# UNCOMMON NEW YORK CITY CHARTER SCHOOLS BROOKLYN, NEW YORK

**AUDITED FINANCIAL STATEMENTS** 

**OTHER FINANCIAL INFORMATION** 

<u>AND</u>

**INDEPENDENT AUDITOR'S REPORTS** 

JUNE 30, 2022 (With Comparative Totals for 2021)



Certified Public Accountants

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#### **INDEPENDENT AUDITOR'S REPORT**

Board of Trustees Uncommon New York City Charter Schools

#### **Report on the Audit of the Financial Statements**

#### **Opinion**

We have audited the accompanying financial statements of Uncommon New York City Charter Schools which comprise the statement of financial position as of June 30, 2022, and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Uncommon New York City Charter Schools as of June 30, 2022, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Uncommon New York City Charter Schools, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Uncommon New York City Charter Schools ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
  Uncommon New York City Charter Schools internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Uncommon New York City Charter Schools ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

#### Report on Summarized Comparative Information

We have previously audited Uncommon New York City Charter Schools' June 30, 2021 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated October 28, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2021 is consistent, in all material respects, with the financial statements from which it has been derived.

#### Other Report Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 28, 2022 on our consideration of Uncommon New York City Charter Schools internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Mengel, Metzger, Barr & Co. LLP

Rochester, New York October 28, 2022

## STATEMENT OF FINANCIAL POSITION

## JUNE 30, 2022 (With Comparative Totals for 2021)

	Jui	ne 30,
<u>ASSETS</u>	2022	2021
CURRENT ASSETS		
Cash	\$ 2,994,034	\$ 1,962,553
Investments	113,207,462	88,100,345
Grants and contracts receivables	5,343,185	6,726,864
Accounts receivable	156,786	75,735
Prepaid expenses	6,598,381	6,404,983
TOTAL CURRENT	ASSETS 128,299,848	103,270,480
PROPERTY AND EQUIPMENT, net	14,773,092	18,717,099
CASH IN ESCROW	384,253	383,524
TOTAL	ASSETS \$ 143,457,193	\$ 122,371,103
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 9,670,000	\$ 6,443,735
Deferred revenue	1,823,536	-
TOTAL LIAE	BILITIES 11,493,536	6,443,735
NET ASSETS Without donor restrictions:		
Undesignated	84,904,657	68,868,360
Designated for stability fund	47,059,000	47,059,008
TOTAL NET	ASSETS 131,963,657	115,927,368
TOTAL LIABILITIES AND NET	ASSETS \$ 143,457,193	\$ 122,371,103

## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

## YEAR ENDED JUNE 30, 2022 (With Comparative Totals for 2021)

	Year ende	ed June 30,
	2022	2021
Revenue, gains and other support:		
Public school district:		
Resident student enrollment	\$ 134,767,395	\$ 139,315,713
Students with disabilities	9,836,722	10,513,286
Grants and contracts:		
Federal - Title and IDEA	5,358,957	5,146,873
Federal - Other	13,750,105	4,027,651
Other support:		
In-kind donations	40,912,791	42,051,698
TOTAL REVENUE, GAINS		
AND OTHER SUPPORT	204,625,970	201,055,221
Expenses:		
Program services		
Regular education	161,406,465	149,756,837
Special education	11,857,172	11,139,883
TOTAL PROGRAM SERVICES EXPENSES	173,263,637	160,896,720
Management and general	15,473,864	15,098,724
TOTAL OPERATING EXPENSES	188,737,501	175,995,444
SURPLUS FROM SCHOOL OPERATIONS	15,888,469	25,059,777
Support and other revenue:	12,000,100	25,059,777
Contributions:		
Foundations	6,693	1,141,536
Miscellaneous income	34,610	41,494
Interest income	106,517	25,753
TOTAL SUPPORT AND		
OTHER REVENUE	147,820	1,208,783
OTHER REVENUE	117,020	1,200,703
CHANGE IN NET ASSETS	16,036,289	26,268,560
Net assets at beginning of year	115,927,368	89,658,808
NET ASSETS AT END OF YEAR	\$ 131,963,657	\$ 115,927,368

## STATEMENT OF FUNCTIONAL EXPENSES

## YEAR ENDED JUNE 30, 2022 (With Comparative Totals for 2021)

Year ended June 30,

		i ear ended Julie 50,					
		2022					2021
			Program Services		Support Services		
	No. of	Regular	Special		Management		
	positions	education	education	Total	and General	Total	Total
Personnel services costs:							
Administrative staff personnel	363	\$ 16,846,965	\$ 1,239,000	\$ 18,085,965	\$ 4,646,779	\$ 22,732,744	\$ 25,266,203
Instructional personnel	1,087	53,583,286	3,963,283	57,546,569	-	57,546,569	52,105,846
Non-instructional personnel	_	-	-	-	-	-	97,789
Total salaries and staff	1,450	70,430,251	5,202,283	75,632,534	4,646,779	80,279,313	77,469,838
Fringe benefits and payroll taxes		11,147,974	828,485	11,976,459	708,343	12,684,802	12,598,049
Retirement		891,345	66,752	958,097	56,513	1,014,610	1,109,664
Management company fees		17,087,529	1,243,528	18,331,057	3,234,893	21,565,950	21,002,799
Legal services		-	_	-	142,376	142,376	145,609
Accounting and audit services		-	-	-	275,000	275,000	177,889
Other professional and consulting services		1,025,439	80,497	1,105,936	1,069	1,107,005	2,665,953
Building rent		69,138	5,771	74,909	-	74,909	64,220
In-kind rent		37,658,074	2,702,223	40,360,297	-	40,360,297	41,482,003
Repairs and maintenance		1,459,169	129,480	1,588,649	-	1,588,649	1,379,493
Insurance		-	-	-	1,269,894	1,269,894	1,333,761
Utilities		592,275	60,871	653,146	984,679	1,637,825	1,149,513
Supplies and materials		2,376,576	174,557	2,551,133	1,681,529	4,232,662	1,606,959
Equipment/Furnishings		285,402	18,888	304,290	95,666	399,956	92,304
Staff development		1,744,210	129,332	1,873,542	=	1,873,542	2,564,430
Marketing and recruitment		1,656,480	123,593	1,780,073	-	1,780,073	145,822
Technology		5,626,326	412,344	6,038,670	772,570	6,811,240	2,319,031
Food service		13,290	919	14,209	-	14,209	296
Student services		2,776,681	207,181	2,983,862	-	2,983,862	866,124
Office expense		1,372,273	101,137	1,473,410	1,386,073	2,859,483	2,402,123
Depreciation and amortization		4,875,766	345,983	5,221,749	52,118	5,273,867	5,224,879
Other		318,267	23,348	341,615	166,362	507,977	194,685
		\$ 161,406,465	\$ 11,857,172	\$ 173,263,637	\$ 15,473,864	\$ 188,737,501	\$ 175,995,444

## STATEMENT OF CASH FLOWS

## YEAR ENDED JUNE 30, 2022 (With Comparative Totals for 2021)

	Year ended June 30,	
	2022	2021
CASH FLOWS - OPERATING ACTIVITIES		
Change in net assets	\$ 16,036,289	\$ 26,268,560
Adjustments to reconcile change in net assets to net cash		
provided from operating activities:		
Bad debt expense	108,151	52,320
Depreciation and amortization	5,273,867	5,224,879
Changes in certain assets and liabilities affecting operations:		
Grants and contracts receivable	1,383,679	(3,291,436)
Accounts receivable	(189,202)	1,862,583
Prepaid expenses and other current assets	(193,398)	(2,128,196)
Accounts payable and accrued expenses	3,196,655	983,955
Deferred revenue	1,823,536	(63,697)
NET CASH PROVIDED FROM		
OPERATING ACTIVITIES	27,439,577	28,908,968
CASH FLOWS - INVESTING ACTIVITIES		
Purchases of property and equipment	(1,300,250)	(7,926,801)
Purchases of investments	(25,107,117)	
	(23,107,117)	(24,131,499)
NET CASH USED FOR	(26, 407, 267)	(22.059.200)
INVESTING ACTIVITIES	(26,407,367)	(32,058,300)
NET INCREASE (DECREASE) IN CASH AND RESTRICTED CASH	1,032,210	(3,149,332)
Cash and restricted cash at beginning of year	2,346,077	5,495,409
CASH AND RESTRICTED CASH AT END OF YEAR	\$ 3,378,287	\$ 2,346,077
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
	¢ (20,610)	\$ (123,334)
Purchases of property and equipment included in accounts payable	\$ (29,610)	<u>\$ (123,334)</u>
Reconciliation of cash and restricted cash reported within the		
statement of financial position that sum to the total		
amounts shown in the statement of cash flows:		
Cash	\$ 2,994,034	\$ 1,962,553
Cash in escrow	384,253	383,524
Cash in escrow		303,324
Total cash and restricted cash shown in the statement of cash flows	\$ 3,378,287	\$ 2,346,077

#### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2022 (With Comparative Totals for 2021)

## NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### The Charter School

Uncommon New York City Charter Schools (the "Charter School"), is an educational corporation operating as a group of charter schools in the borough of Brooklyn, New York City. The Charter School's mission is to ensure academic success for children in grades K through 12. The Charter School prepares students to excel in demanding high schools and colleges and to contribute to their communities as leaders. Through educational success, students earn opportunities in life for themselves and their communities.

#### Financial Statement presentation

The financial statements of the Charter School have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (GAAP). The Charter School reports information regarding its financial position and activities according to two classes of net assets; net assets without donor restrictions and net assets with donor restrictions.

These classes of net assets are defined as follows:

<u>Net Assets With Donor Restrictions</u> – Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. There were no net assets with donor restrictions at June 30, 2022 and 2021.

<u>Net Assets Without Donor Restrictions</u> – The net assets over which the Governing Board has discretionary control to use in carrying on the Charter School's operations in accordance with the guidelines established by the Charter School. The Board may designate portions of the current net assets without donor restrictions for specific purposes, projects or investment.

#### Revenue recognition

Revenue from Exchange Transactions: The Charter School recognizes revenue in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers, as amended. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition. The Charter School's public school district resident student enrollment and student with disabilities revenue qualifies as exchange transactions and the revenues are recognized over time.

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

### JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

#### Public school district revenue

The Charter School recognizes revenue as educational programming is provided to students throughout the year. The Charter School earns public school district revenue based on the approved per pupil tuition rate of the public school district in which the pupil resides. The amount received each year from the resident district is the product of the approved per pupil tuition rate and the full-time equivalent student enrollment of the School. Each NYS school district has a fixed per pupil tuition rate which is calculated annually by NYSED in accordance with NYS Education Law. Amounts are billed in advance every other month and payments are typically received in six installments during the year. At the end of each school year, a reconciliation of actual enrollment to billed enrollment is performed and any additional amounts due or excess funds received are agreed upon between the Charter School and the district(s) and are paid or recouped. Additional funding is available for students requiring special education services. The amount of additional funding is dependent upon the length of time and types of services provided by the Charter School to each student, subject to a maximum amount based upon a set rate for each district as calculated by NYSED.

The following table summarizes contract balances at their respective statement of financial position dates:

	June 30,					
	2022		2021		2020	
Accounts receivable	\$	91,900	\$	7,449	\$	1,763,857

#### Contributions

The Charter School recognizes contributions when cash, securities or other assets, an unconditional promise to give, or a notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

Contributions received are recorded in the appropriate class of net assets depending on the existence of any donor restrictions. A contribution that is received and expended in the same year for a specific purpose is classified as revenue without donor restrictions.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities and changes in net assets as net assets released from restrictions.

#### Cash

Cash balances are maintained at financial institutions located in New York and are insured by the Federal Deposits Insurance Corporation up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

#### Grant revenue

Some of the Charter School's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Charter School has incurred expenditures in compliance with specific contract or grant provisions. Certain grants are subject to audit and retroactive adjustments by its funders. Any changes resulting from these audits are recognized in the year they become known. Qualifying expenditures that have been incurred but are yet to be reimbursed are reported as grants receivable in the accompanying statement of financial position. Amounts received prior to incurring qualifying expenditures are reported as deferred revenue in the accompanying statement of financial position. The amount reported as deferred revenue at June 30, 2022 amounted to \$1,823,536. There were no amounts reported as deferred revenue at June 30, 2021. The Organization received cost-reimbursement grants of approximately \$52,000 and \$122,000 that have not been recognized at June 30, 2022 and 2021, respectively, because qualifying expenditures have not yet been incurred.

#### Investments

Investments are maintained in accordance with the Charter School's Cash Management and Investment Policy. The goals of this policy are the preservation of principal, the maintenance of liquidity, and to obtain a competitive return on investment subject to prevailing market conditions and safe and sound investment practices. The policy was adopted by the Board in March 2019 and, as of June 30, 2022 and 2021, all funds are held in a money market fund. As the policy is put into place, the funds will be separated into the following three portfolios:

- The operating portfolio will be invested in short-term instruments to fund the daily operating needs of the Charter School and fund any capital outlays anticipated in the next 2 months. This portfolio will consist of no less than two months' worth of operating expenses and shall be continuously invested in readily available funds such as money market funds or bank deposits.
- The reserve portfolio, if sufficient funds are available, will be invested in short-term instruments to fund daily operating needs and capital outlays within the next twelve months. Assets within this portfolio will be permitted to have investments maturing in one year or less.
- The strategic portfolio, if sufficient funds are available, will be invested to fund operating needs anticipated over the next three years. This portfolio allows for investments with stated maturities of up to three years from the purchase date. Maturities are to be laddered to ensure flexibility of and access to funds in this portfolio.

#### Grants and other receivables and accounts receivable

Grants and other receivables and accounts receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Balances that are still outstanding after management has used reasonable collection efforts are written off against the allowance for doubtful accounts. There was no allowance for doubtful accounts at June 30, 2022 or 2021.

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

#### Property and equipment

Property and equipment are recorded at cost. Depreciation is computed using the straight-line method on a basis considered adequate to depreciate the assets over their estimated useful lives, which range from three to ten years.

Major renewals and betterments are capitalized, while repairs and maintenance are charged to operations as incurred. Upon sale or retirement, the related cost and allowances for depreciation are removed form the accounts and the related gain or loss is reflected in operations.

#### Cash in escrow

Cash is held by the Charter School as an escrow account in accordance with the terms of their charter agreement. The amount in escrow as of June 30, 2022 and 2021 was \$384,253 and \$383,524, respectively. The escrow account is restricted to fund legal and other costs should the Charter School cease operations and dissolve.

#### Tax exempt status

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School files Form 990 tax returns in the U.S. federal jurisdiction. The tax returns for the years ended June 30, 2019 through June 30, 2022 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain income tax positions and, accordingly it will not recognize any liability for unrecognized tax benefits.

#### Contributed services

The Charter School receives contributed services from volunteers to develop its academic program and to serve on the board of trustees. These services are not valued in the financial statements because they do not require "specialized skills" and would typically not be purchased if they were not contributed.

#### Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## Functional allocation of expenses

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. All expenses that are allocated to more than one program or supporting function are allocated on the basis of estimates of time and effort.

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

#### Adoption of new accounting standard - gifts-in-kind

In September 2020, the FASB issued a new accounting update to improve transparency in the reporting of contributed nonfinancial assets, also known as gifts-in-kind. The update requires not-for-profit entities to present contributed nonfinancial assets separately on the statement of activities, apart from contributions of cash and other financial assets. In addition, the update requires not-for-profit entities to disclose in the notes to the financial statements a breakout of the different types of gifts-in-kind recognized, any donor restrictions associated with the gift, the valuation technique(s) used to arrive at the fair value measure, whether or not the gift-in-kind was monetized, and any policies on monetization. The update is effective for fiscal years beginning after June 15, 2021 and will be applied on a retrospective basis. The Charter School adopted this standard during the year ended June 30, 2022. See Note B.

#### New accounting pronouncement - leases

In February 2016, the FASB issued a new standard related to leases to increase transparency and comparability among entities by requiring the recognition of right-of-use ("ROU") assets and lease liabilities on the statement of financial position. Most prominent among the changes in the standard is the recognition of ROU assets and lease liabilities by lessees for those leases classified as operating leases under current U.S. GAAP. For nonpublic entities, the FASB voted on May 20, 2020, to extend the guidance in this new standard to be effective for fiscal years beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022. The Charter School is currently evaluating the provisions of this standard to determine the impact the new standard will have on the Charter School's financial position or results of operations.

#### Reclassifications

Certain prior year amounts have been reclassified to conform with present year presentation.

#### Subsequent events

The Charter School has conducted an evaluation of potential subsequent events occurring after the statement of financial position date through October 28, 2022 which is the date the financial statements are available to be issued. No subsequent events requiring disclosure were noted.

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2022 (With Comparative Totals for 2021)

## NOTE B: IN-KIND CONTRIBUTIONS

The following table outlines the breakout of the different types of gifts-in-kind recognized, the programs that benefited from the gift-in kind, any donor restrictions associated with the gift, and the valuation technique(s) used to arrive at the fair value measurement:

		June 30, 2022		
Contributed Nonfinancial Assets	Revenue <u>Recognized</u>	Utilization in Programs / Activities	Donor <u>Restrictions</u>	Valuation Techniques and Inputs In valuing the contributed space in the school buildings,
School Building. Value of contributed space	\$ 40,360,297	Regular education, special education	No associated donor restrictions	which are located in the borough of Brooklyn, NY, the Charter School estimated the fair value on the basis of the rental assistance cap at 30% of per pupil funding.
Textbooks	552,494	Regular education, special education	No associated donor restrictions	Contributed textbooks from FAMIS are valued at the estimated fair value.
Total Value of Contributed Nonfinancial Assets	\$ 40,912,791			
Program or Supporting Service	Donated <u>Space</u>	Donated <u>Services</u>	<u>Total</u>	
Regular education Special education Total	\$ 37,658,074 2,702,223 \$ 40,360,297	\$ 514,349 38,145 \$ 552,494	\$ 38,172,423 2,740,368 \$ 40,912,791	

## NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

## NOTE B: IN-KIND CONTRIBUTIONS, Cont'd

T	20	2021
June	οu,	2021

		June 30, 2021		
	Revenue	Utilization in	Donor	What make the
Contributed Nonfinancial Assets  School Building. Value of contributed space	Recognized \$ 41,482,003	Programs / Activities  Regular education, special education	Restrictions  No associated donor restrictions	Valuation Techniques and Inputs In valuing the contributed space in the school buildings, which are located in the borough of Brooklyn, NY, the Charter School estimated the fair value on the basis of the rental assistance cap at 30% of per pupil funding.
Textbooks	569,695	Regular education, special education	No associated donor restrictions	Contributed textbooks from FAMIS are valued at the estimated fair value.
Total Value of Contributed Nonfinancial Assets	\$ 42,051,698			
Program or Supporting Service	Donated <u>Space</u>	Donated <u>Services</u>	<u>Total</u>	
Regular education Special education	\$ 38,664,676 2,817,327	\$ 530,829 38,866	\$ 39,195,505 2,856,193	
Total	\$ 41,482,003	\$ 569,695	\$ 42,051,698	

#### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE C: COMMITMENTS AND RELATED PARTY TRANSACTIONS

Uncommon Schools, Inc. ("USI"), a not-for-profit organization dedicated to helping start and run charter schools, provides management and other administrative support services to the Charter School. In July 2019, the Charter School entered into a new five-year agreement with USI terminating on June 30, 2024. Under this agreement the Charter School pays USI a service fee which is calculated as 13.5% of the sum of recurring public revenue less facilities expenses. Recurring public revenue is defined as annual public entitlement aid including core and tuition which includes general, SPED and State special funding and all ESSA funding which includes Title I, Title IIA, IID, III, IV, V and IDEA funding. Facilities expense includes building expenses (leases, taxes), utilities, maintenance and furniture and fixtures, and excludes building related expenditures which are capitalized and amortized/depreciated. The fee incurred for the years ended June 30, 2022 and 2021 was approximately \$21,566,000 and \$21,002,800. Included in accounts payable and accrued expenses at June 30, 2022 and 2021 was approximately \$4,335,000 and \$4,106,000, respectively, related to this fee and other expenses incurred by USI on behalf of the Charter School, due to USI.

USI applied for and was awarded a multi-year grant from the Department of Education for the replication and expansion of high-quality charter schools. USI passed through funding of \$95,200 and \$181,338 related to this federal program to the Charter School during the years ended June 30, 2022 and 2021, respectively. Included in accounts receivable at June 30, 2022 was approximately \$95,200, which represented reimbursable expenditures incurred by the Charter School for which they have yet to receive payment. There were no amounts related to this included in accounts receivable at June 30, 2021. For the year ended June 30, 2021, USI applied for and was awarded a multi-year grant from a foundation for the growth of high schools and music programs. USI passed through funding of approximately \$999,000 related to this grant program during the year ended June 30, 2021, which \$27,000 was included in receivables from USI at June 30, 2021. During the year ended June 30, 2022, no additional funding related to this grant was passed through to the Charter School.

In November 2013, a wholly-owned subsidiary of USI was created, Uncommon Crown Heights, LLC ("Crown Heights"), to manage a high school facility shared between an unrelated charter school and the Charter School. All schools located in the shared high school entered into an administrative costs management agreement and advanced Crown Heights funds to operate the location. The Schools will be charged an annual service fee of 0.5% of the combined facility budget by Crown Heights. The Charter School was charged approximately \$6,500 and \$5,300 related to this fee for the years ended June 30, 2022 and 2021, respectively. Actual expenses are tracked and allocated to each party based on metrics developed by management. Depending on the actual expenses incurred, a prepaid balance or payable could exist at any given time. At June 30, 2022 approximately \$329,000 and \$57,000, was included in accounts payable and accrued expenses and accounts receivable, respectively, related to Crown Heights. At June 30, 2021 approximately \$70,000 was included in accounts receivable related to Crown Heights.

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

### JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE D: LIQUIDITY AND AVAILABILITY

The Charter School regularly monitors liquidity required to meet its operating needs and other contractual commitments. The Charter School's main source of liquidity is its cash accounts.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Charter School considers all expenditures related to its ongoing activities of teaching, and public service, as well as the conduct of services undertaken to support those activities, to be general expenditures.

In addition to financial assets available to meet general expenditures over the next 12 months, the Charter School operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources. Refer to the statement of cash flows which identifies the sources and uses of the Charter School's cash and shows positive cash generated by operations for fiscal years 2022 and 2021.

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

	June 30,		
	2022	2021	
Cash	\$ 2,994,034	\$ 1,962,553	
Investments	113,207,462	88,100,345	
Grants and contracts receivables	5,343,185	6,726,864	
Accounts receivable	156,786	75,735	
	121,701,467	96,865,497	
Less amounts designated by the Board for the Stability Fund	(47,059,000)	(47,059,008)	
	\$ 74,642,467	\$ 49,806,489	

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE E: SCHOOL FACILITIES

The Charter School is located in various New York City Department of Education ("NYCDOE") facilities. The Charter School occupies approximately 479,500 square feet of space within these facilities. The Charter School did not pay any fee to the NYCDOE for additional after-school and weekend usage for the year ended June 30, 2022. The Charter School paid approximately \$3,000 to the NYCDOE for additional after-school and weekend usage, for the year ended June 30, 2021. At June 30, 2022 and 2021, the Board of Trustees has designated \$47,059,000 as a stability fund to meet future needs of the Charter School.

In June 2019, the Board approved approximately \$4,200,000 to be paid to NYCDOE on behalf of Excellence Academies Foundation, Inc. in October of 2019, for the extension of a lease to June 2105. The Charter School prepaid the entirety of the future lease payments in October 2019. Approximately \$49,000 is included in building rent expense for the years ended June 30, 2022 and 2021, and the remaining amount is included in prepaid expenses as of June 30, 2022 and 2021.

Effective July 1, 2020, the Board approved \$1,200,000 to be paid to NYCDOE on behalf of Excellence Academies Foundation, Inc. for a lease agreement effective July 1, 2020 through June 30, 2119. The Charter School prepaid the entirety of the future lease payments in August 2020. Approximately \$12,000 is included in building rent expense for the years ended June 30, 2022 and 2021 and the remaining amount is included in prepaid expenses as of June 30, 2022 and 2021.

The above amounts will be expensed as follows:

Year ending June 30,	Amou	ınt
2023	\$ 6	1,195
2023		1,195
2025		1,195
2026	6	1,195
2027	6	1,195
Thereafter	4,942	2,880
	\$ 5,248	3,855

The Charter School's high school occupies space with a related charter school per a verbal agreement with a third party at no charge. At June 30, 2022 and 2021, the Charter School paid certain utility and maintenance services on a square footage basis amounting to approximately \$1,638,000 and \$1,150,000, respectively.

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE F: FAIR VALUE MEASUREMENTS

Accounting principles establishes a frame work for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 Measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.
- Level 2 Inputs to the valuation methodology include:
  - Quoted prices for similar assets or liabilities in active markets;
  - Quoted prices for identical or similar assets or liabilities in inactive markets;
  - Inputs other than quoted prices that are observable for the asset or liability;
  - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2022 and 2021.

*Mutual Funds*: Valued at the daily closing price as reported by the fund. Mutual funds held by the Plan are actively traded open-end mutual funds that are registered with the U.S. Securities and Exchange Commission. These funds are required to report their daily net asset value and to transact at that price.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE F: FAIR VALUE MEASUREMENTS, Cont'd

The following table sets forth by level, within the fair value hierarchy, the Charter School's assets at fair value as of June 30, 2022 and 2021:

	Level 1	Level 2	Level 3	Total
June 30, 2022				
Mutual funds:				
Money market funds	\$ 113,207,462	\$ -	\$ -	\$ 113,207,462
Total assets at fair value	\$ 113,207,462	<u>\$</u>	\$ -	\$ 113,207,462
June 30, 2021				
Mutual funds:				
Money market funds	\$ 88,100,345	\$ -	\$ -	\$ 88,100,345
Total assets at fair value	\$ 88,100,345	\$ -	\$ -	\$ 88,100,345

#### NOTE G: PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	June	e 30,
	2022	2021
Furniture and fixtures	\$ 3,102,955	\$ 2,966,268
Computer software	21,483,545	20,171,834
Construction in progress	153,182	410,480
Leasehold improvements	22,423,480	22,284,720
	47,163,162	45,833,302
Less accumulated depreciation and amortization	32,390,070	27,116,203
	\$ 14,773,092	\$ 18,717,099

## NOTE H: OPERATING LEASES

The Charter School leases office equipment under certain non-cancelable lease agreements expiring through December 2025. The future minimum payments on these agreements are as follows:

Year ending June 30,	 Amount
2023	\$ 568,900
2024	436,000
2025	172,900
2026	24,100
	\$ 1,201,900

#### NOTES TO FINANCIAL STATEMENTS, Cont'd

## JUNE 30, 2022 (With Comparative Totals for 2021)

#### NOTE I: RETIREMENT PLAN

The Charter School participates in a defined contribution 403(b) plan covering most employees through a USI plan. For employees who have less than 2 years of service, the Charter School matches employees' contributions up to the lesser of 3% of gross payroll or \$3,500. For employees who have 2 to 3 years of service, the Charter School will match up to the lesser of 4% of gross payroll or \$4,000. For employees who have 4 years of service or more, the Charter School will match up to the lesser of 5% of gross payroll or \$5,000. The Charter School's total contribution to the Plan for the years ended June 30, 2022 and 2021 approximated \$1,015,000 and \$1,110,000, respectively.

#### NOTE J: CONTINGENCY

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

#### **NOTE K: CONCENTRATIONS**

At June 30, 2022 and 2021, approximately 94% and 93%, respectively, of total grants and accounts receivables are due from New York State and federal government agencies regarding certain grants.

During the years ended June 30, 2022 and 2021, approximately 71% and 75%, respectively, of total revenue, gains and other support came from per-pupil funding provided by New York State. The per-pupil rate is set annually by the State based on the school district in which the Charter School is located.

#### NOTE L: ACCOUNTING IMPACT OF COVID-19 OUTBREAK

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally. The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Charter School's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Charter School is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2023.

In response to the COVID-19 outbreak, the Federal Government passed several COVID relief acts which include funding for elementary and secondary education. The Elementary and Secondary School Emergency Relief Fund (ESSER Fund) was established to award grants to state and local educational agencies. The Charter School has recognized approximately \$12,807,000 and \$2,872,000 of revenue relative to ESSER grants during the years ended June 30, 2022 and 2021, respectively. The Charter School has approximately \$27,116,000 of ESSER grants still available through September 30, 2024 as of June 30, 2022.

**OTHER FINANCIAL INFORMATION** 



## INDEPENDENT AUDITOR'S REPORT ON OTHER FINANCIAL INFORMATION

Board of Trustees Uncommon New York City Charter Schools

We have audited the financial statements of Uncommon New York City Charter Schools as of and for the year ended June 30, 2022, and have issued our report thereon dated October 28, 2022, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The financial information hereinafter is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Mongel, Metzger, Barr & Co. LLP

Rochester, New York October 28, 2022

## COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER

	Bedford								Collegiate			
	Stuyvesant	Brooklyn East	Brownsville	Williamsburg					11mg s	Uncommon		
	Collegiate	Collegiate	Collegiate	Collegiate		Ocean Hill Collegiate	e			Leadership		
	Middle	Middle	Middle	Middle	Elementary	Middle		Elementary	Middle	Charter High		
	School	School	School	School	School	School	Total	School	School	School	Total	
Revenue, gains and other support:												
Public school district:												
Resident student enrollment	\$ 5,540,783	\$ 1,041,229	\$ 2,584,257	\$ 4,167,155	\$ 2,851,032	\$ 3,660,925	\$ 6,511,957	\$ 6,559,828	\$ 5,807,559	\$ 8,081,330	\$ 20,448,717	
Students with disabilities	836,689	146,831	347,110	679,585	97,053	227,468	324,521	278,608	270,961	310,661	860,230	
Grants and contracts:												
Federal - Title and IDEA	278,305	142,001	228,675	225,337	109,460	139,596	249,056	192,104	210,029	333,180	735,313	
Federal - Other	662,370	412,927	603,270	607,799	316,029	489,696	805,725	505,179	636,363	797,778	1,939,320	
Other support:												
In-kind donations	1,936,031	368,437	895,427	1,516,620	896,232	1,181,716	2,077,948	2,076,196	1,845,325	2,547,915	6,469,436	
TOTAL REVENUE, GAINS AND OTHER SUPPORT	9,254,178	2,111,425	4,658,739	7,196,496	4,269,806	5,699,401	9,969,207	9,611,915	8,770,237	12,070,864	30,453,016	
Personnel services costs:												
Administrative staff personnel	909,461	523,166	781,843	771,560	663,089	876,460	1,539,549	831,013	1,043,133	1,290,682	3,164,828	
Instructional personnel	2,646,075	941,863	1,427,969	2,089,422	1,526,014	1,818,429	3,344,443	2,514,030	2,211,396	3,373,153	8,098,579	
Non-instructional personnel	<u>-</u> _	<u>-</u> _	<u>-</u>	<u>-</u> _	<u>-</u> _	<u>-</u> _	<u>-</u> _	<u>-</u> _	<u>-</u> _	<u>-</u> _	<u>-</u> _	
TOTAL STAFF AND SALARIES	3,555,536	1,465,029	2,209,812	2,860,982	2,189,103	2,694,889	4,883,992	3,345,043	3,254,529	4,663,835	11,263,407	
Fringe benefits and payroll taxes	608,406	248,158	338,131	448,207	336,393	421,784	758,177	540,169	552,480	729,830	1,822,479	
Retirement	53,345	20,550	27,479	26,462	20,914	31,515	52,429	31,106	44,968	63,426	139,500	
Management company fees	979,507	229,913	500,701	759,262	434,716	600,545	1,035,261	1,002,481	922,811	1,271,376	3,196,668	
Legal services	5,940	5,932	5,932	5,932	5,932	5,932	11,864	5,932	5,932	5,932	17,796	
Accounting and audit services	11,466	11,458	11,458	11,458	11,458	11,458	22,916	11,458	11,458	11,458	34,374	
Other professional and consulting services	10,746	50,657	10,769	17,919	10,758	10,758	21,516	10,758	30,395	16,943	58,096	
Building rent	506	8,693	505	505	505	505	1,010	505	505	505	1,515	
In-kind rent	1,913,241	356,418	879,410	1,454,022	884,426	1,166,518	2,050,944	2,051,531	1,823,556	2,517,597	6,392,684	
Repairs and maintenance	3,733	5,031	11,304	8,813	7,197	3,339	10,536	21,654	21,758	72,838	116,250	
Insurance	50,747	50,738	50,738	50,738	50,738	50,738	101,476	50,738	50,738	50,738	152,214	
Utilities	49,498	35,679	49,172	19,327	29,622	41,967	71,589	55,142	40,761	47,305	143,208	
Supplies and materials	155,536	77,678	108,797	111,795	157,891	150,845	308,736	197,886	147,711	233,036	578,633	
Equipment/Furnishings	19,784	1,425	3,855	5,427	10,818	9,834	20,652	38,606	21,690	16,808	77,104	
Staff development	92,604	37,266	54,972	63,206	60,807	96,839	157,646	110,826	98,532	83,362	292,720	
Marketing and recruitment	81,900	76,901	71,655	70,142	69,005	71,125	140,130	68,990	70,642	76,378	216,010	
Technology	284,298	156,329	248,951	249,912	271,392	277,323	548,715	345,065	300,833	313,418	959,316	
Food service	179	182	183	903	182	182	364	183	183	269	635	
Student services	131,234	66,816	64,523	76,495	52,922	157,298	210,220	68,611	150,675	179,110	398,396	
Office expense	156,647	43,917	80,043	79,222	78,370	94,681	173,051	126,941	89,907	86,509	303,357	
Depreciation and amortization	159,400	200,212	122,008	137,806	219,153	132,884	352,037	414,835	225,146	393,950	1,033,931	
Other	19,806	13,628	34,079	16,001	30,738	11,663	42,401	39,391	9,683	17,801	66,875	
TOTAL EXPENSES	8,344,059	3,162,610	4,884,477	6,474,536	4,933,040	6,042,622	10,975,662	8,537,851	7,874,893	10,852,424	27,265,168	
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	910,119	(1,051,185)	(225,738)	721,960	(663,234)	(343,221)	(1,006,455)	1,074,064	895,344	1,218,440	3,187,848	
Support and other revenue:												
Contributions:												
Foundations	276	279	279	279	279	279	558	279	279	279	837	
Miscellaneous and interest income	4,443	4,444	4,444	4,444	4,444	4,444	8,888	4,444	5,244	8,681	18,369	
TOTAL SUPPORT AND OTHER REVENUE	4,719	4,723	4,723	4,723	4,723	4,723	9,446	4,723	5,523	8,960	19,206	
CHANGE IN NET ASSETS	\$ 914,838	\$ (1,046,462)	\$ (221,015)	\$ 726,683	\$ (658,511)	\$ (338,498)	\$ (997,009)	\$ 1,078,787	\$ 900,867	\$ 1,227,400	\$ 3,207,054	

## COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER, Cont'd

					Excelle	Leadership Preparato	reparatory Bedford Stuyvesant				
						**				Uncommon	
		Excellence Boys				Uncommon				Collegiate	
	Elementary	Middle	T-4-1	Elementary	Middle	Charter High	Т-4-1	Elementary	Middle	Charter High	T-4-1
Revenue, gains and other support:	School	School	Total	School	School	School	Total	School	School	School	Total
Public school district:											
Resident student enrollment	\$ 4,087,820	\$ 5,286,674	\$ 9,374,494	\$ 5,433,504	\$ 4,117,449	\$ 10,740,998	\$ 20,291,951	\$ 6,270,432	\$ 5,967,694	\$ 7,731,396	\$ 19,969,522
Students with disabilities	187,020	508,279	695,299	255,937	339,036	2,087,055	2,682,028	299,938	361,728	616,266	1,277,932
Grants and contracts:	107,020	200,279	0,0,2,5	200,507	227,020	2,007,000	2,002,020	_,,,,,,	501,720	010,200	1,277,552
Federal - Title and IDEA	235,977	202,978	438,955	284,104	158,898	366,984	809,986	282,554	212,922	175,684	671,160
Federal - Other	647,289	407,766	1,055,055	516,268	394,497	1,013,923	1,924,688	534,047	367,766	695,973	1,597,786
Other support:											
In-kind donations	17,849	23,667	41,516	1,730,103	1,354,533	3,848,437	6,933,073	1,994,461	1,921,032	2,533,110	6,448,603
TOTAL REVENUE, GAINS AND OTHER SUPPORT	5,175,955	6,429,364	11,605,319	8,219,916	6,364,413	18,057,397	32,641,726	9,381,432	8,831,142	11,752,429	29,965,003
TOTAL REVERSEL OF MADE OF THE RESELFORF	3,173,233	0,129,501	11,000,019	0,217,710	0,501,115	10,037,537	32,011,720	J,301,132	0,031,112	11,732,123	29,903,003
Personnel services costs:											
Administrative staff personnel	1,111,966	811,115	1,923,081	808,400	761,394	1,773,292	3,343,086	855,214	857,810	1,274,600	2,987,624
Instructional personnel	2,170,129	2,343,884	4,514,013	2,311,512	1,753,207	5,019,648	9,084,367	2,469,395	2,208,376	2,791,909	7,469,680
Non-instructional personnel											
TOTAL STAFF AND SALARIES	3,282,095	3,154,999	6,437,094	3,119,912	2,514,601	6,792,940	12,427,453	3,324,609	3,066,186	4,066,509	10,457,304
Fringe benefits and payroll taxes	510,186	497,079	1,007,265	519,432	414,386	1,072,919	2,006,737	525,568	449,533	632,780	1,607,881
Retirement	42,023	32,363	74,386	43,811	17,769	119,038	180,618	33,452	34,456	42,635	110,543
Management company fees	614,019	796,063	1,410,082	865,258	666,008	1,757,049	3,288,315	989,877	921,650	1,239,147	3,150,674
Legal services	5,932	5,932	11,864	5,932	5,932	5,932	17,796	5,932	5,932	5,932	17,796
Accounting and audit services	11,458	11,458	22,916	11,458	11,458	11,458	34,374	11,458	11,458	11,458	34,374
Other professional and consulting services	100,366	102,287	202,653	11,158	27,262	243,599	282,019	10,758	36,109	57,910	104,777
Building rent	25,902	25,042	50,944	505	505	505	1,515	505	505	5,171	6,181
In-kind rent	-	-	-	1,706,832	1,336,946	3,848,416	6,892,194	1,971,111	1,898,827	2,504,299	6,374,237
Repairs and maintenance	348,639	335,145	683,784	6,423	19,252	527,534	553,209	18,224	9,397	15,280	42,901
Insurance	50,738	50,738	101,476	50,738	50,738	102,911	204,387	50,738	50,738	50,738	152,214
Utilities	157,819	123,412	281,231	58,354	71,052	482,911	612,317	48,206	41,720	19,324	109,250
Supplies and materials	304,633	282,911	587,544	216,864	149,903	237,000	603,767	136,451	165,521	155,091	457,063
Equipment/Furnishings	11,410	8,793	20,203	9,786	6,462	27,978	44,226	6,267	41,083	10,429	57,779
Staff development	99,387	72,935	172,322	56,111	104,551	101,754	262,416	82,822	76,477	67,553	226,852
Marketing and recruitment	76,433	68,943	145,376	70,382	80,140	79,657	230,179	68,990	69,841	73,856	212,687
Technology	327,208	249,947	577,155	311,367	275,551	329,918	916,836	308,113	231,167	266,200	805,480
Food service	183	183	366	183	183	926	1,292	183	4,422	392	4,997
Student services	70,976	71,786	142,762	72,566	105,189	385,274	563,029	66,238	98,961	309,930	475,129
Office expense Depreciation and amortization	106,509 270,907	110,583 174,013	217,092 444,920	126,517 142,325	100,140 210,691	187,722 315,511	414,379 668,527	203,410 164,732	143,884 207,111	127,467 228,938	474,761 600,781
-	20,401	9,605	30,006		9,118		65,386	12,903		21,530	
Other				29,419		26,849			24,448		58,881
TOTAL EXPENSES	6,437,224	6,184,217	12,621,441	7,435,333	6,177,837	16,657,801	30,270,971	8,040,547	7,589,426	9,912,569	25,542,542
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	(1,261,269)	245,147	(1,016,122)	784,583	186,576	1,399,596	2,370,755	1,340,885	1,241,716	1,839,860	4,422,461
Support and other revenue:											
Contributions:											
Foundations	279	279	558	279	279	279	837	279	279	279	837
Miscellaneous and interest income	4,444	4,444	8,888	4,444	4,444	28,617	37,505	4,444	4,444	8,029	16,917
TOTAL SUPPORT AND OTHER REVENUE	4,723	4,723	9,446	4,723	4,723	28,896	38,342	4,723	4,723	8,308	17,754
CHANGE IN NET ASSETS	\$ (1,256,546)	\$ 249,870	\$ (1,006,676)	\$ 789,306	\$ 191,299	\$ 1,428,492	\$ 2,409,097	\$ 1,345,608	\$ 1,246,439	\$ 1,848,168	\$ 4,440,215

# COMBINING STATEMENT OF ACTIVITIES AND NET ASSETS BY CHARTER, Cont'd YEAR ENDED JUNE 30, 2022

					Leadership Preparent	aratory Ocean Hill					
						Uncommon					
		ship Preparatory Bro	wnsville			Preparatory			ership Preparatory Ca	narsie	
	Elementary	Middle	T . 1	Elementary	Middle	Charter High	T . 1	Elementary	Middle	TT 4 1	m . 1
Revenue, gains and other support:	School	School	Total	School	School	School	Total	School	School	Total	Total
Public school district:											
Resident student enrollment	\$ 7,238,018	\$ 4,257,995	\$ 11,496,013	\$ 6,289,415	\$ 5,410,933	\$ 8,774,461	\$ 20,474,809	\$ 7,115,680	\$ 5,750,828	\$ 12,866,508	\$ 134,767,395
Students with disabilities	276,156	363,745	639,901	248,539	286,265	473,005	1,007,809	190,324	148,463	338,787	9,836,722
Grants and contracts:	270,100	202,7 .2	027,701	2.0,000	200,200	.,,,,,,,	-	1,0,02.	1.0,.00	220,707	>,000,722
Federal - Title and IDEA	186,529	258,143	444,672	269,557	147,347	301,832	718,736	269,014	147,747	416,761	5,358,957
Federal - Other	564,533	679,220	1,243,753	532,860	398,409	829,507	1,760,776	560,654	575,982	1,136,636	13,750,105
Other support:											
In-kind donations	2,281,745	1,402,736	3,684,481	1,986,620	1,730,878	2,809,782	6,527,280	2,220,722	1,793,217	4,013,939	40,912,791
TOTAL REVENUE, GAINS AND OTHER SUPPORT	10,546,981	6,961,839	17,508,820	9,326,991	7,973,832	13,188,587	30,489,410	10,356,394	8,416,237	18,772,631	204,625,970
TO THE REVERGE, GIAINS THIS OTHER SOTT ORT	10,5 10,501	0,701,037	17,300,020	7,520,771	7,575,052	15,100,507	30,100,110	10,550,571	0,110,237	10,772,031	201,023,570
Personnel services costs:											
Administrative staff personnel	945,130	863,018	1,808,148	888,299	861,299	1,418,941	3,168,539	903,581	908,278	1,811,859	22,732,744
Instructional personnel	2,515,135	2,217,374	4,732,509	2,642,410	1,956,646	3,745,452	8,344,508	2,778,687	2,074,454	4,853,141	57,546,569
Non-instructional personnel		<u>-</u> _	<u>-</u> _		<u>-</u> _	<u>-</u> _		<u> </u>	<u>-</u>	<u> </u>	<u>-</u>
TOTAL STAFF AND SALARIES	3,460,265	3,080,392	6,540,657	3,530,709	2,817,945	5,164,393	11,513,047	3,682,268	2,982,732	6,665,000	80,279,313
Eximpe homofite and normall torres	503,922	497,435	1,001,357	524 971	432,859	942 649	1 011 270	554,404	472,222	1,026,626	12,684,802
Fringe benefits and payroll taxes Retirement	35,106	53,687	88,793	534,871 49,181	39,049	843,648 74,168	1,811,378 162,398	35,111	42,996	78,107	1,014,610
Management company fees	1,090,676	741,869	1,832,545	981,756	835,923	1,390,452	3,208,131	1,088,974	885,917	1,974,891	21,565,950
Legal services	5,932	5,932	11,864	5,932	5,932	5,932	17,796	5,932	5,932	11,864	142,376
Accounting and audit services	11,458	11,458	22,916	11,458	11,458	11,458	34,374	11,458	11,458	22,916	275,000
Other professional and consulting services	11,483	12,553	24,036	12,275	137,151	152,421	301,847	10,758	11,212	21,970	1,107,005
Building rent	505	505	1,010	505	505	505	1,515	505	505	1,010	74,909
In-kind rent	2,254,252	1,386,522	3,640,774	1,961,386	1,709,159	2,774,240	6,444,785	2,191,801	1,769,787	3,961,588	40,360,297
Repairs and maintenance	64,702	12,044	76,746	23,809	15,173	17,061	56,043	11,668	8,631	20,299	1,588,649
Insurance	50,738	50,738	101,476	50,738	50,738	50,738	152,214	50,738	50,738	101,476	1,269,894
Utilities	46,078	46,915	92,993	32,855	29,696	39,688	102,239	42,278	29,044	71,322	1,637,825
Supplies and materials	218,541	140,097	358,638	157,888	160,464	252,439	570,791	171,909	141,775	313,684	4,232,662
Equipment/Furnishings	60,972	10,208	71,180	8,585	15,455	35,237	59,277	13,910	5,134	19,044	399,956
Staff development	93,326	53,985	147,311	71,750	65,951	73,647	211,348	88,382	66,497	154,879	1,873,542
Marketing and recruitment	84,776	90,282	175,058	71,170	69,841	72,881	213,892	71,432	74,711	146,143	1,780,073
Technology	322,234	250,590	572,824	328,078	246,296	333,068	907,442	304,300	279,682	583,982	6,811,240
Food service	183	3,354	3,537	183	839	183	1,205	183	183	366	14,209
Student services	115,546	131,863	247,409	104,207	134,953	207,006	446,166	82,109	79,574	161,683	2,983,862
Office expense	189,979	132,417	322,396	131,903	84,986	169,645	386,534	113,640	94,444	208,084	2,859,483
Depreciation and amortization	200,881	204,124	405,005	177,244	157,801	443,551	778,596	221,668	148,976	370,644	5,273,867
Other	11,836	9,942	21,778	53,974	20,527	29,040	103,541	26,022	9,573	35,595	507,977
TOTAL EXPENSES	8,833,391	6,926,912	15,760,303	8,300,457	7,042,701	12,141,401	27,484,559	8,779,450	7,171,723	15,951,173	188,737,501
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	1,713,590	34,927	1,748,517	1,026,534	931,131	1,047,186	3,004,851	1,576,944	1,244,514	2,821,458	15,888,469
Support and other revenue: Contributions:											
Foundations	279	279	558	279	279	279	837	279	279	558	6,693
Miscellaneous and interest income	4,882	4,444	9,326	5,683	4,444	4,444	14,571	4,444	4,444	8,888	141,127
TOTAL SUPPORT AND OTHER REVENUE	5,161	4,723	9,884	5,962	4,723	4,723	15,408	4,723	4,723	9,446	147,820
CHANGE IN NET ASSETS	\$ 1,718,751	\$ 39,650	\$ 1,758,401	\$ 1,032,496	\$ 935,854	\$ 1,051,909	\$ 3,020,259	\$ 1,581,667	\$ 1,249,237	\$ 2,830,904	\$ 16,036,289

## STATEMENT OF FUNCTIONAL EXPENSES – BEDFORD STUYVESANT COLLEGIATE

				Progr	ram Services			Supp	ort Services	
	No. of positions	Regular education			Special ducation	Total		Management and General		Total
Personnel services costs:										
Administrative staff personnel	12.83	\$	593,807	\$	88,730	\$	682,537		\$226,924	\$ 909,461
Instructional personnel	48.38		2,302,085		343,990		2,646,075		-	2,646,075
Non-instructional personnel	<u>-</u> _		<u>-</u>		<u> </u>		<u> </u>		<u> </u>	 <u>-</u>
Total salaries and staff	61.21		2,895,892		432,720		3,328,612		226,924	3,555,536
Fringe benefits and payroll taxes			496,488		74,188		570,676		37,730	608,406
Retirement			43,448		6,492		49,940		3,405	53,345
Management company fees			724,345		108,235		832,580		146,927	979,507
Legal services			-		-		-		5,940	5,940
Accounting and audit services			-		-		-		11,466	11,466
Other professional and consulting services			9,323		1,393		10,716		30	10,746
Building rent			440		66		506		-	506
In-kind rent			1,664,520		248,721		1,913,241			1,913,241
Repairs and maintenance			3,248		485		3,733		-	3,733
Insurance			-		-		-		50,747	50,747
Utilities			85		13		98		49,400	49,498
Supplies and materials			74,745		11,169		85,914		69,622	155,536
Equipment/Furnishings			2,392		357		2,749		17,035	19,784
Staff development			80,565		12,039		92,604		-	92,604
Marketing and recruitment			71,253		10,647		81,900		-	81,900
Technology			212,814		31,800		244,614		39,684	284,298
Food service			156		23		179		-	179
Student services			114,174		17,060		131,234		-	131,234
Office expense			46,759		6,987		53,746		102,901	156,647
Depreciation and amortization			138,071		20,631		158,702		698	159,400
Other			17,190		2,569		19,759		47	 19,806
		\$	6,595,908	\$	985,595	\$	7,581,503	\$	762,556	\$ 8,344,059

## STATEMENT OF FUNCTIONAL EXPENSES – BROOKLYN EAST COLLEGIATE

				Program Services				Supp	ort Services	
	No. of	Regular			pecial				nagement	
	positions		education	education		Total		and	d General	Total
Personnel services costs:										
Administrative staff personnel	14.83	\$	376,980	\$	32,781	\$	409,761	\$	113,405	\$ 523,166
Instructional personnel	28.38		866,514		75,349		941,863		-	941,863
Non-instructional personnel										 
Total salaries and staff	43.21		1,243,494		108,130		1,351,624		113,405	1,465,029
Fringe benefits and payroll taxes			211,690		18,408		230,098		18,060	248,158
Retirement			17,442		1,517		18,959		1,591	20,550
Management company fees			179,792		15,634		195,426		34,487	229,913
Legal services			-		-		-		5,932	5,932
Accounting and audit services			-		-		-		11,458	11,458
Other professional and consulting services			46,577		4,050		50,627		30	50,657
Building rent			7,998		695		8,693		-	8,693
In-kind rent			327,905		28,513		356,418			356,418
Repairs and maintenance			4,629		402		5,031		-	5,031
Insurance			-		-		-		50,738	50,738
Utilities			203		18		221		35,458	35,679
Supplies and materials			21,969		1,910		23,879		53,799	77,678
Equipment/Furnishings			1,274		111		1,385		40	1,425
Staff development			34,285		2,981		37,266		=	37,266
Marketing and recruitment			70,749		6,152		76,901		=	76,901
Technology			123,881		10,772		134,653		21,676	156,329
Food service			167		15		182		-	182
Student services			61,471		5,345		66,816		-	66,816
Office expense			26,901		2,339		29,240		14,677	43,917
Depreciation and amortization			182,297		15,852		198,149		2,063	200,212
Other			12,495		1,086		13,581		47	 13,628
		\$	2,575,219	\$	223,930	\$	2,799,149	\$	363,461	\$ 3,162,610

## STATEMENT OF FUNCTIONAL EXPENSES – BROWNSVILLE COLLEGIATE

				Progr	am Services			Supp	ort Services	
	No. of positions	Regular education			Special ducation	Total		Management and General		Total
Personnel services costs:								•		
Administrative staff personnel	13.83	\$	560,515	\$	62,280	\$	622,795	\$	159,048	\$ 781,843
Instructional personnel	27.38		1,285,172		142,797		1,427,969		-	1,427,969
Non-instructional personnel	<u> </u>		<u> </u>		<u> </u>		<u> </u>		<u> </u>	<u>-</u>
Total salaries and staff	41.21		1,845,687		205,077		2,050,764		159,048	2,209,812
Fringe benefits and payroll taxes			283,433		31,493		314,926		23,205	338,131
Retirement			22,951		2,550		25,501		1,978	27,479
Management company fees			383,036		42,560		425,596		75,105	500,701
Legal services			-		-		-		5,932	5,932
Accounting and audit services			-		-		-		11,458	11,458
Other professional and consulting services			9,654		1,073		10,727		42	10,769
Building rent			454		51		505		-	505
In-kind rent			791,469		87,941		879,410			879,410
Repairs and maintenance			10,174		1,130		11,304		-	11,304
Insurance			-		-		-		50,738	50,738
Utilities			1,031		115		1,146		48,026	49,172
Supplies and materials			39,666		4,407		44,073		64,724	108,797
Equipment/Furnishings			2,831		315		3,146		709	3,855
Staff development			49,475		5,497		54,972		-	54,972
Marketing and recruitment			64,489		7,166		71,655		-	71,655
Technology			202,031		22,448		224,479		24,472	248,951
Food service			165		18		183		-	183
Student services			58,071		6,452		64,523		-	64,523
Office expense			44,050		4,894		48,944		31,099	80,043
Depreciation and amortization			109,087		12,121		121,208		800	122,008
Other			7,851		872		8,723		25,356	 34,079
		\$	3,925,605	\$	436,180	\$	4,361,785	\$	522,692	\$ 4,884,477

## STATEMENT OF FUNCTIONAL EXPENSES – WILLIAMSBURG COLLEGIATE

				Program Services				Supp	ort Services	
	No. of positions	Regular education		Special education		Total		Management and General		 Total
Personnel services costs:			_	<u> </u>						_
Administrative staff personnel	11.83	\$	488,546	\$	60,382	\$	548,928	\$	222,632	\$ 771,560
Instructional personnel	37.38		1,859,586		229,836		2,089,422		-	2,089,422
Non-instructional personnel	<u>=</u> _		<u>-</u>		<u>=</u>		<u>=</u>		<u>=</u>	 <u>-</u>
Total salaries and staff	49.21		2,348,132		290,218		2,638,350		222,632	2,860,982
Fringe benefits and payroll taxes			368,997		45,606		414,603		33,604	448,207
Retirement			21,719		2,684		24,403		2,059	26,462
Management company fees			574,382		70,991		645,373		113,889	759,262
Legal services			-		-		-		5,932	5,932
Accounting and audit services			-		=		=		11,458	11,458
Other professional and consulting services			15,921		1,968		17,889		30	17,919
Building rent			449		56		505		=	505
In-kind rent			1,294,080		159,942		1,454,022			1,454,022
Repairs and maintenance			7,844		969		8,813		-	8,813
Insurance			-		-		-		50,738	50,738
Utilities			985		122		1,107		18,220	19,327
Supplies and materials			40,480		5,003		45,483		66,312	111,795
Equipment/Furnishings			4,794		593		5,387		40	5,427
Staff development			56,253		6,953		63,206		-	63,206
Marketing and recruitment			62,426		7,716		70,142		-	70,142
Technology			182,794		22,592		205,386		44,526	249,912
Food service			804		99		903		-	903
Student services			68,081		8,414		76,495		-	76,495
Office expense			38,372		4,743		43,115		36,107	79,222
Depreciation and amortization			121,044		14,960		136,004		1,802	137,806
Other			10,302		1,273		11,575		4,426	 16,001
		\$	5,217,859	\$	644,902	\$	5,862,761	\$	611,775	\$ 6,474,536

## STATEMENT OF FUNCTIONAL EXPENSES – OCEAN HILL COLLEGIATE

				Progr	am Services			Sup	port Services	
	No. of positions	Regular education			Special ducation	Total		Management and General		 Total
Personnel services costs:					_		_			
Administrative staff personnel	22.67	\$	1,036,264	\$	66,145	\$	1,102,409	\$	437,140	\$ 1,539,549
Instructional personnel	62.75		3,143,776		200,667		3,344,443		-	3,344,443
Non-instructional personnel			<u>-</u>				<u>-</u>			 <u>-</u>
Total salaries and staff	85.42		4,180,040		266,812		4,446,852		437,140	4,883,992
Fringe benefits and payroll taxes			651,479		41,584		693,063		65,114	758,177
Retirement			44,818		2,861		47,679		4,750	52,429
Management company fees			827,174		52,798		879,972		155,289	1,035,261
Legal services			-		=		=		11,864	11,864
Accounting and audit services			-		=		=		22,916	22,916
Other professional and consulting services			20,169		1,287		21,456		60	21,516
Building rent			949		61		1,010		-	1,010
In-kind rent			1,927,887		123,057		2,050,944			2,050,944
Repairs and maintenance			9,904		632		10,536		-	10,536
Insurance			-		-		-		101,476	101,476
Utilities			1,119		71		1,190		70,399	71,589
Supplies and materials			162,312		10,360		172,672		136,064	308,736
Equipment/Furnishings			17,566		1,121		18,687		1,965	20,652
Staff development			148,187		9,459		157,646		-	157,646
Marketing and recruitment			131,722		8,408		140,130		-	140,130
Technology			448,515		28,629		477,144		71,571	548,715
Food service			342		22		364		-	364
Student services			197,607		12,613		210,220		-	210,220
Office expense			76,119		4,859		80,978		92,073	173,051
Depreciation and amortization			325,281		20,763		346,044		5,993	352,037
Other			32,440		2,071		34,511		7,890	 42,401
		\$	9,203,630	\$	587,468	\$	9,791,098	\$	1,184,564	\$ 10,975,662

## STATEMENT OF FUNCTIONAL EXPENSES – KING'S COLLEGIATE

		Program Services						Sup	oort Services	
	No. of	Regular			Special		m . 1		anagement	<b></b>
	positions		education		education	Total		ar	nd General	 Total
Personnel services costs:										
Administrative staff personnel	48.50	\$	2,383,860	\$	125,466	\$	2,509,326	\$	655,502	\$ 3,164,828
Instructional personnel	141.13		7,693,650		404,929		8,098,579		-	8,098,579
Non-instructional personnel			_		<u> </u>		<u>-</u>		_	 _
Total salaries and staff	189.63		10,077,510		530,395		10,607,905		655,502	11,263,407
Fringe benefits and payroll taxes			1,632,773		85,935		1,718,708		103,771	1,822,479
Retirement			124,831		6,570		131,401		8,099	139,500
Management company fees			2,581,310		135,858		2,717,168		479,500	3,196,668
Legal services			-		-		-		17,796	17,796
Accounting and audit services			-		-		-		34,374	34,374
Other professional and consulting services			55,006		2,895		57,901		195	58,096
Building rent			1,439		76		1,515		-	1,515
In-kind rent			6,073,050		319,634		6,392,684			6,392,684
Repairs and maintenance			110,437		5,813		116,250		-	116,250
Insurance			-		-		-		152,214	152,214
Utilities			5,403		284		5,687		137,521	143,208
Supplies and materials			348,538		18,344		366,882		211,751	578,633
Equipment/Furnishings			55,885		2,941		58,826		18,278	77,104
Staff development			278,084		14,636		292,720		_	292,720
Marketing and recruitment			205,209		10,801		216,010		_	216,010
Technology			800,680		42,141		842,821		116,495	959,316
Food service			603		32		635		-	635
Student services			378,476		19,920		398,396		-	398,396
Office expense			128,653		6,771		135,424		167,933	303,357
Depreciation and amortization			968,722		50,985		1,019,707		14,224	1,033,931
Other			55,058		2,898		57,956		8,919	66,875
		\$	23,881,667	\$	1,256,929	\$	25,138,596	\$	2,126,572	\$ 27,265,168

## STATEMENT OF FUNCTIONAL EXPENSES – EXCELLENCE BOYS

				Program Services				Sup	oort Services		
	No. of	Regular			Special				anagement		
	positions		education		ducation	Total		and General		Total	
Personnel services costs:											
Administrative staff personnel	28.67	\$	1,440,411	\$	125,253	\$	1,565,664	\$	357,417	\$	1,923,081
Instructional personnel	87.75		4,152,892		361,121		4,514,013		-		4,514,013
Non-instructional personnel											
Total salaries and staff	116.42		5,593,303		486,374		6,079,677		357,417		6,437,094
Fringe benefits and payroll taxes			876,879		76,250		953,129		54,136		1,007,265
Retirement			64,733		5,629		70,362		4,024		74,386
Management company fees			1,102,684		95,886		1,198,570		211,512		1,410,082
Legal services			-		-		-		11,864		11,864
Accounting and audit services			=		=		-		22,916		22,916
Other professional and consulting services			186,364		16,206		202,570		83		202,653
Building rent			46,868		4,076		50,944		-		50,944
In-kind rent			=		-		-				=
Repairs and maintenance			629,081		54,703		683,784		-		683,784
Insurance			-		-		-		101,476		101,476
Utilities			165,797		14,417		180,214		101,017		281,231
Supplies and materials			414,239		36,021		450,260		137,284		587,544
Equipment/Furnishings			18,071		1,571		19,642		561		20,203
Staff development			158,536		13,786		172,322		-		172,322
Marketing and recruitment			133,746		11,630		145,376		-		145,376
Technology			487,743		42,412		530,155		47,000		577,155
Food service			337		29		366		-		366
Student services			131,341		11,421		142,762		-		142,762
Office expense			109,283		9,503		118,786		98,306		217,092
Depreciation and amortization			404,369		35,162		439,531		5,389		444,920
Other			17,813		1,549		19,362		10,644		30,006
		\$	10,541,187	\$	916,625	\$	11,457,812	\$	1,163,629	\$	12,621,441

## STATEMENT OF FUNCTIONAL EXPENSES – EXCELLENCE GIRLS

				Prog	gram Services	es			port Services	
	No. of positions	Regular education		Special education		Total		Management and General		Total
Personnel services costs:										 
Administrative staff personnel	51.50	\$	2,469,714	\$	274,413	\$	2,744,127	\$	598,959	\$ 3,343,086
Instructional personnel	168.13		8,175,930		908,437		9,084,367		-	9,084,367
Non-instructional personnel							<u> </u>			 <u> </u>
Total salaries and staff	219.63		10,645,644		1,182,850		11,828,494		598,959	12,427,453
Fringe benefits and payroll taxes			1,720,682		191,187		1,911,869		94,868	2,006,737
Retirement			155,864		17,318		173,182		7,436	180,618
Management company fees			2,515,561		279,507		2,795,068		493,247	3,288,315
Legal services			-		-		-		17,796	17,796
Accounting and audit services			-		-		-		34,374	34,374
Other professional and consulting services			253,737		28,193		281,930		89	282,019
Building rent			1,363		152		1,515		-	1,515
In-kind rent			6,202,975		689,219		6,892,194			6,892,194
Repairs and maintenance			497,888		55,321		553,209		-	553,209
Insurance			-		-		-		204,387	204,387
Utilities			407,778		45,309		453,087		159,230	612,317
Supplies and materials			335,729		37,303		373,032		230,735	603,767
Equipment/Furnishings			34,822		3,869		38,691		5,535	44,226
Staff development			236,174		26,242		262,416		-	262,416
Marketing and recruitment			207,161		23,018		230,179		-	230,179
Technology			725,380		80,598		805,978		110,858	916,836
Food service			1,163		129		1,292		-	1,292
Student services			506,726		56,303		563,029		-	563,029
Office expense			213,763		23,752		237,515		176,864	414,379
Depreciation and amortization			595,777		66,198		661,975		6,552	668,527
Other			38,134		4,237		42,371		23,015	 65,386
		\$	25,296,321	\$	2,810,705	\$	28,107,026	\$	2,163,945	\$ 30,270,971

## STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY BEDFORD STUYVESANT

		Program Services						Sup			
	No. of positions	Regular education			Special education	Total		Management and General			Total
Personnel services costs:					_						
Administrative staff personnel	42.50	\$	2,210,044	\$	141,067	\$	2,351,111	\$	636,513	\$	2,987,624
Instructional personnel	155.13		7,021,499		448,181		7,469,680		-		7,469,680
Non-instructional personnel	<u>=</u>		<u>-</u>		<u>-</u>		<u> </u>		<u>-</u>		<u>-</u>
Total salaries and staff	197.63		9,231,543		589,248		9,820,791		636,513		10,457,304
Fringe benefits and payroll taxes			1,424,948		90,954		1,515,902		91,979		1,607,881
Retirement			97,665		6,234		103,899		6,644		110,543
Management company fees			2,517,389		160,684		2,678,073		472,601		3,150,674
Legal services			-		-		-		17,796		17,796
Accounting and audit services			-		-		-		34,374		34,374
Other professional and consulting services			98,222		6,270		104,492		285		104,777
Building rent			5,810		371		6,181		-		6,181
In-kind rent			5,991,783		382,454		6,374,237				6,374,237
Repairs and maintenance			40,327		2,574		42,901		-		42,901
Insurance			=		=		=		152,214		152,214
Utilities			3,138		200		3,338		105,912		109,250
Supplies and materials			222,528		14,204		236,732		220,331		457,063
Equipment/Furnishings			36,935		2,358		39,293		18,486		57,779
Staff development			213,241		13,611		226,852		-		226,852
Marketing and recruitment			199,926		12,761		212,687		-		212,687
Technology			704,188		44,948		749,136		56,344		805,480
Food service			4,697		300		4,997		-		4,997
Student services			446,621		28,508		475,129		-		475,129
Office expense			203,603		12,996		216,599		258,162		474,761
Depreciation and amortization			561,486		35,840		597,326		3,455		600,781
Other			34,359		2,193		36,552		22,329		58,881
		\$	22,038,409	\$	1,406,708	\$	23,445,117	\$	2,097,425	\$	25,542,542

## STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY BROWNSVILLE

		Program Services							port Services	
	No. of positions	Regular education			Special ducation	Total		Management and General		 Total
Personnel services costs:										
Administrative staff personnel	33.67	\$	1,282,863	\$	67,519	\$	1,350,382	\$	457,766	\$ 1,808,148
Instructional personnel	88.75		4,495,884		236,625		4,732,509		-	4,732,509
Non-instructional personnel	<u>-</u> _		<u>-</u>		<u> </u>		<u>-</u>		<u>-</u>	<u>-</u>
Total salaries and staff	122.42		5,778,747		304,144		6,082,891		457,766	6,540,657
Fringe benefits and payroll taxes			887,482		46,710		934,192		67,165	1,001,357
Retirement			78,702		4,142		82,844		5,949	88,793
Management company fees			1,479,780		77,883		1,557,663		274,882	1,832,545
Legal services			-		-		-		11,864	11,864
Accounting and audit services			-		-		-		22,916	22,916
Other professional and consulting services			22,777		1,199		23,976		60	24,036
Building rent			959		51		1,010		-	1,010
In-kind rent			3,458,735		182,039		3,640,774			3,640,774
Repairs and maintenance			72,909		3,837		76,746		-	76,746
Insurance			-		-		-		101,476	101,476
Utilities			3,550		187		3,737		89,256	92,993
Supplies and materials			206,429		10,865		217,294		141,344	358,638
Equipment/Furnishings			46,255		2,434		48,689		22,491	71,180
Staff development			139,945		7,366		147,311		-	147,311
Marketing and recruitment			166,305		8,753		175,058		-	175,058
Technology			468,223		24,643		492,866		79,958	572,824
Food service			3,360		177		3,537		-	3,537
Student services			235,039		12,370		247,409		-	247,409
Office expense			130,396		6,863		137,259		185,137	322,396
Depreciation and amortization			381,994		20,105		402,099		2,906	405,005
Other			19,336		1,018		20,354		1,424	21,778
		\$	13,580,923	\$	714,786	\$	14,295,709	\$	1,464,594	\$ 15,760,303

## STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY OCEAN HILL

		Program Services						Sup	port Services	
	No. of positions	Regular education		Special education		Total		Management and General		Total
Personnel services costs:										
Administrative staff personnel	53.50	\$	2,565,674	\$	135,035	\$	2,700,709	\$	467,830	\$ 3,168,539
Instructional personnel	149.13		7,927,283		417,225		8,344,508		-	8,344,508
Non-instructional personnel	<u>-</u> _		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>	 <u>-</u>
Total salaries and staff	202.63		10,492,957		552,260		11,045,217		467,830	 11,513,047
Fringe benefits and payroll taxes			1,652,821		86,991		1,739,812		71,566	1,811,378
Retirement			148,004		7,790		155,794		6,604	162,398
Management company fees			2,590,565		136,346		2,726,911		481,220	3,208,131
Legal services			-		-		-		17,796	17,796
Accounting and audit services			-		-		-		34,374	34,374
Other professional and consulting services			286,655		15,087		301,742		105	301,847
Building rent			1,439		76		1,515		_	1,515
In-kind rent			6,122,546		322,239		6,444,785			6,444,785
Repairs and maintenance			53,241		2,802		56,043		-	56,043
Insurance			-		-		-		152,214	152,214
Utilities			273		14		287		101,952	102,239
Supplies and materials			339,565		17,872		357,437		213,354	570,791
Equipment/Furnishings			48,107		2,532		50,639		8,638	59,277
Staff development			200,781		10,567		211,348		-	211,348
Marketing and recruitment			203,197		10,695		213,892		_	213,892
Technology			769,882		40,520		810,402		97,040	907,442
Food service			1,145		60		1,205		_	1,205
Student services			423,858		22,308		446,166		_	446,166
Office expense			242,924		12,786		255,710		130,824	386,534
Depreciation and amortization			734,013		38,632		772,645		5,951	778,596
Other			48,211		2,537		50,748		52,793	 103,541
		\$	24,360,184	\$	1,282,114	\$	25,642,298	\$	1,842,261	\$ 27,484,559

## <u>STATEMENT OF FUNCTIONAL EXPENSES – LEADERSHIP PREPARATORY CANARSIE</u>

				Program Services				Support Services			
	No. of positions	Regular education			Special lucation	Total		Management and General			Total
Personnel services costs:				·-	_		_				_
Administrative staff personnel	28.67	\$	1,438,287	\$	59,929	\$	1,498,216	\$	313,643	\$	1,811,859
Instructional personnel	92.75		4,659,015		194,126		4,853,141		-		4,853,141
Non-instructional personnel									<u> </u>		
Total salaries and staff	121.42		6,097,302		254,055		6,351,357		313,643		6,665,000
Fringe benefits and payroll taxes			940,302		39,179		979,481		47,145		1,026,626
Retirement			71,168		2,965		74,133		3,974		78,107
Management company fees			1,611,511		67,146		1,678,657		296,234		1,974,891
Legal services			-		=		=		11,864		11,864
Accounting and audit services			-		-		-		22,916		22,916
Other professional and consulting services			21,034		876		21,910		60		21,970
Building rent			970		40		1,010		-		1,010
In-kind rent			3,803,124		158,464		3,961,588				3,961,588
Repairs and maintenance			19,487		812		20,299		-		20,299
Insurance			-		-		-		101,476		101,476
Utilities			2,913		121		3,034		68,288		71,322
Supplies and materials			170,376		7,099		177,475		136,209		313,684
Equipment/Furnishings			16,470		686		17,156		1,888		19,044
Staff development			148,684		6,195		154,879		-		154,879
Marketing and recruitment			140,297		5,846		146,143		-		146,143
Technology			500,195		20,841		521,036		62,946		583,982
Food service			351		15		366		-		366
Student services			155,216		6,467		161,683		-		161,683
Office expense			111,450		4,644		116,094		91,990		208,084
Depreciation and amortization			353,625		14,734		368,359		2,285		370,644
Other			25,078		1,045		26,123		9,472		35,595
		\$	14,189,553	\$	591,230	\$	14,780,783	\$	1,170,390	\$	15,951,173