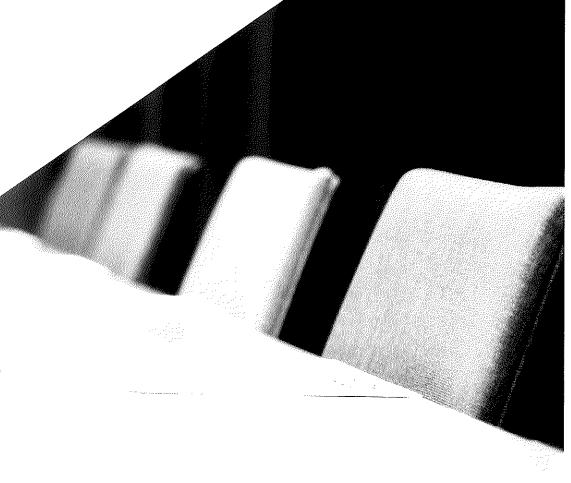
REPORT TO THE AUDIT COMMITTEE

CARDINAL MCCLOSKEY
COMMUNITY CHARTER
SCHOOL

AUDIT WRAP UP: YEAR ENDED JUNE 30, 2022







Contents

QUICK ACCESS TO THE FULL REPORT

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The following communication was prepared as part of our audit, has consequential limitations, and is intended solely for the information and use of those charged with governance (e.g., Board of Directors and Audit Committee) and, if appropriate, management of the School, and is not intended and should not be used by anyone other than these specified parties.

Welcome

October 27, 2022
The Audit Committee

Cardinal McCloskey Community Charter School

Professional standards require us to communicate with you regarding matters related to the audit, that are, in our professional judgment, significant and relevant to your responsibilities in overseeing the financial reporting process. On September 8, 2022, we presented an overview of our plan for the audit of the financial statements of Cardinal McCloskey community Charter School, the school as of and for the year ended June 30, 2022, including a summary of our overall objectives for the audit, and the nature, scope, and timing of the planned audit work.

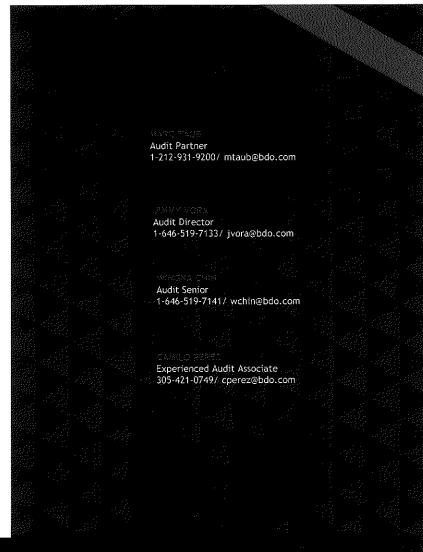
This communication is intended to elaborate on the significant findings from our audit, including our views on the qualitative aspects of the School's accounting practices and policies, management's judgments and estimates, financial statement disclosures, and other required matters.

We are pleased to be of service to the School's and look forward to meeting with you on October 27, 2022, to discuss our audit findings, as well as other matters that may be of interest to you, and to answer any questions you might have.

Respectfully,

BDO USA, LLP

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Executive Summary

Status of Our Audit



We have substantially completed our audit of the financial statements as of and for the year ended June 30, 2022. Our audit was conducted in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards. This audit of the financial statements does not relieve management or those charged with governance of their responsibilities.

- ▶ The objective of our audit was to obtain reasonable not absolute assurance about whether the financial statements are free from material misstatements.
- ▶ The scope of the work performed was substantially the same as that described to you in our earlier Audit Planning communications.
- ▶ We expect to issue an unmodified opinion on the financial statements and release our report on October 27, 2022.
- ▶ We expect to issue our report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards.
- Dur responsibility for other information in documents containing the School's audited financial statements does not extend beyond the financial information identified in the audit report, and we are not required to perform procedures to corroborate such other information. However, in accordance with professional standards, we will read the information included by the School and consider whether such information, or the manner of its presentation, is materially inconsistent with its presentation in the financial statements. Our responsibility also includes calling to management's attention any information that we believe is a material misstatement of fact. We have not identified any material inconsistencies or concluded there are any material misstatements of facts in the other information that management has chosen not to correct
- ▶ All records and information requested by BDO were freely available for our inspection.
- ▶ Management's cooperation was excellent. We received full access to all information that we requested while performing our audit, and we acknowledge the full cooperation extended to us by all levels of Schools personnel throughout the course of our work.

Results of the Audit

ACCOUNTING PRACTICES, POLICIES, ESTIMATES

The following summarizes the more significant required communications related to our audit concerning the School's accounting practices, policies, and estimates.

The School's significant accounting practices and policies are those included in Note 2 to the financial statements. These accounting practices and policies are appropriate, comply with generally accepted accounting principles and industry practice, were consistently applied, and are adequately described within Note 2 to the financial statements.

- A summary of recently issued accounting pronouncements is included in Note 2 to the School's financial statements.
- ▶ The School adopted ASU 2020-07, Presentation and Disclosures by Not-For-Profit Entities for Contributed Nonfinancial Assets (Topic 958), retrospectively as of July 1, 2021. The update requires not-for-profits to present contributed nonfinancial assets as a separate line item in the statement of activities, and to disclose information regarding each type of contributed nonfinancial assets. The adoption of this update had no effect on the School's change in net assets or cash flows.
- ▶ There were no changes in significant accounting policies and practices during FY22

Significant estimates are those that require management's most difficult, subjective, or complex judgments, often as a result of the need to make estimates about the effects of matters that are inherently uncertain. The School's significant accounting estimates, including a description of management's processes and significant assumptions used in development of the estimates, are disclosed in note 2 of the financial statements.

Significant Accounting Estimates Allowances on Grants and Other Receivables Useful Lives of Fixed Assets Allocation of Functional Expenses Fair Value Measurements

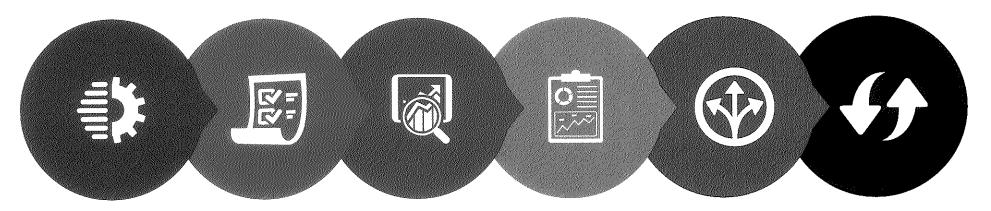
Management did not make any significant changes to the processes or significant assumptions used to develop the significant accounting estimates during the year ended June 30, 2022



Results of the Audit

QUALITATIVE ASPECTS OF THE SCHOOL'S FINANCIAL REPORTING

A discussion will be held regarding the quality of the Company's financial reporting, which will include:



Qualitative Aspects of Significant Accounting Policies and Practices Our Conclusions
Regarding Significant
Accounting
Estimates

Significant Unusual Transactions Financial Statement Presentation and Disclosures New Accounting Pronouncements

Alternative Accounting Treatments

Results of the Audit

CORRECTED AND UNCORRECTED MISSTATEMENTS

Please refer to the Adjusting Journal Entries (AJEs) report in Appendix A for the full list of adjusting journal entries made during the year ended June 30, 2022.

There were no uncorrected misstatements, other than those that were clearly trivial, related to accounts and/or disclosures that we presented to management.



Highlights: Results of the Audit - Assets

| | ASS | ETS | | | |
|-----------------------------------|----------|-----------|-----|--------------|-----------|
| | - | 2022 | | 2021 | Change |
| Cash | \$ | 2,698,950 | \$ | 1,673,582 \$ | 1,025,368 |
| Cash - restricted | | 75,009 | | 50,004 | 25,005 |
| Grants and other receivables | | 921,938 | | 494,397 | 427,541 |
| Due from related entities | | 52,848 | | - | 52,848 |
| Prepaid expenses and other assets | | 123,421 | | 176,827 | (53,406) |
| Property and equipment, net | | 245,342 | | 223,585 | 21,757 |
| | \$ | 4,117,508 | \$ | 2,618,395 \$ | 1,499,113 |
| | <u> </u> | | · · | | |

[▶] The increase in cash is due to the School receiving a greater amount of funds in FY 2022 due to an increase in the number of FTE students from prior year, in combination with an increase in the per-pupil funding rate.

Highlights: Results of the Audit - Liabilities and Net Assets

| LIABIL | ITIES AN | D NET ASSE | TS | | |
|---|----------|------------|----|-----------|-----------------|
| | | 2022 | | 2021 | Change |
| Accounts payable and accrued expenses | \$ | 399,846 | \$ | 57,062 | \$ 342,784 |
| Accrued salaries and other payroll related expenses | | 529,981 | | 213,235 | 316,746 |
| Due to NYC Department of Education | | 26,529 | | 26,627 | (98) |
| Total Liabilities | \$ | 956,356 | \$ | 296,924 | \$ 659,432 |
| Net assets - without donor restrictions | \$ | 3,161,152 | \$ | 2,266,954 | \$ 894,198 |
| Net assets - with donor restrictions | | - | | 54,517 | (54,517) |
| Total Net Assets | \$ | 3,161,152 | \$ | 2,321,471 | \$ 839,681 |
| Total Liabilities and Net Assets | \$ | 4,117,508 | \$ | 2,618,395 | \$ 1,499,113 |

Highlights: Results of the Audit - Liabilities and Net Assets

| | ET ASSETS | 2022 | | 2021 | | Change |
|--|-----------|-------------|----------|-----------|----|----------|
| let assets - without donor restrictions | \$ | 3,161,152 | \$ | 2,266,954 | \$ | 894,198 |
| Net assets - with donor restrictions | | - | | 54,517 | | (54,517) |
| Total Net Assets | \$ | 3,161,152 | \$ | 2,321,471 | \$ | 839,681 |
| Reconciliation of the Change in Net Assets | | 2022 | | 2021 | | |
| Change in Net Assets | | 839,681 | | 1,368,374 | • | |
| Net change | | (528,693) | | | | |
| The following represents significant fluctuations in the | | | | | | |
| change in net assets between the current and prior year: | | | | | | |
| Increase in revenue and support | \$ | 2,272,049 | · · | | | |
| Increase in expenses | | (2,800,742) | Refer to | page 14 | | |
| | \$ | (528,693) | | | | |

Highlights: Results of the Audit - Revenues

| | | hout Donor estrictions | With Donor Restrictions | | 2022 | 2021 | Change |
|---|----------|---------------------------|----------------------------|------|--------------|--------------|-----------|
| State and local per pupil operating revenue | \$ | 6,437,190 \$ | | - \$ | 6,437,190 \$ | 4,701,228 \$ | 1,735,962 |
| Government grants and contracts | | 811,540 | | - | 811,540 | 275,453 | 536,087 |
| | <u> </u> | 7,248,730 \$ | | - \$ | 7,248,730 \$ | 4,976,681 \$ | 2,272,049 |

The increase in per-pupil funding is mainly due to the increase in scholar count in both general education and special education FTEs in the School (see below).

| FIEDR | EAKDOWN | | |
|---|---------|------|--------|
| | 2022 | 2021 | Change |
| Total General Education FTE | 263 | 222 | 41 |
| Special Education FTE Breakdown | | | |
| Less than 20% | 10 | 9 | 1 |
| Between 20% and 60% | 2 | 2 | 0 |
| More than 60% | 42 | 30 | 12 |
| *************************************** | 55 | 41 | 14 |

Highlights: Results of the Audit - Expenses

| | EXPE | NSES | | |
|---------------------------|------|-----------|-----------------|-----------------|
| | | 2022 | 2021 | Change |
| Program services: | | | | |
| General education | \$ | 3,932,831 | \$ 2,163,799 | \$ 1,769,032 |
| Special education | | 1,449,228 | 949,040 | 500,188 |
| Total Program services | \$ | 5,382,059 | \$ 3,112,839 | \$ 2,269,220 |
| supporting services: | | | | |
| Management and general | \$ | 1,024,922 | \$ 493,797 | \$ 531,125 |
| Fundraising | | 2,068 | 1,671 | 397 |
| Total Supporting services | \$ | 1,026,990 | \$ 495,468 | \$ 531,522 |
| Fotal Expenses | \$ | 6,409,049 | \$ 3,608,307 | \$ 2,800,742 |

[▶] The increase in program services expenses is mainly due to the increase in personnel service costs in FY 2022. This increase is relative to the increase in scholars/FTEs in general education and special education.

Highlights: Results of the Audit - Expenses (continued)

| | 2022 | 2021 | Change |
|--|--------------------|--------------|-----------|
| Program services expense | \$ 5,382,059 \$ | 3,112,839 \$ | 2,269,220 |
| Management and general | 1,026,990 | 495,468 | 531,522 |
| Total FTE of Gen Ed Scholars | 264 | 222 | 42 |
| Program services expense per Scholar | 20,387 | 14,022 | 6,365 |
| General and administrative per Scholar | 3,890 | 2,232 | 1,658 |
| * | \$ 24,277 \$ | 16,254 \$ | 8,023 |
| | | | |

- Management and general expenses include accounting fees and payroll costs for School Operations and Administrative employees.
- ▶ The increase in program services expenses is mainly due to the increase in personnel service costs in FY 2022. This increase is relative to the increase in scholars/FTEs in general education and special education.

| Significant Expense Fluctuations Salaries and staff \$ 2,945,347 \$ 1,933,351 \$ 1,011,996 Part (Building) 1,246,636 509,332 737,304 | | 2022 | 2021 | (| Change |
|--|----------------------------------|-----------------|-----------------|----|-----------|
| Junios and Start | Significant Expense Fluctuations | | | | |
| 1 246 636 500 332 737 304 | Salaries and staff | \$ 2,945,347 | \$ 1,933,351 | \$ | 1,011,996 |
| Rent/Building 1,246,636 307,332 737,364 | Rent/Building | 1,246,636 | 509,332 | | 737,304 |

[▶] Variance is due to a 7% increase in employees' salaries and longevity payments. The school also awarded an additional amount to TAs who filled the void left by the shortage of teachers. To deal with the loss of learning during COVID-19, the school had more vigorous summer programs.

Highlights: Results of the Audit - Expenses (continued)

| | | | · | | LASS ANALY | | , 7 <i>.)</i> | | | | |
|------------------------------|------|------------------------|------|----------------------|----------------------------------|-----|------------------------|---------|-----------------------|-----|-------------------------------|
| | | | Prog | ram Services | | | Supporting | Service | s | | |
| | Gene | ral Education | Spec | ial Education | Total | Man | agement and General | Fund | draising | Tot | al Expenses |
| June 30,2022 June 30,2021 | \$ | 3,932,831 2,163,799 | \$ | 1,449,228 949,040 | \$ 5,382,059 3,112,839 | \$ | 1,024,922 493,797 | \$ | 2,068 1,671 | \$ | 6,409,049 3,608,307 |
| Increase / (Decrease) (\$) | \$ | 1,769,032 | \$ | 500,188 | \$ 2,269,220 | \$ | 531,125 | \$ | 397 | \$ | 2,800,742 |

| | 4 | Program Services | | Supporting | Services | _ |
|---------------------------|-------------------|-------------------|--------|----------------|-------------|---------------|
| | | | | Management and | | |
| | General Education | Special Education | Total | General | Fundraising | Total Expense |
| June 30,2022 | 61.36% | 22.61% | 83.98% | 15.99% | 0.03% | 100% |
| June 30,2021 | 60.00% | 26.00% | 86.27% | 13.69% | 0.05% | 100% |
| Increase / (Decrease) (%) | 1.36% | -3.39% | -2.29% | 2,31% | -0.01% | |

Refer to Historical Trends section for the School's functional expenses categories relationship for FY 2020 through FY 2022

Internal Control Over Financial Reporting

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.

Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

Our consideration of internal control was for the limited purpose described above and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses.

We are required to communicate, in writing, to those charged with governance all material weaknesses and significant deficiencies that have been identified in the School's internal control over financial reporting. The definitions of control deficiency, significant deficiency and material weakness follow:

| Category | Definition |
|------------------------|---|
| Control Deficiency | A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. |
| Significant Deficiency | A deficiency or combination of deficiencies in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. |
| Material Weakness | A deficiency or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented or detected and corrected on a timely basis. |

In conjunction with our audit of the financial statements, we noted no material weaknesses.



Additional Required Communications

Other Required Communications



Following is a summary of other required items, along with specific discussion points as they pertain to the School:

| Requirement | Discussion Point |
|---|---|
| Significant changes to planned audit strategy or significant risks initially identified | There were no significant changes to the planned audit strategy or significant risks initially identified and previously communicated to those charged with governance as part of our Audit Planning communications. |
| Obtain information from those charged with governance relevant to the audit | There were no matters noted relevant to the audit, including, but not limited to: violations or possible violations of laws or regulations; risk of material misstatements, including fraud risks; or tips or complaints regarding the School's financial reporting that we were made aware of as a result of our inquiry of those charged with governance. |
| Nature and extent of specialized skills or knowledge needed related to significant risks | There were no specialized skills or knowledge needed, outside of the core engagement team, to perform the planned audit procedures or evaluate audit results related to significant risks. |
| Consultations with other accountants | We are not aware of any consultations about accounting or auditing matters between management and other independent public accountants. Nor are we aware of opinions obtained by management from other independent public accountants on the application of generally accepted accounting principles. |
| Significant findings and issues arising during the audit in connection with the School's related parties | We have evaluated whether the identified related party relationships and transactions have been appropriately identified, accounted for, and disclosed and whether the effects of the related party relationships and transactions, based on the audit evidence obtained, prevent the financial statements from achieving fair presentation. |
| Significant findings or issues arising during the audit that were discussed, or were the subject of correspondence, with management | There were no significant findings or issues arising during the audit that were discussed, or were the subject of correspondence, with management. |
| Disagreements with management | There were no disagreements with management about matters, whether or not satisfactorily resolved, that individually or in aggregate could be significant to the School's financial statements or to our auditor's report. |



Other Required Communications



Following is a summary of other required items, along with specific discussion points as they pertain to the School:

| Requirement | Discussion Point |
|--|---|
| Significant difficulties encountered during the audit | There were no significant difficulties encountered during the audit. |
| Matters that are difficult or contentious for which the auditor consulted outside the engagement team | There were no difficult or contentious matters that we consulted with others outside the engagement team that we reasonably determined to be relevant to those charged with governance regarding their oversight of the financial reporting process. |
| If applicable, other matters significant to the oversight of the School's financial reporting process, including complaints or concerns regarding accounting or auditing matters | Our testing of debit card transactions also revealed one instance where the School paid sales tax. As the School is deemed a qualified tax-exempt organization, the School should not pay any sales tax on purchases made to achieve the mission of the School. We recommend that management reviews debit card receipts and invoices to ensure that the School is not being charged sales tax, and to inform the School's vendors as such. In addition, we recommend that the School file for reimbursement with New York State. |
| Representations requested from management | Please refer to the management representation letter. |

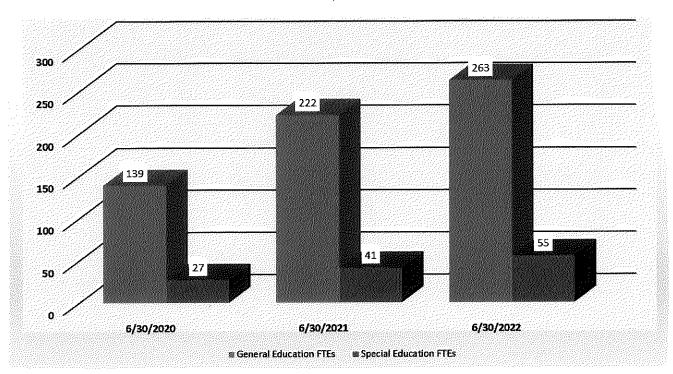
Independence

Our engagement letter to you dated May 26, 2022, describes our responsibilities in accordance with professional standards and certain regulatory authorities and *Government Auditing Standards* with regard to independence and the performance of our services. This letter also stipulates the responsibilities of the School with respect to independence as agreed to by the School Please refer to that letter for further information.



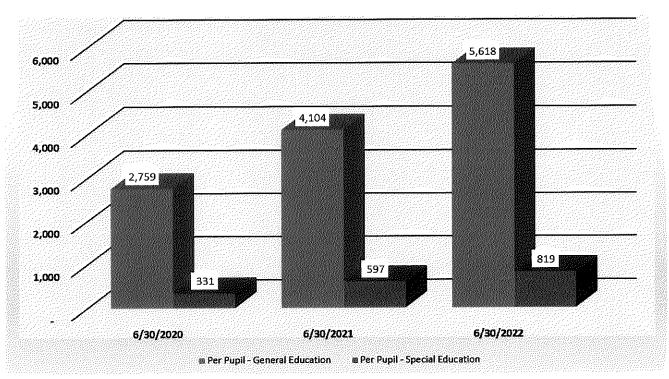
Cardinal McCloskey Community Charter School - Historical Trends

Total General and Special Education FTEs



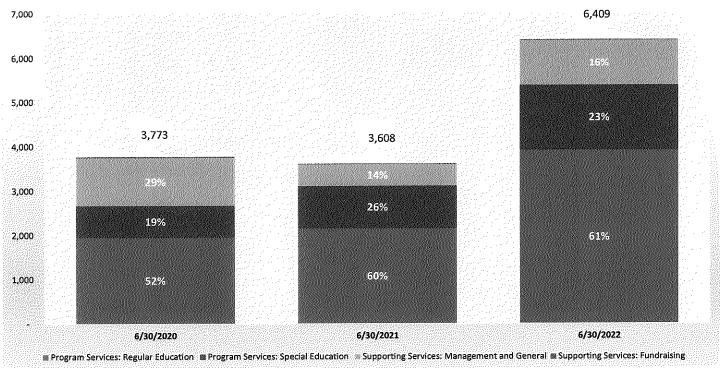
Cardinal McCloskey Community Charter School - Historical Trends

Per-Pupil Operating Revenue (in thousands)



Cardinal McCloskey Community Charter School - Historical Trends

Functional Expense Analysis (in thousands)



Appendix

Appendix A - Schedule of Adjusting Journal Entries Report

ADJUSTED JOURNAL ENTRIES REPORT

| ltem # | Account Name and Adjustment Description | <u>Debit</u> | <u> </u> | Cred | <u>lit</u> |
|--------|---|--------------|-------------------|----------|-------------------|
| 1 | PBC - To remove duplicate invoice - ISI Integrated Supply Accounts Payable (A/P) Office Expenses:Office Supplies | \$ | 7,408 | \$ | 7,408 |
| 2 | PBC - To carryover ESSER II funds to cover FY 23 expenses. Accounts Receivable Federal Grants: ESSER II | \$ | 15,105 | \$ | 15,105 |
| 3 | PBC - To record final FY 2022 Per Pupil Reconciliation. State Grants:Per Pupil General Education State Grants:Per Pupil Special Education Unearned/Deferred Revenue Accounts Receivable | \$ \$ | 16,844 114,208 | \$ \$ | 16,844 114,208 |

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Cardinal McCloskey Community Charter School

Financial Statements Years Ended June 30, 2022 and 2021



Cardinal McCloskey Community Charter School

Financial Statements Years Ended June 30, 2022 and 2021

Cardinal McCloskey Community Charter School

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Independent Auditor's Report

To the Board of Trustees Cardinal McCloskey Community Charter School New York, New York

Opinion

We have audited the financial statements of Cardinal McCloskey Community Charter School (the "School"), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the School as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the School's internal control. Accordingly,
 no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Other Matters

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 27, 2022 on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the School's internal control over financial reporting and compliance.

New York, NY October 27, 2022

BDO USA, UP

Cardinal McCloskey Community Charter School

Statements of Financial Position

| June 30, | | 2022 | 2021 | | |
|--|----|-----------|-----------------|--|--|
| Assets | | | | | |
| Cash | \$ | 2,698,950 | \$ 1,673,582 | | |
| Cash - restricted | | 75,009 | 50,004 | | |
| Grants and other receivables | | 921,938 | 494,397 | | |
| Prepaid expenses and other assets | | 123,421 | 176,827 | | |
| Due from related entities | | 52,848 | - | | |
| Property and equipment, net | | 245,342 | 223,585 | | |
| Total Assets | \$ | 4,117,508 | \$ 2,618,395 | | |
| Liabilities and Net Assets | | | | | |
| Liabilities | | | | | |
| Accounts payable and accrued expenses | \$ | 399,846 | \$ 57,062 | | |
| Accrued salaries and other payroll related expenses | | 529,981 | 213,235 | | |
| Due to NYC Department of Education | | 26,529 | 26,627 | | |
| Total Liabilities | | 956,356 | 296,924 | | |
| Commitments and Contingencies (Notes 2, 3, 7 and 10) | | | | | |
| Net Assets | | | | | |
| Net assets - without donor restrictions | | 3,161,152 | 2,266,954 | | |
| Net assets - with donor restrictions | | | 54,517 | | |
| Total Net Assets | | 3,161,152 | 2,321,471 | | |
| Total Liabilities and Net Assets | \$ | 4,117,508 | \$ 2,618,395 | | |

See accompanying notes to the financial statements.

Cardinal McCloskey Community Charter School

Statements of Activities

| Year Ended June 30, | | 2022 | | 2021 | | |
|--|-----------|-----------|-----------|-----------|--|--|
| Change in Net Assets without Donor Restrictions | | | | | | |
| Operating Revenue without Donor Restrictions | | | | | | |
| State and local per pupil operating revenue | \$ | 6,437,190 | \$ | 4,701,228 | | |
| Government grants and contracts | | 811,540 | | 275,453 | | |
| | | 7,248,730 | | 4,976,681 | | |
| Net Assets Released from Restrictions | | | | | | |
| Satisfaction of program restrictions | | 54,517 | | 44,592 | | |
| Total Operating Revenue without Donor Restrictions | | 7,303,247 | | 5,021,273 | | |
| Expenses | | | | | | |
| Program services | | 5,382,059 | | 3,112,839 | | |
| Management and general | 1,024,922 | | | 493,797 | | |
| Fundraising | | 2,068 | | 1,671 | | |
| Total Expenses | | 6,409,049 | | 3,608,307 | | |
| Increase in Net Assets without Donor Restrictions | | 894,198 | | 1,412,966 | | |
| Change in Net Assets with Donor Restrictions | | | | | | |
| Net assets released from restrictions | | (54,517) | | (44,592) | | |
| Decrease in Net Assets with Donor Restrictions | | (54,517) | | (44,592) | | |
| Change in Net Assets | 839,681 | | 1,368,374 | | | |
| Net Assets, beginning of the year | | 2,321,471 | | 953,097 | | |
| Net Assets, end of the year | \$ | 3,161,152 | \$ | 2,321,471 | | |

See accompanying notes to the financial statements.

Statement of Functional Expenses

Year Ended June 30, 2022

| | | | | | vices | Subtotal | | Management and General | | undraising | Total |
|---|------------------|----|----------------------|----------|----------------------|-----------------|----|---------------------------|----|------------|-----------|
| | No. of Positions | | General Education | <u> </u> | Special Education | Justoui | u | na General | | andraising | Total |
| Personnel Service Costs | | | | | | | | | | | |
| Administrative staff personnel | 16 | \$ | 631,552 | \$ | 122,173 | \$ 753,725 | \$ | 354,685 | \$ | - \$ | 1,108,410 |
| Instructional personnel | 39 | | 1,253,192 | | 583,746 | 1,836,938 | | - | | - | 1,836,938 |
| Total salaries and staff | 55 | | 1,884,744 | | 705,919 | 2,590,663 | | 354,685 | | - | 2,945,348 |
| Fringe benefits and payroll taxes | | | 419,956 | | 157,292 | 577,248 | | 65,016 | | - | 642,264 |
| Retirement | | | 18,585 | | 6,961 | 25,546 | | 2,877 | | - | 28,423 |
| Legal services | | | - | | - | - | | 57,959 | | - | 57,959 |
| Accounting and audit services | | | - | | - | - | | 22,000 | | - | 22,000 |
| Other purchases of professional and consulting services | | | 65,591 | | 18,976 | 84,567 | | 316,185 | | 2,068 | 402,820 |
| Occupancy and facility costs | | | 815,136 | | 305,304 | 1,120,440 | | 126,197 | | - | 1,246,637 |
| Repairs and maintenance | | | 91,646 | | 34,325 | 125,971 | | 14,188 | | - | 140,159 |
| Insurance | | | 28,088 | | 10,520 | 38,608 | | 4,348 | | - | 42,956 |
| Utilities | | | 35,652 | | 13,353 | 49,005 | | 5,519 | | - | 54,524 |
| Instructional supplies and materials | | | 183,043 | | 52,955 | 235,998 | | - | | - | 235,998 |
| Equipment and furnishings | | | 9,720 | | 3,641 | 13,361 | | 1,505 | | - | 14,866 |
| Staff development | | | 71,344 | | 26,721 | 98,065 | | 11,045 | | - | 109,110 |
| Marketing and recruitment | | | 79,187 | | 29,659 | 108,846 | | 12,259 | | - | 121,105 |
| Technology | | | 77,821 | | 29,147 | 106,968 | | 12,048 | | - | 119,016 |
| Student services | | | 30,450 | | 8,809 | 39,259 | | - | | - | 39,259 |
| Office expense | | | 33,239 | | 12,450 | 45,689 | | 5,146 | | - | 50,835 |
| Depreciation and amortization | | | 80,682 | | 30,219 | 110,901 | | 12,491 | | - | 123,392 |
| Other | | | 7,947 | | 2,977 | 10,924 | | 1,454 | | | 12,378 |
| Total Expenses | | \$ | 3,932,831 | \$ | 1,449,228 | \$ 5,382,059 | \$ | 1,024,922 | \$ | 2,068 \$ | 6,409,049 |

See accompanying notes to the financial statements.

Statement of Functional Expenses

Year Ended June 30, 2021

| | | Pro | | Program Services | | | | | Nanagement and General | Fundraising | | Total |
|---|------------------|-----|----------------------|------------------|----------------------|----|-----------|----|---------------------------|-------------|----|-----------------|
| | No. of Positions | | General Education | | Special Education | - | | | | | | |
| Personnel Service Costs | | | | | | | | | | | | |
| Administrative staff personnel | 5 | \$ | 389,549 | \$ | 64,547 | \$ | 454,096 | \$ | 157,158 | \$ | - | \$ 611,254 |
| Instructional personnel | 31 | | 839,336 | | 482,762 | | 1,322,098 | | - | | - | 1,322,098 |
| Total salaries and staff | 36 | | 1,228,885 | | 547,309 | | 1,776,194 | | 157,158 | | - | 1,933,352 |
| Fringe benefits and payroll taxes | | | 290,215 | | 129,578 | | 419,793 | | 37,311 | | - | 457,104 |
| Retirement | | | 13,567 | | 6,057 | | 19,624 | | 1,744 | | - | 21,368 |
| Legal services | | | - | | - | | - | | 7,238 | | - | 7,238 |
| Accounting and audit services | | | - | | - | | - | | 16,500 | | - | 16,500 |
| Other purchases of professional and consulting services | | | 11,418 | | 2,678 | | 14,096 | | 198,729 | 1,67 | 71 | 214,496 |
| Occupancy and facility costs | | | 323,374 | | 144,383 | | 467,757 | | 41,575 | | - | 509,332 |
| Repairs and maintenance | | | 2,697 | | 1,204 | | 3,901 | | 347 | | - | 4,248 |
| Insurance | | | 18,353 | | 8,195 | | 26,548 | | 2,360 | | - | 28,908 |
| Utilities | | | 1,948 | | 870 | | 2,818 | | 250 | | - | 3,068 |
| Instructional supplies and materials | | | 57,191 | | 13,416 | | 70,607 | | - | | - | 70,607 |
| Equipment and furnishings | | | 2,573 | | 1,149 | | 3,722 | | 331 | | - | 4,053 |
| Staff development | | | 25,312 | | 11,302 | | 36,614 | | 3,254 | | - | 39,868 |
| Marketing and recruitment | | | 24,740 | | 11,046 | | 35,786 | | 3,181 | | - | 38,967 |
| Technology | | | 69,519 | | 31,040 | | 100,559 | | 8,938 | | - | 109,497 |
| Student services | | | 5,474 | | 1,284 | | 6,758 | | - | | - | 6,758 |
| Office expense | | | 16,126 | | 7,200 | | 23,326 | | 2,073 | | - | 25,399 |
| Depreciation and amortization | | | 54,082 | | 24,147 | | 78,229 | | 6,952 | | - | 85,181 |
| Other | | | 18,325 | | 8,182 | | 26,507 | | 5,856 | | - | 32,363 |
| Total Expenses | | \$ | 2,163,799 | \$ | 949,040 | \$ | 3,112,839 | \$ | 493,797 | \$ 1,67 | 1 | \$ 3,608,307 |

See accompanying notes to the financial statements.

Statements of Cash Flows

| Year Ended June 30, | | 2022 | | 2021 |
|--|----|-------------|----|-------------|
| Cook Flour from Operating Astivition | | | | |
| Cash Flows from Operating Activities: Cash received from operating revenue | \$ | 6,768,341 | \$ | 4,903,875 |
| | Ş | • | Ş | |
| Cash paid to employees and suppliers | | (5,572,819) | | (3,453,509) |
| Net Cash Provided by Operating Activities | | 1,195,522 | | 1,450,366 |
| Cash Flows from Investing Activities: | | | | |
| Purchase of property and equipment | | (145,149) | | (159,305) |
| Net Increase in Cash | | 1,050,373 | | 1,291,061 |
| Cash and Cash - Restricted, beginning of year | | 1,723,586 | | 432,525 |
| Cash and Cash - Restricted, end of year | | 2,773,959 | | 1,723,586 |
| Reconciliation of change in net assets to net cash provided by operating activities: | | | | |
| Change in net assets | | 839,681 | | 1,368,374 |
| Adjustments to reconcile change in net assets to | | | | |
| net cash provided by operating activities: | | | | |
| Depreciation | | 123,392 | | 85,181 |
| Changes in operating assets and liabilities: | | | | |
| Grants and other receivables | | (427,541) | | (88,214) |
| Prepaid expenses and other assets | | 53,406 | | (50,132) |
| Due from related entities | | (52,848) | | 15,408 |
| Accounts payable and accrued expenses | | 342,784 | | (7,015) |
| Accrued salaries and other payroll related expenses | | 316,746 | | 100,137 |
| Due to NYC Department of Education | | (98) | | 26,627 |
| Net Cash Provided by Operating Activities | \$ | 1,195,522 | \$ | 1,450,366 |
| Supplemental Disclosure of Cash Flow Information: | | | | |
| Cash and Cash - Restricted consist of: | | | | |
| Cash | \$ | 2,698,950 | \$ | 1,673,582 |
| Cash - restricted | | 75,009 | | 50,004 |
| Total | \$ | 2,773,959 | \$ | 1,723,586 |

See accompanying notes to the financial statements.

Notes to Financial Statements

1. Nature of the Organization

Cardinal McCloskey Community Charter School (the "School") is a New York State, not-for-profit educational corporation that was incorporated on November 8, 2017 to operate a charter school pursuant to Article 56 of the Education Law of the State of New York. The School, led by the Board of Trustees, received a charter from the Charter Schools Institute - State University of New York ("SUNY-CSI") to operate a charter school in the State of New York pursuant to certain terms and conditions set forth in its approved charter application and charter agreement dated August 10, 2017. The School's charter agreement shall expire in July 2024 unless earlier terminated or renewed.

The School opened its doors in the fall of 2019 in the Bronx to kindergarten and first grade students. By the end of the 2020-21 school year, the School has expanded to second grade students.

The School, as determined by the Internal Revenue Service, is exempt from federal income tax under Section 501(a) of the Internal Revenue Code ("IRC") as an organization described in Section 501(c)(3) of the IRC. It is also exempt under a similar provision under New York State income tax laws. The School has also been classified as an entity that is not a private foundation within the meaning of Section 509(a) of the IRC and qualifies for deductible contributions as provided in Section 170(b)(1)(A)(ii) of the IRC.

2. Significant Accounting Policies

Financial Statement Presentation

The School's financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

The classification of the School's net assets and its support, revenues, and expenses is based on the existence or absence of donor-imposed restrictions. It requires that the amounts for each of the two classes of net assets - with donor restrictions or without donor restrictions - be displayed in a statement of financial position and that the amount of the change in each of those classes of net assets be displayed in a statement of activities.

These classes are defined as follows:

<u>Net Assets with Donor Restrictions</u> consist of contributions and other inflows of assets whose use is subject to donor-imposed restrictions that are more specific than broad limits reflecting the nature of the not-for-profit entity, the environment in which it operates and the purposes specified in its articles of incorporation or bylaws or comparable documents. Donor-imposed restrictions may be temporary in nature, such as stipulating that resources may be used only after a specified date or limited to specific programs or services. Certain donor-imposed restrictions are perpetual in nature.

<u>Net Assets without Donor Restrictions</u> consist of contributions and other inflows of assets whose use is not subject to donor-imposed restrictions. This net asset category includes both contributions not subject to donor restrictions and exchange transactions, and are, therefore, available for general operations.

Notes to Financial Statements

Cash - Restricted

An escrow account in the amount of \$75,009 and \$50,004 was held aside under the provisions of the School's charter to pay for legal and audit expenses that would be associated with a dissolution should it occur, as required by the NYSED as of June 30, 2022 and 2021, respectively.

Grants and Other Receivables

Grants and other receivables represent unconditional promises by government agencies and donors. Grants and other receivables that are expected to be collected within one year and are recorded at net realizable value are \$921,938 and \$494,397 at June 30, 2022 and 2021, respectively. The School has determined that no allowance for uncollectible accounts for grants and other receivables is necessary as of June 30, 2022 and 2021. Such estimate is based on management's assessments of the creditworthiness of its donors, the aged basis of its receivables, as well as current economic conditions.

Contributions

Transfers of cash or other assets or settlement of liabilities that are both voluntary and nonreciprocal are recognized as contributions.

Contributions may either be conditional or unconditional. A contribution is considered conditional when the donor imposes both a measurable barrier and a right of return. Conditional contributions are recognized as revenue on the date all donor-imposed barriers are overcome or explicitly waived by the donor. Barriers may include specific and measurable outcomes, limitations on the performance of an activity and other stipulations related to the contribution. A donor has a right of return of any assets transferred or a right of release of its obligation to transfer any assets in the event the School fails to overcome one or more barriers. Assets received before the barrier is overcome are accounted for as refundable advances.

Unconditional contributions may or may not be subject to donor-imposed restrictions. Donor-imposed restrictions limit the use of the donated assets as to time or purpose restrictions.

Contributions subject to donor restrictions are recognized in changes in net assets with donor restrictions. When a purpose restriction is satisfied or when a time restriction expires, the contribution is reported as net assets released from restrictions and is recognized in changes in net assets without donor restrictions in the statement of activities.

Revenue Recognition

Per-Pupil Revenue

The School recognizes revenues from per-pupil funding in the fiscal year in which the academic programs are provided. Per-pupil revenue is billed and received based on the total number of full-time equivalent (FTE) students and the basic charter school tuition rate for the school district of residence of the students attending the School in any given fiscal year for general education and special education. The FTE is formula-driven and based on the number of days the student has been with the School as a proportion of the number of days in the entire school year (the calculation is done by using the New York State calculator online). The School's total student population includes general education and special education students. The School has determined that revenue from its students has the same performance obligations, types of contract, and services rendered. As a result, the student body is viewed as one customer base for revenue purposes. The School uses a

Notes to Financial Statements

portfolio approach to account for per-pupil contracts as a collective group rather than recognizing revenue on an individual-contract basis. The School believes that revenue recognized by utilizing the portfolio approach approximates the revenue that would have been recognized if an individual contract approach were used.

Per-pupil invoicing is managed on a bi-monthly basis to the funding source (local school district). Billing is a function of student enrollment for the upcoming fiscal year, which is the basis for the first two invoices per-pupil due June 1st and July 31st, which is a projection. Subsequent invoices are due bi-monthly. With the implementation of an automated-invoicing process through a dedicated website, the submission of each invoice is done online. After the year is complete, the School submits the FTE per-pupil reconciliation, listing every student who attended any part of the year, and the FTE each represents. Based on this final count, it calculates how much should have been paid to the School and included in the reconciliation will be any amounts due from the funding source included in grants and other receivables on the statement of financial position at year end, or any amounts payable to the funding source included as a liability on the statement of financial position at year end, as amounts are trued up to actual based on actual numbers submitted at year end.

Additional funding is also provided to support special education services. All students who are identified to need special education services or settings have an Individualized Education Program ("IEP"), formalized for his or her unique needs. Based on this IEP, the student is categorized into one of three levels of service: 0-20% service, 20-60% service, or 60% or more service required and provided by the School. For a student receiving less than 20% in services, no additional funding is received. For a student receiving services between 20% and 60% or more services of the school day, additional funding per FTE is received. Billing for this support is incorporated into the per-pupil invoices and is also settled in the same FTE per-pupil reconciliation process.

As the students receive the benefit of these services simultaneously as the School is providing them, the School recognizes per-pupil revenue from these services over time. The School believes that this method provides a reasonable depiction of the transfer of services over the term of the performance obligation based on the services needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to students receiving academic or school services. The School measures the performance obligation from admission or enrollment into the School to the point when the student is discharged or the end of the school year where it is no longer required to provide services to the student, which is generally at the time of discharge or the completion of the school year. All of these services are bundled and considered a single-performance obligation, and as such, the School accounts for these bundled-performance obligations under state and local per pupil operating revenue in the statement of activities and recognizes the per-pupil revenue over time.

Government Grants

Revenue from federal, state, and local government grants and contracts is recognized by the School when qualifying expenditures are incurred and billable to the government, or when required services have been provided.

Contract Assets and Contract Liabilities

In accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 606, contract assets are to be recognized when an entity has the right to receive consideration in exchange for goods or services that have been transferred to a customer

Notes to Financial Statements

when that right is conditional on something other than the passage of time. The School does not recognize contract assets, as the right to receive consideration is unconditional in accordance with the passage of time criteria. Also, in accordance with ASC 606, contract liabilities are to be recognized when an entity is obligated to transfer goods or services for which consideration has already been received. The School does not receive consideration prior to the transfer of goods or services and, therefore, does not recognize contract liabilities.

Contributions of Nonfinancial Assets

The School may receive contributed services that are an integral part of its operations. Such services are only recorded as contributions of nonfinancial assets, at their fair value, provided the services received create or enhance nonfinancial assets, require specified skills provided by individuals possessing those skills, and typically need to be purchased, if not provided by donation.

Property and Equipment

Property and equipment are stated at cost and are depreciated on the straight-line method over the estimated useful lives of the assets. Leasehold improvements are amortized over the lesser of the useful life of the asset or the lease term. The School has established a \$5,000 threshold above which assets are evaluated to be capitalized. Property and equipment acquired with certain government contract funds is recorded as an expense pursuant to the terms of the contract in which the government funding source retains ownership of the property. Maintenance and repairs are charged to expense as incurred; major renewals and betterments are capitalized, based on the established threshold.

Impairment

The School reviews long-lived assets to determine whether there has been any permanent impairment whenever events or circumstances indicate the carrying amount of an asset may not be recoverable. If the sum of the expected future undiscounted cash flows is less than the carrying amount of the assets, the School recognizes an impairment loss. No impairment losses were recognized for the period ended June 30, 2022 and 2021.

Advertising

The School expenses advertising costs as incurred. The School incurred \$121,105 and \$38,967 of advertising costs for the year ended June 30, 2022 and 2021, respectively, which is included in the accompanying statements of functional expenses under marketing and recruitment.

Functional Allocation of Expenses

The costs of providing programs and other activities have been summarized on a functional basis and by natural classification in the accompanying statement of activities. Accordingly, certain costs have been allocated among the respective programs and activities according to the functional categories, as follows:

<u>Program Services</u> - This category represents expenses related to general education and special education for certain students requiring additional attention and guidance. These costs are allocated based on the FTE allocation method.

Notes to Financial Statements

<u>Management and General</u> - This category represents expenses related to the overall administration and operation of the School that are not specific to any program services or development. These costs are allocated based on the FTE allocation method.

Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The School has evaluated events through October 27, 2022, which is the date the financial statements were available to be issued.

Income Taxes

The School is exempt from federal, state and local income taxes under Section 501(c)(3) of the Internal Revenue Code (the "IRC") and, therefore, has made no provision for income taxes in the accompanying financial statements. In addition, the School has been determined by the Internal Revenue Service not to be a "private foundation" within the meaning of Section 509(a) of the IRC. There was no unrelated business income for the years ended June 30, 2022 and 2021.

Under U.S. GAAP, an organization must recognize the tax benefit associate with tax positions taken for tax-return purposes when it is more likely than not that the position will not be sustained upon examination by a taxing authority. The School does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits. The School is subject to routine audits by a taxing authority. As of June 30, 2022, the School was not subject to any examination by a taxing authority.

Recently Adopted Accounting Pronouncement

Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets

In September 2020, the FASB issued Accounting Standards Updated ("ASU") 2020-07, Presentation and Disclosures by Not-For-Profit Entities for Contributed Nonfinancial Assets (Topic 958). The update requires not-for-profits to present contributed nonfinancial assets as a separate line item on the statement of activities, and to disclose information regarding each type of contributed nonfinancial assets. The update is effective for financial statements issued for fiscal years beginning after June 15, 2021. The School adopted this ASU as of July 1, 2021. The adoption of this ASU did not have a material impact on the financial statements.

Issued by not yet Adopted Accounting Pronouncement

Lease Accounting

In February 2016, the FASB issued ASU 2016-02, Leases, which will require lessees to recognize a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and a right-of-use asset, which is an asset that represents the lessee's right

Notes to Financial Statements

to use, or control the use of, a specified asset for the lease term. The FASB also issued ASU-2020-05, which deferred the effective date for the School until annual periods beginning after December 15, 2021. The School is currently evaluating the impact of the adoption of ASU 2016-02.

3. Liquidity and Availability of Resources

The School maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities and other obligations come due.

The School's financial assets available within one year of the statement of financial position date for general expenditures are as follows:

| June 30, | 2022 | 2021 | |
|--|-----------------|------|-----------|
| | | | |
| Cash | \$ 2,698,950 | \$ | 1,673,582 |
| Cash - restricted | 75,009 | | 50,004 |
| Grants and other receivables | 921,938 | | 494,397 |
| Due from related entities | 52,848 | | - |
| | | | |
| Total financial assets available within one year | 3,748,745 | | 2,217,983 |
| Less: amounts unavailable for general expenditures | | | |
| within one year due to: | | | |
| Restricted by contract | (75,009) | | (50,004) |
| Restricted by donors with purpose restrictions | - | | (54,517) |
| | | | |
| Total financial assets available to management for | | | |
| general expenditures within one year | \$ 3,673,736 | \$ | 2,113,462 |

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Notes to Financial Statements

4. Property and Equipment

Property and equipment consist of the following as of June 30,:

| | | | Estimated |
|--------------------------------|---------------|---------------|------------------------------|
| | 2022 | 2021 | Useful Lives |
| Furniture and fixtures | \$ 146,126 | \$ 81,729 | 7 years |
| Computer equipment | 257,606 | 243,071 | 3 years |
| Software | 6,500 | 6,500 | 3 years |
| | | | Lesser of the useful life of |
| Leasehold improvements | 89,572 | 23,355 | the asset or the lease term |
| | 499,804 | 354,655 | |
| Less: accumulated depreciation | | | |
| and amortization | (254,462) | (131,070) | |
| | \$ 245,342 | \$ 223,585 | |

Depreciation and amortization expense for the years ended June 30, 2022 and 2021 was \$123,392 and \$85,181, respectively.

5. Grants and Other Receivables

Grants and other receivables consist of federal and state entitlements and grants, as well as unconditional promises to give by donors. The School expects to collect these receivables within one year. Grants and other receivables consist of the following as of June 30,:

| | 2022 | 2021 |
|-----------|------------------|---------|
| CSP | \$ 320,738 \$ | 320,738 |
| ESSER | 304,916 | 39,266 |
| Per Pupil | 137,317 | - |
| Title I | 125,171 | 103,642 |
| Title II | 17,117 | 16,168 |
| Title IV | 8,000 | 8,000 |
| Other | 8,679 | 6,583 |
| | \$ 921,938 \$ | 494,397 |

Notes to Financial Statements

6. Net Assets with Donor Restrictions

There were no net assets with donor restrictions at June 30, 2022. Net assets with donor restrictions as of June 30, 2021 were available for the following purposes:

| Various start up costs - Walton Foundation Grant | \$ 54,517 |
|---|--------------|
| COVID-19 Crisis Grant - NYC Charter School Center | - |
| COVID-19 Crisis Costs - Walton Foundation Grant | - |
| | |
| | \$ 54,517 |

Net assets were released from donor restrictions by incurring expenses satisfying the purpose restrictions specified by donors as follows for the years ended June 30, 2022 and 2021:

| | 2022 | 2021 |
|---|--------------|--------------|
| Various start up costs - Walton Foundation Grant | \$ 54,517 | \$ 15,345 |
| COVID-19 Crisis Grant - NYC Charter School Center | - | 12,450 |
| COVID-19 Crisis Costs - Walton Foundation Grant | - | 16,797 |
| | \$ 54,517 | \$ 44,592 |

7. Pension Plan

The School has adopted the Cardinal McCloskey Community Charter School 403(b) Plan (the "Plan") which is qualified under Internal Revenue Code 403(b) for benefit of its eligible employees. The Plan is a defined contribution plan. There are no eligibility requirements for employees to enroll in the Plan. Employees are eligible to receive employer safe harbor contributions once they have completed six consecutive months of service. The Plan calls for the School to match 100% of an eligible employee's contribution up to 3%, plus 50% of an eligible employee's contribution between 3% and 5% of their fiscal year salary. Employees are also eligible for discretionary employer contributions. The vesting period for the Plan is based on a vesting table in which it takes two years to be partially vested and six years to be fully vested. Pension expense amounted to \$28,423 and \$21,369 for the year ended June 30, 2022 and 2021, respectively, and is included in retirement in the statements of functional expenses.

8. Risk Management

A. The School is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; injuries to employees; and natural disasters. The School maintains commercial insurance to help protect itself from such risks. The School also intends to defend its positions on these matters. As of June 30, 2022, there are no matters for which the School

Notes to Financial Statements

believes the ultimate outcome would have a material adverse effect on the School's financial position.

B. The School entered into contractual relationships with certain governmental funding sources. The governmental agencies may request return of funds as a result of noncompliance by the School, as well as additional funds for the use of facilities. The accompanying financial statements make no provision for the possible disallowance or refund. The School is of the opinion that such cost disallowances, if any, will not have a material effect in the School's financial statements and will record them in the fiscal year they become known.

9. Concentration Risks

Financial instruments that potentially subject the School to a concentration of credit risk include cash accounts at a major financial institution that, at times, exceeded the Federal Deposit Insurance Corporation insured limit of \$250,000. The School has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risk on its cash accounts.

The School received approximately 88% and 94% of its total revenue from per-pupil funding from the NYCDOE during the year ended June 30, 2022 and 2021, respectively.

The School's grants and other receivables consist of four major grantors accounting for approximately 73% at June 30, 2022. The School's grants and other receivables consist of two major grantor accounting for approximately 81% at June 30, 2021.

The School's payables consist of three major vendors accounting for approximately 51% and 74% at June 30, 2022 and 2021, respectively.

10. Commitment and Contingencies

In April 2018, the School entered into a lease agreement with Aquinas High School, Dominican Convent of Our Lady of the Rosary for leasing the premises at 685 East 182nd Street, Bronx, New York 10457. Effective July 2019, the School amended the lease agreement through July 31, 2021. As part of the lease agreement, the School was required to pay a security deposit of \$89,668, which is included in the accompanying statements of financial position under prepaid expenses and other assets.

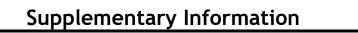
In September 2021, the School entered into a lease agreement with Dominican Convent of Our Lady of the Rosary for leasing the premises at 685 East 182nd Street, Bronx, New York 10457 effective September 1, 2021 and expiring on June 30, 2026. As part of the new lease agreement, the School was required to pay an additional security deposit of \$72,499 for the total amount of \$162,167.

Notes to Financial Statements

At June 30, 2022, future minimum rental lease payments are as follows:

| | \$ 5.657.020 |
|---------------------|-----------------|
| 2026 | 1,484,333 |
| 2025 | 1,441,100 |
| 2024 | 1,395,329 |
| 2023 | \$ 1,336,258 |
| Year ended June 30, | |

Rent expense and occupancy costs for the year ended June 30, 2022 and 2021 was \$1,246,637 and \$509,332, respectively, and is included in occupancy and facility costs on the statements of functional expenses.





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622 Third Ave, Suite 3100 New York, NY 10017

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Trustees Cardinal McCloskey Community Charter School New York, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of Cardinal McCloskey Community Charter School (the "School"), which comprise the School's statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated October 27, 2022.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an



opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

New York, New York October 27, 2022

BDO USA, LLP

Schedule of Findings and Questioned Costs Year Ended June 30, 2022

1. Summary of Auditor's Results

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with U.S. GAAP:

Unmodified Internal control over financial reporting:

• Significant deficiency(ies) identified? □ Yes □ None reported

Noncompliance material to financial statements noted?

— Yes

No

2. Financial Statement Findings

There were no findings related to the financial statements that are required to be reported in accordance with generally accepted government auditing standards.



Cardinal McCloskey Community Charter School 685 E 182nd Street Bronx, New York 10457

October 27, 2022

BDO USA, LLP 600 Third Avenue, 3rd Floor New York, NY 10016

Ladies and gentlemen:

We are providing this letter in connection with your audit of Cardinal McCloskey Community Charter School (the "School"), which comprise the statements of financial position as of June 30, 2022 and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements for the purpose of expressing an opinion as to whether the financial statements present fairly, in all material respects, the financial position, changes in net assets, and cash flows of the School in conformity with accounting principles generally accepted in the United States of America. We confirm that we are responsible for the preparation and fair presentation in the financial statements of financial position, changes in net assets, and cash flows in conformity with accounting principles generally accepted in the United States of America.

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in the light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement.

We confirm, to the best of our knowledge and belief, as of the date of this representation letter, as entered on the first page, the following representations made to you during your audit:

- (1) We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated May 26, 2022, for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America.
- (2) We have fulfilled our responsibility, as set out in the terms of the aforementioned audit engagement letter, for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
- (3) The financial statements include all assets and liabilities under the entity's control.
- (4) We have made available to you:
 - (a) All financial records, and related data, including the names of all related parties and all relationships and transactions with related parties, as agreed upon in the terms of the aforementioned audit engagement letter.

- (b) All additional information that you have requested from us for the purpose of the audit.
- (c) Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
- (d) Minutes of the meetings of directors and committees of directors that were held from July 1, 2021 to the date of this letter, or summaries of actions of recent meetings for which minutes have not yet been prepared.
- (5) There have been no communications from regulatory agencies concerning noncompliance with or deficiencies in financial reporting practices.
- (6) There are no material transactions that have not been properly recorded in the accounting records underlying the financial statements.
- (7) We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud or noncompliance. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud or noncompliance. We have no knowledge of any:
 - (a) Fraud or suspected fraud involving management or involving employees who have significant roles in internal control, whether or not perceived to have a material effect on the financial statements.
 - (b) Fraud or suspected fraud involving others where the fraud could have a material effect on the financial statements.
 - (c) Allegations of fraud or suspected fraud affecting the Organization received in communications from employees, former employees, regulatory agencies, grantors, law firms, predecessor accounting firms, or others.
 - (d) Instances of noncompliance or suspected noncompliance with provisions of laws, regulations, contracts or grant agreements, or abuse, whose effects, both quantitatively and qualitatively, should be considered when preparing the financial statements.
- (8) We have no plans or intentions that may materially affect the carrying value or classification of assets, liabilities, or net asset balances.
- (9) The following, where applicable and material, have been properly recorded or disclosed in the financial statements:
 - (a) The identity of all related parties and all related party relationships and transactions of which we are aware (e.g., transactions with unconsolidated subsidiaries; affiliates under common control with the entity or that are directly or indirectly controlled by the entity; directors, management, and members of their immediate families), including sales, purchases, loans, transfers, leasing arrangements, and guarantees, and amounts receivable from or payable to related parties.
 - (b) Arrangements with financial institutions involving compensating balances or other arrangements involving restrictions on cash balances and line-of-credit or similar arrangements.

- (c) All derivative instruments and any embedded derivative instruments that require bifurcation, in accordance with FASB ASC 815, *Derivatives and Hedging*.
- (d) Guarantees, whether written or oral, under which Cardinal McCloskey Community Charter School is contingently liable.
- (e) Significant estimates and material concentrations known to management that are required to be disclosed in accordance with FASB ASC 275-10, *Risk and Uncertainties Overall*. In that regard, all accounting estimates that could be material to the financial statements, including key factors and significant assumptions underlying those estimates, have been identified, and we believe the estimates are reasonable in the circumstances. The methods, significant assumptions, and the data used in making the accounting estimates and the related disclosures are appropriate to achieve recognition, measurement, and disclosure that is in accordance with accounting principles generally accepted in the United States of America. (Significant estimates are estimates at the statement of financial position date that could change materially within the next year. Concentrations refer to volumes of business, revenues, available sources of supply, or markets or geographic areas for which events could occur that would significantly disrupt normal finances within the next year.).
- (f) The effects of all known actual or possible litigation, claims, and other liabilities or gain or loss contingencies that are required to be accrued or disclosed by FASB ASC 450, *Contingencies*, including:
 - Pending or anticipated tax assessments or refunds, other potential or pending claims, lawsuits by or against any branch of government or others;
 - Written or oral guarantees, endorsements, or unused letters of credit;
 - Unusual warranties or guarantees; or
 - Labor claims or negotiations.

FASB ASC 450-20, Loss Contingencies, requires loss contingencies to be accrued if it is probable an asset has been impaired or a liability incurred at the statement of financial position date and the amount of loss can be reasonably estimated. Such contingencies must be disclosed, but may not be accrued, if the loss is reasonably possible (but not probable) or the loss is probable but the amount of loss cannot be reasonably estimated.

- (g) Commitments, such as:
 - Major fixed asset purchase agreements;
 - More-than-one-year employment arrangements or contracts with suppliers or customers, or one-year-or-longer term leases;
 - Deferred compensation, bonuses, pension and profit-sharing plans, or severance pay; or

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- Pending sale or merger of all or a portion of the business or of an interest therein or acquisition of all or a portion of the business, assets or securities of another entity.
- (h) Joint ventures or other participations, the detailed transactions of which are not carried on our books.
- (i) Foreign currency transaction gains or losses, as well as translation of foreign currency financial statements.

(10) There are no:

- (a) Violations or possible violations of laws or regulations and provisions of contracts and grant agreements (including the failure to file reports required by regulatory bodies (e.g., EPA, OCC, FDIC, DOL, Medicare, U.S. Customs Service, HIPAA, IRS, Dept. of Commerce, state and municipal authorities) when the effects of failing to file could be material to the financial statements) whose effects should be considered for disclosure in the financial statements or as a basis for recording a loss contingency.
- (b) Unasserted claims or assessments that our lawyer has advised us are probable of assertion and must be disclosed in accordance with FASB ASC 450.
- (c) Side agreements or other arrangements (either written or oral) that have not been disclosed to you.
- (d) Designation of net assets disclosed to you that were not properly authorized and approved, or reclassifications of net assets that have not been properly reflected in the financial statements.
- (11) Receivables recorded in the (consolidated) financial statements represent valid claims against debtors or grantors for sales, contributions, pledges, or other charges arising on or before the statement of financial position date and have been appropriately reduced to their estimated net realizable value.
- (12) With regard to items reported at fair value: (a) the underlying assumptions are reasonable and they appropriately reflect management's intent and ability to carry out its stated courses of action, (b) the measurement methods and related assumptions used in determining fair value are appropriate in the circumstances and have been consistently applied, (c) the disclosures related to fair values are complete, adequate, and in conformity with U.S. GAAP and (d) there are no subsequent events that require adjustments to the fair value measurements and disclosures included in the financial statements.
- (13) The School has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
- (14) We have complied with all aspects of grant agreements and other contractual agreements, including debt covenants, that would have a material effect on the financial statements in the event of noncompliance.
- (15) No discussions have taken place with your firm's personnel regarding employment with the School.

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- (16) The School is an exempt organization under Section 501(c)3 of the Internal Revenue Code as evidenced by determination letter dated November 9, 2018. Any activities of which we are aware that would jeopardize our tax-exempt status, all activities subject to tax on unrelated business income or excise or other tax, have been disclosed to you. All required filings with tax authorities are up-to-date.
- (17) We have complied with all restrictions on resources, including donor restrictions, and all aspects of contractual and grant agreements that would have a material effect on the financial statements in the event of noncompliance. This includes complying with donor requirements to maintain a specific asset composition necessary to satisfy their restrictions.
- (18) There were no net assets with donor restrictions at June 30, 2022.
- (19) The basis used for the allocation of functional expenses is reasonable, and is in compliance with the provisions of ASU 2016-14.
- (20) As part of your audit, you assisted with the preparation of the financial statements and related notes. We acknowledge our responsibility as it relates to those nonattest/nonaudit services, including that we assume all management responsibilities; oversee the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, or experience; evaluate the adequacy and results of the services performed; and accept responsibility for the results of the services. We have reviewed, approved, and accepted responsibility for the financial statements and related notes.
- (21) We are responsible for compliance with laws, regulations, and provisions of contracts and grant agreements applicable to us and we have identified and disclosed to you all laws, regulations, and provisions of contracts and grant agreements that we believe have a direct and material effect on the determination of financial statement amounts or other financial data significant to the audit objectives.
- (22) We have provided views on your reported findings, conclusions, and recommendations. We are responsible for taking corrective action on audit findings and we are responsible for preparing and implementing a corrective action plan for each audit finding.
- (23) We have identified and disclosed to you the findings received for previous audits, attestation engagements, and other studies related to the audit objectives and whether related recommendations have been implemented.
- (24) There have been no known or suspected breaches of sensitive information (e.g., personnel files) caused by cyber-attack or other means, or other cybersecurity incidents, where the breach or other incidents could have a material effect on the financial statements.
- (25) In connection with any electronic presentation of the financial statements and your audit report thereon on our web site, we acknowledge that:
 - We are responsible for the preparation, presentation, and content of the financial statements in the electronic format.
 - If your audit report is presented on our web site, the full financial statements upon which you reported and to which you appended your signed report will be presented.

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- We will clearly indicate in the electronic presentation on our web site the financial information that
 is subject to your audit report. We will clearly differentiate any information that may also be
 presented by us on or in connection with our web site that was contained in the published version
 of the financial statements and other supplementary information, but which is not part of the
 audited financial statements or other financial information covered by your audit report.
- We have assessed the security over financial statement information and the audit report presented
 on our web site, and are satisfied that procedures in place are adequate to ensure the integrity of
 the information provided. We understand the risk of potential misrepresentation inherent in
 publishing financial information on our web site through internal failure or external manipulation.
- If the electronic financial statements are generally made available to the public on our web site,
 we will include a notification to the reader that such financial statements are presented for
 convenience and information purposes only, and while reasonable efforts have been made to ensure
 the integrity of such information, they should not be relied on. A copy of the printed financial
 statements will be provided on request.
- (26) By executing this document, you represent that Cardinal McCloskey Community Charter School is not owned or controlled, directly or indirectly, by one or more Russian citizen(s), Russian national(s), persons physically located in Russia or entity(s) organized under the laws of Russia. You agree that if at any time while BDO USA, LLP ("BDO") is providing services to the School the foregoing representation is no longer true, you will immediately notify BDO.
- (27) We are aware that Marc Taub is the engagement partner and is responsible for supervising the engagement and signing the report.

To the best of our knowledge and belief, no events, have occurred subsequent to the statement of financial position date and through the date of this representation letter, as entered on the first page, that would require adjustment to or disclosure in the aforementioned financial statements.

Very truly yours,

Jennifer Fedele, Principal

Dr. Reva Gershen-Lowy, Treasurer

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