohort Leaders, who will support with revision of unit plans. Improvements/additions have been made to the existing curriculum, specifically around data and measurement and overall problem-solving strategies and skills.
- Strategic Support: The school has added an additional math block for intervention, enrichment, and centers. Data will be consistently used to inform this block so that we can best meet the needs of all students.



# Appendix B: Total Expenditures and Administrative Expenditures per Child

Last updated: 07/31/2015

# Page 1

#### **Charter School Name:**

#### **B. Financial Information**

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

# 1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take total expenditures (from the unaudited 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Total Expenditures	5079343
Line 2: Year End Per Pupil Count	273
Line 3: Divide Line 1 by Line 2	18605

#### 2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2014-15 Schedule of Functional Expenses) and <u>divide by</u> the year end per pupil count. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officers, the treasurer, the finance or business offices, the purchasing unit, the employee personnel offices, the records management offices, or a public information and services offices. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation.

# Please note the following:

- Do not include the FTE of personnel dedicated to administration of the instructional programs.
- Do not include Employee Benefit costs or expenditures in the above calculations.
- A template for the Schedule of Functional Expenses is provided on page 20 of the 2014-15 Annual Report Guidelines to assist schools identify the categories of expenses needed to compute the two per pupil calculations. This template does not need to be completed or submitted on August 1st as it will be submitted November 1st as part of the audited financial statements. Therefore schools should use unaudited amounts for these per pupil calculations. (See the 2014-15 Annual Report Guidelines in "Resources" area of your portal task page).

To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the 2014-15 Schedule of Functional Expenses) and <u>divide by</u> the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Relevant Personnel Services Cost (Row)	317700
Line 2: Management and General Cost (Column)	500978
Line 3: Sum of Line 1 and Line 2	818678
Line 4: Year End Per Pupil Count	273
Line 5: Divide Line 3 by the Year End Per Pupil Count	2999

# Thank you.



# GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

	TEMPLATE TABS
RAY tab contains the Instructi	ions
<u>Instructions</u>	Provides description of tabs and input requirements.
LUE tabs require input of info	rmation
1.) Name of School	Enter school name, contact information and academic year for the yearly budget and quarterly reports.
2.) Enrollment	Enter enrollment information on this tab. Use for inputting BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information on this tab. Use for inputing BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter >Average Wage, by Position Category, By Quarter
4.) Yearly Budget	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based upon input on tab "3.) Staffing Plan." >"Pior Year" column may be completed based upon preliminary data and adjusted with Annual Audited data when the Quarter 2 Actuals a being submitted. >Budget Revisions, as necessary and approved by the school's Boa of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter data in light blue cells. >"Pior Year" column may be completed based upon preliminary data and adjusted with Annual Audited data when the Quarter 2 Actuals a being submitted.
6.) Quarterly Report	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based

# CELL COLORS & GUIDANCE COMMENTS

7.) Annual Report Requirement

= Enter information into the light BLUE shaded cells.

upon input on tab "3.) Staffing Plan."

Complete when submitting Actual Quarter 4.

= Cells labeled in ORANGE containe guidance regarding the input of information.
= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20150608

# Charter Funding Alphabetical By NYS School District \* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)

District		Final 2014-15	Final 2015-16
Code	School District Name	Basic Tuition*	Basic Tuition*



# ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

# **Children's Aid College Prep Charter School**

Contact Name: Simone Bond

Contact Title: Director of Operations

Contact Email:

Contact Phone:

Current Academic Year: 2015-16

Prior Academic Year: #NAME?

# CHILDREN'S AID COLLEGE PREP CHARTE 2015-16

**ENROLLMENT BY DISTRICT** 

QUAR Original 304

						ENROLL	MENT BY	GRADES
GRADES	К	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	24	70	70	70	70			
TOTAL ENROLLMENT = 304				•				

	PRIOR YEA
IUMBER OF SCHOOL DISTRICTS ENROLLED:	1
IUMBER OF STUDENTS ENROLLED:	273

IOR YEAR	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY OUART						
OK TEAR		TOTAL DISTRICTS/ENROLLIMENT BY QUARTER					
CTUAL	QUAR	TER 1	QUAR	TER 2	R 2 QUAR		
	Original	Revised	Original	Revised	Original	Revised	
1	1	0	1	0	1	0	
273	304	0	304	0	304	0	
	IF there are N	IF there are NO Annual Budget revisions leave " <i>Revised</i> Budgeted Enrollment" Co					

olumn(s) COM IF "*Revised* Budgeted Enrollment" column is utilized, all cells in the entire column should be com

ANNUAL BUDGET ENROLLMENT BY QUARTER PRIOR YEAR Ξ?

		#NAME?
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment
1 PRIMARY District	NYC CHANCELLOR'S OFFICE	273
2 SECONDARY District	(Select from drop-down list)	
Other District 3	(Select from drop-down list)	
Other District 4	(Select from drop-down list)	
Other District 5	(Select from drop-down list)	

(Select from drop-down list)

(Select from drop-down list) (Select from drop-down list)

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(Select from drop-down list)

Other District 6

Other District 7

Other District 8

Other District 9

Other District 10

Other District 11

Other District 12

Other District 13

Other District 14

Other District 15

Other District 16 Other District 17

Other District 18 Other District 19

Other District 20

Other District 21

Other District 22

Other District 23

Other District 24

Other District 25

Other District 26

Other District 27

Other District 28

Other District 29

Other District 30

Other District 31

Other District 32

Other District 33

Other District 34 Other District 35

Other District 36

Other District 37

Other District 38

Other District 39

Other District 40

Other District 41

Other District 42

Other District 43

Other District 44

Other District 45

Other District 46

Other District 47

Other District 48

Other District 49

Other District 50

QUARTER 1		QUARTER 2		QUAR	QUAR		
Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	
304		304		304		304	

# R SCHOOL

0 0 10 11	
	12

	ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT						
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4			
Revised	Actual	Actual	Actual	Actual			
0	0	0	0	0			
0	0	0	0	0			
PLETELY pleted.							
	ACTUAL ENROLLMENT BY QUARTER						
TER 4	<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	<b>QUARTER 4</b>			
Revised Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment			

# CHILDREN'S AID COLLEGE PREP CHARTE 2015-16

# STAFFING PLAN - FULL TIME EQUIVALEN

\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLE
IF the Revised Budget column IS utilized, the ENTIRE column should be completed for both the FTE and WAGES se

ADMINISTRATIVE PERSONNEL FTE	<b>PRIOR YEAR</b>	ANNUAL BUDGETED FTE						
*NOTE: Enter the number of FTE	2014-15	Q1		Q2		Q3		0
positions in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original
Executive Management	0.0	0.0		0.0		0.0		0.0
Instructional Management	1.0	1.0		1.0		1.0		1.0
Deans, Directors & Coordinators	3.0	1.0		1.0		1.0		1.0
CFO / Director of Finance	1.0	1.0		1.0		1.0		1.0
Operation / Business Manager	1.0	1.0		1.0		1.0		1.0
Administrative Staff	5.0	1.0		1.0		1.0		1.0
TOTAL ADMINISTRATIVE STAFF	11.0	5.0	0.0	5.0	0.0	5.0	0.0	5.0
INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR	ANNUAL BUDGETED FTE						
*NOTE: Enter the number of FTE	2014-15		)1		O2		<b>Q</b> 3	
positions in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original
Teachers - Regular	19.0	1.0		1.0		1.0		1.0
Teachers - SPED	5.0	1.0		1.0		1.0		1.0
Substitute Teachers	0.0	0.0		0.0		0.0		0.0
Teaching Assistants	0.0	0.0		0.0		0.0		0.0
Specialty Teachers	3.0	1.0		1.0		1.0		1.0
Aides	0.0							
Therapists & Counselors	0.0							
Other	0.0							
TOTAL INSTRUCTIONAL	27.0	3.0	0.0	3.0	0.0	3.0	0.0	3.0
NON-INSTRUCTIONAL PERSONNEL FTE *NOTE: Enter the number of FTE	PRIOR YEAR			ANNUAL BUDG Q2		OGETED FTE O3		
positions in the "blue" cells.	2014-15		21	-	`		<b>,</b> .	Q
	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original
Nurse	0.0							
Librarian	0.0							
Custodian	0.0							
Security	0.0							
Other	3.0	1.0		1.0		1.0		1.0
TOTAL NON-INSTRUCTIONAL	3.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
TOTAL PERSONNEL SERVICE FTE	41.0	9.0	0.0	9.0	0.0	9.0	0.0	9.0
TOTAL I ENGONNEL SERVICE FIE	41.0	3.0	0.0	3.0	0.0	3.0	0.0	5.0

# CHILDREN'S AID COLLEGE PREP CHARTE

# STAFFING PLAN - WAGES

ADMINISTRATIVE PERSONNEL WAGES	PRIOR YEAR								
			ANNUAL BUDGETED WAGES						
*NOTE: Enter the average salary for each	2014-15	Q1		Q2		Q3		Q	
category in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	
Executive Management									
Instructional Management	158100.02	161262		161262		161262		161262	
Deans, Directors & Coordinators	252866.03	315650		315650		315650		315650	
CFO / Director of Finance	86700	90000		90000		90000		90000	
Operation / Business Manager	75000	76500		76500		76500		76500	
Administrative Staff	167400	241260		241260		241260		241260	
INSTRUCTIONAL PERSONNEL WAGES	PRIOR YEAR				ANNUAL BUIDO	SETED WAGES			
*NOTE: Enter the average salary for each	2014-15	O	1	Q2		O3		c	
category in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	
Teachers - Regular	962081.32	1061578.4	Reviseu	1061578.4	Reviseu	1061578.4	Reviseu	1061578.4	
Teachers - Regular	231928.42	265394.6		265394.6		265394.6		265394.6	
Substitute Teachers	231920.42	203394.0		203394.0		203394.0		203394.0	
Teaching Assistants									
Specialty Teachers	160766.06	105560		105560		105560		105560	
Aides	100700.00	105500		105500		105500		105500	
Therapists & Counselors									
Other									
Other									
NON-INSTRUCTIONAL PERSONNEL WAG	PRIOR YEAR				ANNUAL BUDG	SETED WAGES			
*NOTE: Enter the average salary for each	2014-15	01		Q2		Q3		Ç	
category in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	
Nurse									
Librarian									
Custodian									
Security									
Other	70736.6	53040		53040		53040		53040	

# NT ("FTE")

TELY BLANK. ctions.

\*NOTE: State the assumptions that are being made for personnel FTE levels in the section provided below.

ADMINISTRATIVE PERSONNEL FTE	
*NOTE: Enter the number of FTE	4
positions in the "blue" cells.	Revised
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0
INSTRUCTIONAL PERSONNEL FTE	
*NOTE: Enter the number of FTE	4
positions in the "blue" cells.	Revised
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0
NON-INSTRUCTIONAL PERSONNEL FTE	
*NOTE: Enter the number of FTE	4
positions in the "blue" cells.	Revised
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	0.0
TOTAL PERSONNEL SERVICE FTE	0.0

ACTUAL QUARTERLY FTE								
Q1	Q2	Q4						
Actual	Actual	Q3 Q4 Actual Actual						
0.0	0.0	0.0	0.0					
		•						

	ACTUAL QUA	RTERLY FTE	
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0

ACTUAL QUARTERLY FTE											
Q1	Q2 Q3 Q4										
Actual	Actual	l Actual Actua									
0.0	0.0	0.0	0.0								
0.0	0.0	0.0	0.0								

Description of Assumptions	
1	
4	
1	
1	
6	

	Description of Assumptions							
20								
5								
2								

Description of Assumptions						
2						
L						

## R SCHOOL

ADMINISTRATIVE PERSONNEL WAGES	
*NOTE: Enter the average salary for each	4
category in the "blue" cells.	Revised
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
INSTRUCTIONAL PERSONNEL WAGES	
*NOTE: Enter the average salary for each	
category in the "blue" cells.	Revised
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
NON-INSTRUCTIONAL PERSONNEL WAS	
*NOTE: Enter the average salary for each	
category in the "blue" cells.	Revised
Nurse	
Librarian	
Custodian	
Security	
Other	

	ACTUAL QUAR	TERLY WAGE	S
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
	ACTUAL QUAR		
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
	ACTUAL QUAR	TERLY WAGE	S
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
	1		

Total Revenue Total Expenses Net Income Actual Student Enrollment		- - - 273	#NAME? 1,265,112 #NAME? 304	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,292,112 #NAME? 304	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,271,612 #NAME? 304
		Prior Year Actual	1st Q Original	uarter - 7/1 - Revised	9/30	2nd Qu Original	uarter - 10/1 - Revised	12/31	3rd ( Original
		#NAME?	Budget	Budget	Variance	Budget	Budget	Variance	Budget
REVENUE			NO	TE* If there a	ro NO budgot	rovisions at th	o time of quar	tork cubmitto	Lloovo 'DEVIS
REVENUES FROM STATE SOURCES	2015-16		NU	'IE" II triere a		revisions at the			
Per Pupil Revenue P	er Pupil Rate								
NYC CHANCELLOR'S OFFICE	#NAME?	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
·	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
·	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
	#N/A #N/A	-	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
·	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
·	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
<u> </u>	#N/A #N/A	-	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A
<u>:</u>	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
ALL OTHER School Districts: ( Weighted Avg )	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		-	158,020	-	#NAME?	158,020	-	#NAME?	158,020
Grants					//\.\.\.			//NANAEO	
Stimulus  DVCD (Department of Youth and Community Dove	olonmont)	-	-	-	#NAME? #NAME?	-	-	#NAME? #NAME?	-
DYCD (Department of Youth and Community Development Other	eiopinienii)	-	-	-	#NAME?	-	-	#NAME?	-
Other		_	-	-	#NAME?	-	-	#NAME?	-
TOTAL REVENUE FROM STATE SOURCES			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
		<u> </u>							
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs		-		-	#NAME?		-	#NAME?	
Title I		-	43,097 2,003	-	#NAME? #NAME?	43,097 2,003	-	#NAME? #NAME?	43,097
Title Funding - Other School Food Service (Free Lunch)			2,003	-	#NAME?	2,003	-	#NAME?	2,003
Grants					#TO COLE .			mie une.	
Charter School Program (CSP) Planning & Implen	nentation	-	-	-	#NAME?	-	-	#NAME?	-
Other		-	-	-	#NAME?	-	-	#NAME?	-
Other		_	_	_	#NAME?	_	<u>-</u>	#NAME?	<u>-</u>
TOTAL REVENUE FROM FEDERAL SOURCES			45,100	-	#NAME?	45,100	-	#NAME?	45,100
LOOM and OTHER REVENUE									
LOCAL and OTHER REVENUE  Contributions and Donations			37,500	_	#NAME?	37,500	_	#NAME?	37,500
Fundraising		-	15,000		#NAME?	15,000	-	#NAME?	15,000
Erate Reimbursement			-	-	#NAME?	-	-	#NAME?	-
Earnings on Investments			-	-	#NAME?	-	-	#NAME?	-
Interest Income	Interest Income		-	-	#NAME?	-	-	#NAME?	-
Food Service (Income from meals)		-	-	-	#NAME?	-	-	#NAME?	-
Text Book		-		-	#NAME?	24,161	-	#NAME?	-
OTHER				<u>-</u>	#NAME?		<u>-</u>	#NAME?	
TOTAL REVENUE FROM LOCAL and OTHER SOURCE	CES		52,500	-	#NAME?	76,661	-	#NAME?	52,500
TOTAL REVENUE		_	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

Total Revenue Total Expenses Net Income Actual Student Enrollment		- - - 273	#NAME? 1,265,112 #NAME? 304	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?		#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,271,612 #NAME? 304
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Q	uarter - 10/1 -	12/31	3rd (
_		#NAME?	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
_									
EXPENSES	Avg. No. of								
ADMINISTRATIVE STAFF PERSONNEL COSTS	Positions								
Executive Management	-	-	-	-	#NAME?	-	-	#NAME?	
Instructional Management	1.00	-	40,316	-	#NAME?	40,316	-	#NAME?	40,316
Deans, Directors & Coordinators	1.00	-	78,913	-	#NAME?	78,913	-	#NAME?	78,913
CFO / Director of Finance	1.00	-	22,500	-	#NAME?	22,500	-	#NAME?	22,500
Operation / Business Manager	1.00	-	19,125	-	#NAME?	19,125	-	#NAME?	19,125
Administrative Staff	1.00	<u>-</u>	60,315	<u>-</u>	#NAME?	60,315	_	#NAME?	60,315
TOTAL ADMINISTRATIVE STAFF	5.00		221,168	-	#NAME?	221,168	-	#NAME?	221,168
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	1.00	-	265,395	-	#NAME?	265,395	-	#NAME?	265,395
Teachers - SPED	1.00	-	66,349	-	#NAME?	66,349	-	#NAME?	66,349
Substitute Teachers	-	-	-	-	#NAME?	-	-	#NAME?	
Teaching Assistants	-	-	-	-	#NAME?	-	-	#NAME?	
Specialty Teachers	1.00	-	26,390	-	#NAME?	26,390	-	#NAME?	26,390
Aides	-	-	-	-	#NAME?	-	-	#NAME?	-
Therapists & Counselors		-	-	-	#NAME?	-	-	#NAME?	
Other		<u>-</u>	-	-	#NAME?	_	_	#NAME?	
TOTAL INSTRUCTIONAL	3.00	-	358,133	-	#NAME?	358,133	-	#NAME?	358,133
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	-	-	-	#NAME?	-	-	#NAME?	
Librarian	-	-	-	-	#NAME?	-	-	#NAME?	
Custodian	-	-	-	-	#NAME?	-	-	#NAME?	
Security	-	-	-	-	#NAME?	-	-	#NAME?	
Other	1.00	<u>-</u>	13,260	_	#NAME?	13,260	<u>-</u>	#NAME?	13,260
TOTAL NON-INSTRUCTIONAL	1.00	-	13,260	-	#NAME?	13,260	-	#NAME?	13,260
SUBTOTAL PERSONNEL SERVICE COSTS	9.00	-1	592,561	-	#NAME?	592,561	-	#NAME?	592,561
DAVIDOLL TAYES AND DENESTED									
PAYROLL TAXES AND BENEFITS Payroll Taxes			53,331	_	#NAME?	53,331	-	#NAME?	53,331
Fringe / Employee Benefits			161,971		#NAME?	161,971	-	#NAME?	161,971
Retirement / Pension			12,307		#NAME?	12,307		#NAME?	101,971
TOTAL PAYROLL TAXES AND BENEFITS		-	227,609	<u>-</u> -	#NAME?	227,609	<u>-</u>	#NAME?	227,609
TOTAL PERSONNEL SERVICE COSTS	9.00		820,170	_	#NAME?	820,170	-	#NAME?	820,170
	3.00	H .	020,170		#IN/AIVIL:	020,110		#IVAIVIL:	020,170
CONTRACTED SERVICES									
Accounting / Audit		-		-	#NAME?	25,000	-	#NAME?	
Legal		-	1,125	-	#NAME?	1,125	-	#NAME?	1,125
Management Company Fee		-	122,040	-	#NAME?	122,040	-	#NAME?	122,040
Nurse Services		-	- 0.457	-	#NAME?	-	-	#NAME?	
Food Service / School Lunch		-	3,125	-	#NAME?	3,125	-	#NAME?	3,125
Payroll Services		-	1,262	-	#NAME?	1,262	-	#NAME?	1,262
Special Ed Services		-	-	-	#NAME?	-	-	#NAME?	
Titlement Services (i.e. Title I)		-	-	-	#NAME?	-	-	#NAME?	
Other Purchased / Professional / Consulting			45,625		#NAME?			#NAME?	45,625
TOTAL CONTRACTED SERVICES			173,177	-	#NAME?	198,177	-	#NAME?	173,177

Total Revenue	- 1	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	.	1,265,112	#NAME?	#NAME?	1,292,112	#NAME?	#NAME?	1,271,612
Net Income	.	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	273	304	-	-	304	-	-	304
	Prior Year Actual	1st O	uarter - 7/1 -	9/30	2nd Ou	uarter - 10/1 -	12/31	3rd (
								-
	#NAME?	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
SCHOOL OPERATIONS								
Board Expenses	-	1,000	-	#NAME?	1,000	-	#NAME?	1,000
Classroom / Teaching Supplies & Materials	-	5,000	-	#NAME?	5,000	-	#NAME?	5,000
Special Ed Supplies & Materials	-		-	#NAME?		-	#NAME?	-
Textbooks / Workbooks	-	17,500	-	#NAME?	17,500	-	#NAME?	17,500
Supplies & Materials other		10,000	-	#NAME?	10,000	-	#NAME?	10,000
Equipment / Furniture	-	1,360	-	#NAME?	1,360	-	#NAME?	1,360
Telephone	-	5,000	-	#NAME?	5,000	-	#NAME?	5,000
Technology	-	11,625	-	#NAME?	11,625	-	#NAME?	11,625
Student Testing & Assessment	-	4,000	-	#NAME?	2,000	-	#NAME?	4,000
Field Trips		2,500	_	#NAME?	2,500	_	#NAME?	2,500
Transportation (student)		750	-	#NAME?	750	_	#NAME?	750
Student Services - other		1,250	-	#NAME?	1,250	_	#NAME?	1,250
Office Expense		2,500	_	#NAME?	2,500	_	#NAME?	2,500
Staff Development		15,000	-	#NAME?	15,000	_	#NAME?	15,000
Staff Recruitment		13,000	-	#NAME?	13,000	-	#NAME?	2,000
Student Recruitment / Marketing		-	-	#NAME?	4,000	-	#NAME?	4,500
School Meals / Lunch	-		-	#NAME?	3,125	-	#NAME?	3,125
	-	3,125 500	-	#NAME?	500	-	#NAME?	500
Travel (Staff)	-	250		#NAME?	250			250
Fundraising	-		-			-	#NAME?	
Other		155,000	_	#NAME?	155,000	_	#NAME?	<u>155,000</u>
TOTAL SCHOOL OPERATIONS		236,360	-	#NAME?	238,360	-	#NAME?	242,860
FACILITY OPERATION & MAINTENANCE								
Insurance	-	6,367	-	#NAME?	6,367	-	#NAME?	6,367
Janitorial	-	-	-	#NAME?	-	-	#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	-	125	-	#NAME?	125	-	#NAME?	125
Repairs & Maintenance	-	12,500	-	#NAME?	12,500	-	#NAME?	12,500
Equipment / Furniture	-		-	#NAME?		-	#NAME?	
Security	-	-	-	#NAME?	-	-	#NAME?	-
Utilities	-	-	<u>-</u>	#NAME?	-	_	#NAME?	-
TOTAL FACILITY OPERATION & MAINTENANCE	-	18,992	-	#NAME?	18,992	-	#NAME?	18,992
DEPRECIATION & AMORTIZATION		16,414	-	#NAME?	16,414	-	#NAME?	16 11 1
	-	10,414			10,414	-		16,414
RESERVES / CONTINGENCY	-	-	-	#NAME?	-	-	#NAME?	-
TOTAL EXPENSES		1,265,112	<u>-</u>	#NAME?	1,292,112	<u>-</u>	#NAME?	1,271,612
NET INCOME	<u> </u>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

Total Revenue		#NIAN#EO	#NAME?	<b>#NIANEO</b>	#NAME?	#NIAN4E0	#NIANEC	#NAME?
	-	#NAME?		#NAME?		#NAME?	#NAME?	
Total Expenses	•	1,265,112	#NAME?	#NAME?	-,,	#NAME?	#NAME?	_,,
Net Income	l .i. l	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	273	304	-	-1	304	-	-	304
	Prior Year Actual	1st Ç	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3re
	#NAME?	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	1	1	-	-	1	-	-	
NYC CHANCELLOR'S OFFICE	273	304	-	-	304	-	-	30
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
•	-	-	-	-	-	-	-	
•	-	-	-	-	-	-	-	
•	-	-	-	-	-	-	-	
-		-	-	-	-	-	-	
•	-	-	-	-	-	-	-	
-		-	-			-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-		-	-	-	-	-	-	
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	
TOTAL ENROLLMENT	<u>273</u>	304			304	<u>-</u>		_3
REVENUE PER PUPIL	<u> </u>	#NAME?		#NAME?	#NAME?		#NAME?	#NAME?
ALVENOL I LIVI OI IL		#INAIVIE!	<u>-</u>	#IVAIVIL:	#INAIVIE!	<u>-</u>	#IVAIVIL:	#INAIVIE ?

		SCHOOL				
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME
		1	#NAME?			#NAME
Total Expenses Net Income		#NAME? #NAME?	#NAME?	1,264,612 #NAME?	#NAME? #NAME?	#NAME?
Net Income Actual Student Enrollment		#NAME?	#INAME?	#NAME?	#NAME?	#INAIVIE?
		Quarter - 1/1 -	3/31	4th Q	uarter - 4/1 -	6/30
		Revised	Variance	Original Budget	Revised	Variance
		Budget	variance	Buuget	Budget	variance
REVENUE		SED' Column(s		LY BLANK.		
REVENUES FROM STATE SOURCES	2015-16	ST be complet	ea.			
-	er Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A #N/A	#N/A #N/A	#NAME
-	#N/A	#N/A	#NAME?	-	-	
-	#N/A #N/A	#N/A #N/A	#NAME?	#N/A #N/A	#N/A #N/A	#NAME
	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
_	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
_	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAMI
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
ALL OTHER School Districts: ( Weighted Avg )	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Special Education Revenue Grants		-	#NAME?	158,020	-	#NAME
Stimulus		-	#NAME?	-	-	#NAME
DYCD (Department of Youth and Community Deve	elopment)	-	#NAME?	-	-	#NAMI
Other	, ,	-	#NAME?	-	-	#NAMI
Other		<u>-</u>	#NAME?			#NAMI
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		-	#NAME?	24,000	-	#NAME
Title I		-	#NAME?	43,097	-	#NAME
Title Funding - Other		-	#NAME?	2,003	-	#NAME
School Food Service (Free Lunch)		-	#NAME?	-	-	#NAME
Grants						
Charter School Program (CSP) Planning & Implen	nentation	-	#NAME?	-	-	#NAME
Other		-	#NAME?	-	-	#NAME
Other		-	#NAME?	_		#NAME
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	69,100	-	#NAME
LOCAL and OTHER REVENUE						
Contributions and Donations		-	#NAME?	37,500	-	#NAMI
Fundraising		-	#NAME?	15,000	-	#NAMI
Erate Reimbursement		-	#NAME?	-	-	#NAMI
Earnings on Investments		-	#NAME?	-	-	#NAMI
Interest Income		-	#NAME?	-	-	#NAMI
Food Service (Income from meals)		-	#NAME?	-	-	#NAMI
Text Book		-	#NAME?	-	-	#NAME
OTHER	250	_	#NAME?			#NAME
TOTAL REVENUE FROM LOCAL and OTHER SOURG	ES		#NAME?	52,500	-	#NAME
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME

		SCHOOL				
Fotal Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Total Expenses Net Income Actual Student Enrollment		#NAME? #NAME? -	#NAME? #NAME? -	1,264,612 #NAME? 304	#NAME? #NAME?	#NAME?
		Quarter - 1/1 -	3/31	4th Ç	Quarter - 4/1 -	6/30
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-	-	#NAME?	-	-	#NAME
Instructional Management	1.00	-	#NAME?	40,316	-	#NAME
Deans, Directors & Coordinators	1.00	-	#NAME?	78,913	-	#NAME
CFO / Director of Finance	1.00	-	#NAME?	22,500	-	#NAME
Operation / Business Manager	1.00	-	#NAME?	19,125	-	#NAMI
Administrative Staff	1.00	_	#NAME?	60,315	_	#NAMI
TOTAL ADMINISTRATIVE STAFF	5.00	-	#NAME?	221,168	-	#NAMI
INSTRUCTIONAL PERSONNEL COSTS	1.00		//NIA NATO	205 205		((51.5.5.4)
Teachers - Regular Teachers - SPED	1.00	-	#NAME?	265,395 66.349	-	#NAM #NAM
Substitute Teachers	1.00	-	#NAME?	00,349		#NAM
Teaching Assistants		-	#NAME?			#NAM
Specialty Teachers	1.00		#NAME?	26,390	_	#NAMI
Aides	1.00	_	#NAME?	20,330	-	#NAMI
Therapists & Counselors	-	_	#NAME?	-	-	#NAMI
Other			#NAME?	_	_	#NAMI
TOTAL INSTRUCTIONAL	3.00	-	#NAME?	358,133	-	#NAMI
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	#NAME?	-	-	#NAMI
Librarian	-	-	#NAME?	-	-	#NAMI
Custodian	-	-	#NAME?	-	-	#NAMI
Security	-	-	#NAME?	-	-	#NAMI
Other	1.00	_	#NAME?	13,260	_	#NAMI
TOTAL NON-INSTRUCTIONAL	1.00	-	#NAME?	13,260	-	#NAMI
SUBTOTAL PERSONNEL SERVICE COSTS	9.00	-	#NAME?	592,561	-	#NAME
PAYROLL TAXES AND BENEFITS		-	#NAME?	53,331	_	#NAMI
Payroll Taxes Fringe / Employee Benefits		-	#NAME?	161,971	-	#NAMI
Retirement / Pension		-	#NAME?	12,307	-	#NAMI
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?	227,609	-	#NAMI
TOTAL PERSONNEL SERVICE COSTS	9.00	_	#NAME?	820,170	-	#NAMI
CONTRACTED SERVICES						
Accounting / Audit		-	#NAME?		-	#NAMI
Legal		-	#NAME?	1,125	-	#NAMI
Management Company Fee		-	#NAME?	122,040	-	#NAMI
Nurse Services		-	#NAME?	-	-	#NAMI
Food Service / School Lunch		-	#NAME?	3,125	-	#NAMI
Payroll Services		-	#NAME?	1,262	-	#NAMI
Special Ed Services		-	#NAME?	-	-	#NAMI
Titlement Services (i.e. Title I)		-	#NAME?	45.00-	-	#NAMI
Other Purchased / Professional / Consulting		<u>-</u>	#NAME?	45,625	_	#NAM

	SCHOOL				
Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? 1,264,612 #NAME? 304	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?
	Quarter - 1/1 -	3/31	4th Q	uarter - 4/1 - 6	6/30
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	_	#NAME?	1,000	-	#NAME?
Classroom / Teaching Supplies & Materials		#NAME?	5,000	-	#NAME?
Special Ed Supplies & Materials	-	#NAME?	3,000	-	#NAME?
Textbooks / Workbooks	-	#NAME?	17,500	-	#NAME?
Supplies & Materials other	-	#NAME?	10,000	-	#NAME?
Equipment / Furniture	-	#NAME?	1,360	-	#NAME?
Telephone	-	#NAME?	5,000	-	#NAME?
Technology	-	#NAME?	11,625	-	#NAME?
Student Testing & Assessment	-	#NAME?	2,000	-	#NAME?
Field Trips	-	#NAME?	2,500	-	#NAME?
Transportation (student)	-	#NAME?	750	-	#NAME?
Student Services - other	-	#NAME?	1,250	-	#NAME?
Office Expense	-	#NAME?	2,500	-	#NAME?
Staff Development	-	#NAME?	15,000	-	#NAME?
Staff Recruitment	-	#NAME?	1,500	-	#NAME?
Student Recruitment / Marketing	-	#NAME?	-	-	#NAME?
School Meals / Lunch	-	#NAME?	3,125	-	#NAME?
Travel (Staff)	-	#NAME?	500	-	#NAME?
Fundraising	-	#NAME?	250	-	#NAME?
Other	_	#NAME?	155,000		#NAME?
TOTAL SCHOOL OPERATIONS	-	#NAME?	235,860	-	#NAME?
FACILITY OPERATION & MAINTENANCE					
Insurance	-	#NAME?	6,367	-	#NAME?
Janitorial	-	#NAME?	-	-	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	125	-	#NAME?
Repairs & Maintenance	-	#NAME?	12,500	-	#NAME?
Equipment / Furniture	-	#NAME?		-	#NAME?
Security	-	#NAME?	-	-	#NAME?
Utilities	_	#NAME?	_		#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	18,992	-	#NAME?
DEPRECIATION & AMORTIZATION	_	#NAME?	16.414	-	#NAME?
RESERVES / CONTINGENCY	-	#NAME?	-,	-	#NAME?
TOTAL EXPENSES	_	#NAME?	1,264,612	_	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

	SCHOOL				
Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME? #NAME? #NAME? - Duarter - 1/1 -	#NAME? #NAME? #NAME? -	1,264,612 #NAME? 304	#NAME? #NAME? #NAME? - Quarter - 4/1 -	#NAME? #NAME? #NAME?
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*  Number of Districts:  NYC CHANCELLOR'S OFFICE			1 304 - - - - - - -		
- - - - - - ALL OTHER School Districts: ( Weighted Avg ) TOTAL ENROLLMENT	-	-	- - - - - - 304	- - - - - - -	- - - -
REVENUE PER PUPIL  EXPENSES PER PUPIL	<u>-</u>	#NAME?			#NAME?

### CHILDREN'S AID COLLEGE PRE Budget / Operatin 2015-16

Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		5,093,448	#NAME?	#NAME?	(5,093,448)	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment				ı		
			Total Year		VARI	ANCE
					Original	Revised
		Original Budget	Revised Budget	Variance	Budget vs. PY Budget	Budget vs. PY Budget
DEVENIJE						
REVENUE REVENUES FROM STATE SOURCES	2015-16					
	er Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
ALL OTHER School Districts: ( Weighted Avg )	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		632,079	#NAME?	#NAME?	632,079	#NAME?
Grants						
Stimulus		-	#NAME?	#NAME?	-	#NAME?
DYCD (Department of Youth and Community Dev	elopment)	-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other			#NAME?	#NAME?		#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		24,000	#NAME?	#NAME?	24,000	#NAME?
Title I		172,388	#NAME?	#NAME?	172,388	#NAME?
Title Funding - Other		8,010	#NAME?	#NAME?	8,010	#NAME?
School Food Service (Free Lunch)		-	#NAME?	#NAME?	-	#NAME?
Grants (2007) Plusia and I						// <b>*</b> ····-
Charter School Program (CSP) Planning & Impler	nentation	-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other			#NAME?	#NAME?	_	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		204,398	#NAME?	#NAME?	204,398	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations		150,000	#NAME?	#NAME?	150,000	#NAME?
Fundraising		60,000	#NAME?	#NAME?	60,000	#NAME?
Erate Reimbursement		-	#NAME?	#NAME?	-	#NAME
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME
Interest Income		-	#NAME?	#NAME?	-	#NAME
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME
Text Book		24,161	#NAME?	#NAME?	24,161	#NAME?
OTHER			#NAME?	#NAME?	_	#NAME
TOTAL REVENUE FROM LOCAL and OTHER SOUR	CES	234,161	#NAME?	#NAME?	234,161	#NAME?
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

### CHILDREN'S AID COLLEGE PRE Budget / Operatin 2015-16

	#NAME?	#NAME?	#NAME?	#NAME?	
					#NAME?
	5,093,448	#NAME?	#NAME?	(0,000, )	#NAME?
	#INAME?	#INAIVIE?	#NAME?	#INAME?	#NAME?
		Total Year		VARIA	ANCE
				Original	Revised
	Original	Revised			Budget v
	Budget	Budget	Variance	PY Budget	PY Budge
Ave. No. of	Ĭ				
Positions					
-	-	#NAME?	#NAME?	-	#NAM
	161,262	#NAME?	#NAME?	(161,262)	#NAM
1.00	315,650	#NAME?	#NAME?	(315,650)	#NAM
1.00	90,000	#NAME?	#NAME?	(90,000)	#NAM
1.00	76,500	#NAME?	#NAME?	(76,500)	#NAM
1.00	241,260	#NAME?	#NAME?	(241,260)	#NAM
5.00	884,672	#NAME?	#NAME?	(884,672)	#NAM
1.00	1,061,578	#NAME?	#NAME?	(1,061,578)	#NAM
1.00		#NAME?	#NAME?		#NAN
-	-	#NAME?	#NAME?	-	#NAN
-	-	#NAME?	#NAME?	-	#NAN
1.00	105.560			(105.560)	#NAN
	-			(===,===)	#NAN
_	-			-	#NAN
_	-			_	#NAN
3.00	1,432,533	#NAME?	#NAME?	(1,432,533)	#NAM
-	-	#NAME?	#NAME?	-	#NAM
-	-	#NAME?	#NAME?	-	#NAN
-	-	#NAME?	#NAME?	-	#NAN
-	-			-	#NAN
1.00	53 040			(53 040)	#NAN
1.00	53,040	#NAME?	#NAME?	(53,040)	#NAN
9.00	2,370,245	#NAME?	#NAME?	(2,370,245)	#NAM
				,	
	213 322	#NAME2	#NAME2	(213 322)	#NAN
					#NAN
					#NAM
	910,434	#NAME?	#NAME?	(910,434)	#NAN
9.00	3,280,679	#NAME?	#NAME?	(3,280,679)	#NAN
	25 000	#NAME?	#NAME2	(25 000)	#NAN
					#NAM
					#NAM
	.55,150			(.55,150)	#NAM
	12 500			(12 500)	#NAN
					#NAN
	5,540			(5,540)	#NAM
	-	#NAME?	#NAME?		#NAN
			TIN/NIVILE!		#1 N/~\IVI
	182,500	#NAME?	#NAME?	(182,500)	#NAM
	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	#NAME?  Avg. No. of Positions  -	#NAME? #NAME?  Total Year  Original Budget  Avg. No. of Positions  -	#NAME? #NAME? #NAME?  Total Year  Original Budget Revised Budget Variance  -	#NAME? #NAME? #NAME? #NAME?    Total Year

### CHILDREN'S AID COLLEGE PRE Budget / Operatin 2015-16

Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses Net Income Actual Student Enrollment	5,093,448 #NAME?	#NAME? #NAME?	#NAME? #NAME?	(5,093,448) #NAME?	#NAME? #NAME?
		Total Year		VARI	ANCE
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
SCHOOL OPERATIONS					
Board Expenses	4,000	#NAME?	#NAME?	(4,000)	#NAME
Classroom / Teaching Supplies & Materials	20,000	#NAME?	#NAME?	(20,000)	#NAME
Special Ed Supplies & Materials	-	#NAME?	#NAME?	-	#NAME
Textbooks / Workbooks	70,000	#NAME?	#NAME?	(70,000)	#NAME
Supplies & Materials other	40,000	#NAME?	#NAME?	(40,000)	#NAME
Equipment / Furniture	5,440	#NAME?	#NAME?	(5,440)	#NAME
Telephone	20,000	#NAME?	#NAME?	(20,000)	#NAME
Technology	46,500	#NAME?	#NAME?	(46,500)	#NAME
Student Testing & Assessment	12,000	#NAME?	#NAME?	(12,000)	#NAME
Field Trips	10,000	#NAME?	#NAME?	(10,000)	#NAME
Transportation (student)	3,000	#NAME?	#NAME?	(3,000)	
Student Services - other	5,000	#NAME?	#NAME?	(5,000)	#NAME
Office Expense	10,000	#NAME?	#NAME?	(10,000)	#NAME
Staff Development	60,000	#NAME?	#NAME?	(60,000)	#NAME
Staff Recruitment	3,500	#NAME?	#NAME?	(3,500)	
Student Recruitment / Marketing	8,500	#NAME?	#NAME?	· · · /	
School Meals / Lunch	12,500	#NAME?	#NAME?	(12,500)	
Travel (Staff)	2,000	#NAME?	#NAME?	,	
Fundraising	1,000	#NAME?	#NAME?	(1,000)	#NAME
Other	620,000	#NAME?	#NAME?	(620,000)	#NAME
TOTAL SCHOOL OPERATIONS	953,440	#NAME?	#NAME?	(953,440)	#NAME
FACILITY OPERATION & MAINTENANCE					
Insurance	25,466	#NAME?	#NAME?	(25,466)	#NAME
Janitorial		#NAME?	#NAME?	-	#NAME
Building and Land Rent / Lease / Facility Finance Interest	500	#NAME?	#NAME?	(500)	#NAME
Repairs & Maintenance	50,000	#NAME?	#NAME?	(50,000)	#NAME
Equipment / Furniture	-	#NAME?	#NAME?	-	#NAME
Security	-	#NAME?	#NAME?	-	#NAME
Utilities	<u>-</u>	#NAME?	#NAME?	_	#NAME
TOTAL FACILITY OPERATION & MAINTENANCE	75,966	#NAME?	#NAME?	(75,966)	#NAME
DEPRECIATION & AMORTIZATION	65,657	#NAME?	#NAME?	(65,657)	#NAME
RESERVES / CONTINGENCY	-	#NAME?	#NAME?	,	#NAME
TOTAL EXPENSES	5,093,448	#NAME?	#NAME?	(5,093,448)	#NAME1
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME

			CHILDREN'	S AID COL	LEGE PRE
					t / Operatin
				J	2015-16
-					
Total Revenue	#NAME?	#NAME?	#NAME?		#NAME?
Total Expenses	5,093,448	#NAME?	#NAME?	(0,000, )	
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment				l	
		Total Year		VARI	ANCE
				Original	Revised
	Original	Revised		Budget vs.	Budget vs.
	Budget	Budget	Variance	PY Budget	PY Budget
	ļ.				
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:					
NYC CHANCELLOR'S OFFICE					
•					
•					
	l				
ALL OTHER School Districts: ( Weighted Avg )	l				
TOTAL ENROLLMENT					
REVENUE PER PUPIL					
EXPENSES PER PUPIL					

		P CHARTER SCHOOL
		g Plan
Fotal Revenue		
Fotal Expenses		
Net Income Actual Student Enrollment		
		DECODIDEION OF ACCUMPTIONS
		DESCRIPTION OF ASSUMPTIONS
REVENUE		
REVENUES FROM STATE SOURCES	2015-16	
Per Pupil Revenue F	Per Pupil Rate	
NYC CHANCELLOR'S OFFICE	#NAME?	
-	#N/A	
- -	#N/A #N/A	
<del>-</del>	#N/A	
-	#N/A #N/A	
- -	#N/A	
-	#N/A	
-	#N/A	
-	#N/A	
- ALL OTHER School Districts: ( Weighted Avg )	#N/A #N/A	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	
Special Education Revenue		
Grants		
Stimulus		
DYCD (Department of Youth and Community Dev Other	reiopment)	
Other		
TOTAL REVENUE FROM STATE SOURCES		
REVENUE FROM FEDERAL FUNDING		
IDEA Special Needs Title I		
Title Funding - Other		
School Food Service (Free Lunch)		
Grants		
Charter School Program (CSP) Planning & Impler	mentation	
Other Other		
TOTAL REVENUE FROM FEDERAL SOURCES		
LOCAL and OTHER REVENUE		
Contributions and Donations Fundraising		
Erate Reimbursement		
Earnings on Investments		
Interest Income		
Food Service (Income from meals)		
Text Book		
OTHER TOTAL REVENUE FROM LOCAL and OTHER SOUR	CES	
10 THE REVENUE I NOW LOCAL UND OTHER SOOK	0_0	

TOTAL REVENUE

		P CHARTER SCHOOL
		g Plan
otal Revenue		
otal Expenses		
let Income		
Actual Student Enrollment		
		DESCRIPTION OF ASSUMPTIONS
EXPENSES		
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions	
Executive Management	Positions	
Instructional Management	1.00	
Deans, Directors & Coordinators	1.00	
CFO / Director of Finance	1.00	
Operation / Business Manager	1.00	
Administrative Staff		
	1.00	
TOTAL ADMINISTRATIVE STAFF	5.00	
INSTRUCTIONAL PERSONNEL COSTS		
Teachers - Regular	1.00	
Teachers - SPED	1.00	
Substitute Teachers	1.00	
Teaching Assistants		
Specialty Teachers	1.00	
Aides	1.00	
Therapists & Counselors		
Other		
	2.00	
TOTAL INSTRUCTIONAL	3.00	
NON-INSTRUCTIONAL PERSONNEL COSTS		
Nurse	-	
Librarian	-	
Custodian	-	
Security	-	
Other	1.00	
TOTAL NON-INSTRUCTIONAL	1.00	
TO THE MOIN THOU THOU HOUME	1.00	
SUBTOTAL PERSONNEL SERVICE COSTS	9.00	
PAYROLL TAXES AND BENEFITS		
Payroll Taxes		
Fringe / Employee Benefits		
Retirement / Pension		
TOTAL PAYROLL TAXES AND BENEFITS		
TOTAL PERSONNEL SERVICE COSTS	9.00	
	5.55	
CONTRACTED SERVICES		
Accounting / Audit		
Legal		
Management Company Fee		
Nurse Services		
Food Service / School Lunch		
Payroll Services		
Special Ed Services		
Titlement Services (i.e. Title I)		
Other Purchased / Professional / Consulting		
TOTAL CONTRACTED SERVICES		I

P CHARTER SCHOOL g Plan Total Revenue Total Expenses Net Income Actual Student Enrollment **DESCRIPTION OF ASSUMPTIONS** SCHOOL OPERATIONS Board Expenses Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks Supplies & Materials other Equipment / Furniture Telephone Technology Student Testing & Assessment Field Trips Transportation (student) Student Services - other Office Expense Staff Development Staff Recruitment Student Recruitment / Marketing School Meals / Lunch Travel (Staff) Fundraising Other TOTAL SCHOOL OPERATIONS **FACILITY OPERATION & MAINTENANCE** Insurance Janitorial Building and Land Rent / Lease / Facility Finance Interest Repairs & Maintenance Equipment / Furniture Security Utilities TOTAL FACILITY OPERATION & MAINTENANCE **DEPRECIATION & AMORTIZATION** RESERVES / CONTINGENCY TOTAL EXPENSES

NET INCOME

	P CHARTER SCHOOL
	g Plan
	g · · · · · · · · · · · · · · · · · · ·
Tatal Danis	-
Total Revenue	
Total Expenses	
Net Income	
Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries*	
Number of Districts:	
NYC CHANCELLOR'S OFFICE	
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•	
•	
•	
·	
ALL OTHER School Districts: ( Weighted Avg )	
TOTAL ENROLLMENT	
REVENUE PER PUPIL	
l	
EXPENSES PER PUPIL	
EAFENGES FER FUFIL	

## CHILDREN'S AID COLLEGE PREP CHARTER SCHOOL BALANCE SHEET 2015-16

	Prior Year	Q1	Q2	Q3	Q4
	#NAME?	As of 9/30	As of 12/31	As of 3/31	As of 6/30
<u>ASSETS</u>					
CURRENT ASSETS					
Cash and cash equivalents	\$-	\$-	\$-	\$-	\$-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	<u>-</u>	<u>-</u>	<u> </u>	<u>-</u>	<u>-</u>
TOTAL GOINLENT AGGETS					
PROPERTY, BUILDING AND EQUIPMENT, net	_	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		_	_	<u> </u>	_
OTHER ASSETS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL ASSETS	-	-	-	-	-
LIABILITIES AND NET ASSETS					
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	\$-	\$-	\$-	\$-	\$-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable			-	-	_
Other					
TOTAL CURRENT LIABILITIES	-	-	<u> </u>	<u> </u>	<u> </u>
LONG-TERM DEBT and NOTES PAYABLE, net current maturities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL LIABILITIES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET ASSETS Unrestricted		_	_	_	
Temporarily restricted		_		-	
TOTAL NET ASSETS	_	<u>-</u>	<u>-</u>	-	_
TOTAL NET ASSETS	-	-	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

Page 26 of 43 tmpzB346Q.pdf

		CHILDRE	N'S AID CO	LLEGE PF	REP CHART	ER SCHOO	L	
		OI II E E I		get / Opera			_	
			Duug	2015-16	-			
Total Revenue		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
				#NAME?			#NAME?	
Total Expenses		#NAME?	#NAME?		#NAME?	#NAME?		#NAME? #NAME?
Net Income Actual Student Enrollment		#NAME?	#NAME? #NAME?	#NAME?	#NAME?	#NAME? #NAME?	#NAME?	#INAIVIE?
Actual Student Enrollment								
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total a Analysis' Section is Based on LAST ACTUAL Quarter Com		1st Q	uarter - 7/1 - 9	9/30	2nd Qi	uarter - 10/1 -	12/31	3rd
		Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
		Hotau	Dauget	variance	Hotau	Duager	variance	riotata
REVENUE REVENUES FROM STATE SOURCES PER Pupil Revenue	CY Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
_	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
ALL OTHER School Districts: (Count = 0)	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)   Special Education Revenue Grants	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME? #NAME?	#NAME?
Stimulus		-	#NAME?	#NAME?	-	#NAME?	#NAME?	_
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING					'			
IDEA Special Needs		-	#NAME?	#NAME?	-	#NAME?	#NAME?	_
Title I		-	#NAME?	#NAME?	-	#NAME?	#NAME?	_
Title Funding - Other		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
School Food Service (Free Lunch)		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Grants								
Charter School Program (CSP) Planning & Implementation		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other		<u>-</u>	#NAME?	#NAME?		#NAME?	#NAME?	_
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
LOCAL and OTHER REVENUE								
Contributions and Donations		_	#NAME?	#NAME?	_	#NAME?	#NAME?	
Fundraising			#NAME?	#NAME?	-	#NAME?	#NAME?	
Erate Reimbursement			#NAME?	#NAME?		#NAME?	#NAME?	
Earnings on Investments		_	#NAME?	#NAME?	_	#NAME?	#NAME?	-
Interest Income		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Food Service (Income from meals)		-	#NAME?	#NAME?	_	#NAME?	#NAME?	-
Text Book		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
OTHER		_	#NAME?	#NAME?	_	#NAME?	#NAME?	_
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		CHILDRE	N'S AID CO	LLEGE PE	REP CHAR	TER SCHOO	)L	
		OFFICE		et / Opera		LICOCIOC	<b>,_</b>	
			Daug	2015-16	-			
Total Revenue		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Fotal Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	#NAME?	-	-	#NAME?	-	-
		1st (	Duarter - 7/1 - 9	9/30	2nd C	)uarter - 10/1 -	12/31	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN t	he 'Total and Variance	1 251	guarter 172	5,00	-114	darter 10/1	12,01	o.u
Analysis' Section is Based on LAST ACTUAL Qu	arter Completed							
		l	Current			Current		
		Actual	Budget	Variance	Actual	Budget	Variance	Actual
EXPENSES	Quarter 0							
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	-
Instructional Management	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	
Deans, Directors & Coordinators	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	-
CFO / Director of Finance	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	
Operation / Business Manager	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	
Administrative Staff	#NAME?		#NAME?	#NAME?		#NAME?	#NAME?	
TOTAL ADMINISTRATIVE STAFF	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	#NAME?		#NAME?	#NAME?	_	#NAME?	#NAME?	-
Teachers - SPED	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	
Substitute Teachers	#NAME?		#NAME?	#NAME?	_	#NAME?	#NAME?	_
Teaching Assistants	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	_
Specialty Teachers	#NAME?		#NAME?	#NAME?	_	#NAME?	#NAME?	_
Aides	#NAME?		#NAME?	#NAME?	_	#NAME?	#NAME?	-
Therapists & Counselors	#NAME?		#NAME?	#NAME?	_	#NAME?	#NAME?	_
Other	#NAME?	_	#NAME?	#NAME?	_		#NAME?	
TOTAL INSTRUCTIONAL	#NAME?		#NAME?	#NAME?	_	#NAME?	#NAME?	
NON-INSTRUCTIONAL PERSONNEL COSTS	(3)44,450		//NANAEO	// <b>/////</b>		//NANAEO	((111115)	
Nurse	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	
Librarian	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	
Custodian	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	-
Security	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Other	#NAME?		#NAME?	#NAME?			#NAME?	
TOTAL NON-INSTRUCTIONAL	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		-	#NAME?	#NAME?	_	#NAME?	#NAME?	_
Fringe / Employee Benefits		-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Retirement / Pension			#NAME?	#NAME?			#NAME?	
TOTAL PAYROLL TAXES AND BENEFITS								
			#NAME?	#NAME?		#NAME?	#NAME?	
TOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
CONTRACTED SERVICES								
Accounting / Audit		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Legal		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Management Company Fee		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Nurse Services		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Food Service / School Lunch		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Payroll Services		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Special Ed Services		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other Purchased / Professional / Consulting		-	#NAME?	#NAME?			#NAME?	-
TOTAL CONTRACTED SERVICES			#NAME?	#NAME?	-	#NAME?	#NAME?	

	CHILDRE	N'S AID CO	LLEGE PR	EP CHART	ER SCHOO	L	
			et / Operat				
		Daag	2015-16	-			
otal Revenue	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
otal Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
et Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
ctual Student Enrollment	-	#NAME?	-	-	#NAME?	- 1	-
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st (	Quarter - 7/1 - 9	9/30	2nd Q	uarter - 10/1 -	12/31	3rd
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
SCHOOL OPERATIONS							
Board Expenses	-	#NAME?	#NAME?	_	#NAME?	#NAME?	
Classroom / Teaching Supplies & Materials	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Special Ed Supplies & Materials	_	#NAME?	#NAME?	-	#NAME?	#NAME?	
Textbooks / Workbooks	_	#NAME?	#NAME?	-	#NAME?	#NAME?	
Supplies & Materials other	_	#NAME?	#NAME?	_	#NAME?	#NAME?	
Equipment / Furniture		#NAME?	#NAME?	_	#NAME?	#NAME?	
Telephone		#NAME?	#NAME?		#NAME?	#NAME?	
Technology		#NAME?	#NAME?	-	#NAME?	#NAME?	
Student Testing & Assessment	-	#NAME?	#NAME?		#NAME?	#NAME?	
Field Trips		#NAME?	#NAME?	-	#NAME?	#NAME?	
•	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Transportation (student)			#NAME?	-		#NAME?	
Student Services - other		#NAME?			#NAME?		
Office Expense	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Staff Development	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Staff Recruitment	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Student Recruitment / Marketing	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
School Meals / Lunch	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Travel (Staff)	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Fundraising	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Other		#NAME?	#NAME?	_	#NAME?	#NAME?	
TOTAL SCHOOL OPERATIONS	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
FACILITY OPERATION & MAINTENANCE							
Insurance	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Janitorial	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Repairs & Maintenance	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Equipment / Furniture	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Security	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Utilities		#NAME?	#NAME?		#NAME?	#NAME?	
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	#NAME?	-	#NAME?	#NAME?	•
DEPRECIATION & AMORTIZATION	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
RESERVES / CONTINGENCY	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
OTAL EXPENSES		#NAME?	#NAME?	_	#NAME?	#NAME?	_
ET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME

EXPENSES PER PUPIL	<u> </u>	#NAME?	#NAME?		#NAME?	#NAME?	
REVENUE PER PUPIL	<u>-</u>	#NAME?	#NAME?	_	#NAME?	#NAME?	<u>-</u>
TOTAL ENROLLMENT		#NAME?		_	#NAME?		
ALL OTHER School Districts: ( Count = 0 )		#NAME?	-	-	#NAME?	-	
-		#NAME?	-	-	#NAME?	-	
		#NAME?	-	-	#NAME?	-	
•		#NAME?	-	-	#NAME?	-	
•	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?		-	#NAME?		
	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-		#NAME?		-	#NAME?	-	
- -		#NAME?			#NAME?	-	
•		#NAME?		_	#NAME?	-	
-		#NAME?	-	-	#NAME?	-	
NYC CHANCELLOR'S OFFICE		#NAME? #NAME?		-	#NAME? #NAME?	-	
NROLLMENT - *School Districts Are Linked To Above Entries*		//NIAN 450			//NIAN 450		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current			Current		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance		¿uu.to/2		4			0.
	1st (	Duarter - 7/1 -	9/30	2nd O	uarter - 10/1 -	12/31	3r
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	-
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
otal Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME1
otal Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
			2015-16	;			
		Budo	get / Operat	ing Plan			
	CHILDRE	EN'S AID CO	DLLEGE PR	REP CHART	ER SCHOO	L	

Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses Net Income		#NAME? #NAME?	#NAME?	#NAME? #NAME?	#NAME? #NAME?	#NAME?
Actual Student Enrollment		#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total a	and Variance	Quarter - 1/1 - :	3/31	4th Q	uarter - 4/1 - (	5/30
Analysis' Section is Based on LAST ACTUAL Quarter Con						
		Current Budget	Variance	Actual	Current Budget	Variance
REVENUE						'
REVENUES FROM STATE SOURCES Per Pupil Revenue	CY Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
- -	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A #N/A	#NAME? #NAME?	#NAME? #NAME?	#N/A #N/A	#NAME? #NAME?	#NAME? #NAME?
_	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
ALL OTHER School Districts: ( Count = 0 )	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue Grants		#NAME?	#NAME?	-	#NAME?	#NAME?
Stimulus		#NAME?	#NAME?	-	#NAME?	#NAME?
DYCD (Department of Youth and Community Development)		#NAME?	#NAME?	-	#NAME?	#NAME?
Other		#NAME?	#NAME?	-	#NAME?	#NAME?
Other		#NAME?	#NAME?	-	#NAME?	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		#NAME?	#NAME?	-	#NAME?	#NAME?
Title I		#NAME?	#NAME?	-	#NAME?	#NAME?
Title Funding - Other School Food Service (Free Lunch)		#NAME?	#NAME? #NAME?	-	#NAME? #NAME?	#NAME?
Grants		#IVAIVIL:	#IVAIVIL:	-	#IN/AIVIL:	#IVAIVIL:
Charter School Program (CSP) Planning & Implementation		#NAME?	#NAME?	_	#NAME?	#NAME?
Other		#NAME?	#NAME?	-	#NAME?	#NAME?
Other		#NAME?	#NAME?	_	#NAME?	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		#NAME?	#NAME?	-	#NAME?	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations		#NAME?	#NAME?	-	#NAME?	#NAME?
Fundraising		#NAME?	#NAME?	-	#NAME?	#NAME?
Erate Reimbursement		#NAME?	#NAME?	-	#NAME?	#NAME?
Earnings on Investments		#NAME?	#NAME?	-	#NAME?	#NAME?
Interest Income		#NAME?	#NAME?	-	#NAME?	#NAME?
Food Service (Income from meals)		#NAME?	#NAME?	-	#NAME?	#NAME?
Text Book		#NAME?	#NAME?	-	#NAME?	#NAME?
OTHER		#NAME?	#NAME?	_	#NAME?	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		#NAME?	#NAME?	-	#NAME?	#NAME?

Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		#NAME?	-	-	#NAME?	-
		<b>Duarter - 1/1 -</b>	3/31	4th (	Ouarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the Analysis' Section is Based on LAST ACTUAL Qu					•	
		Current Budget	Variance	Actual	Current Budget	Variance
EXPENSES	Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions					
Executive Management	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?	#NAME?	_	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	#NAME?	#NAME?	#NAME?	_	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Aides	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?
Librarian	#NAME?	#NAME?	#NAME?	_	#NAME?	#NAME?
Custodian	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?
Security	#NAME?	#NAME?	#NAME?	_	#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	-		#NAME?
PAYROLL TAXES AND BENEFITS	mro uni.	#TO UNE.	#TO UVIE.		mio dviE.	## <b>#</b>
Payroll Taxes		#NAME?	#NAME?	-	#NAME?	#NAME?
Fringe / Employee Benefits		#NAME?	#NAME?	-	#NAME?	#NAME?
Retirement / Pension		#NAME?	#NAME?			#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	#NAME?	-	#NAME?	#NAME?
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
CONTRACTED SERVICES						
Accounting / Audit		#NAME?	#NAME?	-	#NAME?	#NAME?
Legal		#NAME?	#NAME?	-	#NAME?	#NAME?
Management Company Fee		#NAME?	#NAME?	-	#NAME?	#NAME?
Nurse Services		#NAME?	#NAME?	-	#NAME?	#NAME?
Food Service / School Lunch		#NAME?	#NAME?	-	#NAME?	#NAME?
Payroll Services		#NAME?	#NAME?	-	#NAME?	#NAME?
Special Ed Services		#NAME?	#NAME?	-	#NAME?	#NAME?
Titlement Services (i.e. Title I)		#NAME?	#NAME?	-	#NAME?	#NAME?
Other Purchased / Professional / Consulting		#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?
TOTAL CONTRACTED SERVICES		#NAME?	#NAME?	-	#NAME?	#NAME?

Total Expenses   #NAME?   #N						
Total Expenses   #NAME?   #N						
Total Expenses   #NAME?   #N						
Net Income	Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
MAMER   MAMAR   MAMAR   MAMAR   MAMAR   MAMAR   MAMAR   MAMAR   MAMAR   MAMA	Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
#NAME? - #NA	Net Income		#NAME?			#NAME?
**NOTE: Enrollment, Revenue and Expediture Data IN the "Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed  **Current Budget**  **Cassroom / Teaching Supplies & Materials  **ShAME***  **ShAME**  **ShAME***  **ShAME**  **Sh	Actual Student Enrollment		-	-		•
**NOTE: Enrollment, Revenue and Expediture Data IN the "Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed  **Current Budget**  **Cassroom / Teaching Supplies & Materials  **ShAME***  **ShAME**  **ShAME***  **ShAME**  **Sh		Juarter - 1/1 -	3/31	/th C	Nuarter - 1/1 - 1	6/30
SCHOOL OPERATIONS		Qualter - 1/1 -	3/31	401 9	yuai tei - 4/1 - 1	0/30
SCHOOL OPERATIONS		Current			Current	
Board Expenses			Variance	Actual		Variance
Board Expenses	SCHOOL OPERATIONS					
Classroom / Teaching Supplies & Materials		#NIAME2	#NIAME2	_	#NIAME2	#NIAME2
Special Ed Supplies & Materials	· ·					
Textbooks / Workbooks Supplies & Materials other Equipment / Furniture #NAME? #NAME? #NAME? #NAME? #NAME? Telephone #NAME? #NAME? #NAME? #NAME? #NAME? Telephone #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? Student Testing & Assessment #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? Student Testing & Assessment #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? Field Trips #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? Student Services - other  #NAME? #NAME? #NAME? #NAME? #NAME? #NAME?  #NAME #NAME? #NAME? #NAME? #NAME? #NAME?  #NAME? #NAME? #NAME? #NAME?  #NAME? #NAME? #NAME? #NAME? #NAME?  #NAME? #NAME? #NAME? #NAME? #NAME?  #NAME? #NAME? #NAME? #NAME? #NAME? #NAME  #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME  #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME  #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME  #NAME?						
Supplies & Materials other   #NAME?						
Equipment / Furniture Telephone #NAME? #NAME? #NAME? #NAME? #NAME? Telephone #NAME? #NAME #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAM						
Telephone Technology Technology Student Testing & Assessment #NAME?  Transportation (student) #NAME?  Student Services - other  Office Expense #NAME? #NAME? #NAME? #NAME? #NAME? #NAME?  Staff Development #NAME? #NAME? #NAME? #NAME? #NAME?  Staff Recruitment / Marketing #NAME? #NAME? #NAME? #NAME? #NAME?  Student Recruitment / Marketing #NAME? #NAME? #NAME? #NAME? #NAME?  Student Recruitment / Marketing #NAME? #NAME #NAME? #NAME #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME?						
Technology						
Student Testing & Assessment	•					
Field Trips						
Transportation (student)  Student Services - other Office Expense Office Expense Staff Development Staff Development Staff Recruitment / Marketing Sthool Meals / Lunch Student Recruitment / Marketing School Meals / Lunch Travel (Staff) Fundraising Other Total School Departions FACILITY OPERATION & MAINTENANCE Insurance Janitorial Building and Land Rent / Lease / Facility Finance Interest Repairs & Maintenance Equipment / Furniture Security Utilities TOTAL FACILITY OPERATION & MAINTENANCE  #NAME? #NAME	· · · · · · · · · · · · · · · · · · ·					
Student Services - other   #NAME? #	,			-		
Office Expense Staff Development Staff Recruitment Staff Recruitment Staff Recruitment / Marketing Student Recruitment / Marketing School Meals / Lunch Travel (Staff) Fundraising Other Other  TOTAL SCHOOL OPERATION & MAINTENANCE Insurance Iguilding and Land Rent / Lease / Facility Finance Interest Repairs & Maintenance Equipment / Furniture Security Utilities  TOTAL FACILITY OPERATION & MAINTENANCE  #NAME? #NAME	,			-		
Staff Development						
Staff Recruitment						
Student Recruitment / Marketing						
School Meals / Lunch						
Travel (Staff)	· · · · · · · · · · · · · · · · · · ·					
#NAME? #N						
Other  TOTAL SCHOOL OPERATIONS  #NAME? #NAME? - #NAME? #NAME?  #NAME? #NAME? #NAME? #NAME? #NAME?  #NAME? #NAME? #NAME? #NAME? #NAME?  Insurance Insurance Janitorial Building and Land Rent / Lease / Facility Finance Interest #NAME? #NAME? #NAME? - #NAME? #NAME Repairs & Maintenance Equipment / Furniture #NAME? #NAME? #NAME? - #NAME? #NAME Security #NAME? #NAME? #NAME? - #NAME? #NAME Utilities #NAME? #NAME? #NAME? - #NAME? #NAME  TOTAL FACILITY OPERATION & MAINTENANCE #NAME? #NAME? #NAME? - #NAME? #NAME  DEPRECIATION & AMORTIZATION #SESERVES / CONTINGENCY #NAME? #NAME? #NAME? - #NAME? #NAME #NAME? #NAME? #NAME? #NAME? #NAME	, ,					
TOTAL SCHOOL OPERATIONS #NAME? #NAME? - #NAME? #NAM	Fundraising			-		
FACILITY OPERATION & MAINTENANCE   Insurance   #NAME? #NAME?   #NAME?	Other	#NAME?	#NAME?	_	#NAME?	#NAME?
Insurance	TOTAL SCHOOL OPERATIONS	#NAME?	#NAME?	-	#NAME?	#NAME?
Insurance	EACH ITY ODEDATION & MAINTENANCE					
Janitorial		#NIAME2	#NIAME2	_	#NIAME2	#NIAME?
Building and Land Rent / Lease / Facility Finance Interest #NAME? #NAME? - #NAME? #NAME?  Repairs & Maintenance #NAME? #NAME? - #NAME? #NAME  Equipment / Furniture #NAME? #NAME? #NAME? - #NAME? #NAME  Security #NAME? #NAME? - #NAME? #NAME?  Utilities #NAME? #NAME? - #NAME? #NAME  TOTAL FACILITY OPERATION & MAINTENANCE #NAME? +NAME? - #NAME? #NAME  DEPRECIATION & AMORTIZATION #NAME? #NAME? - #NAME? #NAME  RESERVES / CONTINGENCY #NAME? - #NAME? #NAME? - #NAME? #NAME  TOTAL EXPENSES #NAME? #NAME? - #NAME? #NAME						
Repairs & Maintenance       #NAME?       #NAME?       - #NAME?       #NAME?         Equipment / Furniture       #NAME?       #NAME?       - #NAME?       #NAME         Security       #NAME?       #NAME?       - #NAME?       #NAME         Utilities       #NAME?       #NAME?       - #NAME?       #NAME?         TOTAL FACILITY OPERATION & MAINTENANCE       #NAME?       #NAME?       - #NAME?       #NAME?         DEPRECIATION & AMORTIZATION       #NAME?       #NAME?       - #NAME?       #NAME?         TOTAL EXPENSES       #NAME?       #NAME?       - #NAME?       #NAME?						
#NAME? #N	*					
Security						
Utilities						
TOTAL FACILITY OPERATION & MAINTENANCE #NAME? #NAME? - #NAME? #NAME  DEPRECIATION & AMORTIZATION #NAME? #NAME? - #NAME? #NAME  RESERVES / CONTINGENCY #NAME? - #NAME? #NAME?  TOTAL EXPENSES #NAME? #NAME? - #NAME? #NAME	·					
DEPRECIATION & AMORTIZATION         #NAME?         +NAME?         +NAME?         #NAME?         #NAME? <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
RESERVES / CONTINGENCY         #NAME?         +NAME?         - #NAME?         #NAME?         +NAME?         #NAME?	TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	#INAME?	-	#INAME?	#NAME?
TOTAL EXPENSES #NAME? #NAME? _ #NAME? #NAME?	DEPRECIATION & AMORTIZATION	#NAME?	#NAME?	-	#NAME?	#NAME?
	RESERVES / CONTINGENCY	#NAME?	#NAME?	-	#NAME?	#NAME?
	TOTAL EXPENSES	#NAME?	#NAME?	_	#NAME?	#NAME?
	NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME? #NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? #NAME?	#NAME #NAME? -
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Varian Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 -	3/31	4th Ç	)uarter - 4/1 - (	6/30
	Current Budget	Variance	Actual	Current Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
ALL OTHER School Districts: ( Count = 0 )	#NAME?	-	-	#NAME?	
TOTAL ENROLLMENT	#NAME?		_	#NAME?	

#### CHILDREN'S AID COLLEGE PREP CHART **Budget / Operating Plan** 2015-16 #NAME? Total Revenue #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? Total Expenses #NAME? Net Income #NAME? #NAME? #NAME? #NAME? Actual Student Enrollment TOTALS AND VARIANCE ANALYSIS \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Original Actual vs. Actual Budget (Current Budget .. Current Original Current Current (Current **Budget - TY** Actual Ouarter) **Budget** Budget TY Ouarter) Budget REVENUE REVENUES FROM STATE SOURCES CY Per Pupil Rate Per Pupil Revenue NYC CHANCELLOR'S OFFICE #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #N/A #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? #N/A #NAME #NAME #NAME #NAME1 #NAME #NAME #NAME #N/A #NAME? #NAME? #NAME? #NAME1 #NAME #NAME #NAME? #N/A #NAME #NAME #NAME? #NAME #NAME #NAME #NAME #N/A #NAME #NAME? #NAME? #NAME? #NAME #NAME #NAME? #NI/Δ #NAME #NAME? #NAME? #NAME? #NAME #NAME #NAME1 #N/A #NAME? #NAME1 #NAME? #NAME? #NAME #NAME1 #NAME? #NAME? #NAME? #NAME? #N/A #NAME? #NAME? #NAME #NAME? #NAME #NAME #NAME? #NAME #NAME #NAME #NAME? #N/A #NAME #NAME? #NAME? #NAME1 #NAME #NAME? #N/A #NAME #N/A #NAME? #NAME? #NAME? #NAME? #NAME #NAME #NAME #N/A #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? #N/A #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? #NAME? #NAME #NAME? #NAME #NAME #NAME #NAME #N/A ALL OTHER School Districts: ( Count = 0 ) #NAME #NAME #NAME #NAME #NAME #NAME #NAME? #N/A TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) #NAME #NAME #NAME? #NAME #NAME #NAME #NAME #NAME? Special Education Revenue #NAME #NAME #NAME? #NAME1 #NAME #NAME #NAME? Grants Stimulus #NAME? #NAME1 #NAME? #NAME? #NAME #NAME1 #NAME? DYCD (Department of Youth and Community Development) #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME1 #NAME? #NAME #NAME? #NAME #NAME #NAME #NAME? Other Other #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME? TOTAL REVENUE FROM STATE SOURCES #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? REVENUE FROM FEDERAL FUNDING **IDEA Special Needs** #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME #NAME #NAME #NAME Title I Title Funding - Other #NAME #NAME? #NAME? #NAME #NAME? #NAME? #NAME School Food Service (Free Lunch) #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? Grants #NAME? Charter School Program (CSP) Planning & Implementation #NAME? Other #NAME? #NAME? #NAME Other #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? TOTAL REVENUE FROM FEDERAL SOURCES #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? LOCAL and OTHER REVENUE #NAME? Contributions and Donations #NAME? #NAME #NAME #NAME? Fundraising Erate Reimbursement #NAME #NAME #NAME? #NAME #NAME #NAME #NAME? Earnings on Investments #NAME #NAME #NAME? #NAME #NAME #NAME #NAME Interest Income #NAME? #NAME? #NAME? #NAME? #NAMF #NAME #NAME? Food Service (Income from meals) #NAME? #NAME1 #NAME? #NAME? #NAME #NAME1 #NAME? Text Book #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? OTHER #NAME? #NAME1 #NAME? #NAME? #NAME1 #NAME? #NAME? TOTAL REVENUE FROM LOCAL and OTHER SOURCES #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

TOTAL REVENUE

					CHILDRI	EN'S AID C	OLLEGE PI	REP CHAR
						Bud	get / Opera 2015-1	-
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	-			-	-
				Actual		TOTALS	AND VARIAN	CE ANALYSI
*NOTE: Enrollment, Revenue and Expediture Data IN the Analysis' Section is Based on LAST ACTUAL Qua			Current	VS.		Actual	Original	Actual
Alialysis Section is based on EAST ACTUAL Qua	arter Completed		Budget			vs.	Budget	vs.
		Actual	(Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Quarter)	Original Budget
EXPENSES	Quarter 0		•		<b></b>		•	
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Aides	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?		#NAME?	
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Librarian	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Custodian	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Security	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Fringe / Employee Benefits		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Retirement / Pension		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
CONTRACTED SERVICES								
Accounting / Audit		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Legal		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Management Company Fee		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Nurse Services		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Food Service / School Lunch		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Payroll Services		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Ed Services		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Titlement Services (i.e. Title I)		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Other Durchased / Professional / Consulting		#NIAME2	#NIAME2	#NIAME2	#NIAME2	#NIAMES	#NIAME2	#NIAME2

#NAME?

Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES

#### CHILDREN'S AID COLLEGE PREP CHART **Budget / Operating Plan** 2015-16 #NAME? Total Revenue #NAME? #NAME? #NAME? #NAME? #NAME? Total Expenses #NAME? Net Income #NAME? #NAME? #NAME? Actual Student Enrollment TOTALS AND VARIANCE ANALYSIS \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Actual Original Actual vs. Budget (Current Budget (Current Current Original Current Current Budget - TY Actual **Ouarter**) **Budget** Budget TY Ouarter) Budget SCHOOL OPERATIONS Board Expenses #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? Classroom / Teaching Supplies & Materials #NAME? #NAME? #NAME #NAME? #NAME #NAME? #NAME Special Ed Supplies & Materials #NAME #NAME? #NAME? #NAME #NAME #NAME #NAME Textbooks / Workbooks #NAME #NAME #NAME? #NAME1 #NAME #NAME #NAME Supplies & Materials other #NAME? #NAME? #NAME? #NAME? #NAME #NAME #NAME? Equipment / Furniture #NAME #NAME? #NAME? #NAME? #NAME #NAME #NAME? Telephone #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? #NAME? #NAME? #NAME? Technology #NAME? #NAME #NAME? #NAME Student Testing & Assessment #NAME #NAME #NAME? #NAME #NAME #NAME #NAME? #NAME? #NAME? #NAME? #NAME? #NAME #NAME #NAME? Field Trips Transportation (student) #NAME? #NAME? #NAME? #NAME? #NAME #NAME #NAME? Student Services - other #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? #NAME? #NAME #NAME1 #NAME? Office Expense #NAME1 #NAME? #NAME #NAME #NAME? #NAME? #NAME? #NAME? #NAME #NAME? Staff Development Staff Recruitment #NAME #NAME #NAME #NAME? #NAME #NAME #NAME? Student Recruitment / Marketing #NAME #NAME #NAME? #NAME #NAME #NAME #NAME School Meals / Lunch #NAME? #NAME? #NAME? #NAME? #NAMF #NAME #NAME? Travel (Staff) #NAME #NAME1 #NAME? #NAME? #NAME #NAME1 #NAME? Fundraising #NAME? #NAME? #NAME? #NAME? #NAME #NAME? #NAME? #NAME? Other #NAME? #NAME? #NAME? #NAME? #NAME1 #NAME? TOTAL SCHOOL OPERATIONS #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? **FACILITY OPERATION & MAINTENANCE** #NAME? #NAME? Insurance #NAME? #NAME? #NAME? #NAME? #NAME? Janitorial #NAME? #NAME? #NAME? #NAME? #NAME1 #NAME? #NAME? Building and Land Rent / Lease / Facility Finance Interest #NAME? #NAME? #NAME? #NAME? #NAME1 #NAME? #NAME? Repairs & Maintenance #NAME #NAME #NAME? #NAME #NAME #NAME #NAME? Equipment / Furniture #NAME? #NAME? #NAME? #NAME? #NAME #NAME #NAME? Security #NAME? #NAME? #NAME? #NAME? #NAME #NAME #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? Utilities TOTAL FACILITY OPERATION & MAINTENANCE #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? **DEPRECIATION & AMORTIZATION** #NAME? #NAME? #NAME? #NAME #NAME? #NAME? RESERVES / CONTINGENCY #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? TOTAL EXPENSES #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

NET INCOME

				CHILDR	EN'S AID C	OLLEGE P	REP CHAF
					Bud	get / Opera	ating Plan
						2015-1	
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-			-	-
					TOTALS	AND VARIA	ICE ANALY
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	1	Current	ACTUAI VS.		Actual	Original	Actual
Analysis' Section is Based on LAST ACTUAL Quarter Completed	1	Budget			vs.	Budget	vs.
	Actual	(Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Quarter)	Origina Budget
NROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollmen	Data Based	on Last Actua	al Quarter Cor	npleted		
NYC CHANCELLOR'S OFFICE	-	-	-		•	-	
-	-	-	-				
-		-	-				
-	-	-	-			<u> </u>	
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-	<u> </u>	-	-	-		<u> </u>	
ALL OTHER School Districts: ( Count = 0 )	<u> </u>	-	-	4		<u> </u>	
TOTAL ENROLLMENT	<u>-</u>	_					_
REVENUE PER PUPIL	<u>-</u>	<u>-</u>	<u>-</u>			<u>-</u>	<u>-</u>
EXPENSES PER PUPIL	_			7			

		TER SCHOO	DL		
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?
			I		
otal Expenses		5,093,448	#NAME?	#NAME?	#NAME?
let Income		#NAME?	#NAME?	#NAME?	#NAME?
ctual Student Enrollment				- 1	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total a Analysis' Section is Based on LAST ACTUAL Quarter Com		Original Budget - TY	Actual vs. Original Budget TY	PY ACTUAL (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
		Duaget 11	Buaget 11	Quarters	Hotauiii
REVENUE REVENUES FROM STATE SOURCES PER Pupil Revenue	CY Per Pupil Rate				
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#NAMI
_	#N/A	#N/A	#NAME?	#NAME?	#NAME
_	#N/A	#N/A	#NAME?	#NAME?	#NAME
_	#N/A	#N/A	#NAME?	#NAME?	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#NAM
-	#N/A	#N/A	#NAME?	#NAME?	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#NAM
-	#N/A	#N/A	#NAME?	#NAME?	#NAM
-	#N/A	#N/A	#NAME?	#NAME?	#NAM
-	#N/A	#N/A	#NAME?	#NAME?	#NAM
-	#N/A	#N/A	#NAME?	#NAME?	#NAM
-	#N/A	#N/A	#NAME?	#NAME?	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#NAMI
-	#N/A	#N/A	#NAME?	#NAME?	#NAMI
ALL OTHER School Districts: ( Count = 0 )	#N/A	#N/A	#NAME?	#NAME?	#NAMI
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)   Special Education Revenue	#NAME?	#NAME? 632,079	#NAME? #NAME?	#NAME? #NAME?	#NAMI
Grants					
Stimulus		-	#NAME?	#NAME?	#NAMI
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	#NAM
Other			#NAME?	#NAME?	#NAMI
Other			#NAME?	#NAME?	#NAMI
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAMI
REVENUE FROM FEDERAL FUNDING					
IDEA Special Needs		24,000	#NAME?	#NAME?	#NAMI
Title I		172,388	#NAME?	#NAME?	#NAMI
Title Funding - Other		8,010	#NAME?	#NAME?	#NAMI
School Food Service (Free Lunch)			#NAME?	#NAME?	#NAMI
Grants (202) Plus is a last to the			//×1 · · · · · · ·		
Charter School Program (CSP) Planning & Implementation		-	#NAME?	#NAME?	#NAMI
Other		-	#NAME?	#NAME?	#NAME
Other			#NAME?	#NAME?	#NAMI
TOTAL REVENUE FROM FEDERAL SOURCES		204,398	#NAME?	#NAME?	#NAMI
LOCAL and OTHER REVENUE					
Contributions and Donations		150,000	#NAME?	#NAME?	#NAMI
Fundraising		60,000	#NAME?	#NAME?	#NAMI
Erate Reimbursement		-	#NAME?	#NAME?	#NAMI
Earnings on Investments		-	#NAME?	#NAME?	#NAM
Interest Income		-	#NAME?	#NAME?	#NAM
Food Service (Income from meals)		-	#NAME?	#NAME?	#NAM
Text Book		24,161	#NAME?	#NAME?	#NAMI
OTHER			#NAME?	#NAME?	#NAME
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		234,161	#NAME?	#NAME?	#NAMI

	ΓER SCHOOL					
		#NAN450	#NAMEO	#NAMEO	#NAMEO	
otal Revenue		#NAME?	#NAME?	#NAME?	#NAME?	
otal Expenses		5,093,448	#NAME?	#NAME? #NAME?	#NAME? #NAME?	
let Income		#NAME?	#NAME?			
Actual Student Enrollment				-		
*NOTE: Enrollment, Revenue and Expediture Data IN the ' Analysis' Section is Based on LAST ACTUAL Quarte		Original Budget - TY	Actual vs. Original Budget TY	TY ACTUAL (PY TY / No. of COMPLETED ACTUAL CY Quarters	Actual CY vs. Actual PY	
EXPENSES	Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions					
Executive Management	#NAME?		#NAME?	#NAME?	#NAME	
Instructional Management	#NAME?	161.262	#NAME?	#NAME?	#NAME	
Deans, Directors & Coordinators	#NAME?	315,650	#NAME?	#NAME?	#NAME	
CFO / Director of Finance	#NAME?	90,000	#NAME?	#NAME?	#NAME	
Operation / Business Manager	#NAME?	76,500	#NAME?	#NAME?	#NAME	
Administrative Staff	#NAME?	241,260	#NAME?	#NAME?	#NAME	
TOTAL ADMINISTRATIVE STAFF	#NAME?	884,672	#NAME?	#NAME?	#NAME	
	#IVAIVIL:	004,072	#IN/AIVIL:	#IVAIVIL:	#IV/IVIL	
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	#NAME?	1,061,578	#NAME?	#NAME?	#NAME	
Teachers - SPED	#NAME?	265,395	#NAME?	#NAME?	#NAME	
Substitute Teachers	#NAME?		#NAME?	#NAME?	#NAME	
Teaching Assistants	#NAME?	-	#NAME?	#NAME?	#NAME	
Specialty Teachers	#NAME?	105,560	#NAME?	#NAME?	#NAME	
Aides	#NAME?	-	#NAME?	#NAME?	#NAME	
Therapists & Counselors	#NAME?	-	#NAME?	#NAME?	#NAME	
Other	#NAME?		#NAME?	#NAME?	#NAME	
TOTAL INSTRUCTIONAL	#NAME?	1,432,533	#NAME?	#NAME?	#NAME	
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	#NAME?	-	#NAME?	#NAME?	#NAME	
Librarian	#NAME?	-	#NAME?	#NAME?	#NAME	
Custodian	#NAME?	-	#NAME?	#NAME?	#NAME	
Security	#NAME?	-	#NAME?	#NAME?	#NAME	
Other	#NAME?	53,040	#NAME?	#NAME?	#NAME	
TOTAL NON-INSTRUCTIONAL	#NAME?	53,040	#NAME?	#NAME?	#NAME	
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	2,370,245	#NAME?	#NAME?	#NAME	
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		213,322	#NAME?	#NAME?	#NAME	
Fringe / Employee Benefits		647,883	#NAME?	#NAME?	#NAME	
Retirement / Pension		49,229	#NAME?	#NAME?	#NAME	
TOTAL PAYROLL TAXES AND BENEFITS		910,434	#NAME?	#NAME?	#NAME	
TOTAL PERSONNEL SERVICE COSTS	#NAME?	3,280,679	#NAME?	#NAME?	#NAME	
CONTRACTED SERVICES						
		25.000	#NIAN450	#NIA \$ 450	4010545	
Accounting / Audit		25,000	#NAME?	#NAME?	#NAME	
Legal Management Company Fee		4,500 488,160	#NAME?	#NAME?	#NAME	
Nurse Services		488,100	#NAME?	#NAME?	#NAME	
Food Services Food Service / School Lunch		12,500	#NAME?	#NAME?	#NAME	
Payroll Services		5,046	#NAME?	#NAME?	#NAME	
FAVIOR SELVICES		5,046			#NAME	
•						
Special Ed Services			#NAME?	#NAME?		
•		182,500	#NAME? #NAME? #NAME?	#NAME? #NAME?	#NAME #NAME	

	TER SCHOOL			
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?
Fotal Expenses	5,093,448	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	marane.	"IVAILE.	/////////	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Otau Otau Otau Otau Otau Otau Otau Otau	5			
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Original Budget - TY	Actual vs. Original Budget TY	PY ACTUAL (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
SCHOOL OPERATIONS				
Board Expenses	4,000	#NAME?	#NAME?	#NAME
Classroom / Teaching Supplies & Materials	20.000	#NAME?	#NAME?	#NAME
Special Ed Supplies & Materials		#NAME?	#NAME?	#NAME
Textbooks / Workbooks	70.000	#NAME?	#NAME?	#NAME
Supplies & Materials other	40,000	#NAME?	#NAME?	#NAME
Equipment / Furniture	5,440	#NAME?	#NAME?	#NAME
Telephone	20,000	#NAME?	#NAME?	#NAME
Technology	46,500	#NAME?	#NAME?	#NAME
Student Testing & Assessment	12,000	#NAME?	#NAME?	#NAME
Field Trips	10,000	#NAME?	#NAME?	#NAME
Transportation (student)	3,000	#NAME?	#NAME?	#NAME
Student Services - other	5,000	#NAME?	#NAME?	#NAME
Office Expense	10,000	#NAME?	#NAME?	#NAME
Staff Development	60,000	#NAME?	#NAME?	#NAME
Staff Recruitment	3,500	#NAME?	#NAME?	#NAME
Student Recruitment / Marketing	8,500	#NAME?	#NAME?	#NAME
School Meals / Lunch	12,500	#NAME?	#NAME?	#NAME
Travel (Staff)	2,000	#NAME?	#NAME?	#NAME
Fundraising	1,000	#NAME?	#NAME?	#NAME
Other	620,000	#NAME?	#NAME?	#NAME
TOTAL SCHOOL OPERATIONS	953,440	#NAME?	#NAME?	#NAME
FACILITY OPERATION & MAINTENANCE	05.466	((1) 10 14 15 0	//NIANAEO	//
Insurance	25,466	#NAME?	#NAME?	#NAME
Janitorial  Ruilding and Land Bent / Lease / Facility Finance Interest				
Building and Land Rent / Lease / Facility Finance Interest	500 50.000	#NAME?	#NAME?	#NAME
Repairs & Maintenance	50,000	#NAME?	#NAME?	#NAME
Equipment / Furniture Security		#NAME?	#NAME?	#NAME
Utilities TOTAL FACILITY OPERATION & MAINTENANCE	75.966	#NAME?	#NAME? #NAME?	#NAME
DEPRECIATION & AMORTIZATION	65,657	#NAME?	#NAME?	#NAME
RESERVES / CONTINGENCY		#NAME?	#NAME?	#NAME
TOTAL EXPENSES	5,093,448	#NAME?	#NAME?	#NAME1
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME

	FER SCHOOL				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	
Fotal Expenses Net Income Actual Student Enrollment	5,093,448 #NAME?	#NAME? #NAME?	#NAME? #NAME? -	#NAME? #NAME?	
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	S Original Budget - TY	Actual vs. Original Budget TY	PY ACTUAL (PY TY / No. of COMPLETED ACTUAL CY Quarters	Actual CY vs. Actual P	
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE			-		
- -					
_			<u> </u>		
			-		
-			-		
-					
-			-		
•			-		
- -					
-			-		
-			-		
-			-		
-			-		
ALL OTHER School Districts: ( Count = 0 )			-		
TOTAL ENROLLMENT			<i>=</i>	-	
REVENUE PER PUPIL					
EXPENSES PER PUPIL				_	



# **Annual Report Requirement**

for SUNY Authorized Charter Schools
CHILDREN'S AID COLLEGE PREP CHARTER SCHOOL
2015-16

Administrative expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4

Created Friday, October 16, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/e3

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

#### 1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Drema	Brown	

#### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	
2. *Your Home Address:   City/State	
2. *Your Home Address:   Zip	

#### 3. \*Your Business Address

3. *Your Business Address   Street Address	
3. *Your Business Address   City/State	
3. *Your Business Address   Zip	

## 4. \*Daytime Phone Number:

## 5. \*E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

CHILDREN'S AID COLLEGE PREPARATORY CS (SUNY TRUSTEES) 321200861026

- Other, please specify...: Trustee representing Children's Aid Society, the partner organization
- 9. Are you a trustee and also an employee of the school?

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

Yes

10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.

[cmoeY.0] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Position Held	Vice President of the School Age Division
[cmoeY.1] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Responsibilities	To supervise partner organization staff providing community school services to the school
[cmoeY.2] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Salary	170,000
[cmoeY.3] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Start Date	08/2011

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

Created Friday, October 16, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/58

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

#### 1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Lori	Clement	

#### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	
2. *Your Home Address:   City/State	
2. *Your Home Address:   Zip	

#### 3. \*Your Business Address

3. *Your Business Address   Street Address	
3. *Your Business Address   City/State	
3. *Your Business Address   Zip	

## 4. \*Daytime Phone Number:

### 5. \*E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

CHILDREN'S AID COLLEGE PREPARATORY CS (SUNY TRUSTEES) 321200861026

- Other, please specify...: Finance Committee Co-Chair
- 9. Are you a trustee and also an employee of the school?

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

NΑ

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

N

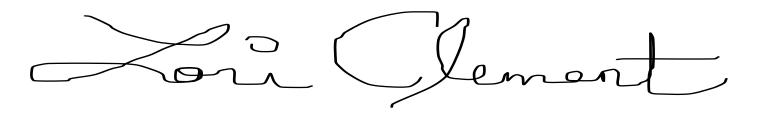
12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

Yes

12a. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

	Organization Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Member with Interest	Steps Taken to Avoid Conflict of Interest
1	Charter School Business Management	Ad hoc operational guidance	unclear	Lori Clement	As an employee of Charter School Business Management, I recuse myself from all discussions related to this service and as such have no details of whether a contract is currently in place or the scope of that contract.
2					
3					
4					
5					

## Signature of Trustee



Created Friday, October 16, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/61

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

#### 1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Michelle	DeLong	

#### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	
2. *Your Home Address:   City/State	
2. *Your Home Address:   Zip	

#### 3. \*Your Business Address

3. *Your Business Address   Street Address	
3. *Your Business Address   City/State	
3. *Your Business Address   Zip	

## 4. \*Daytime Phone Number:

### 5. \*E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

CHILDREN'S AID COLLEGE PREPARATORY CS (SUNY TRUSTEES) 321200861026

- Secretary
- 9. Are you a trustee and also an employee of the school?

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

medelfel Del De

Created Friday, October 23, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/9f.

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Karen	Drezner	

#### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	
2. *Your Home Address:   City/State	
2. *Your Home Address:   Zip	

#### 3. \*Your Business Address

3. *Your Business Address   Street Address	
3. *Your Business Address   City/State	
3. *Your Business Address   Zip	

## 4. \*Daytime Phone Number:

## 5. \*E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

CHILDREN'S AID COLLEGE PREPARATORY CS (SUNY TRUSTEES) 321200861026

- Chair/President
- Vice Chair/Vice President
- 9. Are you a trustee and also an employee of the school?

 $N_{\alpha}$ 

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 $\lambda L$ 

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Sunday, October 18, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0e/20126/s/Regen

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

#### 1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Abelardo	Fernandez	

#### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	
2. *Your Home Address:   City/State	
2. *Your Home Address:   Zip	

#### 3. \*Your Business Address

3. *Your Business Address   Street Address	
3. *Your Business Address   City/State	
3. *Your Business Address   Zip	

## 4. \*Daytime Phone Number:

## 5. \*E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

CHILDREN'S AID COLLEGE PREPARATORY CS (SUNY TRUSTEES) 321200861026

- Other, please specify...: Trustee
- 9. Are you a trustee and also an employee of the school?

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

Yes

10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.

[cmoeY.0] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Position Held	Director of Collective Impact
[cmoeY.1] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Responsibilities	Senior Management
[cmoeY.2] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Salary	112,000
[cmoeY.3] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Start Date	9/3/2003

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Saturday, October 17, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0b/s/responses/expons

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Jane	Goldman	

#### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	
2. *Your Home Address:   City/State	
2. *Your Home Address:   Zip	

#### 3. \*Your Business Address

3. *Your Business Address   Street Address	
3. *Your Business Address   City/State	
3. *Your Business Address   Zip	

## 4. \*Daytime Phone Number:

## 5. \*E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

CHILDREN'S AID COLLEGE PREPARATORY CS (SUNY TRUSTEES) 321200861026

- Other, please specify...: Member
- 9. Are you a trustee and also an employee of the school?

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 $\lambda L$ 

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee





## <u>Page 1</u>

#### 1. Current Board Member Information

13       14							
Trustee/Member Yes Finance, Learning and Achievement  Lori Clement Trustee/Member Yes Finance  Delois Coleman Parent Peresentative Yes Parent  Michelle DeLong Secretary Yes Finance, Governance, Learning and Achievement President Preside		Trustee Name	Email Address			and/or Additional Role and School (parent, staff	Served and Length of Each (Include election date and term
Parent Representative Yes Parent  Michelle DeLong Secretary Yes Secretary  Finance, Governance, Learning and Achievement Representative Yes Secretary  Finance, Governance, Learning and Achievement Representative Yes Secretary  Finance, Governance, Learning and Achievement  Trustee/Member Yes Secretary  Fundraising, Learning and Achievement, Fundraising, Learning and Achievement, Governance, Govern	1	Drema Brown		Trustee/Member	Yes	Finance, Learning	
Representative Yes Parent  Representative Yes Parent  Michelle DeLong  Secretary  Yes Einance, Governance, Learning and Achievement  Chair/Board President  Yes Eundraising, Governance, Learning and Achievement  Trustee/Member Yes Governance, Learning and Achievement  Trustee/Member Yes Eundraising, Governance, Learning and Achievement  Trustee/Member Yes Eundraising, Learning and Achievement  Trustee/Member Yes Learning and Achievement	2	Lori Clement		Trustee/Member	Yes	Finance	
Secretary Yes Governance, Learning and Achievement  Finance, Governance, Learning and Achievement  Finance, Governance, Learning and Achievement  Finance, Governance Governance President  Yes Fundraising, Governance  Fernandez  Trustee/Member Yes Governance  Governance  Fundraising, Governance  Learning and Achievement  Fundraising, Learning and Achievement  Trustee/Member Yes Learning and Achievement  Trustee/Member Yes Learning and Achievement  Trustee/Member Yes Learning and Achievement  Trustee/Member  Trustee/Member Yes Learning and Achievement  Trustee/Member Yes Learning	3	Delois Coleman			Yes	Parent	
Chair/Board President Yes Governance, Learning and Achievement Fernandez  Tustee/Member Yes Chair/Justee/Member Yes Covernance  Tustee/Member Yes Covernance  Fernandez  Trustee/Member Yes Covernance  Fundraising, Governance  Covernance  Covernance  Covernance  Covernance  Covernance  Covernance  Covernance  Learning and Achievement  Fundraising, Learning and Achievement  Trustee/Member Yes Learning and Achievement  Trustee	4	Michelle DeLong		Secretary	Yes	Governance, Learning and	
President Yes Governance  Abelardo Fernandez  Trustee/Member Yes Governance, Learning and Achievement  Trustee/Member Yes Fundraising, Learning and Achievement,  President Yes Fundraising, Learning and Achievement,  Trustee/Member Yes Learning and Achievement  Trustee/Member Yes Learning an	5	Karen Drezner			Yes	Governance, Learning and	
Trustee/Member Yes Learning and Achievement  Jane Goldman  Beth Leventhal  Trustee/Member Yes  Learning and Achievement,  Trustee/Member Yes  Learning and Achievement,  Learning and Achievement,  Learning and Achievement,  Trustee/Member Yes  Learning and Achievement,  Learning and Achievem	6	Terri Eagle			Yes		
Trustee/Member Yes Learning and Achievement,  Beth Leventhal Trustee/Member Yes Learning and Achievement  Trustee/Member Yes Learning and Achievement,  Trustee/Member Yes Learning and Achievement,  Trustee/Member Yes Learning and Achievement  Trustee/Member Yes Learning and Achievement,  Trustee/Member Yes Lea	7			Trustee/Member	Yes	Learning and	
Tustee/Method   Tes   Achievement   10	8	Jane Goldman		Trustee/Member	Yes	Learning and	
11       12       13       14       15       16	9	Beth Leventhal		Trustee/Member	Yes		
12       13       14       15       16	10						
13       14       15       16	11						
14       15       16	12						
15       16	13						
16	14						
	15						
17	16						
	17						

18						
19						
20						
2. Total Nun	mber of Members Joir	ing Board during t	he 2014-15 schoo	ol year		
3						
3. Total Nun	mber of Members Dep	arting the Board d	uring the 2014-15	school year		
2						
4. Accordin	ng to the School's by-la	aws, what is the ma	aximum number o	of trustees that m	ay comprise the	governing board?
n/a						
5. How man	ny times did the Board	meet during the 2	014-15 school yea	ar?		
10						
6. How man	ny times will the Board	meet during the 2	015-16 school ye	ar?		
10						



### **Appendix H: Enrollment and Retention Efforts**

# Efforts to Recruit Students with Disabilities, English Language Learners and Students Eligible for Free and Reduced Priced Lunch for the 2014-15 and 2015-16 Academic Years:

It is the vision of Children's Aid College Prep Charter School (CACPCS) to ensure that its students are on the path to college success by fostering each child's holistic development early in their academic careers. This includes promoting learning and cognitive development; social and emotional skills development; and health and wellness supported by meaningful parent or caregiver engagement.

As we partner with the Children's Aid Society (CAS) to serve the neediest children of our community, focused outreach efforts were made within the Morrisania section of Bronx to recruit the neediest students in the community. The Morrisania community of the South Bronx is comprised of low income working-class people with 57% of children growing up in poverty, and 66.5% of the population receiving some form of government income support. With a concentrated effort to recruit these children, we leveraged the resources of the CAS foster care and preventive care workers to recruit their clients and families. We also participated in Pre-K Open House meetings at local day care and early childhood centers. We also solicited the support of the following CAS Early Childhood and Mental Health divisions. These recruitment efforts supplemented our advertisement campaign that consisted of distributing flyers, posters, and applications, as well as posting advertisements on city bus shelters. Lastly, we continued our "It's Time to Recruit" campaign, which invited our current parents to actively participate in the recruitment process. Parents were equipped with information and applications to distribute to their neighbors, friends, and family.

In addition to our recruitment efforts, our lottery preferences are weighted to provide an advantage to English Language Learners (ELL), families below the self-sufficiency standard, and children involved in foster care, kinship care, or preventive care services. As a result of our targeted efforts 87% of our students enrolled for the 2014-2015 academic year received free and reduced priced lunch. 18% received special education services, and 13% were identified as English Language Learners.

For the upcoming school year, even greater emphasis will be placed on the community's neediest children through intense and habitual recruitment of the foster care, preventive care, and mental health organizations in the community. Using CAS as our primary resource to interact with these families in the Morrisania community, recruitment efforts will begin in December and consistent outreach will be made both directly and indirectly though the network of case managers, social workers and healthcare providers. Furthermore, through the collaborative efforts of our Special Education Coordinator with the CSE, we are able to provide more related services onsite, such as occupational therapy and physical therapy.

# Efforts to Retain Students with Disabilities, English Language Learners and Students Eligible for Free and Reduced Priced Lunch for the 2015-16 Academic Year:

To retain our FRPL students, CACPCS has implemented the following strategies to help our students develop behaviors, habits and skills necessary for academic and career success: (1) use our Life Coach team to provide social emotional support to our needlest families; (2) identify families in need of attendance support; (3) implement routines, rituals and celebrations of perfect and improved attendance; (4) develop student/parent goals and action plans as needed to support families; and (5) implement regular attendance supports for families in need.

CAS' community school model allows CACPCS to incorporate health and social resources into our Wrap-Around Services, which has proven to yield positive results in academic performance and school attendance, as well as increased self-esteem, and healthier peer relationships. CACPCS's Wrap-Around Services provide the following: (1) life coaching; (2) linked medical, dental, mental health services; (3) after school programming and enrichment activities; (3) access to summer camps and summer programming to reduce the chances of summer learning loss; (4) family support services through the Office of Public Policy and Client Advocacy, which provides advocacy and support for housing, low-income subsidies, domestic violence, child support, access to health care, juvenile justice, special education, credit, immigration, and foster care.

The Life Coach Team also provides retention support by tracking attendance trends, reaching out to parents of students with poor attendance, and identifying needs and resources parents needed to ensure consistent daily attendance. They help identify the causes of poor attendance, which may include family struggles or poor health, and work with CACPCS staff to seek solutions.

During the 2014-15 academic year, 13% of the students enrolled in CACPCS were English Language Learners (ELL). In addition to the services described above, these students received ESL services from a certified ESL specialist that is solely hired to perform ESL interventions full time. The ESL Specialist conducts student identification and assessment through the Lab-R and NYSESSLAT exams and leads flexible reading groups for students, in addition to providing push-in or pull-out services to ELL's based on their needs. The ESL Specialist frequently conducted lunch and learn sessions with general education and special education teachers as well as school leaders to discuss student progress, identify strategies for implementation in the classroom, and to monitor the ESL program's overall effectiveness.

In addition to the ESL services noted above, this year we continued our adult ESL program to program services to the parents and guardians of our students. The adult ESL program allowed parents who have not yet developed proficiency in English to acquire the basic knowledge and skills they need to function effectively as parents and educational champions for their child.

During the 2014-15 academic year, 18% of enrolled students had an Individualized Education Program (IEP). Depending upon their IEP, students received push-in or pull-out Special Education Teacher Support Services (SETSS). The school utilizes the Wilson Fundations intervention program as well as flexible reading groups to support at-risk and special education students. The Special Education (SpEd) teacher attends weekly grade-level cohort meetings with general education teachers, the ESL Specialist and school leadership to discuss student progress towards meeting IEP goals. They participate in lesson planning, and identify strategies

to support student learning. Students also receive life coaching support to gauge their social emotional needs and to ensure they are coping well with the demands of the education program, their special education designation, and that they are receiving the support needed at home and at school to ensure their success. In addition, the SpEd and ESL teacher also coordinate and participate in parent workshops in ELA and math to provide strategies for parents to work with students at home to support their learning needs.

Lastly, during the 2015-16 academic year CACPCS will continue its Academic Parent Teacher Teams (APTT) program. The APTT program is an initiative that coaches parents to be classroom team members by providing a structure to meet with teachers and other parents, review classroom achievement data, and learn skill-building strategies actually used in the classroom. APTT replaces the traditional parent—teacher conference in an effort to better engage parents in their child's academic skill development.



## **Appendix I: Teacher and Administrator Attrition**

Last updated: 07/31/2015

Report changes in teacher and administrator staffing.

### Page 1

#### **Charter School Name:**

#### Instructions for completing the Teacher and Administrator Attrition Tables

ALL charter schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff <u>on</u> June 30, 2014, the FTE for added staff <u>from July 1, 2014 through June 30, 2015</u>, and the FTE for any departed staff from <u>July 1, 2014 through June 30, 2015</u> using the two tables provided.

#### 2013-14 Teacher Attrition Table

FTE Teachers on June 30, 2014	FTE Teachers Additions 7/1/14 – 6/30/15	FTE Teacher Departures 7/1/14 – 6/30/15
20	7	1

#### 2013-14 Administrator Position Attrition Table

FTE Administrator Positions On 6/30/2014	FTE Administrator Additions 7/1/14 - 6/30/15	FTE Administrator Departures 7/1/14 - 6/30/15
6	0	1