Sisulu-Walker Charter School of Harlem, Inc.

Financial Statements and Independent Auditors' Report

June 30, 2023

Sisulu-Walker Charter School of Harlem, Inc.

Financial Statements

Table of Contents

Independent Auditors' Report	1 - 2
Financial Statements	
Statement of Financial Position	3
Statement of Activities	4
Schedule of Functional Expenses	5
Statement of Cash Flows	6
Notes to Financial Statements	7 - 11
Independent Auditors' Report on Internal Control Over Financial Reporting and On Compliance and Other Matters Based on an Audit of Financial Statements	
Performed in Accordance with Government Auditing Standards	12 - 13



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Independent Auditors' Report

To the Board of Trustees of Sisulu-Walker Charter School of Harlem, Inc. New York, New York

Opinion

We have audited the accompanying financial statements of Sisulu-Walker Charter School of Harlem, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2023, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Sisulu-Walker Charter School of Harlem, Inc. as of June 30, 2023, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Sisulu-Walker Charter School of Harlem, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Sisulu-Walker Charter School of Harlem, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

* Exercise professional judgment and maintain professional skepticism throughout the audit.

* Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

* Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Sisulu-Walker Charter School of Harlem, Inc's internal control. Accordingly, no such opinion is expressed.

* Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

* Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Sisulu-Walker Charter School of Harlem, Inc's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited Sisulu-Walker Charter School of Harlem, Inc.'s 2022 financial statements, and our report dated October 25, 2022, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2022, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October xx, 2023, on our consideration of Sisulu-Walker Charter School of Harlem, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Sisulu-Walker Charter School of Harlem, Inc.'s internal control over financial reporting and compliance.

Vargas Z Rivera, LLP

New City, New York October 6, 2023

Sisulu-Walker Charter School of Harlem, Inc. Statement of Financial Position June 30, 2023 (With Summarized Comparative Information For June 30, 2022)

ASSETS	2023	2022
Current Assets		
Cash and Cash Equivalents	\$ 513,641	\$ 341,913
Due from Government Agencies (Note 3)	453,069	334,923
Total Current Assets	966,710	676,836
Fixed Assets		
Leasehold Improvements	220,692	220,692
Equipment, Furniture and Fixtures	1,005,341	996,720
	1,226,033	1,217,412
Less: Accumulated Depreciation	(998,886) (923,944)
Total Fixed Assets	227,147	293,468
Other Assets		
Security Deposits	-	37,500
Total Other Assets		37,500
Total Assets	\$ 1,193,857	\$ 1,007,804
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts Payable and Accrued Expenses	\$ 219,677	\$ 130,627
Accrued Payroll and Related Expenses	336,227	
Deferred Revenue	170,161	-
Total Liabilities	726,065	378,333
Net Assets		
Net Assets Without Donor Restrictions	467,792	629,471
Total Net Assets	467,792	629,471
Total Liabilities and Net Assets	\$ 1,193,857	\$ 1,007,804

Sisulu-Walker Charter School of Harlem, Inc. Statement of Activities For the year ended June 30, 2023 (With Summarized Comparative Information For The Year Ended June 30, 2022)

NET ASSETS WITHOUT DONOR RESTRICTIONS

PUBLIC SUPPORT AND REVENUE	2023	2022
Resident Student Enrollment Grants and Contracts	\$ 2,971,531	\$ 3,263,593
Federal Funding	587,927	606,524
State Funding	3,230	-
Corporate Contributions	182,495	19,038
Interest Income	7,657	1,701
Total Public Support and Revenue	3,752,840	3,890,856
EXPENSES		
Program Services		
Regular Education	2,388,953	2,049,006
Special Education	893,398	1,433,913
Total Program Expenses	3,282,351	3,482,919
Supporting Services		
Management and General	632,168	707,442
Total Expenses	3,914,519	4,190,361
Total Change in Net Assets	(161,679)	(299,505)
Net Assets, Beginning of Year	629,471	928,976
Net Assets, End of Year	\$ 467,792	\$ 629,471

Sisulu-Walker Charter School of Harlem, Inc. Statement of Functional Expenses

For the year ended June 30, 2023

(With Summarized Comparative Information For The Year Ended June 30, 2022)

Personnel Service Costs	Regular Education	Special Education	Total Programs	Support Services	2023	2022
Salaries	Education	Education	Flograms	Services	2023	2022
Administrative Staff Personnel	\$ 191,856	\$ 119,910	\$ 311,766	\$ 167,874	\$ 479,640	\$ 513,087
Instructional Personnel	1,109,612	387,247	1,496,859	Ş 107,874	1,496,859	1,515,120
Non-Instructional Personnel	1,105,012	507,247	1,450,855	197,187	197,187	220,040
Total Personnel Costs	1,301,468	507,157	1,808,625	365,061	2,173,686	2,248,247
	1,301,408	507,157	1,808,025	303,001	2,173,080	2,240,247
Fringe Benefits	187,269	72,975	260,244	24,155	284,399	332,482
Payroll Taxes	115,406	44,971	160,377	14,886	175,263	187,704
Retirement Benefits	43,979	17,138	61,117	5,673	66,790	65,265
Total Personnel and Related Expenses	346,654	135,084	481,738	44,714	526,452	585,451
Operating Expenses						
Consultants - Education (Note 5)	110,693	40,022	150,715	11,884	162,599	182,585
Insurance	47,340	18,448	65,788	6,106	71,894	62,838
Supplies and Materials	16,454	4,540	20,994	682	21,676	12,693
Technology	41,300	16,094	57,394	5,327	62,721	28,843
Occupancy	55,699	21,705	77,404	7,185	84,589	481,252
Utilities	19,742	7,693	27,435	2,547	29,982	80,725
Student Services	161,117	35,765	196,882	-	196,882	17,678
Staff Development	41,882	14,681	56,563	4,141	60,704	45,693
Marketing and Recruitment	35,216	9,836	45,052	1,553	46,605	15,378
Accounting and Audit Fees	-	-	-	155,700	155,700	151,596
Office Expenses	89,507	34,879	124,386	11,545	135,931	108,935
Maintenance and Repairs	43,491	16,947	60,438	5,610	66,048	67,481
Equipment and Furnishings	2,932	1,142	4,074	378	4,452	4,711
Depreciation	49,347	19,230	68,577	6,365	74,942	78,326
Other Expenses	26,111	10,175	36,286	3,370	39,656	17,929
Total Operating Expenses	740,831	251,157	991,988	222,393	1,214,381	1,356,663
TOTAL EXPENSES	\$ 2,388,953	\$ 893,398	\$ 3,282,351	\$ 632,168	\$ 3,914,519	\$ 4,190,361

Sisulu-Walker Charter School of Harlem, Inc. Statement of Cash Flows For the year ended June 30, 2023 (With Summarized Comparative Information For The Year Ended June 30, 2022)

	2023			2022	
CASH FLOWS FROM OPERATING ACTIVITIES					
Receipts from Resident Student Enrollment	\$	3,153,996	\$	3,258,998	
Receipts from Grants and Contributions		643,202		504,384	
Receipts from Other Revenue		7,657		1,701	
Payments to Employees		(2,611,617)		(2,934,921)	
Payments to Vendors and Suppliers		(1,012,889)		(1,251,248)	
Net Cash Provided by Operating Activities		180,349		(421,086)	
CASH FLOWS FROM INVESTING ACTIVITIES					
Payments for Leasehold Improvements		-		(1,780)	
Purchases of Equipment, Furniture and Fixtures		(8,621)		(46,218)	
Net Cash Used In Investing Activities		(8,621)		(47,998)	
NET DECREASE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH		171,728		(469,084)	
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH AT BEGINNING OF YEAR		341,913		810,997	
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH AT END OF YEAR	\$	513,641	\$	341,913	

SUPPLEMENTAL DISCLOSURE OF CASH FLOWS INFORMATION

Reconciliation of cash, cash equivalents and restricted cash reported within the statement of financial position that sum to the total amounts shown in the statement of cash flows:

Cash and Cash Equivalents Cash in Escrow	\$ 436,020 77,621	\$ 265,752 76,161
Total Cash, Cash Equivalents and Restricted Cash	\$ 513,641	\$ 341,913

NOTE 1 - ORGANIZATION

Sisulu-Walker Charter School of Harlem, Inc. (the "School") is a charter school for children located in Harlem, New York. In fiscal year 2014, the School operated grades kindergarten through fifth. It educates children in a completely nondiscriminatory and secular basis. The founders and supporters of the School believe that access to a public education of high quality for all children is the foremost issue. The School was chartered during August 1999 and the first classes were offered during the 1999-2000 school year. Charter was renewed in 2021 and extended thru August 9, 2026.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Revenues are recognized when earned and expenses are recognized when incurred.

Basis of Presentation

Under the provisions of the Guide, net assets and revenues, and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the School and changes therein are classified as follows:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the School. The School's board may designate assets without restrictions for specific operational purposes from time to time.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the School or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Earnings related to restricted net assets will be included in net assets without donor restrictions unless otherwise specifically required to be included in donor-restricted net assets by the donor or by applicable state law.

All net assets of the School at June 30, 2023 were considered to be net assets without donor restrictions.

Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in The United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

For the purposes of the statement of cash flows, the School considers all highly liquid investments available for current use with an initial period of three months or less to be cash equivalents.

Under the provisions of its charter, the School established an escrow account to pay for legal and audit expenses that would be associated with a dissolution, should it occur. As of June 30, 2023, the escrow account amounted to \$77,621.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Tax Exempt Status

The School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income. The School has filed for and received income tax exemptions in the jurisdictions where it is required to do so.

The School files the Form 990 in the U.S. federal jurisdiction. With few exceptions, as of June 30, 2023, the School is no longer subject to U.S. Federal income tax examinations by tax authorities for the years ended prior to June 30, 2020. The tax returns for the years ended June 30, 2020 through June 30, 2022 are still subject to potential audit by the IRS. Management of the School believes it has no material uncertain tax positions and, accordingly it has not recognized any liability for unrecognized tax benefits.

Leasehold Improvements Furniture and Fixtures, and Equipment

Leasehold improvements, furniture and equipment are valued at cost less accumulated depreciation. Depreciation is computed on a straight-line basis over the estimated useful lives of the related assets or the term of the lease agreement. Normal replacement and maintenance costs are charged to earnings a incurred, and major renewals and improvements are capitalized. Upon disposition, the cost and related accumulated depreciation is removed from the accounts and the resulting gain or loss for the period. The School capitalizes assets with cost of \$500 and over. Depreciation is calculated based on the useful lives of the assets as follows: Leasehold Improvements 5 Years, Equipment and Furniture 3 - 7 Years.

Revenue Recognition and Receivables

The School recognizes revenue from grants, contracts and gifts in accordance with guidance under which the School evaluates whether a transfer of assets is (1) an exchange transaction in which a resource provider is receiving commensurate value in return for the resources transferred or (2) a contribution. If the transfer of assets is determined to be an exchange transaction, the School applies guidance under ASC 606. If the transfer of assets is determined to be a contribution, the School evaluates whether the contribution is conditional based upon whether the agreement includes both (1) one or more barriers that must be overcome before the School is entitled to the assets transferred and promised and (2) a right of return of assets transferred or a right of return.

The School's significant sources of revenue are contracts and grants from government agencies, and contributions. Grants and contributions received are recorded as without donor restrictions or with donor restrictions based on the nature of donor restrictions. Grants are recognized when the School incurs expenses related to the contract. Generally, the funds are not remitted until a voucher for the services provided or expenses incurred has been submitted for reimbursement. Funds received in advance of services provided or expenses incurred are recorded as deferred revenue.

Contributions are reported as with donor restrictions support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the statement of activities as net assets released from donor restriction. Donor restricted contributions and grants whose restrictions are met within the same year as received are reflected as contributions and grants without donor restrictions.

The School considers receivables to be fully collectible based on management's review of individual accounts outstanding. If collection becomes doubtful, an allowance for doubtful accounts will be established when that determination is made by management. Unpaid balances remaining after the stated payment terms are considered past due. Recoveries of previously charged off accounts are recorded when received.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Contributed Services

Contributed services that create or enhance nonfinancial assets, or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at fair value in the period received.

A number of volunteers have made a contribution of their time to the School to develop academic and other programs and to serve on the board of trustees. The value of this contributed time is not reflected in the financial statements as such services either do not require specialized skills or would not typically be purchased had they not been provided as donations.

Functional Allocation of Expenses

Expenses relating to more than one function are allocated to program service and management and general based on employee time estimates or other appropriate usage factors.

Liquidity

Assets are presented in the accompanying statement of financial position according to their nearness of conversion to cash and liabilities according to the nearness of their maturity and resulting in use of cash.

Comparative Financial Information

The June 30, 2022 financial statements include certain prior year summarized comparative information in total but not by net asset class. As a result, the June 30, 2022 comparative information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such June 30, 2022 information should be read in conjunction with the School's financial statements for the year ended June 30, 2022, from which the summarized information was derived.

Newly Adopted Accounting Pronouncements

In September 2020, the Financial Accounting Standard Board ("FASB") issued an Accounting Standard Update ("ASU") 2020-07, Not-For-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets. The ASU amends guidance for not-for-profit entities that receive contributed nonfinancial assets. The update requires not-for-profits to present contributed nonfinancial assets as a separate line item in the statement of activities, and to disclose information regarding each type of contributed nonfinancial assets. The update is to be applied on a retrospective basis and is effective for annual reporting periods beginning after June 15, 2022. The Organization adopted this pronouncement during the year ended June 30, 2023. The adoption of this accounting standard did not have an impact on the Organization's financial position or changes in its net assets.

Recent Accounting Pronouncement

In February 2016, the FASB issued Accounting Standard Update ("ASU") 2016-02, Leases (Topic 842) which amends existing lease guidance. The update requires lessees to recognize a right-of-use asset and related liability for many operating leases currently off-balance sheet under U.S. GAAP. Also, the FASB has issued amendments to the update with practical expedients related to land easements and lessor accounting. The Organization adopted this pronouncement during the year ended June 30, 2023. The adoption of this accounting standard did not have an impact on the School's financial position or changes in its net assets.

NOTE 3 – DUE FROM GOVERNMENT AGENCIES

Under the School's Charter School Agreement and the Charter School Act, the School is entitled to receive funding from both State and Federal sources that are available to public schools. These funds include State pupil enrollment funds and Federal food subsidies and Title I, IIA, IV, ESSER2, and ESSER3 funds. The calculation of the amounts to be paid to the School under these programs is determined by the State, and is based on complex laws and regulations, enrollment levels, and economic information related to the home school district of the children enrolled in the school. If these regulations, some of which are relatively new in the State of New York, were to change, or other factors included in the calculations were to change, the level of funding that the School receives could vary significantly. As of June 30, 2023, \$453,069 is due from government agencies.

NOTE 4 – DEFINED CONTRIBUTION PLAN

The School offers a 401(k) plan (the "Plan") for substantially all of its employees. Employees are eligible for the plan immediately upon employment and participation in the Plan is voluntary. Employees may contribute up to 15% of their annual compensation to the Plan, limited to a maximum annual amount as set periodically by the Internal Revenue Service. The School matches the employee contribution 100% up to 4% of the employee's annual compensation. The School's contribution recognized in the statement of activities was \$66,790 for 2023. The Plan assets are held in a separate trust and are not included in the accompanying financial statements. All plan assets are held for the exclusive benefit of the Plan's participants and beneficiaries.

NOTE 5 – <u>CONSULTANTS - EDUCATION</u>

In January 2007, the School entered into a Second Charter School Management Agreement with Victory Schools, Inc. (VSI) d/b/a Victory Education Partners (VEP) to provide services related to certain education and operational aspects of the School. Victory serves as an advisor regarding functions associated with the educational services to be provided to the students at the School and consults with the School with respect to its legal and operational compliance in accordance with the terms of the charter and the Charter School Act. VSI d/b/a BoostEd Finance and the School replaced that certain agreement with another agreement, effective July 1, 2020,. BoostEd shall provide the School with the services outlined on Statement of Work of the agreement. In exchange for the services, the School shall pay to BoostEd the service fee outlined on the Statement of Work.

NOTE 6 – <u>SCHOOL FACILITY</u>

The School has an agreement with the New York City Department of Education for dedicated space in building M223, located at 71-111 Convent Avenue, New York, NY. The School is responsible for any overtime-related costs for services provided beyond regular opening hours. These costs have been included in contracted service in the accompanying statement of functional expenses. The facility was provided to the School at no cost but the School must provide for continuing maintenance and operating expenses. The expenses are also included in maintenance & repairs in the accompanying statement of functional expenses.

NOTE 7 – <u>COMMITMENTS</u>

Operating Lease

The School entered into a new operating lease agreement for equipment on August 1, 2023. The lease begins on September 1, 2023 and calls for monthly payments of \$3,585 and expires on November 30, 2027.

NOTE 8 – <u>CONTINGENCY</u>

The School participates in a number of Federal and State programs. These programs require the School comply with certain requirements of laws, regulations, contracts, and agreements applicable to the program in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government and contracts by government agencies is presently not determinable, it should not, in the opinion of the management, have a material effect on the financial position or results of operations. Accordingly, no provision for such liability that may result has been made in the accompanying financial statements.

NOTE 9 – <u>CONCENTRATIONS</u>

Financial instruments that potentially subject the School to a concentration of credit risk include cash accounts at major financial institutions which, at times may exceed the Federal Deposit Insurance Corporation insured limit of \$250,000 and Due from Government Agencies. Management believes that there is little risk in any losses and has not experienced any losses in such accounts. Management also believes that credit risk with respect to Due from Government Agencies is limited since the amounts are due from local and federal government programs.

The School is dependent on various government agencies for funding, and is responsible for meeting the requirements of such agencies. If the school was to lose students or the related government funding, it could have a substantial effect on its ability to continue operations.

NOTE 10 - LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES

At June 30, 2023, the School has \$889,089 of financial assets to meet needs for general expenditures consisting of cash of \$436,020 and due from government agencies of \$453,069. None of the financial assets are subject to donor or other contractual restrictions. Accordingly, all such funds are available to meet the cash needs of the School in the next 12 months.

In addition to financial assets available to meet general expenditures over the year, the School operates with a balanced budget and anticipates covering its general expenditures by collecting sufficient tuition and other revenues.

NOTE 11 – <u>SUBSEQUENT EVENTS</u>

The School evaluates events occurring after the date of the financial statements to consider whether or not the impact of such events needs to be reflected or disclosed in the financial statements. Such evaluation is performed through the date the financial statements are available for issuance, which was October 6, 2023, for these financial statements.



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Independent Auditors' Report on Internal Control Over Financial Reporting and On Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Board of Trustees of Sisulu-Walker Charter School of Harlem, Inc. New York, New York

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Sisulu-Walker Charter School of Harlem, Inc. (a nonprofit organization) which comprise the statement of financial position as of June 30, 2023 and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 6, 2023.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Sisulu-Walker Charter School of Harlem, Inc.'s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Sisulu-Walker Charter School of Harlem, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Sisulu-Walker Charter School of Harlem, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Vargas & Rivera, LLP

New City, New York October 6, 2023