I. SCHOOL INFORMATION AND COVER PAGE

Created Tuesday, July 29, 2014 Updated Thursday, July 31, 2014

Page 1

1. SCHOOL NAME

(Select School name from dropdown menu; BEDS # appears first)

310400860922 HARLEM SUCCESS ACAD CS 3

2. CHARTER AUTHORIZER

SUNY-Authorized Charter School

3. DISTRICT / CSD OF LOCATION

NYC CSD 4

4. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
141 E. 111th St., 3rd Floor, New York, NY 10029	646-747-6700	646-478-9492	SAH3.MainOffice@sascho ols.org

4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Ja'von Jones
Title	Associate Director of Operations
Emergency Phone Number (###-####)	

5. SCHOOL WEB ADDRESS (URL)

www.successacademies.org

6. DATE OF INITIAL CHARTER

2008-03-01 00:00:00

7. DATE FIRST OPENED FOR INSTRUCTION

2008-08-01 00:00:00

8. TOTAL NUMBER OF STUDENTS ENROLLED IN 2013-14 (as reported on BEDS Day)

(as reported on BEDS Day)

9. GRADES SERVED IN SCHOOL YEAR 2013-14

Check all that apply

• K		
• 1		
• 2		
• 3		
• 4		
• 5		
• 6		

10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes/No	Name of CMO/EMO
Yes	Success Academy Charter Schools

10a. Please provide the name and contact information for each of the following individuals who are management level personnel associated with the CMO.

	Name	Work Phone	Alternate Phone	Email Address	Contact this individual also in emergencies
CEO (e.g., network superintendent)	Eva Moskowitz			info@successacademi es.org	Yes
CFO (e.g., network CFO)	Dennis McIntosh			info@successacademi es.org	Yes
Compliance Contact	Emily Kim			emily.kim@successac ademies.org	Yes
Complaint Contact	Emily Kim			emily.kim@successac ademies.org	Yes

Page 2

11. FACILITIES

Will the School maintain or operate multiple sites?

Yes, 2 sites

12. SCHOOL SITES

Please list the sites where the school will operate in 2014-15.

	Physical Address	Phone Number	District/C SD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	141 East 111th St., 3rd Floor, New York, NY 10029	646-747-67 00	CSD 4	2-7	No	DOE space
Site 2	410 East 100th St., New York, NY 10029	646-790-21 84	CSD 4	K-1	No	DOE space

12a. Please provide the contact information for Site 1 (same as the primary site).

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Tara Stant			SAH3.MainOffice@saschools.or
				g
Operational Leader	Luke Southerlan			SAH3.MainOffice@saschools.or
				g

12b. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Tara Stant			SAH3.MainOffice@saschools.or
Operational Leader	Luke Southerlan			SAH3.MainOffice@saschools.or
Operational Leader	Luke Southerian			g

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14. Were there any revisions to the school's charter during the 2013-2014 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).

Yes

15. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Other	An amendment to merge the school, operated by Success Academy NYC, with Success Academy Bronx 1, Success Academy Bronx 2, Success Academy Upper West, Success Academy Bed-Stuy 1, Success Academy Bed-Stuy 2, Success Academy Cobble Hill, and Success Academy Williamsburg, with Success Academy NYC as sole successor, was finalized. The merger became effective on July 1, 2014.	09/2013	02/2014
2	Change in admissions/enrollm ent policy	An amendment was made to the school's admissions policy pursuant to U.S. Department of Education guidance to remove the school's lottery preference for English Language Learners.	06/2013	09/2013

16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Appendix A: Link to the New York State School Report Card

Created Thursday, July 31, 2014

Page 1

Charter School Name: 310400860922 HARLEM SUCCESS ACAD CS 3

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

https://reportcards.nysed.gov/files/2011-12/RC-2012-310400860922.pdf

Appendix B: Total Expenditures and Administrative Expenditures per Child

Created Friday, August 01, 2014

Page 1

Charter School Name: 310400860922 HARLEM SUCCESS ACAD CS 3

B. Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take total expenditures (from the unaudited 2013-14 Schedule of Functional Expenses) and <u>divide by</u> the count of students you reported on of BEDS Day. (Integers Only. No dollar signs or commas).

1. Total Expenditures Per Child Line 1: Total Expenditures	10694111
1. Total Expenditures Per Child Line 2: BEDS Day Pupil Count	717
1. Total Expenditures Per Child Line 3: Divide Line 1 by Line 2	14915

2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2013-14 Schedule of Functional Expenses) and <u>divide by</u> the BEDS per pupil count. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officers, the treasurer, the finance or business offices, the purchasing unit, the employee personnel offices, the records management offices, or a public information and services offices. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation.

Please note the following:

Do not include the FTE of personnel dedicated to administration of the instructional programs.

Do not include Employee Benefit costs or expenditures in the above calculations.

A template for the Schedule of Functional Expenses is provided on page 21 of the 2012 Annual Report Guidelines to assist schools identify the categories of expenses needed to compute the two per pupil calculations. This template <u>does not</u> need to be completed or submitted on August 1st as it will be submitted November 1st as part of the audited financial statements. Therefore schools should use unaudited amounts for these per pupil calculations. (See the 2013-14 Annual Report Guidelines in "Resources" area of your portal task page).

To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the 2013-14 Schedule of Functional Expenses) and <u>divide by</u> the count of students as of BEDS Day. (Integers Only. No dollar signs or commas).

To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas). Line 1: Relevant Personnel Services Cost (Row)	277141
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas). Line 2: Management and General Cost (Column)	1477786
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas). Line 3: Sum of Line 1 and Line 2	1754927
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas). Line 4: BEDS Day Pupil Count	717
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas). Line 5: Divide Line 3 by the BEDS Day Pupil Count	2448



Budget and Quarterly Report Template

for SUNY Authorized Charter Schools

Success Academy - Harlem 3

Contact Name: Scott Sobelman

Contact Email: Scott.Sobelman@successacademies.org

Contact Phone: 646.287.2905

Prior Year: 2013-14 Current Year: 2014-15

				S A	U-	-d 2								
1					cademy - Ha									
					Operating I 2014-15	Pian								
					2014-15									
Total Revenue		T . T	2,237,167	-	-	2,237,167			2,237,167		-	2,237,167	-	
Total Expenses		1 . 1	2,544,270	_	_	2,644,270	_	_	2,544,270	_		2,544,270	_	
Net Income		1 . 1	(307,113)		_	(307,113)		_	(307,113)	_		(307,113)	_	
Actual Student Enrollment			698			698			696			698		
Total Paid Student Enrollment			686		_	686		_	686			686	-	_
1		Prior Year Actual		st Guarter - 7/1 - 9/			Guarter - 10/1 - 1			d Quarter - 1/1 - 3			Quarter - 4/1 - 6/3	
		2013-14	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance
REVENUE		* If there are N	O budget revi	sions at the tin	ne of quarterly	submittal leav	e 'CURRENT'	Column(s) C	OMPLETELY	BLANK, IF C	urrent Column	(s) are left blan	k the Original	Budget
		numbers for that p	articular quar	ter will flow to	the TY Current	t Budget AND t er. If utilizing th	o the Quarter	ly Tab. IF Cu	rrent Budget (column is util	ized, the ORA	IGE CELLS MU	IST be filled in	n first for th
REVENUES FROM STATE SOURCES				entire coi	umn to registe	r. II uulizing u	ie CURRENT	BUDGET COIL	ımın üne enüre	COLUMN SHO	uia de comple	eu.		
Per Pupil Revenue	CY Per Pupil Rate													
New York City	13,777	-	2,014,886	-	-	2,014,886	-	-	2,014,886		-	2,014,886	-	
School District 2 (Enter Name)		-	-	_	-	-	-	-	-		_	-	-	
School District 3 (Enter Name)	-	-	-	-	-	-	-	-			-	-	-	
School District 4 (Enter Name)	-	-	-	-	-	-	-					-	-	
School District 5 (Enter Name) School District 6 (Enter Name)	-	-	-	-	-	-	-	-				-	-	
	-	-	-	-	-	-	-	-			-	-	-	
School District 7 (Enter Name) School District 8 (Enter Name)					_		-							
School District 8 (Enter Name) School District 9 (Enter Name)					_	-				_		_		
School District 10 (Enter Name)														
School District 11 (Enter Name)			-			-	-					- 1	-	
School District 12 (Enter Name)	_											-		
School District 13 (Enter Name)	-	-	-	-	-	-	-	-	-			-	-	
School District 14 (Enter Name)	-	-	-	-	-	-	-	-				-	-	
School District 15 (Enter Name)	-	CRI	٠ .		-	-	-	-				-	-	
School District - ALL OTHER	-	This figure should be a	-	-	-	-	-	-			-	-	-	
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	13,777	blended rate of all districts under OTHER	2,014,886	-	-	2,014,886	-	-	2,014,886		-	2,014,886	-	
Special Education Revenue		UnderOTHER	151,283	-	-	151,283	-	-	151,283		-	151,283	-	
Grants														
Stmulus				-	-	-	-	-			-	-	-	
DYCD (Department of Youth and Community Developms.)		-	-	-	-	-	-	-			-	-	-	
Other		-	-	-	-	-	-	-				-	-	
Other			-	-		3 100 100		-		-	-			
TOTAL REVENUE FROM STATE SOURCES			2,166,169	-	-	2,166,169	-	-	2,166,169			2,166,169	-	
REVENUE FROM FEDERAL FUNDING														
IDEA Special Needs		-	10,595	-	-	10,595	-	-	10,595		-	10,595	-	
Title I		-	57,867	-	-	57,867	-	-	57,867		-	57,867	-	
Title Funding - Other		-	2,526	-	-	2,526	-		2,526		-	2,526	-	
School Food Service (Free Lunch)		-	-	-	_	-	-	_				-	-	
Grants														
Charter School Program (CSP) Planning & Implementation Other												-	-	
Other					-	-		-		_		_	-	
TOTAL REVENUE FROM FEDERAL SOURCES			70.988	- ÷		70,988		 	70,988	-	1 - 1	70,988		
			. 2,300			,						,500		
LOCAL and OTHER REVENUE														
Contributions and Donations		-	-	-	-	-	-					-	-	
Fundraising			-		-	-	-					-	-	
Erate Reimbursement		-			-	-	-	-		_	-	-	-	
Earnings on investments Interest income												-	-	
Food Service (Income from meals)						-		-						
Test Book												- 1	-	
OTHER						1								
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	-	-	-	-		-	-		1 -		-	
											-			
TOTAL REVENUE		I	2.237.167	_		2.237.167			2,237,167			2.237.157	-	

			Success Academy - H Budget / Operating 2014-15						
al Revenue al Expenses Income ual Student Enrollment		2,237,167 2,644,270 (307,113)	: -	- 2,237,167 - 2,544,270 (307,113) - 698		2,237,167 2,544,270 (307,113) 588		2,237,167 2,644,270 (307,113) 696	: .
al Paid Student Enrollment		686		686		686		686	
	Prior Year Ai 2013-14		1ct Guarter - 7/1 - 9/30 Current Variance		rter - 10/1 - 12/31 Current Variance		er - 1/1 - 3/31 rrent Variance	4th Gi Original	uarter - 4/1 - 8/30 Current Varia
PENSES									
ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management	No. of Positions	_							
Instructional Management		- \$166,687.31	-	- \$166,687.31		\$166,687.31		\$166,687.31	-
Deans, Directors & Coordinators	-	- \$118,794.81	-	- \$118,794.81	-	\$118,794.81	-	\$118,794.81	-
CFO / Director of Finance Operation / Business Manager	- :	- \$56,989.40	-	- \$56,989.40		\$56,989.40		\$56,989.40	
Administrative Staff	_					_			_
TOTAL ADMINISTRATIVE STAFF	-	- 342,472	-	- 342,472		342,472		342,472	-
NSTRUCTIONAL PERSONNEL COSTS		- \$367.889.32							
Teachers - Regular Teachers - SPED	- :	- \$367,889.32 - 149,296	-	- \$367,889.32 - 149,296		\$367,889.32 149,296		\$367,889.32 149,296	
Substitute Teachers	-		-	-		-		-	-
Teaching Assistants Specialty Teachers	-	- 120,400		120,400		120,400		120,400	-
Specialty Teachers Aldes		- 254,713		- 254,713		254,713		254,713	
Therapists & Counselors	-	- 42,809	-	- 42,809	-	42,809		42,809	-
Other TOTAL INSTRUCTIONAL	-	- <u>2.569</u> - 937,676		- <u>2.569</u> - 937,676		2.569 937,676		2.569 937,676	-
		- 937,676	-	937,676		937,676	-1 -	937,676	-
NON-INSTRUCTIONAL PERSONNEL COSTS	-		-						-
Librarian	-			-					-
Custodian				-	-	-	-	-	
Security Other		-::	-	-	- :				-
OTAL NON-INSTRUCTIONAL			-						
UBTOTAL PERSONNEL SERVICE COSTS		- 1,290,148	-	- 1,280,148		1,280,148		1,280,148	-
		1,224,11		.,,,		.,		· incomplete	
AYROLL TAXES AND BENEFITS Payroll Taxes		- \$143,807.13		- \$143,807.13		\$143,807.13		\$143,807.13	-
Fringe / Employee Benefits		- \$144,579.29	-	- \$144,579.29		\$144,579.29	-	\$144,579.29	-
Retirement / Pension		- \$25,602,96 - 313,989		- \$25,602.96 - 313,989		\$25,602,96 313,989		\$25,602.96	-
OTAL PAYROLL TAXES AND BENEFITS			-					313,989	
OTAL PERSONNEL SERVICE COSTS	-	- 1,594,137	-	- 1,594,137		1,594,137		1,594,137	-
CONTRACTED SERVICES									
Accounting / Audit Legal		- \$241.94 - \$829.41	-	- \$241.94 - \$829.41		\$241.94 \$829.41	-	\$241.94 \$829.41	
Management Company Fee		- \$302,232.94	-	- \$302,232.94		\$302,232.94		\$302,232.94	-
Nurse Services			-	-	-		-	-	-
Food Service / School Lunch Payroll Services		- \$0.00 - \$4.530.00	-	- \$0.00 - \$4,530.00	-	\$0.00 \$4.530.00	-	\$0.00 \$4,530.00	-
Special Ed Services		- \$4,530.00	-	- \$4,530.00		\$4,530.00 -	- :	\$4,530.00	
Titlement Services (i.e. Title I)		-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting DTAL CONTRACTED SERVICES		<u>-</u> <u>\$3.634.14</u> - 311,468	-	- \$3.634.14 - 311,468		\$3.634.14 311,468	-	\$3,634,14 311,468	-
		- 311,466	-	311,400	-	311,466		311,400	
CHOOL OPERATIONS Board Expenses						-		-	-
Classroom / Teaching Supplies & Materials		- \$85,842.54	-	- \$85,842.54	-	\$85,842.54		\$85,842.54	-
Special Ed Supplies & Materials Testbooks / Workbooks		- \$12,827.05 - \$59,843.51		- \$12,827.05 - \$59,843.51		\$12,827.05 \$59,843.51	-	\$12,827.05 \$59,843.51	
Supplies & Materials other		- \$69,843.51 - \$0.00	-	- \$59,843.51 - \$0.00		\$59,843.51 \$0.00		\$59,843.51 \$0.00	-
Equipment / Furniture		- \$0.00	-	- \$0.00	-	\$0.00		\$0.00	-
Telephone Technology		- \$6,405.00 - \$64,799.26		- \$6,405.00 - \$64,799.26		\$6,405.00 \$64,799.26	-	\$6,405.00 \$64,799.26	-
Student Testing & Assessment		- \$9,650.00	-	- \$9,650.00		\$9,650.00		\$9,650.00	
Fleid Trips		- \$26,310.17	-	- \$26,310.17	-	\$26,310.17	-	\$26,310.17	-
Transportation (student) Student Services - other		- \$7,172.60 - \$53.013.91		- \$7,172.60 - \$53.013.91		\$7,172.60 \$53.013.91		\$7,172.60 \$53.013.91	
Office Expense		- \$46,802.90	-	- \$46,802.90		\$46,802.90		\$46,802.90	
Staff Development		- \$42,109.76		- \$42,109.76	-	\$42,109.76	-	\$42,109.76	-
Staff Recruitment Student Recruitment / Marketing		- \$12,202.45 - \$19,408.60		- \$12,202.45 - \$19.408.60		\$12,202.45 \$19,408.60		\$12,202.45 \$19,408.60	
School Meals / Lunch		- \$52,914.48		- \$52,914.48		\$52,914.48		\$52,914.48	-
Travel (Staff) Fundralsing		- \$5,764.01		- \$5,764.01	-	\$5,764.01	-	\$5,764.01	-
Fundraising Other		- \$36,745,22		- \$36.745.22		\$36.745.22		\$36.745.22	
TAL SCHOOL OPERATIONS		- 541,811	1 -	- 541,811		541,811		541,811	
CILITY OPERATION & MAINTENANCE									
Insurance		- \$9,677.42	-	- \$9,677.A2	-	\$9,677.42	-	\$9,677.42	-
Janitorial Building and Land Rent / Lease		- so.oo	-	- 50.00	-	- \$0.00		\$0.00	
Building and Land Rent / Lease Repairs & Maintenance		- \$0.00 - \$9,124.68	-	- \$0.00 - \$9,124.68		\$0.00 \$9,124.68	-	\$0.00 \$9,124.68	-
Equipment / Furniture		- \$20,891.25	-	- \$20,891.25	-	\$20,891.25		\$20,891.25	-
Security		- so.oo		- 50.00		- \$0.00		\$0.00	-
Utilities DTAL FACILITY OPERATION & MAINTENANCE		- 30.00 - 39,693		- 30,693		39,693		39,693	
EPRECIATION & AMORTIZATION		- \$57,159.50		- \$57,159.50		\$57,159.50		\$57,159.50	
ESERVES / CONTINGENCY		- 307,159.50		. ¢5r,159.50				¢57,159.5U	
AL EXPENSES		_ 2,644,270		- 2,644,270		2,644,270		2,644,270	
INCOME		- (307.113		- (307.113)		(307.113)		(307,113)	

			Success A	cademy - Ha	rlem 3								
			Budget	Operating F	lan								
			_	2014-15									
otal Revenue		2,237,167			2,237,167		-	2,237,167			2,237,167	-	
otal Expenses	l .	2,644,270	_		2,544,270	_	_	2,544,270	_	_	2,544,270	_	
let Income		(307,113)			(307,113)	-	_	(307,113)	_		(307,113)	_	
Actual Student Enrollment		698			698		_	698	_		696	_	
otal Paid Student Enrollment		686	-		686	-		686	-		686	- 1	
	Prior Year Actual		ct Guarter - 7/1 - 9/			Quarter - 10/1 - 1			d Quarter - 1/1 - 3			Quarter - 4/1 - 6	
	2013-14	Ortoinal	Current	Variance	Original	Current	Variance	Original	Current	Variance	Original	Current	vau Varlai
	2010-14	Onginal	Current	variance	Onginai	Current	Variance	Original	Current	variance	Original	Current	varia
NROLLMENT - *School Districts Are Linked To Above Entries*													
New York City	-	596	-	-	596	-		596	-	-	596	-	
School District 2 (Enter Name)		-	-	-	-		-	-		-	-	-	
School District 3 (Enter Name)	-	-	-	-	-		-	-		-	-	-	
School District 4 (Enter Name)		-	-	-	-	-	-	-	-	-	-	-	
School District 5 (Enter Name)		-	-	-	-	-	-	-		-	-	-	
School District 6 (Enter Name)	-	-	-	-	-		-	-		-	-	-	
School District 7 (Enter Name)	-	-	-	-	-		-	-		-	-	-	
School District 8 (Enter Name)	-	-	-	-	-		-	-		-	-	-	
School District 9 (Enter Name)		-	-	-	-		-	-		-	-	-	
School District 10 (Enter Name)	-	-	-	-	-		-	-		-	-	-	
School District 11 (Enter Name)		-	-	-	-		-	-		-	-	-	
School District 12 (Enter Name)		-	-	-	-	-	-	-	-	-	-	-	
School District 13 (Enter Name)	-	-	-	-	-		-	-		-	-	-	
School District 14 (Enter Name)	-	-	-	-	-		-	-		-	-	-	
School District 15 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
School District - ALL OTHER		-	-	-	-		-	-		-	-		
OTAL ENROLLMENT		. 698		_	698		_	_696			_698	_	
OCACAMIE DED DUDII		3.752			3.752		_	3,752		_	3.752	<u>-</u>	
REVENUE PER PUPIL													

			get / Opera	ting Plan		DESCRIPTION OF ASSUMPTIONS
	8,848,627	8,948,827	-	8,848,627	8,948,827	
	10,177,080	10,177,080	-	(10,177,080)	(10,177,080)	
	(1,228,462)	(1,228,462)	-	(1,228,462)	(1,228,462)	
					_	
		Total Year		VARIA	NCE	
	Original	Current	Variance	Original vs. PY	Current vs. PY	
	0.000.045	0.050.545		0.000.545	9 059 545	
13,777	6,000,045	0,000,045		0,000,545	0,000,040	
	-			- 1		
-		-				
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-	-	
-	-	-	-	-		
-	_	-		-		
-	-	-	-	-		
-		-	-	-		
-	-					
-	<u> </u>	-		-		
		-				
13.777	8,059,545	8.059.545		8.059.545	8.059.545	
	605,130	605,130	_	605,130	605,130	
	,					
	-	-	-	-		
	-	-	-	-		
	-	-	-	-		
	-					
	8,664,675	8,664,675	-	8,664,675	8,664,675	
	42,382	42,382	-	42,382	42,382	
	231,467	231,467	-	231,467	231,467	
	10,103	10,103	-	10,103	10,103	
	-	-	-	-	-	
	-					
		-				
	283,952	283.952	-	283 957	283.952	
	200,002	200,000				
	_	-				
		-		-		
	-	-				
				- 1		
		_			-	
	-	-	-	-		
	CY Per Pupil Rate 13,777	10,177,080 (1,258,462) Original Original Original Original 13,777 8,059,545	Budi 8,948,627 10,177,080 (1,228,462) 10,177,080 (1,228,462) Total Year Current CY Per Pupil Rate 13,777 8,059,545 8,059,545 8,059,545 9,059	### Budget / Opera 2014-15 ### 8,848,827	10,177,080 (1,228,482) Total Year Original Total Year Current Variance CY Per Pupil Rate 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 8,059,545 13,777 13,777 13,777 14,030 15,030	Budget / Operating Plan 2014-15 8,848,827 8,848,827 18,177,860 19,177,860 (19,177,860 (12,28,462)

ial Revenue al Expenses I Income	A A 40 ABT		2014-15			
al Expenses	8,948,627	8,948,627	-1	8,948,827	8,948,827	
Income	10,177,080	10,177,080	-	(10,177,080)	(10,177,080)	
tool Student Conditional	(1,228,462)	(1,228,462)	-	(1,228,462)	(1,228,462)	
tual Student Enrollment al Paid Student Enrollment						
		Total Year		VARIAN	ine	
	Original	Current	Variance	Original vs. PY	Current vs. PY	
PENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS No. of Executive Management	f Positions	-				
Instructional Management	- 666,749	666,749	-	(666,749)	(666,749)	
Deans, Directors & Coordinators CFO / Director of Finance	475,179	475,179	- :	(475,179)	(475,179)	
Operation / Business Manager	- 227,958	227,958	-	(227,958)	(227,958)	
Administrative Staff OTAL ADMINISTRATIVE STAFF	- 1,369,886	1,369,886		(1,369,886)	(1,369,886)	
NSTRUCTIONAL PERSONNEL COSTS	1,363,000	1,363,666		(1,363,666)	(1,363,666)	
Teachers - Regular	1,471,557	1,471,557	-	(1,471,557)	(1,471,557)	
Teachers - SPED	- 597,185	597,185	-	(597,185)	(597,185)	
Substitute Teachers Teaching Assistants	481,601	481,601		(481,601)	(481,601)	
Specialty Teachers	1,018,853	1,018,853	-	(1,018,853)	(1,018,853)	
Aldes Therapists & Counseiors	- 171,236	171,236	- :	(171,236)	(171,236)	
Other		10.274		(10.274)	(10.274)	
OTAL INSTRUCTIONAL	- 3,750,705	3,750,705	-	(3,750,705)	(3,750,705)	
ON-INSTRUCTIONAL PERSONNEL COSTS Nurse			.1	-1		
Librarian		-				
Custodian Security		-		-		
Other						
OTAL NON-INSTRUCTIONAL		-	-	-	-	
UBTOTAL PERSONNEL SERVICE COSTS	- 5,120,591	5,120,591	-	(5,120,591)	(5,120,591)	
AYROLL TAXES AND BENEFITS						
Payroll Taxes Fringe / Employee Benefits	575,229 578,317	575,229 578,317		(575,229) (578,317)	(575,229) (578,317)	
Retirement / Pension	102.412	102.412		(102,412)	(102.412)	
OTAL PAYROLL TAXES AND BENEFITS	1,255,958	1,255,958	-	(1,255,958)	(1,255,958)	
OTAL PERSONNEL SERVICE COSTS	- 6,376,549	6,376,549	-	(6,376,549)	(6,376,549)	
CONTRACTED SERVICES						
Accounting / Audit Legal	968 3,318	968 3,318		(968)	(968) (3,318)	
Management Company Fee	1,208,932	1,208,932	-	(1,208,932)	(1,208,932)	
Nurse Services Food Service / School Lunch						
Payrol Services	18,120	18,120	-	(18,120)	(18,120)	
Special Ed Services Titlement Services (i.e. Title I)						
Other Purchased / Professional / Consulting	14.537	14.537	-	(14.537)	(14.537)	
OTAL CONTRACTED SERVICES	1,245,874	1,245,874	-	(1,245,874)	(1,245,874)	
CHOOL OPERATIONS Board Expenses		-		-		
Classroom / Teaching Supplies & Materials	343,370	343,370	-	(343,370)	(343,370)	
Special Ed Supplies & Materials Textbooks / Workbooks	51,308 239,374	51,308 239,374	-	(51,308) (239,374)	(51,308) (239,374)	
Supplies & Materials other	259,374	239,574	-	(239,3/4)	(439,574)	
Equipment / Furniture Telephone	-		-	-		
Technology	25,620 259,197	25,620 259,197		(25,620) (259,197)	(25,620) (259,197)	
Student Testing & Assessment	38,600	38,600	-	(38,600)	(38,600)	
Field Trips Transportation (student)	105,241 28,690	105,241 28,690		(105,241) (28,690)	(105,241) (28,690)	
Student Services - other	212,056	212,056	-	(212,056)	(212,056)	
Office Expense Staff Development	187,212 168,439	187,212 168,439		(187,212) (168,439)	(187,212) (168,439)	
Staff Recruitment	48,810	48,810	-	(48,810)	(48,810)	
Student Recruitment / Marketing School Meals / Lunch	77,634 211,658	77,634 211,658		(77,634) (211,658)	(77,634) (211,658)	
Travel (Staff)	23,056	23,056	-	(23,056)	(23,056)	
Fundraising Other	146.981	146,981	-	(145.981)	- <u>(146.981)</u>	
OTAL SCHOOL OPERATIONS	2,167,246	2,167,246		(2,167,246)	(2,167,246)	
ACILITY OPERATION & MAINTENANCE						
insurance Janitoriai	38,710	38,710	-	(38,710)	(38,710)	
Building and Land Rent / Lease						
Repairs & Maintenance	36,499	36,499	-	(36,499)	(36,499)	
Equipment / Furniture Security	83,565	83,565	- :	(83,565)	(83,565)	
Utilities		_			_	
OTAL FACILITY OPERATION & MAINTENANCE	158,773	158,773	-	(158,773)	(158,773)	
EPRECIATION & AMORTIZATION ESERVES / CONTINGENCY	228,638	228,638		(228,638)	(228,638)	
AL EXPENSES	40.477.000	10 177 000		/45 477 50ml	(10 177 000	
INCOME	10,177,080	10,177,080		(10,177,080) (1,228,462)	(10,177,080)	

			ss Academy get / Operat 2014-15			DESCRIPTION OF ASSUMPTIONS
Total Revenue	8,948,627	8,948,627	-	8,948,627	8,948,627	
otal Expenses	10,177,080	10,177,080	_	(10,177,080)	(10,177,080)	
let Income	(1,228,462)	(1,228,462)	_	(1,228,462)	(1,228,462)	
Actual Student Enrollment	(1,220,402)	(1,220,402)		(1,220,402)	(1,220,402)	
otal Paid Student Enrollment						
		Total Year		VARIA	NCE	
	Original	Current	Variance	Original vs. PY	Current vs. PY	
School District 2, (Sinter Name) School District 3, (Sinter Name) School District 4, (Sinter Name) School District 5, (Sinter Name) School District 5, (Sinter Name) School District 6, (Sinter Name) School District 7, (Sinter Name) School District 10, (Sinter Name) School District 11, (Sinter Name) School District 11, (Sinter Name) School District 11, (Sinter Name) School District 12, (Sinter Name) School District 13, (Sinter Name) School District 14, (Sinter Name)						



Budget and Quarterly Report Template

for SUNY Authorized Charter Schools

Success Academy - Harlem 3K

Contact Name: Scott Sobelman

Contact Email: Scott.Sobelman@successacademies.org

Contact Phone: 646.287.2905

Prior Year: 2013-14 Current Year: 2014-15

				C A.	adamı. Ha	-l 2V								
1				Success Ac										
3					Operating I	Plan								
4					2014-15									
Total Revenue			Err:610	-	-	Err:610	-	-	Err:610	-	-	Err:610	-	
Total Expenses		-	Err:610	-	-	Err:610	-	-	Err:610	-	-	Err:610	-	
Net Income		-	Err:610	-	-	Err:610	-	-	Err:610	-	-	Err:610	-	-
Actual Student Enrollment		-	178	-	-	178	-	-	178	-		178	-	
Total Paid Student Enrollment		-	172	-	-	172	-	-	172	-	-	172	-	-
		Prior Year Actual	1	st Guarter - 7/1 - 9/2	10	2nd (Guarter - 10/1 - 1:	2/31	3n	d Quarter - 1/1 - :	V31	4th	Quarter - 4/1 - 6/3	30
		2013-14	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance
REVENUE		* If there are N numbers for that p	O budget revi articular quart	er will flow to t	he TY Current	Budget AND to	o the Quarter	lv Tab. IF Cu	rrent Budget o	column is util	ized, the ORAN	IGE CELLS MU	k the Original IST be filled in	l Budget n first for the
REVENUES FROM STATE SOURCES				entire colu	umn to registe	r. If utilizing th	ne CURRENT	BUDGET colu	ımn the entire	column sho	uld be complet	ed.		
7 Per Pupil Revenue	CY Per Pupil Rate													
8 New York City	13,777	-	Err.510	-	-	Err:510	-	-	Err.510		-	Err.510	-	
9 School District 2 (Enter Name)	-	-	-	-	-	-	-	-	-		-	-	-	
School District 3 (Enter Name)	-	-	-	-	-	-	-	-	-		-	-	-	
School District 4 (Enter Name)	-	-	-	-	-	-	-	-	-		-	-	-	
School District 5 (Enter Name) School District 6 (Enter Name)	_	-	-	-	-	-	-	-	-		-	-	-	
	-	-	-	-	-	_	-	-			-	-	-	
School District 7 (Enter Name) School District 8 (Enter Name)		-	-	-	-	-	-	-		_	-	-	-	
School District 8 (Enter Name) School District 9 (Enter Name)		-	-		-	-		-			-	-		
			-					-			-	-		
			-			-						- 1		
School District 11 (Enter Name) School District 12 (Enter Name)	_			_		_						-	_	
School District 13 (Enter Name)	-	-	-	-		-	-					1	-	
School District 14 (Enter Name)		-	-	-	-	-	-	-	-			-	-	
School District 15 (Enter Name)	-		٠ .	-	-	-	-	-	-			-	-	
School District - ALL OTHER	-	C8I: This figure should be a	-	-	-	-	-	-	-		-	-	-	
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	13,777	blended rate of all districts	Err.510	-	-	Err:510	-	-	Err:\$10		-	Err:510	-	
Special Education Revenue		under OTHER	Err.510	-	-	Err:510	-	-	Err:510		-	Err.510	-	
Grants														
Stimulus			-	-	-	-	-	-	-		-	-	-	
DYCD (Department of Youth and Community Developmt.)		-	-	-	-	-	-	-	-		-	-	-	
Other		-	-	-	-	-	-	-	-		-	-	-	
Other		-					_				-			
TOTAL REVENUE FROM STATE SOURCES			Em:510	-	-	Em:510	-	-	Ett:S10		-	Err:510	-	
REVENUE FROM FEDERAL FUNDING														
IDEA Special Needs		-	Err:510	-	-	Err:510	-	-	Err:510		-	Err:510	-	
Title I		-	Err:510	-	-	Err:510	-	-	Err:510		-	Em:510	-	
Title Funding - Other School Food Service (Free Lunch)		-	Em:510	-	-	Err:510		-	Ett.510	_	-	Err.510	-	
		-	-	-		-	-		_		-	-	-	
Grants Charter School Program (CSP) Planning & Implementation			-	-								-	-	
Other		-	-	-		-	-		-		-	-	-	
Other														
TOTAL REVENUE FROM FEDERAL SOURCES			Err:510	-		Err:510	-	-	Err:510		-	Err:510	-	
LOCAL and OTHER REVENUE Contributions and Donations														
Contributions and Donations Fundraising														
7 Erate Reimbursement											-			
Earnings on Investments			-	-			-		-			-	-	
Interest income			-	-	-		-	-	-		-	-	-	
Food Service (Income from meals)			-	-	-			-				-	-	
Test Book		-	-	-	-	-	-	-	-		-	-	-	
OTHER		_	_	_	_	_	_		_		_			
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	-	-	-	-	-	-	-		-	-	-	
TOTAL REVENUE			Err:610			Err:610			Err:610			Err:610		
SILO IAL REVERUE			EH:510			EH:610			En:610			EH:610		

			\$		ademy - Ha Operating I 2014-15									
Total Revenue Total Expenses Net Income Actual Student Enrollment		- - -	Err:610 Err:610 Err:610	-		Err:610 Err:610 Err:610	-		Err:610 Err:610 Err:610	-		Err:610 Err:610 Err:610 178	-	-
Total Paid Student Enrollment			172	-	-	172		-	172	-	-	172	-	-
		Prior Year Actual		Quarter - 7/1 - 8/			auarter - 10/1 - 12			Quarter - 1/1 - 3			uarter - 4/1 - 8/30	
EXPENSES		2013-14	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions													
Executive Management Instructional Management	-		Err:510 Err:510		-	Err.510	-	-	Err:510	- :		Err:510 Err:510		
Deans, Directors & Coordinators	-		Err.510		-	Err.510	-	-	Er:510			Err:510	-	
CFO / Director of Finance Operation / Business Manager	-	-	Em:510		-	Err:510	-	-	Err:510		-	Err:510 Err:510	-	
Administrative Staff			Err:510 Err:510	<u> </u>		Err.510 Err.510			Err.510			Err.510		
TOTAL ADMINISTRATIVE STAFF	-	-	Err:510	-	-	Err:510	-	-	Err:510			Err:510	-	
INSTRUCTIONAL PERSONNEL COSTS														
Teachers - Regular Teachers - SPED	-		Err:510 Err:510		-	Err:510 Err:510	-	-	Err:510 Err:510		-	Err:510 Err:510	-	
Substitute Teachers	-		Err.510			Err.S10	-	-	Err.S10	:	-	Err.510	-	
Teaching Assistants	-	-	Err:510	-	-	Err:510	-	-	Err:510			Err:510	-	
Specialty Teachers Aides	-		Em:510 Em:510			Err:510 Err:510		-	Err.510	:	- :	Err:510 Err:510		
Therapists & Counselors	-		Err:510		-	Err:510	-	-	Ett:510		-	Em:510	-	
Other TOTAL INSTRUCTIONAL	<u> </u>	_	Err.510 Err.510	_		Err:510 Err:510	_	-	Err:510 Err:510		-	Err.510 Err.510		
	-		Err.510			EFF.510	-	-	ET:510			Eff:510	-	
NON-INSTRUCTIONAL PERSONNEL COSTS Nurse					_						-			
Librarian	-	-	-		-	-			-			-	-	
Custodian	-	-	-		-	-	-	-	-		-	-	-	
Security Other	-		-		-		-	-			-			
TOTAL NON-INSTRUCTIONAL					-					-		1 1		
SUBTOTAL PERSONNEL SERVICE COSTS		-	Err:510	-	-	Err.510	-	-	Err:510			Err:510	-	
PAYROLL TAXES AND BENEFITS														
Payroll Taxes		-	Em:510		-	Err:510	-	-	Вт:S10			Err:510	-	
Fringe / Employee Benefits		-	Err.510	-	-	Err.510	-	-	Err.510			Err:510	-	
Retirement / Pension TOTAL PAYROLL TAXES AND BENEFITS		-	Em510 Em510			Err.510		-	Err.510		-	Err.510 Err.510	-	
							-							
TOTAL PERSONNEL SERVICE COSTS	-	-	Err.510	-	-	Err.510	-	-	Err:510	-	-	Err:510	-	
CONTRACTED SERVICES			Err:510			Err.S10			Err.510			Err:510		
Accounting / Audit Legal		-	Em:510			Err.510			Err510			Err.510		
Management Company Fee		-	Err.510		-	Err:510	-	-	Err:510		-	Em:510	-	
Nurse Services Food Service / School Lunch			Err:510 Err:510	-	-	Err.510 Err.510	-	-	Err.510	-		Err:510 Err:510	-	
Payroll Services		- :	Em:510	:		Err.510		-	ErrS10			Err.510	-	
Special Ed Services		-	Em:510	-	-	Em:510	-	-	Ет:510			Err:510	-	
Titlement Services (i.e. Title I) Other Purchased / Professional / Consulting		-	Err:510 Err:510		-	Err:510 Err:510	-	-	Err:S10 Err:S10		-	Err:510 Err:510	-	
TOTAL CONTRACTED SERVICES			Err.510			Err.510		-	Err.510		-	Err.510		
SCHOOL OPERATIONS														
Board Expenses		-	Err.510	-	-	Err:510	-	-	Er:S10			Err:510	-	
Classroom / Teaching Supplies & Materials		-	Err:510	-	-	Err:S10	-	-	Err.510			Err:510	-	
Special Ed Supplies & Materials Teatbooks / Workbooks			Err.510 Err.510		-	Err:510 Err:510	-		Err:510		- :	Err:510 Err:510	-	
Supplies & Materials other		-	Err.510		-	Err.510	-	-	Err.510	-	-	Err:510	-	
Equipment / Furniture Telephone		-	Err:510 Err:510	-	-	Err:510 Err:510	-	-	Err:510 Err:510		-	Err:510 Err:510	-	
Technology			Err.510			Err.510	-		Em:510		<u> </u>	Err.510		
Student Testing & Assessment		-	Err.510		-	Err:510	-	-	Err:510			Em:510	-	
Fleid Trips Transportation (student)			Err:510 Err:510	-	-	Err:510 Err:510	-	-	Err:510		-	Err.510	-	
Transportation (student) Student Services - other		-	Err.510			Err.510			Err.510		-	Err.510		
Office Expense		-	Err:510	-	-	Err.510	-	-	Err.510			Err:510	-	
Staff Development Staff Recruitment		-	Err.510	-	-	Err.510	-	-	Err.510		-	Err.510		
Student Recruitment / Marketing			Err.510	-	-	Err:510	-	-	Err:S10		-	Err:510		
School Meals / Lunch		-	Em:510		-	Err:510	-	-	Err.510			Err.510	-	
Travel (Staff) Fundralsing			Em:510 Em:510			Err.510		-	Err.510		- :	Err:510 Err:510		
Other			Em:510	<u> </u>		Err.510			Err.510			Err.510		
TOTAL SCHOOL OPERATIONS		-	Err:510		-	Err.510	-	-	Err:510		-	Err:510	-	
FACILITY OPERATION & MAINTENANCE														
Insurance Jantorial		-	Err:510 Err:510	-	-	Err:510 Err:510	-	-	Err:S10 Err:S10			Err:510 Err:510	-	
Building and Land Rent / Lease			Err.510			Err:S10			Err.510			Err:510		
Repairs & Maintenance		-	Em:510	-	-	Err:510	-	-	Err:510	-		Em:510	-	
Equipment / Furniture Security		-	Err:510 Err:510	-	-	Err.510 Err.510	-	-	Err.510			Err:510 Err:510	-	
Utilities			Err.510			Err.510			Err.S10			Err.510		
TOTAL FACILITY OPERATION & MAINTENANCE			Err:510		-	Err:510	-	-	Err:510		-	Err:510	-	
DEPRECIATION & AMORTIZATION		-	Err:510	-	-	Err.510	-	-	Err:510		-	Err:510	-	
RESERVES / CONTINGENCY		-	Err:510	-	-	Err.510	-	-	Etr:510			Err:510	-	
TOTAL EXPENSES		_	Err:610	_	_	Err:610	<u>-</u>	_	Err:610		_	Err:610	_	
NET INCOME			Err:610		_				Err:610			Err:610		

				ademy - Har / Operating P 2014-15									
otal Revenue	-	Err:610	-	-	Err:610		-	Err:610	-	-	Err:610	-	
otal Expenses		Err:610	-	-	Err:610	-	-	Err:610	-	-	Err:610	-	
let Income		Err:610	-	- 1	Err:610	-	-	Err:610	-	-	Err:610	-	-
ctual Student Enrollment		178	-	-	178	-	-	178	_	-	178	-	
otal Paid Student Enrollment	-	172	-		172	-	-	172	-	-	172	-	-
	Prior Year Actual	1	et Quarter - 7/1 - 8/	30	2nd	Quarter - 10/1 - 1	2/31	3n	d Quarter - 1/1 - 3	31	4th	Quarter - 4/1 - 6	1/30
	2013-14	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance	Original	Current	Varian
NROLLMENT - *School Districts Are Linked To Above Entries*													
New York City		176		-	176		-	176	_		176		
School District 2 (Enter Name)					-								_
School District 3 (Enter Name)							-				-		_
School District 4 (Enter Name)			-	-			-	-	-		-	-	_
School District 5 (Enter Name)		-	-	-	-		-	-	-		-	-	
School District 6 (Enter Name)		-	-	-	-	-	-	-	-	-	-	-	
School District 7 (Enter Name)		-	-	-	-		-	-	-	-	-	-	4
School District 8 (Enter Name)		-		-	-		-	-	-	-	-	-	
School District 9 (Enter Name)		-	-	-	-		-	-	-	-	-	-	
School District 10 (Enter Name)		-	-	-	-		-	-	-	-	-	-	
School District 11 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	4
School District 12 (Enter Name)	-	-		-	-		-	-	-	-	-	-	1
School District 13 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	4
School District 14 (Enter Name)	-	-	-	-	-		-	-	-	-	-	-	4
School District 15 (Enter Name)	-	-		-	-		-	-	-	-	-	-	4
School District - ALL OTHER	-	-	-	-	-	-	-	-	-	-	-	-	4
OTAL ENROLLMENT		178	<u>.</u>		178		_	178			_178		
EVENUE PER PUPIL		Err:610			Err:610		_	Err:610		_	Err.610		
XPENSES PER PUPIL		Err:610		-	Err:610			Err:610	_		Err:610	_	

				Academy get / Operat 2014-15	- Harlem 3K ing Plan		DESCRIPTION OF ASSUMPTIONS
otal Revenue		Err:610	Err:610	Err:610	Err:610	Err:610	
otal Expenses		Err:610	Err:610	Err:610	Err:610	Err:610	
t Income		Err:610	Err:610	Err:610	Err:610	Err:610	
tual Student Enrollment							
al Paid Student Enrollment							
	1		Total Year		VARIA	NCF	
		Original	Current	Variance	Original vs. PY	Current vs. PY	
						7	
VENUE							
REVENUES FROM STATE SOURCES						- 1	
Per Pupil Revenue	CY Per Pupil Rate						
New York City	13,777	Err:S10	Err:510	Err:S10	Err:S10	Err.510	
School District 2 (Enter Name) School District 3 (Enter Name)			-	-	-		
School District 4 (Enter Name) School District 4 (Enter Name)							
School District 5 (Enter Name)		-	-				
School District 6 (Enter Name)		-	-	-	-		
School District 7 (Enter Name)		-	-	-	-		
School District 8 (Enter Name)	-	-	-	-	-	-	
School District 9 (Enter Name)	-	-	-	-	-		
School District 10 (Enter Name)	-	-	-	-	-		
School District 11 (Enter Name)	-	-	-	-	-		
School District 12 (Enter Name)	-	-	-	-	-		
School District 13 (Enter Name)	-	-	-	-	-		
School District 14 (Enter Name)	-	-	-	-	-		
School District 15 (Enter Name)			-		-		
School District - ALL OTHER	1		-	-			
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	13,777	Err.S10	Err.510	Err.510	Err.510	Em:510	
Special Education Revenue Grants		Err:S10	Err:510	Ett:510	Err.510	Err.510	
Struius		-	-1	-1	-1		
DYCD (Department of Youth and Community Developms.)		-	-	-	-	-	
Other		-	-	-	-	-	
Other		_	_	_	_		
OTAL REVENUE FROM STATE SOURCES		Err:510	Err:510	Err:510	Err.510	Err.510	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		Err.510	Err.510	Err.S10	Err.S10	Err:510	
Title I		Err.510	Err.510	Err:S10	Br:510	Err.510	
Title Funding - Other		Err.510	Err.510	Err.510	Err.510	Err.510	
School Food Service (Free Lunch)			-		_1516		
Grants							
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-	
Other		-	-	-	-		
Other		-		-	_		
OTAL REVENUE FROM FEDERAL SOURCES		Err.510	Err:510	Err:510	Err.510	Err.510	
OCAL and OTHER REVENUE							
Contributions and Donations	1	-	-1	-1	-1		
Fundraising		-	-	-	-		
Erate Reimbursement		-	-	-	-		
Earnings on Investments		-	-	-	-	-	
Interest Income		-	-	-	-	-	
Food Service (Income from meals)		-	-	-	-		
Text Book		-	-	-	-	-	
OTHER		_		_	_	-	
OTAL REVENUE FROM LOCAL and OTHER SOURCES		-	-	-	-	-	
		Err:610	Err:610	Err:610	Err:610	Err:610	

₹						Harlem 3K		
1				Budg	get / Operati 2014-15	ing Plan		DESCRIPTION OF ASSUMPTIONS
To	al Revenue		Err:610	Err:610	Err:610	Err:610	Err:610	
	al Expenses Income		Err:610 Err:610	Err:610 Err:610	Err:610	Err:610 Err:610	Err:610 Err:610	
9 Ac	tual Student Enrollment		EIT:610	EIT:610	EIT.810	EIT.610	E11.610	
19 To	al Paid Student Enrollment							
12			Original	Total Year Current	Variance	VARIA Original vs. PY	Current vs. PY	
	PENSES							
69 70	ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management	No. of Positions	Err.510	Err.510	Err:510	EmS10	Err.510	
71	Instructional Management Deans, Directors & Coordinators		Err.510	Err.510	Er:510	Err.510	Err.510 Err.510	
72 73	CFO / Director of Finance	-	Err.510	Em:510	Err.510	Err:510	Em:510	
74 75	Operation / Business Manager Administrative Staff		Em:510 Em:510	Err.510 Err.510	Err:510 Err:510	Err:510	Em:510 Em:510	
79	TOTAL ADMINISTRATIVE STAFF	-	Err:510	Err:510	Etr:510	Err:510	Err:510	
78	NSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	_	Err:510	Err:510	Err:510	Err.510	Err:510	
79 80	Teachers - SPED	-	Err.510	Err:510	Err:510	Err.510	Err.510	
81 82	Substitute Teachers Teaching Assistants		Em:S10 Em:S10	Em:510 Em:510	Err:510 Err:510	Err:510 Err:510	Em:510 Em:510	
83	Specialty Teachers	-	Err:510	Err.510	Err:510	Err:510	Err:510	
84 85	Aides Therapists & Counselors		Em:510 Em:510	Err:510 Err:510	Err:510 Err:510	Err.510 Err.510	Em:510 Em:510	
86	Other FOTAL INSTRUCTIONAL		Em:510 Em:510	Err.510 Err.510	Err.510 Err.510	Em:510 Em:510	Err.510 Err.510	
88	NON-INSTRUCTIONAL PERSONNEL COSTS							
90	Nurse	-	-	-	-	-	-	
91 92	Librartan Custodian	-	1	-	-			
93 94	Security Other	-	-	-			:	
95 96	TOTAL NON-INSTRUCTIONAL	-	-	-	- 7		-	
97 98	SUBTOTAL PERSONNEL SERVICE COSTS	-	Err:510	Em:510	Err:510	Err:510	Err:510	
99 00	PAYROLL TAXES AND BENEFITS Payrol Taxes		Err.510	Err:510	Err.S10	Err.S10	Err.510	
01	Fringe / Employee Benefits		Err.S10	Err.510	Err.510	Err:510	Err.510	
02 03	Retrement / Pension TOTAL PAYROLL TAXES AND BENEFITS		Err.510 Err.510	Em:510 Em:510	Err:510	Em:510 Em:510	Err.510 Err.510	
ᄤ	TOTAL PERSONNEL SERVICE COSTS	-	Err.510	Err.510	Err:510	Err:S10	Err.510	
05 06	CONTRACTED SERVICES							
08	Accounting / Audit Legal		Err.510 Err.510	Err.510 Err.510	Err.510 Err.510	Err.510 Err.510	Err.510 Err.510	
09 10	Management Company Fee		Err.510	Err:510	Err:510	Ет:510	Err.510	
11	Nurse Services Food Service / School Lunch		Err.510 Err.510	Err:510 Err:510	Err:510 Err:510	Em:510 Em:510	Em:510 Em:510	
13	Payroll Services Special Ed Services		Err:510 Err:510	Err:510 Err:510	Err:510 Err:510	Err.510 Err.510	Err:510 Err:510	
14 15	Titlement Services (i.e. Title I)		Err.510	Err:510	Err:510	Err:510	Em:510	
16 17	Other Purchased / Professional / Consulting FOTAL CONTRACTED SERVICES		Em:510 Em:510	Em:510 Em:510	Err.510	Err.510 Err.510	Err.510 Err.510	
18	SCHOOL OPERATIONS							
20 21	Board Expenses Classroom / Teaching Supplies & Materials		Err.510 Err.510	Err.510 Err.510	Err:510 Err:510	Err.510 Err.510	Err.510 Err.510	
22	Special Ed Supplies & Materials		Err.510	Err:510	Err:510	Ет:510	Em:510	
23 24	Testbooks / Workbooks Supplies & Materials other		Err.510 Err.510	Err:510 Err:510	Err:510 Err:510	Em:510	Em:510 Em:510	
25 26	Equipment / Furniture Telephone		Err.510 Err.510	Err:510 Err:510	Err:510 Err:510	Err:510 Err:510	Err.510 Err.510	
27	Technology		Err:S10	Err:510	Err:510	Err:510	Em:510	
28 29	Student Testing & Assessment Fleid Trips		Em:S10 Em:S10	Err:510 Err:510	Err:510 Err:510	Em:510 Em:510	Em:510 Em:510	
30	Transportation (student) Student Services - other		Err:510 Err:510	Err:510 Err:510	Err:510 Err:510	Err.510 Err.510	Err:510 Err:510	
31 32	Office Expense		Err.510	Err:510	Err:510	Err.510	Err.510	
33 34	Staff Development Staff Recruitment		Em:510 Em:510	Em:510 Em:510	Err:510 Err:510	Em:510 Em:510	Em:510 Em:510	
35	Student Recruitment / Marketing		Err.510	Err:510	Err.510	Ет:510	Err:510	
36 37	School Meals / Lunch Travel (Staff)		Em:510 Em:510	Err:510 Err:510	Err:510 Err:510	Err.510 Err.510	Em:510 Em:510	
38 39	Fundraising Other		Err.510 Err.510	Err:510 Err:510	Err.510 Err.510	Err.510 Err.510	Err.510 Err.510	
	TOTAL SCHOOL OPERATIONS		Err.510	Err:510	Err:510	Err.\$10	Err.510	
42	FACILITY OPERATION & MAINTENANCE Insurance		Err.S10	Err:510	Err:510	Err:510	Err:510	
43 44	Janitorial		Err.510	Err:510	Err:510	Err.510	Err.510	
45 46	Building and Land Rent / Lease Repairs & Maintenance		Em:510 Em:510	Err:510 Err:510	Err:510 Err:510	Err.510 Err.510	Err.510 Err.510	
47 48	Equipment / Furniture Security		Err.S10	Err:510	Err.510	Ет:510	Err:510	
49	Utilities		Em:510 Em:510	Err:510 Err:510	Err:510 Err:510	Err.510 Err.510	Err.510 Err.510	
50	TOTAL FACILITY OPERATION & MAINTENANCE		Err.510	Err:510	Err:S10	Err.\$10	Err.510	
52 53	DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY		Em:S10 Em:S10	Err:510 Err:510	Err:510 Err:510	Err.510	Err.510 Err.510	
55 TO	TAL EXPENSES		Err:610	Err:610	Err:610	Err:610	Err:610	
	TINCOME		Err:610	Err:610	Err.610	Err.610	Err:610	
8	·							

Total Expenses Retual Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Year Original **Current** Variance** Original ve. PY Current** Original ve. PY Curre			Succes	ss Academy -	Harlem 3K		
Total Expenses Retual Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Year Original **Current** Variance** Original ve. PY ENROLLMENT - **School Districts Are Linked To Above Entries* New York Cty School Desir 2 (Enter Name) School Desir 2 (Enter Name) School Desir 3 (Enter Name) School Desir 4 (Enter Name) School Desir 5 (Enter Name) School Desir 6 (Enter Name) School Desir 1 (Enter Name) School Desir 1 (Enter Name) School Desir 2 (Enter Name) School Desir 3 (Enter Name) School Desir 4 (Enter Name) School Desir 1 (Enter Name)			Bud		ing Plan		DESCRIPTION OF ASSUMPTIONS
Net Income Actual Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Year Total Year Original Current Variance Original vs. PY Current vs. PY ENROLLMENT - *School Districts Are Linked To Above Entries* New York City School Districts Are Linked To Above Entries* New York City School District (Enter Name)	Total Revenue	Err:610	Err:610	Err:610	Err:610	Err:610	
Actual Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Year Variance Original Current Variance Original vs. PY Current vs. PY ENROLLMENT - "School Districts Are Linked To Above Entries" New York City School District 3 (Seter Name) School District 3 (Seter Name) School District 5 (Seter Name) School District 1 (Seter Name)	Total Expenses	Err:610	Err:610	Err:610	Err:610	Err:610	
Actual Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Paid Student Enrollment Total Year Variance Original Current Variance Original vs. PY Current vs. PY ENROLLMENT - "School Districts Are Linked To Above Entries" New York City School David 2 (Siter Name) School David 3 (Siter Name) School David 4 (Siter Name) School David 5 (Siter Name) School David 1 (Siter Name)							
Total Year Original **Current Variance** **Criginal **Current Variance** **Criginal vs. PY Current vs. PY **ENCOLLMENT - **School Districts Are Linked To Above Entries** New York City School District 2 (Sinter Name) School District 3 (Sinter Name) School District 4 (Sinter Name) School District 4 (Sinter Name) School District 5 (Sinter Name) School District 1 (Sinter Name)	Actual Student Enrollment						
Original Current Variance Original vs. PY Current vs. PY ENROLLMENT - *School Districts Are Linked To Above Entries* New York City School District 3 (Enter Name) School District 3 (Enter Name) School District 4 (Enter Name) School District 5 (Enter Name) School District 1 (Enter Name)	Total Paid Student Enrollment						
ENROLLMENT - *School Districts Are Linked To Above Entries* New York City School District 3 (Enter Name) School District 3 (Enter Name) School District 4 (Enter Name) School District 4 (Enter Name) School District 5 (Enter Name) School District 5 (Enter Name) School District 5 (Enter Name) School District 8 (Enter Name) School District 8 (Enter Name) School District 8 (Enter Name) School District 9 (Enter Name) School District 10 (Enter Name)			Total Year		VARI	ANCE	
School District 2 (Biter Name) School District 4 (Biter Name) School District 4 (Biter Name) School District 5 (Biter Name) School District 5 (Biter Name) School District 6 (Biter Name) School District 6 (Biter Name) School District 7 (Biter Name) School District 9 (Biter Name) School District 10 (Biter Name)		Original	Current	Variance	Original vs. PY	Current vs. PY	
EXPENSES PER PUPIL	School Disht's 4 (Sinter Name) School Disht's 5 (Sinter Name) School Disht's 6 (Sinter Name) School Disht's 6 (Sinter Name) School Disht's 6 (Sinter Name) School Disht's 9 (Sinter Name) School Disht's 9 (Sinter Name) School Disht's 9 (Sinter Name) School Disht's 10 (Sinter Name) School Disht's 10 (Sinter Name) School Disht's 11 (Sinter Name)						

Appendix E: Disclosure of Financial Interest Form

Created Thursday, July 31, 2014

Page 1

310400860922 HARLEM SUCCESS ACAD CS 3

An Appendix E: Disclosure of Financial Interest Form must be completed for each active Trustee who served on the charter school's Board of Trustees during the 2013-14 school year. Trustees are at times difficult to track down in the summer months. Trustees may complete and submit at their leisure (but before the deadline) their individual form at:

http://fluidsurveys.com/surveys/vickie-smith/appendix-e-trustee-disclosure-form/. Trustees may download and/or email their forms to you upon completion.

Trustees who are technologically advanced may complete the survey using their smartphones or other mobile devices by downloading the this bar code link to the surveyhttps://fluidsurveys.com/account/surveys/540612/publish/qrcode/. (Make sure you have the bar code application reader on your phone).

If a Trustee is unable to complete the form by the deadline (i.e, out of the country), the school is responsible for submitting the information required on the form for that individual trustee.

Just send the links via email today to your Trustees requesting that they each complete their form as soon as possible. Thank you.

Yes, each member of the school's Board of Trustees has received a link to the Disclosure of Financial Interest Form.

Yes

Appendix F: BOT Membership Table

Created Wednesday, July 30, 2014

Page 1

310400860922 HARLEM SUCCESS ACAD CS 3

1. Current Board Member Information

	Full Name of Individual Trustees	Position on Board (Officer or Rep).	Voting Member	Area of Expertise &/or Additional Role	Terms Served & Length (include date of election and expiration)	Committee affiliations
1	Samuel Cole	Chair/President	Yes		Date appointed: 2/15/12 Terms served: 1	
2	Bryan Binder	Vice Chair/Vice President	Yes		Date appointed: 2/15/12 Terms served: 1	
3	Scott Friedman	Treasurer	Yes		Date appointed: 6/27/12 Terms served: 1	
4	Gregory Sawers	Secretary	Yes		Date appointed: 2/15/12 Terms served: 1	
5	Catherine Shainker		Yes		Date appointed: 1/16/13 Terms served: 1	
6	Jay Bryant		Yes		Date appointed: 2/15/12 Terms served: 1	
7	Sandeep Chainani		Yes		Date appointed: 2/15/12 Terms served: 1	
8	Donna Kennedy		Yes		Date appointed: 2/15/12 Terms served: 1	
9	Lance Rosen		Yes		Date appointed: 2/15/12 Terms served: 1	
10	Derrell Bradford		Yes		Date appointed: 3/19/14 Terms served: 1	
11	Khadijah Patrick-Pickel	Parent Rep	No		Date appointed: 6/27/12 Terms served: 1	

2. Total Number of Members Joining Board during the 2013-14 school year

(No response)

3. Total Number of Members Departing the Board during the 2013-14 school year

(No response)

4. According to the School's by-laws, what is the maximum number of trustees that may comprise the governing board?

5. How many times did the Board meet during the 2013-14 school year?
Bi-monthly
6. How many times will the Board meet during the 2014-15 school year?
Bi-monthly

Page 2

Appendix H: Enrollment and Retention Efforts

Success Academy Charter Schools undertake numerous strategies for recruiting and retaining students eligible for the Free and Reduced Price Lunch program ("FRPL"), English Language Learners ("ELL"), and students with special education needs. For the 2013-2014 school year, strategies included extensive outreach, including but not limited to:

- Mailings and distributions to residents of the CSD of a school's location ("indistrict residents"), including residents in low-income in-district communities;
- Bilingual flyers dropped in public housing complexes, supermarkets, preschools, and community centers;
- Advertisements and marketing materials (including bilingual advertisements and materials) posted in local newspapers, supermarkets, preschools, community centers, and public housing apartment complexes;
- Tours of existing Success Academy schools; and/or
- Information sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.

Success Academy Charter Schools will continue these extensive outreach efforts for the 2014-2015 school year, with a focus on reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. Success Academy Charter Schools also work to ensure student retention through strong programs that serve special education, ELL, and FRPL students at a very high level. Further information about our programs and outreach efforts is available in our charter.

Appendix I: Teacher and Administrator Attrition

Created Friday, August 01, 2014

Page 1

Charter School Name: 310400860922 HARLEM SUCCESS ACAD CS 3

Instructions for completing the Teacher and Administrator Attrition Tables ALL charter schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2013, the FTE for added staff from July 1, 2013 through June 30, 2014, and the FTE for any departed staff from July 1, 2013 through June 30, 2014 using the two tables provided.

2013-14 Teacher Attrition Table

FTE Teachers on June 30, 2013	FTE Teachers Additions 7/1/13 – 6/30/14	FTE Teacher Departures 7/1/13 – 6/30/14
69 (includes middles school)	17	13 (left Success Academy)

2013-14 Administrator Position Attrition Table

FTE Administrator Positions On 6/30/2013	FTE Administrator Additions 7/1/13 – 6/30/14	FTE Administrator Departures 7/1/13 – 6/30/14
12 (includes middles school)	1	2 (left Success Academy)