

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4

(A Not-For-Profit Corporation)

FINANCIAL STATEMENTS

JUNE 30, 2011 AND 2010

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

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FRUCHTER ROSEN & COMPANY, P.C.  
CERTIFIED PUBLIC ACCOUNTANTS  
156 WEST 56<sup>TH</sup> STREET  
NEW YORK, NEW YORK 10019

TEL: (212) 957-3600  
FAX: (212) 957-3696

INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF TRUSTEES  
HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4

We have audited the accompanying statements of financial position of Harlem Success Academy Charter School 4 (the "School") (a not-for-profit corporation) as of June 30, 2011 and 2010, the related statements of activities, and cash flows for the years ended June 30, 2011 and 2010. These financial statements are the responsibility of the School's management. Our responsibility is to express an opinion on these financial statements based on our audits. The prior period summarized comparative information has been derived from the School's 2010 financial statements and, in our report dated September 15, 2010, we expressed an unqualified opinion on those financial statements.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the School as of June 30, 2011 and 2010, and the changes in its net assets and its cash flows for the years ended June 30, 2011 and 2010, in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 23, 2011 on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and on compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audits.

  
FRUCHTER ROSEN & COMPANY, P.C.  
Certified Public Accountants

New York, New York  
September 23, 2011

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
STATEMENTS OF FINANCIAL POSITION  
JUNE 30,

	<u>2011</u>	<u>2010</u>
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 767,169	\$ 917,419
Grants and contracts receivable	227,539	64,802
Prepaid expenses	1,307	26,759
Other current assets	<u>-</u>	<u>36,579</u>
Total current assets	996,015	1,045,559
Property and equipment, net of accumulated depreciation and amortization of \$198,701 and \$98,032, respectively	628,156	574,152
Long-term investment	600,000	-
Restricted cash	<u>75,883</u>	<u>50,469</u>
TOTAL ASSETS	<u><u>\$ 2,300,054</u></u>	<u><u>\$ 1,670,180</u></u>
LIABILITIES AND UNRESTRICTED NET ASSETS		
Current liabilities:		
Accounts payable and accrued expenses	\$ 90,177	\$ 67,863
Accrued payroll and payroll taxes	188,075	120,994
Due to related party	<u>42,481</u>	<u>158,395</u>
Total current liabilities	320,733	347,252
Unrestricted net assets	<u>1,979,321</u>	<u>1,322,928</u>
TOTAL LIABILITIES AND UNRESTRICTED NET ASSETS	<u><u>\$ 2,300,054</u></u>	<u><u>\$ 1,670,180</u></u>

The accompanying notes are an integral part of the financial statements.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
STATEMENTS OF ACTIVITIES  
FOR THE YEARS ENDED JUNE 30,

	<u>2011</u>	<u>2010</u>
Revenue and support:		
State and local per pupil operating revenue	\$ 4,793,611	\$ 3,217,501
Federal grants	276,819	416,121
State and city grants	43,325	44,101
Contributions and private grants	2,500	243,501
Donated services	5,000	11,756
Investment income, net	<u>580</u>	<u>847</u>
Total revenue and support	<u>5,121,835</u>	<u>3,933,827</u>
Expenses:		
Program services		
Regular education	3,256,813	2,738,899
Special education	<u>320,991</u>	<u>190,892</u>
Total program services	<u>3,577,804</u>	<u>2,929,791</u>
Supporting service		
Management and general	<u>887,638</u>	<u>573,874</u>
Total expenses	<u>4,465,442</u>	<u>3,503,665</u>
Changes in unrestricted net assets	656,393	430,162
Unrestricted net assets - beginning of year	<u>1,322,928</u>	<u>892,766</u>
Unrestricted net assets - end of year	<u><u>\$ 1,979,321</u></u>	<u><u>\$ 1,322,928</u></u>

The accompanying notes are an integral part of the financial statements.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
STATEMENTS OF CASH FLOWS  
FOR THE YEARS ENDED JUNE 30,

	<u>2011</u>	<u>2010</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Changes in unrestricted net assets	\$ 656,393	\$ 430,162
Adjustments to reconcile changes in unrestricted net assets to net cash provided by operating activities:		
Depreciation and amortization	109,971	73,205
Loss on abandonment of property and equipment	5,334	101,288
Changes in certain assets and liabilities:		
(Increase) Decrease in grants and contracts receivable	(162,737)	128,151
Decrease in prepaid expense	25,452	3,125
Decrease (Increase) in other current assets	36,579	(15,699)
(Increase) in restricted cash	(25,414)	(25,469)
Increase in accounts payable and accrued expenses	22,314	30,918
Increase in accrued payroll and payroll taxes	67,081	43,051
(Decrease) Increase in due to related party	<u>(115,914)</u>	<u>17,481</u>
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>619,059</u>	<u>786,213</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of property and equipment	(169,309)	(402,107)
Long-term investment	<u>(600,000)</u>	<u>-</u>
<b>NET CASH (USED IN) INVESTING ACTIVITIES</b>	<u>(769,309)</u>	<u>(402,107)</u>
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>	(150,250)	384,106
<b>CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR</b>	<u>917,419</u>	<u>533,313</u>
<b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>	<u><u>\$ 767,169</u></u>	<u><u>\$ 917,419</u></u>

**NONCASH INVESTING ACTIVITIES:**

For the year ended June 30, 2010, the School received a stock donation valued at \$56,379.

The sale of the securities resulted in a realized loss of \$451 for the year ended June 30, 2010.

The accompanying notes are an integral part of the financial statements.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

NOTE 1 - PRINCIPAL BUSINESS ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Organization

Harlem Success Academy Charter School 4 (the "School") is a New York State, not-for-profit educational corporation that was incorporated on March 11, 2008 to operate a Charter School pursuant to Article 56 of the Education Law of the State of New York. The School was granted a provisional charter on March 11, 2008 valid for a term of five years and renewable upon expiration by the Board of Regents of the University of the State of New York. The School is dedicated to providing a high quality education to primarily disadvantaged students; to prevent the achievement gap from rising. Classes commenced in Harlem, New York, in August 2008 and the School provided education to approximately 317 students in grades kindergarten through third during the 2010-2011 academic year.

The School shares space with a New York City public school beginning in August 2008. The School is not responsible for rent, utilities, custodial services, maintenance and school safety services other than security related to the school's programs that take place outside the district's school day.

Food Service

The New York City Department of Education provides free lunches to a majority of the School's students. Such costs are not included in these financial statements. The School covers the cost of lunches for children not entitled to the free lunches.

Tax Status

The School is exempt from Federal income tax under Section 501(a) of the Internal Revenue Code as an organization described in Section 501(c)(3) and a similar provision under New York State income tax laws. The School has also been classified as an entity that is not a private foundation within the meaning of Section 509(a) and qualifies for deductible contributions as provided in section 170(b)(1)(A)(ii). The School did not have net unrelated business income for the years ended June 30, 2011 and 2010.

The School's accounting policy provides that a tax expense or benefit from an uncertain tax position may be recognized when it is more likely than not that the position will be sustained upon examination, including resolutions of any related appeals or litigation processes, based on the technical merits. The School has no uncertain tax position resulting in an accrual of tax expense or benefit.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

NOTE 1 - PRINCIPAL BUSINESS ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Presentation

The financial statement presentation follows the requirements of the Financial Accounting Standards Board ("FASB") in its Accounting Standards Codification ("ASC") No. 958-205 which provides guidance for the classification of net assets. The amounts for each of the three classes of net assets are based on the existence or absence of donor-imposed restrictions described as follows:

Unrestricted

Net assets of the School whose use has not been restricted by an outside donor or by law. They are available for any use in carrying out the operations of the School.

Temporarily Restricted

Net assets of the School whose use has been limited by donor-imposed stipulations that either expire with the passage of time or can be fulfilled and removed by actions of the School. When such stipulations end or are fulfilled, such temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities and changes in net assets, as net assets released from restrictions.

Permanently Restricted

Net assets of the School whose use has been permanently limited by donor-imposed restrictions. Such assets include contributions required to be invested in perpetuity, the income from which is available to support charitable purposes designated by the donors.

As of June 30, 2011 and 2010, the School had no temporarily or permanently restricted net assets.

Revenue and Support

Contributions are recognized when the donor makes a promise to give to the School that is, in substance, unconditional. Grants and other contributions of cash are reported as temporarily restricted support if they are received with donor stipulations. Restricted contributions and grants that are made to support the school's current year activities are recorded as unrestricted revenue. Contributions of assets other than cash are recorded at their estimated fair value.

Revenue from the state and local governments resulting from the School's charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement. Federal and other state and local funds are recorded when expenditures are incurred and billable to the government agencies.



HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

NOTE 1 - PRINCIPAL BUSINESS ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

For the purpose of the Statement of Cash Flows, the School considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

Concentration of Credit Risk

Financial instruments which potentially subject the School to concentrations of credit risk are cash and cash equivalents. The School places its cash and cash equivalents on deposit in what it believes to be highly credited financial institutions. Cash balances may exceed the FDIC insured levels of \$250,000 per institution at various times during the year. The School believes that there is little risk in any losses and has not experienced any losses in such accounts.

Restricted Cash

Under the provisions of its charter, the School established an escrow account to pay for legal and audit expenses that would be associated with a dissolution should it occur.

Property and Equipment

Purchased property and equipment are recorded at cost. Property and equipment acquired with certain government funding are recorded as expenses pursuant to the terms of the contract, in which ownership of such property and equipment is retained by the funding source. Maintenance and repairs are expensed as incurred. No depreciation is recorded on construction-in-progress until property and equipment is placed into service. Depreciation and amortization is provided on the straight line method over the estimated useful lives as follows:

Equipment	5 years
Furniture and fixtures	7 years
Website development	3 years
Software	3 years
Leasehold improvements	15 years

Refundable Advances and Deferred Revenue

The School records certain government grants and contracts as refundable advances and deferred revenue until related services are performed, at which time it is recognized as revenue.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

NOTE 1 - PRINCIPAL BUSINESS ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Reclassifications

Certain 2010 accounts have been reclassified to the 2011 Financial Statements presentation. The reclassification has no effect on 2010 total assets, liabilities, net assets, and change in net assets.

NOTE 2 - GRANTS AND CONTRACTS RECEIVABLE

Grants and contracts receivable consist of federal and city entitlements and grants. The School expects to collect these receivables within one year.

NOTE 3 - FAIR VALUE MEASUREMENTS

FASB ASC 820-10, *Fair Value Measurements*, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy under FASB ASC 820-10 are described as follows:

- Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the plan has the ability to access.
- Level 2 – Inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly or indirectly including inputs in markets that are not considered to be active.
- Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The primary uses of fair value measures in the School's financial statements are:

- initial measurement of noncash gifts, including gifts of investment assets and unconditional promises to give.
- recurring measurement of investments.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

NOTE 3 - FAIR VALUE MEASUREMENTS (Continued)

The School's investments at June 30, 2011 and 2010, consisted of a certificate of deposit in the amount of \$600,000 and \$-, respectively, which is classified as level 1 in the fair value hierarchy.

Investment income at June 30, 2011 and 2010 consisted of:

	<u>2011</u>	<u>2010</u>
Interest and dividends	\$ 580	\$ 556
Realized (loss)	<u>-</u>	<u>(451)</u>
Net investment income	<u>\$ 580</u>	<u>\$ 105</u>

NOTE 4 - PROPERTY AND EQUIPMENT

Property and equipment consist of the following at June 30,:

	<u>2011</u>	<u>2010</u>
Equipment	\$ 342,995	\$ 266,982
Furniture and fixture	192,139	142,546
Website design	7,183	5,000
Software	2,841	3,460
Leasehold improvements	<u>281,699</u>	<u>254,196</u>
	826,857	672,184
Less: Accumulated depreciation and amortization	<u>198,701</u>	<u>98,032</u>
	<u>\$ 628,156</u>	<u>\$ 574,152</u>

Depreciation and amortization expense was \$109,971 and \$73,205 for the years ended June 30, 2011 and 2010, respectively.

NOTE 5 - RELATED PARTY TRANSACTIONS

The School is an affiliate of Success Charter Network (the "Network"), a not-for-profit charter management organization dedicated to helping start and manage charter schools, provide management and other administrative support services to the schools.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

NOTE 5 - RELATED PARTY TRANSACTIONS (Continued)

Pursuant to the terms of the Academic and Business Service Agreement by and between the Network and the School, dated March 2008, the Network shall provide educational management and operational services to the School. As compensation to the Network for these services rendered, the School shall pay to the Network an amount each year equal to the total full-time equivalent enrollment of students in the School multiplied by “the per pupil fee”. The per pupil fee shall be increased or decreased each year by the percentage increase or decrease in the Final Adjusted Expense Per Pupil for charter schools in the New York City school district commencing with and including the 2008-2009 school year. The per pupil fee was \$1,352 and \$1,243 for the years ended June 30, 2011 and 2010, respectively. For operational efficiency and purchasing power, the School also shares expenses with eight other charter schools related by common management.

For the years ended June 30, 2011 and 2010, the School incurred \$428,699 and \$305,354 in management fees, respectively, and there were no material transactions between the School and the related charter schools. The balance due to the Network from the School at June 30, 2011 and 2010 amounted to \$42,481 and \$158,395, respectively. This balance represents expenses paid by the Network on behalf of the School. The School fully repaid this balance prior to the issuance of this report.

NOTE 6 - CONTINGENCY

Certain grants and contracts may be subject to audit by the funding sources. Such audits might result in disallowances of costs submitted for reimbursements. Management is of the opinion that such cost disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

NOTE 7 - REVENUE CONCENTRATION

The School receives a substantial portion of its support and revenue from the New York City Department of Education. If the charter school laws were modified, reducing or eliminating these revenues, the School’s finances could be materially adversely affected.

NOTE 8 - FUNCTIONAL ALLOCATION OF EXPENSE

Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one function are charged to programs and supporting services on the basis of periodic time and expense studies. Management and general expense includes those expenses that are not directly identifiable with any other specific function, but provide for the overall support and direction of the School.

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011 AND 2010

NOTE 9 - DONATED SERVICES

Donated services are recognized as contributions in accordance with FASB ASC 605, "Accounts for Contributions Received and Contributions Made," if the services (a) create or enhance non-financial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the School.

One individual provided legal services to the School at no charge. The value of these services meets the criteria for recognition in the financial statements and was recorded at fair value of \$5,000 and \$5,000 for the years ended June 30, 2011 and 2010, respectively. In addition, \$-0- and \$6,756 of in-kind advertising was donated to the School during the years ended June 30, 2011 and 2010, respectively.

NOTE 10 - RETIREMENT PLAN

The School maintains a pension plan qualified under Internal Revenue Code 403(b), for the benefit of its eligible employees. Under the plan, the School will match employee contributions up to 3% of annual compensation. Employer match for the years ended June 30, 2011 and 2010 amounted to \$39,939 and \$21,601, respectively.

NOTE 11 - SUBSEQUENT EVENTS

In preparing these financial statements, the School has evaluated events and transactions for potential recognition or disclosure through September 23, 2011, the date the financial statements were available to be issued.

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NEW YORK, NEW YORK 10019

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INDEPENDENT AUDITORS' REPORT  
ON SUPPLEMENTARY INFORMATION

TO THE BOARD OF TRUSTEES  
HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4

Our report on our audits of the basic financial statements of Harlem Success Academy Charter School 4 (a not-for-profit corporation) as of June 30, 2011 and 2010, appears on Page 1. We conducted our audits in accordance with auditing standards generally accepted in the United States of America for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedule of functional expenses is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements as a whole.

  
FRUCHTER ROSEN & COMPANY, P.C.  
Certified Public Accountants

New York, New York  
September 23, 2011

HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4  
(A Not-For-Profit Corporation)  
SCHEDULE OF FUNCTIONAL EXPENSES  
FOR THE YEARS ENDED JUNE 30,

	2011					2010
	Regular Education	Special Education	Total Program Service	Management and General	Total	
Salaries	\$ 1,830,668	\$ 157,994	\$ 1,988,662	\$ 301,104	\$ 2,289,766	\$ 1,780,216
Payroll taxes and employee benefits	412,102	35,566	447,668	67,781	515,449	379,897
Professional development	51,052	7,950	59,002	-	59,002	50,728
Legal	-	-	-	5,000	5,000	5,000
Audit and accounting	-	-	-	12,625	12,625	12,750
Professional fees - other	1,840	159	1,999	302	2,301	16,573
Travel and entertainment	13,762	1,188	14,950	2,263	17,213	9,742
Student food service	75,924	11,824	87,748	-	87,748	55,031
Field trips	15,786	2,458	18,244	-	18,244	15,120
Instructional supplies and textbooks	284,612	44,324	328,936	-	328,936	239,656
Management fee	-	-	-	428,699	428,699	305,354
Teacher recruitment	32,294	5,029	37,323	-	37,323	64,910
Student recruitment	87,888	13,687	101,575	-	101,575	54,141
Marketing	2,653	413	3,066	-	3,066	8,428
Consulting	3,757	324	4,081	618	4,699	12,493
Uniforms	5,737	894	6,631	-	6,631	8,854
Office supplies	43,934	3,792	47,726	7,227	54,953	41,111
Computer supplies	18,178	1,569	19,747	2,990	22,737	16,368
School culture	14,680	2,287	16,967	-	16,967	8,646
Special events	8,916	770	9,686	1,466	11,152	11,634
Equipment rental	4,516	390	4,906	742	5,648	2,176
Student assessments	4,262	663	4,925	-	4,925	24,015
Telephone and internet services	111,651	9,636	121,287	18,365	139,652	62,895
Postage and delivery	9,473	818	10,291	1,558	11,849	13,513
Insurance	31,239	2,696	33,935	5,139	39,074	23,798
Facilities expense	76,639	6,614	83,253	12,605	95,858	69,614
Information technology	23,063	1,990	25,053	3,794	28,847	32,178
Loss on abandonment of property and equipment	4,265	368	4,633	701	5,334	101,288
Depreciation and amortization	87,922	7,588	95,510	14,461	109,971	73,205
Miscellaneous	-	-	-	198	198	4,331
Total	<u>\$ 3,256,813</u>	<u>\$ 320,991</u>	<u>\$ 3,577,804</u>	<u>\$ 887,638</u>	<u>\$ 4,465,442</u>	<u>\$ 3,503,665</u>

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TEL: (212) 957-3600  
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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED  
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

TO THE BOARD OF TRUSTEES  
HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4

We have audited the financial statements of Harlem Success Academy Charter School 4 (the "School") as of and for the years ended June 30, 2011 and 2010, and have issued our report thereon dated September 23, 2011. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

In planning and performing our audits, we considered the School's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the School's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.



TO THE BOARD OF TRUSTEES  
HARLEM SUCCESS ACADEMY CHARTER SCHOOL 4

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audits, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, Board of Trustees, federal, state and local awarding agencies, The Charter Schools Institute of the State University of New York, The State Education Department of the State University of New York, and others within the School and is not intended to be and should not be used by anyone other than these specified parties.

  
FRUCHTER ROSEN & COMPANY, P.C.  
Certified Public Accountants

New York, New York  
September 23, 2011