

Financial Statements and Report of
Independent Certified Public
Accountants

Icahn Charter School 1

June 30, 2025 and 2024

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Directors of
Icahn Charter School 1

Report on the financial statements

Opinion

We have audited the financial statements of Icahn Charter School 1 (the “Charter School”), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Charter School as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audits of the financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Charter School and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School’s ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other reporting required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 3, 2025 on our consideration of the Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control over financial reporting and compliance.

Grant Thornton LLP

Edison, New Jersey
November 3, 2025

Icahn Charter School 1

STATEMENTS OF FINANCIAL POSITION

Years ended June 30,

	<u>2025</u>	<u>2024</u>
ASSETS		
Cash and cash equivalents	\$ 1,656,070	\$ 1,783,361
Restricted cash	75,000	75,000
Grants and contracts receivable	83,473	191,251
Due from school districts	86,172	68,824
Prepaid expenses	-	8,889
Contributions and other receivables	311,321	183,840
Other assets	132	5,974
ROU assets, operating leases, net	48,607	95,861
Capital assets, net	<u>7,101,429</u>	<u>7,621,995</u>
Total assets	<u>\$ 9,362,204</u>	<u>\$ 10,034,995</u>
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 257,595	\$ 358,310
Accrued payroll and benefits	2,047,416	1,891,533
Due to school districts	-	1,890
Operating lease liability	48,607	95,861
Finance lease liability	<u>49,443</u>	<u>75,999</u>
Total liabilities	<u>2,403,061</u>	<u>2,423,593</u>
Contingencies		
Net assets		
Without donor restrictions	595,437	758,180
With donor restrictions	<u>6,363,706</u>	<u>6,853,222</u>
Total net assets	<u>6,959,143</u>	<u>7,611,402</u>
Total liabilities and net assets	<u>\$ 9,362,204</u>	<u>\$ 10,034,995</u>

The accompanying notes are an integral part of these financial statements.

Icahn Charter School 1

STATEMENTS OF ACTIVITIES

Years ended June 30,

	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, gains and other support						
Public school district:						
Resident student enrollment	\$ 6,433,637	\$ -	\$ 6,433,637	\$ 6,152,794	\$ -	\$ 6,152,794
Grants and contracts:						
State and local	25,663	-	25,663	25,624	-	25,624
Federal - Title and IDEA	256,918	-	256,918	276,301	-	276,301
Federal - other	202,595	-	202,595	569,937	-	569,937
Other grants	32,399	-	32,399	74,231	-	74,231
Net assets released from restrictions	489,516	(489,516)	-	489,516	(489,516)	-
Total revenues, gains and other support	7,440,728	(489,516)	6,951,212	7,588,404	(489,516)	7,098,888
Expenses						
Program services:						
Regular education	6,302,473	-	6,302,473	6,296,274	-	6,296,274
Special education	222,817	-	222,817	255,098	-	255,098
Total program services	6,525,290	-	6,525,290	6,551,372	-	6,551,372
Supporting services:						
Management and general	1,155,382	-	1,155,382	1,185,634	-	1,185,634
Total operating expenses	7,680,672	-	7,680,672	7,737,006	-	7,737,006
Deficit from school operations	(239,944)	(489,516)	(729,460)	(148,602)	(489,516)	(638,118)
Other revenue						
Contribution revenue	1,216	-	1,216	83,968	-	83,968
Other income	75,985	-	75,985	84,432	-	84,432
Total other revenue	77,201	-	77,201	168,400	-	168,400
CHANGE IN NET ASSETS	(162,743)	(489,516)	(652,259)	19,798	(489,516)	(469,718)
Net assets, beginning of year	758,180	6,853,222	7,611,402	738,382	7,342,738	8,081,120
Net assets, end of year	\$ 595,437	\$ 6,363,706	\$ 6,959,143	\$ 758,180	\$ 6,853,222	\$ 7,611,402

The accompanying notes are an integral part of these financial statements.

Icahn Charter School 1

STATEMENT OF FUNCTIONAL EXPENSES

Year ended June 30, 2025

	Program Services			Management and General	Total
	Regular Education	Special Education	Total		
Personnel service costs					
Administrative staff personnel	\$ 202,676	\$ -	\$ 202,676	\$ 387,715	\$ 590,391
Instructional personnel	3,309,213	74,869	3,384,082	-	3,384,082
Non-instructional personnel	-	-	-	376,747	376,747
Total personnel service costs	3,511,889	74,869	3,586,758	764,462	4,351,220
Fringe benefits and payroll taxes	800,844	6,312	807,156	135,451	942,607
Retirement	77,577	3,743	81,320	20,530	101,850
Legal	1,585	-	1,585	226	1,811
Accounting/audit services	38,334	4,783	43,117	6,160	49,277
Other purchasing/professional consulting service	42,207	-	42,207	2,216	44,423
Building and land rent/lease	38,897	4,853	43,750	6,250	50,000
Repairs and maintenance	308,958	21,448	330,405	47,201	377,606
Insurance	66,789	-	66,789	9,541	76,331
Utilities	90,652	10,897	101,549	14,507	116,056
Supplies/material	81,803	7,516	89,319	-	89,319
Equipment/furnishing	-	-	-	753	753
Staff development	259,499	-	259,499	-	259,499
Marketing/recruitment	8,100	-	8,100	1,157	9,257
Technology	206,024	3,494	209,518	29,931	239,449
Telephone	15,005	1,872	16,877	2,411	19,288
Student service	58,716	3,619	62,335	-	62,335
Office expense	16,527	1,899	18,427	21,594	40,021
Depreciation	636,387	77,231	713,618	82,879	796,496
Other	42,681	279	42,960	10,113	53,073
Total expenses	\$ 6,302,473	\$ 222,817	\$ 6,525,290	\$ 1,155,382	\$ 7,680,672

The accompanying notes are an integral part of this financial statement.

Icahn Charter School 1

STATEMENT OF FUNCTIONAL EXPENSES

Year ended June 30, 2024

	Program Services			Management and General	Total
	Regular Education	Special Education	Total		
Personnel service costs					
Administrative staff personnel	\$ 165,822	\$ -	\$ 165,822	\$ 378,992	\$ 544,814
Instructional personnel	3,240,141	108,739	3,348,880	-	3,348,880
Non-instructional personnel	-	-	-	393,372	393,372
Total personnel service costs	3,405,963	108,739	3,514,702	772,364	4,287,067
Fringe benefits and payroll taxes	692,956	9,137	702,093	137,627	839,720
Retirement	52,961	5,437	58,398	21,185	79,583
Legal	2,663	-	2,663	421	3,084
Accounting/audit services	38,738	3,765	42,503	6,711	49,214
Other purchasing/professional consulting service	81,665	-	81,665	2,361	84,026
Building and land rent/lease	39,357	3,825	43,182	6,818	50,000
Repairs and maintenance	299,663	19,761	319,425	50,435	369,860
Insurance	52,787	-	52,787	8,335	61,122
Utilities	118,533	10,295	128,828	20,341	149,169
Supplies/material	160,857	12,753	173,610	-	173,610
Equipment/furnishing	-	-	-	928	928
Staff development	210,672	-	210,672	-	210,672
Marketing/recruitment	16,596	-	16,596	2,620	19,217
Technology	190,980	2,753	193,733	30,589	224,323
Telephone	14,250	1,385	15,635	2,469	18,103
Student service	249,312	16,401	265,713	-	265,713
Office expense	23,205	2,166	25,371	27,333	52,704
Depreciation	619,286	58,370	677,657	87,230	764,887
Other	25,828	309	26,138	7,866	34,004
Total expenses	\$ 6,296,274	\$ 255,098	\$ 6,551,372	\$ 1,185,634	\$ 7,737,006

The accompanying notes are an integral part of this financial statement.

Icahn Charter School 1

STATEMENTS OF CASH FLOWS

Years ended June 30,

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Cash receipts from:		
Public school district	\$ 6,433,637	\$ 5,793,200
Grants and contracts	481,236	1,239,148
Other	76,490	84,432
Cash payments for:		
Vendors	(1,576,372)	(1,916,028)
Employee salaries and benefits	<u>(5,239,795)</u>	<u>(5,089,613)</u>
Net cash provided by operating activities	<u>175,196</u>	<u>111,139</u>
Cash flows from investing activities:		
Purchases of furniture, fixtures and equipment	<u>(275,931)</u>	<u>(208,685)</u>
Cash flows from financing activities:		
Finance lease payments	<u>(26,556)</u>	<u>(25,390)</u>
NET DECREASE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH	(127,291)	(122,936)
Cash and cash equivalents and restricted cash, beginning of year	<u>1,858,361</u>	<u>1,981,297</u>
Cash and cash equivalents and restricted cash, end of year	<u>\$ 1,731,070</u>	<u>\$ 1,858,361</u>
Reconciliation of change in net assets to net cash provided by operating activities:		
Change in net assets	\$ (652,259)	\$ (469,718)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	796,496	764,887
Amortization of ROU assets - operating leases	47,254	45,937
Change in assets and liabilities:		
Grants and contracts receivable	107,778	180,937
Due from school districts	(17,346)	17,068
Prepaid expenses	8,889	4,291
Contributions and other receivables	(127,482)	11,083
Other assets	5,842	(3,205)
Accounts payable and accrued expenses	(100,715)	(143,049)
Accrued payroll and benefits	155,883	116,757
Due to school districts	(1,890)	(8,315)
Deferred revenue	-	(359,595)
Operating lease liability	<u>(47,254)</u>	<u>(45,938)</u>
Net cash provided by operating activities	<u>\$ 175,196</u>	<u>\$ 111,139</u>

The accompanying notes are an integral part of these financial statements.

Icahn Charter School 1

NOTES TO FINANCIAL STATEMENTS

June 30, 2025 and 2024

NOTE A - NATURE OF OPERATIONS

The Icahn Charter School 1 (the "Charter School") is an educational corporation formed to operate a charter school located in the City of New York, County of the Bronx. On March 20, 2001, the Board of Regents of the University of the State of New York, for and on behalf of the State Education Department, granted a provisional charter valid for a term of five years, incorporating the Charter School. The charter was renewed in 2020 for a term up through and including July 31, 2026. The School is currently working on the Charter renewal.

The central mission of the Charter School, using the Core Knowledge curriculum developed by E. D. Hirsch, is to provide students with a rigorous academic program offered in an extended day/year setting. Students are expected to graduate armed with the skills and knowledge to participate successfully in the most rigorous academic environments and have a sense of personal and community responsibility. The Charter School is coeducational and nonsectarian and commenced instruction on September 4, 2001.

The Charter School is exempt from federal income tax under Section 501(a) of the Internal Revenue Code ("IRC") and is classified as an organization described in Section 501(c)(3).

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The Charter School's policy is to prepare its financial statements in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") using the accrual basis of accounting. Consequently, certain revenue and related assets are recognized when pledged or earned and certain expenses are recognized when the obligation is incurred.

Net Asset Classification

The Charter School reports information regarding their financial position and changes in net assets according to the existence or absence of donor-imposed restrictions, as follows:

Net Assets without Donor Restriction

Represent net assets which are not restricted by donors. Net assets without donor restrictions are net assets of the Charter School that are fully available, at the discretion of the Board of Directors and management, for the Charter School to utilize in any of its programs or supporting services.

Net Assets with Donor Restriction

Represent net assets which are subject to donor-imposed restrictions whose use is restricted by time and/or purpose. The Charter School's net assets with donor restrictions are all subject to donor-imposed restrictions that require the Charter School to use or expend the gifts as specified, based on purpose or passage of time.

Net assets with donor restrictions may also include amounts with donor stipulations that the corpus of the gifts be maintained in perpetuity but allows for the expenditure of net investment income and gains earned on the corpus for either specified or unspecified purposes. The Charter School did not have any such amounts as of June 30, 2025 or 2024.

Icahn Charter School 1
NOTES TO FINANCIAL STATEMENTS
June 30, 2025 and 2024

Revenue

Revenue is recorded on the accrual basis of accounting. The Charter School derives its revenue primarily from state and local capitation from the public school districts based on student enrollment, contributions and grants.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by explicit donor-imposed restrictions. Public school district revenues (state and local capitation) received from the New York City Department of Education Office of Charter Schools are recognized over the period earned. Revenue from grants and contracts is recognized as the related expenses are incurred, or services performed, in accordance with the terms of the respective grant or contract agreement. Amounts received in advance are reported as deferred revenue.

The Charter School records contributions of cash and other assets when an unconditional promise to give such assets is received from a donor. Contributions are recorded at the fair market value of the assets received and are classified as either with or without donor restrictions depending on whether the donor has imposed a restriction on the use of such assets.

The Charter School reports gifts of cash or other assets within net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. Contributions not expected to be received within one year are recognized as support with donor restrictions and are discounted using a credit adjusted discount rate assigned in the year the pledge originates. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions are met in the same fiscal year are reported as revenues without donor restrictions.

The Charter School follows guidance requiring evaluation of whether a transfer of assets is: (1) an exchange transaction in which a resource provider is receiving commensurate value in return for the resources transferred; or (2) a contribution. If the transfer of assets is determined to be a contribution, the Charter School evaluates whether the contribution is conditional based upon whether the agreement includes both (1) one or more barriers that must be overcome before the Charter School is entitled to the assets transferred and promised and (2) a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets.

Receivables

Receivables contain some level of uncertainty surrounding timing and amount of collection. As such, the carrying value of the related receivables is reduced by an appropriate allowance for expected credit losses. The Charter School determines its allowance by considering a number of factors, including the length of time receivables are past due, the Charter School's previous loss history, the donor's current ability to pay its obligation, and the condition of the general economy and the industry as a whole. Receivables outstanding longer than the payment terms are considered past due. As of June 30, 2025 and 2024, there was no allowance for expected credit losses. Grants and contracts receivable and contributions and other receivables as of June 30, 2025 and 2024 are expected to be collected within one year.

The Charter School writes off receivables when they are deemed to be uncollectible, and payments subsequently received on such receivables are recorded as income in the period received.

Icahn Charter School 1

NOTES TO FINANCIAL STATEMENTS

June 30, 2025 and 2024

Cash and Cash Equivalents and Restricted Cash

Cash and cash equivalents are recorded at fair value, and are comprised of highly liquid financial instruments with original maturities of three months or less at the time of purchase. Included in cash and cash equivalents at June 30, 2025 and 2024 is a reserve fund of \$104,000 and \$98,000, respectively, for the maintenance of the building. Furthermore, a reserve fund of \$75,000 to cover debts in the event of the Charter School's dissolution is included as restricted cash within the accompanying statements of financial position.

Concentration of Credit Risk

Certain financial instruments potentially subject the Charter School to concentration of credit risk. These financial instruments consist primarily of cash and cash equivalents. The Charter School maintains its cash in various bank accounts, which may exceed federally insured limits at times. The Charter School has not experienced, nor does it anticipate, any losses with respect to these bank accounts.

Capital Assets

Furniture, fixtures, equipment, library, software, and textbooks are stated at cost net of depreciation, or fair value at date of contribution, if donated. The Charter School capitalizes all property and equipment with a cost of at least \$1,000 and an estimated useful life of more than one year. Depreciation of furniture, fixtures, equipment, library, software and textbooks is computed in the month in which the assets are acquired, utilizing the straight-line basis, over their estimated useful lives, as follows:

	<u>Useful Lives</u>
Furniture and fixtures	3 years
Renovations and improvements	10-20 years
Building	30 years
Equipment	3-5 years
Library, software and textbooks	3 years

Classification of Expenses

Expenses attributable to more than one program or supporting service are allocated based on relevant drivers such as the full-time student equivalent calculations utilized by the Charter School.

Taxes

The Charter School follows guidance that clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the financial statements if the position is "more-likely-than-not" to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The Charter School is exempt from federal income tax under IRC section 501(c)(3), though it is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. The Charter School has processes presently in place to ensure the maintenance of its tax-exempt status; to identify and report unrelated business income; to determine its filing and tax obligations in jurisdictions for which it has nexus; and to identify and evaluate other matters that may be considered tax positions. The Charter School has determined that there are no material uncertain tax positions that require recognition or

Icahn Charter School 1

NOTES TO FINANCIAL STATEMENTS

June 30, 2025 and 2024

disclosure in the financial statements. In addition, the Charter School has not recorded a provision for income taxes as it has no material tax liability from unrelated business income activities.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Leases

The Charter School determines if an arrangement is a lease or contains a lease at inception of a contract. A contract is determined to be or contain a lease if the contract conveys the right to control the use of identified property, plant, or equipment (an identified asset) in exchange for consideration.

The Charter School analyzes each lease agreement to determine whether it should be classified as a finance lease or an operating lease. ROU assets and lease liabilities are recognized at the commencement date of the lease based on the estimated present value of lease payments over the lease term. As most of the Charter School's leases do not provide an implicit interest rate, the Charter School uses the estimated risk-free rate that is comparable with the lease term in effect at the commencement date of the respective lease agreement in determining the present value of lease payments. ROU assets and lease liabilities for operating and finance leases are included in the statements of financial position and presented separately based on the classification of the underlying lease arrangement. The Charter School elected the short-term lease practical expedient, and accordingly, does not record ROU lease assets or lease liabilities with terms less than 12 months, and also elected the practical expedient eliminating the need to separately assess lease and non-lease components. In addition, the Charter School utilizes the portfolio approach to group leases with similar characteristics.

The portion of payments on operating lease liabilities related to interest, along with the amortization of the related ROU, is recognized as rent expense. This rent expense is recognized on a straight-line basis over the term of the lease. The portion of payments on finance lease liabilities related to interest is recognized as interest expense. The amortization of the ROU assets under finance leases is recognized as part of depreciation expense.

NOTE C - CAPITAL ASSETS, NET

At June 30, 2025 and 2024, capital assets consisted of the following:

	2025	2024
Library, software and textbooks	\$ 287,067	\$ 287,067
Renovations and improvements	1,136,572	1,136,572
Building	14,685,478	14,685,478
Equipment	2,016,580	1,837,866
Furniture and fixtures	519,702	422,486
	18,645,399	18,369,469
Less: accumulated depreciation	<u>(11,543,970)</u>	<u>(10,747,474)</u>
	<u>\$ 7,101,429</u>	<u>\$ 7,621,995</u>

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NOTES TO FINANCIAL STATEMENTS
June 30, 2025 and 2024

Included in equipment as of June 30, 2025 and 2024 are assets acquired under finance leases at a cost of approximately \$132,000 with accumulated depreciation of approximately \$82,000 and \$56,000, respectively.

Depreciation expense totaled approximately \$796,000 and \$765,000 for the years ended June 30, 2025 and 2024, respectively.

NOTE D - RELATED PARTY TRANSACTIONS

Administrative Support

Legal services are provided by the Inwood Opportunity LLC (the "Company"), a foundation for which Carl C. Icahn serves as a trustee, at no cost to the Charter School. These amounts have not been reflected as in-kind contributions in the accompanying financial statements, as neither the Charter School nor the Company has a readily measurable or objective basis for determining such amounts.

Facilities

During 2001, the Foundation for a Greater Opportunity (the "Foundation") (an affiliated entity) entered into a 99-year ground lease for land located at 1525 Brook Avenue, Bronx, New York with the Children's Rescue Fund (the "Fund"). Subsequent to entering into the ground lease, the Foundation constructed a building on this land and has an operating lease with the Charter School for its use which commenced in September 2001. The original lease expired on September 1, 2011. The lease was renewed through August 31, 2026 and provides for rental payments of \$50,000 for each year of occupancy.

During 2006, the Foundation entered into another 99-year ground lease for land located at 1520 Brook Avenue, Bronx, New York with the Fund. Subsequent to entering into the ground lease, the Foundation subleased the land to the New York City School Construction Authority ("SCA") in connection with the construction of a charter public middle school. On October 24, 2006, the Foundation then entered into an agreement with the SCA to construct a charter public middle school on the subleased land. Upon completion of construction and issuance of the certificate of occupancy, title to the middle school building was transferred to the New York City Department of Education and leased back to the Foundation. Although the lease is between the Foundation and the SCA, the lease agreement designates the Charter School as the initial user of the premises. The lease has a 30-year term and the Foundation is obligated to pay rent of \$1 per year. In accordance with the lease agreement, the Foundation concurrently entered into a use agreement with the Charter School for the use of the leased land and building for a corresponding 30-year term.

The Foundation accounted for this arrangement as an agency transaction on behalf of the Charter School as the Charter School is the ultimate beneficiary of the imputed fair value of the 30-year lease agreement. During the year ended June 30, 2009, upon receiving the building to use, the Charter School has recorded the imputed fair value of the building of approximately \$14,700,000, within capital assets and recognized contributions revenue with donor restrictions which will be amortized over the 30-year term and released from the restrictions accordingly.

Other

Certain expenses are shared amongst the seven Icahn Charter Schools (affiliated entities) and amounts may also be received on behalf of another Icahn Charter School. Shared expenses primarily related to prorated salaries, based on student enrollment, for administrators at the Charter School who serve in a management capacity at other Icahn Charter Schools. At June 30, 2025 and 2024, accounts payable and accrued expenses included approximately \$42,000 and \$89,000, respectively, and other receivables included approximately \$308,000 and \$169,000, respectively, pertaining to these related party transactions.

Icahn Charter School 1
NOTES TO FINANCIAL STATEMENTS
June 30, 2025 and 2024

NOTE E - NET ASSETS WITH DONOR RESTRICTIONS

At June 30, 2025 and 2024, net assets with donor restrictions consisted of the following:

	2025	2024
Restricted as to purpose		
Middle school	\$ 6,363,706	\$ 6,853,222

During the years ended June 30, 2025 and 2024, net assets were released from donor restrictions by incurring expenses satisfying the purpose, or by meeting the time restrictions as follows:

	2025	2024
Middle School	\$ 489,516	\$ 489,516

NOTE F - CONTRIBUTED SERVICES

The Charter School utilizes certain transportation and food services provided by the New York City public school system at no cost. The Charter School is unable to determine the fair value for these services, and as such, this is not reflected on the accompanying financial statements.

NOTE G - CONCENTRATION OF REVENUES

The Charter School receives a majority of its revenues from the New York State Education Department through the New York City Department of Education Office of Charter Schools. The New York City Department of Education provides general operating support to the Charter School based upon the location and the number of students enrolled. Operating support provided to the Charter School by the New York City Department of Education totaled approximately \$6,434,000 and \$6,153,000 for the years ended June 30, 2025 and 2024, respectively. The Charter School is dependent upon this level of funding in order to continue its operations.

NOTE H - LEASES

The Charter School assesses contracts at inception to determine if an arrangement includes a lease, which conveys the Charter School's right to control the use of an identified asset for a period of time in exchange for consideration.

The Charter School leases office space under a non-cancelable operating lease set to expire in August 2026. The lease requires fixed annual payments of \$50,000 for each year of occupancy. This lease agreement does not contain any residual value guarantees or material restricted covenants.

The value of a ROU lease liability is based on the present value of future lease payments. The Charter School uses a risk-free rate as the discount rate in calculating the ROU lease liability value for operating leases.

The Charter School did not have any short-term lease cost during the period.

The Charter School has entered into agreements for computer hardware and software, furniture, and equipment under finance leases. Monthly payments on these leases range from \$280 to \$600 with remaining terms of 21 months as of June 30, 2025. The Charter School had outstanding balances on finance leases totaling \$49,443 and \$75,999 as of June 30, 2025 and 2024, respectively. The Charter

Icahn Charter School 1
NOTES TO FINANCIAL STATEMENTS
June 30, 2025 and 2024

School uses the discount rate implicit in the lease in calculating the ROU lease liability value for finance leases.

The ROU assets and accumulated amortization, lease cost, and other required information, for the year ended June 30, 2025 are:

ROU assets and accumulated amortization:

	Finance	Operating
ROU assets	\$ 131,563	\$ 186,456
Accumulated amortization	(82,120)	(137,849)
ROU assets, net	\$ 49,443	\$ 48,607

Lease costs:

Finance lease cost		
Amortization of finance lease ROU asset		\$ 26,556
Interest expense on lease liabilities		2,065
Operating lease cost		50,000
Total lease cost		\$ 78,621

Other information:

Weighted-average remaining lease term		
Finance leases		1.75 years
Operating leases		1 year
Weighted-average discount rate		
Finance leases		4.50%
Operating leases		2.87%

The ROU assets and accumulated amortization, lease cost, and other required information, for the year ended June 30, 2024 are:

ROU assets and accumulated amortization:

	Finance	Operating
ROU assets	\$ 131,563	\$ 186,456
Accumulated amortization	(55,564)	(90,595)
ROU assets, net	\$ 75,999	\$ 95,861

Icahn Charter School 1
NOTES TO FINANCIAL STATEMENTS
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Lease costs:

Finance lease cost	
Amortization of finance lease ROU asset	\$ 25,389
Interest expense on lease liabilities	4,942
Operating lease cost	50,000
Total lease cost	\$ 80,331

Other information:

Weighted-average remaining lease term	
Finance leases	2.75 years
Operating leases	2 years
Weighted-average discount rate	
Finance leases	4.50%
Operating leases	2.87%

Future annual lease payments due under the lease noted above are as follows for years subsequent to June 30, 2025:

Fiscal Year Ending:	Finance	Operating
2026	\$ 29,433	\$ 50,000
2027	22,074	-
Total minimum lease payments	51,507	50,000
Less: amounts representing interest	(2,074)	(1,393)
	\$ 49,433	\$ 48,607

NOTE I - PENSION PLAN

The Charter School has a defined contribution plan (the "Plan"), administered by T-Rowe Price, for all full-time personnel. Contributions by the Charter School to the Plan totaled approximately \$102,000 and \$80,000 for the years ended June 30, 2025 and 2024, respectively.

NOTE J - CONTINGENCIES

Government Agency Audits

The Charter School participates in a number of federal and state programs. These programs require that the Charter School comply with certain requirements of laws, regulations, contracts, and agreements applicable to the programs in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government contracts by government agencies is presently not determinable, it should not, in the opinion of management, have a material effect on the Charter School's financial position or change in net assets. Accordingly, no provision for any such liability that may result has been made in the accompanying financial statements.

Icahn Charter School 1
NOTES TO FINANCIAL STATEMENTS
June 30, 2025 and 2024

Litigation

The Charter School may be involved in various legal actions from time to time arising in the normal course of business. In the opinion of management, there are no matters outstanding that would have a material adverse effect on the financial statements of the Charter School.

NOTE K - LIQUIDITY

The Charter School regularly monitors liquidity to meet its operating expenses and other contractual commitments. Strong emphasis on budget and treasury management is undertaken in an effort to anticipate organizational needs during both the short-term and long-term. For the purpose of analyzing resources available to meet general expenditures over a 12-month period, the Charter School considers all expenditures related to its ongoing activities of teaching its public school students to be general operating expenditures.

The following financial assets could be readily made available within one year of the statement of financial position date to meet general operating expenditures as of June 30:

	2025	2024
Cash and cash equivalents	\$ 1,656,070	\$ 1,783,361
Grants and contracts receivable	83,473	191,251
Due from school districts	86,172	68,824
Contributions and other receivables	311,321	183,840
Total financial assets available within one year	\$ 2,137,036	\$ 2,227,276

The School maintained a net assets with donor restrictions balance of approximately \$6,364,000 and \$6,853,000 as of June 30, 2025 and 2024, respectively. The amounts that are restricted are not excluded from the above calculation of available assets to meet general operating expenses as the entire restricted amounts relate to the use of a building for stipulated purposes, and the satisfaction of such restriction is not dependent on the future outlay of financial assets.

NOTE L - SUBSEQUENT EVENTS

The Charter School evaluated its June 30, 2025 financial statements for subsequent events through November 3, 2025, the date the financial statements were available to be issued. The Charter School is not aware of any subsequent events which would require recognition or disclosure in the accompanying financial statements.

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors of
Icahn Charter School 1

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of Icahn Charter School 1 (the "Charter School"), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 3, 2025.

Report on internal control over financial reporting

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Charter School's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on compliance and other matters

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant

agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

Grant Thornton LLP

Edison, New Jersey
November 3, 2025