

# **Summary of Findings**

# MERGER OF BEDFORD STUYVESANT NEW BEGINNINGS CHARTER SCHOOL 2 INTO BEDFORD STUYVESANT NEW BEGINNINGS CHARTER SCHOOL

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## **BACKGROUND INFORMATION**

The State University of New York Board of Trustees (the "SUNY Trustees") approved the charter for Bedford Stuyvesant New Beginnings Charter School 2 ("Bed Stuy 2") on March 4, 2019. At that time, there was an insufficient number of charters available for schools in New York City to provide Bed Stuy 2 a charter. As such, the SUNY Trustees reapproved the updated application for Bed Stuy 2 on October 12, 2023 when a charter became available. The school is scheduled to open in the Fall of 2024 in New York City Community School District ("CSD") 16 serving 162 students in Kindergarten – 1<sup>st</sup> grade.

The New York State Board of Regents (the "Board of Regents") approved the charter for Bedford Stuyvesant New Beginnings Charter School ("Bed Stuy 1") on recommendation from the New York City Schools Chancellor (the "NYC Schools Chancellor") in January 2010. The school opened in the Fall of 2010 and currently serves 722 students in Kindergarten – 8<sup>th</sup> grade in CSD 16. The Board of Regents approved a full-term renewal for Bed Stuy 1 in March 2023, and at the same time approved the school to increase its enrollment and grow to serve high school grades in CSD 14 over the subsequent charter term, ultimately serving 1,269 students in Kindergarten – 12<sup>th</sup> grade. Information on the academic and fiscal performance of Bed Stuy 1 is presented starting on page 3 below.

## **Summary of Merger**

The Board of Regents approved the merger on March 11-12, 2024. If the SUNY Trustees approve the revision, Bed Stuy 1's education corporation will merge into Bed Stuy 2's education corporation and be renamed Bedford Stuyvesant New Beginnings Charter Schools, with both schools under SUNY authorization.

As part of the requested merger, the schools are also requesting an enrollment revision to reconfigure the grades served at each charter such that Bed Stuy 1 would serve the education corporation's middle and high school grades while Bed Stuy 2 serves the elementary grades over its first charter term. To allow for this, the elementary grades would gradually grow out of the Bed Stuy 1 charter as Bed Stuy 2 opens its elementary program over its initial charter term. Ultimately, Bed Stuy 1 would serve 783 students in  $6^{th} - 12^{th}$  grades, with Bed Stuy 2 serving 486 students in Kindergarten –  $5^{th}$  grades at the end of the current charter term. This configuration will allow the schools to grow their program in an efficient pattern with no disruption to currently enrolled students' pathways.

## **Academic Analysis**

Bed Stuy 2 is scheduled to open in the Fall of 2024 and therefore has not yet produced academic performance data. In its most recent renewal, the NYC Schools Chancellor found Bed Stuy 1's academic performance exceeded its district of location for similarly situated students. In 2022-23, Bed Stuy 1 posted high comparative achievement in ELA and mathematics. With 71% of students scoring at or above proficiency in ELA, the school outperformed the district by 28 percentage points. Bed Stuy 1 also posted comparative effective sizes in both subjects that far exceeded the target of 0.3. This level of performance indicates the school performed higher than expected to a large degree in comparison to schools across the state enrolling similar percentages of economically disadvantaged students.

## **Fiscal and Legal Analysis**

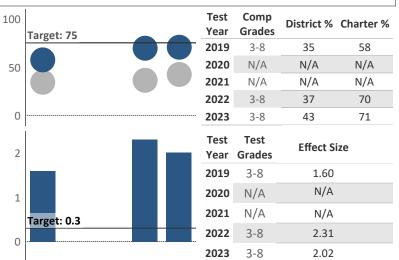
The Institute analyzed Bed Stuy 1 and found that audited financial statements reflect a positive financial position for the last three years. Low enrollment played the biggest role in their fiscal struggles in 2017-18 and 2018-19 translating to lower revenue to cover expenses. In 2019-20, during the Covid outbreak, the school managed to increase enrollment to a stable level and continued to increase it in the following two years bringing it to a stable fiscal position. Bed Stuy 2 will also be eligible for rental assistance which will reduce the amount of per pupil dollars spent on facilities related costs and allow for increased spending on the academic program. See the Institute's most recent Fiscal Dashboard included in this summary.

The Institute also review the proposed revision from the legal perspective and finds it suitable under the Act and applicable law. Therefore, the Institute recommends the Charter Schools Committee approve the requested revision.

#### **ENGLISH LANGUAGE ARTS ACCOUNTABILITY PLAN GOAL**

**District Comparison.** The percentage of students at **the charter** performing at or above proficiency in ELA compared to the district.

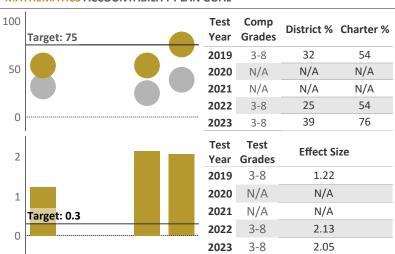
Effect Size. The chart shows charter's effect size above its predicted level of performance in ELA according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.



#### **MATHEMATICS ACCOUNTABILITY PLAN GOAL**

District Comparison. The percentage of students at the charter performing at or above proficiency in mathematics compared to the district.

Effect Size. The chart shows charter's effect size above its predicted level of performance in mathematics according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.



# Bedford Stuyvesant New Beginnings Charter School

**Brooklyn CSD 16** 

#### **SCIENCE** ACCOUNTABILITY PLAN GOAL 100 Test District % Charter % Year Target: 75 Science: Comparative 84 2019 65 Measure. The percentage of students at the charter 2020 N/A N/A 50 performing at or above 2021 N/A N/A proficiency in science compared to the district. 2022 55 67 2023 34 70

| SPECIAL POPULATIONS PERFORMANCE                 |      |      |      |  |
|---|------|------|------|--|
| 2019 2022 2023                                  |      |      |      |  |
| Students with Disabilities Tested on State Exam | 102  | 115  | 106  |  |
| Charter Percent Proficient on ELA Exam          | 39.2 | 53.9 | 54.7 |  |
| District Percent Proficient                     | 12.7 | 16.2 | 20.5 |  |

#### **Bedford Stuyvesant New Beginnings**

#### **CHARTER INFORMATION**

| BALANCE | SHEET |
|---------|-------|
|---------|-------|

Assets

Current Assets

Cash and Cash Equivalents - **GRAPH 1**Grants and Contracts Receivable
Accounts Receivable
Prepaid Expenses

Contributions and Other Receivables

**Total Current Assets - GRAPH 1** 

Property, Building and Equipment, net

Other Assets

Total Assets - GRAPH 1

#### **Liabilities and Net Assets**

**Current Liabilities** 

Accounts Payable and Accrued Expenses

Accrued Payroll and Benefits

Deferred Revenue

Current Maturities of Long-Term Debt Short Term Debt - Bonds, Notes Payable

Other

**Total Current Liabilities - GRAPH 1** 

Deferred Rent/Lease Liability

All other L-T debt and notes payable, net current maturities

Total Liabilities - GRAPH 1

Net Assets

Without Donor Restrictions

With Donor Restrictions

**Total Net Assets** 

#### **Total Liabilities and Net Assets**

# ACTIVITIES Operating Revenue

Resident Student Enrollment

Students with Disabilities

Grants and Contracts
State and local

Federal - Title and IDEA

Federal - Other

Other NYC DoE Rental Assistance

Food Service/Child Nutrition Program

#### **Total Operating Revenue**

Expenses

Regular Education

SPED Other

**Total Program Services** 

Management and General

Fundraising

Total Expenses - GRAPHS 2, 3 & 4

#### Surplus / (Deficit) From School Operations

#### Support and Other Revenue

Contributions Fundraising

Miscellaneous Income

Net assets released from restriction

Total Support and Other Revenue

Total Unrestricted Revenue
Total Temporally Restricted Revenue
Total Revenue - GRAPHS 2 & 3

Change in Net Assets

Net Assets - Beginning of Year - GRAPH 2

Prior Year Adjustment(s)

Net Assets - End of Year - GRAPH 2

| 2017-18   | 2018-19   | 2019-20   | 2020-21   | 2021-22   |
|-----------|-----------|-----------|-----------|-----------|
| 1,464,026 | 2,183,755 | 4,333,324 | 4,290,182 | 4,890,082 |
| 593,184   | 57,694    | 377,073   | 887,275   | 2,869,870 |
|           |           |           |           |           |
| 147,809   | 38,489    | 72,812    | 20,036    | 38,900    |
|           |           |           |           |           |
| 2,205,019 | 2,279,938 | 4,783,209 | 5,197,493 | 7,798,852 |
| 1,766,568 | 1,729,421 | 1,768,282 | 1,773,403 | 1,877,445 |
| 155,234   | 155,309   | 155,385   | 155,460   | 155,536   |
| 4,126,821 | 4,164,668 | 6,706,876 | 7,126,356 | 9,831,833 |

| 182,545   | 191,520   | 180,798   | 347,767   | 695,010   |
|-----------|-----------|-----------|-----------|-----------|
| 454,748   | 644,819   | 684,149   | 601,699   | 551,650   |
|           | 184,346   | 287,200   | 287,200   | 287,200   |
|           |           |           |           |           |
|           |           | 3,080     | 3,080     | 163,568   |
|           |           |           |           |           |
| 637,293   | 1,020,685 | 1,155,227 | 1,239,746 | 1,697,428 |
| 3,305,903 | 3,305,902 | 3,387,394 | 3,100,194 | 2,812,994 |
|           |           | 1,985,589 | 1,985,589 |           |
| 3,943,196 | 4,326,587 | 6,528,210 | 6,325,529 | 4,510,422 |

| 183,625   | (161,919) | 178,710   | 800,827   | 5,321,411 |
|-----------|-----------|-----------|-----------|-----------|
|           |           |           |           |           |
| 183,625   | (161,919) | 178,710   | 800,827   | 5,321,411 |
|           |           |           |           |           |
| 4,126,821 | 4,164,668 | 6,706,920 | 7,126,356 | 9,831,833 |

| 11,638,551 | 13,021,279 | 13,648,901 | 11,508,457 | 12,050,760 |
|------------|------------|------------|------------|------------|
| -          | -          |            | 2,505,783  | 2,550,530  |
|            |            |            |            |            |
| 204,041    | 1,161,025  | 764,807    | 341,513    | 329,341    |
|            |            | 312,023    | 138,877    | 171,631    |
| 554,978    | 467,975    | 155,612    | 1,302,196  | 4,675,437  |
|            | 94,708     | 439,088    | 768,013    | 790,141    |
| 613,185    |            |            |            |            |
|            | •          |            |            |            |
| 13,010,755 | 14,744,987 | 15,320,431 | 16,564,839 | 20,567,840 |

| 8,083,253  | 9,459,904  | 9,397,938  | 10,062,638 | 11,286,141 |
|------------|------------|------------|------------|------------|
| 2,497,105  | 2,556,646  | 2,688,958  | 3,003,987  | 3,407,014  |
| 438,213    | 462,043    | 355,965    | 305,470    | 374,849    |
| 11,018,571 | 12,478,593 | 12,442,861 | 13,372,095 | 15,068,004 |
| 2,422,196  | 2,597,423  | 2,526,299  | 2,598,699  | 3,118,776  |
| 232,551    | 14,515     | 10,642     | 13,430     | 15,752     |
| 13.673.318 | 15.090.531 | 14,979,802 | 15,984,224 | 18.202.532 |

| 35,577 | - | - | 30,030 | 28,366 |
|--------|---|---|--------|--------|
| -      | - | - | -      | 99,994 |

340,629

580,615

11,472

2,365,308

(345,544)

(662,563)

56,478

|            | 183,626    | ,          | -          | 1,985,589  |
|------------|------------|------------|------------|------------|
| 92,055     | 183,626    | ı          | 41,502     | 2,155,276  |
|            |            |            |            |            |
| 13,102,810 | 14,928,613 | 15,320,431 | 16,606,341 | 22,723,116 |
|            |            |            |            |            |
| 13,102,810 | 14,928,613 | 15,320,431 | 16,606,341 | 22,723,116 |

| (570,508) | (161,918) | 340,629   | 622,117 | 4,520,584 |
|-----------|-----------|-----------|---------|-----------|
| -         | 183,625   | (161,919) | 178,710 | 800,827   |
| -         | -         | -         | -       | -         |
| (570,508) | 21,707    | 178,710   | 800,827 | 5,321,411 |

#### **CHARTER INFORMATION - (Continued)**

#### Functional Expense Breakdown

Personnel Service Administrative Staff Personnel Instructional Personnel Non-Instructional Personnel Personnel Services (Combined)

**Total Salaries and Staff** 

Fringe Benefits & Payroll Taxes

Retirement

Management Company Fees

Building and Land Rent / Lease / Facility Financing

Staff Development

Professional Fees, Consultant & Purchased Services

Marketing / Recruitment

Student Supplies, Materials & Services

Depreciation

Other

# **Total Expenses**

| 2017-18    | 2018-19    | 2019-20    | 2020-21    | 2021-22    |
|------------|------------|------------|------------|------------|
|            |            | 8,903,883  | 1,304,831  | 1,412,581  |
|            |            |            | 5,817,744  | 5,479,568  |
|            |            |            | 1,781,309  | 2,283,149  |
| 7,887,529  | 8,510,986  |            |            |            |
| 7,887,529  | 8,510,986  | 8,903,883  | 8,903,884  | 9,175,298  |
| 1,794,646  | 2,245,285  | 2,317,119  | 2,317,118  | 2,344,270  |
|            |            | 37,343     | 88,518     | 43,838     |
|            | 123,029    | 86,120     | 40,363     | 98,036     |
| 1,317,986  | 1,318,050  | 1,337,986  | 1,337,986  | 1,317,986  |
| 154,569    | 213,311    |            | 146,586    | 347,583    |
| 685,168    | 1,505,558  | 616,224    | 661,980    | 791,436    |
| 106,150    | 113,105    | 56,547     | 56,547     | 129,161    |
| 395,378    | 381,460    | 153,618    | 239,664    | 1,230,692  |
| 337,412    | 377,127    | 384,260    | 384,261    | 452,022    |
| 994,480    | 302,620    | 2,128,467  | 1,895,835  | 2,316,048  |
| 13,673,318 | 15,090,531 | 16,021,567 | 16,072,742 | 18,246,370 |

#### **CHARTER ANALYSIS**

#### ENROLLMENT

Original Chartered Enrollment

Final Chartered Enrollment (includes any revisions)

Actual Enrollment - GRAPH 4

Chartered Grades

Final Chartered Grades (includes any revisions)

Actual Grades

| 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|---------|---------|---------|---------|---------|
| 729     | 729     | 729     | 729     | 729     |
| 729     | 729     | 729     | 729     | 729     |
| 678     | 697     | 709     | 714     | 714     |
| K-12    | K-12    | K-12    | K-12    | K-12    |
| K-12    | K-12    | K-12    | K-12    | K-12    |
|         |         |         |         |         |

#### PER STUDENT BREAKDOWN

Revenue

Operating

Other Revenue and Support

**TOTAL - GRAPH 3** 

Expenses

**Program Services** 

Management and General, Fundraising

**TOTAL - GRAPH 3** % of Program Services % of Management and Other

% of Revenue Exceeding Expenses - GRAPH 5 % of Revenue Expended on Facilities

#### Student to Faculty Ratio

## **Faculty to Admin Ratio**

#### Financial Responsibility Composite Scores - GRAPH 6

Score

Fiscally Strong 1.5 - 3.0 / Fiscally Adequate 1.0 - 1.4 /

Fiscally Needs Monitoring < 1.0

#### Working Capital - GRAPH 7

Net Working Capital As % of Unrestricted Revenue Working Capital (Current) Ratio Score Risk (Low  $\geq$  3.0 / Medium 1.4 - 2.9 / High < 1.4) Rating (Excellent ≥ 3.0 / Good 1.4 - 2.9 / Poor < 1.4)

#### Quick (Acid Test) Ratio

Risk (Low  $\geq$  2.5 / Medium 1.0 - 2.4 / High < 1.0) Rating (Excellent  $\geq$  2.5 / Good 1.0 - 2.4 / Poor < 1.0)

#### Debt to Asset Ratio - GRAPH 7

Risk (Low < 0.50 / Medium 0.51 - .95 / High > 1.0) Rating (Excellent < 0.50 / Good 0.51 - .95 / Poor > 1.0)

#### Months of Cash - GRAPH 8

Risk (Low > 3 mo. / Medium 1 - 3 mo. / High < 1 mo.) Rating (Excellent > 3 mo. / Good 1 - 3 mo. / Poor < 1 mo.)

| 729  | 729  | 729  | 729  | 729  |
|------|------|------|------|------|
| 729  | 729  | 729  | 729  | 729  |
| 678  | 697  | 709  | 714  | 714  |
| K-12 | K-12 | K-12 | K-12 | K-12 |
| K-12 | K-12 | K-12 | K-12 | K-12 |
|      |      |      |      |      |
|      |      |      |      |      |
|      |      |      |      |      |

| 19,190 | 21,155 | 21,609 | 23,200 | 28,806 |
|--------|--------|--------|--------|--------|
| 136    | 263    | -      | 58     | 3,019  |
| 19,326 | 21,418 | 21,609 | 23,258 | 31,825 |
|        |        |        |        |        |
| 16,252 | 17,903 | 17,550 | 18,728 | 21,104 |
| 3,916  | 3,747  | 3,578  | 3,658  | 4,390  |
| 20,167 | 21,651 | 21,128 | 22,387 | 25,494 |
| 80.6%  | 82.7%  | 83.1%  | 83.7%  | 82.8%  |
| 19.4%  | 17.3%  | 16.9%  | 16.3%  | 17.2%  |
| -4.2%  | -1.1%  | 2.3%   | 3.9%   | 24.8%  |
| 10.1%  | 8.9%   | 8.7%   | 8.1%   | 6.4%   |
| ,      |        |        |        |        |
| 96.9   | 99.6   | 88.6   | 28.6   | 28.6   |
| •      |        | •      |        | •      |
| 0.1    | 0.1    | 0.2    | 0.5    | 0.5    |

| 0.1            | 0.8            | 1.4      | 1.9             | 2.2             |
|----------------|----------------|----------|-----------------|-----------------|
| Fiscally Needs | Fiscally Needs | Fiscally | Fiscally Strong | Fiscally Strong |
| Monitoring     | Monitoring     | Adequate |                 | riscally strong |

| 1,567,726 | 1,259,253 | 3,627,982 | 3,957,747 | 6,101,424 |
|-----------|-----------|-----------|-----------|-----------|
| 12.0%     | 8.4%      | 23.7%     | 23.8%     | 26.9%     |
| 3.5       | 2.2       | 4.1       | 4.2       | 4.6       |
| LOW       | MEDIUM    | LOW       | LOW       | LOW       |
| Excellent | Good      | Excellent | Excellent | Excellent |

|    | 3.2      | 2.2    | 4.1       | 4.2       | 4.6       |
|----|----------|--------|-----------|-----------|-----------|
|    | LOW      | MEDIUM | LOW       | LOW       | LOW       |
| Ex | xcellent | Good   | Excellent | Excellent | Excellent |

| 1.0  | 1.0  | 1.0  | 0.9    | 0.5    |
|------|------|------|--------|--------|
| HIGH | HIGH | HIGH | MEDIUM | MEDIUM |
| Poor | Poor | Poor | Good   | Good   |

| 1.3    | 1.7    | 3.5       | 3.2       | 3.2       |
|--------|--------|-----------|-----------|-----------|
| MEDIUM | MEDIUM | LOW       | LOW       | LOW       |
| Good   | Good   | Excellent | Excellent | Excellent |