

I. SCHOOL INFORMATION AND COVER PAGE (To be Completed By All Charter Schools)

Last updated: 07/31/2015

Please be advised that you will need to complete this task first (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

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1. SCHOOL NAME AND AUTHORIZER

(Select name from the drop down menu)

SUCCESS ACADEMY CS-CROWN HEIGHTS (SUNY TRUSTEES) 331700861041

2. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

3. DISTRICT / CSD OF LOCATION

NYC CSD 17

4. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
330 Crown Street, 5th Floor, Brooklyn, NY 11225	646-790-2129	914-462-3286	

4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Lillian Forsyth
Title	Associate Director of Operations
Emergency Phone Number (###-#####)	

5. SCHOOL WEB ADDRESS (URL)

www.successacademies.org

6. DATE OF INITIAL CHARTER

7. DATE FIRST OPENED FOR INSTRUCTION

2013-08-01 00:00:00

8. FINAL VERIFIED BEDS ENROLLMENT FOR THE 2014-15 School Year as reported to Department's Office of Information and Reporting Services (via the NYC DOE for charter schools in NYC) in August.

240

9. GRADES SERVED IN SCHOOL YEAR 2014-15

Check all that apply

Grades Served K, 1, 2	
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10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes/No	Name of CMO/EMO
Yes	Success Academy Charter Schools

10a. Please provide the name and contact information for each of the following individuals who are management level personnel associated with the CMO.

	Name	Work Phone	Alternate Phone	Email Address	Contact this individual also in emergencies
CEO (e.g., network superintendent)	Eva Moskowitz				Yes
CFO (e.g., network CFO)	Dennis McIntosh				Yes
Compliance Contact	Emily Kim				Yes
Complaint Contact	Emily Kim				Yes

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11. FACILITIES

Will the School maintain or operate multiple sites?

No, just one site.	
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12. SCHOOL SITES

Please list the sites where the school will operate in 2015-16.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	330 Crown Street, 5th Floor, Brooklyn, NY 11225	646-790-2129	CSD 17	K-2	Yes	DOE space
Site 2						
Site 3						

12a. Please provide the contact information for Site 1 (same as the primary site).

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Kristen Cipriano			
Operational Leader	Andis Kancans			
Compliance Contact	Emily Kim			
Complaint Contact	Emily Kim			

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14. Were there any revisions to the school's charter during the 2014-2015 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).

Yes			

14a. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in admissions/enrollment policy	An amendment was made to include a lottery preference for English Language Learners in the school's admissions policy, pending US Department of Education guidance.	10/2014	
2	Change in admissions/enrollment policy	An amendment was made to remove a lottery preference for English Language Learners in the school's admissions policy, pursuant to US Department of Education guidance.	03/2015	
3				

4		
5		

15. Name and Position of Individual(s) Who Completed the 2014-15 Annual Report.

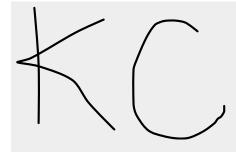
Peter Cymrot (Assistant General Counsel)

16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and use the mouse on your PC or the stylist on your mobile device to sign your name).

Responses Selected:

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Thank you.



Appendix A: Link to the New York State School Report Card

Last updated: 07/31/2015

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Charter School Name:

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

URL is not available



Success Academy Charter School – Crown Heights

2014-15 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:

September 15, 2015

By Jessica Hinel

330 Crown Street, Floor 5 Brooklyn, NY 11225 (646) 790-2129 Jessica Hinel, Data Coordinator, prepared this 2014-15 Accountability Progress Report on behalf of the school's board of trustees:

Trustee's Name	Board Position
Sam Cole	Chair
Bryan Binder	Vice Chair
Scott Friedman	Treasurer
Greg Sawers	Secretary
Cate Shainker	
Sam Chainani	
Lance Rosen	
Derrell Bradford	
Khadijah Patrick-Pickel	Ex-officio Parent Representative
Rich Barrera	
Suleman Lunat	
Graham Officer	
Jarrett Posner	
David Nanus	

Kristen Cipriano has served as the school leader since the 2014-2015 school year.

INTRODUCTION

The mission of Success Academy Charter School – Crown Heights ("SA Crown Heights") is to provide students in New York City with an exceptionally high-quality education that gives them the knowledge, skills, character, and disposition to meet and exceed New York State Common Core Learning Standards and the resources to lead and succeed in school, college, and a competitive global economy.

School Enrollment by Grade Level and School Year¹

School Year	К	1	2	3	4	5	6	7	8	9	10	11	12	Tota I
2011-12														
2012-13														
2013-14	80	44												124
2014-15	82	83	52											217

¹ Enrollment numbers are current as of April 1, 2015. Per instruction from SUNY, enrollment numbers reflect originating charters.

ENGLISH LANGUAGE ARTS

Goal 1: English Language Arts

Students will demonstrate proficiency in reading, writing, and comprehending the English language.

Background

Believing that all students can succeed, SA Crown Heights goes above and beyond Common Core standards. SA Crown Heights uses THINK Literacy, a comprehensive balanced literacy program, in all grades. THINK Literacy was developed in-house by the Instructional Management team at Success Academy Charter Schools, the charter management organization. There are many components of THINK, including Shared Text, Guided Reading, Read Aloud with Discussion, Reading Workshop, and Writing Workshop. During Shared Text, the teacher displays a text and the whole class reads and analyzes it together, giving students practice interpreting brief, engaging texts. During Guided Reading, the teacher works with a small group of students to read and comprehend a book that is one level above what they can read and understand independently. During Read Aloud with Discussion, the teacher models the internal thinking that excellent readers exhibit, and students discuss their ideas about the book with their classmates. During Reading Workshop and Writing Workshop, students internalize key aspects of great reading and writing, through direct instruction, independent work, and partner work. All THINK components press students to read, write, think, and speak with clarity and precision.

In kindergarten and first grade, students also receive extensive phonics instruction. This early literacy curriculum is modeled on an enhanced version of Success For All (SFA), which has a proven track record in urban schools and has been implemented in 1,300 schools around the United States.

Students are assessed in reading regularly. They progress to the next instructional reading level when ready. Thus, children are assigned to appropriate reading levels based on reading performance, not age or grade.

SA Crown Heights enforces specific protocols for how it collects, distributes, and analyzes data. These protocols work to help teachers and school leaders freely access information in real-time. In a fast-paced and constantly changing school environment, having ready access to academic data empowers the staff to better decide how to expend time and resources so as to maximize student achievement.

SA Crown Heights views its teachers as Olympic athletes who must constantly train and improve their skills. Professional development is a regular part of their professional responsibilities as it develops skills, provides content area knowledge, and improves pedagogical techniques so that the teachers are prepared to "win the race" that is educating children. Further information is available in the school's charter.

Goal 1: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State English language arts examination for grades 3-8

This measure assumes that the general format and structure of the State ELA exam will remain consistent. To the extent that there are significant format and structure changes to the exam, the school understands that its authorizer will take such changes into account when assessing the school's performance.

Method

This school did not serve testing grades for the New York State English language arts examination in 2014-15.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Goal 1: Absolute Measure

Each year, the school's aggregate Performance Level Index ("PLI") on the State English language arts exam will meet the Annual Measurable Objective ("AMO") set forth in the state's NCLB accountability system.

Method

This school did not serve testing grades for the New York State English language arts examination in 2014-15.

Results

Not applicable.

Evaluation

Not applicable.

Goal 1: Comparative Measure

Each year, the percent of all tested students who are enrolled in at least their second year

and performing at proficiency on the state English language arts exam will be greater than that of all students in the same tested grades in the local school district.

Method

This school did not serve testing grades for the New York State English language arts examination in 2014-15 or in any of the comparison years.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Goal 1: Comparative Measure

Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

Method

SUNY has not provided Effect Size data.

Results

Not applicable.

Results

Not applicable.

Additional Evidence

Not applicable.

Goal 1: Growth Measure²

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.

² See Guidelines for <u>Creating a SUNY Accountability Plan</u> for an explanation.

Method

This school did not serve testing grades for the New York State English language arts examination in 2014-15.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Summary of the English Language Arts Goal

Туре	Measure	Outcome
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State English language arts exam for grades 3-8. This measure assumes that the general format and structure of the State ELA exam will remain consistent. To the extent that there are significant format and structure changes to the exam, the school understands that its authorizer will take such changes into account when assessing the school's performance.	N/A
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the state English language arts exam will meet that year's Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	N/A
Comparativ e	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of students in the same tested grades in the local school district.	N/A
Comparativ e	Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2013-14 school district results.)	N/A
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	N/A

Action Plan

While progress cannot yet be measured quantitatively, the school remains confident that the

program and curriculum described here and in the charter will lead to academic achievement that meets the goals outlined in the Accountability Plan.

 Provide students with opportunities to write across genres. Across a year, scholars will write narrative, argumentative, and informational pieces.

MATHEMATICS

Goal 2: Mathematics

Students will show competency in their understanding and application of mathematical computation and problem solving.

Background

SA Crown Heights uses Cognitively Guided Instruction (CGI) and the Investigations math program. Some of its key elements are described below:

- Problem Solving CGI offers students a chance to solve real world, contextualized
 mathematical problems using conceptual understanding. Students learn the basics
 of problem solving strategies by solving daily word problems that require critical
 thinking and both written and verbal expression of mathematical reasoning.
 Students work individually to solve a problem and then share their strategies with
 their peers. The teacher leads a discussion based on student strategies that leads
 to understanding of mathematical properties.
- Assessment SA Crown Heights administers Math Interim Assessments and weekly quizzes to determine the progress of students with respect to the Common Core standards. Teachers use the data to inform future instruction.
- Common Core State Standard Alignment SA Crown Heights has mapped the scope and sequence of CGI and the Investigations math program to closely align with the Common Core. This scope and sequence closely follows the state and national requirements of what students should know and be able to do at each administration of the state math assessments. By aligning closely with the Common Core and assessments, teachers will have a much better sense of where their students stand in SA Crown Heights's goal of preparing all students for college-track level mathematics in middle and high school.
- Conceptual Understanding Investigations math places an emphasis on openended exploration and interactive learning components to each lesson to let students make sense of mathematics by building on ideas and observations from previous experiences. By learning mathematical ideas and procedures that is grounded in meaning, students are able to apply their thinking to new situations and unfamiliar problems. CGI uses daily world problems to give students meaning, understanding, and application to the math they learn.
- Computational Fluency SA Crown Heights also provides students with regular math facts practice because it recognizes the importance of computational fluency. Math facts quizzes emphasize both accuracy and speed.

Goal 2: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State mathematics examination for grades 3-8.

This measure assumes that the general format and structure of the State mathematics exam will remain consistent. To the extent that there are significant format and structure changes to the exam, the school understands that its authorizer will take such changes into account when assessing the school's performance.

Method

This school did not serve testing grades for the New York State mathematics examination in 2014-15.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Goal 2: Absolute Measure

Each year, the school's aggregate Performance Level Index (PLI) on the State mathematics exam will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.

Method

This school did not serve testing grades for the New York State mathematics examination in 2014-15.

Results

Not applicable.

Evaluation

Not applicable.

Goal 2: Comparative Measure

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of all students in the same tested grades in the local school district.

Method

This school did not serve testing grades for the New York State mathematics examination in 2014-15 or in any of the comparison years.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Goal 2: Comparative Measure

Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

Method

SUNY has not provided Effect Size data.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Goal 2: Growth Measure³

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted

³ See Guidelines for <u>Creating a SUNY Accountability Plan</u> for an explanation.

median growth percentile.

Method

This school did not serve testing grades for the New York State mathematics examination in 2014-15.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Summary of the Mathematics Goal

Туре	Measure	Outcome
	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State mathematics exam for grades 3-8.	
Absolute	This measure assumes that the general format and structure of the State math exam will remain consistent. To the extent that there are significant format and structure changes to the exam, the school understands that its authorizer will take such changes into account when assessing the school's performance.	N/A
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the state mathematics exam will meet that year's Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	N/A
Comparativ e	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of students in the same tested grades in the local school district.	N/A
Comparativ e	Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a	N/A

	regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2013-14 school district results.)	
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	N/A

Action Plan

While progress cannot yet be measured quantitatively, the school remains confident that the program and curriculum described here and in the charter will lead to academic achievement that meets the goals outlined in the Accountability Plan.

SCIENCE

Goal 3: Science

Students will understand and apply scientific principles at a proficient level.

Background

The school's curriculum is unique in its attention to science, including unprecedented daily instruction. The school uses a discovery-based, experiential approach to science, guided by the most influential authorities on elementary science education today, the American Association for the Advancement of Science Benchmarks and the National Resource Council National Science Education Standards. Taught by specialized science teachers, students have hands-on experience with objects, materials, and organisms to understand the natural world. The curriculum provides students with a solid foundation in discovery-based science to ensure that they can excel in middle and high school science classes.

Goal 3: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State science examination.

This measure assumes that the general format and structure of the State science exam will remain consistent. To the extent that there are significant format and structure changes to the exam, the school understands that its authorizer will take such changes into account when assessing the school's performance.

Method

This school did not serve testing grades for the New York State science examination in 2014-15.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Goal 3: Comparative Measure

Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state science exam will be greater than that of all students in the same tested grades in the local school district.

Method

This school did not serve testing grades for the New York State science examination in 2014-15 or in any of the comparison years.

Results

Not applicable.

Evaluation

Not applicable.

Additional Evidence

Not applicable.

Summary of the Science Goal

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State examination. This measure assumes that the general format and structure of the State science exam will remain consistent. To the extent that there are significant format and structure changes to the exam, the school understands that its authorizer will take such changes into account when assessing the school's performance.	N/A
Comparativ e	Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state exam will be greater than that of all students in the same tested grades in the local school district.	N/A

Action Plan

While progress cannot yet be measured quantitatively, the school remains confident that the program and curriculum described here and in the charter will lead to academic achievement that meets the goals outlined in the Accountability Plan.

NCLB

Goal 4: NCLB

The school will make Adequate Yearly Progress.

Goal 4: Absolute Measure

Under the state's NCLB accountability system, the school's Accountability Status is in good standing: the state has not identified the school as a Focus School nor determined that it has met the criteria to be identified as school requiring a local assistance plan.

Method

Because *all* students are expected to meet the state's learning standards, the federal No Child Left Behind legislation stipulates that various sub-populations and demographic categories of students among all tested students must meet state proficiency standards. New York, like all states, established a system for making these determinations for its public schools. Each year the state issues School Report Cards. The report cards indicate each school's status under the state's No Child Left Behind (NCLB) accountability system.

Results

SA Crown Heights did not receive an NCLB status in 2014-15.

Evaluation

Not applicable.

Additional Evidence

Not applicable.



Appendix B: Total Expenditures and Administrative Expenditures per Child

Last updated: 08/01/2015

Page 1

Charter School Name:

B. Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take total expenditures (from the unaudited 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Total Expenditures	3364099
Line 2: Year End Per Pupil Count	240
Line 3: Divide Line 1 by Line 2	14017

2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2014-15 Schedule of Functional Expenses) and <u>divide by</u> the year end per pupil count. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officers, the treasurer, the finance or business offices, the purchasing unit, the employee personnel offices, the records management offices, or a public information and services offices. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation.

Please note the following:

- Do not include the FTE of personnel dedicated to administration of the instructional programs.
- Do not include Employee Benefit costs or expenditures in the above calculations.
- A template for the Schedule of Functional Expenses is provided on page 20 of the 2014-15 Annual Report Guidelines to assist schools identify the categories of expenses needed to compute the two per pupil calculations. This template does not need to be completed or submitted on August 1st as it will be submitted November 1st as part of the audited financial statements. Therefore schools should use unaudited amounts for these per pupil calculations. (See the 2014-15 Annual Report Guidelines in "Resources" area of your portal task page).

To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the 2014-15 Schedule of Functional Expenses) and <u>divide by</u> the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Relevant Personnel Services Cost (Row)	128511
Line 2: Management and General Cost (Column)	455677
Line 3: Sum of Line 1 and Line 2	584188
Line 4: Year End Per Pupil Count	240
Line 5: Divide Line 3 by the Year End Per Pupil Count	2434

Thank you.



GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

	TEMPLATE TABS
GRAY tab contains the Instructi	ons
<u>Instructions</u>	Provides description of tabs and input requirements.
BLUE tabs require input of infor	rmation
1.) Name of School	Enter school name, contact information and academic year for the yearly budget and quarterly reports.
2.) Enrollment	Enter enrollment information on this tab. Use for inputting BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information on this tab. Use for inputing BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter >Average Wage, by Position Category, By Quarter
4.) Yearly Budget	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based upon input on tab "3.) Staffing Plan." >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter data in light blue cells. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based upon input on tab "3.) Staffing Plan."

CELL COLORS & GUIDANCE COMMENTS

Complete when submitting Actual Quarter 4.

	bracket = Enter information into the light BLUE shaded cells.
--	---

7.) Annual Report Requirement

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District * (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)

District		Final 2014-15	Final 2015-16
Code	School District Name	Basic Tuition*	Basic Tuition*



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Crown Heights

Contact Name: James Stotz
Contact Title: Controller

Contact Email:

Contact Phone:

Current Academic Year: 2015-16

Prior Academic Year: #NAME?

						ENROLL	MENT BY	GRADES
GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	120	90	90	60	0	0	0	0
TOTAL ENDOLLMENT - 260				•	•	•	•	

TOTAL ENROLLMEN	1 = 360	
		PRIOR YEAR
		ACTUAL
		-
	L DISTRICTS ENROLLED:	0
NUMBER OF STUDEN	ITS ENROLLED:	0
		PRIOR YEAR
		#NAME?
		1
		Actual
PRIMARY/OTHER	DISTRICT NAME(S)	Enrollment
1 PRIMARY District	NYC CHANCELLOR'S OFFICE	
2 SECONDARY District	(Select from drop-down list)	
Other District 3	(Select from drop-down list)	
Other District 4	(Select from drop-down list)	1
Other District 5	(Select from drop-down list)	
Other District 6 Other District 7	(Select from drop-down list) (Select from drop-down list)	4
Other District 7 Other District 8	(Select from drop-down list)	1
Other District 9	(Select from drop-down list)	1
Other District 10	(Select from drop-down list)	
Other District 11	(Select from drop-down list)	1
Other District 12	(Select from drop-down list)	
Other District 13	(Select from drop-down list)	
Other District 14	(Select from drop-down list)	
Other District 15	(Select from drop-down list)	
Other District 16	(Select from drop-down list)	
Other District 17 Other District 18	(Select from drop-down list) (Select from drop-down list)	
Other District 19	(Select from drop-down list)	-
Other District 20	(Select from drop-down list)	1
Other District 21	(Select from drop-down list)	1
Other District 22	(Select from drop-down list)	
Other District 23	(Select from drop-down list)	
Other District 24	(Select from drop-down list)	
Other District 25	(Select from drop-down list)	
Other District 26 Other District 27	(Select from drop-down list) (Select from drop-down list)	
Other District 28	(Select from drop-down list)	-
Other District 29	(Select from drop-down list)	1
Other District 30	(Select from drop-down list)	
Other District 31	(Select from drop-down list)	1
Other District 32	(Select from drop-down list)	
Other District 33	(Select from drop-down list)	
Other District 34	(Select from drop-down list)	
Other District 35	(Select from drop-down list)	
Other District 36	(Select from drop-down list)	
Other District 37 Other District 38	(Select from drop-down list) (Select from drop-down list)	-
Other District 39	(Select from drop-down list)	1
Other District 40	(Select from drop-down list)	
Other District 41	(Select from drop-down list)	1
Other District 42	(Select from drop-down list)	
Other District 43	(Select from drop-down list)	
Other District 44	(Select from drop-down list)	
Other District 45	(Select from drop-down list)	
Other District 46	(Select from drop-down list)	-
Other District 47	(Select from drop-down list)	-
Other District 48 Other District 49	(Select from drop-down list) (Select from drop-down list)	1
Other District 50	(Select from drop-down list)	1

ENROLLMENT BY DISTRICT								
ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER								
QUAR	TER 1	ER 1 QUARTER 2		QUARTER 3		QUAR		
Original	Revised	Original	Revised	Original	Revised	Original		
1	0	1	0	1	0	1		
345.32	0	345.32	0	345.32	0	345.32		
NOTE:								

IF there are NO Annual Budget revisions leave "*Revised* Budgeted Enrollment" Column(s) COMI BLANK. IF "*Revised* Budgeted Enrollment" column is utilized, all cells in the entire column should be com

	Baagotoa E	minorit ocianini io atimeoa, a	an done in the critical donarini	onouna bo					
	ANNUAL BUDGET								
RIOR YEAR		ENROLLMENT BY QUARTER							
#NAME?	QUARTER 1	QUARTER 2	QUARTER 3	Ql					

QUARTER 1		QUARTER 2		QUAR	QUAR	
Original	Revised	Original	Revised	Original	Revised	Original
Budgeted						
Enrollment						
345.32		345.32		345.32		345.32

8	9	10	11	12
0	0	0	0	0

		ACTUAL Q	UARTERLY			
			S/ENROLLN			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
Revised	Actual	Actual	Actual	Actual		
0	0	0	0	0		
0	0	0	0	0		
PLETELY						
	ACTUAL ENROLLMENT BY QUARTER					
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
Revised Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment		

STAFFING PLAN - FULL TIME EQUIVALEN

*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLE: IF the Revised Budget column IS utilized, the ENTIRE column should be completed for both the FTE and WAGES se

ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR				ANNUAL BU	DGETED FTE		
*NOTE: Enter the number of FTE	2014-15		Q1)2)3	
positions in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original
Executive Management		_						_
Instructional Management		3.0		3.0		3.0		3.0
Deans, Directors & Coordinators		2.0		2.0		2.0		2.0
CFO / Director of Finance								
Operation / Business Manager		4.0		4.0		4.0		4.0
Administrative Staff								
TOTAL ADMINISTRATIVE STAFF	0.0	9.0	0.0	9.0	0.0	9.0	0.0	9.0
INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR				ANNUAL BU	DGETED FTE		
NOTE: Enter the number of FTE	2014-15		Q1		Q2)3	
ositions in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Origina
Teachers - Regular		14.0		14.0		14.0		14.0
Teachers - SPED		3.0		3.0		3.0		3.0
Substitute Teachers		0.0		0.0		0.0		0.0
Teaching Assistants		8.0		8.0		8.0		8.0
Specialty Teachers		3.0		3.0		3.0		3.0
Aides		0.0		0.0		0.0		0.0
Therapists & Counselors		1.0		1.0		1.0		1.0
Other		0.0		0.0		0.0		0.0
TOTAL INSTRUCTIONAL	0.0	29.0	0.0	29.0	0.0	29.0	0.0	29.0
ION-INSTRUCTIONAL PERSONNEL FTI	PRIOR YEAR				ANNUAL BU	DGETED FTE		
NOTE: Enter the number of FTE	2014-15		01		02		03	
ositions in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original
Vurse		0.0		0.0		0.0		0.0
Librarian		0.0		0.0		0.0		0.0
Custodian		0.0		0.0		0.0		0.0
Security		0.0		0.0		0.0		0.0
Other		0.0		0.0		0.0		0.0
TOTAL NON-INSTRUCTIONAL	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
OTAL PERSONNEL SERVICE FTE	0.0	38.0	0.0	38.0	0.0	38.0	0.0	38.0
OTAL PERSONNEL SERVICE FIE	0.0	38.0	0.0	J 36.0	J 0.0	J 36.0	J 0.0	38.0

STAFFING PLAN - WAGES

ADMINISTRATIVE PERSONNEL WAGES	PRIOR YEAR		ANNUAL BUDG				GETED WAGES		
*NOTE: Enter the average salary for each	2014-15	Q	1	Q2		Q3		Q	
category in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	
Executive Management									
Instructional Management		89472.7		89472.7		89472.7		89472.7	
Deans, Directors & Coordinators		47730.1		47730.1		47730.1		47730.1	
CFO / Director of Finance				0.0		0.0		0.0	
Operation / Business Manager		61403.3		61403.3		61403.3		61403.3	
Administrative Staff									
INSTRUCTIONAL PERSONNEL WAGES	PRIOR YEAR					GETED WAGES			
*NOTE: Enter the average salary for each	2014-15	Q		Q		Q		Q	
category in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	
Teachers - Regular		64036.8		64036.8245178		64036.8245178		64036.8245178	
Teachers - SPED		#NAME?		#NAME?		#NAME?		#NAME?	
Substitute Teachers		0.0		0		0		0	
Teaching Assistants		47536.1		47536.1139987		47536.1139987		47536.1139987	
Specialty Teachers		59905.2		59905.2048861		59905.2048861		59905.2048861	
Aides		0.0		0		0		0	
Therapists & Counselors		67908.7		67908.7342838		67908.7342838		67908.7342838	
Other		0.0		0		0		0	
NON-INSTRUCTIONAL PERSONNEL WAGE		ANNUAL BU				BUDGETED WAGES			
*NOTE: Enter the average salary for each	2014-15	Q		Q		Q		Q	
category in the "blue" cells.	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	
Nurse									
Librarian									
Custodian									
Security									
Other									

VT ("FTE")

TELY BLANK. ctions. *NOTE: State the assumptions that are being made for personnel FTE levels in the section provided below.

ADMINISTRATIVE PERSONNEL FTE	
*NOTE: Enter the number of FTE	4
positions in the "blue" cells.	Revised
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0
INSTRUCTIONAL PERSONNEL FTE	
*NOTE: Enter the number of FTE	4
positions in the "blue" cells.	Revised
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0
NON-INSTRUCTIONAL PERSONNEL FTE	
*NOTE: Enter the number of FTE	4
positions in the "blue" cells.	Revised
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	0.0
TOTAL PERSONNEL SERVICE FTE	0.0

	ACTUAL QUARTERLY FTE							
Q1	Q2	Q3	Q4					
Actual	Actual	Actual	Actual					
0.0	0.0	0.0	0.0					
ACTUAL CHAPTERLY FTE								

	ACTUAL QUARTERLY FTE								
Q1	Q2	Q3	Q4						
Actual	Actual	Actual	Actual						
_									
0.0	0.0	0.0	0.0						

	ACTUAL QUA	ARTERLY FTE	
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0

Description of Assumptions					

Description of Assumptions

Description of Assumptions

ADMINISTRATIVE PERSONNEL WAGES	
*NOTE: Enter the average salary for each	4
category in the "blue" cells.	Revised
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
NSTRUCTIONAL PERSONNEL WAGES	
*NOTE: Enter the average salary for each	4
category in the "blue" cells.	Revised
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
NON-INSTRUCTIONAL PERSONNEL WAS	
*NOTE: Enter the average salary for each	4
category in the "blue" cells.	Revised
Nurse	
Librarian	
Custodian	
Security	

	ACTUAL QUAR	TERLY WAGE	S
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
	ACTUAL QUAR		
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
	ACTUAL QUAR	TERLY WAGE	\$
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
			1100000

Description of Assumptions

Description of	Assumptions	

Total Revenue Total Expenses Net Income Actual Student Enrollment		- - - -	#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345
		Prior Year Actual	1st Q	uarter - 7/1 - 1	9/30	2nd Qu	ıarter - 10/1 -	12/31	3rd (
		#NAME?	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
REVENUE			NO	TE* If there a	re NO hudaet	revisions at th	e time of qua	terly submitta	Lleave 'RE\/IS
REVENUES FROM STATE SOURCES	2015-16		110	TE II tilore ta	If Revise	ed Budget co	lumn is utiliz	ed, the entire	column MUS
Per Pupil Revenue F	er Pupil Rate								
NYC CHANCELLOR'S OFFICE	#NAME?	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
·	#N/A #N/A	-	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A
	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
<u>.</u>	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
·	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A	-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
·	#N/A #N/A		#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A	#N/A #N/A	#NAME? #NAME?	#N/A #N/A
- ALL OTHER School Districts: (Weighted Avg)	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average	#NAME?	_	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Per Pupil Funding) Special Education Revenue			110,071	_	#NAME?	110,071	-	#NAME?	110,071
Grants		-1	110,071	-	#INAIVIE ?	110,071	-	#INAIVIE ?	110,071
Stimulus		- 1	-	-	#NAME?	-	-	#NAME?	_
DYCD (Department of Youth and Community Dev	elopment)	-	-	-	#NAME?	-	-	#NAME?	_
Other		-		-	#NAME?	-	-	#NAME?	-
Other		_	19,424	_	#NAME?	19,424	_	#NAME?	19,424
TOTAL REVENUE FROM STATE SOURCES		-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
DEVENUE FROM FERENAL FUNDING									
REVENUE FROM FEDERAL FUNDING IDEA Special Needs			8.216	-	#NAME?	8.216	-	#NAME?	8.216
Title I		-	40,050	-	#NAME?	40,050	-	#NAME?	40,050
Title Funding - Other			2,000	-	#NAME?	2,000	-	#NAME?	2,000
School Food Service (Free Lunch)			-	-	#NAME?	2,000	_	#NAME?	
Grants									
Charter School Program (CSP) Planning & Impler	nentation	-	27,403	-	#NAME?	27,403	-	#NAME?	27,403
Other		-	-	-	#NAME?	-	-	#NAME?	-
Other		_	_	<u>-</u>	#NAME?	-	_	#NAME?	_
TOTAL REVENUE FROM FEDERAL SOURCES		-	77,669	-	#NAME?	77,669	-	#NAME?	77,669
LOCAL and OTHER REVENUE									
Contributions and Donations			_	_	#NAME?	_	_1	#NAME?	_
Fundraising		_	-	_	#NAME?	-	-	#NAME?	_
Erate Reimbursement		_	10,135	-	#NAME?	10,135	-	#NAME?	10,135
Earnings on Investments		-	-,	-	#NAME?	-	-	#NAME?	-
Interest Income		-	-	-	#NAME?	-	-	#NAME?	-
Food Service (Income from meals)		-	-	-	#NAME?	-	-	#NAME?	-
Text Book		-	-	-	#NAME?	-	-	#NAME?	-
OTHER		_	<u>-</u>	<u>-</u>	#NAME?	<u>-</u>	<u>-</u>	#NAME?	<u>-</u>
TOTAL REVENUE FROM LOCAL and OTHER SOUR	CES	-	10,135	-	#NAME?	10,135	-	#NAME?	10,135
TOTAL REVENUE			#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

Total Revenue Total Expenses Net Income Actual Student Enrollment			#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345
		Prior Year Actual	1st Q	uarter - 7/1 -	9/30	2nd Q	uarter - 10/1	12/31	3rd
		#NAME?	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
EXPENSES	Avg. No. of								
ADMINISTRATIVE STAFF PERSONNEL COSTS	Positions								
Executive Management	-	-		-	#NAME?	-	-	#NAME?	-
Instructional Management	3.00	-	67,105	-	#NAME?	67,105	-	#NAME?	67,105
Deans, Directors & Coordinators	2.00	-	23,865	-	#NAME?	23,865	-	#NAME?	23,865
CFO / Director of Finance	-	-	-	-	#NAME?	-	-	#NAME?	-
Operation / Business Manager	4.00	-	61,403	-	#NAME?	61,403	-	#NAME?	61,403
Administrative Staff		<u>-</u>		_	#NAME?			#NAME?	
TOTAL ADMINISTRATIVE STAFF	9.00		152,373	-	#NAME?	152,373	-	#NAME?	152,373
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	14.00	-	224,129	-	#NAME?	224,129	-	#NAME?	224,129
Teachers - SPED	3.00	-	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME
Substitute Teachers	-	-	-	-	#NAME?	-	-	#NAME?	-
Teaching Assistants	8.00	-	95,072	-	#NAME?	95,072	-	#NAME?	95,072
Specialty Teachers	3.00	-	44,929	-	#NAME?	44,929	-	#NAME?	44,929
Aides	-	-	-	-	#NAME?	-	-	#NAME?	-
Therapists & Counselors	1.00	-	16,977	-	#NAME?	16,977	-	#NAME?	16,977
Other	-	<u>-</u>	-	-	#NAME?	-		#NAME?	-
TOTAL INSTRUCTIONAL	29.00	-	#NAME?	-	#NAME?	#NAME?		#NAME?	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	_	_	-1	-	#NAME?	-		#NAME?	
Librarian			-	-	#NAME?	-		#NAME?	
Custodian			-	-	#NAME?	-		#NAME?	
Security	_	_	-	_	#NAME?	_		#NAME?	
Other					#NAME?			#NAME?	
TOTAL NON-INSTRUCTIONAL	=	<u>-</u>		<u>-</u>	#NAME?			#NAME?	
SUBTOTAL PERSONNEL SERVICE COSTS	38.00	-1	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		-	51,285	-	#NAME?	51,285	-	#NAME?	51,285
Fringe / Employee Benefits		-	92,075	-	#NAME?	92,075	-	#NAME?	92,075
Retirement / Pension		_	15,301		#NAME?	15,301	<u>-</u>	#NAME?	_15,301
TOTAL PAYROLL TAXES AND BENEFITS		-	158,661	-	#NAME?	158,661	-	#NAME?	158,661
TOTAL PERSONNEL SERVICE COSTS	38.00	-1	#NAME?	-	#NAME?	#NAME?	_	#NAME?	#NAME?
	55.55	<u> </u>							
CONTRACTED SERVICES									
Accounting / Audit		-	-	-	#NAME?	-	-	#NAME?	-
Legal		-	-	-	#NAME?	-	-	#NAME?	-
Management Company Fee		-	182,614	-	#NAME?	182,614	-	#NAME?	182,614
Nurse Services		-		-	#NAME?		-	#NAME?	
Food Service / School Lunch		-		-	#NAME?		-	#NAME?	
Payroll Services		-	2,031	-	#NAME?	2,031	-	#NAME?	2,031
Special Ed Services		-	-	-	#NAME?	-	-	#NAME?	-
Titlement Services (i.e. Title I)		-	-	-	#NAME?	-	-	#NAME?	-
Other Purchased / Professional / Consulting		_	11,732	<u>-</u>	#NAME?	11,732	<u>-</u>	#NAME?	11,732
TOTAL CONTRACTED SERVICES		-	196,377	-	#NAME?	196,377	-	#NAME?	196,377

Total Revenue Total Expenses Net Income Actual Student Enrollment	- - - -	#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345
	Prior Year Actual	1st Q	uarter - 7/1 -	9/30	2nd Qu	uarter - 10/1 -	12/31	3rd Ç
	#NAME?	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
SCHOOL OPERATIONS								
Board Expenses	-	104	-	#NAME?	104	-	#NAME?	104
Classroom / Teaching Supplies & Materials	-	30,902	-	#NAME?	30,902	-	#NAME?	30,902
Special Ed Supplies & Materials	-	-	-	#NAME?	-	-	#NAME?	-
Textbooks / Workbooks	_	-	-	#NAME?	-	-	#NAME?	-
Supplies & Materials other	_	41,693	-	#NAME?	41,693	-	#NAME?	41,693
Equipment / Furniture	_	3,469	-	#NAME?	3,469	-	#NAME?	3,469
Telephone	-		-	#NAME?	-	-	#NAME?	
Technology	-	24,771	-	#NAME?	24,771	-	#NAME?	24,771
Student Testing & Assessment	_	4,780	_	#NAME?	4,780	-	#NAME?	4,780
Field Trips	_	9,376	-	#NAME?	9,376	_	#NAME?	9,376
Transportation (student)	_	6,390	-	#NAME?	6,390	-	#NAME?	6,390
Student Services - other	_	14,326	-	#NAME?	14,326	-	#NAME?	14,326
Office Expense		27,672	_	#NAME?	27,672	-	#NAME?	27,672
Staff Development		18,985	_	#NAME?	18,985	-	#NAME?	18,985
Staff Recruitment		7,617	-	#NAME?	7,617	-	#NAME?	7,617
Student Recruitment / Marketing		12,465	-	#NAME?	12,465	-	#NAME?	12,465
School Meals / Lunch		9,677	-	#NAME?	9,677	-	#NAME?	9,677
Travel (Staff)		772	-	#NAME?	772	-	#NAME?	772
, ,		112	-	#NAME?	112	-	#NAME?	112
Fundraising	-	200			200			200
Other	-	300	-	#NAME?	300		#NAME?	300
TOTAL SCHOOL OPERATIONS	-	213,298	-	#NAME?	213,298	-	#NAME?	213,298
FACILITY OPERATION & MAINTENANCE								
Insurance	-	10,431	-	#NAME?	10,431	-	#NAME?	10,431
Janitorial	-	-	-	#NAME?	-	-	#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	#NAME?	-	-	#NAME?	-
Repairs & Maintenance	-	10,470	-	#NAME?	10,470	-	#NAME?	10,470
Equipment / Furniture	-	8,777	-	#NAME?	8,777	-	#NAME?	8,777
Security	-	-	-	#NAME?	-	-	#NAME?	-
Utilities	<u>-</u>	_	<u>-</u>	#NAME?	<u>-</u>	_	#NAME?	<u>-</u>
TOTAL FACILITY OPERATION & MAINTENANCE	-	29,678	-	#NAME?	29,678	-	#NAME?	29,678
DEPRECIATION & AMORTIZATION	-	111,252	-	#NAME?	111,252	-	#NAME?	111,252
RESERVES / CONTINGENCY	-	-	-	#NAME?	-	-	#NAME?	-
TOTAL EXPENSES		#NAME?	_	#NAME?	#NAME?	_	#NAME?	#NAME?
NET INCOME		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

		#1111		//21.22.E.O	""	*********	//2.2.2.E.O.	
Total Revenue	-	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	
Total Expenses	- 1	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	- '	345	-	-1	345	-	-1	345
	Prior Year Actua	1st Ç	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd
	#NAME?	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	1	-	-	1	-	-	3
NYC CHANCELLOR'S OFFICE	-	345	-	-	345	-	-	34
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
•	-	-	-	-		-	-	
_			_				-	
-		-	-		-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	- 1	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-		-	
TOTAL ENROLLMENT		<u>345</u>		_	<u>345</u>			34
REVENUE PER PUPIL	<u>-</u>	#NAME?	<u>-</u>	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?
				//21.22.5			//a.a.a===	
EXPENSES PER PUPIL		#NAME?	<u>-</u>	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?

Fotal Revenue Fotal Expenses Net Income Actual Student Enrollment		#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME #NAME?	
)uarter - 1/1 -	3/31	4th Q	uarter - 4/1 -	- 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance	
REVENUE REVENUES FROM STATE SOURCES	2015-16	SED' Column(s		LY BLANK.			
	er Pupil Rate	,					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME	
Special Education Revenue		-	#NAME?	110,071	-	#NAME	
Grants							
Stimulus		-	#NAME?	-	-	#NAME	
DYCD (Department of Youth and Community Dev	elopment)	-	#NAME?	-	-	#NAME	
Other		-	#NAME?	-	-	#NAME	
Other		_	#NAME?	19,424		#NAME	
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		_	#NAME?	8,216	-	#NAME	
Title I		-	#NAME?	40,050	-	#NAME	
Title Funding - Other		-	#NAME?	2,000	-	#NAME	
School Food Service (Free Lunch)		-	#NAME?	2,000	-	#NAME	
Grants			πιν/AlVIL ?	-	-	# I NAVIVIE	
Charter School Program (CSP) Planning & Implen	nentation	-	#NAME?	27,403	-	#NAME	
Other		-	#NAME?	-	-	#NAME	
Other		<u>-</u>	#NAME?		<u>-</u>	#NAME	
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	77,669	-	#NAME	
LOCAL and OTHER REVENUE							
Contributions and Donations		-	#NAME?		-	#NAME	
Fundraising			#NAME?	-	_	#NAME	
Erate Reimbursement		_	#NAME?	10,135	-	#NAME	
Earnings on Investments		-	#NAME?		-	#NAME	
Interest Income		_	#NAME?	_	_	#NAME	
Food Service (Income from meals)		_	#NAME?	_	-	#NAME	
Text Book		_	#NAME?	-	-	#NAME	
OTHER			#NAME?	_	_	#NAME	
TOTAL REVENUE FROM LOCAL and OTHER SOURCE	CES	-	#NAME?	10,135	-	#NAME	
1							
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?	#NAME	

NAME Company	#NAME1	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? 345	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?		otal Revenue otal Expenses let Income ctual Student Enrollment
Budget Variance Budget Budget	l - 6/30	uarter - 4/1 -	4th Q	3/31)uarter - 1/1 -		
Executive Management	Variance			Variance			
ADMINISTRATIVE STAFF PERSONNEL COSTS Positions							EXPENSES
Positions						Avg. No. of	
Instructional Management						Positions	
Deans, Directors & Coordinators CFO / Director of Finance - - #NAME? - - #NAME? - -	_						-
CFO / Director of Finance			-				
Operation / Business Manager A.00 Administrative Staff			23,865			2.00	
Administrative Staff							
TOTAL ADMINISTRATIVE STAFF			61,403			4.00	
INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular 14.00							
Teachers - Regular	- #NAME	-	152,373	#NAME?	-	9.00	TOTAL ADMINISTRATIVE STAFF
Teachers - SPED 3.00 - #NAME? #NAME? - SUBSTITUTE TAXES AND BENEFITS - #NAME?							
Substitute Teachers	- #NAME	-	224,129	#NAME?	-	14.00	Teachers - Regular
Teaching Assistants		-	#NAME?	#NAME?	-	3.00	Teachers - SPED
Specially Teachers	- #NAME	-	-	#NAME?	-	-	Substitute Teachers
Aides Therapists & Counselors Other TOTAL INSTRUCTIONAL 29.00 NON-INSTRUCTIONAL PERSONNEL COSTS Nurse Librarian Custodian Security Other TOTAL NON-INSTRUCTIONAL SUBTOTAL PERSONNEL SERVICE COSTS PAYROLL TAXES AND BENEFITS Payroll Taxes Fringe / Employee Benefits Retirement / Pension TOTAL PAYROLL TAXES AND BENEFITS TOTAL PAYROLL TAXES AND BENEFITS TOTAL PERSONNEL SERVICE COSTS Accounting / Audit Legal Management Company Fee Nurse Services Food Service / School Lunch Payroll Services Food Service Food S	- #NAME	-	95,072	#NAME?	-	8.00	Teaching Assistants
Therapists & Counselors	- #NAME	-	44,929	#NAME?	-	3.00	Specialty Teachers
Other	- #NAME	-	-	#NAME?	-	-	Aides
TOTAL INSTRUCTIONAL 29.00 - #NAME? #NAME? -	- #NAME	-	16,977	#NAME?	-	1.00	Therapists & Counselors
NON-INSTRUCTIONAL PERSONNEL COSTS Nurse	- #NAME	_	_	#NAME?		<u>-</u>	Other
Nurse			#NAME?	#NAME?	-	29.00	TOTAL INSTRUCTIONAL
Nurse							NON-INSTRUCTIONAL PERSONNEL COSTS
Librarian	- #NAME		-	#NAME?	-	_	
Custodian Security Other		-	-		-	_	
Security			-		$\overline{}$		
Other		_	-		_		
TOTAL NON-INSTRUCTIONAL #NAME? #NAME? #NAME? #NAME? #NAME? #NAME? #NAME?		_	_				
PAYROLL TAXES AND BENEFITS Payroll Taxes - #NAME? 51,285 - #NAME? 92,075 - #NAME? 15.301 TOTAL PAYROLL TAXES AND BENEFITS TOTAL PERSONNEL SERVICE COSTS CONTRACTED SERVICES Accounting / Audit Legal Management Company Fee Management Company Fee Nurse Services Food Service / School Lunch Payroll Services Special Ed Services - #NAME? - #NAME? - #NAME?							
PAYROLL TAXES AND BENEFITS Payroll Taxes - #NAME? 51,285 - #NAME? 92,075 - #NAME? 15.301 TOTAL PAYROLL TAXES AND BENEFITS TOTAL PERSONNEL SERVICE COSTS CONTRACTED SERVICES Accounting / Audit Legal Management Company Fee Management Company Fee Nurse Services Food Service / School Lunch Payroll Services Special Ed Services - #NAME? - #NAME? - #NAME?	- #NAME	_	#NIAME2	#NAME2		38 00	SUBTOTAL DEDSONNEL SERVICE COSTS
Payroll Taxes Fringe / Employee Benefits Retirement / Pension TOTAL PAYROLL TAXES AND BENEFITS TOTAL PERSONNEL SERVICE COSTS 38.00 - #NAME? 158.661 - #NAME? TOTAL PERSONNEL SERVICE COSTS 38.00 - #NAME? #NAME? - #NAME?	- #INAIVIL	-1	#INAIVIL:	#INAIVIL:		36.00	SUBTOTAL PERSONNEL SERVICE COSTS
Fringe / Employee Benefits - #NAME? 92,075 -	*****		E4 005	//814445-0			
Retirement / Pension							
TOTAL PAYROLL TAXES AND BENEFITS - #NAME? 158,661 - TOTAL PERSONNEL SERVICE COSTS 38.00 - #NAME? #NAME? - CONTRACTED SERVICES Accounting / Audit Legal - #NAME? Management Company Fee - #NAME? Nurse Services - #NAME? Food Service / School Lunch - #NAME? Payroll Services - #NAME? Special Ed Services - #NAME? Special Ed Services - #NAME?							
TOTAL PERSONNEL SERVICE COSTS 38.00 - #NAME? #NAME? - CONTRACTED SERVICES Accounting / Audit Legal Management Company Fee Murse Services Food Service / School Lunch Payroll Services Special Ed Services - #NAME?		_			_		
CONTRACTED SERVICES Accounting / Audit	- #NAME	-	158,661	#NAME?	-		TOTAL PAYROLL TAXES AND BENEFITS
Accounting / Audit - #NAME? Legal - #NAME?	- #NAME	-	#NAME?	#NAME?	- [38.00	TOTAL PERSONNEL SERVICE COSTS
Accounting / Audit - #NAME?							CONTRACTED SERVICES
Legal - #NAME? Management Company Fee - #NAME? 182,614 - Nurse Services - #NAME? - Food Service / School Lunch - #NAME? - Payroll Services - #NAME? 2,031 - Special Ed Services - #NAME? - -	- #NAME	-	-	#NAME?	-		
Management Company Fee - #NAME? 182,614 - Nurse Services - #NAME? - Food Service / School Lunch - #NAME? - Payroll Services - #NAME? 2,031 - Special Ed Services - #NAME? - -	- #NAME						-
Nurse Services - #NAME? - Food Service / School Lunch - #NAME? - Payroll Services - #NAME? 2,031 - Special Ed Services - #NAME? - -	- #NAME	_	182 614		_		
Food Service / School Lunch - #NAME? Payroll Services - #NAME? 2,031 - Special Ed Services - #NAME?		-	202,014		_		
Payroll Services - #NAME? -, 031 - Special Ed Services - #NAME? - -							
Special Ed Services - #NAME?			2 031				
			_,001				· ·
					_		
			11 722				, ,
Other Purchased / Professional / Consulting #NAME? TOTAL CONTRACTED SERVICES #NAME? 196,377							

Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
		#NAME?			#NAME?
Total Expenses	#NAME?		######################################	#NAME?	
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-1	345	-	-
)uarter - 1/1 -	3/31	4th Q	uarter - 4/1 -	6/30
	Revised		0-1-11	Revised	
	Budget	Variance	Original Budget	Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	-	#NAME?	104	-	#NAME?
Classroom / Teaching Supplies & Materials	-	#NAME?	30,902	-	#NAME?
Special Ed Supplies & Materials	-	#NAME?	-	-	#NAME?
Textbooks / Workbooks	-	#NAME?	-	-	#NAME?
Supplies & Materials other	-	#NAME?	41,693	-	#NAME?
Equipment / Furniture	-	#NAME?	3,469	-	#NAME?
Telephone	-	#NAME?	-	-	#NAME?
Technology	-	#NAME?	24,771	-	#NAME?
Student Testing & Assessment	_	#NAME?	4.780	_	#NAME?
Field Trips	_	#NAME?	9,376	_	#NAME?
Transportation (student)	_	#NAME?	6,390	_	#NAME?
Student Services - other	_	#NAME?	14,326	_	#NAME?
Office Expense		#NAME?	27,672	_	#NAME?
Staff Development	_	#NAME?	18,985	_	#NAME?
Staff Recruitment		#NAME?	7,617	-	#NAME?
Student Recruitment / Marketing		#NAME?	12,465	_	#NAME?
School Meals / Lunch		#NAME?	9,677	_	#NAME?
Travel (Staff)		#NAME?	772	_	#NAME?
Fundraising	_	#NAME?	112	-	#NAME?
			200	-	
Other TOTAL SCHOOL OPERATIONS		#NAME? #NAME?	300 213.298	<u>-</u>	#NAME?
TOTAL SCHOOL OPERATIONS		#INAIVIE ?	213,298	-	#INAIVIE :
FACILITY OPERATION & MAINTENANCE Insurance		#NAME?	10,431	_	#NAME?
Janitorial		#NAME?	10,431	-	#NAME
	-	#NAME?	-	-	#NAME
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	10.470	-	#NAME
Repairs & Maintenance			10,470		
Equipment / Furniture	-	#NAME?	8,777	-	#NAME?
Security	-	#NAME?	-	-	#NAME?
Utilities		#NAME?		-	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	29,678	-	#NAME?
DEPRECIATION & AMORTIZATION	-	#NAME?	111,252	-	#NAME?
RESERVES / CONTINGENCY	-	#NAME?	-	-	#NAME?
TOTAL EXPENSES		#NAME?	#NAME?	-	#NAME?
TOTAL ENGLO	<u> </u>	#INCHINE:	#INFAINE:	<u>-</u>	#INCIVIL:
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

#NAME? #NAME? #NAME? - juarter - 1/1 - Revised Budget		#NAME? #NAME? 345	#NAME? #NAME? #NAME? 	#NAME? #NAME? #NAME? -
#NAME? -)uarter - 1/1 - Revised	#NAME? - 3/31	#NAME? 345 4th Q	#NAME?	#NAME? -
uarter - 1/1 -	3/31	345 4th Q	-	-
Revised		4th Ç	- Quarter - 4/1 -	6/30
Revised			Quarter - 4/1 -	6/30
	Vi			
	Variance	Original Budget	Revised Budget	Variance
		got	got	
-	-	1	-	-
-	-	345	-	-
-	-	-	-	-
-	-	-	-	
-	-	-	-	
-	-	-		
	-			
-	-	-	-	_
-	-	-	-	-
-	-	-	-	-
-	-	-	-	
-	-	-	-	
-	-	-	-	
-	-			
	_		_	
		245	_	
		<u>345</u>		
<u>-</u>	#NAME?	#NAME?	<u>-</u>	#NAME?
	#NAME2	#NAME2		#NAME?
			- 1 - 345	- 1 - 345

SUCCESS ACADEMY CRO Budget / Operatin 2015-16

						2015-16
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment						
			Total Year		VARI	ANCE
					Original	Revised
		Original Budget	Revised Budget	Variance	Budget vs. PY Budget	Budget vs. PY Budget
REVENUE						
REVENUES FROM STATE SOURCES	2015-16					
	Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Special Education Revenue		440,283	#NAME?	#NAME?	440,283	#NAME
Grants						
Stimulus		-	#NAME?	#NAME?	-	#NAME
DYCD (Department of Youth and Community Dev	elopment)	-	#NAME?	#NAME?	-	#NAME
Other	, ,	-	#NAME?	#NAME?	-	#NAME
Other		77,697	#NAME?	#NAME?	77,697	#NAME
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME
	'					
REVENUE FROM FEDERAL FUNDING		22.062	#NIAN4E2	#NIAMEO	22.062	44N1AN4E
IDEA Special Needs		32,862	#NAME?	#NAME?	32,862	#NAME
Title I		160,200	#NAME?	#NAME?	160,200	#NAME
Title Funding - Other		8,000	#NAME?	#NAME?	8,000	#NAME
School Food Service (Free Lunch) Grants		-	#NAME?	#NAME?	-	#NAME
Charter School Program (CSP) Planning & Impler	mentation	109,613	#NAME?	#NAME?	109,613	#NAME
Other	nentation	109,013			109,013	
		-	#NAME?	#NAME?	-	#NAME
Other			#NAME?	#NAME?	-	#NAME
TOTAL REVENUE FROM FEDERAL SOURCES		310,675	#NAME?	#NAME?	310,675	#NAME
LOCAL and OTHER REVENUE						
Contributions and Donations		-	#NAME?	#NAME?	-	#NAME
Fundraising		-	#NAME?	#NAME?	-	#NAME
Erate Reimbursement		40,541	#NAME?	#NAME?	40,541	#NAME
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME
Interest Income		-	#NAME?	#NAME?	-	#NAME
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME
Text Book		-	#NAME?	#NAME?	-	#NAME
OTHER			#NAME?	#NAME?		#NAME
TOTAL REVENUE FROM LOCAL and OTHER SOURCE	CES	40,541	#NAME?	#NAME?	40,541	#NAME

SUCCESS ACADEMY CRO Budget / Operatin 2015-16

		T .				
Fotal Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
otal Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
let Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
ctual Student Enrollment						
			Total Year		VARI	ANCE
					Original	Revised
		Original	Revised		Budget vs.	Budget vs.
		Budget	Budget	Variance	PY Budget	PY Budget
XPENSES		1				
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-	-	#NAME?	#NAME?		#NAME
Instructional Management	3.00	268,418	#NAME?	#NAME?	(268,418)	#NAME
Deans, Directors & Coordinators CFO / Director of Finance	2.00	95,460	#NAME?	#NAME?	(95,460)	#NAME
Operation / Business Manager	4.00	245,613	#NAME?	#NAME?	(245,613)	#NAME
Administrative Staff	4.00	243,013	#NAME?	#NAME?	_ ` ' '	#NAME
TOTAL ADMINISTRATIVE STAFF	9.00	609,492	#NAME?	#NAME?	(609,492)	#NAME
					(,)	
INSTRUCTIONAL PERSONNEL COSTS					(000 000)	
Teachers - Regular	14.00	896,516	#NAME?	#NAME?		#NAME
Teachers - SPED Substitute Teachers	3.00	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Teaching Assistants	8.00	380,289	#NAME?	#NAME?	(380,289)	#NAME
Specialty Teachers	3.00	179,716	#NAME?	#NAME?	(179,716)	#NAME
Aides		-	#NAME?	#NAME?	(2.0,.20)	#NAME
Therapists & Counselors	1.00	67,909	#NAME?	#NAME?	(67,909)	#NAME
Other		_	#NAME?	#NAME?		#NAME
TOTAL INSTRUCTIONAL	29.00	#NAME?	#NAME?	#NAME?		#NAME
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	#NAME?	#NAME?	-	#NAME
Librarian	-	-	#NAME?	#NAME?	-	#NAME
Custodian	-	-	#NAME?	#NAME?	-	#NAME
Security	-	-	#NAME?	#NAME?	-	#NAME
Other			#NAME?	#NAME?		#NAME
TOTAL NON-INSTRUCTIONAL	-	-	#NAME?	#NAME?	-	#NAME
SUBTOTAL PERSONNEL SERVICE COSTS	38.00	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		205,141	#NAME?	#NAME?	(,	#NAME
Fringe / Employee Benefits		368,299	#NAME?	#NAME?	(368,299)	#NAME
Retirement / Pension		61,202	#NAME?	#NAME?	(61,202)	#NAME
TOTAL PAYROLL TAXES AND BENEFITS		634,643	#NAME?	#NAME?	(634,643)	#NAME
TOTAL PERSONNEL SERVICE COSTS	38.00	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
CONTRACTED SERVICES						
Accounting / Audit		-	#NAME?	#NAME?		#NAME
Legal		-	#NAME?	#NAME?	-	#NAME
Management Company Fee		730,455	#NAME?	#NAME?	(730,455)	#NAME
Nurse Services		-	#NAME?	#NAME?		#NAME
Food Service / School Lunch		-	#NAME?	#NAME?		#NAME
Payroll Services		8,123	#NAME?	#NAME?	(8,123)	#NAME
Special Ed Services		-	#NAME?	#NAME?	-	#NAME
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME
Other Purchased / Professional / Consulting		46,929	#NAME?	#NAME?		#NAME
TOTAL CONTRACTED SERVICES		785,507	#NAME?	#NAME?	(785,507)	#NAME

SUCCESS ACADEMY CRO Budget / Operatin 2015-16

	1				2013-10
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment					
		Total Year		VARI	ANCE
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
SCHOOL OPERATIONS					
Board Expenses	418	#NAME?	#NAME?	(418)	#NAME
Classroom / Teaching Supplies & Materials	123,608	#NAME?	#NAME?	(- /	
Special Ed Supplies & Materials	-	#NAME?	#NAME?	(-,,	#NAME
Textbooks / Workbooks	_	#NAME?	#NAME?		#NAME
Supplies & Materials other	166,771	#NAME?	#NAME?		
Equipment / Furniture	13.875	#NAME?	#NAME?		
Telephone	20,0.0	#NAME?	#NAME?	(-,,	#NAME
Technology	99,085	#NAME?	#NAME?		#NAME
Student Testing & Assessment	19,119	#NAME?	#NAME?		
Field Trips	37,505	#NAME?	#NAME?		
Transportation (student)	25,561	#NAME?	#NAME?	(- ,,	
Student Services - other	57,303	#NAME?	#NAME?	(-,,	
Office Expense	110,687	#NAME?	#NAME?		
Staff Development	75,939	#NAME?	#NAME?		
Staff Recruitment	30,466	#NAME?	#NAME?		
Student Recruitment / Marketing	49,861	#NAME?	#NAME?		
School Meals / Lunch	38,707	#NAME?	#NAME?		
Travel (Staff)	3,088	#NAME?	#NAME?	(,,	
Fundraising		#NAME?	#NAME?		#NAME
Other	1,200	#NAME?	#NAME?		
TOTAL SCHOOL OPERATIONS	853,193	#NAME?	#NAME?	• •	
		'			
FACILITY OPERATION & MAINTENANCE	41.722	#NIAN4EQ	#NIANEO	(41.722)	#NIAN4E
Insurance	41,723	#NAME?	#NAME?	/	
Janitorial Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	#NAME?		#NAME
· · · · · · · · · · · · · · · · · · ·	41,879	#NAME?	#NAME?		#NAME
Repairs & Maintenance			#NAME?		
Equipment / Furniture	35,110	#NAME?	#NAME?	(, -,	#NAME
Security	-				
Utilities	-	#NAME?	#NAME?		#NAME
TOTAL FACILITY OPERATION & MAINTENANCE	118,712	#NAME?	#NAME?	(118,712)	#NAME
DEPRECIATION & AMORTIZATION	445,007	#NAME?	#NAME?	(445,007)	#NAME
RESERVES / CONTINGENCY	-	#NAME?	#NAME?	/	#NAME
TOTAL EXPENSES	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
V== W-0.45		//s.ase===	//A.A.S.		
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME

			SUC	CESS ACA	ADEMY CR
				Budge	t / Operatir
					2015-16
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment				l	l
		Total Year		VARI	ANCE
				Original	Revised
	Original	Revised		Budget vs.	
	Budget	Budget	Variance	PY Budget	PY Budget
	1				
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts:					
NYC CHANCELLOR'S OFFICE					
•					
- -					
-					
-					
-					
-					
-					
-					
- -					
-					
-					
-					
ALL OTHER School Districts: (Weighted Avg)					
TOTAL ENROLLMENT					
REVENUE PER PUPIL					
EXPENSES PER PUPIL					

		5	N HEIGHTS
		1	
		lg F	lan
E		1	
Total Revenue			
Total Expenses			
Net Income			
Actual Student Enrollment			
			DESCRIPTION OF A CO. IIAPTIONS
			DESCRIPTION OF ASSUMPTIONS
		١,	
L		Y	
REVENUE			
REVENUES FROM STATE SOURCES	2015-16		
	Per Pupil Rate		
NYC CHANCELLOR'S OFFICE	#NAME?		
· ·	#N/A		
l ·	#N/A	1	
l .	#N/A	1	
l .	#N/A	1	
I .	#N/A #N/A	1	
I :	#N/A #N/A	1	
	#N/A		
]	#N/A		
	#N/A		
_	#N/A		
	#N/A		
-	#N/A		
	#N/A		
ALL OTHER School Districts: (Weighted Avg)	#N/A		
TOTAL Per Pupil Revenue (Weighted Average	#NAME?		
Per Pupil Funding)	#INAIVIE!		
Special Education Revenue			
Grants			
Stimulus			
DYCD (Department of Youth and Community De	velopment)		
Other			
Other			
TOTAL REVENUE FROM STATE SOURCES			
l			
REVENUE FROM FEDERAL FUNDING			
IDEA Special Needs			
Title I		1	
Title Funding - Other School Food Service (Free Lunch)		1	
Grants		1	
Charter School Program (CSP) Planning & Imple	ementation	1	
Other		1	
Other		1	
TOTAL REVENUE FROM FEDERAL SOURCES		1	
		1	
LOCAL and OTHER REVENUE		1	
Contributions and Donations		1	
Fundraising		1	
Erate Reimbursement		1	
Earnings on Investments		1	
Interest Income		1	
Food Service (Income from meals)		1	
Text Book		1	
OTHER		1	
TOTAL REVENUE FROM LOCAL and OTHER SOUR	RCES	1	
		1	
TOTAL REVENUE			

		hum usiquita
		DWN HEIGHTS
		lg Plan
Total Revenue		
Total Expenses		
Net Income		
Actual Student Enrollment		
		DESCRIPTION OF ASSUMPTIONS
		Descrim from or Account from
EXPENSES		
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of	
	Positions	
Executive Management	3.00	
Instructional Management		
Deans, Directors & Coordinators CFO / Director of Finance	2.00	
Operation / Business Manager	4.00	
Administrative Staff	4.00	
TOTAL ADMINISTRATIVE STAFF	9.00	
INCTRUCTIONAL PERSONNEL COSTS		
INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	14.00	
Teachers - Regular Teachers - SPED	3.00	
Substitute Teachers	3.00	
Teaching Assistants	8.00	
Specialty Teachers	3.00	
Aides	- 0.00	
Therapists & Counselors	1.00	
Other	1.00	
TOTAL INSTRUCTIONAL	29.00	
l		
NON-INSTRUCTIONAL PERSONNEL COSTS		
Nurse	-	
Librarian	-	
Custodian	-	
Security Other	-	
	<u>-</u>	
TOTAL NON-INSTRUCTIONAL	-	
SUBTOTAL PERSONNEL SERVICE COSTS	38.00	
PAYROLL TAXES AND BENEFITS		
Payroll Taxes		
Fringe / Employee Benefits		
Retirement / Pension		
TOTAL PAYROLL TAXES AND BENEFITS		
TOTAL PERSONNEL SERVICE COSTS	38.00	
CONTRACTED SERVICES		
Accounting / Audit		
Legal		
Management Company Fee		
Nurse Services		
Food Service / School Lunch		
Payroll Services		
Special Ed Services		
Titlement Services (i.e. Title I)		
Other Purchased / Professional / Consulting		
TOTAL CONTRACTED SERVICES		I

DWN HEIGHTS g Plan Total Revenue Total Expenses Net Income Actual Student Enrollment **DESCRIPTION OF ASSUMPTIONS** SCHOOL OPERATIONS Board Expenses
Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks Supplies & Materials other Equipment / Furniture Telephone Technology Student Testing & Assessment Field Trips Transportation (student)
Student Services - other Office Expense Staff Development Staff Recruitment Student Recruitment / Marketing School Meals / Lunch Travel (Staff) Fundraising Other TOTAL SCHOOL OPERATIONS **FACILITY OPERATION & MAINTENANCE** Janitorial Building and Land Rent / Lease / Facility Finance Interest Repairs & Maintenance Equipment / Furniture Security Utilities TOTAL FACILITY OPERATION & MAINTENANCE **DEPRECIATION & AMORTIZATION** RESERVES / CONTINGENCY TOTAL EXPENSES

NET INCOME

	DWN HEIGHTS g Plan
Total Revenue	
Total Expenses	
Net Income Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries*	
Number of Districts:	
NYC CHANCELLOR'S OFFICE	
-	
-	
-	
ALL OTHER School Districts: (Weighted Avg)	
TOTAL ENROLLMENT	
REVENUE PER PUPIL	
EXPENSES PER PUPIL	

SUCCESS ACADEMY CROWN HEIGHTS BALANCE SHEET 2015-16

	Prior Year	Q1	Q2	Q3	Q4
	#NAME?	As of 9/30	As of 12/31	As of 3/31	As of 6/30
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	\$-	\$-	\$-	\$-	\$-
Grants and contracts receivable Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL CURRENT ASSETS	-	-	-	-	-
PROPERTY, BUILDING AND EQUIPMENT, net	_	_	_	_	-
THOI ENTI, BOILDING AND EQUIT MENT, INC.	_	_	_	_	_
OTHER ASSETS		<u>-</u>	_	_	<u>-</u>
TOTAL ASSETS	-	-	-	-	-
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES Accounts payable and accrued expenses	\$-	\$-	\$-	\$-	\$-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other			-		_
TOTAL CURRENT LIABILITIES	-	-	-	-	-
LONG TERM BERT and NOTES BAYARI F. and account of the side					
LONG-TERM DEBT and NOTES PAYABLE, net current maturities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL LIABILITIES	÷	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET ASSETS					
Unrestricted	-	-	-	-	-
Temporarily restricted		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL NET ASSETS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

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		SU	JCCESS AC	CADEMY C	ROWN HEI	GHTS		
				et / Operat				
			Daag	2015-16	-			
Total Revenue		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
		1						
Total Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	#NAME?	- 1	-	#NAME?	- 1	-
		1st Q	uarter - 7/1 - 9	9/30	2nd Qı	uarter - 10/1 -	12/31	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Var Analysis' Section is Based on LAST ACTUAL Quarter Completed	iance							
			Current			Current		
		Actual	Budget	Variance	Actual	Budget	Variance	Actual
REVENUE								
REVENUES FROM STATE SOURCES	Pupil Rate							
NYC CHANCELLOR'S OFFICE	#NAME?	#NIAME2	#NAME?	#NAME?	#NAME?	#NAME?	#NIAMEO	#NIAN4EC
INTO CHANCELLOR 3 OFFICE		#NAME?					#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
ALL OTHER School Districts: (Count = 0)	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Grants								
Stimulus		-	#NAME?	#NAME?	-	#NAME?	#NAME?	
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other			#NAME?	#NAME?	_	#NAME?	#NAME?	
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs		_	#NAME?	#NAME?	-	#NAME?	#NAME?	_
Title I		_	#NAME?	#NAME?	_	#NAME?	#NAME?	
Title Funding - Other			#NAME?	#NAME?	-	#NAME?	#NAME?	
School Food Service (Free Lunch)		-	#NAME?	#NAME?	-	#NAME?	#NAME?	_
Grants			ni vi uvi E.	// W (WILL)		niv dviL.	#1 4 / dvi2.	
Charter School Program (CSP) Planning & Implementation		_	#NAME?	#NAME?	_	#NAME?	#NAME?	_
Other			#NAME?	#NAME?	-	#NAME?	#NAME?	
Other		-	#NAME?	#NAME?		#NAME?	#NAME?	
			#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?	<u>-</u>
TOTAL REVENUE FROM FEDERAL SOURCES			#INAIVIE ?	#INAIVIE!	-	#INAIVIE!	#INAIVIE ?	-
LOCAL and OTHER REVENUE								
Contributions and Donations		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Fundraising		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Erate Reimbursement		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Interest Income		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Text Book		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
OTHER		<u>-</u>	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?	<u>-</u>

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

#NAME?

TOTAL REVENUE

		9	UCCESS AC	ADEMY C	DOWN HE	CHTS		
		3				ВПЗ		
		Budget / Operating Plan 2015-16						
Total Revenue		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		#IVAIVIE:	#NAME?	#IVAIVIL:	#IVAIVIL:	#NAME?	#IVAIVIE:	#IVAIVIL:
Total Ottalon Emonitori		104.6		0/20	254.0		10/01	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN t	ne 'Total and Variance	151 (uarter - 7/1 - 9	9/30	Zna Ç	uarter - 10/1 -	12/31	3ru
Analysis' Section is Based on LAST ACTUAL Qu								
			Current			Current		
		Actual	Budget	Variance	Actual	Budget	Variance	Actual
EXPENSES	Quarter 0							
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Instructional Management	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Deans, Directors & Coordinators	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
CFO / Director of Finance	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Operation / Business Manager	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Administrative Staff	#NAME?	_	#NAME?	#NAME?	_	#NAME?	#NAME?	
TOTAL ADMINISTRATIVE STAFF	#NAME?		#NAME?	#NAME?		#NAME?	#NAME?	
			### TO UNIC:	.		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	### WILL	
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	-
Teachers - SPED	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Substitute Teachers	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	-
Teaching Assistants	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Specialty Teachers	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Aides	#NAME?		#NAME?	#NAME?	-	#NAME?	#NAME?	-
Therapists & Counselors	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Other	#NAME?	-	#NAME?	#NAME?			#NAME?	=
TOTAL INSTRUCTIONAL	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Librarian	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Custodian	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Security	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Other	#NAME?	_	#NAME?	#NAME?		#NAME?	#NAME?	
TOTAL NON-INSTRUCTIONAL	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	#NAME?	_	#NAME?	#NAME?	-
	#INAIVIE ?	-	#INAIVIE ?	#INAIVIE?		#INAIVIE?	#INAIVIE ?	
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Fringe / Employee Benefits		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
Retirement / Pension		<u>-</u>	#NAME?	#NAME?	_		#NAME?	
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?	#NAME?	-	#NAME?	#NAME?	
TOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
CONTRACTED CERVICES								
CONTRACTED SERVICES		-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Accounting / Audit		-		#NAME?	-			
Legal		-	#NAME?	#NAME? #NAME?	-	#NAME?	#NAME? #NAME?	-
Management Company Fee Nurse Services		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-
		-			-			
Food Service / School Lunch		-	#NAME?	#NAME? #NAME?	-	#NAME? #NAME?	#NAME? #NAME?	-
Payroll Services		-		#NAME?	-	#NAME?	#NAME?	
Special Ed Services		-	#NAME?		-			-
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Other Purchased / Professional / Consulting		-	#NAME?	#NAME?			#NAME?	
TOTAL CONTRACTED SERVICES		-	#NAME?	#NAME?	-	#NAME?	#NAME?	-

	9	UCCESS A	CADEMY C	ROWN HEI	GHTS		
	J				01110		
		Бииц	get / Operat	-			
			2015-16				
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		#NAME?	-	-	#NAME?	-	-
	104 (Ouarter - 7/1 -	0/20	2md O	uarter - 10/1 -	10/01	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	ISIC	Quarter - 7/1 -	9/30	Zna Q	uarter - 10/1 -	12/31	3ru
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
ACUICAL ADEDITIONS							
SCHOOL OPERATIONS		// >	//b.t.a.b.e===		//81887-5	//b.c.a.a.===	
Board Expenses	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Classroom / Teaching Supplies & Materials	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Special Ed Supplies & Materials	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Textbooks / Workbooks	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Supplies & Materials other	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Equipment / Furniture	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Telephone	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Technology	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Student Testing & Assessment	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Field Trips	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Transportation (student)	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Student Services - other	_	#NAME?	#NAME?	_	#NAME?	#NAME?	
Office Expense	_	#NAME?	#NAME?	_	#NAME?	#NAME?	
Staff Development	_	#NAME?	#NAME?	_	#NAME?	#NAME?	
Staff Recruitment	_	#NAME?	#NAME?	_	#NAME?	#NAME?	
Student Recruitment / Marketing	-	#NAME?	#NAME?		#NAME?	#NAME?	
School Meals / Lunch	-	#NAME?	#NAME?		#NAME?	#NAME?	
Travel (Staff)	_	#NAME?	#NAME?		#NAME?	#NAME?	
,	-						
Fundraising		#NAME?	#NAME?	-	#NAME?	#NAME?	
Other	_	#NAME?	#NAME?	-	#NAME?	#NAME?	
TOTAL SCHOOL OPERATIONS	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
FACILITY OPERATION & MAINTENANCE							
Insurance	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Janitorial	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Repairs & Maintenance	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Equipment / Furniture	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Security	-	#NAME?	#NAME?	-	#NAME?	#NAME?	
Utilities	<u>-</u>	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?	
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	#NAME?	-	#NAME?	#NAME?	•
DEDDECIATION & AMORTIZATION	-	#NIAMEO	#NAME?	-	#NIAMEO	#NIANIEO	
DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY	-	#NAME? #NAME?	#NAME? #NAME?	-	#NAME? #NAME?	#NAME?	
FOTAL EXPENSES	_	#NAME?	#NAME?	_	#NAME?	#NAME?	
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME

	S	UCCESS A	CADEMY C	ROWN HEI	GHTS		
	J		get / Operat		00		
		;	2015-16	-			
Total Revenue	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	#NAME?	-	-	#NAME?	-	
	1et (Ouarter - 7/1 -	0/20	2nd O	uarter - 10/1 -	12/21	3rd
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	150	zuaitei - 7/1 -	9130	ziiu Q	uaitei - 10/1 -	12/31	Jiu
		Current			Current		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual
ENROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?		
-	-	#NAME?	-	-	#NAME?	-	
-	-	#NAME?	-	-	#NAME?		
·	-	#NAME?		-	#NAME?		
•		#NAME?		-	#NAME? #NAME?		
		#NAME?		-	#NAME?		
		#NAME?		-	#NAME?		
		#NAME?			#NAME?		
ALL OTHER School Districts: (Count = 0.)		#NAME?			#NAME?		
ALL OTHER School Districts: (Count = 0)				-			
TOTAL ENROLLMENT		#NAME?			#NAME?		
REVENUE PER PUPIL	<u>-</u>	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?	<u>-</u>
EXPENSES PER PUPIL		#NAME?	#NAME?		#NAME?	#NAME?	

Total Revenue Total Expenses Net Income Actual Student Enrollment		#NAME? #NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Cor		Quarter - 1/1 - :	3/31	4th Q	uarter - 4/1 -	6/30
,		Current Budget	Variance	Actual	Current Budget	Variance
REVENUE REVENUES FROM STATE SOURCES						
Per Pupil Revenue	CY Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
-	#N/A #N/A	#NAME?	#NAME? #NAME?	#N/A #N/A	#NAME?	#NAME?
ALL OTHER School Districts: (Count = 0.)	#N/A	#NAME?	#NAME?	#N/A	#NAME?	#NAME?
ALL OTHER School Districts: (Count = 0) TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue Grants	#IVAIVIL:	#NAME?	#NAME?	#IVAIVIL:	#NAME?	#NAME?
Stimulus		#NAME?	#NAME?	-	#NAME?	#NAME?
DYCD (Department of Youth and Community Development)		#NAME?	#NAME?	-	#NAME?	#NAME?
Other		#NAME?	#NAME?	-	#NAME?	#NAME?
Other		#NAME?	#NAME?		#NAME?	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		#NAME?	#NAME?	-	#NAME?	#NAME?
Title I		#NAME?	#NAME?	-	#NAME?	#NAME?
Title Funding - Other		#NAME?	#NAME?	-	#NAME?	#NAME?
School Food Service (Free Lunch) Grants		#NAME?	#NAME?	-	#NAME?	#NAME?
Charter School Program (CSP) Planning & Implementation		#NAME?	#NAME?	-	#NAME?	#NAME?
Other		#NAME?	#NAME?	-	#NAME?	#NAME?
Other		#NAME?	#NAME?		#NAME?	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		#NAME?	#NAME?	-	#NAME?	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations		#NAME?	#NAME?	-	#NAME?	#NAME?
Fundraising		#NAME?	#NAME?	-	#NAME?	#NAME?
Erate Reimbursement		#NAME?	#NAME?	-	#NAME?	#NAME?
Earnings on Investments		#NAME?	#NAME?	-	#NAME?	#NAME?
Interest Income		#NAME?	#NAME?	-	#NAME?	#NAME?
Food Service (Income from meals)		#NAME?	#NAME?	-	#NAME?	#NAME?
Text Book		#NAME?	#NAME?	-	#NAME?	#NAME?
OTHER		#NAME?	#NAME?	-	#NAME?	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		#NAME?	#NAME?	-	#NAME?	#NAME?

Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		#NAME?	-	-	#NAME?	-
		Quarter - 1/1 -	3/31	4th (Quarter - 4/1 - (6/30
*NOTE: Enrollment, Revenue and Expediture Data IN th Analysis' Section is Based on LAST ACTUAL Qua		Current			Current	
		Budget	Variance	Actual	Budget	Variance
EXPENSES	Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions					
Executive Management	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Aides	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Librarian	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Custodian	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Security	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?	<u>-</u>	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		#NAME?	#NAME?	-	#NAME?	#NAME?
Fringe / Employee Benefits		#NAME?	#NAME?	-	#NAME?	#NAME?
Retirement / Pension		#NAME?	#NAME?		#NAME?	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	#NAME?	-	#NAME?	#NAME?
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?
CONTRACTED SERVICES						
Accounting / Audit		#NAME?	#NAME?	-	#NAME?	#NAME?
Legal		#NAME?	#NAME?	-	#NAME?	#NAME?
Management Company Fee		#NAME?	#NAME?	-	#NAME?	#NAME?
Nurse Services		#NAME?	#NAME?	-	#NAME?	#NAME?
Food Service / School Lunch		#NAME?	#NAME?	-	#NAME?	#NAME?
Payroll Services		#NAME?	#NAME?	-	#NAME?	#NAME?
Special Ed Services		#NAME?	#NAME?	-	#NAME?	#NAME?
Titlement Services (i.e. Title I)		#NAME?	#NAME?	-	#NAME?	#NAME?
Other Purchased / Professional / Consulting		#NAME?	#NAME?		#NAME?	#NAME?
TOTAL CONTRACTED SERVICES		#NAME?	#NAME?	-	#NAME?	#NAME?

Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	#NAME?	-	-	#NAME?	-
	Quarter - 1/1 - :	3/31	4th (Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance					
Analysis' Section is Based on LAST ACTUAL Quarter Completed					
	Current			Current	
	Budget	Variance	Actual	Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	#NAME?	#NAME?	-	#NAME?	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?	#NAME?	_	#NAME?	#NAME?
Special Ed Supplies & Materials	#NAME?	#NAME?	-	#NAME?	#NAME?
Textbooks / Workbooks	#NAME?	#NAME?	-	#NAME?	#NAME?
Supplies & Materials other	#NAME?	#NAME?	-	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	-	#NAME?	#NAME?
Telephone	#NAME?	#NAME?	-	#NAME?	#NAME?
Technology	#NAME?	#NAME?	-	#NAME?	#NAME?
Student Testing & Assessment	#NAME?	#NAME?	-	#NAME?	#NAME?
Field Trips	#NAME?	#NAME?	-	#NAME?	#NAME?
Transportation (student)	#NAME?	#NAME?	-	#NAME?	#NAME?
Student Services - other	#NAME?	#NAME?	_	#NAME?	#NAME?
Office Expense	#NAME?	#NAME?	-	#NAME?	#NAME?
Staff Development	#NAME?	#NAME?	-	#NAME?	#NAME?
Staff Recruitment	#NAME?	#NAME?	-	#NAME?	#NAME?
Student Recruitment / Marketing	#NAME?	#NAME?	-	#NAME?	#NAME?
School Meals / Lunch	#NAME?	#NAME?	-	#NAME?	#NAME?
Travel (Staff)	#NAME?	#NAME?	-	#NAME?	#NAME?
Fundraising	#NAME?	#NAME?	-	#NAME?	#NAME?
Other	#NAME?	#NAME?	-	#NAME?	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?	#NAME?	-	#NAME?	#NAME?
		### WILL		#10 uni_	
FACILITY OPERATION & MAINTENANCE					
Insurance	#NAME?	#NAME?	-	#NAME?	#NAME?
Janitorial	#NAME?	#NAME?	-	#NAME?	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	#NAME?	-	#NAME?	#NAME?
Repairs & Maintenance	#NAME?	#NAME?	-	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	-	#NAME?	#NAME?
Security	#NAME?	#NAME?	-	#NAME?	#NAME?
Utilities	#NAME?	#NAME?	_	#NAME?	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	#NAME?	-	#NAME?	#NAME?
DEPRECIATION & AMORTIZATION	#NAME?	#NAME?	-	#NAME?	#NAME?
RESERVES / CONTINGENCY	#NAME?	#NAME?	-	#NAME?	#NAME?
TOTAL EXPENSES	#NAME?	#NAME?	_	#NAME?	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?	#NAME2
NET INCOME	#INAIVIE ?	#INAIVIE ?	#INAIVIE ?	#INAIVIE!	#NAME?

otal Revenue otal Expenses let Income Actual Student Enrollment	#NAME? #NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME? #NAME?	#NAME #NAME? -
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
	Current Budget	Variance	Actual	Current Budget	Variance
NROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	- [-	#NAME?	
•	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
•	#NAME?	-	-	#NAME?	
-	#NAME?	-	-	#NAME?	
ALL OTHER School Districts: (Count = 0)		-	-		
OTAL ENROLLMENT	#NAME?		_	#NAME?	

					S	UCCESS A		
						Bud	get / Opera	_
Tatal Danisia		#NIANEO	#NIAN4E0	#NIAN4E0	#NI ANATO	#NIANEO	2015-1	
Total Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income Actual Student Enrollment		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-			TOTALO	AND WARIAN	OF ANIAL VOI
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and	l Variance	l .		Actuai			AND VARIAN	
Analysis' Section is Based on LAST ACTUAL Quarter Comple		l .	Current Budget	vs.		Actual vs.	Original Budget	Actual vs.
		l .	(Current	Current	Current	Current	(Current	vs. Original
		Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget
REVENUE								
REVENUES FROM STATE SOURCES								
· · · · · · · · · · · · · · · · · · ·	Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
	#N/A	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
<u> </u>	#N/A #N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME? #NAME?	#NAME?	#NAME?
_	#N/A	#NAME? #NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
<u> </u>	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
_	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
_	#N/A	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME
-	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
ALL OTHER School Districts: (Count = 0)	#N/A	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Special Education Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Grants Stimulus		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
DYCD (Department of Youth and Community Development)		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Other		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Other		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
		#IVAIVIL:	#INAIVIL:	#IN/AIVIL:	#IN/AIVIL:	#IVAIVIL:	#INAIVIL:	#IVAIVIL:
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Title I		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Title Funding - Other School Food Service (Free Lunch)		#NAME? #NAME?	#NAME?	#NAME?	#NAME? #NAME?	#NAME? #NAME?	#NAME?	#NAME?
Grants		#INAIVIL:	#INAIVIL:	#INAIVIL:	#INAIVIL:	#INAIVIL:	#INAIVIL:	#INAIVIL:
Charter School Program (CSP) Planning & Implementation		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Other		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Other		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME
TOTAL REVENUE FROM FEDERAL SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
		21	= .					
LOCAL and OTHER REVENUE		#NIAN4E0	#NIANAEO	#N:44E0	40101450	#NIAN4E0	шы авапо	##! A B 4 = 6
Contributions and Donations		#NAME?	#NAME?	#NAME?	#NAME?	#NAME? #NAME?	#NAME?	#NAME?
Fundraising Erate Reimbursement		#NAME? #NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME
Earnings on Investments		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME
Interest Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Food Service (Income from meals)		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Text Book		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
OTHER		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	
		" I 4/ NVILL!	WINDING!	WALKING !	" NATIVIL !	## 4/~UVIL. :	## W/NIVIL :	// IV/NIVIL:

#NAME?

#NAME?

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TOTAL REVENUE

						UCCESS A	CADEMY	BOMVI FIE
					3		get / Opera	
						Duu	2015-1	-
otal Revenue		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
otal Expenses		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
let Income		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment		-	-	-			-	-
				ACTUAI		TOTALS	AND VARIAN	ICE ANALYS
*NOTE: Enrollment, Revenue and Expediture Data IN the Analysis' Section is Based on LAST ACTUAL Quality			Current Budget (Current	vs.	Current	Actual vs. Current	Original Budget (Current	Actual vs. Original
		Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget
EXPENSES	Quarter 0							
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	
Instructional Management	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Deans, Directors & Coordinators	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
CFO / Director of Finance Operation / Business Manager	#NAME? #NAME?	#NAME? #NAME?	#NAME?	#NAME?			#NAME?	#NAME′ #NAME′
Administrative Staff					1			
	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	
TOTAL ADMINISTRATIVE STAFF	#NAME?	#INAIVIE?	#INAIVIE?	#INAIVIE?	#INAIVIE?	#INAIVIE?	#NAME?	#NAME
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Teachers - SPED	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Substitute Teachers	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Teaching Assistants	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Specialty Teachers	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Aides	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Therapists & Counselors	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Other	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	
Librarian	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	
Custodian	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Security	#NAME?	#NAME?	#NAME?	#NAME?	<u> </u>		#NAME?	#NAME
Other	#NAME?	#NAME?	#NAME?	#NAME?			#NAME?	#NAME
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Fringe / Employee Benefits		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Retirement / Pension		#NAME?	#NAME?	#NAME?				#NAME
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	#NAME?	#NAME?			#NAME?	#NAME
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
CONTRACTED SERVICES								
Accounting / Audit		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME
Legal		#NAME?	#NAME?	#NAME?			#NAME?	
Management Company Fee		#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Nurse Services		#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Food Services / School Lunch		#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Payroll Services		#NAME?	#NAME?	#NAME?			#NAME?	#NAME
Special Ed Services		#NAME?	#NAME?	#NAME?			#NAME?	
Titlement Services (i.e. Title I)		#NAME?	#NAME?	#NAME?			#NAME?	#NAME
, ,		#NAME?	#NAME?	#NAME?			#NAME?	
Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES		#NAME?	#NAME?	#NAME?			#NAME?	

				S		CADEMY C get / Opera 2015-16	J
Fotal Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
		I					
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	-			-	-
			Actual		TOTALS	AND VARIAN	CE ANALYSI
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget (Current Quarter)	vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
SCHOOL OPERATIONS		,		•	•	,	
Board Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Special Ed Supplies & Materials	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Textbooks / Workbooks	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Supplies & Materials other	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Telephone	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Technology	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Student Testing & Assessment	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Field Trips	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Transportation (student)	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Student Services - other	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Office Expense	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Staff Development	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Staff Recruitment	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Student Recruitment / Marketing	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
School Meals / Lunch	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Travel (Staff)	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Fundraising	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
	mount.	module.	### UVIL.	/// WIL.	#TO UVIE.	mid avie.	// W/ UVI E .
FACILITY OPERATION & MAINTENANCE							
Insurance	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Janitorial	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
Repairs & Maintenance	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Security	#NAME?	#NAME?	#NAME?		#NAME?	#NAME?	#NAME?
Utilities	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
DEPRECIATION & AMORTIZATION	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
RESERVES / CONTINGENCY	#NAME?	#NAME?	#NAME?			#NAME?	#NAME?
				-			
OTAL EXPENSES	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

#NAME?

#NAME?

#NAME? #NAME?

#NAME?

#NAME?

NET INCOME

				5	SUCCESS A	CADEMY	ROWN HE
					Bud	get / Opera	iting Plan
						2015-1	
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	-			-	-
			Actual		TOTALS	AND VARIAN	ICE ANALYS
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current	vs.		Actual	Original	Actual
Analysis Section is based on EAST ACTUAL Quarter Completed		Budget			vs.	Budget	vs.
	Actual	(Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Quarter)	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollmen	t Data Based (on Last Actua	al Quarter Cor	npleted		
NYC CHANCELLOR'S OFFICE	-	-	-			-	
	-	-	-				
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	-	-	-	-		<u> </u>	
		-		-		<u> </u>	
ALL OTHER School Districts: (Count = 0)		-	-	1			
TOTAL ENROLLMENT		_					
	<u> </u>			∃			
REVENUE PER PUPIL		<u>-</u>	<u> - </u>			<u> </u>	<u> </u>
EXPENSES PER PUPIL	_	_	_				_
							

		GHTS			
Total Revenue Total Expenses Net Income Actual Student Enrollment		#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?	#NAME? #NAME? #NAME?
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total Analysis' Section is Based on LAST ACTUAL Quarter Cor		Original Budget - TY	Actual vs. Original Budget TY	PY ACTUAL (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
REVENUE REVENUES FROM STATE SOURCES	.				
Per Pupil Revenue	CY Per Pupil Rate				
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#NAME?
-	#N/A #N/A	#N/A #N/A	#NAME?	#NAME? #NAME?	#NAME?
-	#N/A	#N/A #N/A	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#NAME?
	#N/A	#N/A	#NAME?	#NAME?	#NAME?
- -	#N/A	#N/A	#NAME?	#NAME?	#NAME?
_	#N/A	#N/A	#NAME?	#NAME?	#NAME?
_	#N/A	#N/A	#NAME?	#NAME?	#NAME?
=	#N/A	#N/A	#NAME?	#NAME?	#NAME?
ALL OTHER School Districts: (Count = 0)	#N/A	#N/A	#NAME?	#NAME?	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue Grants		440,283	#NAME?	#NAME?	#NAME?
Stimulus		-	#NAME?	#NAME?	#NAME?
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	#NAME?
Other		-	#NAME?	#NAME?	#NAME?
Other		77,697	#NAME?	#NAME?	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING					
IDEA Special Needs		32,862	#NAME?	#NAME?	#NAME?
Title I		160,200	#NAME?	#NAME?	#NAME?
Title Funding - Other		8,000	#NAME?	#NAME?	#NAME?
School Food Service (Free Lunch) Grants		-	#NAME?	#NAME?	#NAME?
Charter School Program (CSP) Planning & Implementation		109,613	#NAME?	#NAME?	#NAME?
Other		-	#NAME?	#NAME?	#NAME?
Other		-	#NAME?	#NAME?	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		310,675	#NAME?	#NAME?	#NAME?
LOCAL and OTHER REVENUE					
Contributions and Donations		-	#NAME?	#NAME?	#NAME?
Fundraising		-	#NAME?	#NAME?	#NAME?
Erate Reimbursement		40,541	#NAME?	#NAME?	#NAME?
Earnings on Investments		-	#NAME?	#NAME?	#NAME?
Interest Income		-	#NAME?	#NAME?	#NAME?
Food Service (Income from meals)			#NAME?	#NAME?	#NAME?
Text Book			#NAME?	#NAME?	#NAME?
OTHER			#NAME?	#NAME?	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		40,541	#NAME?	#NAME?	#NAME?
TOTAL REVENUE		#NAME?	#NAME?	#NAME?	#NAME?

Total Expenses Net Income No Title Enrollment, Revenue and Expediture Data In the Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Original Budget. TY No Actual CY Quarters No N				GHTS		
Total Expenses Next Income Actual Student Enrollment, Revenue and Expediture Data IN the Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed **NOTE: Enrollment, Revenue and Expediture Data IN the Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed **Original Budget - TY** **CAUTUAL COMPLETE DATA COMPLETE DATA COMPLETE DATA COMPLETE DATA CAUTUAL CAUT						
NAME MAME	#NAME?	#NAME?	#NAME?	#NAME?		Total Revenue
NAME MAME	#NAME?	#NAME?	#NAME?	#NAME?		Total Expenses
**NOTE: Enrollment, Revenue and Expediture Data IN the "Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Original Budget - TV Suggest - Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Original Budget - TV Suggest - Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Original Budget - TV Suggest - Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Original Budget - TV Suggest - Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Original Budget - TV Suggest - Variance Completed Original Budget - Variance Completed Original Suggest - Variance Completed Original Budget - Variance Completed	#NAME?	#NAME?	#NAME?	#NAME?		•
#**MOTE: Enrollment, Revenue and Expediture Data IN the *Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed **Processing Section is Based on LAST ACTUAL Quarter Completed		-				Actual Student Enrollment
Analysis Section is Based on LAST ACTUAL Quarter Completed Quarter to Quart				5		
Analysis Section is based on LAST ACTUAL Quarter Completed Budget - TY Signar Complete Completed Budget - TY Budget - TY Complete Completed Complete Completed Complete Completed Complete Completed Complete Completed Completed Completed Completed Comp			Actual			
Quarter 0 Quarter 0 Quarter 0 Quarter 0 Quarter 0 ADMINISTRATIVE STAFF PERSONNEL COSTS No. of Positions Executive Management #NAME? #NAME? #NAME? #NAME? #NAME? Executive Management #NAME? #NAME? #NAME? Executive Management #NAME? #NAME? #NAME? Executive Management #NAME? #NAME? #NAME? Executive Operation / Business Manager #NAME? #NAME? #NAME? #NAME? Operation / Business Manager #NAME?	Actual CY				Completed	Analysis' Section is Based on LAST ACTUAL Quarter C
ADMINISTRATIVE STAFF PERSONNEL COSTS No. of Positions Executive Management III	vs.	Actual CY	Original			
Executive Management	Actual PY	Quarters	Budget TY	Budget - TY		
Executive Management					Quarter 0	EXPENSES
Instructional Management						
Deans, Directors & Coordinators	#NAME					
CFO / Director of Finance	#NAME					
Depration / Business Manager	#NAME			95,460		· · · · · · · · · · · · · · · · · · ·
Administrative Staff	#NAME					
TOTAL ADMINISTRATIVE STAFF	#NAME			245,613		
Teachers - Regular	#NAME?					
Teachers - Regular	#NAME?	#NAME?	#NAME?	609,492	#NAME?	TOTAL ADMINISTRATIVE STAFF
Teachers - SPED						INSTRUCTIONAL PERSONNEL COSTS
Substitute Teachers	#NAME?	#NAME?	#NAME?	896,516	#NAME?	Teachers - Regular
Teaching Assistants	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	Teachers - SPED
Specialty Teachers	#NAME?	#NAME?	#NAME?	-	#NAME?	Substitute Teachers
Aides	#NAME?	#NAME?	#NAME?	380,289	#NAME?	Teaching Assistants
Therapists & Counselors	#NAME?			179,716		Specialty Teachers
Other #NAME?	#NAME?			-		
TOTAL INSTRUCTIONAL	#NAME?			67,909		
NON-INSTRUCTIONAL PERSONNEL COSTS	#NAME?					
Nurse	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	TOTAL INSTRUCTIONAL
Nurse						NON-INSTRUCTIONAL PERSONNEL COSTS
Custodian #NAME? - #NAME? #NAME? Security #NAME? - #NAME? +NAME? #NAME? - #NAME? #NAME? *NAME? *NAME? - #NAME? #NAME? *NAME? *NAME? <td< td=""><td>#NAME?</td><td>#NAME?</td><td>#NAME?</td><td>-</td><td>#NAME?</td><td></td></td<>	#NAME?	#NAME?	#NAME?	-	#NAME?	
Security	#NAME?	#NAME?	#NAME?	-	#NAME?	Librarian
Other #NAME? _ #NAME? _ #NAME? #NAME? TOTAL NON-INSTRUCTIONAL #NAME? - #NAME? #NAME? #NAME? SUBTOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? #NAME? PAYROLL TAXES AND BENEFITS 205,141 #NAME? #NAME? Fringe / Employee Benefits 368,299 #NAME? #NAME? Retirement / Pension 61,202 #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? CONTRACTED SERVICES #NAME? #NAME? #NAME? Accounting / Audit - #NAME? #NAME? #NAME? Legal - #NAME? #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME?	#NAME?	#NAME?	-	#NAME?	Custodian
TOTAL NON-INSTRUCTIONAL #NAME? - #NAME? #NAME? SUBTOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? #NAME? PAYROLL TAXES AND BENEFITS Payroll Taxes Fringe / Employee Benefits 368,299 #NAME? #NAME? Retirement / Pension 61,202 #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? CONTRACTED SERVICES Accounting / Audit - #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME? #NAME?	#NAME?	#NAME?	#NAME?	-	#NAME?	Security
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	#NAME?	_	#NAME?	Other
PAYROLL TAXES AND BENEFITS Payroll Taxes 205,141 #NAME? #NAME? Fringe / Employee Benefits 368,299 #NAME? #NAME? Retirement / Pension 61,202 #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? CONTRACTED SERVICES #NAME? Accounting / Audit - #NAME? Legal - #NAME? Management Company Fee 730,455 #NAME? Nurse Services - #NAME? Food Service / School Lunch - #NAME? Payroll Services 8,123 #NAME?	#NAME?	#NAME?	#NAME?	-	#NAME?	TOTAL NON-INSTRUCTIONAL
PAYROLL TAXES AND BENEFITS Payroll Taxes 205,141 #NAME? #NAME? Fringe / Employee Benefits 368,299 #NAME? #NAME? Retirement / Pension 61,202 #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? CONTRACTED SERVICES #NAME? Accounting / Audit - #NAME? Legal - #NAME? Management Company Fee 730,455 #NAME? Nurse Services - #NAME? Food Service / School Lunch - #NAME? Payroll Services 8,123 #NAME?	#NAME?	#NAME2	#NIAME2	#NAME2	#NAME2	SUBTOTAL DEDSONNEL SERVICE COSTS
Payroll Taxes 205,141 #NAME? #NAME? Fringe / Employee Benefits 368,299 #NAME? #NAME? Retirement / Pension 61,202 #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? CONTRACTED SERVICES #NAME? #NAME? #NAME? Legal - #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	/// UVIE :	#TO WIL.	#TO UVIE.	#10 dviL.	mount.	
Fringe / Employee Benefits 368,299 #NAME? #NAME? Retirement / Pension 61,202 #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? #NAME? CONTRACTED SERVICES **NAME? *NAME? #NAME? *NAME? Legal - #NAME? #NAME? *NAME?	""	(1)	//NANAEO	005.4.44		
Retirement / Pension 61,202 #NAME? #NAME? TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? #NAME? CONTRACTED SERVICES **NAME? *NAME? #NAME? *NAME?	#NAME?					
TOTAL PAYROLL TAXES AND BENEFITS 634,643 #NAME? #NAME? TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? CONTRACTED SERVICES Accounting / Audit - #NAME? #NAME? Legal - #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services 730,455 #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME?					
TOTAL PERSONNEL SERVICE COSTS #NAME? #NAME? #NAME? #NAME? CONTRACTED SERVICES - #NAME? #NAME? Accounting / Audit - #NAME? #NAME? Legal - #NAME? #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME?					
CONTRACTED SERVICES Accounting / Audit - #NAME? #NAME? Legal - #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME?	#NAME?	#NAME?	634,643		TOTAL PAYROLL TAXES AND BENEFITS
Accounting / Audit - #NAME? #NAME? Legal - #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	TOTAL PERSONNEL SERVICE COSTS
Legal - #NAME? #NAME? Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?						
Management Company Fee 730,455 #NAME? #NAME? Nurse Services - #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME?					· · · · · · · · · · · · · · · · · · ·
Nurse Services - #NAME? #NAME? Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME					•
Food Service / School Lunch - #NAME? #NAME? Payroll Services 8,123 #NAME? #NAME?	#NAME			730,455		, ,
Payroll Services 8,123 #NAME? #NAME?	#NAME			-		
	#NAME1			0 122		
	#NAME	#NAME?	#NAME?	8,123		· ·
Titlement Services - #NAME? #NAME? Titlement Services (i.e. Title I) - #NAME? #NAME?	#NAME:			-		Special Ed Services Titlement Services (i.e. Title I)
	#NAME?			46 020		, ,
Other Purchased / Professional / Consulting 46.929 #NAME? #NAME? TOTAL CONTRACTED SERVICES 785,507 #NAME? #NAME?	#NAME?					· · · · · · · · · · · · · · · · · · ·

	GHTS			
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment			-	
	5			
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance	•		PY ACTUAL (PY	
Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs.	TY / No. of COMPLETED	Actual CY
	Original	original	Actual CY	VS.
	Budget - TY		Quarters	Actual PY
SCHOOL OPERATIONS				
Board Expenses	418	#NAME?	#NAME?	#NAME?
Classroom / Teaching Supplies & Materials	123,608	#NAME?	#NAME?	
Special Ed Supplies & Materials		#NAME?	#NAME?	
Textbooks / Workbooks		#NAME?	#NAME?	
Supplies & Materials other	166,771	#NAME?	#NAME?	
Equipment / Furniture	13.875	#NAME?	#NAME?	
Telephone	-	#NAME?	#NAME?	#NAME?
Technology	99,085	#NAME?	#NAME?	
Student Testing & Assessment	19,119	#NAME?	#NAME?	#NAME?
Field Trips	37,505	#NAME?	#NAME?	#NAME?
Transportation (student)	25,561	#NAME?	#NAME?	#NAME?
Student Services - other	57,303	#NAME?	#NAME?	#NAME?
Office Expense	110,687	#NAME?	#NAME?	#NAME?
Staff Development	75,939	#NAME?	#NAME?	#NAME?
Staff Recruitment	30,466	#NAME?	#NAME?	#NAME?
Student Recruitment / Marketing	49,861	#NAME?	#NAME?	#NAME?
School Meals / Lunch	38,707	#NAME?	#NAME?	#NAME?
Travel (Staff)	3,088	#NAME?	#NAME?	
Fundraising		#NAME?	#NAME?	
Other	1,200	#NAME?	#NAME?	#NAME?
TOTAL SCHOOL OPERATIONS	853,193	#NAME?	#NAME?	#NAME?
FACILITY OPERATION & MAINTENANCE				
Insurance	41,723	#NAME?	#NAME?	#NAME?
Janitorial	- 12,120	#NAME?	#NAME?	
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	#NAME?	
Repairs & Maintenance	41,879	#NAME?	#NAME?	
Equipment / Furniture	35,110	#NAME?	#NAME?	#NAME?
Security	-	#NAME?	#NAME?	#NAME?
Utilities	-	#NAME?	#NAME?	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	118,712	#NAME?	#NAME?	
DEPRECIATION & AMORTIZATION	445.007	#NAME?	#NAME?	#NAME?
RESERVES / CONTINGENCY	-	#NAME?	#NAME?	
TOTAL EXPENSES	#NAME?	#NAME?	#NAME?	#NAME?
NET INCOME	#NAME?	#NAME?	#NAME?	#NAME?

	GHTS			
Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?
	#NAME?	#NAME?		#NAME?
Total Expenses Net Income	#NAME? #NAME?	#NAME?	#NAME? #NAME?	#NAME?
Actual Student Enrollment	#IVAIVIL:	#IVAIVIL:	#INAIVIE:	#IVAIVIE:
rotati Otadent Emoninent				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Original Budget - TY	Actual vs. Original Budget TY	PY ACTUAI (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	
-			-	
-			-	
-			-	
-				
•				
- -				
-			-	
-			-	
-			-	
-			-	
•			-	
-			-	
-			<u> </u>	
ALL OTHER School Districts: (Count = 0)				
TOTAL ENROLLMENT			<u>-</u>	
REVENUE PER PUPIL				
EXPENSES PER PUPIL			_	<u> </u>



Annual Report Requirement

for SUNY Authorized Charter Schools
SUCCESS ACADEMY CROWN HEIGHTS
2015-16

Administrative expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4

Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, October 30, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0a

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Richard	Barrera	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bergen Beach

Success Academy Charter School - Bronx 1

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Union Square

Success Academy Charter School - Upper West

Success Academy Charter School - Washington Heights

Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Other, please specify...: Academic Committee
- 9. Are you a trustee and also an employee of the school?

No

Page 2

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Thank you.

Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, October 30, 2015

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Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Bryan	Binder	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bergen Beach

Success Academy Charter School - Bronx 1

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Union Square

Success Academy Charter School - Upper West
Success Academy Charter School - Washington Heights
Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Vice Chair/Vice President
- 9. Are you a trustee and also an employee of the school?

No

Page 2

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Thank you.

Created Friday, October 30, 2015

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Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Derrell	Bradford	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West

Success Academy Charter School - Washington Heights

Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Other, please specify...: Member
- 9. Are you a trustee and also an employee of the school?

Nc

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

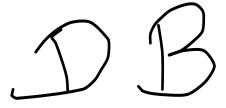
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Friday, October 30, 2015

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Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Sandeep	Chainani	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West
Success Academy Charter School - Washington Heights
Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

(No response)

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Friday, October 30, 2015

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Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Samuel	Cole	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West Success Academy Charter School - Washington Heights Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Chair/President
- 9. Are you a trustee and also an employee of the school?

Nc

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 \mathcal{N}_{ℓ}

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Friday, October 30, 2015

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Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Scott J.	Friedman

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West Success Academy Charter School - Washington Heights

Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Treasurer
- Other, please specify...: Governing Board
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

M

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

5 1

Created Friday, October 30, 2015

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Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Suleman E.	Lunat	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West
Success Academy Charter School - Washington Heights
Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

(No response)

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

M

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Friday, October 30, 2015

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Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	David	Nanus	

2. *Your Home Address:

2. *Your Home Address: Street Address
2. *Your Home Address: City/State
2. *Your Home Address: Zip

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West
Success Academy Charter School - Washington Heights
Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

(No response)

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Friday, October 30, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/3c

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Graham	Officer	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West

Success Academy Charter School - Washington Heights

Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Other, please specify...: Board Member
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 λL

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Friday, October 30, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/b1

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Khadijah	Pickel	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West Success Academy Charter School - Washington Heights Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Parent Representative
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 λL

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Created Friday, October 30, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/46

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Jarrett	Posner	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Upper West

Success Academy Charter School - Washington Heights

Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Other, please specify...: Member of Finance Committee
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 λL

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

J ()

Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, October 30, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/52

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Lance	Rosen	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bergen Beach

Success Academy Charter School - Bronx 1

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Union Square

Success Academy Charter School - Upper West
Success Academy Charter School - Washington Heights
Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

(No response)

9. Are you a trustee and also an employee of the school?

No

Page 2

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 λL

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, October 30, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/0c

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Gregory R.	Sawers

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bergen Beach

Success Academy Charter School - Bronx 1

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Union Square

Success Academy Charter School - Upper West Success Academy Charter School - Washington Heights Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Secretary
- 9. Are you a trustee and also an employee of the school?

Nc

Page 2

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 λL

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, October 30, 2015

https://nysed.fluidsurveys.com/account/surveys/537586/responses/export/?collector=109126/s/Regents-Appendix-E-BOT-Form/20

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name	
Trustee Name	Catherine	Shainker	

2. *Your Home Address:

2. *Your Home Address: Street Address	
2. *Your Home Address: City/State	
2. *Your Home Address: Zip	

3. *Your Business Address

3. *Your Business Address Street Address	
3. *Your Business Address City/State	
3. *Your Business Address Zip	

4. *Daytime Phone Number:

5. *E-mail Address:

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

Success Academy Charter Schools NYC (Ed Corp)

Success Academy Charter School - Bed Stuy 1

Success Academy Charter School - Bed Stuy 2

Success Academy Charter School - Bensonhurst

Success Academy Charter School - Bergen Beach

Success Academy Charter School - Bronx 1

Success Academy Charter School - Bronx 2

Success Academy Charter School - Bronx 3

Success Academy Charter School - Bronx 4

Success Academy Charter School - Cobble Hill

Success Academy Charter School - Crown Heights

Success Academy Charter School - Fort Greene

Success Academy Charter School - Harlem 1

Success Academy Charter School - Harlem 2

Success Academy Charter School - Harlem 3

Success Academy Charter School - Harlem 4

Success Academy Charter School - Harlem 5

Success Academy Charter School - Hell's Kitchen

Success Academy Charter School - NYC 1

Success Academy Charter School - NYC 10

Success Academy Charter School - NYC 11

Success Academy Charter School - NYC 12

Success Academy Charter School - NYC 13

Success Academy Charter School - NYC 14

Success Academy Charter School - NYC 2

Success Academy Charter School - NYC 3

Success Academy Charter School - NYC 4

Success Academy Charter School - NYC 5

Success Academy Charter School - NYC 6

Success Academy Charter School - NYC 7

Success Academy Charter School - NYC 8

Success Academy Charter School - NYC 9

Success Academy Charter School - Prospect Heights

Success Academy Charter School - Rosedale

Success Academy Charter School - Springfield Gardens

Success Academy Charter School - Union Square

Success Academy Charter School - Upper West

Success Academy Charter School - Washington Heights

Success Academy Charter School - Williamsburg

8. Select all positions you have held on the Board:

(check all that apply)

- Other, please specify...: Executive Committee Member, Head of Academics Culture + Talent Committee
- 9. Are you a trustee and also an employee of the school?

No

Page 2

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 λL

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee





Last updated: 07/31/2015

<u>Page 1</u>

1. Current Board Member Information

	Trustee Name	Email Address	Committee Affiliation(s)	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role and School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Rich Barrera			Yes		
2	Bryan Binder		Vice Chair/Vice President	Yes		
3	Derrell Bradford			Yes		
4	Sam Chainani			Yes		
5	Sam Cole		Chair/Board President	Yes		
6	Scott Friedman		Treasurer	Yes		
7	Suleman Lunat			Yes		
8	David Nanus			Yes		
9	Graham Officer			Yes		
10	Khadijah Pickel		Parent Representative	No		
11	Jarrett Posner			Yes		
12	Lance Rosen			Yes		
13	Greg Sawers		Treasurer	Yes		
14	Cate Shainker			Yes		
15						
16						
17						
18						
19						
20						

2. Total Number of Members Joining Board during the 2014-15 school year

(No response	(No	response
--------------	-----	----------

(No response) 4. According to the School's by-laws, what is the maximum number of trustees that may comprise the governing board?
25
5. How many times did the Board meet during the 2014-15 school year?
Bi-monthly
6. How many times will the Board meet during the 2015-16 school year?
Bi-monthly

Appendix H: Enrollment and Retention Efforts

Success Academy Charter Schools undertake numerous strategies for recruiting and retaining students eligible for the Free and Reduced Price Lunch program ("FRPL"), English Language Learners ("ELL"), and students with special education needs. For the 2014-15 school year, strategies included extensive outreach, including but not limited to:

- Mailings and distributions to residents of the CSD of a school's location ("indistrict residents"), including residents in low-income in-district communities;
- Written applications in five languages (English, Spanish, Chinese, French, and Russian);
- Bilingual flyers dropped in public housing complexes, supermarkets, preschools, and community centers;
- Advertisements and marketing materials (including bilingual advertisements and materials) posted in local newspapers, supermarkets, preschools, community centers, and public housing apartment complexes;
- Tours of existing Success Academy schools; and/or
- Information sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy Charter Schools will continue these extensive outreach efforts for the 2015-16 school year, with a focus on reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. Success Academy Charter Schools also work to ensure student retention through strong programs that serve special education, ELL, and FRPL students at a very high level. Further information about our programs and outreach efforts is available in our charter.



Appendix I: Teacher and Administrator Attrition

Last updated: 08/01/2015

Report changes in teacher and administrator staffing.

Page 1

Charter School Name:

Instructions for completing the Teacher and Administrator Attrition Tables

ALL charter schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff <u>on</u> June 30, 2014, the FTE for added staff <u>from July 1, 2014 through June 30, 2015</u>, and the FTE for any departed staff from <u>July 1, 2014 through June 30, 2015</u> using the two tables provided.

2013-14 Teacher Attrition Table

FTE Teachers on June 30, 2014	FTE Teachers Additions 7/1/14 – 6/30/15	FTE Teacher Departures 7/1/14 – 6/30/15
21	5	3

2013-14 Administrator Position Attrition Table

FTE Administrator Positions On 6/30/2014	FTE Administrator Additions 7/1/14 - 6/30/15	FTE Administrator Departures 7/1/14 - 6/30/15
1	0	0